



Fiscal Year 2020 Adopted Budget

Village of Woodridge, Illinois



VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

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INTRODUCTION

- List of Principal Officers
- Organization Chart
- Executive Summary
- Award for Distinguished Budget Presentation
- Village History



VILLAGE OF WOODRIDGE, ILLINOIS
ANNUAL OPERATING BUDGET
FOR THE YEAR ENDING DECEMBER 31, 2020

PRINCIPAL OFFICIALS

Mayor
Gina Cunningham

Village Clerk
Joseph Kagann

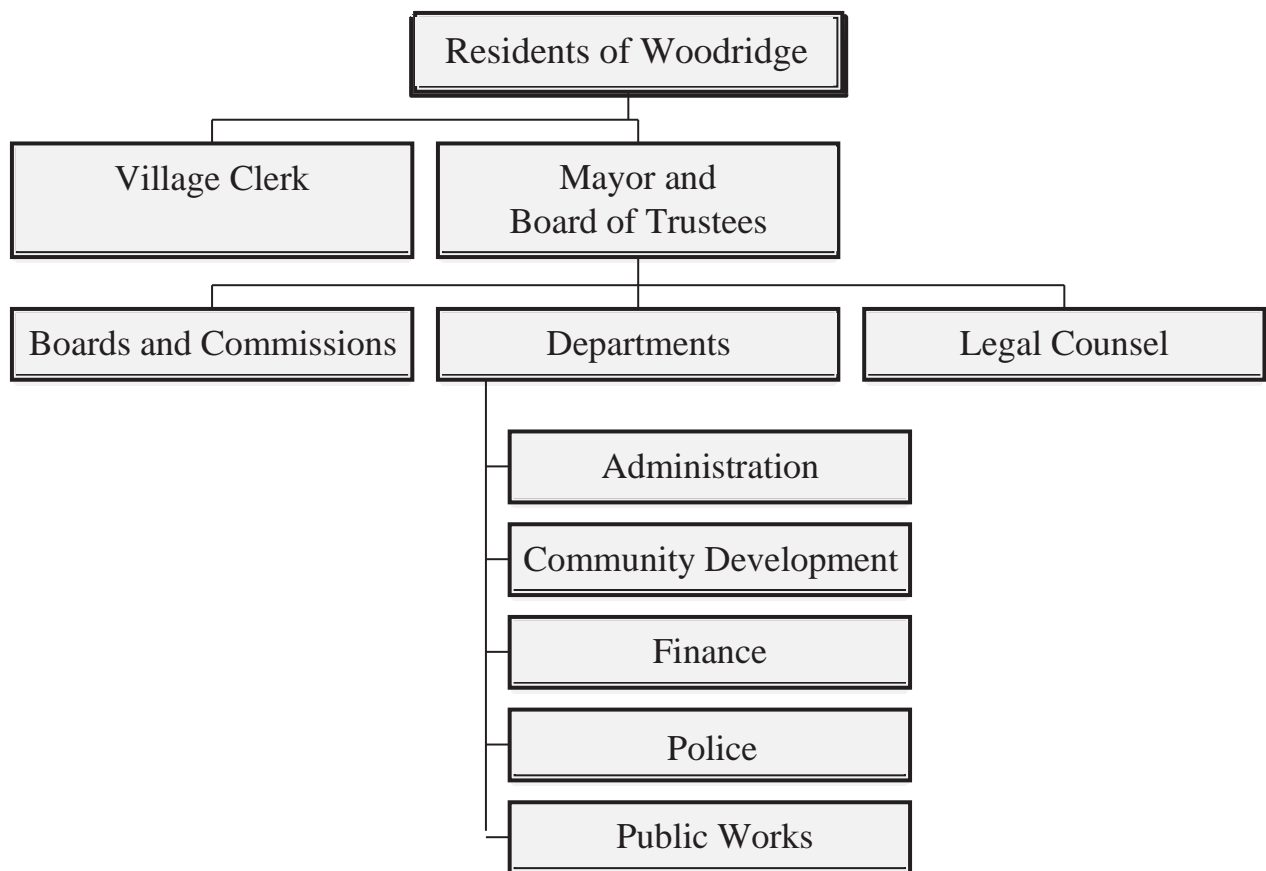
Village Board

Greg Abbott	Mike Krucek
Mary Ann Blair	Kaleshia (Kay) Page
Cameron Hendricks	Magin (Mike) Martinez

Administration

Al Stonitsch	Village Administrator
Peggy Halik	Assistant Village Administrator
Nadine Alletto	Director of Finance
Christopher Bethel	Director of Public Works
Brian Cunningham	Chief of Police
Kimberly Porter	Director of Community Development

Village of Woodridge Organization Chart



Incorporated August 24, 1959 – Strong Mayor Form of Government

FISCAL YEAR 2020 EXECUTIVE SUMMARY

To The Mayor and Trustees:

It is our pleasure to submit the Fiscal Year 2020 Operating and Capital Budget for the Village of Woodridge. This budget represents the Village's financial plan for FY 2020 that supports the vision of the Village Board, and our mission statement, *"to achieve a high quality of life by providing superior services in a fiscally responsible manner"*.

We have prepared the Fiscal Year 2020 Budget judiciously. Revenue growth continues to be limited and is unmatched with the increasing cost of providing exemplary services to our residents and businesses. The cost of funding police pensions has increased exponentially over the last several years, leaving less dollars for operations. We are hopeful that new legislation at the State level regarding the collection of Home-Rule Sales taxes on online sales, and the additional Motor Fuel Tax provides some needed funds at our local level.

This budget format is consistent with Generally Accepted Accounting Principles (GAAP), and in accordance with all applicable federal, state and local laws.

Highlights of the Budget Plan:

- The Consolidated Budget for FY 2020 is currently \$52.1M against revenues of \$46.5, for a planned spend down of reserves of \$5.6. As you would expect to see as a service provider, personnel is the largest expense at \$14.7M equaling 29% of the budget (excludes contribution to police pensions), followed by capital spending at \$12.1M, equaling 23% of the budget.
- The General Fund Budget totals \$22.7M with revenues of \$20.9M. This results in a deficit of \$1.78M. Absent new revenue sources or significant reductions in operational expenses, the budget will be balanced through the use of unassigned General Fund reserves, which remain strong at 73% of next year's operating budget.
- The Operating Budget includes an increase in the property tax levy to account for new growth in the Village. This was first done last year after several years of keeping the levy flat. New growth totals \$10.7M, which equals an increase in revenues of \$28,314. This combined with annual average growth in our Equalized Assessed Valuation (EAV) of 3.5%, will reduce our property tax rate to .2572 per \$100 of EAV this year. For every \$100,000 in market value, a taxpayer will pay the Village \$86 in property taxes. This is down from \$88 last year.
- The Capital Budget for FY 2020 is \$11 million which is approximately \$2 million more than last year's budget.

- The Water/Sewer Fund Budget is \$12M against revenues of \$10.1M. The FY2020 Budget includes changes to the Village water rates to address the Water Fund's funding deficit for capital projects. The Fixed Water Maintenance Fee, which is based on meter size, increased 10% to cover the increased costs of maintaining our water and sewer infrastructure. The new Capital Improvement Fee will primarily fund the replacement of the Village's water mains, most of which are the original infrastructure. The Capital Improvement Fee will charge \$0.30 per 1,000 gallons used.

CONSOLIDATED BUDGET

The Village has fifteen funds with a total proposed budget of \$52.1M. Total budget by fund and summary information on revenues and expenditures village-wide can be found in the final budget book.

REVENUE

- Revenues across all funds total \$46.5M. This is \$2.4M lower than FY 2019 year-end projections primarily due to the \$5M in bond proceeds received in 2019 for the Village's Facility Project. Several funds have also had notable increases/decreases compared to last year's revenues.
 - \$486,000 increase in the General Fund. This anticipates increased sales taxes from changes in state law, as well as recent increases in income tax distributions.
 - \$478,000 decrease in the TIF Fund. The TIF is expiring at the end of the current year, therefore no tax increment will be received in FY 2020.
 - \$990,000 increase in the Police Pension Fund. The majority of which is due to the significant increased employer cost to fund police pensions. Employer costs are reflected as an expense in the General Fund and a revenue in this fund.
- At the FY2020 Budget Workshop, the Village Board approved adjustments to the Village's fees and fines, including building permits, false alarm fees, plan review fees, and hydrant meter rental fee, as well as implementing a Video Gaming Terminal Distributor Fee. Many of these fees have not been analyzed in several years.
- **Charges for Service-** At \$10M, these services equal 22% of total revenues for the Village, with the majority being user fees in the Water/Sewer Fund. At \$10M, this is 1% lower than FY 2019 projections.
- **Sales Taxes-** At \$8.2M, sales taxes is our second largest revenue source equaling 18% of total revenues. Budget expectations are about \$140,000 greater than year-end estimates anticipating some growth in our tax base from online sales.
- **Intergovernmental Revenues-** These revenues include state-shared revenues such as income tax and use tax, as well as reimbursements from other governments. At \$7.5M, this is our third largest revenue source.

EXPENSE

- Expenditures across all funds total \$52.1M. Of that amount \$14.7M, or 28% is personnel related. The cost to fund police pensions represents 7% of the total budget at almost \$4M. In comparison, the cost to fund non-sworn employee's pension through Illinois Municipal Retirement Fund (IMRF) is \$743,000 or 1.4% of the total budget.
- **Personnel-** For non-union employees, the Village is in the second year of a merit-based compensation system. Wages are budgeted at 103% of FY 2019 year ending salaries. Salary increases will be based on performance and may range from 0-5%. For sworn union personnel a 2% COLA on January 1 is budgeted along with a step adjustment for those not at the top of the scale. Personnel costs are 3.75% higher than year-end estimates. Year-end estimates are lower than currently budgeted from reductions in costs from staff turnover.
- **Services-** Services are budgeted at \$6.0M, which is 2.5% higher than year-end projections.
- **Commodities-** There is a \$100,000 increase in the FY 2020 budget as compared to year-end estimates. The cost to purchase water is increased by \$146,000. This is offset from various other line items across all funds.

GENERAL FUND BUDGET

The General Fund Budget is \$22.7M. Revenues total \$20.9M, resulting in a deficit of \$1.78M. Absent new revenue sources or significant reductions in operating expenses, the Village will need to use reserves to balance the budget.

The FY 2020 ending unassigned fund balance is projected to be \$17.2M, which equals 73% of next year's operating expenses, well above the required 25% balance. Although, continued use of reserves to cover operations will erode this balance at an unsustainable rate. Total Fund balance of \$19.6M is reduced by \$2.4M which is reserved to cover the projected deficit in FY2021.

REVENUE

- Revenues at \$20.9M are \$650,000 higher than year-end projections. New laws requiring collection of state and home-rule sales taxes on online purchases are expected to increase the Village's sales tax and use tax revenues. There is little data available to help with estimating the increase.
- Revenues have seen very limited growth over the last ten years, averaging less than 1%. Declines in our utility tax collections (water, telecom, electric, and gas) have offset minimal growth in other areas.

EXPENSE

- Expenditures are \$1.50M higher than FY2019 year-end estimates. \$836,000 of this is the increase to fund police pensions. The remaining \$304,000 is in the Police Department and is a combination of salaries and DUJIS expenses.
- Non-personnel related expenditures are \$62,000 or 1% higher than year-end estimates due to increases in our dispatch services and risk management.
- Capital requests in the General Fund are for projects under \$20,000. Total requests for FY2020 are \$83,900 and include a variety of items including a scissors lift for Public Works, traffic counters and squad car markings in Police.

CAPITAL BUDGET AND PLAN

The Five-Year Capital Improvement Program provides a framework through planning and prioritizing, to identify funding needs for current and future projects. Projects \$20,000 and over are included in the plan. Projects budgeted in FY 2020 are formally presented to the Board for approval as part of the Operating Budget.

- The Five-Year Capital Plan totals \$31.6M across all funds, with \$11M budgeted in FY 2020. The Village uses a ‘pay-as-you-go’ approach to limit our long-term borrowing to finance only long-lived assets of considerable expense. The Village also actively pursues grant funding.
- **Water and Sewer Projects-** These include various system improvements including \$1.56M for sanitary sewer projects. Painting of one of the water towers and lift station cabinet replacements are also budgeted.
- **Roadway Improvements-** Road resurfacing and restoration projects total \$9M for five years, with an average of \$1.8M spent annually. The Village uses state shared Motor Fuel Tax dollars and revenues from a local gas tax while aggressively pursuing grant funding to pay for these projects.
- **Facility Needs-** The Village purchased land to build a new Police Building and Phase 1 of the Public Works project in December of 2019. The costs and timing of the project will be refined over the coming months and the budget will be amended to reflect these project costs. Currently, improvements to 1 Plaza Dr. and 5 Plaza Dr. in the amount of \$1.5M is reflected in the Plan. Projects include roofs, floors, and HVAC replacement at 1 Plaza Dr.
- **Vehicles and Equipment-** The Village maintains two Vehicle and Equipment Replacement (VERP) Funds. Money is transferred annually to these funds based on a depreciation schedule so dollars are available to purchase the equipment when it reaches the end of its useful life. A schedule is used to provide a general timeline for replacement. The actual condition and maintenance costs of the vehicle/equipment are factors used in determining

replacement needs. \$6.3M in purchases are planned over the next five years, with \$1.3M in FY 2020. A 3-ton dump truck, televising equipment, an aerial truck, computers, and a chipper are among the items to be replaced.

FISCAL YEAR 2019 ACCOMPLISHMENTS

The Village has accomplished many goals as defined in the FY 2019 Budget. A complete list of accomplishments can be found within the individual department's cost centers.

Highlights:

- Hosted a Citizens Leadership Academy for the third year in a row. This program has been very popular with our residents and has helped with community engagement efforts.
- Implemented a new website to improve information dissemination and transparency.
- Saved over \$60,000 in annual costs by disconnecting copper lines for an old radio system.
- Implemented recurring credit card payments as an option for Utility Billing customers.
- Collaborated with Chamber630 to create, market, and manage the first ever Restaurant Week in the Seven Bridges area.
- Assisted in the development of MERIT to replace Fiat, which is a major crimes task force in DuPage County.
- Expanded the GRIT curriculum, which replaced DARE, to now include K-8 grades in all Woodridge schools.
- Reduced burglaries to motor vehicles by 56% through various awareness initiatives, including "Lock your Car, That's the Key".
- Hosted Active Shooter training for more than 60 businesses in Woodridge.
- Provided \$260,000 in TIF grant funds to rehabilitate 83rd Street Center.
- Completed a \$1M comprehensive streetscape improvement in the TIF district.

CHALLENGES AND UNCERTAINTIES

The Village has been challenged with maintaining service levels with little revenue growth, increasing infrastructure needs, pension funding requirements and the State of Illinois' continued fiscal issues.

- **Revenues-** The Village has a diversified revenue base that provides financial flexibility, which has allowed the Village to manage economic downturns; however, revenue growth over the last decade has been minimal, at about 1% annually in the General Fund. At this rate, they have not kept pace with expenditures, despite efforts to hold the line on expenses wherever possible, without cutting services. Added pressure from significant increases in pension funding costs has created a structural deficit in the General Fund.
- **Infrastructure Needs-** Now that the Village is sixty years old, the need for infrastructure maintenance and replacement is increasing in order to adequately maintain our systems. As a result, dollars once available for other initiatives are now allocated for capital.
- **Pension Funding-** The Village Board revised their Pension Funding Policy to change assumptions used to determine the annual required funding specifically to police pensions. These changes better reflect market expectations to ensure that sufficient funding is there to support current and future pension requirements. As a result, the annual amount to fund pensions has increased over \$1.5M in just two years. The amount required for FY 2020 is just under \$4M, and now exceeds the total amount levied in Village property taxes. Additional revenues once used for other purposes are now must be used here.

ACKNOWLEDGEMENTS

This Budget Plan is the product of countless hours of staff time over the course of several months. It requires cooperation of all departments working collectively to put together a spending plan that supports the goals of the Village Board. Countless hours are required to prepare the budget presented here.

We would like to give special thanks to Accounting Manager Linda Dalton, who stepped in to manage this year's budget process. Linda did an excellent job managing a heavy workload on a reduced schedule. Her oversight and diligence over the last several months allowed for a successful budget season for both the departments and the budget team.

Also, thank you to the Mayor and Village Board, who through their guidance and leadership provide the vision and the goals from which this budget is made.

Respectfully Submitted,



Al Stonitsch
Village Administrator



Nadine Alletto
Director of Finance

VILLAGE OF WOODRIDGE

Ordinance Adopting an Annual Budget for the Village of Woodridge for All Corporate Purposes, in Lieu of an Annual Appropriation Ordinance, for the Fiscal Year Beginning January 1, 2020 and Ending December 31, 2020

WHEREAS, the Village of Woodridge (the "Village") is a home rule municipality in accordance with the Constitution of the State of Illinois of 1970;

WHEREAS, the Village has the authority to adopt ordinances and to promulgate rules and regulations that pertain to its government and affairs that protect the public health, safety and welfare of its citizens;

WHEREAS, the Village Board approved Ordinance No. 2011-06 on March 24, 2011, adopting the budget procedure for the Village in lieu of the appropriation system in accordance with the provisions of Sections 8-2-9.1 through 8-2-9.10 of the Illinois Municipal Code, as amended (65 ILCS 5/8-2-9.1 through 5/8-2-9.10);

WHEREAS, the corporate authorities of the Village have placed on file the proposed Tentative Annual Budget on September 4, 2019, and have made said Tentative Annual Budget available to public inspection since said date;

WHEREAS, the Woodridge Public Library has placed on file the proposed Tentative Annual Budget on September 19, 2019, and has made said Tentative Annual Budget available to public inspection since said date;

WHEREAS, said Village has caused the publication of notice of public hearing on the Tentative Annual Budget on November 7, 2019, in the Daily Herald, a newspaper of general circulation in the municipality;

WHEREAS, said Village has held a public hearing pursuant to said notice on November 21, 2019, as required by law; and

WHEREAS, the Mayor and Board of Trustees of the Village of Woodridge deem the passage of this Ordinance to be in the best interest and in furtherance of the general welfare of the Village of Woodridge.

NOW, THEREFORE, BE IT ORDAINED BY THE MAYOR AND BOARD OF TRUSTEES OF THE VILLAGE OF WOODRIDGE, DU PAGE, WILL AND COOK COUNTIES, ILLINOIS, a home rule municipality in the exercise of its home rule powers, as follows:

SECTION ONE: That the recitals set forth hereinabove are incorporated herein by reference as substantive provisions of this Ordinance.

SECTION TWO: That the Budget attached hereto and made a part hereof as Exhibit A be and the same is hereby adopted pursuant to Section 8-2-9.4 of the Illinois Municipal Code as the Annual Budget for the Village of Woodridge for the fiscal year commencing January 1, 2020 and ending December 31, 2020.

SECTION THREE: The corporate authorities hereby delegate authority to heads of village departments, commissions, or boards to delete, add to, change or create sub-classes within object classes budgeted previously to the department, commission, or board, subject to the prior approval of the budget officer; provided, however, that no revision of the budget shall be made which increases the overall budget for any fund without approval by a vote of two-thirds (2/3) of the members of the corporate authorities then holding office. No revision of the budget shall be made increasing the budget in the event funds are not available to effectuate the purpose of the revision.

SECTION FOUR: If any section, paragraph, clause, sentence or provision of this Ordinance shall be found and determined to be invalid by a court of competent jurisdiction, all valid parts that are severable from the invalid parts shall remain in full force and effect.

SECTION FIVE: That all ordinances and resolutions, or parts thereof, in conflict with the provision of this Ordinance are, to the extent of such conflict expressly repealed.

SECTION SIX: The Village Clerk is hereby ordered and directed to cause a certified copy of this Ordinance to be filed with the County Clerks of DuPage, Will, and Cook Counties.

SECTION SEVEN: That this Ordinance shall be in full force and effect from and after its passage, approval and publication in pamphlet form as provided by law.

PASSED this 21st day of November, 2019.

RESULT: ADOPTED [5 TO 0]

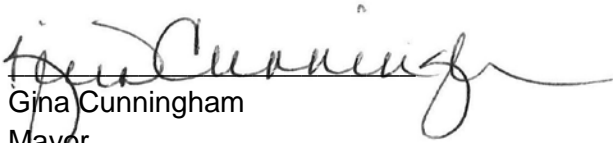
MOVER: Mary Anne Blair, Trustee

SECONDER: Kay Page, Trustee

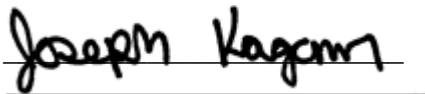
AYES: Abbott, Blair, Krucek, Page, Hendricks

ABSENT: Mike Martinez

APPROVED this 21st day of November, 2019.

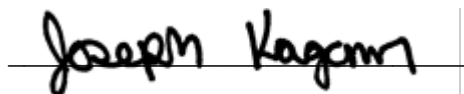

Gina Cunningham
Mayor

ATTEST:

A handwritten signature in black ink, reading "Joseph Kagann", is written over a horizontal line. The signature is enclosed in a rectangular box.

Village Clerk

Filed in the Office of the Village Clerk and published in pamphlet form by authority of the Mayor and Board of Trustees of the Village of Woodridge, DuPage, Will, and Cook Counties, Illinois, this 21st day of November, 2019.

A handwritten signature in black ink, reading "Joseph Kagann", is written over a horizontal line. The signature is enclosed in a rectangular box.

Joseph Kagann
Village Clerk



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Village of Woodridge
Illinois**

For the Fiscal Year Beginning

January 1, 2019

Christopher P. Morill

Executive Director

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Village History



The Village of Woodridge is located in the south central part of DuPage County and the north central part of Will County, approximately 26 miles southwest of downtown Chicago. Rich in natural beauty, Woodridge is situated on the high ground overlooking the DuPage River and populated by heavy stands of oaks and maples. The first residents of this area were the Potawatomi Indians; however, by the early 1800s, the Indians left the area with the large influx of settlers. These first settlers were farmers named Goodrich, Greene, Kohley, and Nadelhoffer, who purchased land at \$1.25 an acre. The village derives its name from the heavy stand of timber, which overlooks the East Branch of the DuPage River.

Woodridge was incorporated as a Village on August 24, 1959, with a population of about 459 residents. Leon Werch, the first Mayor, lived to see his dreams for this village come true. Mr. Al Kaufman developed the first homes south of 75th Street and the village grew as annexations in both 1963 and 1970 drew the Winston Muss Corporation to develop four Winston Hills Units. The first elementary school still exists as the core of the Goodrich School. A dirt road connected Winston Hills to 75th Street until a major expansion occurred in 1972 when numerous farms along 71st Street were annexed and developed as Woodridge Center.

Since incorporation, the Village has experienced significant growth. The current population as reported by the 2010 Census is 32,971, an increase of 6.6% since the 2000 Census of 30,934. Woodridge currently has 13,392 households. Land annexations have increased the area of the Village to its present 10 square miles. The demographic makeup of Woodridge has also changed between 2000 and 2010. The portion of the population that is either Hispanic or non-white increased by about 7%, from approximately 30% to 37% of the total population. The portion of residents over the age of 60 has also risen significantly since 1980 reflecting a “graying population”, from approximately 3% to 14% of the total population.

Woodridge had a strong year in residential development with a total of 80 new single-family and townhome building permits issued. This marks the second highest number of home permits issued in a year since the recession, second only to 2016 with 81 permits issued. In addition to the construction momentum, median sales prices for single-family and townhome properties increased by 6.5% to \$320,000 in 2019. These strong housing market indicators are a result of new and diverse housing products available on the market in Woodridge, including the Pulte Homes’ Uptown at Seven Bridges and Hobson Hill Subdivision, M-I Homes’ Woodview Townhomes development, and Gallagher & Henry’s Farmingdale Village Unit 26 Subdivision.



VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Village History



The community's strategic location at the crossroads of Interstates 355 and 55 means Woodridge is easily accessible. Location combined with a highly skilled and educated population help to attract new businesses. More than 75 percent of working-age residents enjoy white-collar positions and more than half of the population holds a college degree.

The median household income is more than \$80,000. The Village of Woodridge's economy is characterized by its variety of industries. This variety lends to the community's economic strength, since it does not depend on any one business or industry for employment. Professional, scientific, management, administrative, educational, health and social services, manufacturing, retail, finance, insurance, real estate and rental and leasing businesses all thrive here.

Woodridge's economy continues to grow and diversify. Over the past decade, Woodridge's office, research, light industrial and warehouse distribution sector has grown dramatically. Twelve business parks — including the 920-acre Internationale Centre — offer 13 million square feet of business space for new and existing industry. In 2019, there was a total of 12,758,721 square feet of office warehouse space in the community, with over 8,500 employees and 97% occupancy. As a result of the Village's economic development efforts and strategic location, the Village's assessed value has tripled over the last two decades to over \$1 billion.

The Village is home to several major employers with offices in Woodridge including Orbus Exhibit & Display Group, Edward Don & Company, The Morey Corporation, Comcast, Allstate Insurance, Senior Midwest Direct, Follett Educational Services, Multi Packaging Solutions, Parker Hannifin Corporation, V3 Companies LTD., Hendrickson International, Inventus Power, Wesco International, Home Run Inn Pizza, AMS Mechanical, and NextTerra Wine Company.



The Village also continues to have a vibrant mix of commerce, encompassing everything from retail to a great variety of restaurants, and public amenities. Woodridge is home to Seven Bridges, an important mixed-used development, which encompasses over 400 acres at the intersection of Route 53 and Hobson Road. Seven Bridges integrates a variety of commercial, residential and recreational uses.

In addition to Seven Bridges, several shopping corridors are located in Woodridge including 75th Street, 63rd Street, and at the Boughton and Woodward intersection that have local and nationally recognized tenants that were responsible for bringing in nearly \$8 million in sales tax revenues in 2018.



Over 30 new businesses located in Woodridge and a number of vacant spaces were occupied in 2019. The headquarters for Unilogic Group, a full service warehouse and logistics firm, occupied the 130,000 square foot former Wilton Industries office-warehouse building at 75th Street and I-

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Village History

355. Additionally, UNIS Fulfillment occupied the vacant 135,000 square feet in the Union Pointe Business Park in 2019.



The Woodridge community has over 650 acres of parkland and open space with amenities including community parks, eight forest preserves, two Village-owned golf courses and over 21 miles of bikeways. The Woodridge Park District maintains over 60 parks and offers 1,500 recreation programs each year, providing recreational options for persons of all ages and abilities.

The Village is also home the Woodridge Public Library, which has been named one of the 10 Best U.S. Libraries in the 25,000 to 50,000 population range. The Library continues to add new services and formats. Electronic databases available 24/7, blue rays, DVDs, wireless Internet access for computer users, audiobooks on CD, downloadable audiobooks and e-book formats, and electronic game tournaments for young adults are just some of the newer services. A Spanish language collection serves the village's largest growing population group (based on the 2000 and 2010 Censuses.) Woodridge residents are served by a number of exceptional, award winning public school districts, and a number of private and parochial school options are also available in and around Woodridge.

Woodridge's citizens will always continue to be a vital part of the community's success. Civic-minded individuals band together, working to shape a better life for all residents. Several social organizations and community-based clubs create and support local educational, business and community opportunities. Individuals at all life stages benefit from Woodridge's high standard of living, low crime rate, responsive emergency services, progressive community programs, abundant recreation options and excellent schools. Every day, more and more people discover the joys of living, working, playing and retiring in the Village.



GENERAL INFORMATION / SUMMARIES

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VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Purpose of Budget

The following information is provided to assist the reader in understanding the purpose of this budget document in addition to aiding in locating information. The budget presents financial, organizational, procedural, and historical information in a format designed to be easily read and understood by all readers. This budget strives to meet the following objectives:

The Budget as a Policy Document

- ✓ The budget is a means of establishing policy, and is the financial method by which policy decisions are implemented.
- ✓ The Village's budget process is the instrument for translating community goals into programs and services and is the means by which financial resources are allocated.
- ✓ The Budget Executive Summary discusses the Village's long and short-term goals, issues facing the Village and how these will be addressed, as well as summary financial information.
- ✓ In the financial summary section, both financial and non-financial policies are included to provide guidance and establish internal control for the various functions of the Village.
- ✓ Within each department section, information on the goals and objectives for each cost center can be found. These goals reflect the overall goals of the Village.

The Budget as an Operations Guide

- ✓ As an operations guide, the Budget identifies the organizational structure of the Village and how the various funds and the departments within those funds are established to provide services to residents, businesses, and visitors alike.
- ✓ The Executive Summary provides summary information on any changes in services for the upcoming fiscal year. Additionally, each department section contains a department description, objectives, accomplishments, performance measures, any budgetary changes, as well as a detailed budget for 2019.

The Budget as a Financial Plan

- ✓ As a financial plan, the Budget provides both summary and detailed information on the how services will be funded and the cost to the taxpayers.
- ✓ The Executive Summary provides summary financial information on all of the funds of the Village.
- ✓ In the Summary Section, an overview of revenues and expenditures are provided, including explanations as to the assumptions used in developing the budget, expected changes to fund balance, and other trend information. Detailed financial information for the budget can be found within each fund and departmental summary section.
- ✓ Also included within each fund and department section is financial information in summary for the previous two fiscal years actual data, the current fiscal year end estimate, and the new budget.
- ✓ The Five Year Capital Improvement Program provides information on proposed capital expenditures and funding sources.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Purpose of Budget

The Budget as a Communications Device

- ✓ As a communications device, the Budget is designed to be user-friendly, and includes the use of charts, tables, and graphs to present information in an easy to read format.
- ✓ A Table of Contents provides a listing of each section of the budget document, and a glossary, including definitions of acronyms, is included for the reader's reference.
- ✓ Additionally, this budget is posted electronically on the Village's website, and paper copies are available at both the Woodridge Public Library and the Village for those without Internet access.
- ✓ Should the reader have any questions about the Village of Woodridge's Budget, he/she can contact the Finance Department at (630) 719-4713.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Budget Process

BASIS OF BUDGETING

This budget is prepared on a basis consistent with Generally Accepted Accounting Principles (GAAP). During the year, the Village's accounting system is maintained on the same basis as the budget. This enables departmental budgets to be easily monitored on a monthly basis. The Village operates on a cash basis throughout the year.

ANNUAL FINANCIAL REPORTING

The modified accrual basis of accounting is used by all governmental and agency fund types. Under the modified accrual basis of accounting, revenue is recognized when it becomes both measurable and available. "Measurable" means the amount can be determined and "available" means collectible within the current period or soon enough thereafter to pay current liabilities. Expenditures are recognized when the related fund liability is incurred, except for principal and interest on general long term debt, which is recognized when due. This is the same basis of accounting used in the Village's audited financial statements.

BUDGETARY CONTROLS

The Village's budgetary operations are governed by the Budget Officer Law as provided in the Illinois Compiled Statutes and administered by the Village Manager. Under the law no appropriation is required to be passed, however, an annual budget must be adopted prior to the start of the fiscal year.

BUDGET PROCESS

1) Village Board and Management Staff Develop Strategic Plan

The Annual Goal Setting by the Village Board determines key goals for the budget based on community feedback with Staff setting objectives to meet those goals.

2) Departments Submit Budget Requests

Departments are required to submit budget proposals, which are reviewed by the Finance Director for completeness. The submittals also include current year-end estimates and five year capital project projections.

3) Revenue Budgets are Created

Finance staff, using revenue assumptions and historical trend analysis, prepares the revenue budget for the coming year.

4) Five Year Projections for Major Funds

Finance staff using submitted expenditures and five year capital requests, with projected revenues, creates Five Year Projections for four major funds.

5) Budget Requests are Reviewed

The Village Administrator and Finance Director review each department's budget individually, with department heads and any necessary staff, who provide support for their requests and answer questions. When necessary, appropriate cuts or additions are made.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Budget Process

6) *Capital Improvements Program (CIP) Workshop is Held*

A CIP workshop is held with the Village Board to review capital requests, typically during the annual Budget Workshop.

7) *Prepare Proposed Budget*

Finance staff compiles all budget materials into workshop books for the Village Board and prepares the presentation for the Budget Workshop.

8) *Budget Workshop I*

A Budget Workshop is held for the Village Board with each department presenting their budget requests. This is where feedback and direction from the Village Board occurs. These meetings are open to the public.

9) *Budget Workshop II*

A second workshop is held if there are any questions, changes or other items that require follow-up for the Village Board and may result in additional feedback and direction from the Village Board.

10) *Public Hearing is Held*

The budget is available for inspection by the public prior to the Public Hearing. The Public Hearing is held to allow for public input on the proposed budget. Notice of the hearing is published in a newspaper of general circulation.

11) *Village Adopts Budget*

Following the Public Hearing, the Village Board adopts the budget ordinance and budget document. The budget is then printed in its final form and distributed. The budget must also be filed with the county 30 days from adoption.

12) *Budget Amendments*

Throughout the fiscal year, amendments to the budget may become necessary based on changing needs and priorities, or for unforeseen events. Amendments that affect the bottom line of the fund require approval by the Village Board.

FY2020 BUDGET DEADLINES

May

- 5/2: Budget Goals Workshop
- 5/7: Distribute Prep Manual
- **5/14: Revenue Estimates Due**

June

- 6/7: Munis input and capital project slides due
- **6/24-7/5: VA reviews Dept. budgets & 5 Year Projections**

July

- 7/8-16: Department budget meetings
- 7/15-19: VA's final review of budget and notice of changes/cuts
- **7/26: Revised budgets and changes to year-end estimates due, as well as cost center pages and statistical graphs**

August

- **8/2 DEADLINE: Final budget memos and performance measures due**
- **8/16 DEADLINE: Budget Workshop PowerPoint for Departments**
- 8/30: Budget Workshop binders distributed to Village Board

September

- 9/14: FY2020 Budget Workshop I

October

- 10/3: FY2020 Budget Workshop II (if needed)
- **10/11 DEADLINE: Final changes to budget roll-overs and year-end estimates**

November

- 11/21: Adopt FY2020 Budget Ordinance

December

- 12/17: File FY2020 Budget with county clerks

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Financial & Investment Policies

BALANCED BUDGET POLICY

1. The Village will adopt and maintain a balanced budget in which expenditures will not exceed reasonably estimated revenues and other available funds, including reserves while taking into consideration recommended fund balances as set forth in the Village's Fund Balance Policy.
2. The budget will be developed using specific goals and objectives as identified in the Village's Strategic Plan.
3. The proposed budget will be made available for public inspections and a public hearing will be held to allow for public input prior to the adoption of the budget.

OPERATING BUDGET POLICY

1. The Village will maintain a budgetary control system to ensure adherence to the budget and will prepare regular reports comparing actual revenues and expenditures to budget.
2. The Annual Operating Budget will conform to the standards of the Government Finance Officers Association standards.
3. The operating budget will be compiled in a manner to maintain a superior level of service to the community.
4. The Village Board will prioritize increases or decreases in service levels at budget sessions or during the fiscal year as required.

FUND BALANCE POLICY

Purpose

In the context of financial reporting, the term "Fund Balance" is used to describe the net position of governmental funds calculated in accordance with generally accepted accounting principles (GAAP). A Fund Balance Policy establishes a minimum level of available funds required to provide financial stability, cash flow for operations, and the assurance that the Village will be able to respond to emergencies with fiscal strength. More detailed financial reporting as it relates to fund balances and the increased disclosures will aid the user of the financial statements in understanding the availability of resources.

It is the Village of Woodridge's philosophy to support long-term financial strategies, where fiscal sustainability is its first priority, while also building funds for future operating and capital needs. It is essential to maintain adequate levels of funding to mitigate current/future risks and are crucial in long-term financial planning. Credit rating agencies carefully monitor levels of fund balance and unassigned fund balance in the General Fund to evaluate the Villages' continued creditworthiness.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Financial & Investment Policies

Governmental Funds – funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, the debt service fund, capital projects funds, and permanent funds.

GASB Statement No. 54 established the following fund balance classifications that create a hierarchy based on the constraints imposed upon the use of the resources reported in governmental funds.

- **Nonspendable fund balance** includes amounts that are not in spendable form (inventory) or are required to be maintained intact (endowment trust).
- **Restricted fund balance** includes amounts that can be spent only for the specific purposes stipulated by external resource providers (grant providers), constitutionally, or through enabling legislation (that is, legislation that creates a new revenue source and restricts its use). Effectively, restrictions may be changed or lifted only with the consent of resource providers.
- **Committed fund balance** includes amounts that can be used only for the specific purposes determined by a formal action of the Village's highest level of decision-making authority. Commitments may be changed or lifted only by the Village taking the same formal action that originally imposed the constraint.
- **Assigned fund balance** includes amounts intended to be used by the Village for specific purposes. Intent can be expressed by the governing body, an official, or body to which the governing body delegates the authority. In governmental funds, other than the General Fund, assigned fund balance represents the amount that is not restricted or committed. This indicates that resources in other governmental funds are, at a minimum, intended to be used for the purpose of that fund.
- **Unassigned fund balance** is the residual classification for the general fund and includes all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose.

The Village assumes that the order of spending fund balance is as follows: restricted, committed, assigned, unassigned.

Minimum Fund Balance Levels

General Fund

Purpose – to account for all activities not required to be accounted for in another fund.

Financing – the diverse revenue base includes various taxes (property, sales, utility, real estate transfer, gaming taxes, etc.), licensing fees, grants, charges for services and fines.

Fund Balance – the unassigned fund balance amount is required to be between three months (25%) and six months (50%) of the next years' budgeted operating expenses. If the unassigned fund balance falls below the minimum three months (25%) requirement, the funds shall be replenished within three years. The Board shall review fund balances exceeding 50% following the results of the year-end audit to determine any action needed, including, but not limited to, transferring funds to the Capital Projects Fund for future capital needs.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Financial & Investment Policies

Special Revenue Fund

Purpose – to account for all specific revenue sources that are legally restricted or committed for specified purposes other than debt service or capital projects.

Financing – the restricted revenue base includes an annual tax levy as well as other restricted and/or committed revenue source.

Fund Balance – the fund balance amount (restricted and/or committed) is required to be a minimum of three months (25%) of the operating expenditures (not including capital, debt service, and transfers). If the fund balance falls below the minimum three month (25%) requirement, further options will be reviewed by the Board and management to determine next steps.

Debt Service Fund

Purpose – to account for all restricted resources for, and the payment of, general long-term debt principal, interest, and related costs.

Financing – the restricted revenue base includes property taxes, personal property replacement tax (PPRT), and transfers in from other funds in an amount sufficient to cover the principal and interest liability cost.

Fund Balance – the fund balance amount should not exceed the amount required to pay the next year's debt principal, interest, and related costs.

Capital Projects Fund

Purpose – to account for all restricted, committed, or assigned expenditures used for capital outlays including the acquisition or construction of capital facilities and other capital assets, excluding those types of capital related outflows financed by proprietary funds.

Financing – the revenue base includes sales tax, income tax, cell tower rental, grants and/or interfund transfers used to finance projects.

Fund Balance – the fund balance amount is considered segregated for maintenance, construction, replacement, and/or development; therefore, committed, restricted, or assigned depending on the intended source/use of the funds. No specific minimum established for the capital projects fund.

Vehicle and Equipment Replacement Fund (VERP)

Purpose- to account for all governmental funds set aside to purchase and replace vehicle and equipment, as needed.

Financing – Fund transfers primarily from the General Fund to support the VERP Fund.

Fund Balance – the fund balance is to be an amount adequate to finance the replacement of vehicles and large equipment according to the scheduled life of the individual vehicle or equipment.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Financial & Investment Policies

Proprietary Funds - funds that focus on the determination of operating income, changes in net position (or cost recovery), financial position, and cash flows. There are two types of proprietary funds: enterprise funds and internal services funds.

The fund balance (also known as net position) will be composed of these primary categories:

- **Net Investment in Capital Assets** – portion of a proprietary fund’s net position that reflects the fund’s net investment in capital assets less any amount of outstanding debt related to the purchase/acquisition of said capital assets. Related debt, for this purpose, includes the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of capital assets of the Government.
- **Restricted Net Position** – portion of a proprietary fund’s net position that is subject to external enforceable legal restrictions (e.g., grantor, contributor and bond covenants).
- **Unrestricted Net Position** – portion of a proprietary fund’s net position that is neither restricted nor invested in capital assets (net of related debt).

Minimum Unrestricted Net Position Levels

Enterprise Fund

Purpose –Enterprise funds are required to account for operations for which a fee is charged to external users for goods or services and the activity to be recovered with fees and charges.

Financing – the revenue base includes user fees, debt financing, grants, and transfers.

Net Position – Unrestricted net position at year-end is required to be a minimum of three months (25%) of the annual projected expenditures plus balances reserved for capital improvements based on the most recent capital plan plus any designation of fund balance for specific purposes as approved by the Board. If the amount falls below the minimum three months (25%) requirement, the funds shall be replenished within five years.

Vehicle and Equipment Replacement Fund (VERP)

Purpose – to account for all proprietary funds set aside to purchase and replace vehicle and equipment, as needed.

Financing – Fund transfers primarily from the Water and Sewer Fund support the VERP Fund.

Net Position – the minimum required fund balance is to be an amount adequate to finance the replacement of vehicles and large equipment according to the scheduled life of the individual vehicle or equipment.

Internal Service Fund

Purpose – Internal service funds are used to account for the financing of goods or services provided by an activity to other departments, funds, or component units of the Village on a cost-reimbursement basis.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Financial & Investment Policies

Financing – the revenue base includes user fees charged to other departments, funds, or component units, and debt financing used to finance operations, capital outlay and improvements, and debt service retirements.

Net Position – the minimum required net position should represent appropriate levels to support the activity of the fund at the discretion of the Board and management (excluding debt service and capitalized asset expenses).

Other Considerations

In establishing the above policies for unrestricted fund balance/net position levels, the Village considered the following factors:

- The predictability of the government's revenues and the volatility of its expenditures (i.e., higher levels of unrestricted fund balance may be needed if significant revenue sources are subject to unpredictable fluctuations or if operating expenditures are highly volatile)
- The government's perceived exposure to significant one-time outlays (e.g., disasters, immediate capital needs, state budget cuts)
- The potential drain upon General Fund resources from other funds as well as the availability of resources in other funds (i.e., deficits in other funds may require a higher level of unrestricted fund balance be maintained in the General Fund, just as, the availability of resources in other funds may reduce the amount of unrestricted fund balance needed in the General Fund)
- Liquidity (i.e., a disparity between when financial resources actually become available to make payments and the average maturity of related liabilities may require that a higher level of resources be maintained)
- Commitments and assignments (i.e., government may wish to maintain higher levels of unrestricted fund balance to compensate for any portion of unrestricted fund balance already committed or assigned by the government for a specific purpose)

If any of the above factors change, the Village should readdress current unrestricted fund balance/net asset levels to ensure amounts are appropriate.

CAPITAL BUDGET POLICY

1. The Village will develop a multi-year plan for capital improvements updated annually and will budget all capital improvements in accordance with this plan, otherwise known as the Capital Improvement Plan. Various funding sources, General, Capital Projects, Motor Fuel Tax, TIF and Water and Sewer funds are allocated to support these improvements.
2. The Village will maintain its physical assets at a level adequate to protect the capital investment and to minimize future maintenance and replacement costs.
3. The operating budget will provide for adequate maintenance and orderly replacement of capital equipment from current revenues when possible.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Financial & Investment Policies

4. Capital investment objectives will be prioritized by the Village Board and appropriately reflected in the capital and operating budgets.

INVESTMENT POLICY

1. The purpose of this Investment Policy is to establish guidelines for investing and monitoring all Village of Woodridge, Illinois (the "Village") funds. It is the policy of the Village to prudently invest public funds in a manner which will provide the highest investment return with the maximum security while meeting the daily cash flow demands of the Village and conforming to all state statutes governing the investment of public funds.
2. This Investment Policy applies to the investment practices relating to all funds of the Village, except the Police Pension Fund, which is governed by the Woodridge Police Pension Board. All financial assets of other funds, including: the General Fund, Special Revenue Funds, Capital Project Funds, Debt Service Funds, Enterprise Funds, Internal Service Funds, and other funds that may be created from time to time, shall be administered in accordance with the provisions of this Policy.
3. The Village's investment practices shall comply at all times with the Illinois Public Funds Investment Act and other applicable law. In the event of any conflict between this Policy and the Illinois Public Funds Investment Act or other applicable law, the provisions of the Illinois Public Funds Investment Act or other applicable law shall control.
4. The primary objectives, in priority order of the Village's investment activities shall be:
 - a. Safety of principal is the foremost objective of the investment program. Investments shall be undertaken in a manner that seeks to ensure the preservation of capital in the portfolio. The objective will be to mitigate credit risk and interest rate risk.
 - b. The investment portfolio shall remain sufficiently liquid to meet all operating requirements that may be reasonably anticipated. This is accomplished by structuring the portfolio so that securities mature concurrent with cash needs to meet anticipated demands (static liquidity). Furthermore, since all possible cash demands cannot be anticipated, the portfolio should provide adequate liquidity to meet unexpected cash needs. Liquidity can be achieved utilizing securities with active secondary markets, money market mutual funds or local government investment pools which offer same-day liquidity for short-term funds.
 - c. The return on investment is of secondary importance compared to the safety and liquidity objectives described above. The investment portfolio shall be designed with the objective of attaining a market rate of return throughout budgetary and economic cycles, taking into account the investment risk constraints and liquidity needs. The core of investments are limited to a very low risk in anticipation of earning a fair return relative to the risk being assumed.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Financial & Investment Policies

5. Standards of Care

- a. Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the possible income to be derived.
- b. Officers and employees involved in the investment process shall refrain from personal business activity that could conflict with the proper execution and management of the investment program, or that could impair their ability to make impartial decisions. Employees and investment officials shall disclose any material interests in financial institutions with which they conduct business. They shall further disclose any person financial/investment positions that could be related to the performance of the investment portfolio. Employees and officers shall refrain from undertaking personal investment transactions with the same individual with whom business is conducted on behalf of the Village. All officers and employees of the Village shall comply at all times with the Illinois Public Funds Investment Act and State law.
- c. Responsibility for the investment program of the Village of Woodridge is delegated to the Director of Finance, who shall direct investment program operations consistent with this policy and any direction approved by the Village Administrator. Investment procedures shall include references to: safekeeping, delivery vs. payment, investment accounting, repurchase agreements, wire transfer agreements and collateral/depository agreements. Furthermore the investments procedures shall include specific delegation of duties via job descriptions to persons responsible for investment transactions. No person may engage in an investment transaction except as provided under the terms of this policy as established by the Board of Trustees. The Director of Finance shall establish a system of internal controls and written operational procedures to regulate the activities of subordinate employees.

6. The Village shall maintain a list of financial institutions authorized to provide cash and investment services. It shall be the Policy of the Village of Woodridge to select financial institutions on the following basis:

- a. Security: The Village shall maintain funds in a financial institution only if that institution is a member of the Federal Deposit Insurance Corp (FDIC).
- b. Size: The Village of Woodridge will not select as depository any financial institution in which the amount of Village deposits not collateralized or insured by an agency of the federal government exceeds 75% of the capital stock and surplus of such bank.
- c. Location: The Village of Woodridge will maintain operating and investment accounts in financial institutions located within the Village of Woodridge whenever possible, and not precluded by other standards of this Policy. However, the Village may approve qualified depositories regardless of location.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Financial & Investment Policies

- d. Services and Fees: Any financial institution selected by the Village of Woodridge may be requested to provide cash management services, including, but not limited to: checking account, wire transfers, purchase and sale of investment securities and safekeeping services. Fees for banking services shall be mutually agreed to by an authorized representative of the depository institution and the Director of Finance of the Village.
7. The Village Board authorizes the Director of Finance to invest up to FDIC insurance limits in any federally insured and qualified financial institution. Any amount in excess of the FDIC insurance limit must be collateralized at the rate of 110% of fair market value, or insured.
8. The Director of Finance shall perform on-going supervision and evaluation of each bank that processes and/or holds Village assets.
9. The Village will maintain a list of approved security brokers/dealers selected by credit worthiness, who maintain an office in the State of Illinois. These may include “primary” dealers or regional dealers that qualify under the Security and Exchange Commission (SEC) Rule 15C3-1 (uniform net capital rule). All brokers/dealers who desire to qualify shall submit to the Village:
 - a. Audited Financial Statements for the proceeding two years.
 - b. Trading Resolution.
 - c. Proof of National Association of Securities Dealers (NASD) certification.
 - d. Proof of State Registration.
 - e. Certification of having read and understood and agreeing to comply with the Village’s Investment Policy.
 - f. Any proposed contract.
 - g. At least 3 references from current customers, preferably governmental
 - h. Village Board Authorization: The Village Board authorizes the Director of Finance, with the approval of the Village Administrator, to select any Broker/Dealer based on their credit worthiness he/she deems appropriate to execute business with the Village.
10. All investments of public funds shall be made in accordance with Illinois Public Funds Investment Act, as the same may be amended from time to time.
11. It is the policy of the Village of Woodridge that funds on deposit in financial institutions in excess of FDIC limits be secured by some form of collateral. The Village will accept any of the following assets as collateral:
 - a. U. S. Government Securities
 - b. Obligations of Federal Agencies
 - c. Obligations of Federal Instrumentalities
 - d. Obligations of the State of Illinois rated “Aa1” (Moody’s), “AA- “ (Fitch) or better
 - e. General Obligation Bonds of Illinois issuers rated “Aa1” (Moody’s), “AA- “ (Fitch) or better

The fair market value amount of collateral provided will not be less than 110% of the net amount of public funds secured. The ratio of fair market value of collateral to the amount of funds secured will be reviewed quarterly and additional collateral will be requested when the ratio declines below the

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Financial & Investment Policies

level required. Pledged collateral will be held by a third party custodian for safekeeping and evidenced by a safekeeping agreement.

Collateral agreements will preclude the release of the pledged assets without an authorized signature from the Village of Woodridge, but will allow for an exchange of collateral of like value.

12. In order to protect the Village of Woodridge from the failure of any one financial institution, the investment portfolio of the Village of Woodridge shall not exceed the following diversification limits:
 - a. No financial institution shall hold more than 50% of the Village's total investment portfolio (calculated at the time of placement), exclusive of United States Treasury securities held in safekeeping.
 - b. Commercial paper shall not exceed 10% of the Village's investment portfolio.
 - c. Investments in Illinois Funds shall not exceed 50% of the investment portfolio (calculated at the time of placement.)

Maturities of investment of the various funds of the Village shall be determined to enable the Village to have available sufficient cash for all operating purposes. Investments may be purchased with maturities to match future project or liability requirements. The Village of Woodridge shall not generally invest in securities maturing greater than three (3) years unless authorization by the Village Board, through a formal resolution.

13. The Village's Policy regarding cash management is based upon the realization that there is a time-value to money. Temporarily idle cash may be invested for a period of one day to in excess of one year depending upon when the money is needed. Accordingly, the Director of Finance shall apply prudent cash management procedures which shall include, but not be limited to the following:
 - a. Receipts: All monies due the Village shall be collected as promptly as possible. Monies that are received shall be deposited in an approved financial institution within two (2) business days after receipt by the Finance Department. Amounts that remain uncollected after a reasonable length of time shall be subject to any available legal means of collection.
 - b. Disbursements: Any disbursement to suppliers of goods and/or services or to employees for salaries and wages shall be contingent upon an available budget appropriation. Disbursements shall be rendered upon the approval of the Mayor and Board of Trustees. Original procurement of goods, supplies, and services shall conform to the procedures as set forth in the Village's Code of Ordinances.
 - c. Pooling of Cash: The Village will pool the cash of various funds to maximize investment earnings. Investment income will be allocated to the various funds based upon their respective participation.
 - d. Investment of Cash: When deposits of Village monies become collected funds and are not needed for anticipated cash flow disbursements, they shall be invested within two (2) business days at prevailing rates or better.

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Financial & Investment Policies

14. The investment practices and procedures maintained by the Village of Woodridge shall be reviewed by an independent, certified public accountant in conjunction with the annual examination of the financial statements of the Village. As deemed necessary by the public accountant, internal controls may be documented in writing and/or modified to meet current requirements. The controls shall be designed to prevent losses of public funds arising from fraud, employee error, misrepresentation by third parties, unanticipated changes in financial markets, or imprudent actions by employees of the Village of Woodridge.
15. The investment portfolio of the Village shall be designed with the general objective of obtaining a rate of return throughout budgetary and economic cycles, commensurate with the investment risk constraints and cash flow needs. The basis used by the Village to determine whether market yields are being achieved shall be to compare the portfolio to 1-3 Year US Treasury Bills, using a weighted average based on the then current makeup of the portfolio. Portfolio performance should be compared to this benchmark on a quarterly basis.
16. The Director of Finance shall submit a monthly Cash and Investment report to the Village Administrator, who shall forward same to the Mayor and Board of Trustees.

On a quarterly basis the Director of Finance shall review the quarterly financial reports of key banks and issue an internal Bank Review Summary report to the Village Administrator, who shall forward same to the Mayor and Board of Trustees.

The Director of Finance shall review monthly the investment portfolio, its effectiveness in meeting the needs of the Village of Woodridge for safety, liquidity, rate of return, and diversification, and its general overall performance.

The Comprehensive Annual Financial Report of the Village of Woodridge shall include all investment information as promulgated by the Government Accounting Standards Board, and as otherwise required by law.

REVENUE POLICY

1. The Village will work to develop and maintain a diversified revenue base to protect itself from fluctuations in any one revenue source.
2. The Village will actively seek grant funding and one-time revenues will not be used to support operating expenditures, except in the event of an emergency.
3. Revenues will be estimated on an annual basis using conservative methods such as historical trend analysis.
4. The Village will regularly review all charges for services, fees, permits and fines to ensure that rates are maintained at a level that is related to the cost of providing the services and are competitive with others providing similar services in the area.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Financial & Investment Policies

5. As a Home Rule community the Village is not bound by the tax cap laws which limit property tax rate increases to the CPI rate or 5%, which ever amount is less. The rate will be evaluated annually and whenever economic conditions allow, the Village will not raise taxes or will self-impose the tax cap on the annual property tax levy.

FIXED ASSETS POLICY

1. The Village's fixed asset policy provides guidelines for identifying, recording, depreciating, and retiring capital assets.
2. Fixed assets shall include land, buildings, machinery, equipment, and vehicles with a useful life of more than one (1) year and have an original value of at least \$50,000; infrastructure will be capitalized with an original value of \$250,000.
3. Estimated useful lives for the various categories of assets have been established. Assets subject to depreciation will be depreciated using a straight-line method.
4. The cost of the asset will be written off evenly over the useful life of the asset beginning with the month the asset is purchased or put in service. Land and land improvements will not be depreciated.
5. Assets that are no longer considered useful will be declared surplus by the Village Board and disposed of in accordance with Illinois State Statutes.

DEBT MANAGEMENT POLICY

I. PURPOSE

The Debt Management Policy sets forth guidelines on the appropriate use of debt financing to fund capital projects. The Village Administrator and Director of Finance or their designees shall routinely review this policy. Any changes to this policy will be presented to the Village Board for approval.

II. GUIDING PRINCIPLES

Debt issuance is a financing tool that should be used judiciously and may be considered when the following conditions exist:

- The financing is for a one-time capital improvement project, not for operational purposes.
- The useful life of the asset exceeds the term of the debt.
- Other financing options have been explored and are determined not in the best interest of the Village.
- Estimated future revenue is sufficient and reliable to cover the debt service payments.
- Favorable market conditions exist for the issuance of debt.
- The debt service will be paid from those that benefit from the improvement to ensure there is intergenerational equity.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Financial & Investment Policies

III. AUTHORITY TO ISSUE DEBT

The Village Board of Trustees can issue debt for any lawful municipal purpose as authorized by its home-rule powers granted by the State of Illinois constitution.

IV. STANDARDS OF CARE

- A. *Prudence:*** Debt shall be issued with judgment and care under the circumstances then prevailing which persons of prudence, discretion, and intelligence exercise in the management of their own affairs. The standard of prudence to be used by debt management officials shall be the “prudent person” standard and shall be applied in the context of managing the overall debt portfolio.
- B. *Maintaining Public Trust:*** Village officers and employees shall act responsibly as custodians of the public trust and shall avoid any transaction that might impair public confidence in the Village.
- C. *Ethics and Conflicts of Interest:*** Officers and employees of the Village who are involved in the debt management process shall refrain from personal business activity that could conflict with the proper execution or impair their ability to make impartial decisions. Officers and employees shall disclose to the Village Board any material interests in financial institutions with which they conduct business.

V. DEBT CAPACITY

As a local government entity with home-rule authority, the Village has no statutorily determined debt limit.

However, it is important that the Village issue debt prudently for two key reasons:

- Funds borrowed for a project today are not available to fund other projects tomorrow.
- Funds committed for debt repayment today are not available to fund operations in the future.

- A. *Enterprise Fund Debt Capacity:*** The ability to afford new debt for enterprise operations will be evaluated as an integral part of the Village’s water and sewer rate review and setting process. The Village will set rates at the level needed to cover the full cost of operations, maintenance, administration, and capital improvement costs, including debt service requirements.

VI. PLANNING FOR DEBT

The Five-Year Capital Improvement Program (CIP), which is updated and approved annually by the Village Board, shall determine the Village’s capital needs. Projects shall be prioritized and the means for financing each identified. If the project meets the guiding principles outlined in this policy, the Village Board may consider incurring debt.

A. *Types of Permitted Debt:*

- a. General Obligation- bonds secured by the Village’s full faith and credit and backed by its property tax levying power. 40-year maximum term.
- b. Alternate Bonds- also known as “double-barreled” bond payable from a specific revenue source with the general obligation of the municipality serving as backup

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security. Pledged revenues should meet coverage requirement of 1.25 times debt service. 40-year maximum term.

- c. Debt Certificates- installment finance agreements that are considered a promise to pay by way of budgetary appropriation. 20-year maximum term.
- d. Revenue Bonds- bonds that are backed by the revenue that is generated from the project once it is complete. 40-year maximum term.
- e. Special Service Area Bonds- bonds backed by the full faith and credit of the taxable real property in the special service area. 30-year maximum term.
- f. Tax Increment Finance Bonds- the incremental revenues received from the TIF district are pledged to secure the bonds. 20-year maximum term.
- g. Loans- federal and state low interest financing secured by a defined source of revenue other than property taxes.
- h. Capital Lease- financing with a provision to transfer ownership for a nominal amount at the termination of the lease.
- i. Other- special circumstances may exist when other forms of debt are appropriate, necessary, or more advantageous to the Village.

B. Debt Structuring:

- a. Debt Service Schedule- The Village will use a level debt service schedule unless operational matters dictate otherwise, such as the desire to maintain level debt services with all issues combined.
- b. Taxable vs. Tax-Exempt Debt- State and local governments receive tax benefits under the Internal Revenue Code that lower borrowing costs on their bonds. Bondholders are willing to accept a lower interest rate because interest paid to bondholders on these obligations is not includable in their gross income for federal income tax purposes. The City will generally issue tax-exempt bonds. However, the City may occasionally issue taxable bonds which have a higher interest rate; however, tax-exempt debt is preferable where possible to reduce interest expense. In addition, the City shall be mindful of the potential benefits of bank qualified bonds. This designation is given to a bond issuance if the City reasonably expects to issue in the calendar year of such offering no more than \$10 million of bonds. When purchased by a commercial bank for its portfolio, the bank may deduct a portion of the interest cost of carry for the position. Therefore, the City will strive to limit its annual issuance of bonds to \$10 million or less, as amended from time to time, when the estimated benefits are greater than the benefits of exceeding the bank qualification limit.
- c. Variable Rate Debt- The Village may consider issuing debt with a rate of interest that varies according to a pre-determined formula consistent with state law depending on market conditions. Such market conditions include a high interest rate environment where rates are above historic average trends, or the revenue stream for repayment is variable and is anticipated to move in the same direction as the market interest rates. Variable rate debt should not exceed 15% of the Village's overall debt.

- C. Credit Enhancements:*** Credit enhancements, such as bond insurance, may be used if the cost of the enhancement will result in a net decrease in borrowing costs or otherwise provide significant benefits that outweigh the cost of the enhancement.

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- D. *Redemption Features:*** Use of a call option or redemption provision gives the Village the right to prepay or retire bonds prior to their stated maturity. These provisions may enhance marketability of the bonds, and provide flexibility in managing the Village's debt portfolio. The potential additional costs including higher interest rates shall be evaluated before provisions are added.

VII. DEBT ISSUANCE

The Village shall adopt an ordinance authorizing the issuance of bonds.

- A. *Method of Sale:*** The Village will select the method of sale that best fits the type of bonds being sold, market conditions, and the best fit for the Village's debt portfolio. Methods include:
- a. **Competitive Sale-** Bonds are marketed to a wide audience of investment banking firms. Bids are submitted and the bonds will be sold to the bidder proposing the lowest True Interest Cost.
 - b. **Negotiated Sale-** The rates and terms of the sale are negotiated with an underwriter who is selected in advance of the bond sale.
 - c. **Private/Direct Placement-** Bonds are offered to a limited number of investors and not the public.
- B. *Selection and Use of Professional Service Providers-*** The Village shall retain professional services as needed to assist in the bond issuance due to the complex nature of the transaction. Services may include the use of bond counsel, financial advisors, paying agents, underwriters, arbitrage consultants, and verification agents.
- C. *Credit Ratings-*** The Village will seek credit ratings from the credit rating agencies except where the benefit from a rating is insufficient. Municipal bond ratings determine the amount of investment risk and interest cost on the Village's bonds; therefore, maintaining high credit ratings is a priority.

VIII. DEBT MANAGEMENT

- A. *Investment of Proceeds-*** The Village will actively manage bond proceeds in a manner consistent with the Village's Investment Policy, Illinois statutes governing the investment of public funds, and in compliance with the bond ordinance including the bond covenants.
- B. *Monitoring of Covenant Compliance-*** The Director of Finance or their designee will monitor compliance with bond covenants for any revenue bond.
- C. *Continuing Disclosures-*** In accordance with Rule 15c2-12 of the Securities Exchange Act of 1934, the Village will file certain financial information within 210 days after the close of the fiscal year. The purpose is to ensure market transparency and ensure any bonds sold to investors on the secondary market are properly priced. The following will be filed with the Municipal Securities Rulemaking Board (MSRB) on its Electronic Municipal Market Access (EMMA) system:
- a. Audited financial statements
 - b. Financial and operating data included in the original official statement

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- c. Required voluntary event notices including, but not limited to,:
 - i. Rating changes
 - ii. Principal and interest payment delinquencies
 - iii. Change in tax-exempt status of bonds
 - iv. Inability to meet bond covenants
 - v. Incurring non-bonded debt that is material in nature

D. Arbitrage- Federal arbitrage legislation is intended to discourage entities from issuing tax-exempt obligations unnecessarily. The Village will look to minimize any rebate liability through proactive management in the structuring and oversight of its debt issues. As such, the Village will do the following:

- a. Use bond proceeds only for the purpose and authority for which they were issued.
- b. Monitor the expenditure of bond proceeds and exercise best efforts to spend down proceeds in such a manner that the Village will not be subject to arbitrage rebate.
- c. Monitor investment earnings on bond proceeds in relation to yield restrictions that could incur arbitrage.
- d. Perform arbitrage rebate calculations as determined by the IRS. Because of the complexity of the calculations and the severity of non-compliance penalties, the advice of Bond Counsel and other qualified experts will be sought.

E. Refunding Debt- Periodic reviews of all outstanding debts will be done to determine refunding opportunities. Refunding will be considered when there is a net economic benefit; there is a change in anticipated revenues that might call for a change in the debt service schedule; or to change the provisions of the bond covenants. As a rule, the Village will only undertake a refunding if the present value savings of at least 3% of the refunded principal. Refunding issues that produce a net present value savings of less than this targeted amount may be considered on a case-by-case basis.

PURCHASING POLICY

1. The purpose of this purchasing policy is to serve as a guideline for the acquisition of goods and services. Adherence to this policy will allow the Village to obtain required supplies and services efficiently, economically, and in accordance with legal requirements.
2. Purchase Orders - All purchases, except those listed below, require the issuance of a regular purchase order before an order for goods or services is filled.

Exceptions:

- a. Purchases under \$5,000: These are considered small in scope and may be authorized by the Department Manager. These can be entered directly for payment when the invoice is received and will require approval by the Department Manager, or his or her designee, prior to payment.
- b. Payment for utilities, insurance premiums, payroll taxes, and contractual services.
- c. Emergency Purchases.

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3. Approval of Village Purchases - All purchases not listed above shall require advance approval in accordance with the guidelines described as follows:

Dollar Limits	Required Approvals
Up to \$4,999	Department Manager
\$5,000-\$9,999	Department Manager, Finance Director
\$10,000-\$24,999	Department Manager, Finance Director, Village Administrator
\$25,000 and above	Department Manager, Finance Director, Village Administrator, Village Board

At the discretion of the Department Manager, approvals for purchases under \$4,999 may be delegated to a supervisory level employee within the department. In addition, any person responsible for approving purchases at any level may delegate their authority to a designee in the event they are unavailable to approve purchase requests.

4. Purchases shall not be split or subdivided to avoid a level of review or approval or to avoid competitive selection.
5. Blanket purchase orders can be used when there is a need to repetitively purchase items from a single vendor over the course of the fiscal year. Blanket purchase orders are approved for a specified dollar amount. The use of these simplifies paperwork required when purchasing and invoicing.
6. After a purchase order is issued to the vendor, it may become necessary to change it to include additional quantities, shipping costs, etc. When this occurs, a change order will be processed. These will follow the same approval levels as the original purchase order. The Village Administrator can approve a change order or series of change orders that authorize or necessitate an increase or decrease in either the cost of a contract by \$10,000 or more or the time of completion by 30 days or more, upon receipt of the written determination from an authorized Village designee required by 720 ILCS 5/33E-9. For public works contracts, if a change order authorizes or necessitates any increase in the contract price that is 50% or more of the original contract amount, then the portion of the contract covered by the change order must be rebid, per state statute; this rule also applies to subcontracts. Department Managers shall be responsible for monitoring all contract payouts and retainages and ensuring that the change orders are submitted to the Village Administrator for approval if required.
7. Manual checks are issued between normal accounts payable cycles when an emergency or other extenuating circumstance exists that makes it impractical or unreasonable to process payment during the normal payment cycle. A manual check is labor intensive and time consuming to issue, therefore, their use as a method of payment shall be severely restricted. A manual check will not be issued in instances where reasonable means could have been taken to process the payment following the normal cycle. Manual checks require the approval of the Director of Finance or Village Administrator.

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Financial & Investment Policies

8. The Village will not pay for goods and services until the goods are received or the services rendered. Exceptions are allowed for credit card purchases, service contracts, vehicle purchases, deposits, or for memberships and professional periodicals. The Village Administrator may also approve prepayment of goods and services as warranted.
9. When purchases of goods and services are made near the end of the fiscal year, departments shall be responsible for ensuring that they are expensed in the fiscal year in which they were received. The date upon which the goods were received or the services rendered determines which fiscal year they should be charged to.
10. Employees are responsible for obtaining quotes for purchases as follows:

Dollar Limits	Quote Required
Up to \$999	No quotes required; however, employees are encouraged to seek multiple quotes when possible.
\$1,000-\$4,999	Three quotes (may be verbal, but documented)
\$5,000-\$24,999	Three written quotes
\$25,000 and above	Must be competitively bid in accordance with Village ordinances, rules, policies, and procedures.

Only the Village Administrator can waive the requirements for obtaining quotes. Two-thirds of the trustees holding office are needed to waive formal bidding.

Exceptions to the Competitive Quote Requirements are as follows:

- a. Sole Source Purchases
 - b. Cooperative Purchasing
 - c. Emergency Purchases
 - d. Professional Services
11. All purchases of goods or services of \$25,000 or more shall be subject to the competitive bidding process. It is the responsibility of the respective departments to prepare the technical specifications to the bid. Some contracts, by their nature, are not suitable to award by competitive bidding. These include contracts for services of individuals possessing a high degree of skill. These contracts generally result from a Request for Proposal (RFP), Request for Qualifications (RFQ) or a pre-established professional relationship.
 12. An invitation for bids shall be issued and shall include the specifications as well as contractual terms and conditions applicable to the procurement. Adequate public notice of the invitation for bids in a newspaper of general circulation shall be given not less than ten (10) calendar days prior to the date set forth therein for the opening of the bids. Notice should also be posted on the Village's website when possible. A list of bidders is maintained by the Administrative Assistant in the Finance Department, and all vendors on the list should be provided notice of the bid.

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13. All those that wish to bid on a good or service must submit their bids in a sealed envelope by the deadline of the bid. Front desk personnel should be notified of the time and place of the bid opening. As the bids are received, front desk personnel will date stamp the submission, and note the time it was received and their initials. No bids will be accepted after the deadline.
14. All sealed bids shall be publicly opened at the time stated in the legal notice. At least one other employee shall serve as a witness and tabulate the bid results. Everyone attending the bid opening must sign a bid opening sign in sheet.
15. After the bid opening has taken place, the responsible department shall prepare a memorandum containing the following:
 - a. an explanation of the purpose of the bid,
 - b. a list of the companies that submitted bids and their bid amount; and
 - c. a recommendation on which company should be awarded the bid.

This should then be placed on the Village Board's agenda for consideration.

16. Within fourteen (14) days after Village Board approval, the Finance Administrative Assistant will send letters to all bidders notifying them of the bid results and notification to the winning bidder. Bid securities of the unsuccessful bidders will be returned at the time of notification of the results. The notification to the winning bidder will include information on signing the contract, requesting a completed W9 form, and the need to obtain performance bonds and certificates of insurance when required. It is the responsibility of the Finance Administrative Assistant to ensure that signed contracts, certificates of insurance, and performance bonds are obtained from the contractor and reviewed for completeness before work begins.

CREDIT CARD POLICY

1. The Village offers credit cards to designated employees to provide a flexible, efficient, and alternative means of payment for approved expenses.
2. The purpose of this policy is to set forth guidelines that will be applied to all employees who are issued a Village credit card. This policy conveys Village expectations and procedures for the issuance, application, use, safeguarding, payment, and termination of the credit cards.
3. This policy supplements the Village's Purchasing Policy. This policy is subject to change if deemed appropriate and in the best interests of the Village and participants.
4. The Village's Director of Finance, or his/her designee, is responsible for the issuance, accounting, monitoring, and general compliance of the Village's credit card policy.

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Financial & Investment Policies

5. The Director of Finance shall maintain a record of all credit cards owned by the Village, along with the name of the officer or employee who has been issued a credit card, the credit limit established, the date issued, and the date returned.
6. Village credit cards may only be used by an officer or employee of the Village for the purchase of goods or services to conduct the official business of the Village.
7. The employee agrees to comply with all applicable policies and procedures of the Village of Woodridge including this Credit Card Policy.
8. The Village is tax-exempt and should not be charged sales tax. The Village has a tax-exempt form that should be provided to vendors as needed prior to purchases. The cardholder is responsible to obtain credit for any taxes charged.
9. Cardholders are responsible for safeguarding the credit card against loss, misuse, or theft. When not in use, the card should be placed in a secure location.

RISK MANAGEMENT POLICY

The Village is committed to provide a safe work environment, to manage all risks in an appropriate manner, and to conduct loss control measures to insure liability and workers compensation losses are kept at a minimal level.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET STRATEGIC MANAGEMENT AND GOALS

MISSION STATEMENT

“To achieve a high quality of life by providing superior services in a fiscally responsible manner.”

STRATEGIC MANAGEMENT PROCESS

Goal Development

The Strategic Management Process is an important step in developing the Village’s goals for the coming year. Annually, village officials and residents discuss community needs, prioritize policy options, and set goals. The changing needs of Woodridge residents are recognized and addressed through the Strategic Management Process, which set goals that serve as the foundation for the annual budget. The current Strategic Goals for the Village include the following:

- 1) *BUILD AND MAINTAIN A SAFE AND RELIABLE INFRASTRUCTURE***
- 2) *ENABLE STRONG AND FORWARD-THINKING BUSINESS ENVIRONMENT***
- 3) *ENSURE A SUSTAINABLE FINANCIAL POSITION***
- 4) *INCREASE COMMUNICATION AND COMMUNITY ENGAGEMENT***
- 5) *STRENGTHEN OUR WORKFORCE AND TALENT***

Community Needs Survey is sent out to residents and the results are compiled for the Village Board’s Goal Setting Workshop. This survey has been taken for over 30 years for the purpose of gaining feedback from the community. The Village can assess residents’ perspectives about services, any concerns and new ideas.

Open House/Town Meeting occurs in March or April with the Village departments and various local taxing districts. Residents are able to visit with the local taxing bodies to ask questions and learn more about their community.

2019 Accomplishments

The following is a list of Village accomplishments, highlighting each Department's efforts towards the strategic management goals set forth by the Village Board.



CRITICAL SUCCESS FACTORS				
Safe & Reliable Infrastructure	Strong & Forward-thinking Business Environment	Sustainable Financial Position	Increase Communication and Community Engagement	Strengthen Workforce and Talent

Administration Department

1) Planned and executed activities to celebrate Woodridge's 60th Anniversary				×	
2) Managed local election process and hosted Inauguration following April 2019 election				×	
3) Implemented policy direction from the Village Board on community-centric projects, including municipal facilities	×		×		
4) Hosted a Citizen's Leadership Academy engaging 20 residents in informative classes				×	
5) Conducted large-scale salary and benefit survey			×		×
6) Assisted in the replacement of Public Works' SCADA and Motorola Radio systems	×		×		
7) Disconnected AT&T dedicated copper lines for aged radio system, saving over \$60,000/year	×		×		



CRITICAL SUCCESS FACTORS				
Safe & Reliable Infrastructure	Strong & Forward-thinking Business Environment	Sustainable Financial Position	Increase Communication and Community Engagement	Strengthen Workforce and Talent

Community Development Department

8) Completed the 2019 residential and shopping center windshield survey to proactively address property maintenance concerns throughout the Village	×	×			
9) Collaborated with Chamber630 to create, market, and manage the first Woodridge Restaurant Week	×				
10) Implemented the final year of projects and programs in the Janes Ave. TIF district	×	×			
11) Managed the \$25,000 grant for Ike & Oak Brewing Co. as part of the Small Business Grant Program	×	×			
12) The Customer Service Department scheduled over 6,400 building inspections and processed 29,000 financial transactions	×				
13) Completed Village Code textual modifications to include regulations and procedures for the siting of small wireless facilities on Village right-of-ways	×	×		×	
14) Coordinated the application for the U.S. Department of Energy's SolSmart Silver designation, which recognizes communities that help foster the growth of local solar markets	×	×			



CRITICAL SUCCESS FACTORS				
Safe & Reliable Infrastructure	Strong & Forward-thinking Business Environment	Sustainable Financial Position	Increase Communication and Community Engagement	Strengthen Workforce and Talent

Finance Department

15) Prepared a Request for Proposals for water billing mailing services and award a three-year contract to DataProse, LLC.			✗		
16) Introduced a recurring credit card payment options for water bill payments			✗	✗	
17) Conducted a comprehensive analysis of potential revenue streams with respect to the current economic landscape			✗		
18) Successfully transitioned banking services with MB Financial to Fifth Third Bank, following the 2019 merger.			✗		
19) Updated Fund Balance and Debt Management policies			✗		
20) Completed a successful 2018 audit with new auditors, Lauterbach & Amen			✗		
21) Took a large step in succession planning efforts by creating and filling the Assistant Director of Finance position to assist in high-level projects, analysis, and day-to-day operations					✗



CRITICAL SUCCESS FACTORS				
Safe & Reliable Infrastructure	Strong & Forward-thinking Business Environment	Sustainable Financial Position	Increase Communication and Community Engagement	Strengthen Workforce and Talent

Police Department

22) Expanded the Community Roll Call program utilizing resident partnerships				X	X
23) Launched the Frontline online portal, resulting in the completion of 2,424 vacation watches and 6,258 overnight street parking requests				X	
24) Expanded the GRIT program to include K-8 grades in all Woodridge public schools				X	
25) Reduced burglaries to motor vehicles by 56% compared to 2018				X	
26) Provided the ALICE active shooter training to 60 Woodridge businesses		X		X	
27) Collaborated with the Village's collections company to offer a Parking Ticket Amnesty Program			X		
28) Successfully completed Phase I of the DuPage County Justice Information System implementation,					



CRITICAL SUCCESS FACTORS				
Safe & Reliable Infrastructure	Strong & Forward-thinking Business Environment	Sustainable Financial Position	Increase Communication and Community Engagement	Strengthen Workforce and Talent

Public Works Department

29) Implemented new technology improvements, including Work Order/Asset Management System and Water System Data App	✕				
30) Completed effective snow and ice control program with approximately 23,000 miles of plowing and 2,400 tons of salt applied	✕				
31) Designed and lined various sections of corrugated metal pipe storm sewer at various sections throughout town	✕				
32) Televised and cleaned 58,000 linear feet of sanitary sewers	✕				
33) Completed design and construction engineering for 83rd Street Bridge Deck, Janes Ave. resurfacing, and 2019 MFT Resurfacing Projects	✕				✕
34) Trimmed 1,400 parkway trees under annual program and removed 200 damaged/dying trees and stumps				✕	
35) Repaired 45 water sytem leaks and 200 fire hydrants	✕				

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Performance Management

For the 2020 Budget, the Village of Woodridge has expanded the Performance Management Pilot Program to all Village departments. Each department selected performance goals that strategically address a current issue in the department to fulfill the Village's mission statement: *"To Achieve a High Quality of Life by providing superior services in a fiscally responsible manner."*

Administration Department

Communication is critical in keeping the Village of Woodridge residents up to date on relevant policy decisions, tangible projects that may impact their daily routine (i.e. construction), emergencies, engagement opportunities, and general information. As such, the Village utilizes many channels to deliver messages to the community. With an anticipated launch of a new website, the Village anticipates generating new interest in the homepage and can capture that momentum of visits by continuing to post timely, relevant information.

- I. Performance Goal:**
- a. Update the new website with current information at least once a week. Identify relevant content from all departments to highlight.**

		2017 Actual	2018 Actual	2019 Year-End Est	2020 Budget
Performance Measure	Post an informative item on the Village's homepage at least once a week				52
Key Performance Indicators	1. Actual number of posts				52
	2. Number of engagements / clicks from post				520

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Performance Management

Community Development Department

To encourage residential reinvestment and improve customer service to the community, residential building permits for driveways, patios, sheds, flatwork, and fences were made available as “over the counter” in 2012. Staff strives to process over the counter permits within a day, however; due to workload limitations, delays do occur (particularly during the busiest summer months of the year). To assist in reducing review time, customer service and building inspector staff work with residents/applicants to address code issues prior to submittal and ensure that adequate information is submitted at the time of application.

I. Performance Goal:

- a. Decrease the annual average number of days required to process over the counter permits.

		2018 Actual	2019 Year-End Est	2020 Budget
Performance Measure	Decrease the annual average number of days required to process over the counter permits.			
Key Performance Indicators	1. Average number of days to approve over the counter permits.	1.7	2.0 (Jan-July)	1.5

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Performance Management

Finance Department

In 2017, the Finance Department expanded the Utility Billing Team by hiring a second Fiscal Assistant. The additional staff has helped to improve customer service by proactively responding to calls, setting up meter change-outs, and processing move in/move outs. As part of our customer service efforts, the Utility Billing Team tries to reduce the number of customers on the water service shut-off list by:

- ✓ Sending out delinquent notices to customers with overdue water bills
- ✓ Making courtesy calls to customers on the delinquency list for the first-time
- ✓ Developed a performance measure goal of reducing water service shut-offs

I. Performance Goal

- a. Reduce the number of water service shut-offs on the original shut-off list by no less than 50% after courtesy contact is made

		2018 Actual	2019 Year- End Est	2020 Budget
Performance Measure	Reduce the number of water shut-offs			
Key Performance Indicators	1. Number of customers on original shut-off list	576	377	370
	2. Number of customers shut-off after courtesy contact	185	102	92
	3. % of customers shut-off from original shut-off list	32%	27%	25%

2019 Water Service Shut-Off Statistics (Estimated)	
Original number of customers on shut-off list	377
Number of courtesy calls	58
Number of courtesy emails	243
Unsuccessful contact attempts	55
No attempts due to prior notification	14
Number of customers on payment arrangement	10
Number of customers already shut-off	53
Total number of water service shut-offs	102

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Performance Management

Police Department

Over the last year, burglary to motor vehicles crimes have increased as burglary crews from Chicago travel to the suburbs to target unlocked vehicles. As a result, the Woodridge Police Department has implemented the following initiatives to prevent and reduce car burglaries in the Village of Woodridge:

- ✓ Created a “Lock Your Car – That’s the Key” social media campaign to remind residents to always secure their vehicle and remove personal belongings.
- ✓ Track patrol activity through the “Self-Initiated Field Activity” report
- ✓ Developed a performance measure goal of reducing burglary to motor vehicle incidents

I. Performance Goal:

- a. Reduce the number of burglary to motor vehicle incidents by increasing patrol activity and promoting the “Lock Your Car – That’s the Key” campaign.

		2017 Actual	2018 Actual	2019 Year-End Est	2020 Budget
Performance Measure	Reduce the number of burglary to motor vehicle incidents	81	97	58	96
Key Performance Indicators	1. Total police officer self-initiated patrol activities*	8,325	6,101	1,238 (Jan – April)*	6,000
	2. Number of social media posts and press releases promoting the “Lock Your Car – That’s the Key” campaign	24	18	10	8

**These figures do not include traffic stop due to the transition to the new DUJIS police records system. In addition, numerous officer injuries decreased the SFIA numbers.*

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Performance Management

Public Works Department

Over the past few years, Woodridge has participated in the County wide Joint MS4, Municipal Separate Storm Sewer System, with the goal of reducing chloride run-off in to surface water, creeks and streams. Snow and ice control measures, largely road salt used to combat icy road surfaces, is a driving contributor to chlorides in the surface water. As result, the Woodridge Public Works have increased and modified the liquid applications used as an alternative to rock salt along with the annual calibration and event by event monitoring of snow plow salt and brine distribution systems.

- ✓ Calibration of salting and de-icing systems to control over or under use of material per event;
- ✓ Addition of Beet-Heat, 99% biodegradable solution, to the Snow and Ice Control Program; and,
- ✓ Proactive application of anti-icing material to reduce rock salt application.

I. Performance Goal:

- a. Reduce the quantity of road salt applied per lane mile based on an average snow event while still maintaining the current high level service.

		2017 Actual	2018 Actual	2019 Year-End Est	2020 Budget
Performance Measure	Reduce the quantity of road salt applied per lane mile based on an average snow event				
Key Performance Indicators	1. Snow and Ice Salting Events	11	17	22	15
	2. Gallons of liquid anti-icing material used	Not Recorded	Not Recorded	Not Recorded	45,000
	3. Tons of road rock salt used	1,321	2,523	2,400	2,200
	4. Miles Driven for Snow Removal	9,895	23,859	20,000	20,000
	5. Total snowfall in inches	9.6	36.8	39.4	28.2

**Village of Woodridge | Fiscal Year 2020 Budget
Personnel Summary - Full Time Equivalents**

DEPARTMENT/Cost Center	2013/14 ACTUAL	8 Mos 2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROPOSED	2020 BUDGET
LEGISLATIVE								
Deputy Village Clerk	0.50	0.50	0.50	0.50	0.00	0.00	0.00	0.00
TOTAL	0.50	0.50	0.50	0.50	0.00	0.00	0.00	0.00
ADMINISTRATION								
Village Administrator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Assistant Village Administrator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Assistant to the Village Administrator	0.00	0.50	0.50	0.50	1.00	1.00	1.00	1.00
Manager (HR, IT)	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Coordinator (HR, IT)	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Management Analyst	0.50	1.00	1.00	1.00	0.00	0.00	0.00	0.00
Executive Assistant	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Office Associate	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
TOTAL	9.50	10.50	10.50	10.50	10.00	10.00	10.00	10.00
COMMUNITY DEVELOPMENT								
Director of Community Development	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Building Commissioner	0.75	0.75	0.75	0.75	0.75	0.75	0.75	0.75
Senior Planner	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Planner	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Building Inspector	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Building Permit Technician	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00
Administrative Assistant	2.00	2.00	2.00	1.00	1.00	1.00	1.00	1.00
Office Associate	0.60	0.60	0.60	0.60	0.75	0.75	0.75	0.75
Intern	0.00	0.00	0.50	0.50	0.50	0.50	0.00	0.00
TOTAL	8.35	8.35	8.85	7.85	9.00	9.00	8.50	8.50
CUSTOMER SERVICE								
Building Commissioner	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25
Office Associate	1.88	2.13	2.13	2.38	2.38	2.38	2.38	2.38
TOTAL	2.13	2.38	2.38	2.63	2.63	2.63	2.63	2.63
FINANCE								
Director of Finance	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Assistant Director of Finance	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00
Accounting Manager	1.00	1.00	1.00	1.00	1.00	1.00	0.75	0.75
Senior Financial Analyst	0.60	0.65	1.00	0.60	0.60	0.00	0.00	0.00
Accountant	0.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00
Finance Analyst	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00
Fiscal Assistant II -	2.00	1.00	0.00	1.00	1.00	1.00	1.00	1.00
Fiscal Assistant I	1.00	1.00	1.00	2.00	2.00	2.00	2.00	2.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Office Associate	0.37	0.37	0.37	0.37	0.37	0.37	0.37	0.37
TOTAL	6.97	7.02	6.37	8.97	8.97	8.37	8.12	8.12

CHANGES IN PERSONNEL:

Legislative

-The Management Analyst in Administration also serves as the Deputy Clerk. In 2017, the position was reported 100% in Administration

Administration

-The Assistant to Village Administrator position was created in 2014. 1 Management Analyst was promoted to this position.

-An additional Management Analyst position was added in 2014. This position was vacated in 2017 and remains unfilled,unbudgeted

Community Development

-The Building Permit Technician position was created in 2017 following a department needs analysis. This replaced 1 Administrative Assistant position.

-The Office Associate Position increased to full-time in 2017 and is allocated between Community Development and Customer Service

-Intern position unfilled, unbudgeted in 2019

Finance

-The Accountant position was created in 2014. This replaced 1 Fiscal Assistant II position.

-In 2017 an additional Fiscal Assistant I position was created to meet increasing customer demands in Water Billing.

-The Senior Financial Analyst position was eliminated in 2017.

-Assistant Director of Finance position created in 2019; Accounting Manager position reduced to .75 of FTE

-Fiscal Assistant II position was contracted out in 2015 due to retirement awaiting position review. Position filled in 2016

**Village of Woodridge | Fiscal Year 2020 Budget
Personnel Summary - Full Time Equivalents**

DEPARTMENT/Cost Center	2013/14 ACTUAL	8 Mos 2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROPOSED	2020 BUDGET
POLICE DEPARTMENT								
Chief of Police	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Chief	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Sergeant	7.00	7.00	6.00	7.00	7.00	7.00	7.00	7.00
Officer	39.00	41.00	39.00	38.00	38.00	41.00	41.00	41.00
Records Supervisor	1.00	1.00	1.00	1.00	0.00	1.00	1.00	1.00
Community Service Officers	5.00	5.00	5.00	4.00	4.00	4.00	4.00	4.00
Management Analyst	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Investigative Aid	1.00	1.00	1.00	0.00	1.00	1.00	1.00	1.00
Administrative Assistant	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Records Assistant	2.50	2.50	2.50	2.50	2.50	2.50	2.50	2.50
Crossing Guard (Seasonally adjusted)	1.60	1.60	1.60	1.60	1.60	1.60	1.60	1.60
CRC Coordinator	0.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CRC Assistant	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL	64.60	65.10	62.10	60.10	60.10	64.10	64.10	64.10
PUBLIC WORKS								
Director of Public Works	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Assistant Director of Public Works	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Civil Engineer	1.00	1.00	2.00	2.00	2.00	2.00	2.00	2.00
Engineering Inspector	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Superintendent	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Foreman	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Water Plant Operator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Maintenance Worker II	16.00	16.00	16.00	17.00	18.00	16.00	16.00	16.00
Technician	3.75	3.75	3.75	3.75	3.75	3.75	3.75	3.75
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Office Associate	1.80	1.80	1.80	2.00	2.00	2.00	2.00	1.63
Seasonal Workers	4.30	4.30	4.30	3.50	3.20	3.22	2.99	2.76
TOTAL	36.85	36.85	36.85	37.25	37.95	35.97	35.74	35.14
GRAND TOTAL FULL-TIME EQUIVALENTS								
	128.90	130.70	127.55	127.80	128.65	130.07	129.09	128.49

CHANGES IN PERSONNEL:

Police

- 1 Detective position eliminated in 2016.
- 1 Community Service Officer eliminated in 2016.
- 1 Records Assistant eliminated in 2013.
- The Community Resource Center (CRC) closed in 2014 and two positions eliminated.

Public Works

- 1 Maintenance Worker II position added temporarily in 2016.
- 1 Office Associated position increased to full-time in 2016.
- Office Associate position reduced to half-time in 2019

FULL-TIME EMPLOYEE EQUIVALENTS PER 1000 RESIDENTS

Population	32,971	32,971	32,971	32,971	32,971	32,971	32,971	32,971
Average per 1,000 Residents	3.91	3.96	3.87	3.88	3.90	3.94	3.92	3.90

VILLAGE OF WOODRIDGE / FISCAL YEAR 2020 BUDGET STATISTICAL INFORMATION

Understanding the demographic, economic, and financial environments of the Village is an important precursor to developing the Annual Budget. It is critical for municipal officials to monitor, analyze, and respond to changing social, demographic, economic, and financial environments to ensure their municipality's present and future viability.

Trend analysis is based on the development of financial ratios and environmental trends from Village financial documents as well as relevant economic and demographic data from a variety of sources. The ratio and trend indicators included in this section are grouped into four categories, these include:

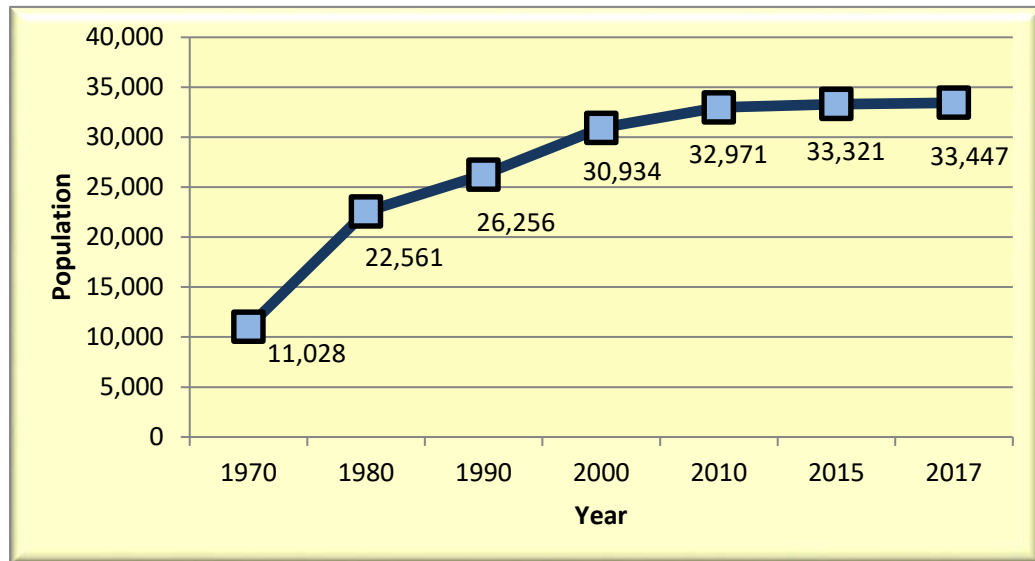
- Demographic Statistics
- Community Development Statistics
- Public Safety Statistics
- Financial Statistics

Multiple indicators are provided for each one of these categories to provide a robust amount of information from which to analyze the Village's condition.

Demographic Statistics

Population

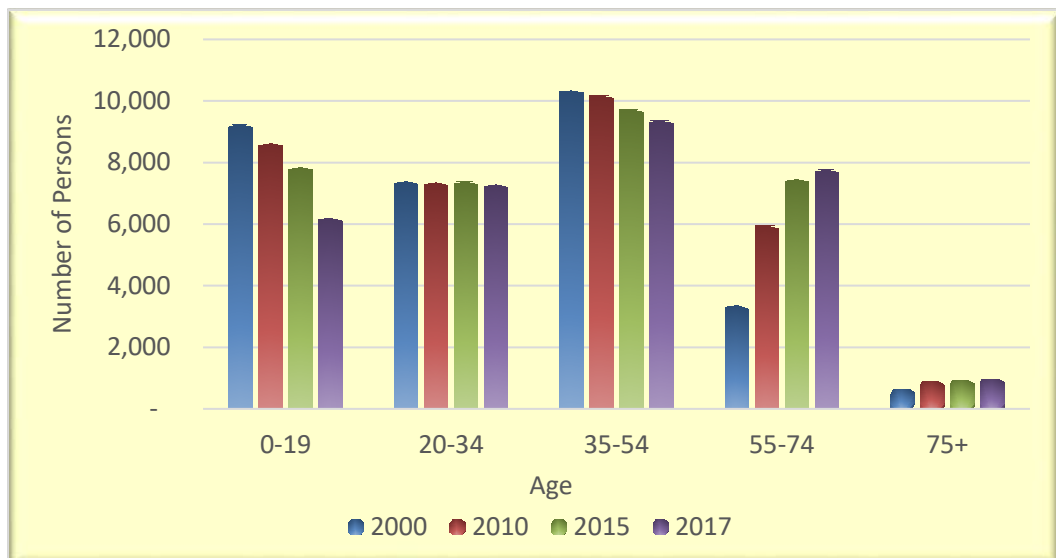
The Population Chart shows Woodridge's population over the last 45 years. The chart shows that Woodridge's population has dramatically increased since 1970, with the largest population increase between 1970 to 1980 at a 105% increase. Since 1980, the population has steadily increased every 10 years with a incremental increase between 2000 and 2017.



Source: 1990, 2000, 2010 US Census Bureau and 2015 and 2017 US Census American Community Survey 5-Year Estimates

Age Distribution

The Age Distribution Graph compares the age categories for 2000, 2010, 2015 and 2017. As you can see in the graph, in total, the younger and middle age population has decreased slightly. The older population has more significantly increased, especially in the 55-74 age group, which has steadily increased since 2000.



Source: 2000 and 2010 US Census and 2015 and 2017 US Census American Community Survey 5-Year Estimates

Demographic Statistics

Household Size

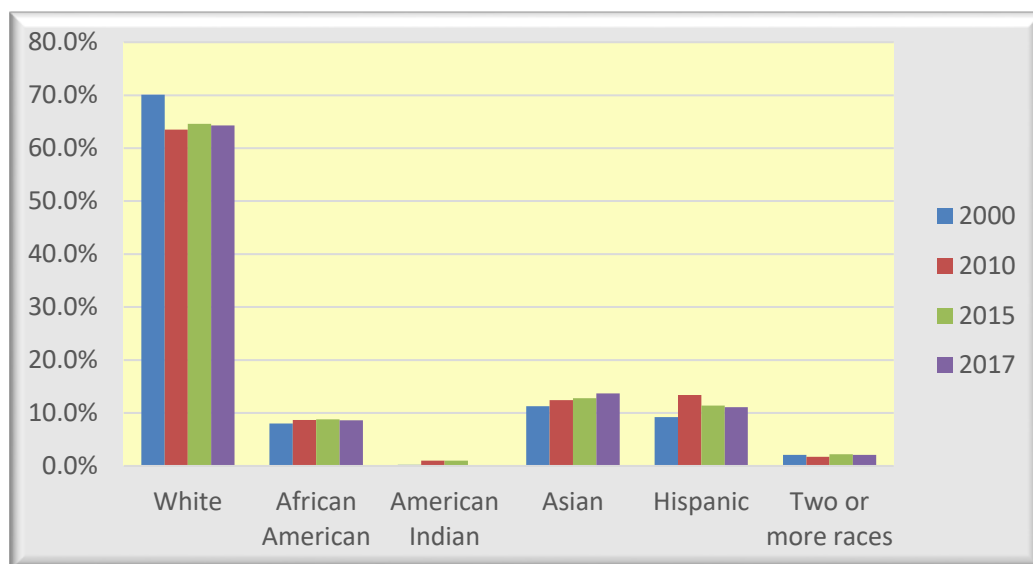
The Household Size Table compares the average household size in Woodridge to the county, state and country. The table shows that since 1990, Woodridge's average household size has been slightly lower than DuPage County, and as of 2015 is now lower than state and national averages. The table also shows that Woodridge's average household size has decreased by 7% since 1990.

Average Household Size				
Year	Woodridge	DuPage County	Illinois	United States
1990	2.73	2.76	2.65	2.65
2000	2.71	2.73	2.63	2.60
2010	2.60	2.70	2.62	2.60
2015	2.54	2.72	2.63	2.64
2017	2.54	2.70	2.61	2.63

Source: 2000 and 2010 US Census and 2015 and 2017 US Census American Community Survey 5-Year Estimates

Racial Composition

The Racial Composition Graph compares the population by race by showing the percentage of each race compared to the total population for four time periods between 2000 and 2017. The graph shows that White makes up the largest part of the population followed by Asian and Hispanic. Most races remained fairly steady with small increases or decreases. The largest change is the decrease in the white population from 70.1 percent in 2000 and 64.3% in 2017.



Source: 2000 and 2010 US Census and 2015 and 2017 US Census American Community Survey 5-Year Estimates

Demographic Statistics

Poverty

In 2000, 3.8% of Woodridge's population was living in poverty. The poverty level increased to 7.0% in 2010, but data shows a decrease in 2015 to 6.2%. There was a slight increase in the Woodridge poverty level in 2017 to 6.5%.

Poverty Level	
Year	Percent
2000	3.8%
2010	7.0%
2015	6.2%
2017	6.5%

Source: 2000 and 2010 US Census and 2015 and 2017 US Census American Community Survey 5-Year Estimates

Unemployment

The unemployment chart below shows Woodridge's unemployment rate in comparison to the county, state and national levels. Since 2007, Woodridge's unemployment rate has been below both the state and national rate.

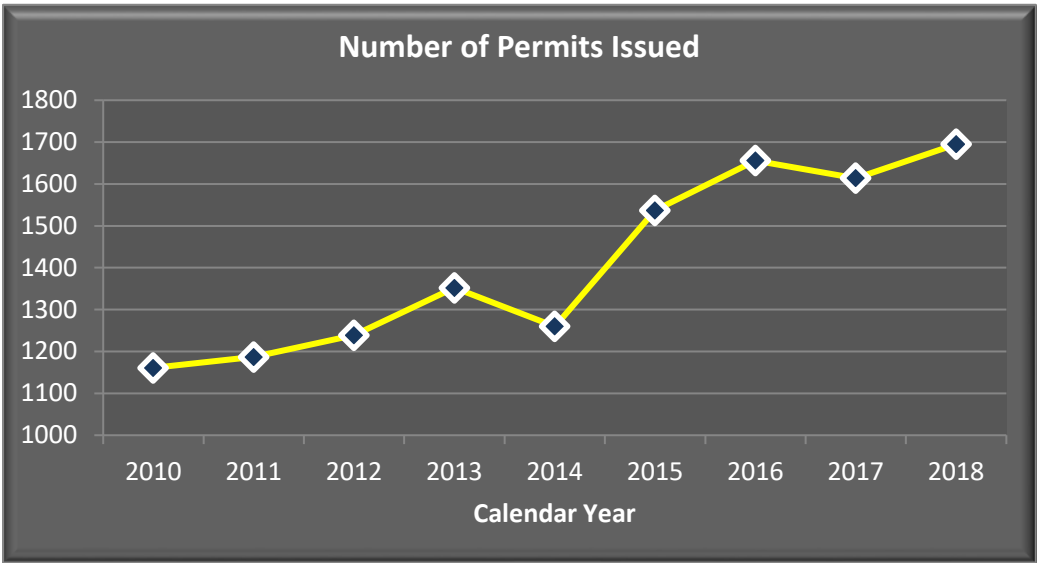
Unemployment Rate				
Year	Woodridge	DuPage		United States
		County	Illinois	
2007	4.1%	3.8%	5.0%	4.6%
2008	5.1%	5.0%	6.3%	5.8%
2009	8.6%	8.4%	10.2%	9.3%
2010	9.1%	8.5%	10.4%	9.6%
2011	8.5%	8.0%	9.7%	8.9%
2012	7.3%	6.9%	9.0%	8.1%
2013	7.1%	7.4%	9.0%	7.4%
2014	5.7%	5.6%	7.1%	6.2%
2015	4.5%	4.7%	6.0%	5.3%
2016	4.6%	4.8%	5.8%	4.9%
2017	3.8%	4.1%	4.9%	4.4%
2018	3.0%	3.1%	4.3%	3.9%

Source: Illinois Department of Employment Security (IDES) Local Area Unemployment Statistics (LAUS)

http://www.ides.illinois.gov/LMI/Pages/Local_Area_Unemployment_Statistics.aspx

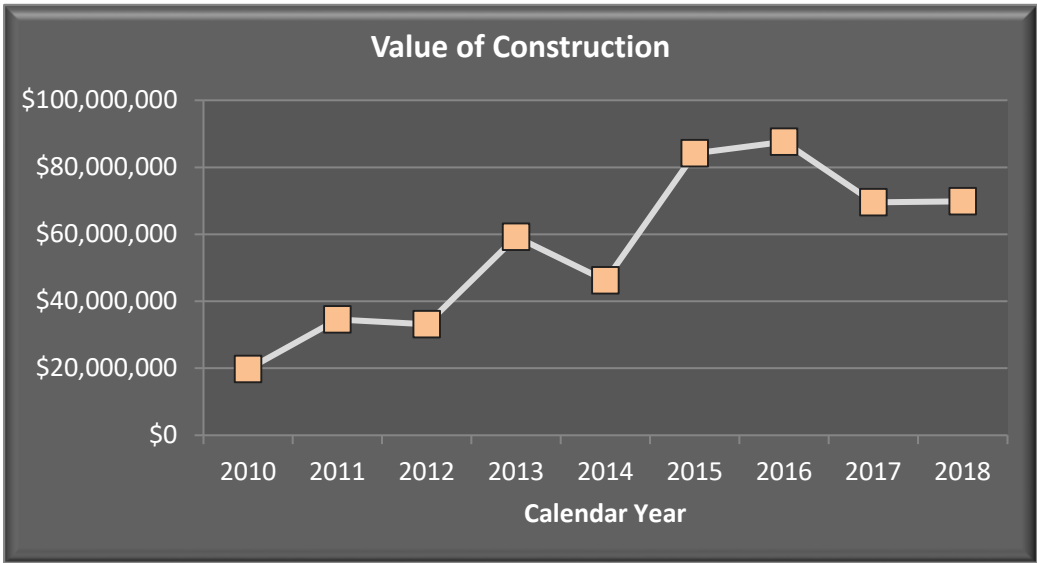
Building Permits Issued

This graph represents the total number of permits issued per year. Total permits includes new development, redevelopment, residential and commercial projects in the Village.



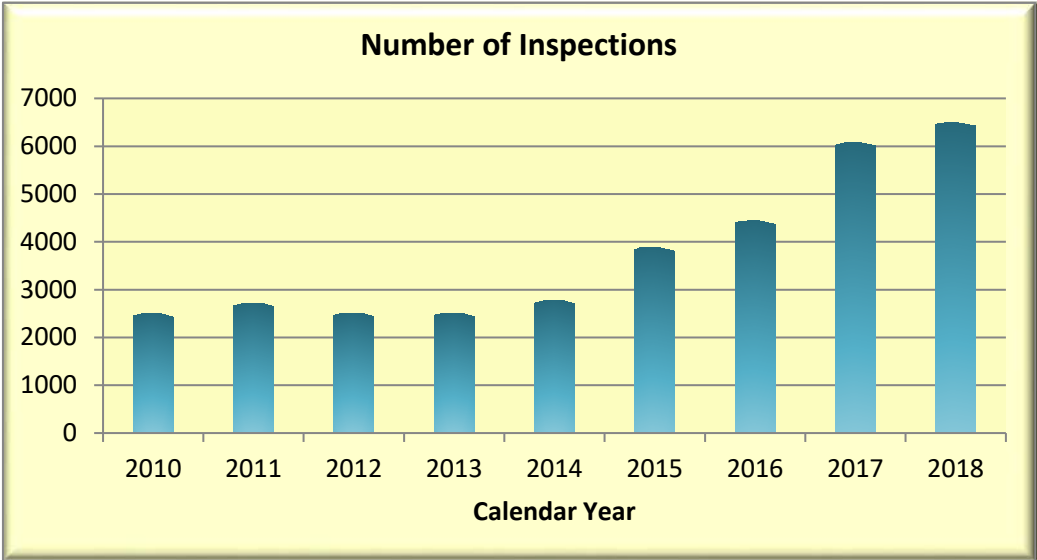
Value of Construction

This graph represents the total reported value of construction costs listed on permit applications per year. The value includes new development, redevelopment, residential and commercial costs in Woodridge.



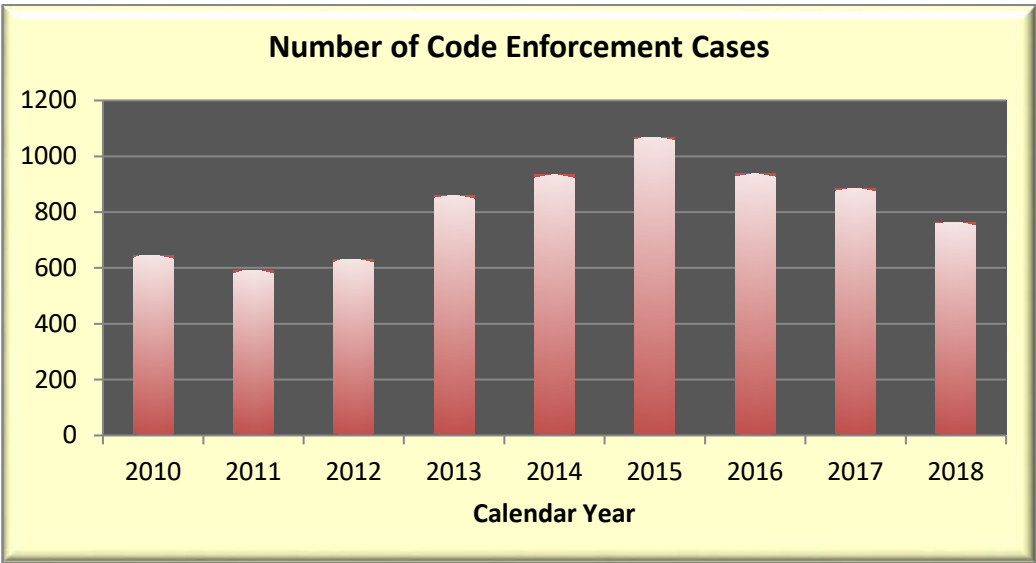
Building Inspections Completed

This graph represents the total number of building inspections performed per year. The number includes building and plumbing inspections on both residential and commercial projects in Woodridge.



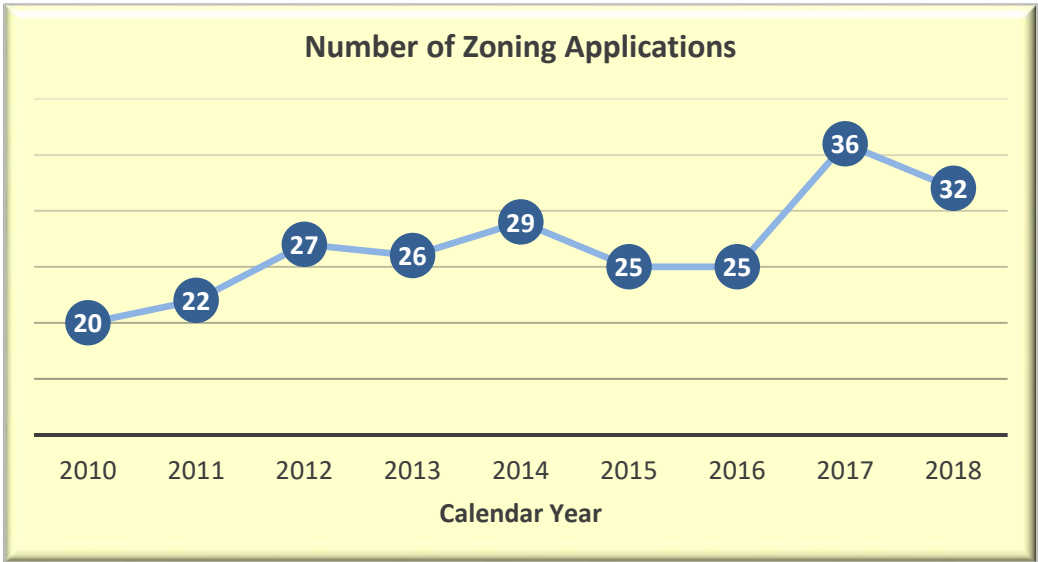
Code Enforcement Cases

This graph represents the total number of code enforcement complaints filed each year. A case number is created when a complaint is received to track the follow-up, enforcement and compliance of the complaint.



Zoning Applications

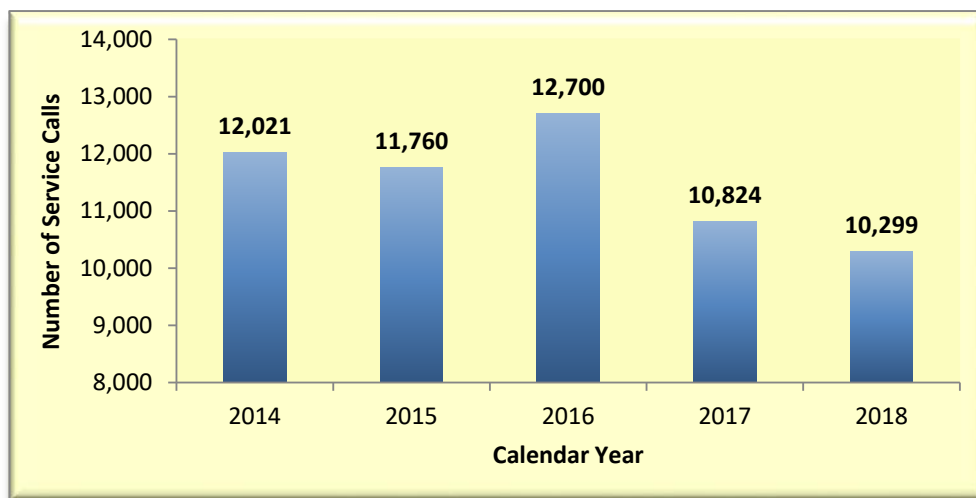
This graph represents the total number of zoning applications applied for each year. Zoning applications include: annexations, site plan reviews, planned unit developments and special uses.



Public Safety Statistics

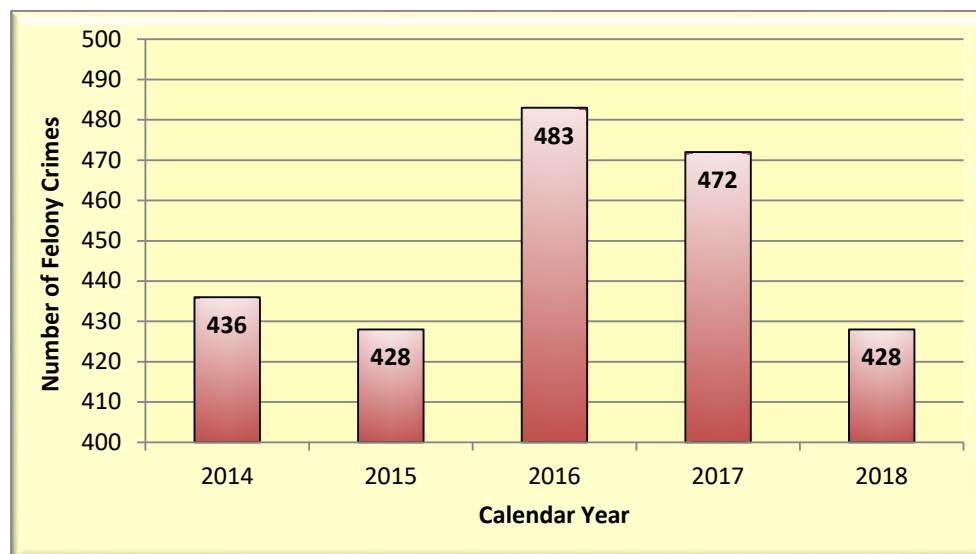
Police Service Calls

Below are the calls for service. Common service calls include: alarm calls, citizen assists, traffic incidents, and suspicious vehicle and person reports.



Felony Crimes

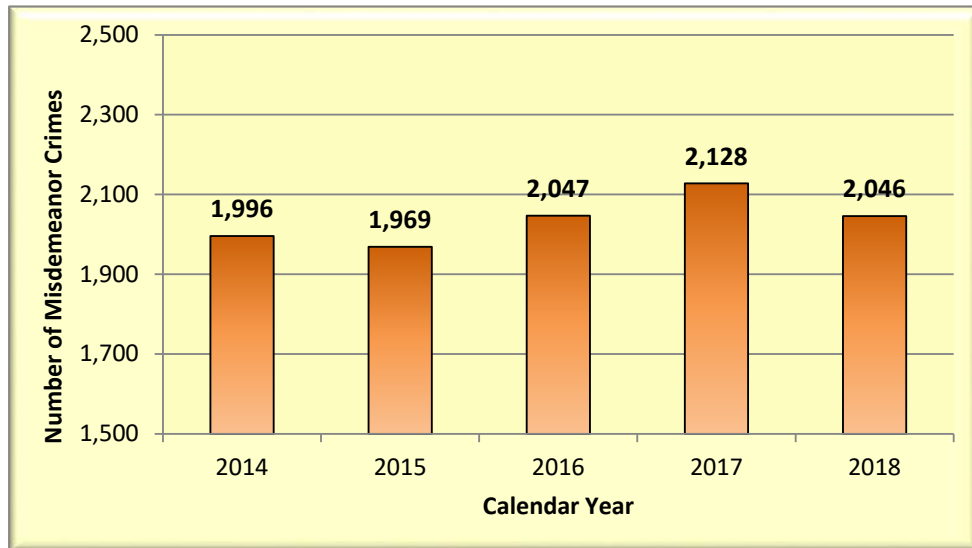
Common felony crimes investigated by the officers include: armed robbery; auto theft; and residential burglary. Below are the number of felony crimes investigated.



Public Safety Statistics

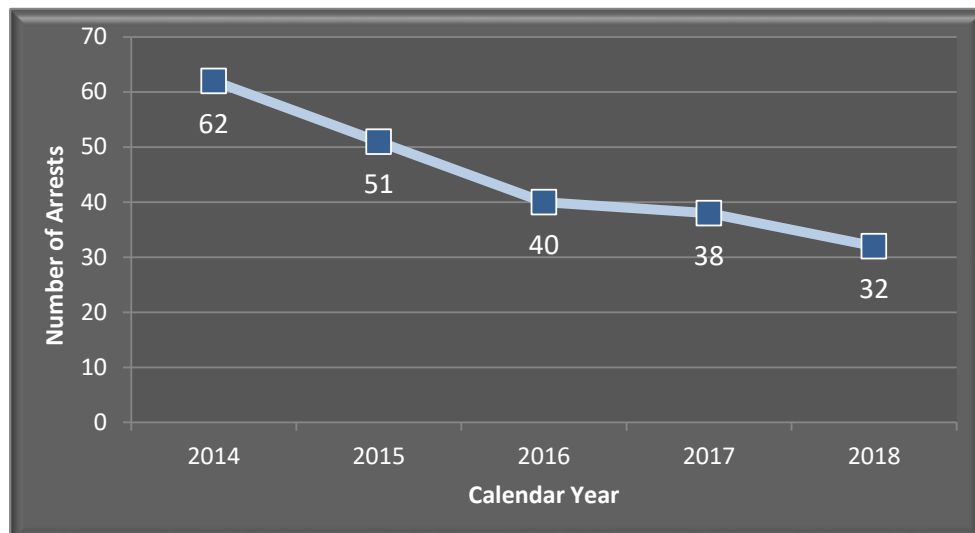
Misdemeanors Crimes

Common misdemeanor crimes investigated by the officers include: trespassing; forgery; and interfering with or obstructing a police officer. Below are the number of misdemeanor crimes investigated from 2014 - 2018.



Driving Under the Influence of Alcohol

Below are the driving under the influence of alcohol arrests made by the department. The department receives grants on an annual basis to conduct DUI enforcement throughout the Village. These grants are typically issued by the Illinois Department of Transportation with increased enforcement around specific holidays. DUI prevention efforts and the rise of ride-sharing companies have contributed to the reduction in DUIs.



Public Safety Statistics

Traffic Citations

Common traffic citations issued by the department include: speeding tickets; disobeying traffic signals/signs; and failure to use a traffic signal. Below are the number of traffic citations issued by the department from 2014 - 2018.



Parking Tickets

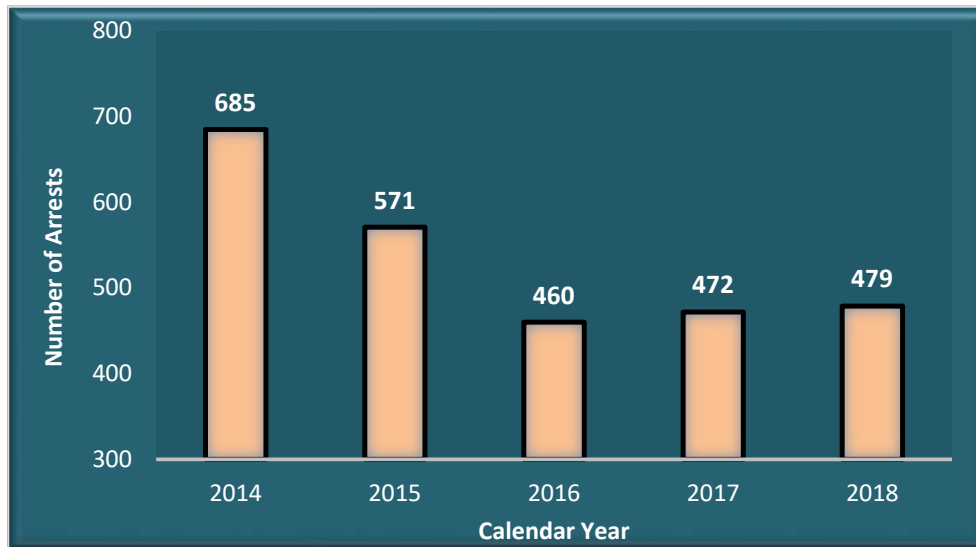
The most common parking tickets issued by the department include: overnight parking violations; parking in a handicapped zone; expired license plates; tobacco violations; seat belt citations; animal control violations; and liquor violations. Below are the parking tickets issued by the department from 2014 - 2018.



Public Safety Statistics

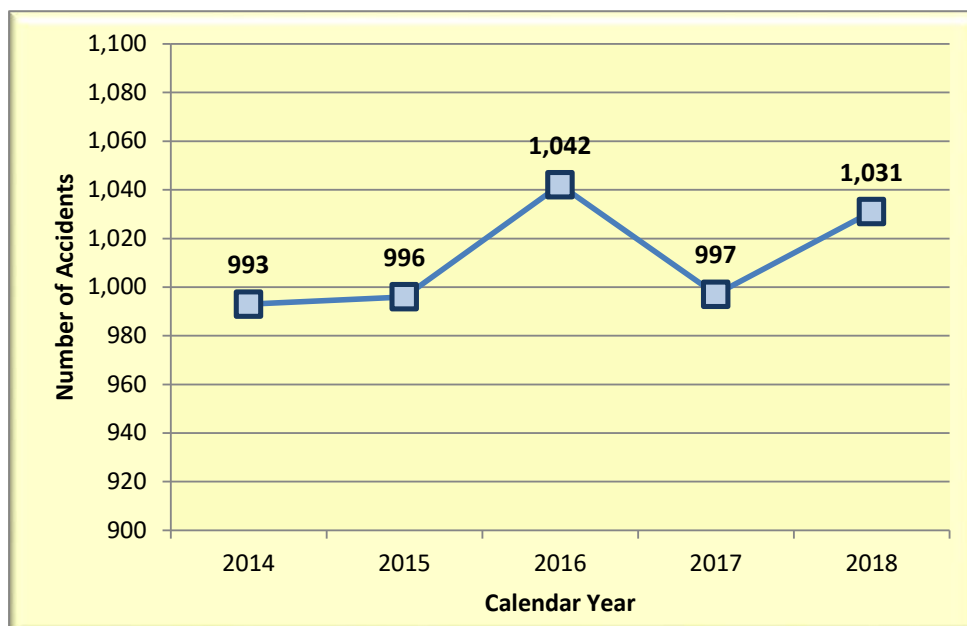
Traffic Arrests

The most common reasons for a traffic arrest include: driving while a license is suspended; driving while a license is revoked; driving without a valid driver's license; DUI, fleeing or eluding a police officer; leaving the scene of an accident; and excessive speeding. Below are the number of traffic arrests made from 2014 - 2018.



Traffic Accidents

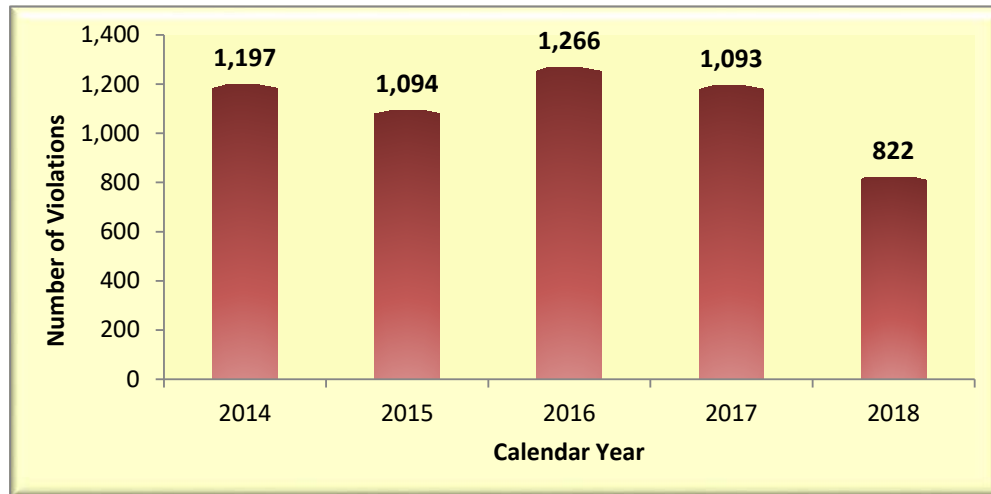
Below are the number of traffic accidents the department responded to from 2014 - 2018. Common traffic accidents include single vehicle accidents, multiple vehicle accidents and personal injury accidents.



Public Safety Statistics

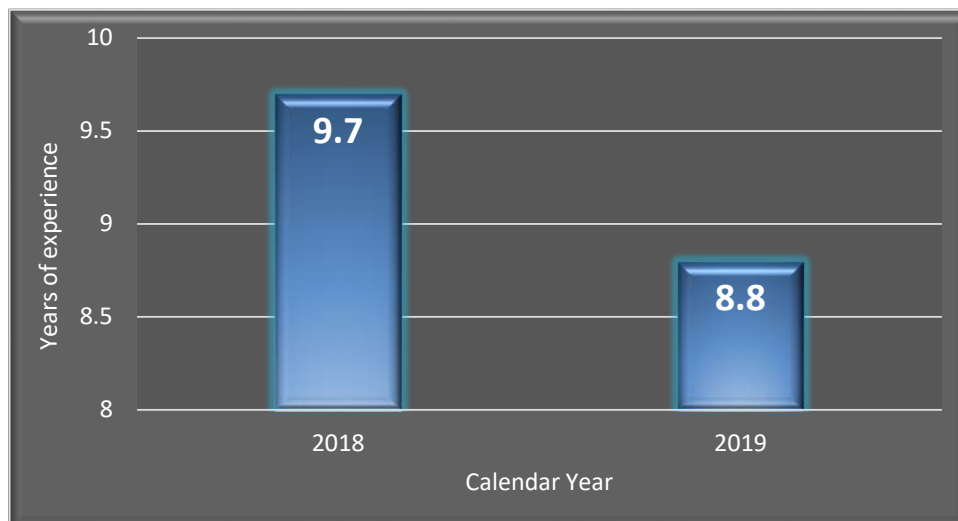
Fire Department Assistance

The Police Department assists the Fire Department when there is a fire or medical emergency. Officers train for how to respond to medical emergencies - such as using Narcan for narcotic overdoses. Below are the number of calls to assist the Fire Department from 2014 - 2018.



Patrol: Average Duration of Experience

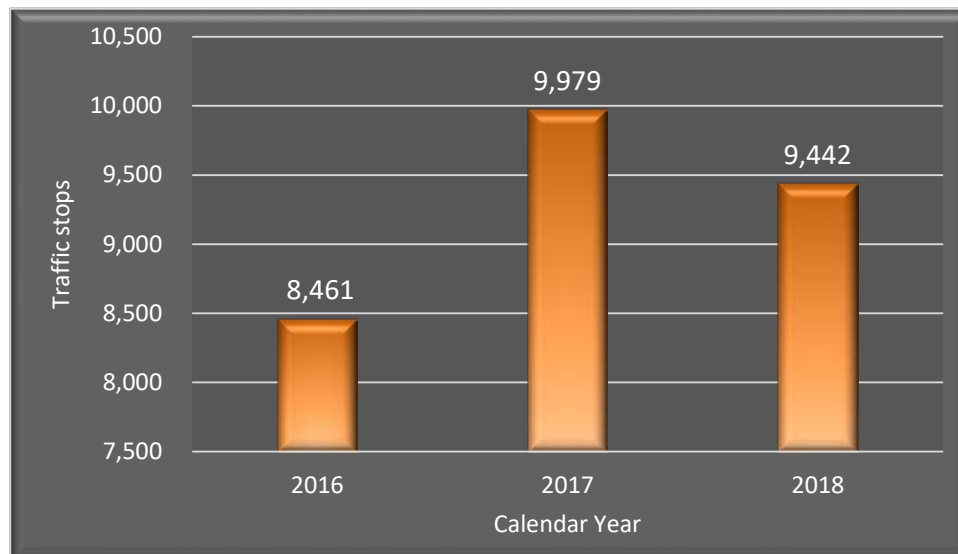
Experienced patrol officers bring valuable knowledge and skills gained over the course of their careers to help maintain a safe community. The impact of training and education on police officers is especially important. This graph shows the average years of experience for patrol officers only and excludes sergeants, tactical officers, and detectives.



Public Safety Statistics

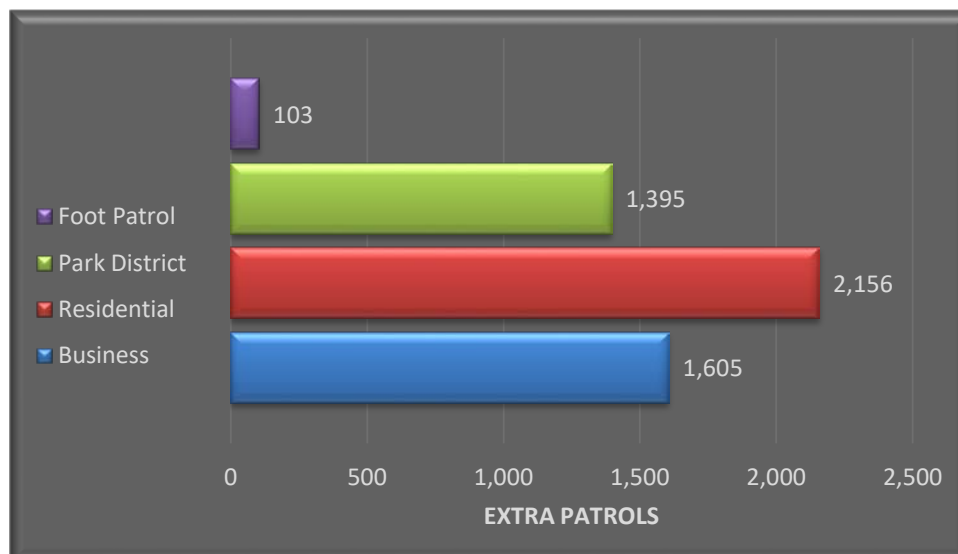
Traffic Stops

This is a new metric for tracking starting for calendar year 2016. Traffic stops help with changing behavior, for example, giving a warning or information to a motorist to wear a seat belt. While traffic stops can result in tickets, traffic stops also have a significant educational component for drivers.



Extra Patrols

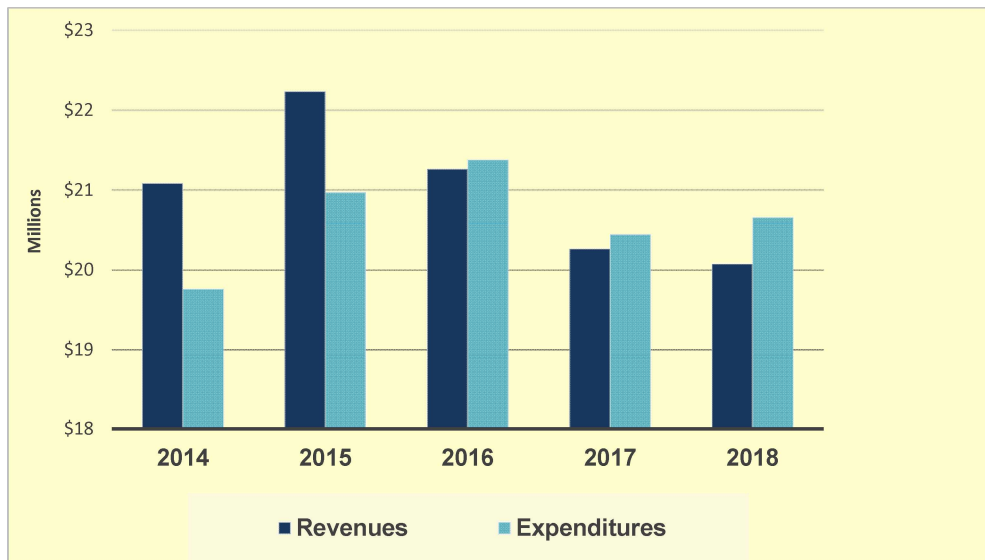
In 2018, the police department made a concerted effort to increase community engagement and proactive patrols to build community relations and reduce burglary to motor vehicle incidents.



Finance Statistics

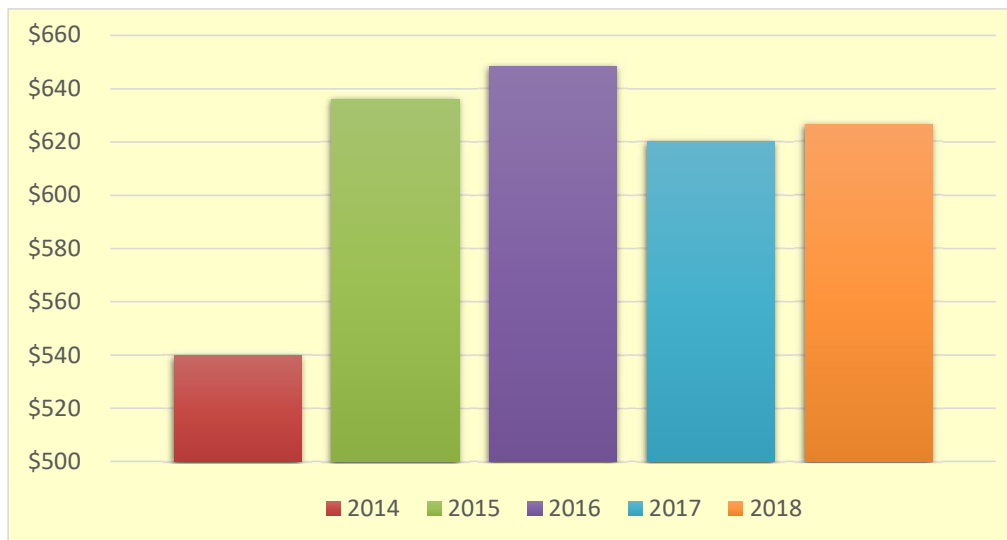
General Fund Revenues & Expenditures

This graph provides a summary of the relationship between total actual revenues and expenditures in the General Fund from fiscal year 2014 through 2018.



Total General Fund Expenditures per Resident

This chart shows total operating expenditures (including debt service and capital expenditures) for the General Fund per resident. The General Fund supports the major operations of the Village. This includes Administration, Finance, Community Development, Police and Public Works.



Note: In 2015 there were increases in Forestry and Stormwater capital, increase in rebates, increase in debt transfer due to last payment for Seven Bridges (offset in revenues), increase to MFT transfer and increase to Police Pension transfer.

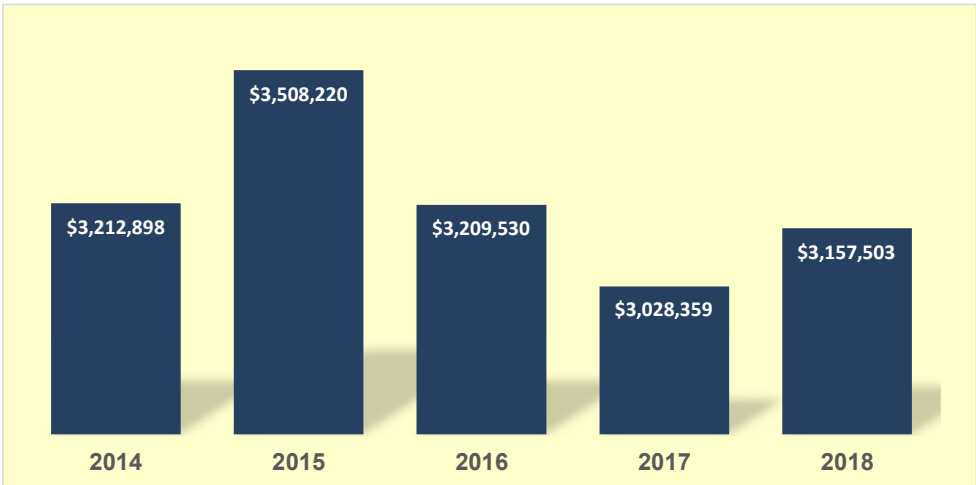
2016 Expenses are mainly due to increases in Personnel and Services. This is offset by the change in policy with Capital Expenditures over \$20,000 being budgeted in the Capital Projects Fund.

2017 Expenses are lower mainly due the final debt transfer for Bonds 2012A & 2012B totaling \$879,000 being made in 2016.

2018 Expenses are slightly higher due to filling Public Safety positions.

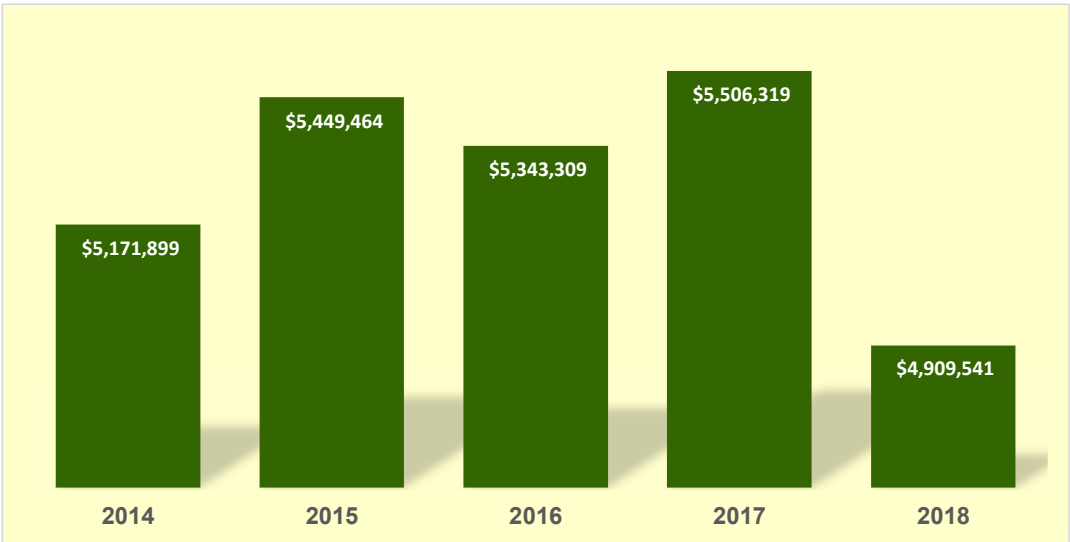
State Income Tax History

This chart illustrates the amount of Income Tax the Village receives from the State of Illinois. Income taxes are collected from residents throughout the state and distributed on a per capita basis. The 5 year average is \$3.2 million.



Sales Tax Revenue History

This chart depicts Sales Tax revenue, which is the Village's share (1 percent) of sales taxes collected in Woodridge by the Illinois Department of Revenue. Fiscal Year 2018 saw an 11% decrease in revenues.



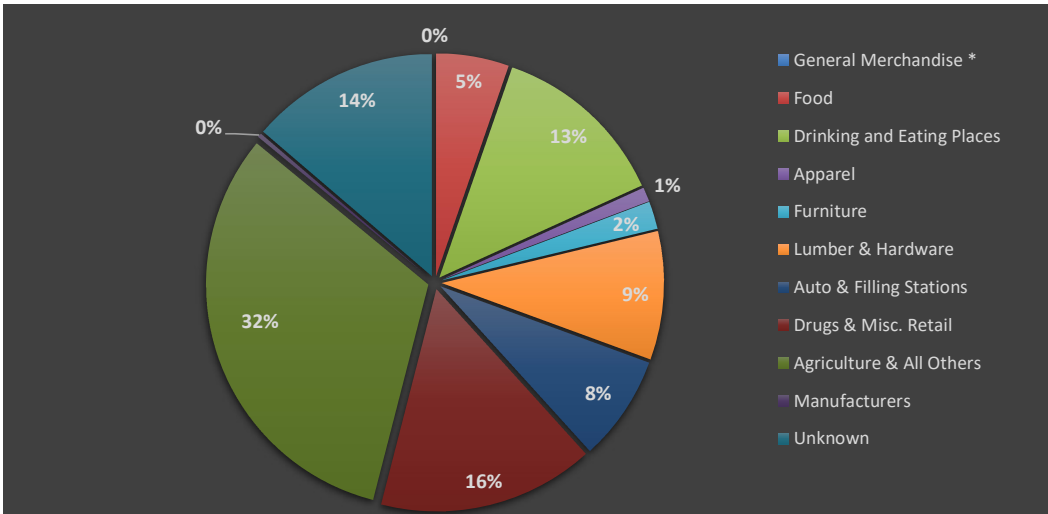
2018 revenues experienced a decline due to online sales being captured as State Use Tax. New legislation will eventually capture online sales as Sales Tax depicted above.

The Sales Tax Revenue History chart above does not include Home Rule Sales Tax revenue which is 0.75% with \$2 million in FY 2014, \$2.1 million in FY 2015, \$2.1 million in FY 2016, \$3.2 million in FY 2017, and \$2.9 million in FY 2018.

Finance Statistics

Sales Tax By Category - 2018

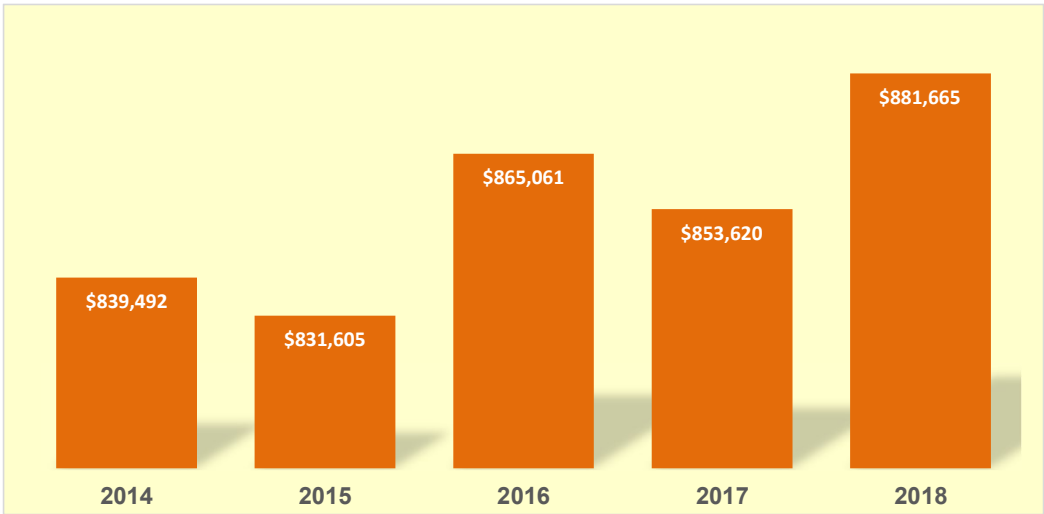
This chart illustrates taxable sales by category for calendar year 2018. Standard Industrial Classification Code Reporting from the Illinois Department of Revenue (IDOR) is based on calendar year. Unknown categories have less than four taxpayers, therefore no data is shown to protect the confidentiality of individual taxpayers.



* In 2018, certain taxpayers were not classified as General Merchandise.

Motor Fuel Tax History

This chart illustrates the Motor Fuel Tax allocation from the State of Illinois. The Illinois Motor Fuel Tax (MFT) Fund is derived from a tax on the privilege of operating motor vehicles upon public highways and of operating recreational watercraft upon the waters of the State, based on the consumption of motor fuel. It is paid by distributors and suppliers, who collect the tax from their customers. The Department of Transportation allocates these monies according to the MFT Fund Distribution statute. The Village uses Motor Fuel Tax monies primarily to pay for roadway improvements.



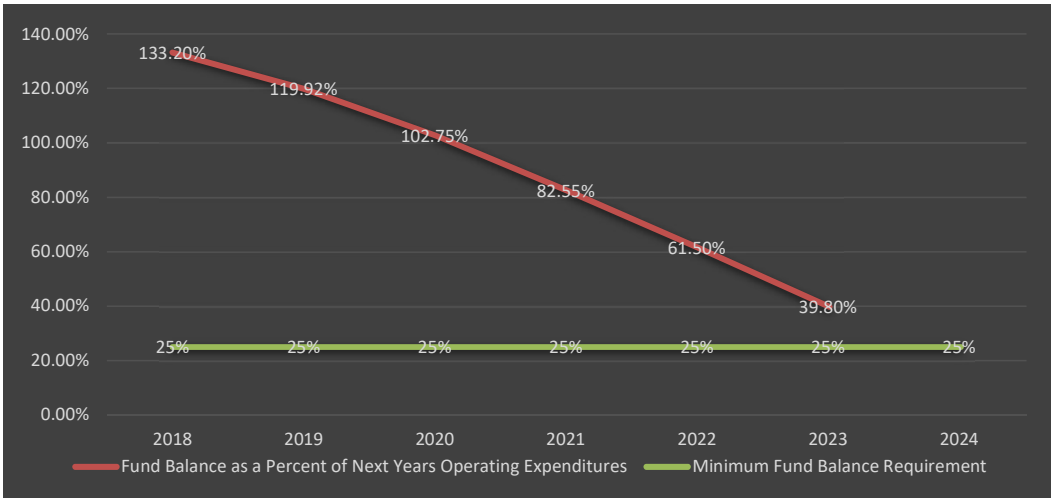
Utility Tax History

This chart illustrates Utility Tax Revenue which includes Telephone, Electric, Natural Gas and Water Taxes. In 2013, the Gas Use Tax (GUT) was implemented for natural gas customers who were not being taxed under the Municipal Utility Tax (MUT). Gas customers who received their gas from 3rd party suppliers could not be taxed under MUT, which is a tax on gross receipts. GUT is applied to only those customers previously not taxed and is a tax on usage (per therm). The ups and downs reflected on the graph are mainly weather related.



Year End General Fund Balance as % of Next Year's Operating Expenditures

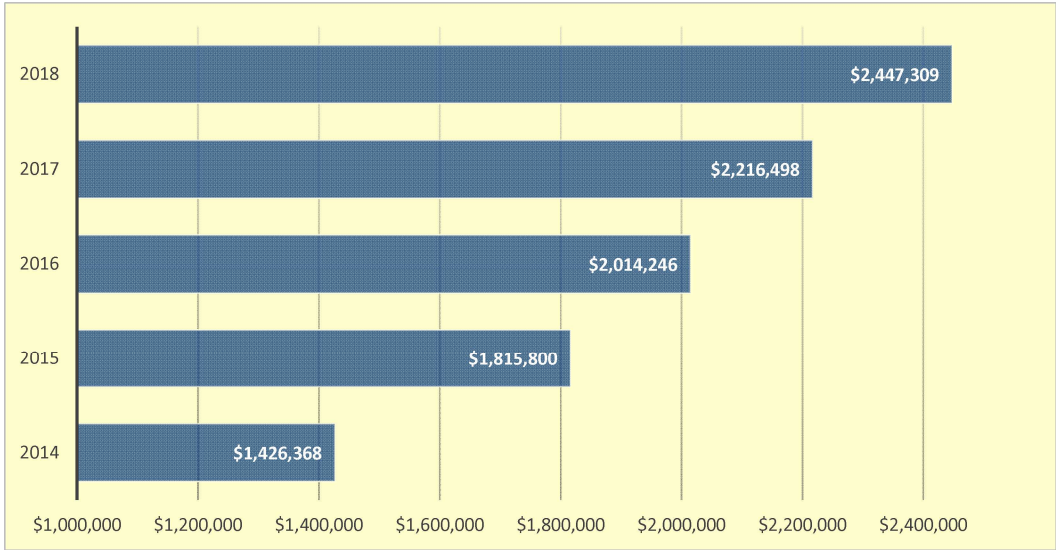
This graph illustrates fund balance as a percent of the next years operating expenditures compared to the Village's fund balance policy. As part of the annual budget preparation process, the Village will project fund revenues and expenditures for four years beyond the budget year and compare the projected balances to the fund balance policy. The fifth year target is a 25% fund balance. The 5 year projection will allow the Village to identify potential problems and provide an opportunity for correction.



Finance Statistics

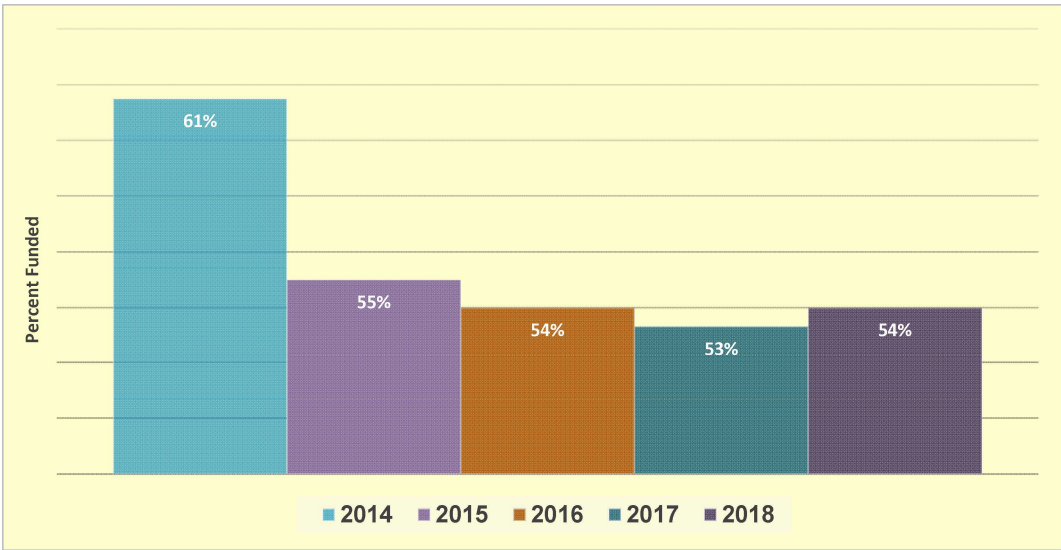
Police Pension Fund - Village Contributions

The chart illustrates the annual amounts contributed by the Village to the Police Pension Fund. The Village funds the pension at an actuarially determined amount in accordance with pension statutes. These contribution amounts are levied through property taxes. This is to fund the pensions of current and retired sworn police personnel.



Police Pension Fund - Funded Ratio

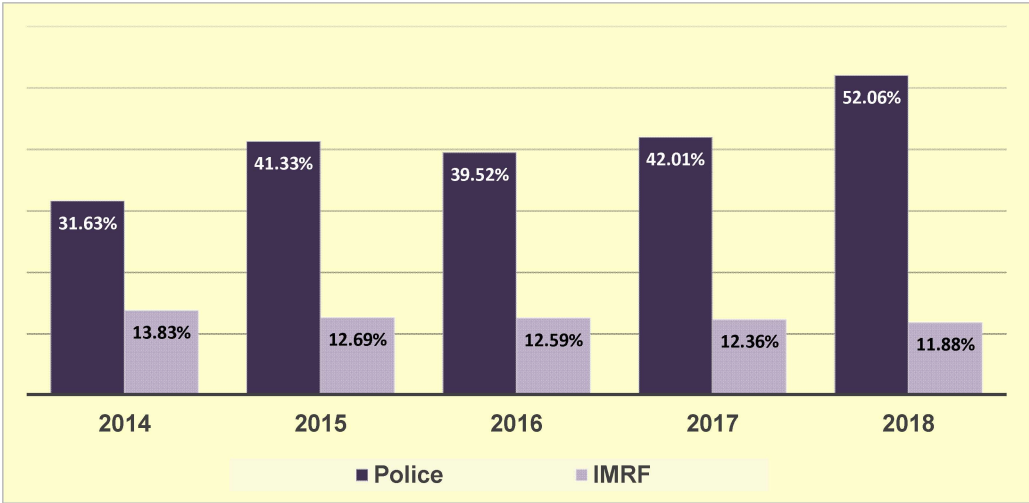
The Police Pension Funded Ratio is the quotient of the actuarial value of plan assets and actuarial accrued liability. Funding progress was on the decline during fiscal years 2009 and 2010 due to lower investment earnings and an increase in the number of retirees receiving pension benefits. The funded ratio has increased to levels previously seen in fiscal year 2008. Funding is achieved through the employer's contribution (from the property tax levy), the employee's contribution (9.91%) and investment earnings.



Finance Statistics

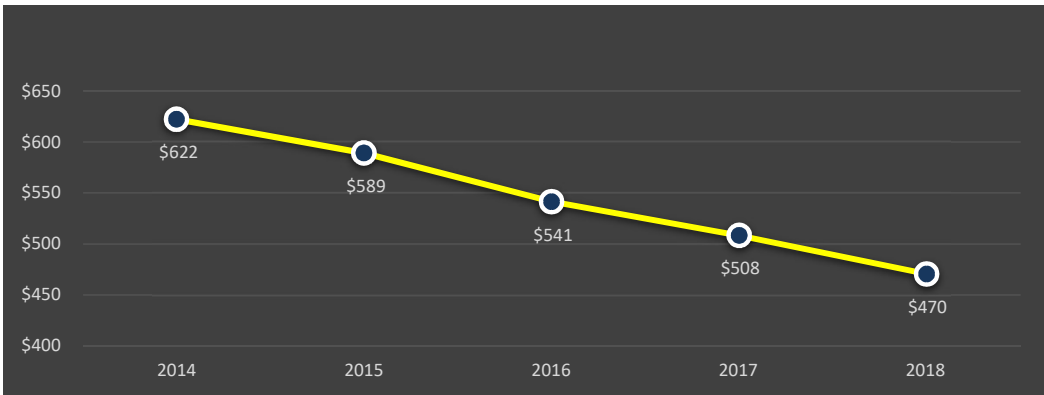
Employer Pension Contributions as a Percentage of Payroll

This chart illustrates the annual Employer Pension Contribution as a Percentage of Payroll for the Police Pension Fund and the Illinois Municipal Retirement Fund (IMRF). Employees with IMRF will also receive Social Security benefits. Sworn police are not eligible for Social Security benefits.



Total Debt Per Resident

This chart shows the Village's total General Obligation Bonded debt per resident. The Village is able to pay all of its outstanding debt service from revenue sources other than property taxes and abates the tax levies each year.



VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Fund Structure

For budgeting purposes, the Village fund structure consists of those that have operating expenses and revenues applicable to the document. In addition, they are presented in a fashion similar to the manner in which they are reported in the annual financial statement.

General Fund

The General Fund is used to account for all financial resources except those required to be accounted for in another fund. This is often the main operating fund of a governmental unit.

1) General Fund

This is the chief operating fund of the Village. Most of the Village services are accounted for in this fund including the Legislative Department, (which now includes the former cost centers for Mayor and Board and Village Clerk, as well as the Charitable Contribution Fund), Administration, Finance, Community Development, Police and Public Works Departments.

2) Charitable Contributions

This fund was used for financial support to the community through a grant and scholarship program funded by a unique partnership between the Mayor and Board of Trustees and ProLogis Foundation.

Special Revenue Funds

Special Revenue Funds are created to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes. The Village maintains seven special revenue funds.

1) State Drug Enforcement Fund

This fund has State and local statute limitations related to spending as it is funded solely by illegal drug and DUI arrests as well as court awards related to asset forfeitures of these criminal offenses.

2) Federal Drug Enforcement Fund

This fund has federal limitations related to spending as it is funded solely awards related to asset forfeitures of criminal offenses.

3) Motor Fuel Tax Fund

The Motor Fuel Tax Fund is used to account for state shared motor fuel tax revenues that are legally restricted to maintenance and construction of streets and roads and related costs approved by the Illinois Department of Transportation.

4) Special Service Area #1 Fund

The Special Service Area #1 Fund is used to account for taxes levied for the maintenance of a stormwater management facility for the Seven Bridges area.

5) Special Service Area #3 Fund

The Special Service Area #3 Fund is used to account for taxes levied for the maintenance of a stormwater management facility for the Richfield Subdivision.

6) Special Service Area #5 Fund

The Special Service Area #5 Fund is used to account for taxes levied for the maintenance of a stormwater management facility for the Timbers Edge subdivision.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Fund Structure

Debt Service Funds

Debt Service Funds are created to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest. The Village now has one debt service fund.

1) Debt Service Fund

This fund accounts for the revenue and other financing sources used to service the Village's long-term debt.

Capital Projects Funds

Capital Projects Funds are created to account for all resources used for the acquisition of capital facilities by a governmental unit except those financed by Enterprise Funds. The Village maintains two such funds.

1) Capital Projects Fund

The Capital Projects Fund is used to account for the acquisition and improvement of Village property including infrastructure and general capital assets.

2) Vehicle and Equipment Replacement Fund

The Vehicle and Equipment Replacement Fund is used to account for the funds set aside on an annual basis for the eventual replacement of certain capital equipment and vehicles.

Enterprise Funds

Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent is that costs of providing goods or services to the general public is financed or recovered primarily through user charges. In addition, an enterprise fund may be used where it has been decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management and control, accountability, or other purpose. The Village currently has two such funds.

1) Water and Sewer Fund

The Water and Sewer Fund is used to account for the provision of potable water and wastewater treatment services to the residents of the Village and some residents of the County. All activities necessary to provide such services are accounted for in this fund, including but not limited to, administration, operations and maintenance, financing and related debt service, billing and collection.

2) Water and Sewer Vehicle and Equipment Replacement Fund

The Vehicle and Equipment Replacement Fund is used to account for the funds set aside on an annual basis for the eventual replacement of certain capital equipment and vehicles.

Internal Service Funds

Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies, or other governmental units, on a cost-reimbursement basis. The Village has one such fund.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Fund Structure

1) Municipal Garage Fund

The Municipal Garage Fund is used to account for the costs of operating a maintenance facility for vehicular equipment used by other Village departments. A monthly charge is assessed which provides for the cost of mechanics, fuel, repair parts, and other expenses.

Fiduciary Funds

Fiduciary Funds are used to report assets held in a trustee or agency capacity for others and therefore are not available to support Village programs. The reporting focus is net assets and changes in net assets and is reported using accounting principles similar to proprietary funds. The Village has one such fund.

1) Police Pension Fund

The Police Pension Fund is used to account for the accumulation of resources to be used for retirement annuity payments to employees on the police force at appropriate amounts and times in the future. The fund does not account for administrative costs of the system, which are borne by the General Fund. Resources are contributed by employees at rates fixed by law and by the Village at amounts determined by an annual actuarial study.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Fund Structure

Fund Structure Recap by Department:

		Administration/ Legislative	Community Development	Finance	Public Works	Police Department
General Fund	General Fund	✓	✓	✓	✓	✓
	Charitable Contributions	✓				
Special Revenues	State Drug Enforcement					✓
	Federal Drug Enforcement					✓
	Motor Fuel Tax Fund				✓	
	SSA # 1				✓	
	SSA # 3				✓	
	SSA # 5				✓	
Debt Service	Debt Service Fund			✓		
Capital Projects	Capital Projects Fund	✓	✓	✓	✓	✓
	Vehicle & Equipment Replacement Fund	✓	✓	✓	✓	✓
Enterprise Funds	Water & Sewer Fund			✓	✓	
	Water & Sewer - Vehicle & Equipment Replacement Fund			✓	✓	
Internal Service	Garage Fund	✓	✓	✓	✓	✓
Fiduciary	Police Pension Fund			✓		✓

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

FUND SUMMARY AND CHANGES IN FUND BALANCE

The fund balance is equal to the excess of assets over liabilities in a governmental fund.
It is resources remaining from prior years which are available to be budgeted in the current year.

						% Change in Budget 2020 to 2019	% Budget 2020 to Projected 2019
Fund	Actual 2017	Actual 2018	Revised Budget 2019	Projected Year End 2019	Budget 2020		
GENERAL FUND	GENERAL						
	Beginning Balance	\$23,187,739	\$23,001,028	\$22,417,449	\$22,417,449	\$21,451,529	-4.3%
	Revenues	\$20,255,656	20,071,054	19,590,704	20,275,473	20,924,999	6.8%
	Expenses	20,442,367	20,654,633	21,890,953	21,241,393	22,708,600	3.7%
	Difference	(186,711)	(583,579)	(2,300,249)	(965,920)	(1,783,601)	-22.5%
	Ending Balance	\$23,001,028	\$22,417,449	\$20,117,201	\$21,451,529	\$19,667,930	-2.2%
	CHARITABLE CONTRIBUTIONS						
	Beginning Balance	\$297,011	\$303,907	\$304,699	\$304,699	\$333,439	9.4%
	Revenues	10,396	4,291	9,565	31,740	31,740	n/a
	Expenses	3,500	3,500	3,500	3,000	3,500	0.0%
	Difference	6,896	791	6,065	28,740	28,240	365.6%
	Ending Balance	\$303,907	\$304,699	\$310,764	\$333,439	\$361,679	16.4%
CAPITAL PROJECTS FUNDS	CAPITAL PROJECTS						
	Beginning Balance	\$10,648,279	\$11,420,323	\$12,688,160	\$12,688,160	\$12,804,748	0.9%
	Revenues	3,348,670	4,094,566	3,322,986	3,540,368	4,166,650	25.4%
	Expenses	2,576,625	2,826,730	5,894,091	3,423,780	6,363,762	8.0%
	Difference	772,044	1,267,836	(2,571,105)	116,588	(2,197,112)	-14.5%
	Ending Balance	\$11,420,323	\$12,688,160	\$10,117,054	\$12,804,748	\$10,607,636	4.8%
	VEHICLE & EQUIPMENT REPLACEMENT						
	Beginning Balance	\$2,362,624	\$2,526,037	\$2,583,655	\$2,583,655	\$2,297,141	-11.1%
	Revenues	294,896	325,501	359,866	360,486	417,504	16.0%
	Expenses	131,483	267,883	843,356	647,000	1,121,000	32.9%
	Difference	163,413	57,618	(483,490)	(286,514)	(703,496)	45.5%
	Ending Balance	\$2,526,037	\$2,583,655	\$2,100,165	\$2,297,141	\$1,593,645	-24.1%

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

FUND SUMMARY AND CHANGES IN FUND BALANCE

The fund balance is equal to the excess of assets over liabilities in a governmental fund.
It is resources remaining from prior years which are available to be budgeted in the current year.

						%	%	
						Change	Budget	
						in Budget	2020	
						2020 to	to Projected	
						2019	2019	
Fund	Actual	Actual	Revised	Projected	Budget			
	2017	2018	Budget	Year End	2020			
			2019	2019				
SPECIAL REVENUE FUNDS	STATE DRUG ENFORCEMENT							
	Beginning Balance	\$1,085,902	\$1,089,334	\$492,691	\$492,691	\$541,791	10.0%	10.0%
	Revenues	54,036	55,999	52,600	53,500	62,700	19.2%	17.2%
	Expenses	50,603	652,642	36,668	4,400	4,000	-89.1%	-9.1%
	Difference	3,432	(596,643)	15,932	49,100	58,700	268.4%	19.6%
	Ending Balance	\$1,089,334	\$492,691	\$508,623	\$541,791	\$600,491	18.1%	10.8%
	FEDERAL DRUG ENFORCEMENT							
	Beginning Balance	\$0	\$0	\$755,280	\$755,280	\$686,405	n/a	n/a
	Revenues	0	773,417	21,840	25,625	59,965	n/a	n/a
	Expenses	0	18,137	340,650	94,500	15,600	n/a	n/a
	Difference	0	755,280	(318,810)	(68,875)	44,365	n/a	n/a
	Ending Balance	\$0	\$755,280	\$436,470	\$686,405	\$730,770	n/a	n/a
	MOTOR FUEL TAX							
	Beginning Balance	\$2,679,970	\$2,135,850	\$1,895,478	\$1,895,478	\$1,851,369	-2.3%	-2.3%
	Revenues	1,545,168	1,615,354	1,492,500	1,815,599	1,888,000	26.5%	4.0%
	Expenses	2,089,289	1,855,726	1,747,116	1,859,708	2,710,524	55.1%	45.7%
Difference	(544,120)	(240,372)	(254,616)	(44,109)	(822,524)	223.0%	1764.8%	
Ending Balance	\$2,135,850	\$1,895,478	\$1,640,862	\$1,851,369	\$1,028,845	-37.3%	-44.4%	

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

FUND SUMMARY AND CHANGES IN FUND BALANCE

The fund balance is equal to the excess of assets over liabilities in a governmental fund.
It is resources remaining from prior years which are available to be budgeted in the current year.

						%	%	
						Change	Budget	
						in Budget	2020	
Fund	Actual	Actual	Revised	Projected	Budget	2020 to	to Projected	
	2017	2018	Budget	Year End	2020	2019	2019	
			2019	2019				
SPECIAL REVENUE FUNDS-CONTINUED	TIF #2 - JANES AVENUE							
	Beginning Balance	\$2,640,926	\$3,042,209	\$3,489,743	\$3,489,743	\$0	-100.0%	-100.0%
	Revenues	486,632	511,930	487,500	498,000	0	-100.0%	-100.0%
	Expenses	85,349	64,396	1,108,000	1,564,696	0	-100.0%	-100.0%
	Difference	401,283	447,534	(620,500)	(1,066,696)	0	-100.0%	-100.0%
	Ending Balance	\$3,042,209	\$3,489,743	\$2,869,243	\$2,423,047	\$0	-100.0%	-100.0%
	SPECIAL SERVICE AREA #1-SEVEN BRIDGES							
	Beginning Balance	\$400,200	\$436,221	\$479,028	\$479,028	\$523,678	9.3%	9.3%
	Revenues	37,421	44,308	40,750	46,650	47,450	16.4%	1.7%
	Expenses	1,400	1,500	10,000	2,000	10,000	0.0%	400.0%
	Difference	36,021	42,808	30,750	44,650	37,450	21.8%	-16.1%
	Ending Balance	\$436,221	\$479,028	\$509,778	\$523,678	\$561,128	10.1%	7.2%
	SPECIAL SERVICE AREA #3-RICHFIELD PLACE							
	Beginning Balance	\$43,734	\$48,604	\$54,176	\$54,176	\$53,328	-1.6%	-1.6%
	Revenues	6,937	7,658	7,465	7,952	8,060	8.0%	1.4%
	Expenses	2,067	2,087	9,200	8,800	6,000	-34.8%	-31.8%
	Difference	4,870	5,571	(1,735)	(848)	2,060	-218.7%	-342.9%
	Ending Balance	\$48,604	\$54,176	\$52,441	\$53,328	\$55,388	5.6%	3.9%
	SPECIAL SERVICE AREA #5-TIMBERS EDGE							
	Beginning Balance	\$0	\$0	\$4,000	\$4,000	\$7,355	n/a	n/a
	Revenues	0	4,000	4,170	7,840	8,770	n/a	n/a
Expenses	0	0	4,485	4,485	4,485	n/a	n/a	
Difference	0	4,000	(315)	3,355	4,285	n/a	n/a	
Ending Balance	\$0	\$4,000	\$3,685	\$7,355	\$11,640	n/a	n/a	

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

FUND SUMMARY AND CHANGES IN FUND BALANCE

The fund balance is equal to the excess of assets over liabilities in a governmental fund.
It is resources remaining from prior years which are available to be budgeted in the current year.

						% Change in Budget 2020 to 2019	% Budget 2020 to Projected 2019
Fund	Actual 2017	Actual 2018	Revised Budget 2019	Projected Year End 2019	Budget 2020		
DEBT SERVICE	<u>DEBT SERVICE</u>						
	Beginning Balance	\$199,127	\$154,132	\$279,928	\$279,928	\$5,254,408	1777.1%
	Revenues	1,829,954	1,844,331	1,785,826	6,786,461	2,096,990	17.4%
	Expenses	1,874,949	1,718,536	1,783,131	1,811,981	2,093,660	17.4%
	Difference	(44,995)	125,796	2,695	4,974,480	3,330	23.6%
	Ending Balance	<u>\$154,132</u>	<u>\$279,928</u>	<u>\$282,623</u>	<u>\$5,254,408</u>	<u>\$5,257,738</u>	<u>1760.3%</u>
ENTERPRISE FUNDS	<u>WATER & SEWER</u>						
	Beginning Balance	\$4,300,786	\$3,510,130	\$4,879,296	\$4,879,296	\$5,726,833	17.4%
	Revenues	10,772,297	10,441,545	10,182,233	9,862,427	10,187,965	0.1%
	Expenses	10,719,885	9,262,399	15,594,558	9,014,890	12,071,978	-22.6%
	Difference	52,412	1,179,146	(5,412,325)	847,537	(1,884,013)	-65.2%
	Ending Balance*	<u>\$3,510,130</u>	<u>\$4,879,296</u>	<u>(\$533,029)</u>	<u>\$5,726,833</u>	<u>\$3,842,820</u> *	<u>-820.9%</u>
	* (Adjusted to cash basis- Ending Balance=Net Current Assets)						
	<u>WATER & SEWER VEHICLE & EQUIPMENT REPLACEMENT</u>						
	Beginning Balance	\$0	\$1,329,942	\$1,122,128	\$1,122,128	\$1,246,599	n/a
	Revenues	1,405,881	180,372	3,678,776	234,471	234,501	-93.6%
	Expenses	75,939	388,186	1,700,000	110,000	565,000	-66.8%
	Difference	1,329,942	(207,814)	1,978,776	124,471	(330,499)	-116.7%
	Ending Balance	<u>\$1,329,942</u>	<u>\$1,122,128</u>	<u>\$3,100,904</u>	<u>\$1,246,599</u>	<u>\$916,100</u>	<u>-70.5%</u>
	* (Adjusted to cash basis- Ending Balance=Net Current Assets)						

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

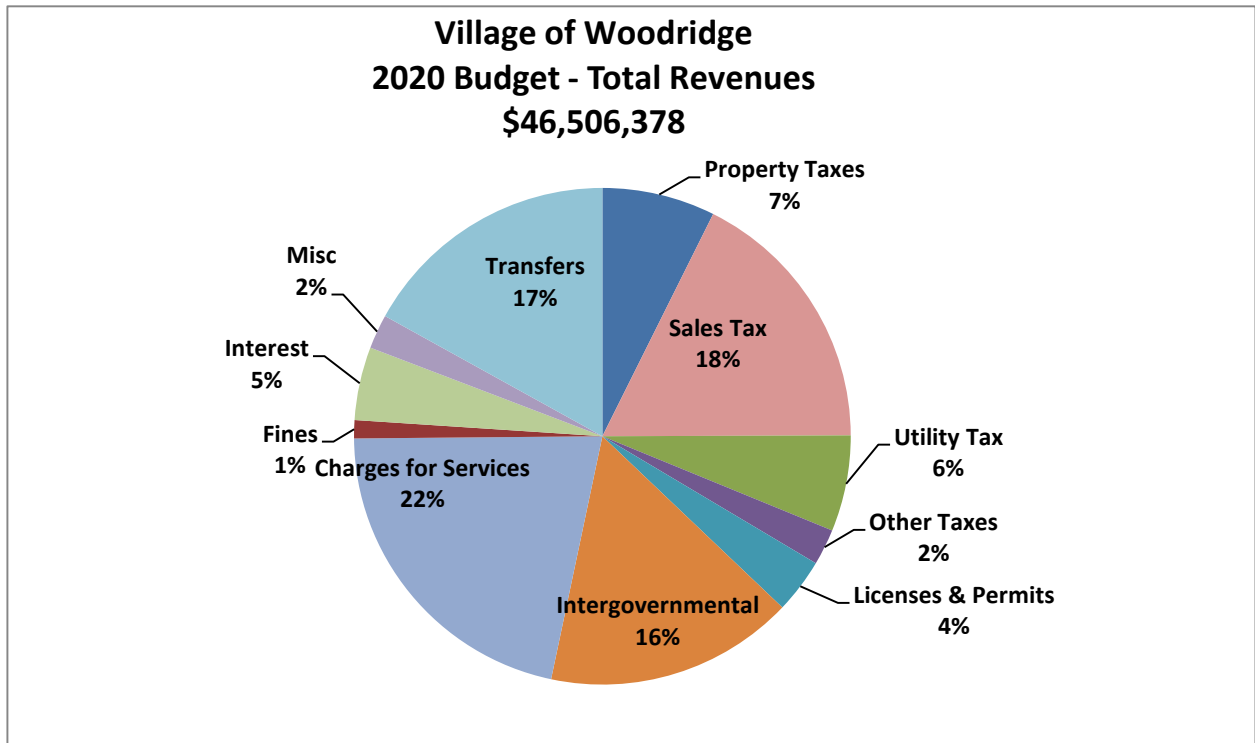
FUND SUMMARY AND CHANGES IN FUND BALANCE

The fund balance is equal to the excess of assets over liabilities in a governmental fund.
It is resources remaining from prior years which are available to be budgeted in the current year.

						%	%
						Change	Budget
						in Budget	2020
						2020 to	to Projected
						2019	2019
<u>Fund</u>	<u>Actual</u>	<u>Actual</u>	<u>Revised</u>	<u>Projected</u>	<u>Budget</u>		
	<u>2017</u>	<u>2018</u>	<u>Budget</u>	<u>Year End</u>	<u>2020</u>		
			<u>2019</u>	<u>2019</u>			
INTERNAL SERVICE	<u>MUNICIPAL GARAGE</u>						
	Beginning Balance	\$854,992	\$842,522	\$258,012	\$258,012	\$283,757	10.0%
	Revenues	865,884	833,690	878,414	880,968	872,890	-0.6%
	Expenses	878,353	1,272,874	870,479	855,223	840,520	-3.4%
	Difference	(12,470)	(439,185)	7,935	25,745	32,370	307.9%
	Audit Entries	0	(145,326)				
	Ending Balance	<u>\$842,522</u>	<u>\$258,012</u>	<u>\$265,947</u>	<u>\$283,757</u>	<u>\$316,127</u>	<u>18.9%</u>
FIDUCIARY FUND	<u>POLICE PENSION</u>						
	Beginning Balance	\$32,142,238	\$35,542,741	\$33,457,750	\$33,457,750	\$34,518,350	3.2%
	Revenues	6,620,864	1,532,867	5,642,347	4,508,022	5,498,194	-2.6%
	Expenses	3,220,361	3,617,858	3,498,359	3,447,422	3,625,017	3.6%
	Difference	3,400,503	(2,084,992)	2,143,988	1,060,600	1,873,177	-12.6%
	Ending Balance	<u>\$35,542,741</u>	<u>\$33,457,750</u>	<u>\$35,601,738</u>	<u>\$34,518,350</u>	<u>\$36,391,527</u>	<u>2.2%</u>
<u>TOTAL ALL FUNDS</u>							
BEGINNING FUND BALANCES		\$80,843,528	\$85,382,981	\$85,161,472	\$85,161,472	\$90,003,776	5.7%
TOTAL REVENUES		\$47,534,691	\$42,340,883	\$47,557,542	\$48,935,582	\$46,506,378	-2.2%
TOTAL EXPENSES		\$42,152,170	\$42,607,087	\$55,334,546	\$44,093,278	\$52,143,646	-5.8%
DIFFERENCE		\$5,382,521	(\$266,204)	(\$7,777,004)	\$4,842,304	(\$5,637,268)	-27.5%
ENDING FUND BALANCES		<u>\$85,382,981</u>	<u>\$85,161,472</u>	<u>\$77,384,468</u>	<u>\$90,003,776</u>	<u>\$81,943,463</u>	<u>5.9%</u>

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

TOTAL REVENUES



Property Taxes	\$3,422,766
Sales Taxes	8,177,147
Utility Taxes	2,908,000
Other Taxes	1,092,000
Licenses & Permits	1,655,025
Intergovernmental Revenue	7,538,412
Charges for Services	10,020,917
Fines & Forfeits	549,700
Interest	2,216,365
Other	1,038,903
Transfers	7,887,143
Total Revenues 2020	<u><u>\$46,506,378</u></u>

**VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET
REVENUE SUMMARY COMPARISON**

FUND NAME	ACCOUNT #	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 YEAR-END EST.	2020 BUDGET
GENERAL FUND						
General	101	20,255,656	20,071,054	19,590,704	20,275,473	20,924,999
Charitable Contributions	206	10,396	4,291	9,565	31,740	31,740
TOTAL GENERAL FUND		\$20,266,052	\$20,075,345	\$19,600,269	\$20,307,213	\$20,956,739
SPECIAL REVENUE FUNDS						
State Drug Enforcement Fund	201	54,036	55,999	52,600	53,500	62,700
Federal Drug Enforcement Fund	202	0	773,417	21,840	25,625	59,965
Motor Fuel Tax	210	1,545,168	1,615,354	1,492,500	1,815,599	1,888,000
TIF #2 - Janes Avenue	220	486,632	511,930	487,500	498,000	0
Special Service Area #1 - Seven Bridges	240	37,421	44,308	40,750	46,650	47,450
Special Service Area #3 - Richfield Place	241	6,937	7,658	7,465	7,952	8,060
Special Service Area #5 - Timbers Edge	242	0	4,000	4,170	7,840	8,770
TOTAL SPECIAL REVENUE FUNDS		\$2,130,194	\$3,012,666	\$2,106,825	\$2,455,166	\$2,074,945
CAPITAL PROJECTS FUNDS						
Capital Projects Fund	301	3,348,670	4,094,566	3,322,986	3,540,368	4,166,650
Equipment Replacement	302	294,896	325,501	359,866	360,486	417,504
TOTAL CAPITAL PROJECTS FUNDS		\$3,643,566	\$4,420,067	\$3,682,852	\$3,900,854	\$4,584,154
DEBT FUNDS						
Debt Service	401	1,829,954	1,844,331	1,785,826	6,786,461	2,096,990
TOTAL DEBT FUNDS		\$1,829,954	\$1,844,331	\$1,785,826	\$6,786,461	\$2,096,990
ENTERPRISE FUNDS						
Water & Sewer Fund	501	10,772,297	10,441,545	10,182,233	9,862,427	10,187,965
Water & Sewer-Equipment Replacement	502	1,405,878	180,372	3,678,776	234,471	234,501
TOTAL ENTERPRISE FUNDS		\$12,178,175	\$10,621,917	\$13,861,009	\$10,096,898	\$10,422,466
INTERNAL SERVICE FUND						
Municipal Garage	601	865,884	833,690	878,414	880,968	872,890
TOTAL INTERNAL SERVICE FUND		\$865,884	\$833,690	\$878,414	\$880,968	\$872,890
FIDUCIARY FUND						
Police Pension Benefits	701	6,620,864	1,532,867	5,642,347	4,508,022	5,498,194
TOTAL FIDUCIARY FUND		\$6,620,864	\$1,532,867	\$5,642,347	\$4,508,022	\$5,498,194
GRAND TOTALS		\$47,534,689	\$42,340,883	\$47,557,542	\$48,935,582	\$46,506,378

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Revenue Assumptions

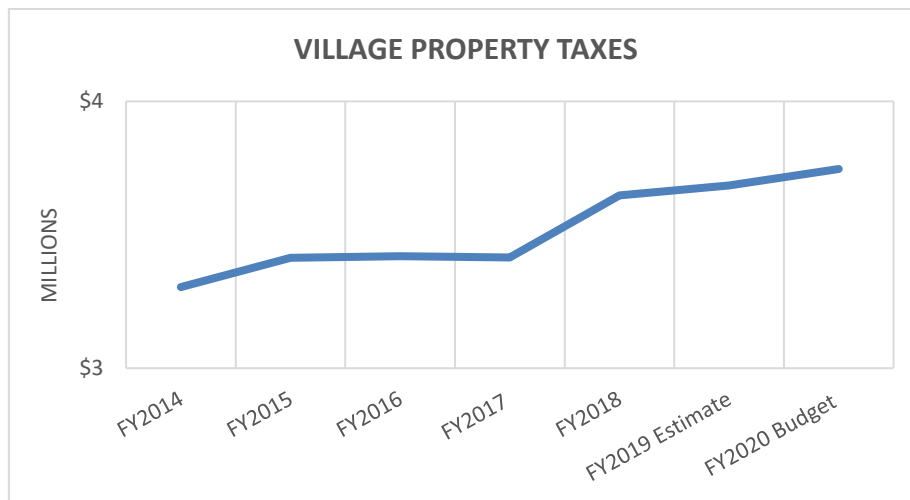
General Fund

Property Taxes

The Village has determined their 2019 tax levy to be \$5,674,541. This amount includes levies for debt service on the Village's bond issues; however, the Village will abate the amounts for debt service, reducing the property tax levy to \$3,250,000. This is a 1.0% increase over last year based on the amount of growth in the Equalized Assessed Valuation (EAV) from new construction. The Village's tax rate to the individual property owner will actually decrease. Based on current EAV projections, for every \$100,000 in property value, for example, a resident will pay approximately \$86 to the Village. This is a \$3 reduction in taxes compared to last year.

Property taxes are assessed by the Township assessors; Woodridge is in both Lisle and Downers Grove Townships in DuPage County and is assessed by DuPage Township, in Will County. The property taxes are calculated on 33% of the assessed value, which is then divided by \$100.00 and multiplied by the Village tax rate.

The property tax levy is used to fund the Village's police pension contribution, which is just under \$4 million in FY2020. As a result, 2020 marks the first year the tax levy will no longer be sufficient to cover the cost of police pensions. The Village Board will be working towards a funding solution in the first quarter of 2020 to address the funding deficit.

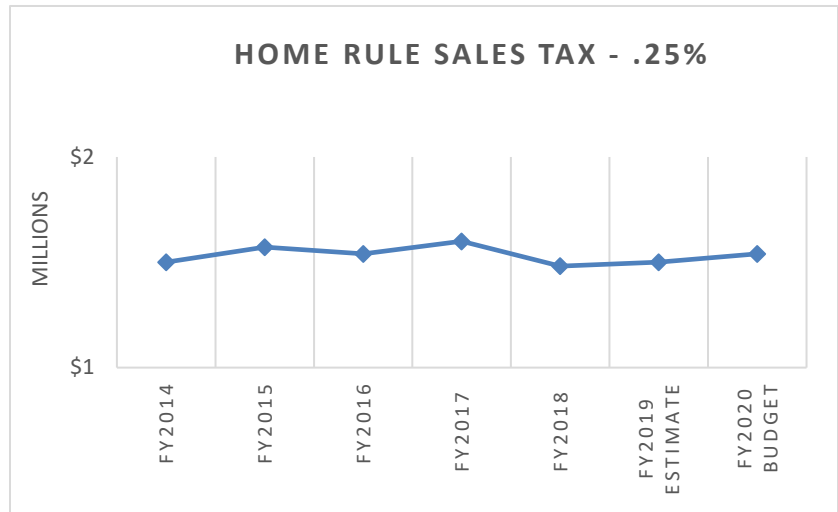


VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

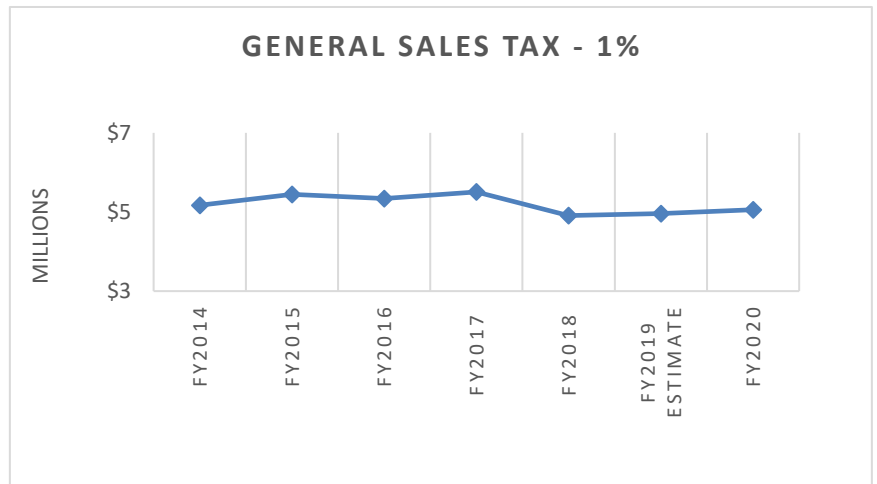
Revenue Assumptions

Sales Tax

Municipalities in the State of Illinois receive taxes based on 1% of all sales collected in the community. The Village of Woodridge, as a home rule municipality, has also implemented a Home Rule Sales Tax of 0.75%. One-third of the Home Rule Sales Tax remains in the General Fund and is used mainly for Storm Water Maintenance, but is available for other expenditures as needed. In the Capital Projects Fund, one-third of the tax funds reinvestment opportunities and the remaining portion is for future facility needs.



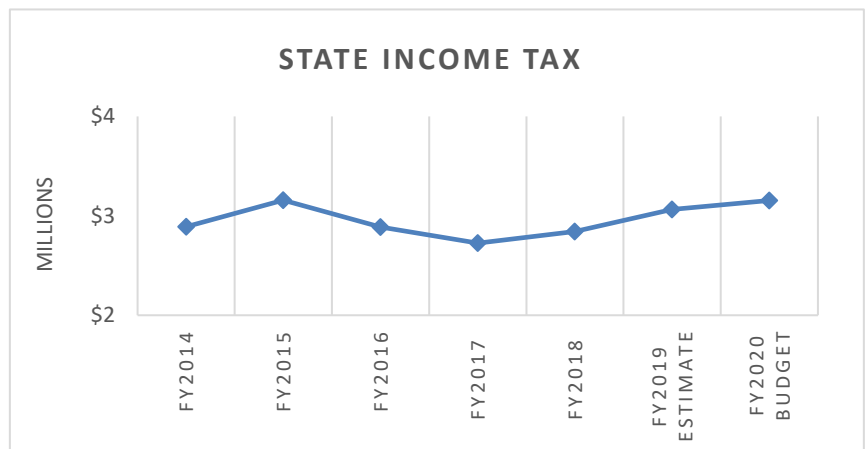
The State of Illinois now collects a 1.5% collection fee on all locally imposed sales taxes that are administered by the Illinois Department of Revenue. For the Village of Woodridge; as a result, staff has budgeted \$15,000 in estimated fees to be collected by the State.



The Home Rule and General Sales Tax estimates for the FY2020 budget were increased slightly to account for additional revenues from new legislation set to take effect in 2020 that will require out-of-state e-commerce sales to collect Illinois sales tax.

State Income Tax

The State of Illinois distributes Income Taxes collected from residents throughout the state and distributes them on a per capita basis. The Illinois Municipal League (IML) calculates estimates based on economic projections and has historically been consistent with actual receipts; therefore, the Village uses these estimates in their budgeting process.



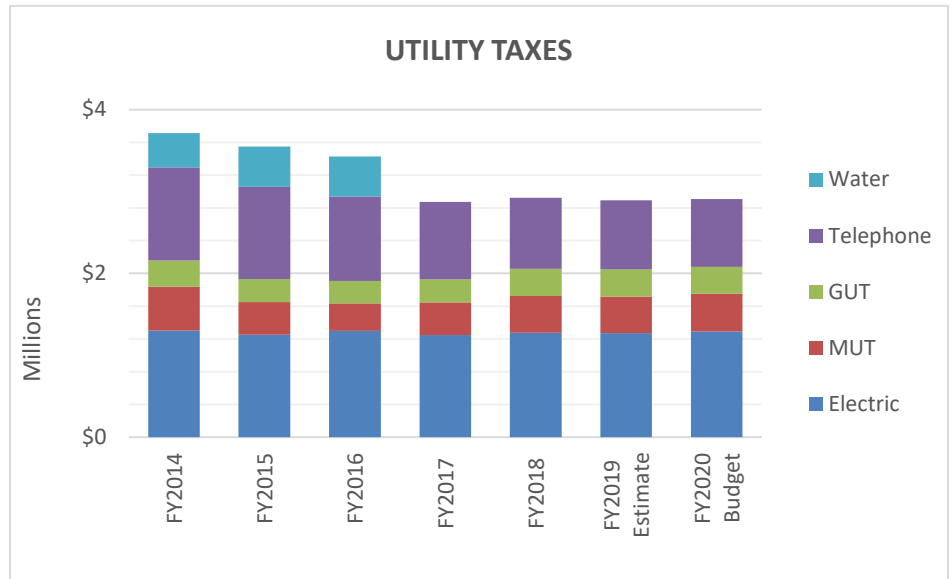
VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Revenue Assumptions

FY2020 Budget reflects the July 2019 IML estimate of \$106.30 per capita. Of the total amount distributed, 90% stays in the General Fund and 10% go to the Capital Projects Fund. Future years project one percent growth for this revenue source; however, the Village continues to monitor as this source of revenue may be in jeopardy due to the State's fiscal instability.

Utility Taxes

The Village collects taxes from electric, gas, and telephone based on either sales and/or use of these utilities by residents and businesses. Taxes on electric are based on kilowatt hours at a variable rate. Natural gas is either taxed 5% on gross receipts (Municipal Utility Tax or MUT) or \$0.05 per therm (Gas Use Tax or GUT) depending on the gas supplier. Since 2012, MUT receipts have been declining as customers have the option to buy gas from other suppliers. In response, the GUT was implemented to capture tax on gas supplied by other providers who had been exempt from MUT.



Water Utility Tax - The water utility tax was eliminated in 2017 to provide financial relief to residents.

Electric Utility Tax - The FY2020 Budget assumes an increase in the cost of electric in 2020.

Natural Gas Utility Tax- Natural Gas Utility Tax receipts are trending 9% higher than last year. As a result, the FY2020 budget estimates were adjusted upward.

Gas Use Tax - The Gas Use Tax is also trending higher; as a result, the FY2020 Budget estimate was increased.

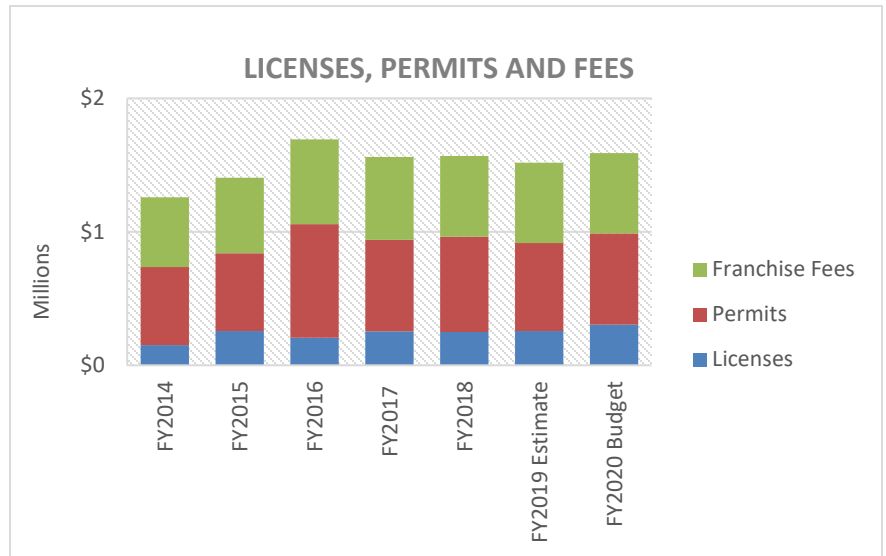
Telephone Utility Tax - The telephone tax is referred to as the Simplified Municipal Telecommunications Tax. The State of Illinois began collecting and distributing the local share of this tax in 2003. In recent years, this tax declined 6-8% each year which we can only speculate is a result of technological changes and switching from land lines to increasingly less expensive cell service in lieu of land lines. We expect this trend to continue and have projected a 2% decline for 2020.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Revenue Assumptions

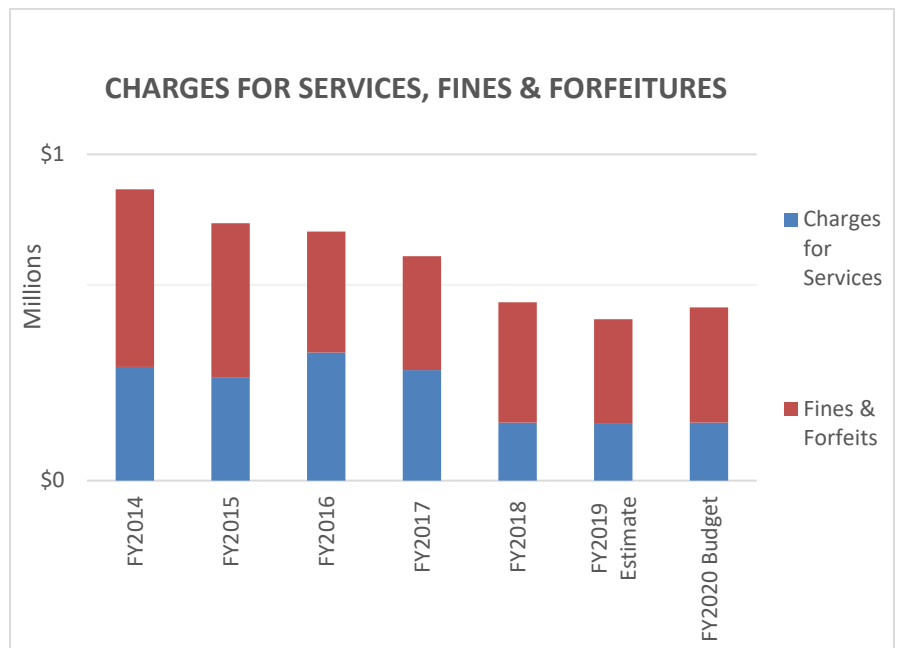
Licenses, Permits and Fees

This revenue category includes business, liquor and tobacco licenses, as well as building permits and franchise fees. Revenue from licenses is consistent from year to year. Building have declined since 2016 due to the completion of several residential projects. The FY2020 Budget is slightly higher than FY2019 year-end estimates due to the newly enacted Video Gaming License Terminal Distributor Fee.



Charges for Services, Fines and Forfeits

Charges for Services include various charges including engineering and legal charges billed to developers and certain landscaping and maintenance charges billed to the library and county. Also included are the special detail revenues for police officers' services. Fines and Forfeits include court fines and village fines for parking tickets. Beginning in FY14 there was an increase in engineering and legal charges due to new residential subdivisions and new commercial projects which continued through 2017, gradually returning to normal levels in 2018. Fines & Forfeits had an increase in 2015 due to participation in the Illinois Comptroller's Local Debt Recovery Program which increased collections on old parking tickets by over \$50,000. This was a one-time impact that was not expected to continue at that level into future years.



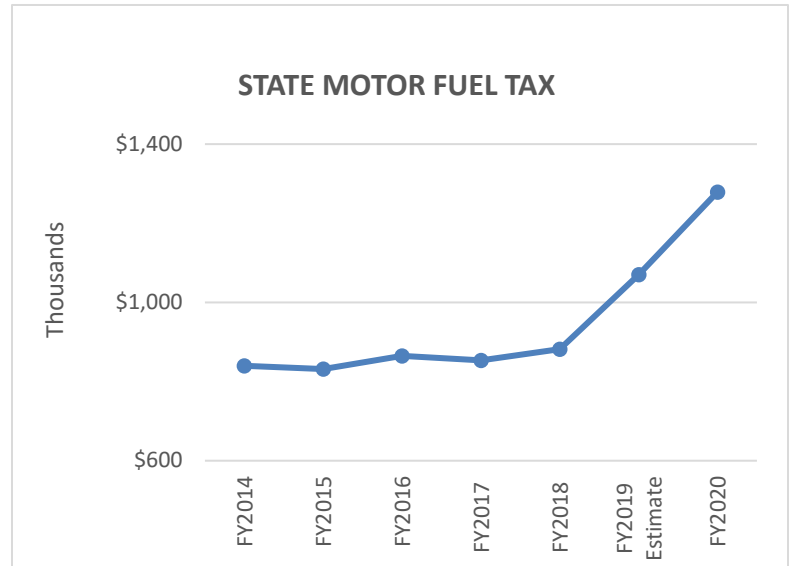
VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Revenue Assumptions

Motor Fuel Tax Fund

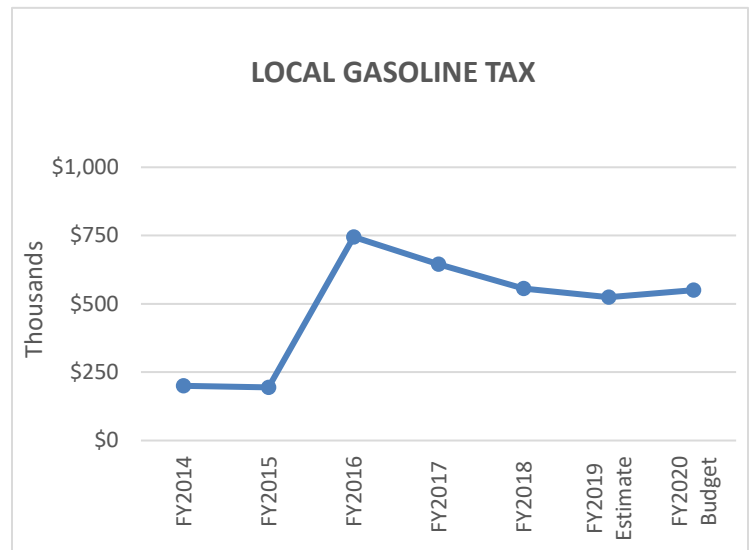
State Motor Fuel Tax

Like Income Taxes, the State of Illinois distributes a portion of Motor Fuel Taxes (MFT) collected from petroleum sales throughout the state on a per capita basis. Effective July 1, 2019, the Motor Fuel Tax doubled from \$0.19 to \$0.38 per gallon. As a result, staff increased our year-end and FY2020 projection to \$1,070,000 and \$1,279,000, respectively to account for anticipated increases in MFT distributions.



Local Gasoline Tax

In 2016, in an effort to stabilize the MFT Fund, the Village decided to receipt 100% of the Local Gas Tax in the MFT fund. The Village Board also approved a \$0.015 cent increase to the Local Gas Tax, bringing the total to \$0.04 per gallon. In 2017, receipts began to decline to the loss of one gas station. Year-end estimates were reduced from 2018 actuals due to lower than expected gas prices. We assume a slight recovery in prices in FY2020; as a result, our estimates were adjusted upward.



VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Revenue Assumptions

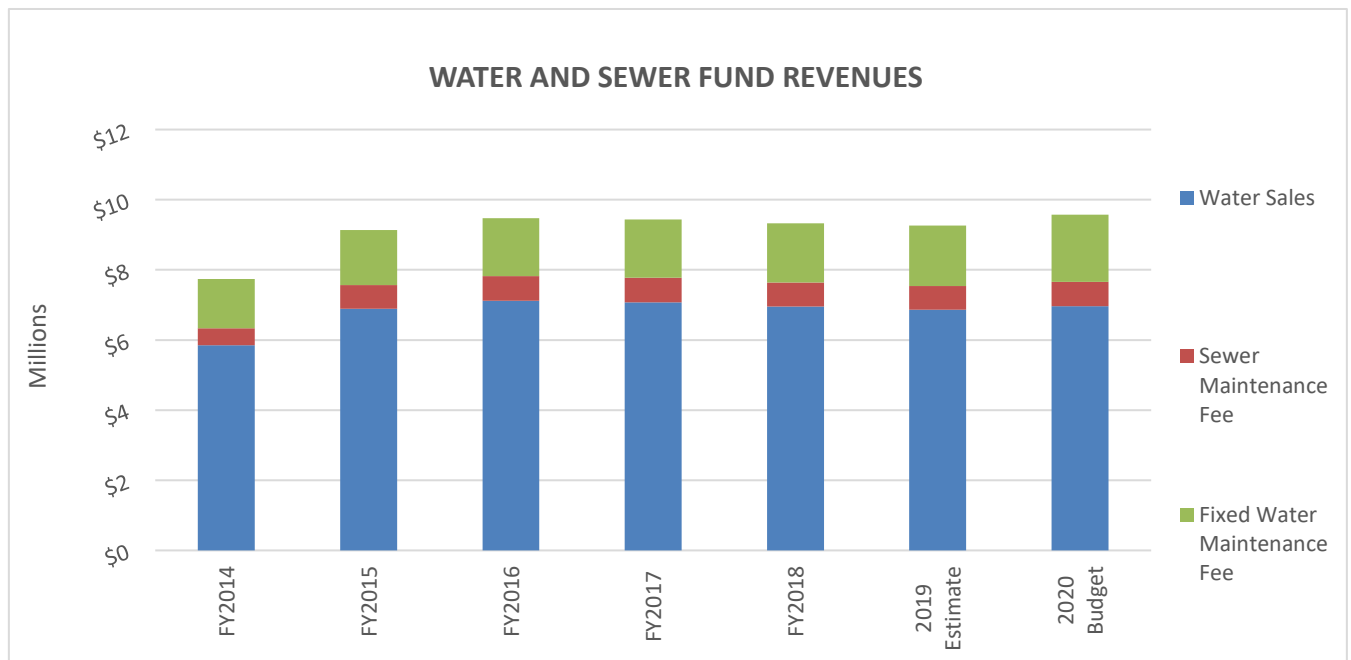
Water & Sewer Fund

The Water and Sewer Fund, a proprietary fund, has three main sources of revenue representing 95% of revenues in this fund. The FY2020 Budget also includes a new fee, the Capital Improvement Fee, which will be charged \$0.30 per 1,000 gallons of water used. This fee will help address the Village's aging water system by planning for the costs of significant infrastructure improvements over the coming years.

Water Sales are the main source of revenue and represent 67% of the total in the FY2020 Budget. The water charge is based on usage and charged at a rate per 1,000 gallons. The Village purchases water from the DuPage Water Commission (DWC) who in turn purchases the Lake Michigan water from the City of Chicago. In recent years, the City of Chicago has increased their water rate by applying the previous year's rate of inflation based on the Consumer Price Index. As a result, the DuPage Water Commission has passed on these increases to their water customers. In 2018 and 2019, Woodridge's cost to purchase water from the DWC increased by \$0.06 and \$0.03 per 1,000 gallons, respectively. The 2018 increase was absorbed by the Village and not passed on to residents to provide financial relief. However, this practice is not sustainable since the cost for the Village to purchase water is anticipated to increase annually. As a result, the 2019 rate increase was passed on to residents.

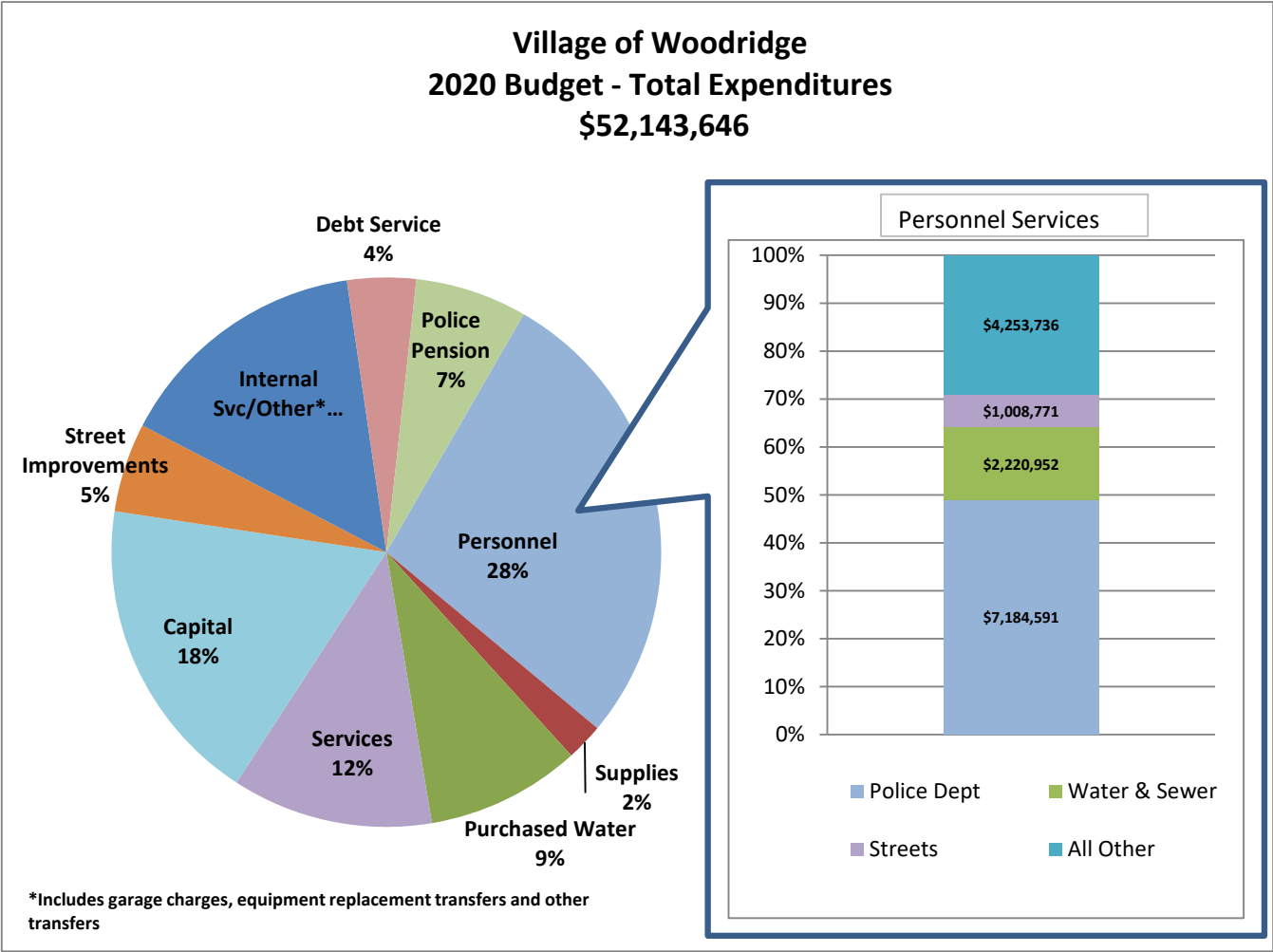
Fixed Water Maintenance Fee is the second highest revenue, at 19% in 2020. This is a fixed charge based on water meter size, the only fixed revenue source in the fund. This revenue source has been increasing due to the addition of larger water meters to the system. There was a 10% increase to the fixed water maintenance fee in the FY2020 Budget to cover the increasing costs of maintaining our current water system infrastructure.

Sewer Maintenance Fee is the next highest revenue at 7% of the total. This fee is \$0.90 per 1,000 gallons. This fee is for maintaining the sewer lines within the Village, which transport the waste to a county facility. There was no increase to the sewer maintenance fee in the FY2020 Budget.



VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

TOTAL EXPENDITURES



Personnel	\$14,668,050
Commodities	1,129,246
Purchased Water	4,698,875
Services	6,117,984
Capital	9,409,697
Street Improvements	2,710,524
Internal Svc/Other	7,789,143
Debt Service	2,092,235
Police Pension	\$3,527,892
Total Expenditures	<u><u>\$52,143,646</u></u>

**VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET
EXPENDITURE SUMMARY COMPARISON**

FUND NAME	FUND #	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 BUDGET	2019 YEAR-END EST.	2020 BUDGET
GENERAL FUND						
General Operating	101	20,442,367	20,654,633	21,890,953	21,241,393	22,708,600
Charitable Contributions	206	3,500	3,500	3,500	3,000	3,500
TOTAL GENERAL FUND		\$20,445,867	\$20,658,133	\$21,894,453	\$21,244,393	\$22,712,100
SPECIAL REVENUE FUNDS						
State Drug Enforcement	201	50,603	652,642	36,668	4,400	4,000
Federal Drug Enforcement	202	0	18,137	340,650	94,500	15,600
Motor Fuel Tax	210	2,089,289	1,855,726	1,747,116	1,859,708	2,710,524
TIF #2 - Janes Avenue	220	85,349	64,396	1,108,000	1,564,696	0
Special Service Area #1 - Seven Bridges	240	1,400	1,500	10,000	2,000	10,000
Special Service Area #3 - Richfield Place	241	2,067	2,087	9,200	8,800	6,000
Special Service Area #5 - Timbers Edge	242	0	0	4,485	4,485	4,485
TOTAL SPECIAL REVENUE FUNDS		\$2,228,708	\$2,594,488	\$3,256,119	\$3,538,589	\$2,750,609
CAPITAL PROJECTS FUNDS						
Capital Projects Fund	301	2,576,625	2,826,730	5,894,091	3,423,780	6,363,762
Equipment Replacement	302	131,483	267,883	843,356	647,000	1,121,000
TOTAL CAPITAL PROJECTS FUND		\$2,708,108	\$3,094,613	\$6,737,447	\$4,070,780	\$7,484,762
DEBT FUNDS						
Debt Service	401	1,874,949	1,718,536	1,783,131	1,811,981	2,093,660
TOTAL DEBT FUNDS		\$1,874,949	\$1,718,536	\$1,783,131	\$1,811,981	\$2,093,660
ENTERPRISE FUNDS						
Water & Sewer Fund	501	10,719,885	9,262,581	15,594,558	9,014,890	12,071,978
Water & Sewer-Equipment Replacement	502	75,939	388,186	1,700,000	110,000	565,000
TOTAL ENTERPRISE FUNDS		\$10,795,824	\$9,650,767	\$17,294,558	\$9,124,890	\$12,636,978
INTERNAL SERVICE FUND						
Municipal Garage	601	878,353	1,272,874	870,479	855,223	840,520
TOTAL INTERNAL SERVICE FUND		\$878,353	\$1,272,874	\$870,479	\$855,223	\$840,520
FIDUCIARY FUND						
Police Pension Benefits	701	3,220,361	3,617,858	3,498,359	3,447,422	3,625,017
TOTAL FIDUCIARY FUND		\$3,220,361	\$3,617,858	\$3,498,359	\$3,447,422	\$3,625,017
GRAND TOTALS		\$42,152,170	\$42,607,269	\$55,334,546	\$44,093,278	\$52,143,645

**VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET
EXPENDITURE SUMMARY COMPARISON**

FUND NAME	FUND #	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 BUDGET	2019 YEAR-END ESTIMATE	2020 BUDGET
General	101	20,442,367	20,654,633	21,890,953	21,241,393	22,708,600
Charitable Contributions	206	3,500	3,500	3,500	3,000	3,500
State Drug Enforcement	201	50,603	652,642	36,668	4,400	4,000
Federal Drug Enforcment	202	0	18,137	340,650	94,500	15,600
Motor Fuel Tax	210	2,089,289	1,855,726	1,747,116	1,859,708	2,710,524
TIF #2 - Janes Avenue	220	85,349	64,396	1,108,000	1,564,696	0
Special Service Area #1 - Seven Bridges	240	1,400	1,500	10,000	2,000	10,000
Special Service Area #3 - Richfield Place	241	2,067	2,087	9,200	8,800	6,000
Special Service Area #5 - Timbers Edge	242	0	0	4,485	4,485	4,485
Capital Projects Fund	301	2,576,625	2,826,730	5,894,091	3,423,780	6,363,762
Equipment Replacement	302	131,483	267,883	843,356	647,000	1,121,000
Debt Service	401	1,874,949	1,718,536	1,783,131	1,811,981	2,093,660
Water & Sewer Fund	501	10,795,824	9,262,581	15,594,558	9,014,890	12,071,978
Water & Sewer-Equipment Replacement	502	0	388,186	1,700,000	110,000	565,000
Municipal Garage	601	878,353	1,272,874	870,479	855,223	840,520
Police Pension Benefits	701	3,220,361	3,617,858	3,498,359	3,447,422	3,625,017
GRAND TOTALS		\$42,152,170	\$42,607,269	\$55,334,546	\$44,093,278	\$52,143,645

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET COST CENTER EXPENDITURE SUMMARY COMPARISON

FUND DEPARTMENT COST CENTER	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 BUDGET	2019 YEAR-END EST.	2020 BUDGET
GENERAL FUND - #101					
Legislative Department					
Mayor & Board of Trustees	127,239	140,090	185,471	169,089	150,949
TOTAL	\$127,239	\$140,090	\$185,471	\$169,089	\$150,949
Administration Departments					
Administration	937,044	908,318	908,930	875,999	900,455
Human Resources	355,628	337,441	364,665	340,470	366,800
Technology	914,906	980,288	1,049,848	938,119	972,386
Legal & Liability	993,216	890,990	903,850	793,411	883,030
TOTAL	\$3,200,794	\$3,117,037	\$3,227,293	\$2,947,999	\$3,122,671
Community Development Department	\$1,269,480	\$1,272,310	\$1,550,135	\$1,264,660	\$1,371,495
Customer Service	\$192,761	\$207,920	\$216,663	\$210,959	\$219,345
Finance Department	\$892,429	\$870,244	\$800,852	\$820,916	\$821,091
Police Department					
Administration	1,418,858	1,439,686	1,318,014	1,433,851	1,484,825
Patrol	4,528,544	4,581,662	4,705,020	4,470,171	4,756,526
Detective Unit	667,669	662,131	682,530	690,830	713,001
Tactical Unit	631,974	658,553	693,089	703,372	724,644
Community Outreach	183,957	199,486	238,267	225,408	369,571
Community Services	279,447	282,085	296,582	255,998	277,524
Records Section	276,222	317,459	341,366	331,884	349,427
Training	57,270	50,796	54,800	49,485	53,400
TOTAL	\$8,043,941	\$8,191,858	\$8,329,668	\$8,160,999	\$8,728,918
Department of Public Works					
Engineering & Inspection	587,206	599,135	494,552	561,353	560,561
Facilities Maintenance	350,333	403,118	377,613	366,738	406,798
Road Maintenance	1,324,149	1,383,008	1,375,513	1,477,337	1,242,452
Traffic Control	512,753	527,173	617,277	623,492	596,030
Forestry Services	422,591	445,751	386,551	376,560	398,498
Storm Water Management	676,308	620,674	673,062	666,439	659,261
TOTAL	\$3,873,338	\$3,978,859	\$3,924,568	\$4,071,919	\$3,863,600
Golf Course Expenses	\$ 5,544	\$ -	\$ -	\$ -	\$ -
Rebates, Transfers and Debt					
Rebates	620,341	429,007	496,456	435,000	445,000
Police Pension - Transfer	2,216,498	2,447,309	3,159,848	3,159,852	3,985,531
Debt Service/Other Fund Transfers	0	0	0	0	0
TOTAL	\$2,836,839	\$2,876,316	\$3,656,304	\$3,594,852	\$4,430,531
FUND TOTALS	\$20,442,367	\$20,654,634	\$21,890,954	\$21,241,393	\$22,708,600

**VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET
COST CENTER EXPENDITURE SUMMARY COMPARISON**

FUND DEPARTMENT COST CENTER	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 BUDGET	2019 YEAR-END ESTIMATE	2020 BUDGET
STATE DRUG ENFORCEMENT FUND - #201	\$50,603	\$652,642	\$36,668	\$4,400	\$4,000
FEDERAL DRUG ENFORCEMENT FUND - #202	\$0	\$18,137	\$340,650	\$94,500	\$15,600
CHARITABLE CONTRIBUTIONS FUND - #206	\$3,500	\$3,500	\$3,500	\$3,000	\$3,500
MOTOR FUEL TAX FUND - #210	\$2,089,289	\$1,855,726	\$1,747,116	\$1,859,708	\$2,710,524
TIF #2 - JANES AVENUE - #220	\$85,349	\$64,396	\$1,108,000	\$1,564,696	\$0
SPECIAL SERVICE AREA #1 - SEVEN BRIDGES - #240	\$1,400	\$1,500	\$10,000	\$2,000	\$10,000
SPECIAL SERVICE AREA #3 - RICHFIELD PLACE - #241	\$2,067	\$2,087	\$9,200	\$8,800	\$6,000
SPECIAL SERVICE AREA #5 - TIMBER'S EDGE	\$0	\$0	\$4,485	\$4,485	\$4,485
CAPITAL PROJECTS FUND - #301	\$2,576,625	\$2,826,730	\$5,894,091	\$3,423,780	\$6,363,762
EQUIPMENT REPLACEMENT FUND - #302	\$131,483	\$267,883	\$843,356	\$647,000	\$1,121,000
DEBT SERVICE FUND - #401	\$1,874,949	\$1,718,536	\$1,783,131	\$1,811,981	\$2,093,660

**VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET
COST CENTER EXPENDITURE SUMMARY COMPARISON**

FUND DEPARTMENT COST CENTER	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 BUDGET	2019 YEAR-END ESTIMATE	2020 BUDGET
WATER & SEWER FUND - #501					
Department of Public Works					
Administration	968,988	1,136,272	1,047,060	1,016,725	1,087,524
Water Services	8,334,478	6,746,077	11,483,914	6,647,516	7,784,389
Sewer Services	1,379,401	1,328,979	2,746,817	1,225,881	2,738,665
Lift Station Maintenance	37,018	51,253	316,768	124,768	461,400
TOTAL	\$10,719,885	\$9,262,581	\$15,594,559	\$9,014,890	\$12,071,978
WATER & SEWER-EQUIPMENT REPLACEMENT FUND - #502 (new in 2017)	\$75,939	\$388,186	\$1,700,000	\$110,000	\$565,000
MUNICIPAL GARAGE FUND - #601.					
Municipal Garage	672,263	1,034,058	587,651	597,637	583,178
Fuel Services	206,090	238,817	282,828	257,586	257,342
TOTAL	\$878,353	\$1,272,875	\$870,479	\$855,223	\$840,520
POLICE PENSION BENEFITS FUND - #701	\$3,220,361	\$3,617,858	\$3,498,359	\$3,447,422	\$3,625,017
GRAND TOTAL ALL FUNDS	\$42,152,170	\$42,607,271	\$55,334,548	\$44,093,278	\$52,143,645

GENERAL FUND - #101

The General Fund serves as the chief operating fund of the Village. It is used to account for all financial resources except those required to be accounted for in another fund.

- Fund Summary
- Five Year Projection
- Revenue Summary & Detail
- Expense Summary
- Legislative Department
- Administration Department
- Community Development Department
- Customer Service Department
- Finance Department
- Police Department
- Public Works Department
- Transfers, Debt Service, and Rebates

**Village of Woodridge
General Fund #101
Fund Summary**

	Actual 2017	Actual 2018	Estimated 2019	Adopted 2020
Fund Balance, January 1	\$ 23,187,738	\$ 23,001,027	\$ 22,417,448	\$ 21,451,528
Revenues				
Taxes	\$ 13,507,486	\$12,772,849	\$ 12,882,160	\$ 13,094,475
Licenses & Permits	\$ 1,561,243	\$1,568,509	\$ 1,517,913	\$ 1,589,025
Intergovernmental	\$ 3,708,996	\$3,980,011	\$ 4,302,850	\$ 4,449,690
Charges for Services	\$ 452,602	\$222,347	\$ 248,548	\$ 288,192
Fines and Forfeits	\$ 455,455	\$491,194	\$ 401,000	\$ 441,000
Interest	\$ 194,060	\$392,454	\$ 629,413	\$ 643,000
Miscellaneous	\$ 174,321	\$441,504	\$ 90,010	\$ 90,010
Total Revenues	\$ 20,054,163	\$19,868,868	\$ 20,071,894	\$ 20,595,392
Expenditures				
General Government	\$ 9,993,662	\$9,829,818	\$ 9,573,154	\$ 9,589,126
Public Safety	\$ 7,949,776	\$8,090,328	\$ 8,160,999	\$ 8,728,918
Total Expenditures	\$ 17,943,438	\$17,920,146	\$ 17,734,153	\$ 18,318,044
Excess (Deficiency) of Revenues Over Expenditures	\$ 2,110,725	\$ 1,948,722	\$ 2,337,741	\$ 2,277,348
Other Financing Sources / Uses				
Transfers In				
Water & Sewer	\$ 194,076	\$ 194,076	\$ 194,079	\$ 320,107
Motor Fuel Tax Fund			\$ -	\$ -
TIF Fund	\$ 5,917	\$ 6,616	\$ 8,000	\$ 8,000
SSA #3	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
VERP Fund	\$ -	\$ -	\$ -	\$ -
Seven Bridges Golf Course	\$ -	\$ -	\$ -	\$ -
Proceeds From Fixed Assets	\$ -	\$ -	\$ -	\$ -
Proceeds From Debt	\$ -	\$ -	\$ -	\$ -
Proceeds From Insurance	\$ -	\$ -	\$ -	\$ -
Transfers Out				
Police Pension Fund	\$ (2,216,498)	\$ (2,447,309)	\$ (3,159,852)	\$ (3,985,531)
Capital Projects	\$ -	\$ -	\$ -	\$ -
Equipment Replacement Fund	\$ (282,432)	\$ (287,184)	\$ (347,388)	\$ (405,025)
Debt Service Fund	\$ -	\$ -	\$ -	\$ -
Total Other Financing Sources / Uses	\$ (2,297,437)	\$ (2,532,301)	\$ (3,303,661)	\$ (4,060,949)
Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures and Other Financing Uses	\$ (186,712)	\$ (583,579)	\$ (965,920)	\$ (1,783,601)
Fund Balance, December 31	\$ 23,001,027	\$ 22,417,448	\$ 21,451,528	\$ 19,667,927

GENERAL FUND
Five Year Projections
Summary

	Actual 2017	Actual 2018	Year-End Est. 2019	Budget 2020	2021	2022	2023	2024
Beginning Balance	\$ 23,187,738	\$ 23,001,027	\$ 22,417,448	\$ 21,451,528	\$ 19,667,927	\$ 17,234,967	\$ 14,596,052	\$ 11,758,178
Revenues	20,255,656	20,071,054	20,275,472	20,924,999	21,137,631	21,381,933	21,638,096	21,898,175
Operating Expenses	17,510,558	17,725,642	17,596,091	18,194,169	18,514,260	19,064,888	19,632,034	20,216,196
Rebates, Debt Service	2,836,839	2,876,316	3,594,852	4,430,531	4,985,832	4,890,605	4,795,435	4,697,193
Capital Expenses	94,970	52,675	50,450	83,900	70,499	65,355	48,500	48,500
Surplus/Deficit	(186,711)	(583,579)	(965,921)	(1,783,601)	(2,432,960)	(2,638,915)	(2,837,874)	(3,063,714)
Total Fund Balances	\$ 23,001,027	\$ 22,417,448	\$ 21,451,528	\$ 19,667,927	\$ 17,234,967	\$ 14,596,052	\$ 11,758,178	\$ 8,694,464
Total Unassigned Fund Balance	\$ 19,511,685	\$ 18,149,261	\$ 19,419,927	\$ 17,234,967	\$ 14,596,052	\$ 11,758,178	\$ 8,694,464	\$ 5,083,304
Ending Balance/Next Year								
Operating Expense	94.47%	85.44%	85.52%	73.12%	60.76%	48.04%	34.83%	19.77%

GENERAL FUND
Five Year Projections
Revenues

Revenue Source	Actual 2017	Actual 2018	Year-End Est. 2019	Budget 2020	2021	2022	2023	2024
Property Tax - Village Levy	\$ 991,028	\$ 753,934	\$ 57,600	\$ -	\$ -	\$ -	\$ -	
Property Tax - Police Pension	2,216,498	2,447,309	3,159,848	3,245,766	3,278,224	3,311,006	3,344,116	3,377,557
Property Tax - Township	119,301	122,860	125,000	127,500	128,775	130,063	131,363	132,677
General Sales Tax	5,506,319	4,909,541	4,956,608	5,055,740	5,156,855	5,259,992	5,365,192	5,472,496
Home Rule Sales Tax	1,086,014	981,819	1,000,452	1,040,469	1,061,278	1,082,504	1,104,154	1,126,237
Electric Utility Tax	1,248,207	1,274,962	1,270,000	1,290,000	1,305,480	1,321,146	1,337,000	1,353,044
Telephone Utility Tax	945,352	868,360	844,652	828,000	800,000	800,000	800,000	800,000
Natural Gas Utility Tax	399,631	447,744	448,000	460,000	464,600	469,246	473,938	478,678
Gas Use Tax	281,373	332,852	330,000	330,000	333,300	336,633	339,999	343,399
Water Utility Tax	3,282	(53)	-	-	-	-	-	-
Video Gaming Tax	53,175	94,154	120,000	175,000	177,625	180,289	182,994	185,739
Real Estate Transfer Tax	657,306	539,367	570,000	542,000	542,000	542,000	550,130	558,382
Licenses	254,053	249,122	256,025	305,075	305,075	305,075	305,075	305,075
Permits	685,702	715,908	660,424	683,350	683,350	683,350	683,350	683,350
Franchise Fees	621,488	603,477	601,463	600,600	606,606	612,672	618,799	624,987
Income Tax	2,725,523	2,841,753	3,063,000	3,154,000	3,185,540	3,217,395	3,249,569	3,282,065
State Use Tax	861,796	954,892	1,045,700	1,079,800	1,090,598	1,101,504	1,112,519	1,123,644
Personal PPTY Repl Tax		-	20,000	20,000	20,000	20,000	20,000	20,000
Grants	38,312	20,336	24,050	37,194	37,194	37,194	37,194	37,194
Reimbursements Intergov'l	83,365	163,030	150,100	158,696	158,696	158,696	158,696	158,696
Charges for Service	452,602	252,167	248,548	288,192	288,192	288,192	288,192	288,192
Fines and Forfeits	455,455	461,373	401,000	441,000	441,000	441,000	441,000	441,000
Other Income	368,381	627,456	719,423	733,010	740,340	747,744	755,221	762,773
Transfers	201,493	408,690	203,579	329,607	332,903	336,232	339,594	342,990
Total Revenue	\$ 20,255,656	\$ 20,071,054	\$ 20,275,472	\$ 20,924,999	\$ 21,137,631	\$ 21,381,933	\$ 21,638,096	\$ 21,898,175
Percent Change to Prior Year	-4.74%	-0.91%	1.02%	3.20%	1.02%	1.16%	1.20%	1.20%
		\$ 4,297						

Notes:

- Personal Property Replacement Tax moved from the Debt Service Fund
- Years 2021 and beyond assume growth of 0-2% depending on revenue type

Revenue Assumptions:

Property Tax for 2020 Budget was increased using the growth in EAV from new construction in 2017. (to be able to use prior year growth in the future). Future years allows for increases based on estimated EAV growth from new construction.

Sales Tax for 2020 was increased expecting additional revenues from new legislation set to take effect in July 2020 that requires out-of-state e-commerce sales to collect Illinois sales tax.

Home-Rule Sales Tax for 2020 was increased expecting additional revenues from new legislation set to take effect in July 2020 that requires out-of-state e-commerce sales to collect Home-Rule sales tax.

Electric Utility Tax assumes an increase in the cost of electric in 2020.

Telephone Utility Tax continues to trend downward. 2020 estimated to further decline by 2%. Future years kept flat.

Natural Gas Utility Tax is trending 9% higher than last year. Year-end estimates adjusted upward, and additional increase assumed in 2020 due to gas price increases.

Gas Use Tax is trending higher than budget to date. Year-end estimates adjusted upward, and additional increase assumed in 2020 due to gas price increases.

Real Estate Transfer Tax Year-end estimate reflects current trend for the year. 2020 is reduced as the number of sale of homes declines now that the new subdivisions are completely built out.

Video Gaming Tax assumes increase in revenues due to additional licenses for Legends and Doggie Diner. Additionally, new legislation will allow a total of 6 machines, up from 5, and a maximum bet of \$1 up from \$0.25.

Business and other Licenses increased slightly due to a \$10,000 increase in overweight vehicle permit revenue related to construction activity, which was offset by a \$5,000 decrease in business licenses.

Building Permits revenues decrease as residential and some commercial projects begin to level off in 2019.

Franchise Fees are expected to remain flat from current year.

Income Tax (90% in General Fund and 10% in Capital Projects) reflects the July 2019 IML estimates of \$106.30 per capita. Future years estimated to increase 1%.

State Use Tax Year-end estimates reflect increased revenues from the Wayfair decision, which requires out-of-state online retailers to collect and remit state use tax. This will reduce in July 2020 with new law changes online collections to sales tax

Charges for Service remain steady for regular services. Charges related to development activity, such as Engineering services are expected to decrease.

Fines and Forfeits continue to decline, most notably in the collection of parking tickets and police admin fees. Increased to prior year level for 2020.

Other Revenue- includes interest, which is expected to continue to increase slightly in 2020 from maturing investments before leveling off.

Transfers reflect the current Water and Sewer transfers of \$90,000 for Liability insurance as well as overhead charges. 2020 will be the last year for reimbursement for staff time related to the TIF.

GENERAL FUND
Five Year Projections
Total Expenses by Cost Center

Cost Center	Actual 2017	Actual 2018	Year-End Est. 2019	Budget 2020	2021	2022	2023	2024
Legislative	\$ 127,239	\$ 140,091	169,089	150,949	\$ 153,038	\$ 155,168	\$ 157,342	\$ 159,558
Administration	937,044	908,318	875,999	900,455	919,177	938,294	957,816	977,750
Human Resources	355,628	337,441	340,470	366,800	374,412	381,581	388,898	396,368
Information Technology	914,906	980,288	938,119	972,386	989,225	1,001,700	1,014,355	1,027,195
Legal and Liability	993,216	890,990	793,411	883,030	890,379	899,268	908,245	917,312
Community Development	1,269,480	1,272,310	1,264,660	1,371,495	1,396,488	1,421,978	1,447,977	1,474,496
Customer Service	192,761	207,920	210,959	219,345	223,903	228,559	233,312	238,167
Finance Admin	892,429	870,244	820,916	821,091	837,409	854,064	871,065	888,418
Police Administration	1,418,858	1,439,686	1,433,851	1,484,825	1,506,593	1,528,377	1,550,522	1,573,036
Police - Patrol	4,528,544	4,581,662	4,470,171	4,756,526	4,851,137	4,947,699	5,046,274	5,146,904
Police - Detective Unit	667,669	662,131	690,830	713,001	727,537	742,385	757,551	773,042
Police - Tactical Unit	631,974	658,553	703,372	724,644	739,605	754,887	770,497	786,441
Police - Community Outreach	183,957	199,486	225,408	369,571	377,310	385,217	393,296	401,550
Police - Community Svc	279,447	282,085	255,998	277,524	282,642	287,860	293,181	298,607
Police - Records Section	276,222	317,459	331,884	349,427	356,590	364,120	371,812	379,670
Police - Training	57,270	50,796	49,485	53,400	54,468	55,557	56,669	57,802
PW - Engineering	587,206	599,135	561,353	560,561	569,514	569,632	578,919	588,379
PW - Facilities Maintenance	350,333	403,118	366,738	406,798	389,219	394,579	400,030	405,573
PW - Road Maintenance	1,324,149	1,383,008	1,477,337	1,242,452	1,262,171	1,281,144	1,300,443	1,320,074
PW - Traffic Control	512,753	527,173	623,492	596,030	612,065	621,230	630,559	640,055
PW - Forestry	422,591	445,751	376,560	398,498	406,898	412,801	418,805	424,912
PW - Storm Water Management	676,308	620,674	666,439	659,261	673,528	684,732	696,146	707,774
Golf Course	5,544	-	-	-	-	-	-	-
Transfers & Rebates	2,836,839	2,876,316	3,594,852	4,430,531	4,985,832	4,890,605	4,795,435	4,697,193
TOTAL	\$ 20,442,367	\$ 20,654,633	\$ 21,241,393	\$ 22,708,600	\$ 23,579,141	\$ 23,801,438	\$24,039,148	\$24,280,275
Percent Change to Prior Year		1.04%	2.84%	6.91%	3.83%	0.94%	1.00%	1.00%

Notes:

- The continued significant increase in the required funding for Police Pensions is contributing to the overall increase in cost in the General Fund. These are expected to level off in 2023.

GENERAL FUND
Five Year Projections
Total Operating Expenses by Cost Center

<i>Cost Center</i>	Actual 2017	Actual 2018	Year-End Est. 2019	Budget 2020	2021	2022	2023	2024
Legislative	\$ 127,239	\$ 140,091	\$ 169,089	\$ 150,949	\$ 153,038	\$ 155,168	\$ 157,342	\$ 159,558
Administration	937,044	908,318	874,199	900,455	919,177	938,294	957,816	977,750
Human Resources	353,273	337,441	340,470	366,800	373,823	380,992	388,309	395,779
Information Technology	902,981	970,044	927,119	967,386	979,683	992,158	1,004,813	1,017,652
Legal and Liability	990,216	890,793	793,411	880,030	888,830	897,719	906,696	915,763
Community Development	1,269,480	1,272,310	1,264,660	1,371,495	1,396,488	1,421,978	1,447,977	1,474,496
Customer Service	192,761	207,920	210,959	219,345	223,903	228,559	233,312	238,167
Finance Admin	892,429	870,244	820,916	821,091	837,409	854,064	871,065	888,418
Police Administration	1,414,501	1,439,686	1,433,851	1,483,825	1,505,254	1,527,037	1,549,183	1,571,697
Police - Patrol	4,508,394	4,565,738	4,452,171	4,738,526	4,833,119	4,929,681	5,028,256	5,128,886
Police - Detective Unit	667,669	662,131	690,830	713,001	727,537	742,385	757,551	773,042
Police - Tactical Unit	631,974	658,553	703,372	724,644	739,605	754,887	770,497	786,441
Police - Community Outreach	183,957	199,486	225,408	369,571	377,310	385,217	393,296	401,550
Police - Community Svc	279,447	282,085	255,998	277,524	282,642	287,860	293,181	298,607
Police - Records Section	276,222	317,459	331,884	349,427	356,590	364,120	371,812	379,670
Police - Training	57,270	50,796	49,485	53,400	54,468	55,557	56,669	57,802
PW - Engineering	587,206	599,135	561,353	548,561	557,514	566,632	575,919	585,379
PW - Facilities Maintenance	337,125	389,229	366,738	367,298	372,569	377,930	383,380	388,924
PW - Road Maintenance	1,319,886	1,383,008	1,477,337	1,242,452	1,261,105	1,280,078	1,299,377	1,319,008
PW - Traffic Control	496,398	518,854	603,842	590,630	599,634	608,799	618,128	627,624
PW - Forestry	412,210	445,751	376,560	398,498	404,303	410,206	416,210	422,317
PW - Storm Water Management	667,332	616,571	666,439	659,261	670,258	681,462	692,876	704,504
Golf Course	5,544	-	-	-	-	-	-	-
TOTAL	\$ 17,510,558	\$ 17,725,642	\$ 17,596,091	\$ 18,194,169	\$ 18,514,260	\$ 18,840,784	\$ 19,173,664	\$ 19,513,033
Percent Change to Prior Year	-0.12%	1.23%	-0.73%	3.40%	1.76%	1.76%	1.77%	1.77%

GENERAL FUND
Five Year Projections
Non-Personnel Operating Expenses

Cost Center	Actual 2017	Actual 2018	Year-End Est. 2019	Budget 2020	2021	2022	2023	2024
Legislative	\$ 82,901	\$ 93,586	\$ 122,584	\$ 104,439	\$ 106,528	\$ 108,658	\$ 110,832	\$ 113,048
Administration	168,653	125,517	88,763	90,489	92,299	94,145	96,028	97,948
Human Resources	74,027	56,402	54,880	72,630	73,356	74,090	74,831	75,579
Information Technology	625,317	727,756	688,998	717,082	724,253	731,495	738,810	746,198
Legal & Liability	990,216	890,793	793,411	880,030	888,830	897,719	906,696	915,763
Community Development	252,115	339,169	316,129	355,635	359,191	362,783	366,411	370,075
Customer Service	3,595	1,261	1,550	1,550	1,566	1,581	1,597	1,613
Finance Department	107,010	106,614	63,632	72,890	73,619	74,355	75,099	75,850
Police Administration	728,009	721,535	719,182	869,511	878,206	886,988	895,858	904,817
Police - Patrol	404,056	392,906	391,984	416,357	420,521	424,726	428,973	433,263
Police - Detectives	62,773	57,383	59,575	61,061	61,672	62,288	62,911	63,540
Police - Tactical	34,416	30,656	35,980	35,939	36,298	36,661	37,028	37,398
Police - Community Outreach	11,502	10,239	12,141	12,561	12,687	12,813	12,942	13,071
Police - Community Svc	48,852	45,978	55,509	55,373	55,927	56,486	57,051	57,621
Police - Records Section	22,206	20,762	22,125	21,125	21,336	21,763	22,198	22,642
Police - Training	57,270	50,796	49,485	53,400	54,468	55,557	56,669	57,802
PW - Engineering	302,343	305,183	262,997	235,884	238,243	240,625	243,032	245,462
PW - Facilities Maintenance	217,430	228,743	228,806	228,122	230,403	232,707	235,034	237,385
PW - Road Maintenance	667,699	822,933	899,757	661,933	668,552	675,238	681,990	688,810
PW - Traffic Control	270,194	263,002	343,711	323,664	326,901	330,170	333,471	336,806
PW - Forestry	258,194	267,508	225,415	237,212	239,584	241,980	244,400	246,844
PW - Storm Water Management	290,400	244,441	267,921	259,623	262,219	264,841	267,490	270,165
Golf Course	5,544	-	-	-	-	-	-	-
TOTAL	\$ 5,684,722	\$ 5,803,163	\$ 5,704,535	\$ 5,766,510	\$ 5,826,658	\$ 5,887,671	\$ 5,949,349	\$ 6,011,700
Percent Change to Prior Year	-2.94%	2.08%	-1.70%	1.09%	1.04%	1.05%	1.05%	1.05%

Assumptions:

- Non Personnel Assumptions - Fiscal Yrs 2019 - 2022 increase 1% per year based on 2015-2019 actuals
- Year-end estimates are \$171,000 lower than FY2019 budget

GENERAL FUND
Five Year Projections
Personnel Expenses - Salaries

Cost Center	Actual 2017	Actual 2018	Year-End Est. 2019	Budget 2020	2021	2022	2023	2024
Legislative	\$ 44,338	\$ 46,505	\$ 46,505	\$ 46,510	\$ 46,510	\$ 46,510	\$ 46,510	\$ 46,510
Administration	692,824	711,443	716,884	738,721	753,495	768,565	783,937	799,615
Human Resources	240,954	246,091	246,771	252,832	257,889	263,046	268,307	273,673
Information Technology	252,921	228,808	226,874	238,305	243,071	247,933	252,891	257,949
Community Development	893,139	834,770	844,410	903,942	922,021	940,461	959,270	978,456
Customer Service	170,193	190,509	191,745	199,091	203,073	207,134	211,277	215,503
Finance Department	721,056	686,872	691,016	685,713	699,427	713,416	727,684	742,238
Police Administration	631,603	671,459	668,631	569,584	580,976	592,595	604,447	616,536
Police - Patrol	3,757,672	3,836,416	3,691,080	3,923,611	4,002,083	4,082,125	4,163,767	4,247,043
Police - Detectives	519,971	518,140	551,202	563,242	574,507	585,997	597,717	609,671
Police - Tactical	554,801	575,664	594,998	605,916	618,034	630,395	643,003	655,863
Police - Community Outreach	153,516	167,704	180,362	309,654	315,847	322,164	328,607	335,179
Police - Community Svc	211,449	216,462	185,974	210,036	214,237	218,521	222,892	227,350
Police - Records Section	223,914	265,512	273,109	289,695	295,489	301,399	307,427	313,575
PW - Engineering	259,907	269,917	268,115	278,657	284,230	289,915	295,713	301,627
PW - Facilities Maintenance	100,795	142,477	115,809	118,507	120,877	123,295	125,761	128,276
PW - Road Maintenance	618,258	522,392	536,462	538,146	548,909	559,887	571,085	582,507
PW - Traffic Control	205,246	226,030	220,370	224,128	228,611	233,183	237,846	242,603
PW - Forestry	135,041	171,898	137,610	140,588	143,400	146,268	149,193	152,177
PW - Storm Water Management	351,426	348,572	362,349	358,812	365,988	373,308	380,774	388,390
TOTAL	\$ 10,739,024	\$ 10,877,642	\$ 10,750,276	\$ 11,195,690	\$ 11,418,674	\$ 11,646,117	\$ 11,878,109	\$ 12,114,741
Percent Change to Prior Year	0.14%	1.29%	-1.17%	4.14%	1.99%	1.99%	1.99%	1.99%

Assumptions:

- Salaries are estimated to increase 2% based on 2015-2019 actuals
- Social Security -6.2%, Medicare - 1.45%
- FY2020 reflects an increase in IMRF from 9.98% to 12.08% due to their lowering of actuarial assumptions

GENERAL FUND
Five Year Projections
Personnel Expenses - Insurance

Cost Center	Actual 2017	Actual 2018	Year-End Est. 2019	Budget 2020	2021	2022	2023	2024
Legislative	\$ (444)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Administration	75,567	71,358	68,552	71,245	73,382	75,584	77,851	80,187
Human Resources	38,292	34,948	38,819	41,338	42,578	43,855	45,171	46,526
Information Technology	24,743	13,479	11,247	11,999	12,359	12,730	13,112	13,505
Community Development	124,227	98,371	104,121	111,918	115,276	118,734	122,296	125,965
Customer Service	18,974	16,150	17,664	18,704	19,265	19,843	20,438	21,052
Finance Admin	64,363	76,758	66,268	62,488	64,363	66,294	68,282	70,331
Police Administration	54,889	46,692	46,038	44,730	46,072	47,454	48,878	50,344
Police - Patrol	346,666	336,416	369,107	398,558	410,515	422,830	435,515	448,581
Police - Detectives	84,925	86,608	80,053	88,698	91,359	94,100	96,923	99,830
Police - Tactical	42,756	52,234	72,394	82,789	85,273	87,831	90,466	93,180
Police - Community Outreach	18,938	21,544	32,905	47,356	48,777	50,240	51,747	53,300
Police - Community Svc	19,146	19,646	14,515	12,115	12,478	12,853	13,238	13,636
Police - Records Section	30,102	31,185	36,650	38,607	39,765	40,958	42,187	43,453
PW - Engineering	24,956	24,035	30,241	34,020	35,041	36,092	37,175	38,290
PW - Facilities Maintenance	18,900	18,009	22,123	20,669	21,289	21,928	22,586	23,263
PW - Road Maintenance	33,929	37,683	41,118	42,373	43,644	44,954	46,302	47,691
PW - Traffic Control	20,958	29,822	39,761	42,838	44,123	45,447	46,810	48,215
PW - Forestry	18,974	6,344	13,535	20,698	21,319	21,959	22,617	23,296
PW - Storm Water Management	25,506	23,558	36,169	40,826	42,051	43,312	44,612	45,950
TOTAL	\$ 1,086,368	\$ 1,044,837	\$ 1,141,280	\$ 1,231,969	\$ 1,268,928	\$ 1,306,996	\$ 1,346,206	\$ 1,386,592
Percent Change to Prior Year	-6.68%	-3.82%	9.23%	7.95%	3.00%	3.00%	3.00%	3.00%

Assumptions:

- Insurance - 3% increase expected annually based on 2015-2019 actuals
- 2019 year-end is currently estimated to be \$42,000 under budget

GENERAL FUND
Five Year Projections
Capital Requests by Cost Center

Cost Center	Actual 2017	Actual 2018	Actual Year-End Est. 2019	Budget 2020	2021	2022	2023	2024
Legislative	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Administration	-	-	1,800	-	450	450	450	450
Human Resources	2,355	-	-	-	589	589	589	589
Information Technology	11,925	10,244	11,000	5,000	9,542	9,542	9,542	9,542
Legal and Liability	3,000	196	-	3,000	1,549	1,549	1,549	1,549
Community Development	-	-	-	-	-	-	-	-
Customer Service	-	-	-	-	-	-	-	-
Finance Admin	-	-	-	-	-	-	-	-
Police Administration	4,357	-	-	1,000	1,339	1,339	1,339	1,339
Police - Patrol	20,150	15,923	18,000	18,000	18,018	18,018	18,018	18,018
Police - Detective Unit	-	-	-	-	-	-	-	-
Police - Tactical Unit	-	-	-	-	-	-	-	-
Police - Community Outreach	-	-	-	-	-	-	-	-
Police - Community Svc	-	-	-	-	-	-	-	-
Police - Records Section	-	-	-	-	-	-	-	-
Police - Training	-	-	-	-	-	-	-	-
PW - Engineering	-	-	-	12,000	3,000	3,000	3,000	3,000
PW - Facilities Maintenance	13,207	13,889	-	39,500	16,649	16,649	16,649	16,649
PW - Road Maintenance	4,263	-	-	-	1,066	1,066	1,066	1,066
PW - Traffic Control	16,355	8,319	19,650	5,400	12,431	12,431	12,431	12,431
PW - Forestry	10,381	-	-	-	2,595	2,595	2,595	2,595
PW - Storm Water Management	8,976	4,103	-	-	3,270	3,270	3,270	3,270
TOTAL	\$ 94,970	\$ 52,675	\$ 50,450	\$ 83,900	\$ 70,499	\$ 70,499	\$ 70,499	\$ 70,499
Percent Change to Prior Year	-2.94%	-44.54%	-4.22%	66.30%	-15.97%	0.00%	0.00%	0.00%

Notes:

- Capital Projects over \$20,000 are budgeted for in the Capital Projects Fund
- Years 2021 and beyond assume capital requests based on the 2017-2020 average

GENERAL FUND
Five Year Projections
Transfers & Rebates

	Actual 2017	Actual 2018	Year-End Est 2019	Budget 2020	2021	2022	2023	2024
Transfers								
Police Pension Transfer (1)	\$ 2,216,498	\$ 2,447,309	\$ 3,159,852	\$ 3,985,531	\$ 4,530,000	\$ 4,430,000	\$ 4,330,000	\$ 4,230,000
Rebates								
Economic Devel Rebates (2)	\$ 620,341	\$ 429,007	\$ 435,000	\$ 445,000	\$ 455,832	\$ 460,605	\$ 465,435	\$ 467,193
TOTAL	\$ 2,836,839	\$ 2,876,316	\$ 3,594,852	\$ 4,430,531	\$ 4,985,832	\$ 4,890,605	\$ 4,795,435	\$ 4,697,193

NOTES:

1) Increase is due to pension funding policy changes over the next three years, which include:

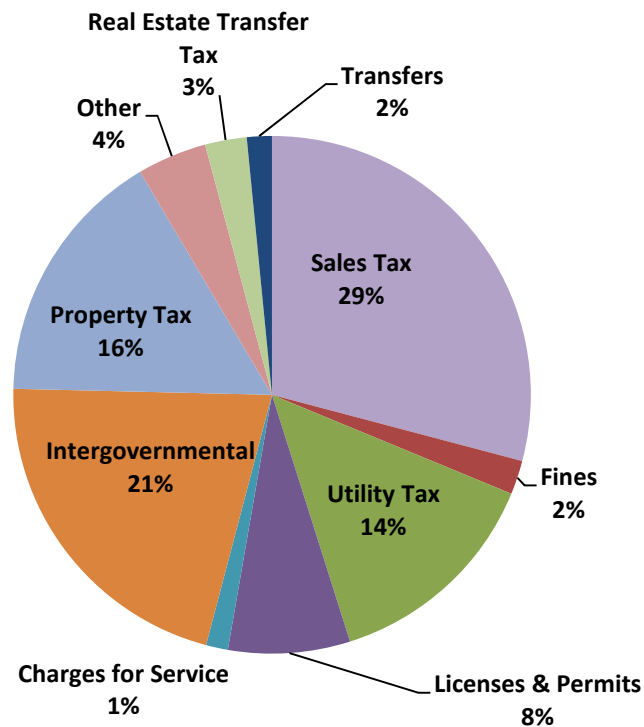
- 6.5% interest rate assumption
- 2.5% payroll growth
- 15-year rolling amortization

Woodridge Shopping Center Agreement cost in Capital Projects Fund

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

GENERAL FUND REVENUES

General Fund Revenues 2020 Budget \$20,924,999

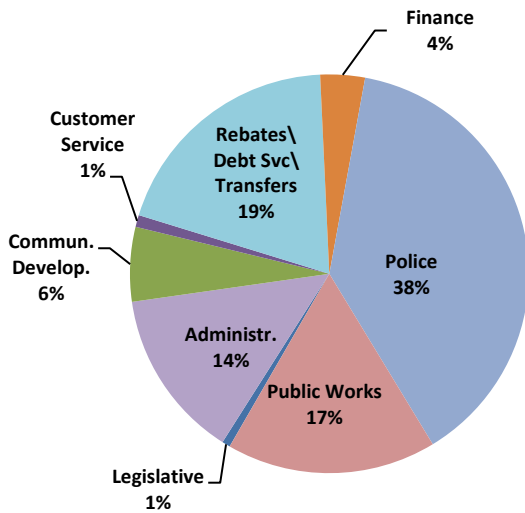


Property Tax	\$3,373,266
Sales Tax	6,096,209
Utility Taxes	2,908,000
Real Estate Transfer Tax	542,000
Licenses and Permits	1,589,025
Charges for Service	288,192
Fines and Forfeits	441,000
Intergovernmental	4,449,690
Other	908,010
Transfers	329,607
Total General Fund Revenues	<u>\$20,924,999</u>

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

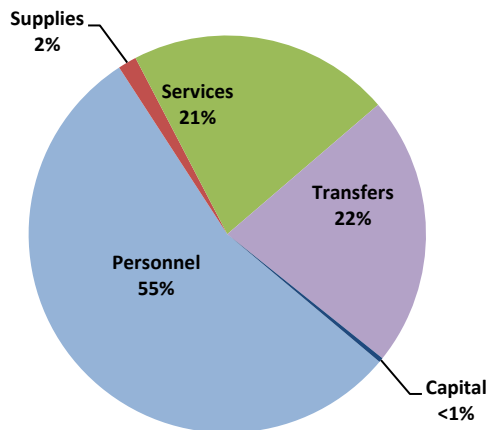
GENERAL FUND EXPENDITURES

Expenditures by Department
2020 Budget
\$22,708,600



Legislative	\$150,949
Administration	3,122,671
Community Development	1,371,495
Customer Service	219,345
Finance	821,091
Rebates/Debt Service/Transfers	4,430,531
Police Department	8,728,918
Public Works	3,863,600
Total General Fund Expenditures	\$22,708,600

Expenditures by Element
2020 Budget
\$22,708,600



Personnel	\$12,427,659
Supplies	344,978
Services	4,850,194
Transfers	5,001,869
Capital	83,900
Total General Fund Expenditures	\$22,708,600

LEGISLATIVE

➤ 1011111

Legislative

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Legislative Department Summary

The Mayor and six Village Board of Trustees are elected at large by the residents of Woodridge. The Village Board is the legislative body which serves as the community's decision makers. The Village Board approves the budget and determines the tax rate. They establish the community's goals, major projects, and such long-term considerations as community growth, land use development, capital improvement plans, capital financing, and strategic planning. The Village Board relies heavily on community engagement and feedback in order to best represent the residents of Woodridge in all decision-making processes.

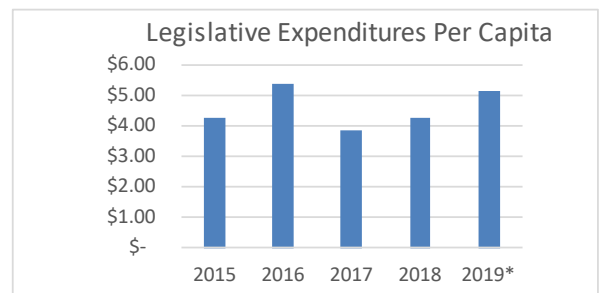
The Village Clerk is an elected member of the Village Board and serves as the keeper of official records. The Village Clerk's Office maintains records, ensures compliance with the Open Meetings Act, oversees Freedom of Information Act requests, provides licensing and notary services, provides voter services, and maintains the official Village Code of the Village of Woodridge.

Cost Centers	Account/Org Code	2020 Cost Center Total:
Mayor & Board of Trustees	1011111	150,949
Total Departmental Budget		\$ 150,949

Expenditures per Capita for Legislative:

Year	Population	Expenditures	\$ Per Capita
2015	32,971	140,813	\$ 4.27
2016	32,971	176,256	\$ 5.35
2017	32,971	127,239	\$ 3.86
2018	32,971	140,091	\$ 4.25
2019*	32,971	169,089	\$ 5.13

* Reflects 2019 year-end estimate



VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Legislative Department

The Legislative Cost Center supports the efforts of the Village Board and Village Clerk's Office. The Village Board consists of the Mayor, the Village Clerk, and six (6) Village Trustees. The individuals on the Village Board participate in regular community engagement activities and direct policy through consideration of Ordinances, Resolutions, and other official Village business. The Village Clerk's Office maintains records, oversees Freedom of Information Requests, ensures Open Meetings Act compliance, provides licensing and notary services, registers voters, provides voter services, and maintains the official Village Code of the Village of Woodridge.



Goals and Objectives for 2020:

- Provide for Village Board participation in DuPage Mayors and Managers, Illinois Municipal League, and National League of Cities events including Springfield Drive Downs to communicate Village's needs and interests regarding state legislation.
- Continue participation of Village Board members in public outreach activities, strategic management, and other community events.
- Support public relation and professional development activities for the Village Board including involvement in local, regional, and state organizations.
- Further public engagement and transparency by continual improvement of Village information available online and through in-person community engagement activities.
- Maintain all business licenses, including the management of the annual renewal process.
- Conduct comprehensive Village Code review.

Accomplishments:

- Managed local election process and hosted inauguration following April 2019 election
- Planned and executed activities to celebrate Woodridge's 60th Anniversary
- Continued review of clerk's processes, including liquor licensing, to implement efficiencies and document processes.
- Disseminated absentee voting, precinct location and other voter-related information to the public.
- Managed local election process; oversaw the placement of a referendum question on the ballot and carried out public information campaign.
- Received, processed, and coordinated the response to approximately 180 Freedom of Information Act (FOIA) requests submitted during the 2019 calendar year.
- Conducted community outreach events to enhance communication between residents and officials.
- Updated Village Code language to reflect changes at the local and state level.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Legislative Department

Cost Center Summary

	<i>Actual 2017</i>	<i>Actual 2018</i>	<i>Revised Budget 2019</i>	<i>Year-End Estimate 2019</i>	<i>Adopted 2020</i>
Personnel	\$44,338	\$46,505	\$46,212	\$46,505	\$46,510
Commodities	445	420	3,750	1,950	2,200
Services/Charges	82,456	93,166	135,509	120,634	102,239
Capital	0	0	0		0
Total	\$127,239	\$140,091	\$185,471	\$169,089	\$150,949

Personnel Summary

	<i>Actual 2017</i>	<i>Actual 2018</i>	<i>Revised Budget 2019</i>	<i>Year-End Estimate 2019</i>	<i>Adopted 2020</i>
Mayor	1.00	1.00	1.00	1.00	1.00
Village Trustees	6.00	6.00	6.00	6.00	6.00
Village Clerk	1.00	1.00	1.00	1.00	1.00
Total Elected	8.00	8.00	8.00	8.00	8.00
Assistant to the Village Adr (moved to Administration)	0.50	0.00	0.00	0.00	0.00
Grand Total - FT Equivalent:	0.50	0.00	0.00	0.00	0.00

ADMINISTRATION

- 1011210 Administration
- 1011220 Human Resources
- 1011221 Technology
- 1011222 Legal & Liability

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Administration Department Summary

The Village Administrator directs the organization's efforts in meeting the policies and goals formulated by the Village Board. The Administrator advises the Village Board on present and future financial, personnel and program needs, implements initiatives to address immediate and long-range Village priorities, establishes procedures to guide service provisioning, prepares the annual budget and supervises Village department directors.

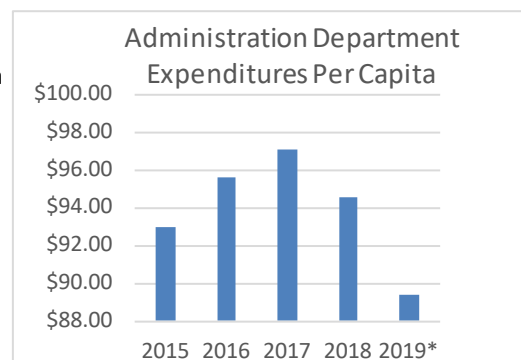
The Administration Department consists of seven functional areas: Human Resources, Information Technology, Risk Management, Cable Services, Legal Services, Public Relations, and General Management. Department responsibilities include managing the Strategic Management process, preparing Village Board agendas, and managing the work of Village departments in pursuing Village Board and community goals. Public utility management, community group support, special event coordination, special projects, and Village Board administrative support all fall within the scope of this department.

Cost Centers	Account/Org Code	2020
		Cost Center Total:
Administration	1011210	900,455
Human Resources	1011220	366,800
Technology	1011221	972,386
Legal & Liability	1011222	883,030
Total Departmental Budget		\$ 3,122,671

Expenditures per Capita for Administration:

Year	Population	Expenditures	\$ Per Capita
2015	32,971	3,065,790	\$92.98
2016	32,971	3,150,705	\$95.56
2017	32,971	3,200,794	\$97.08
2018	32,971	3,117,036	\$94.54
2019*	32,971	2,947,999	\$89.41

*Reflects 2019 year-end estimate



VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

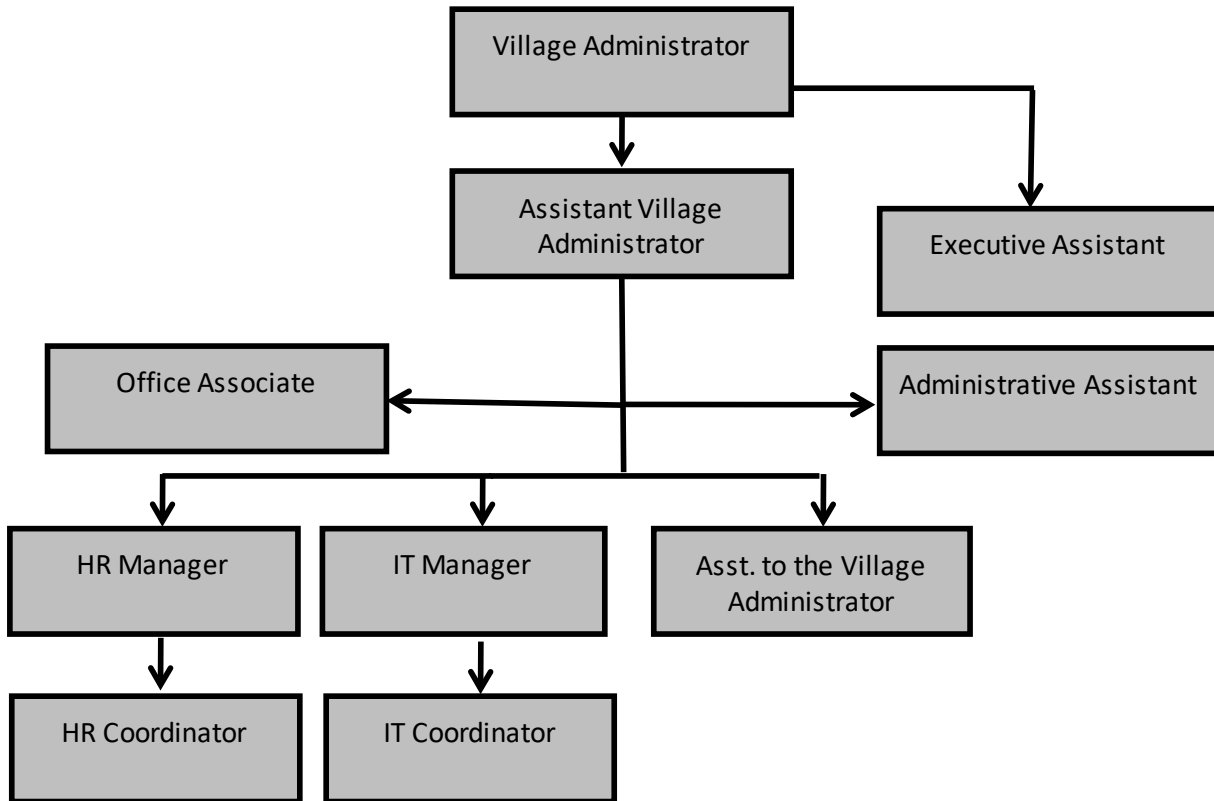
Administration Department Summary

Core Goals of the Administration Department:

- Support the Mayor and Village Board, including the coordination, development, and distribution of Village Board meeting agendas
- Support strategic management efforts for the purpose of community building and long-range planning
- Encourage active and meaningful community involvement between residents, stakeholders and the Village
- Acquire and maintain appropriate technology, provide user support, and strategically plan technological advances to support the needs of the organization and community
- Manage Village in expanding and supporting the Geographical Information System
- Maintain a safe workplace, healthy workforce, and minimize Village liability through employee training and implementation of appropriate policies and procedures
- Attract and retain qualified public employees, manage labor contracts, recruit and hire police officers
- Maintain and ensure compliance with current personnel rules, regulations, and policies
- Manage Village risk, including workers compensation and liability through workplace training, implementing best practices and obtaining legal consultation
- Foster internal communication through employee newsletters and other outreach efforts
- Communicate with the public using several outreach platforms including printed, online, and social media resources
- Manage WCTV Channel 6, providing programming/community information and maintaining the equipment necessary for video capture, production and distribution
- Manage utility franchise agreements and compliance with contract provisions
- Maintain Village records, provide for access by the public and Village staff
- Process applications and issue various licenses and permits
- Ensure compliance with the Open Meetings Act and the Freedom of Information Act

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET
Administration Department Summary

ADMINISTRATION DEPARTMENT ORGANIZATIONAL CHART



VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Administration Cost Center

The General Management budget of the Village of Woodridge supports the Village Board, Village communication efforts to keep residents informed about topics pertinent to their lives in Woodridge, Village Board meetings, records management, Village Code updates, voter services, licensing, organizational improvement efforts, and providing operational support and oversight to the entire organization.



Goals and Objectives Calendar Year 2020:

- Research and propose policy direction on statewide initiatives including recreational adult cannabis legalization.
- Expand community engagement efforts to broaden participation across the community.
- Support efforts relating to strategic management, public relations, community events and intergovernmental coordination.
- Adoption of an updated, long-term, communication plan.
- Determine avenues to support a *Complete Count* effort regarding the 2020 Census.

Accomplishments:

- Facilitated and implemented policy direction and decisions from the Village Board on large community-centric projects including municipal facilities, TIF district and streetscape, and Seven Bridges Golf Course.
- Implemented a new website to improve information dissemination and transparency.
- Hosted third year of a Citizen's Leadership Academy.
- Coordinated Town Meeting.
- Coordinated Community Recognition Annual Awards Ceremony.
- Collaborated on the production of the State of the Village.
- Improved communication channels and efforts including digital and print documents, social media, press releases, and Channel 6.
- Continued support of ERP operations.
- Transitioned refuse contract management and resident point of contact to Administration Dept.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Administration Cost Center

Cost Center Summary

	<i>Actual</i> <u>2017</u>	<i>Actual</i> <u>2018</u>	<i>Revised</i> <i>Budget</i> <u>2019</u>	<i>Year-End</i> <i>Estimate</i> <u>2019</u>	<i>Adopted</i> <u>2020</u>
Personnel	\$768,391	\$782,800	\$797,598	785,436	\$809,966
Commodities	9,891	10,552	7,300	5,200	6,250
Services/Charges	154,694	110,537	93,641	74,972	75,443
Capital Outlay	0	0	1,800	1,800	0
Internal Services/Other	4,068	4,428	8,591	8,591	8,796
Total	<u>\$937,044</u>	<u>\$908,317</u>	<u>\$908,930</u>	<u>\$875,999</u>	<u>\$900,455</u>

Personnel Summary

	<i>Actual</i> <u>2017</u>	<i>Actual</i> <u>2018</u>	<i>Revised</i> <i>Budget</i> <u>2019</u>	<i>Year-End</i> <i>Estimate</i> <u>2019</u>	<i>Adopted</i> <u>2020</u>
Village Administrator	1.00	1.00	1.00	1.00	1.00
Assistant Village Administrator	1.00	1.00	1.00	1.00	1.00
Assistant to the Village Administrator	1.00	1.00	1.00	1.00	1.00
Management Analyst	1.00	0.00	0.00	0.00	0.00
Executive Assistant	1.00	1.00	1.00	1.00	1.00
Admin. Assistant	1.00	1.00	1.00	1.00	1.00
Office Associate	1.00	1.00	1.00	1.00	1.00
Grand Total - FT Equivalents	<u>7.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Human Resources Cost Center

The Human Resources area of the Administration Department is responsible for administering the personnel functions for the Village as well as providing personnel management support to all Village departments.



Goals and Objectives Calendar Year 2020:

- Continue to expand efforts to encourage diverse hiring efforts.
- Continue to hire police officers, both entry-level and those with experience to maintain budget staffing level.
- Recruit and hire quality employees.
- Conduct entry-level police officer hiring testing process.
- Review and Update/Revise Board of Police Commissioner Rules.
- Review health insurance plans and coverage options and opportunities.

Accomplishments:

- Conducted entry-level police officer recruitment and testing process.
- Conducted large-scale salary and benefit survey
- Coordinated Village-wide CPR-AED training
- Provided significant administrative support to legal counsel for ongoing litigation
- Conducted lateral-entry hire police officer application and hiring process
- Conducted entry-level police officer interviews and hiring.
- Continued working through implementation and use of third party vendor for insurance processing and COBRA administration.
- Successful risk management efforts, coordination of Workman's Compensation cases, light duty, grievances, litigation, etc.
- Recruited and hired positions in Community Development, Police, and Public Works.
- Continued analysis and maintenance of human resources and payroll functions in Munis following "go-live" in 2016.
- Provide administrative and organizational support for employee-related committees, including Employee Recognition, Safety and Wellness.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Human Resources Cost Center

Cost Center Summary

	<i>Actual 2017</i>	<i>Actual 2018</i>	<i>Revised Budget 2019</i>	<i>Year-End Estimate 2019</i>	<i>Adopted 2020</i>
Personnel	\$279,246	\$281,039	\$284,625	\$285,590	\$294,170
Commodities	365	510	500	500	500
Services/Charges	73,662	55,892	79,540	54,380	72,130
Capital Outlay	2,355	0	0	0	0
Total	\$355,628	\$337,441	\$364,665	\$340,470	\$366,800

Personnel Summary

	<i>Actual 2017</i>	<i>Actual 2018</i>	<i>Revised Budget 2019</i>	<i>Year-End Estimate 2019</i>	<i>Adopted 2020</i>
HR Manager	1.00	1.00	1.00	1.00	1.00
HR Coordinator	1.00	1.00	1.00	1.00	1.00
Grand Total - FT Equivalents	2.00	2.00	2.00	2.00	2.00

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Technology Cost Center

Information Technology is a division of the Administration Department responsible for the maintenance and operation of the Village's internal computer network, enterprise system, Government Access Channel WCTV, servers, desktops, laptops, tablets, copiers, fax machines, telephone system, cell phones, PD squad car laptops and camera systems.

Goals and Objectives Calendar Year 2020:

- Provide technical assistance and user support to Village staff; ensuring the continuity of business processes.
- Support the Village's Enterprise Resource Planning (ERP) software.
- Support GIS Specialist in meeting the Village's GIS team's goals. (ongoing)
- Support members of the WCTV cable crew through technical support, monthly meetings, and an annual video production training class.
- Maximize both our 300 Mbps Internet lines. Create a failover for the Tyler ERP System.
- Implement disaster recovery solution for Village data. Partner with a cloud solution provider to backup data offsite and create virtual servers in case of a catastrophe.
- Download historic HTE Data and move it into SQL Server Database. Create a business intelligence (BI) application for end users. Terminate HTE Maintenance Support.
- Assist with new Village Website.
- Complete computer hardware roll out including bid, award, purchase, and installation.

Accomplishments:

- Provided support with replacement of Public Works's SCADA Point to Point Wireless connection and replacement of Motorola Radio system.
- Disconnected AT&T dedicated copper lines for old PD/PW radio system, recognizing a savings of over \$60,000 a year.
- Installed X-Medius Cloud Faxing solution for Admin, CD, Finance and Public Works Departments.
- Discontinued IBM AS400, H.T.E and the disaster-recovery module support.
- Maintained the Village's cell phone hardware including a roll out of Verizon iPhone 7's to staff (free upgrade).
- Provided installation support for the Police Department's new DUJIS system, squad car laptops, cameras and cloud-based recordings.
- Ongoing test emails to our users using KnowBe4 training.
- Audited and disconnected unused phone extensions and alarm phone lines.
- Recycled old desktop computers, printers and scanners.
- Upgraded our VMware servers to latest version.
- Implemented Tyler Munis recurring credit card payment method for water customers.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Technology Cost Center

Cost Center Summary

	<i>Actual</i> <u>2017</u>	<i>Actual</i> <u>2018</u>	<i>Revised</i> <i>Budget</i> <u>2019</u>	<i>Year-End</i> <i>Estimate</i> <u>2019</u>	<i>Adopted</i> <u>2020</u>
Personnel	\$277,664	\$242,288	\$240,161	\$238,121	250,304
Commodities	8,967	10,247	8,000	8,000	8,000
Services/Charges	547,566	639,004	743,039	626,350	638,765
Capital Outlay	11,925	10,244	4,000	11,000	5,000
Internal Services/Other	68,784	68,784	54,648	54,648	70,317
Total	\$914,906	\$970,567	\$1,049,848	\$938,119	\$972,386

Personnel Summary

	<i>Actual</i> <u>2017</u>	<i>Actual</i> <u>2018</u>	<i>Revised</i> <i>Budget</i> <u>2019</u>	<i>Year-End</i> <i>Estimate</i> <u>2019</u>	<i>Adopted</i> <u>2020</u>
IT Manager	1.00	1.00	1.00	1.00	1.00
IT Coordinator	1.00	1.00	1.00	1.00	1.00
Grand Total - FT Equivalents	2.00	2.00	2.00	2.00	2.00

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Legal and Liability Cost Center

The Legal and Liability Cost Center merges two separate cost centers into one. This cost center focuses on supporting all general counsel activity and specialized projects such as labor counsel, prosecutorial services, and litigation. It also funds the risk management and wellness activities of the Village. The Village is a member of the Intergovernmental Risk Management Agency (IRMA), a risk sharing pool of 73 local municipalities that have joined together to manage and fund their property, casualty, and workers compensation claims. The Village is involved in comprehensive risk management and wellness programs to work towards the goal of stabilizing future and annual liability costs.

Goals and Objectives Calendar Year 2020:

- Support all general counsel activity as well as specialized projects such as labor negotiation and prosecution of Village violations through outside counsel.
- General legal support including interpretations of Village Code, preparation for violation hearings, contract review and other activities.
- Manage unemployment and liability costs.
- Support a risk prevention program.
- Support a wellness program for Village employees.
- Support safety in the workplace; use incentives such as safety days off to promote workplace safety.
- Work to reduce liability and health care costs.

Accomplishments:

- The Wellness Committee efforts to increase employee participation in our annual wellness screenings have resulted in increased participation each year. Overall participation in wellness programming as well as the usage of our two fitness facilities also continue to increase. Further accomplishments include expanded availability of fitness equipment and other events offered during the course of the year to support employee wellness.

Cost Center Summary

	<i>Actual 2017</i>	<i>Actual 2018</i>	<i>Revised Budget 2019</i>	<i>Year-end Estimate 2019</i>	<i>Adopted 2020</i>
Commodities	\$240	\$274	\$600	\$1,000	\$300
Services/Charges	989,976	890,519	903,250	792,411	879,730
Capital Outlay	3,000	196	0	0	3,000
Total	\$993,216	\$890,990	\$903,850	\$793,411	\$883,030

COMMUNITY DEVELOPMENT

- 1011310 Community Development

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Community Development Summary

The Community Development Department administers the orderly growth of the community by ensuring quality development through superior customer service, which adheres to the goals and objectives established by the residents, Mayor and Village Board. The department provides assistance to local businesses, residents and developers through program administration of building inspections and plan review, code enforcement, economic development, Geographic Information System, planning and zoning.

Core Goals of the Community Development Department:

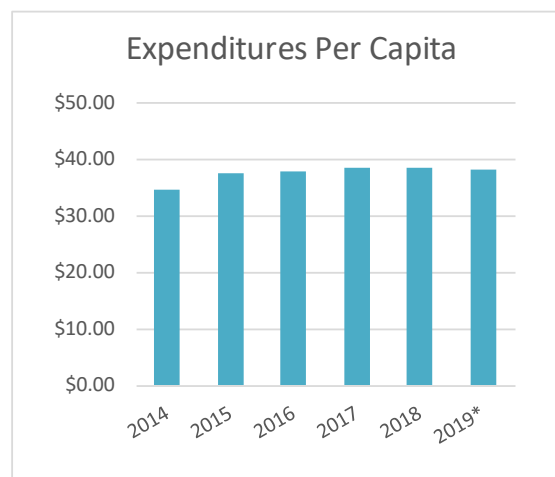
- Provide Plan Commission support
- Coordinate Village-wide code enforcement efforts
- Encourage housing diversity and quality
- Implement the policies outlined in Village adopted plans
- Encourage balanced growth and strategic annexations
- Ensure quality construction of all developments
- Coordinate the building permit and development review process and ensure timely reviews
- Maintain and improve the quality of multi-family, single-family, commercial and industrial properties
- Provide support to local businesses and encourage business expansion
- Conduct business attraction and economic development efforts

Cost Centers	Account Number/Org Code	2020 Budget Cost Center Total:
Community Development	1011310	\$1,371,495
Customer Service	1011410	\$219,345
Total		\$1,590,840

Community Development

Year	Population	Expenditures	\$ Per Capita
2014	32,971	\$1,148,759	\$34.84
2015	32,971	\$1,240,348	\$37.62
2016	32,971	\$1,250,053	\$37.91
2017	32,971	\$1,269,480	\$38.50
2018	32,971	\$1,272,309	\$38.59
2019*	32,971	\$1,264,660	\$38.36

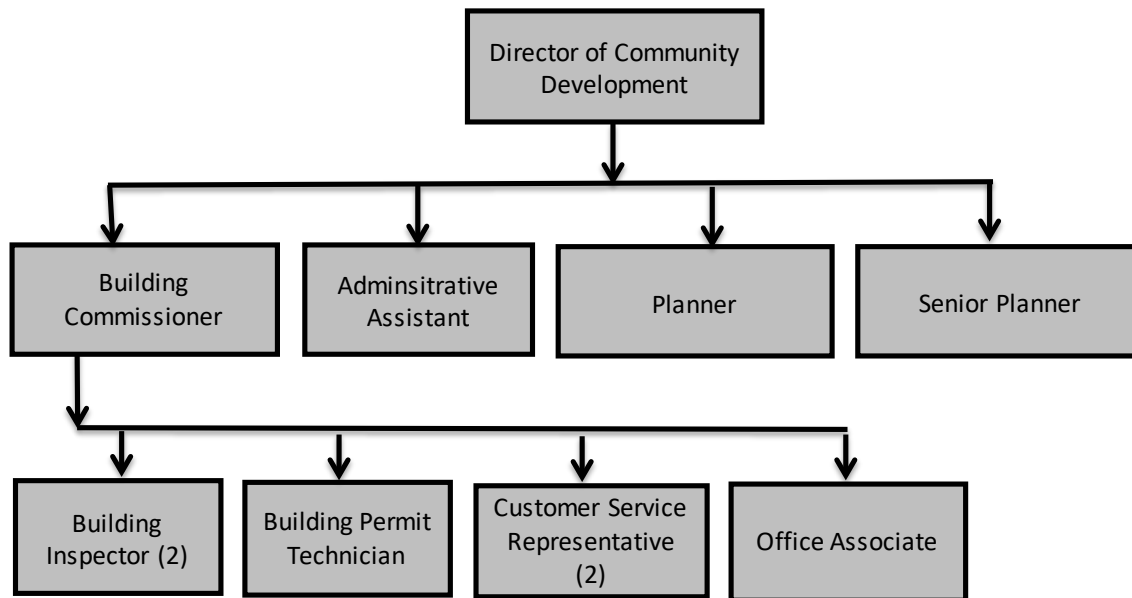
* reflects 2019 year-end estimate



VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Community Development Summary

COMMUNITY DEVELOPMENT ORGANIZATIONAL CHART



VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Community Development Department

The Community Development Department provides for balanced growth, Plan Commission support, database management, housing quality and diversity, implementation of the community plans, development review coordination, business retention and attraction, and TIF District management.

Goals and Objectives for Calendar Year 2020:

- Complete the 2019 Economic Development Report
- Implement Village Code zoning modifications to comply with the Illinois Cannabis Regulation and Tax Act
- Coordinate a second Restaurant Week event
- Finalize and implement action items of the 75th Street corridor plan
- Coordinate with other Village departments on implementation of branding efforts
- Facilitate and encourage occupancy of vacant commercial spaces in the community



Accomplishments:

- Redesigned and disseminated the Annual Economic Development Report reviewing 2018 accomplishments and challenges
- Implemented the final year of projects and programs in the Janes Avenue TIF district, including the design and construction of the streetscape improvements along Janes Avenue and 83rd Street
- Completed the 2019 residential and shopping center Windshield Survey, a program that proactively addresses property maintenance concerns throughout the Village. 619 letters were sent out to residential property owners and 80 issues were noted in Village shopping centers in 2019
- Coordinated the application and Village award of a SolSmart Silver designation, which is a national program designed to recognize communities that have taken key steps to address solar energy and foster the growth of solar markets
- Collaborated with Chamber630 to create, market and manage the first ever Woodridge Restaurant Week event in Seven Bridges
- Managed the \$25,000 grant for Ike & Oak Brewing Co. as part of the Small Business Grant program
- Managed the \$260,000 TIF grant for the rehabilitation of the 83rd Street Center shopping center
- Processed over \$15,000 in TIF Residential Reinvestment grant funds
- Completed Village Code textual modifications to include regulations and procedures for the siting of small wireless facilities on rights-of-way within the Village's jurisdiction as required by the Illinois Small Wireless Facilities Deployment Act

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Community Development Department

Cost Center Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	
	<i>2017</i>	<i>2018</i>	<i>Budget</i>	<i>Estimate</i>	<i>Adopted</i>
	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2019</u>	<u>2020</u>
Personnel	\$987,115	\$933,141	\$997,333	\$948,531	\$1,015,860
Commodities	1,880	2,074	2,000	2,697	2,000
Services/Charges	245,518	326,414	539,201	303,731	344,106
Capital Outlay	0	0	1,900	0	0
Non-Operating	15,540	10,680	9,701	9,701	9,529
Total	<u>\$1,250,053</u>	<u>\$1,272,309</u>	<u>\$1,550,135</u>	<u>\$1,264,660</u>	<u>\$1,371,495</u>

Personnel Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	
	<i>2017</i>	<i>2018</i>	<i>Budget</i>	<i>Estimate</i>	<i>Adopted</i>
	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2019</u>	<u>2020</u>
Director (CD)	1.00	1.00	1.00	1.00	1.00
Building Commissioner	0.75	0.75	0.75	0.75	0.75
Senior Planner	1.00	1.00	1.00	1.00	1.00
Planner	1.00	1.00	1.00	1.00	1.00
Building Inspector	2.00	2.00	2.00	2.00	2.00
Building Permit Technician	0.00	0.00	1.00	1.00	1.00
Admin. Assistant	1.00	2.00	1.00	1.00	1.00
Office Associate**	0.60	0.75	0.75	0.75	0.75
Intern	0.50	0.50	0.00	0.00	0.00
Grand Total - FT Equivalents	<u>7.85</u>	<u>9.00</u>	<u>8.50</u>	<u>8.50</u>	<u>8.50</u>

**The Office Associate was made full-time in 2017 and 25% is allocated to Customer Service.

CUSTOMER SERVICE

➤ 1011410

Customer Service

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Customer Service Cost Center

Customer Service is responsible for providing all operations of the front counter at Village Hall. This includes greeting visitors, taking and processing water billing payments, answering all phone calls, taking in and issuing all building permits, and taking in and entering all payments received at the Village Hall.



Goals and Objectives for Calendar Year 2020:

- Complete the design of the front counter located in the customer service area
- Provide timely response to all questions received at Village Hall

Accomplishments:

- Continued to provide outstanding customer service at Village Hall
- Customer Service staff scheduled over 6,400 building inspections in 2018
- Nearly 29,000 financial transactions occurred at the front counter in 2018

Cost Center Summary

	<i>Actual</i> <u>2017</u>	<i>Actual</i> <u>2018</u>	<i>Revised</i> <i>Budget</i> <u>2019</u>	<i>Year End</i> <i>Estimate</i> <u>2019</u>	<i>Adopted</i> <u>2020</u>
Personnel	\$193,852	\$206,659	\$215,063	\$209,409	\$217,795
Commodities	267	213	400	400	400
Services/Charges	14,847	1,048	1,200	1,150	1,150
Capital Outlay	0	0	0	0	0
Non-Operating	0	0	0	0	0
Total	\$208,966	\$207,920	\$216,663	\$210,959	\$219,345

Personnel Summary

	<i>Actual</i> <u>2017</u>	<i>Actual</i> <u>2018</u>	<i>Revised</i> <i>Budget</i> <u>2019</u>	<i>Year End</i> <i>Estimate</i> <u>2019</u>	<i>Adopted</i> <u>2020</u>
Office Associate**	2.38	2.38	2.38	2.38	2.38
Building Commissioner	0.25	0.25	0.25	0.25	0.25
Grand Total - FT Equivalents	2.63	2.63	2.63	2.63	2.63

**The PT Finance Office Associate is allocated 25% in Customer Service (.13)

**The CD Office Associate was made full-time in 2017 and 25% is allocated to Customer Service.

FINANCE

- 1011510 Finance

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

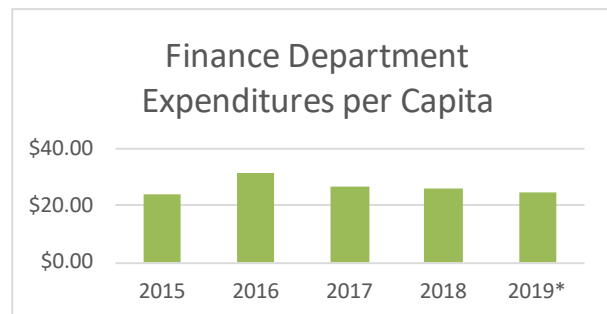
Finance Department Summary

The Finance Department consists of ten employees. Eight full-time employees and two part-time employees. Department functions include, budget management, payroll, accounting, utility billing, accounts payable and receivable, fixed asset management, investing, debt management, cash management and financial reporting.

Cost Center	Account Number/Org Code	2020 Budget
Finance	1011510	\$ 821,091
		\$ 821,091

Year	Population	Expenditures	\$ Per Capita
2015	32,971	\$805,299	\$24.42
2016	32,971	\$1,032,412	\$31.31
2017	32,971	\$892,428	\$27.07
2018	32,971	\$870,243	\$26.39
2019*	32,971	\$820,916	\$24.90

*2019 reflects Year-End Estimate



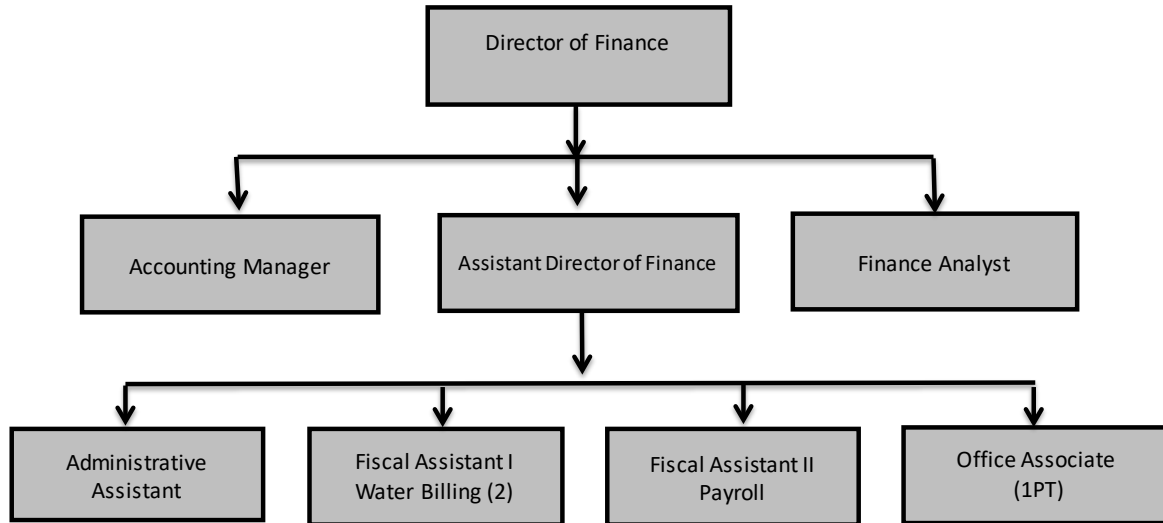
Core Goals of the Finance Department:

- Foster government transparency by reporting the Village financial condition through various outlets
- Provide regular reports on the financial condition of all Village in a timely manner
- Receive the Certificate of Achievement for Excellence in Financial Reporting presented by the Government Finance Officers Association (GFOA)
- Receive the Distinguished Budget Presentation Award presented by GFOA
- Receive the Popular Annual Financial Report (PAFR) presented by GFOA
- Manage cash effectively by monitoring revenue sources and maximizing investment returns
- Monitor departmental purchasing to ensure fiscal responsibility
- Offer excellent customer service to residents and customers
- Provide timely and accurate payroll services to employees
- Provide timely and accurate accounts receivable services to departments and customers
- Provide timely and accurate accounts payable services to departments and vendors

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Finance Department Summary

FINANCE DEPARTMENT ORGANIZATIONAL CHART



The Fiscal Assistant I (2 Water Billing Clerks) work in the Finance Department under the direction of the Assistant Director of Finance; however, these positions are budgeted in the Water Fund.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Finance Department Cost Center

The Finance Department is responsible for all financial transactions and recordkeeping for the Village. These include Accounting, Budgeting, Payroll, Accounts Payable, Water Billing, Cash Management, and Accounts Receivable. The department prepares various financial reports including the Comprehensive Annual Financial Report (CAFR) and the Popular Annual Financial Report (PAFR). The Director of Finance serves as the Chief Financial Officer of the Village, Treasurer of the Woodridge Police Pension Fund, and Treasurer of the Northern Will County Water Agency.



Goals and Objectives for Fiscal Year 2020:

- Prepare and submit for various awards through Government Finance Officers Association (GFOA) including: Distinguished Budget Presentation, Certificate of Excellence in Financial Reporting, and the Popular Annual Financial Report (PAFR).
- Continue to improve on governmental transparency and accountability by providing expanded reporting options on the Village's transparency page.
- Implement an Internal Control Program so that we are able to test our processes on a regular basis and report out on the findings.
- Finish the review and update of the Village's financial policies to reflect changes in Village policy or laws.
- Monitor financial markets to maximize investment earnings.
- Conduct a detailed analysis of our credit card fees.

Accomplishments:

- Received the "Distinguished Budget Presentation" award for the 6th consecutive year, the "Certificate of Excellence in Financial Reporting" award for the 13th consecutive year, and the "Outstanding Achievement in Popular Annual Financial Reporting" award for the 5th consecutive year from the Government Finance Officers Association (GFOA).
- Prepared a Request for Proposals (RFP) for water billing mailing services and awarded a three-year contract to DataProse, LLC.
- Introduced a recurring credit card payment option to residents for water bill payments.
- Conducted a comprehensive analysis of potential revenue streams with respect to the current economic landscape.
- Successfully transitioned banking services with MB Financial to Fifth Third Bank, following the 2019 merger.
- Explored various financing options for the purchase of the former Wilton property.
- Took a large step in succession planning efforts by creating and filling the Assistant Director of Finance position to assist in high-level projects, analysis, and day-to-day operations.
- Continued to improve upon performance measures.
- Completed a successful 2018 audit with new auditors, Lauterbach & Amen.
- Updated Fund Balance and Debt Management policies.
- Volunteered at numerous community organizations, including the West Suburban Food Pantry, Woodridge Horizon, JANO (Janes Avenue Neighborhood Outreach), and Kiwanis.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Finance Department Cost Center

Cost Center Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	
	<i>2017</i>	<i>2018</i>	<i>Budget</i>	<i>Estimate</i>	<i>Adopted</i>
	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2019</u>	<u>2020</u>
Personnel	\$785,419	\$763,630	\$726,135	\$757,284	\$748,201
Commodities	3,792	5,000	4,050	2,345	3,300
Services/Charges	103,218	101,614	70,667	61,287	69,590
Capital Outlay	0	0	0	0	0
Total	\$892,429	\$870,244	\$800,852	\$820,916	\$821,091

Personnel Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	
	<i>2017</i>	<i>2018</i>	<i>Budget</i>	<i>Estimate</i>	<i>Adopted</i>
	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2019</u>	<u>2020</u>
Director of Finance	1.00	1.00	1.00	1.00	1.00
Assistant Director of Finance	0.00	0.00	1.00	1.00	1.00
Accounting Manager	1.00	1.00	1.00	0.75	0.75
Accountant	1.00	1.00	0.00	0.00	0.00
Financial Analyst	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Fiscal Assistant II	1.00	1.00	1.00	1.00	1.00
Fiscal Assistant I *	2.00	2.00	2.00	2.00	2.00
Office Associate (PT)**	0.37	0.37	0.37	0.37	0.37
Grand Total - FT Equivalents	8.37	8.37	8.37	8.12	8.12

*Fiscal Asst I - 2 water billing clerks are budgeted in Water Administration but located in Finance.

**Office Associate (PT) is allocated 25% in Customer Service (.13)

POLICE

- 1012110 Administration
- 1012130 Patrol
- 1012131 Detective Unit
- 1012132 Tactical Unit
- 1012133 Crime Prevention
- 1012134 Community Services
- 1012135 Records
- 1012136 Training

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Police Department Summary

The Police Department coordinates public safety efforts throughout the Village. The Department is prepared to respond to emergency and non-emergency calls for service 24 hours a day, 7 days a week, 365 days a year. The mission of the Police Department is to provide dedicated professional service and impartial law enforcement in an active partnership with the citizens of the Village of Woodridge to achieve a higher quality of life for all.



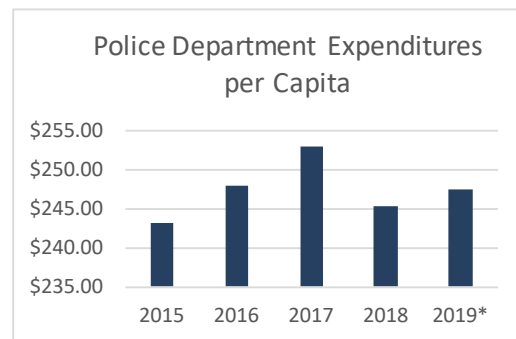
Core Goals of the Police Department:

- Provide continued professional and proactive police services to the community
- Develop a data-driven approach to crime reduction with an emphasis on interagency collaboration
- Conduct a large-scale emergency response event in coordination with area police departments
- Assist with the Public Works/ Police Department facility needs
- Improve communication and transparency with the public by educating and involving residents on community safety issues through a variety of outreach efforts
- Actively recruit and train officers for Police Department succession planning
- Expand officer knowledge and expertise in crisis intervention and mental health outreach through impactful training

Cost Centers	Account Number/Org Code	2020
		Cost Ctr Total
Administration	1012110	1,484,825
Patrol	1012130	4,756,526
Detective Unit	1012131	713,001
Tactical Unit	1012132	724,644
Community Outreach	1012133	369,571
Community Services	1012134	277,524
Records Section	1012135	349,427
Training	1012136	53,400
Total Departmental Budget		\$8,728,918

Year	Population	Expenditures	\$ Per Capita
2015	32,971	\$8,017,845	\$243.18
2016	32,971	\$8,180,988	\$248.13
2017	32,971	\$8,340,111	\$252.95
2018	32,971	\$8,094,245	\$245.50
2019*	32,971	\$8,160,999	\$247.52

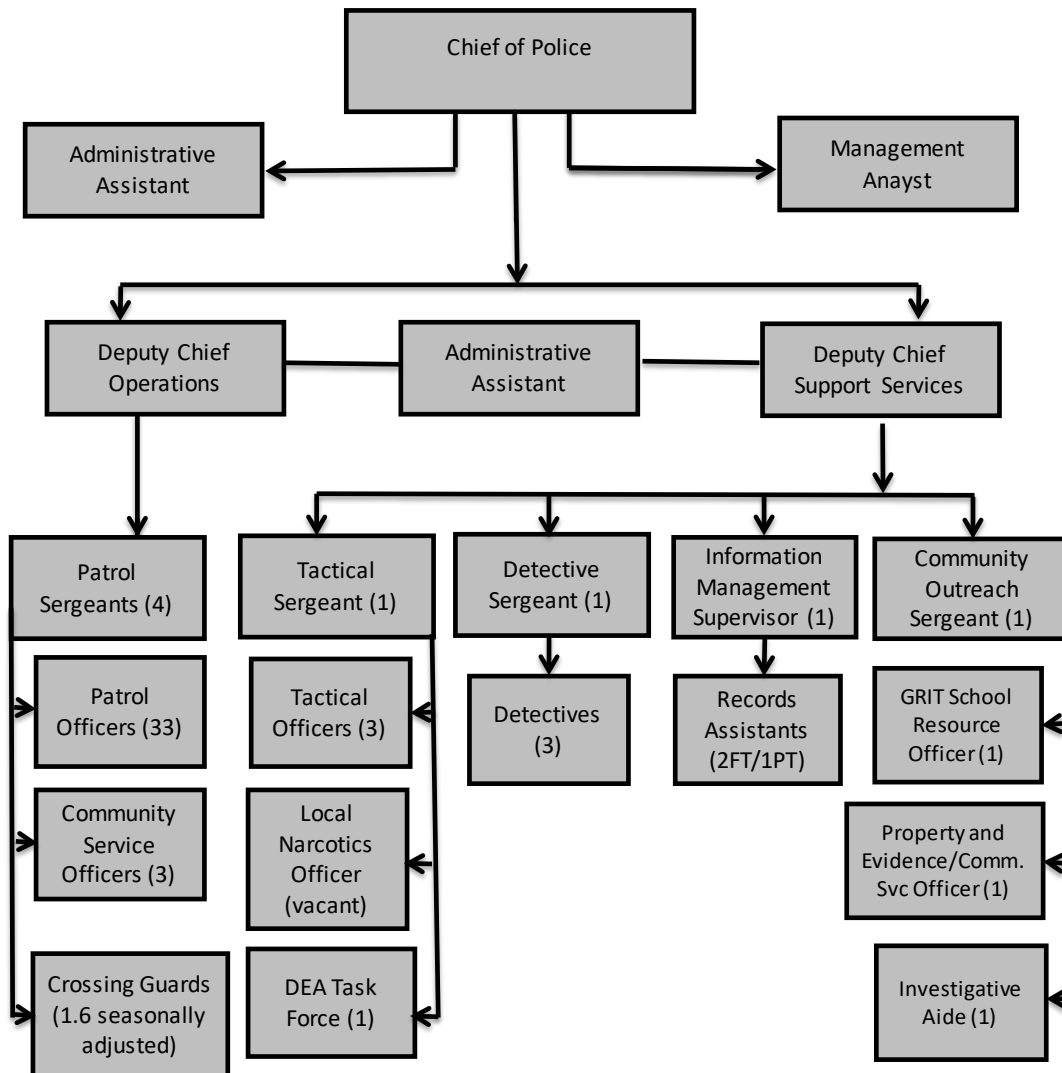
*2019 reflects Year-End Estimate



VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Police Department Summary

POLICE DEPARTMENT ORGANIZATIONAL CHART



VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Police Department Administration Cost Center

The Administration Cost Center provides strategic management and oversees the day-to-day operations of the Police Department. Responsibilities include emergency management, developing policies and procedures, establishing and tracking the department's budget, analyzing crime statistics, recommending risk management techniques, applying and managing grants, as well as disseminating public information via press releases and a strong social media platform.



Goals and Objectives for Calendar Year 2020:

- Assist in the Public Works/Police Department facility needs
- Public presentation and implementation/protocols for a body camera program
- Develop a data-driven approach to crime reduction with an emphasis on interagency collaboration
- Improve crime reduction outreach to elderly population
- Implement efforts in officer mental health and wellbeing
- Expand department knowledge and experience in crisis intervention and mental health
- Implement protocols to comply with the Illinois Cannabis Regulation and Tax Act
- Find new ways to recruit officers, actively engage local youth regarding careers in law enforcement

Accomplishments:

- Trained multiple officers in Crisis Intervention Training (CIT)
- Three in-house trainers qualified to instruct on officer wellness and tactical resiliency
- Expanded the Community Roll Call program utilizing resident partnerships
- Launched the Frontline online portal for vacation watch and overnight street parking
- Created a Parking Ticket Amnesty Program
- Continued to enroll people in the Autism/at risk Resident Program
- Developed a DuPage County Major Crimes Task Force to develop MERIT to replace Fiat (SWAT) and several members of the Woodridge Police Department are actively involved in the organization leadership

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Police Department Administration Cost Center

Cost Center Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year-End</i>	
	<i>2017</i>	<i>2018</i>	<i>Budget</i>	<i>Estimate</i>	<i>Adopted</i>
	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2019</u>	<u>2020</u>
Personnel	\$686,492	\$718,151	\$595,922	\$714,669	\$614,314
Commodities	9,386	6,715	9,290	7,790	8,490
Services/Charges	686,703	685,324	684,759	683,349	830,756
Capital Outlay	4,357	0	0	0	1,000
Non-Operating	31,920	29,496	28,043	28,043	30,265
Total	\$1,418,858	\$1,439,686	\$1,318,014	\$1,433,851	\$1,484,825

Personnel Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year-End</i>	
	<i>2017</i>	<i>2018</i>	<i>Budget</i>	<i>Estimate</i>	<i>Adopted</i>
	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2019</u>	<u>2020</u>
Chief of Police	1.00	1.00	1.00	1.00	1.00
Deputy Chief	1.00	1.00	1.00	1.00	1.00
Sergeant *	1.00	1.00	1.00	0.00	0.00
Admin Assistant	2.00	2.00	2.00	2.00	2.00
Management Analyst	1.00	1.00	1.00	1.00	1.00
Grand Total - FT Equivalents	6.00	6.00	6.00	5.00	5.00

* Sergeant moved to Community Outreach, formally Crime Prevention.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Patrol Cost Center

The Patrol Division is the largest component of the Woodridge Police Department, in charge of responding to emergency and non-emergency calls for service. Officers routinely respond to calls for service regarding criminal offenses, traffic crashes, alarm activation, disturbances, traffic complaints and other miscellaneous events. In addition to patrol functions, officers also train in specialties such as Bike Patrol, ATV Patrol, Field Training Officers, Juvenile Officers, Breathalyzer Officers, Safety Seat Inspectors, Rapid Deployment Instructors, and Truck Enforcement Officers.



Goals and Objectives for Calendar Year 2020:

- Proactive enforcement of state and local laws and ordinances
- Provide professional emergency and non-emergency police services
- Apply community policing initiatives and crime prevention measures to maintain peace and protect life and property
- Overall reduction in crime and traffic accidents
- Increase traffic safety and DUI enforcement
- Continue seminars on child seat safety in English and Spanish

Accomplishments:

- Participated in several statewide awareness s and enforcement campaigns throughout the year:
 1. National Speed Awareness Day
 2. Illinois Distracted Driving Week
 3. Illinois Rail Safety Week
 4. Child Passenger Safety Week
- The Woodridge Police Department received third place for our submission in the Illinois Traffic Safety Challenge
- Expanded the GRIT curriculum to include K-8 grades in all Woodridge public schools
- Appointed additional Field Training Officers
- Facilitated the installation of numerous child safety seats
- Maintained Community Policing role by expanding Community Roll Call Program
- Utilized Frontline to direct 720 additional patrols, accept 6,258 overnight parking requests, and 2,424 vacation watches
- Reduced burglaries to motor vehicles by 56 percent in the first 6 months of 2019 compared to 2018

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Patrol Cost Center

Cost Center Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	
	<i>2017</i>	<i>2018</i>	<i>Budget</i>	<i>Estimate</i>	<i>Adopted</i>
	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2019</u>	<u>2020</u>
Personnel Services	\$4,104,338	\$4,172,832	\$4,286,391	\$4,060,187	4,322,169
Commodities	57,409	70,373	64,845	56,050	62,845
Services & Charges	8,642	8,145	13,900	9,050	7,900
Capital Outlay	20,150	15,923	13,000	18,000	18,000
Non-operating	338,004	314,388	326,884	326,884	345,612
Total	<u>\$4,528,543</u>	<u>\$4,581,662</u>	<u>\$4,705,020</u>	<u>\$4,470,171</u>	<u>\$4,756,526</u>

Personnel Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	
	<i>2017</i>	<i>2018</i>	<i>Budget</i>	<i>Estimate</i>	<i>Adopted</i>
	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2019</u>	<u>2020</u>
Deputy Chief	1.00	1.00	1.00	1.00	1.00
Sergeant	4.00	4.00	4.00	4.00	4.00
Officer	28.00	32.00	33.00	33.00	33.00
Total Full-Time	<u>33.00</u>	<u>37.00</u>	<u>38.00</u>	<u>38.00</u>	<u>38.00</u>
Crossing Guards	1.60	1.60	1.60	1.60	1.60
Total Part-Time	<u>1.60</u>	<u>1.60</u>	<u>1.60</u>	<u>1.60</u>	<u>1.60</u>
Grand Total - FT Equivalents	<u>34.60</u>	<u>38.60</u>	<u>39.60</u>	<u>39.60</u>	<u>39.60</u>

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Detective Unit Cost Center

Detectives are responsible for handling follow-up investigations pertaining to violations of criminal statutes of the State of Illinois and ordinances of the Village of Woodridge. Detectives routinely investigate cases based on patrol officer reports that require comprehensive follow-up and analysis. Department Detectives are also in charge of completing comprehensive background checks on all prospective employees of the Village of Woodridge.

Goals and Objectives for Calendar Year 2020:

- Review and follow-up on criminal and juvenile complaints.
- Utilize current technologies into day-to-day operations of the unit.
- Implement case clearance protocol.

Accomplishments:

- Opened 373 new investigations in 2018
- Completed 102 Conceal Carry Licensing Backgrounds /FOID Audits.
- Completed 54 Sex Offender/VOAY Registrations and updates.
- Completed Eight new officer background checks
- Completed and resolved 55 missing person/runaway incidents
- Attended the following training sessions: Illinois Homicide Investigators Annual Certification Training, IL Criminal Sexual Assault Certification Training, and Cook County State's Attorney Regional Organized Crime Conference and Training
- Established a multi-jurisdictional task force that resulted in the arrest of a bank robbery suspect responsible for robbing numerous banks in the western suburbs
- Prevented a solicitation for murder case that the TV show 20/20 later covered

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Detective Unit Cost Center

Cost Center Summary

	<i>Actual</i>		<i>Revised</i>	<i>Year End</i>	
	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Adopted</i>
	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2019</u>	<u>2020</u>
Personnel	\$604,897	\$604,748	\$624,780	\$631,255	\$651,940
Commodities	8,018	6,533	8,475	8,125	7,975
Services/Charges	15,552	16,566	16,400	18,575	19,075
Capital Outlay	0	0	0	0	0
Non Operating	39,204	34,284	32,875	32,875	34,011
Total	\$667,671	\$662,131	\$682,530	\$690,830	\$713,001

Personnel Summary

	<i>Actual</i>		<i>Revised</i>	<i>Year-End</i>	
	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Adopted</i>
	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2019</u>	<u>2020</u>
Detective Sergeant	1.00	1.00	1.00	1.00	1.00
Detective	3.00	3.00	3.00	3.00	3.00
Evidence CSO	1.00	1.00	1.00	1.00	1.00
Grand Total FT Equivalents	5.00	5.00	5.00	5.00	5.00

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Tactical Unit Cost Center

The Tactical Unit is an operational unit supervised by the Deputy Chief of Support Services. The unit is comprised of one Tactical Sergeant, three officers, and one DEA Task Force member. This unit targets gang and drug activity throughout the community by regularly conducting alcohol and tobacco enforcement, as well as assisting other agencies, such as the DuPage County Sheriff's Department, the DEA, and other municipal police departments in the area. The Unit has two specialty positions: a local narcotics officer (vacant) and a DEA Task Force officer who works in conjunction with the Drug Enforcement Agency (DEA).

Goals and Objectives for Calendar Year 2020:

- Investigate and suppress drug and gang activity within Woodridge
- Complete alcohol and tobacco license checks to ensure businesses holding tobacco and liquor licenses are not selling these products to underage individuals
- File seized money, vehicles and property cases with courts and track the items through their settlement

Accomplishments:

- Unit activity included: 191 assists to Detectives and Patrol, 64 assists to other agencies, 177 social media investigations, 202 covert patrols, 39 drug & gang investigations, 85 surveillances, and 71 total arrests
- Conducted tobacco law compliance checks in accordance with the Illinois Tobacco Grant
- Instructed or assisted on numerous department training dates throughout the year, including Initial Firearms Training, Monthly Firearms Training, Initial Rifle Training, Use of Force, MEGGITT, Less Lethal (shotgun), Taser, Rapid Deployment, and Citizen's Police Academy.
- Completed a joint investigation with the Woodridge Detective Unit and Naperville Police Detective Division of an armed robbery suspect. The suspect was observed by officers committing an armed robbery at 3540 Seven Bridges Drive. The suspect was taken into custody following a traffic stop. The subsequent investigation resulted in two counts of Aggravated Robbery.
- Completed an investigation into a subject with a CCL who was believed to be involved in cannabis sales. The Tactical Unit set up surveillance on the subject and observed him perform a drug transaction. The Tactical Unit performed a traffic stop and recovered over 60 grams of cannabis individually packaged for sale, a loaded Glock 26 handgun and a loaded 30 round magazine. The suspect was indicted on Possession of Cannabis with Intent to Deliver (class 3), Aggravated Unlawful Use of Weapon (3 counts/ Class 4) and Armed Violence (Class X).
- Tactical Officer McKimson located a suspect wanted out of Texas for Online Solicitation of a Minor. The suspect was arrested and transported to DuPage County Jail for extradition.
- Continued its participation in a multi-jurisdictional investigation of armed robbery suspects targeting the Chicagoland area. This operation was multi-faceted, extremely time-consuming and culminated in a multi-jurisdictional Search Warrant Service at three locations. Numerous items of evidence to include three guns and clothing from the robberies were recovered. Two suspects were taken into custody and charged with two counts of Armed Robbery each.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Tactical Unit Cost Center

Cost Center Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year-End</i>	
	<i>2017</i>	<i>2018</i>	<i>Budget</i>	<i>Estimate</i>	<i>Adopted</i>
	<i>2017</i>	<i>2018</i>	<i>2019</i>	<i>2019</i>	<i>2020</i>
Personnel Services	\$597,558	\$627,898	\$656,509	\$667,392	688,705
Commodities	6,936	6,008	6,750	6,150	6,750
Services & Charges	0	0	300	300	300
Capital Outlay	0	0	0	0	0
Non-Operating	27,480	24,648	29,530	29,530	28,889
Total	\$631,974	\$658,553	\$693,089	\$703,372	\$724,644

Personnel Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year-End</i>	
	<i>2017</i>	<i>2018</i>	<i>Budget</i>	<i>Estimate</i>	<i>Adopted</i>
	<i>2017</i>	<i>2018</i>	<i>2019</i>	<i>2019</i>	<i>2020</i>
Tactical Sergeant	1.00	1.00	1.00	1.00	1.00
Tactical Officer	4.00	4.00	4.00	4.00	4.00
Grand Total - FT Equivalents	5.00	5.00	5.00	5.00	5.00

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Community Outreach Unit Cost Center

The Community Outreach Unit provides programming in order to anticipate and minimize crime within the community. Some of the programs funded in the Community Outreach Unit include GRIT, crime-free housing program, school safety drills, senior citizen programming, and other outreach initiatives.

In the 2019-2020 school year, the police department will continue the implementation and evolution of the school educational program - GRIT. Those that have GRIT possess a special combination of passion and persistence to overcome challenges and succeed. The program combines many elements of current issues facing our youth such as social media, peer pressure and bullying. GRIT also focuses on educating parents regarding the current issues facing our youth.



Goals and Objectives for Calendar Year 2020:

- Provide active shooter and ALICE training for local Woodridge businesses
- Evaluate and improve the youth based programing-GRIT
- Continue parent/student educational programs regarding social medial, cyberbullying and drug awareness
- Continue Severe Weather presentations to maintain Storm Ready status for Woodridge by NOAA
- Increase crime prevention outreach to senior population
- Continue safety awareness drills in area schools, senior living centers, and community gathering points as needed
- Create a peer jury system consisting of Woodridge youth
- Establish a youth Citizens Police Academy for those under 21 years old
- Develop a neighborhood safety program in collaboration with multi-family housing units

Accomplishments:

- Completed ALICE active shooter training at more than 60 businesses in Woodridge
- Completed school lockdown drills and active shooter presentations for all Woodridge schools, including pre-schools and daycare centers
- Conducted an active shooter training for Chamber of Commerce and West Suburban Community Pantry
- Facilitated multiple Crime-Free Housing Seminars to local single and multi-family rental property owners in collaboration with the Community Development Department
- Hosted an Open House with more than 200 people attending the event

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Community Outreach Unit Cost Center

Cost Center Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year-End</i>	
	<i>2017</i>	<i>2018</i>	<i>Budget</i>	<i>Estimate</i>	<i>Adopted</i>
	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2019</u>	<u>2020</u>
Personnel Services	\$172,454	\$189,248	\$224,626	\$213,317	357,010
Commodities	3,244	2,020	3,450	2,950	3,450
Services & Charges	4,334	4,691	6,500	5,500	5,500
Non-Operating	3,924	3,528	3,691	3,691	3,611
Total	\$183,956	\$199,486	\$238,267	\$225,458	\$369,571

Personnel Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year-End</i>	
	<i>2017</i>	<i>2018</i>	<i>Budget</i>	<i>Estimate</i>	<i>Adopted</i>
	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2019</u>	<u>2020</u>
Sergeant	0.00	0.00	0.00	1.00	1.00
Officer	1.00	1.00	1.00	1.00	1.00
Investigative Aide	0.00	0.00	1.00	1.00	1.00
Grand Total - FT Equivalents	1.00	1.00	2.00	3.00	3.00

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Community Services Cost Center

The Community Services Cost Center is responsible for the personnel and support costs associated with Community Service Officers (CSO). CSOs focus on parking and code enforcement, traffic control, as well as animal control functions.



Goals and Objectives for Calendar Year 2020:

- Assist patrol officers by responding to many types of non-emergency calls, including parking violations, traffic control, vehicle lock-outs, and animal services functions
- Assist with daily calls for service to allow sworn officers to focus on priority policing initiatives Provide essential non-emergency assistance to the Police Department and Village Hall
- Assist Community Development with property code enforcement
- Conduct a work load analysis (in progress) to determine schedule improvements

Accomplishments:

- Trained a new Community Service Officer (CSO)
- Analyzed workloads to develop CSO scheduling to increase overall Village-wide CSO coverage
- Added coverage to patrol division by realigning job duties of Evidence CSO

	2014	2015	2016	2017	2018
Stray Animal Calls	200	200	212	246	157
Animal Bite Investigations	13	10	9	8	13
Vehicle lock-outs	675	590	365	351	483
Parking Tickets	1,588	2,331	1,930	1,311	2,909

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Community Services Cost Center

Cost Center Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year-End</i>	
	<u>2017</u>	<u>2018</u>	<u>Budget</u>	<u>Estimate</u>	<u>Adopted</u>
	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2019</u>	<u>2020</u>
Personnel Services	\$230,595	\$236,108	\$240,733	\$200,489	\$222,151
Commodities	5,914	5,776	8,255	8,815	7,080
Services/Charges	5,174	1,358	5,000	4,100	4,250
Capital Outlay	0	0	0	0	0
Non-Operating	37,764	38,844	42,594	42,594	44,043
Total	\$279,447	\$282,085	\$296,582	\$255,998	\$277,524

Personnel Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year-End</i>	
	<u>2017</u>	<u>2018</u>	<u>Budget</u>	<u>Estimate</u>	<u>Adopted</u>
	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2019</u>	<u>2020</u>
CSO	3.00	3.00	3.00	3.00	3.00
Grand Total - FT Equivalents	3.00	3.00	3.00	3.00	3.00

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Records Unit Cost Center

The Records Unit processes all police reports, traffic tickets, felony and misdemeanor charges, parking tickets, court notices, expungements, subpoenas, as well as FOIA, report and criminal history requests. Staff also assists residents with police-related questions. In addition, the Records Unit is responsible for maintaining monthly statistical information for the Department.



Goals and Objectives for Calendar Year 2020:

- Transition to DuPage County's records management system upgrade, known as the DuPage County Justice Information System (DUJIS)
- Monitor state law regarding juvenile expungements and shared juvenile records to ensure compliance
- UCR training – transition to NIBRS (National Incident Based Reporting System), which is a new way of capturing and reporting Uniform Crime Statistics to the FBI (

Accomplishments:

- Completed a large record scanning project that included scanning 33 years of microfilmed reports into a local database
- Successfully completed phase one of the DuPage County Justice Information System implementation
- Collaborated with a collections company to offer a Parking Ticket Amnesty Program

Documents Processed					
	2014	2015	2016	2017	2018
Reports	3,756	3,793	4,209	4,219	3,975
Illinois Vehicle Code Tickets	7,129	5,916	4,512	5,128	4,957
Parking Tickets	5,008	4,140	3,496	4,201	2,909
Total	15,893	13,849	12,217	13,548	11,841

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Records Unit Cost Center

Cost Center Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year-End</i>	
	<i>2017</i>	<i>2018</i>	<i>Budget</i>	<i>Estimate</i>	<i>Adopted</i>
	<i>2017</i>	<i>2018</i>	<i>2019</i>	<i>2019</i>	<i>2020</i>
Personnel Services	\$254,015	\$296,697	\$317,241	\$309,759	\$328,302
Commodities	1,804	1,384	2,475	2,275	1,975
Services/Charges	20,402	19,378	21,650	19,850	19,150
Capital Outlay	0	0	0	0	0
Total	\$276,221	\$317,459	\$341,366	\$331,884	\$349,427

Personnel Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year-End</i>	
	<i>2017</i>	<i>2018</i>	<i>Budget</i>	<i>Estimate</i>	<i>Adopted</i>
	<i>2017</i>	<i>2018</i>	<i>2019</i>	<i>2019</i>	<i>2020</i>
Records Supervisor	1.00	1.00	0.00	1.00	1.00
Records Assistant	2.00	2.00	2.00	2.00	2.00
Total Full-Time	3.00	3.00	2.00	3.00	3.00
Records Assistant	0.50	0.50	0.50	0.50	0.50
Total Part-Time	0.50	0.50	0.50	0.50	0.50
Grand total - FT Equivalents	3.50	3.50	2.50	3.50	3.50

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Training Cost Center

The Woodridge Police Department provides a diverse and extensive training program for our officers in accordance with our mission to provide dedicated professional service. Command staff believes that police officer training protects our officers and the public by ensuring that our Department is prepared to respond to any type of incident - including active shooter and weather emergencies. Training for all members of the Police Department is budgeted in the Training Cost Center. Training includes the police academy for new police



employees, legal updates, conferences, and seminars. Moreover, training includes mental health awareness and vital scenario based training. The Police Department is a member of the North East Multi-Regional Training, Inc., which provides high quality, cost effective training programs, criminal justice information, and services at a reduced cost. In addition, supplies for defensive tactics training are included in this cost center. There are no personnel costs associated with this cost center.

Goals and Objectives for Calendar Year 2020:

- Provide all necessary training in order to maintain certification for sworn officers and other specialty positions
- Continue to add officers to the Field Training Officer (FTO) program
- Continue to offer varied training to employees of the Police Department
- Send two new Patrol Sergeant to the Northwestern University's Staff and Command course
- Include a rescue task force personnel in active shooter drills
- Enroll a new sergeant to the Northwestern University Staff & Command program
- Create a centralized and accessible training database for the department
- Continue crisis intervention training for remaining members of the department

Accomplishments:

- Completed 4,793 total training hours in 2018
- Provided advanced field sobriety training for all patrol officers
- Two sergeants successfully completed the Northwestern University Staff and Command program
- Conducted School Lock Down Drills with all schools, both public and private
- Conducted multiple defensive tactics training sessions attended by all sworn officers
- Completed Social Media Law Enforcement Investigations
- Conducted five qualifications at the shooting range attended by all sworn officers
- Completed CIT training – Crisis Intervention Training certification
- Completed Advanced Critical Infrastructure Certification through FEMA
- Certified four officers through the field training program
- Added two new field training officers

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Training Cost Center

	Cost Center Summary				
	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year-End</i>	
	<i>2017</i>	<i>2018</i>	<i>Budget</i>	<i>Estimate</i>	<i>Adopted</i>
	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2019</u>	<u>2020</u>
Commodities	\$12,655	\$7,921	\$9,800	\$9,800	\$8,500
Services & Charges	44,615	42,875	45,000	39,685	44,900
Capital Outlay	0	0	0		
Total	\$57,270	\$50,796	\$54,800	\$49,485	\$53,400

PUBLIC WORKS

- 1013140 Engineering & Inspection
- 1013141 Facilities Maintenance
- 1013142 Road Maintenance
- 1013143 Traffic Control
- 1013144 Forestry Services
- 1013145 Storm Water Management

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Public Works Department Summary

The Public Works Department is headed by the Director of Public Works. The department consists of 33.50 (regularly scheduled full time equivalents) employees along with part-time seasonal employees during the summer months and auxiliary part time seasonal snow plow drivers in the winter months. The department oversees operations under four (4) separate funds each with distinct funding sources which include the General Fund (cost centers listed below), the Water and Sewer Enterprise Fund, the Motor Fuel Tax Fund, and the Municipal Garage Fund (internal service fund).

Public Works operations that fall within the General Fund include Engineering and Engineering Inspection Services, Facilities Maintenance of all buildings, all Road Maintenance including snow and ice removal and sidewalk/bike path maintenance, Traffic Control Services along with streetlights and traffic signals, Forestry Services, and Storm Water Management. The Public Works Department also oversees and operates the Village water distribution system and sanitary sewer collection systems, the municipal garage operations, and the roadway resurfacing and reconstruction programs under the Motor Fuel Tax Fund.

Core Goals of the Public Works Department:

- Evaluate, plan for, and implement capital improvement and capital maintenance programs including storm water management, roadway improvements, streetscape and tree canopy enhancement and health to secure viable and quality infrastructure and asset management for our community presently and in the future (ongoing).
- Continuous upkeep and inspections to assure storm water holding facilities and water ways, infrastructure, and roadways are functioning correctly (ongoing).
- Protect and enhance the Village's urban forest; maintain and improve upon the community image through various streetscape efforts (ongoing).
- Continuously re-evaluate and improve the mosquito abatement program to effectively prevent mosquitoes and treat areas when elevated mosquito counts are found (ongoing).
- Evaluate the condition of the roadways and bike path systems and prepare the pavement management program (Road Maintenance Cost Center and Motor Fuel Tax Program) and road signage and street lighting programs (ongoing).

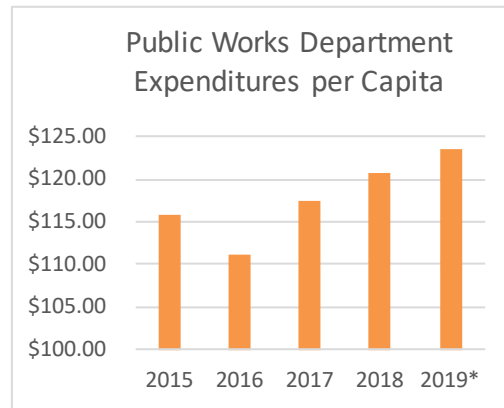
Cost Centers	Account Number/Org Code	2020 Budget
		Cost Center Total:
Engineering & Inspection	1013140	560,561
Facilities Maintenance	1013141	406,798
Road Maintenance	1013142	1,242,452
Traffic Control	1013143	596,030
Forestry Services	1013144	398,498
Storm Water Management	1013145	659,261
Total Departmental Budget		<u>\$3,863,600</u>

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

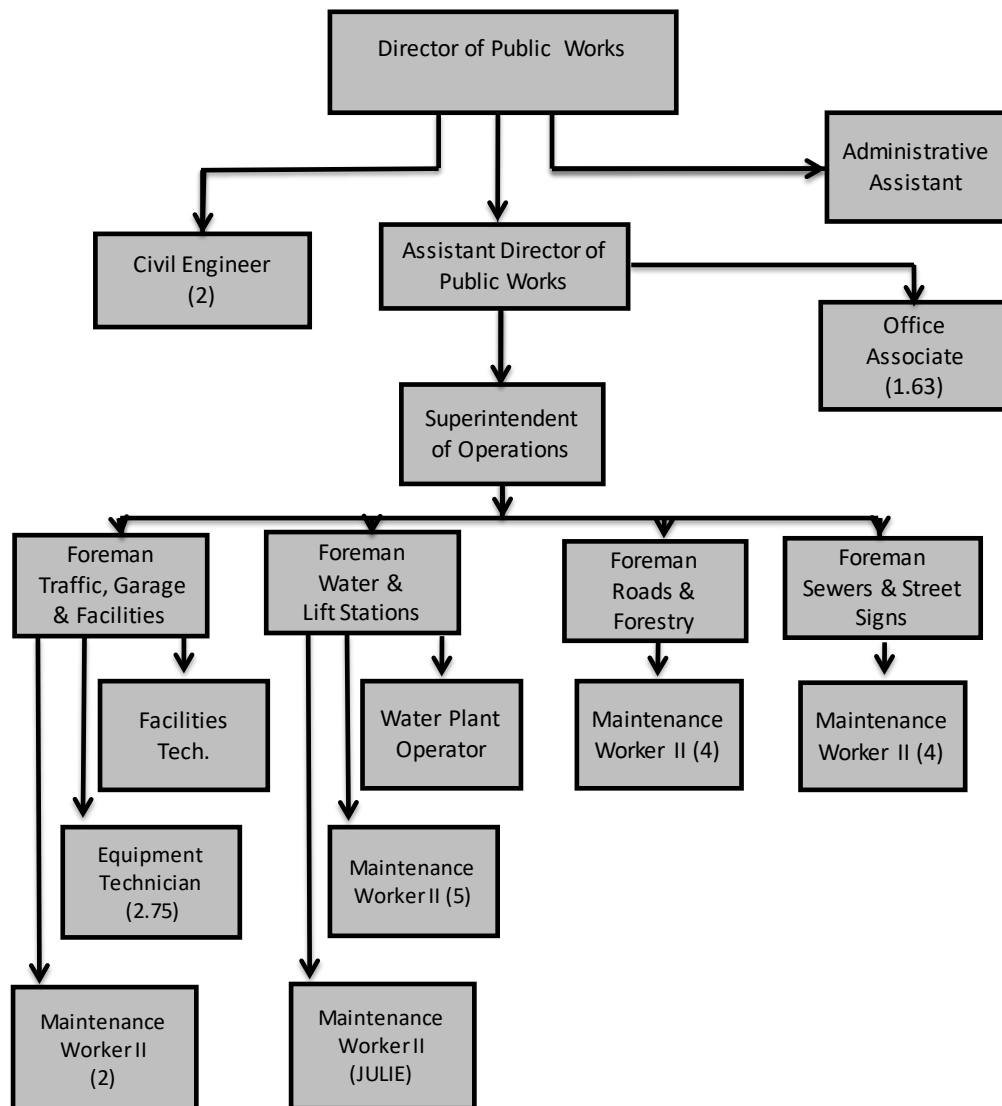
Public Works Department Summary

Year	Population	Expenditure	\$ Per Capita
2015	32,971	\$3,818,856	\$115.82
2016	32,971	\$3,662,173	\$111.07
2017	32,971	\$3,873,340	\$117.48
2018	32,971	\$3,978,859	\$120.68
2019*	32,971	\$4,071,919	\$123.50

*2019 reflects Year End Estimate



PUBLIC WORKS DEPARTMENT ORGANIZATIONAL CHART



VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Engineering and Inspection Cost Center

Engineering operations entail major road, sidewalk, curb and bike path improvements. They are involved in traffic and drainage studies, grant applications, utility atlases and various inspections.

The Road Improvement Program rotates through designated areas in town to complete major improvements to streets, sidewalks, curbs and bike paths. This encompasses applying for grants, preparing and assisting with bids, working with contractors and overseeing the actual reconstruction, resurfacing, patching, concrete work, crack fill, seal coating and streetscape projects. Engineering conducts and presents traffic and drainage studies, reviews development plans and performs inspections of bridges and new development utilities. They are responsible for updating and printing all utility atlases for streets, storm sewers, sanitary sewers, water mains, zoning and migration of the atlas maps to the Enterprise GIS. They also assist all departments in identifying jurisdictional issues.



Goals and Objectives for Calendar Year 2020:

- Design and construction engineering of the Calendar 2020 Resurfacing Projects.
- Construction engineering for the Woodward Avenue (75th Street to Wheeler) and the 83rd Street Resurfacing Project
- Design Engineering for various storm water management projects.
- Construction engineering for various subdivision developments.

Accomplishments:

- Design and construction engineering of the Calendar 2019 MFT and STP Resurfacing Projects
- Design and construction engineering for the 83rd Street Bridge Deck Project and the Janes Avenue Resurfacing Project.
- Engineering review of private subdivision and commercial developments.
- Review and monitoring of Private Utility Right-of-way projects.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Engineering and Inspection Cost Center

Cost Center Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Adopted</i>
	<u>2017</u>	<u>2018</u>	<u>Budget</u>	<u>Estimate</u>	<u>2020</u>
Personnel	\$284,863	\$293,952	\$301,521	\$298,356	\$312,677
Commodities	1,982	883	2,500	2,559	2,500
Services/Charges	287,401	169,679	177,316	247,224	216,874
Capital Outlay	0	0	0	0	12,000
Non-Operating	12,960	14,076	13,214	13,214	16,510
Total	\$587,206	\$478,589	\$494,551	\$561,353	\$560,561

Personnel Summary

	<i>Actual</i>	<i>Actual</i>	<i>Original</i>	<i>Year End</i>	<i>Adopted</i>
	<u>2017</u>	<u>2018</u>	<u>Budget</u>	<u>Estimate</u>	<u>2020</u>
Director of Public Works	0.50	0.50	0.50	0.50	0.50
Civil Engineer	1.50	1.50	1.50	1.50	1.50
Grand Total - FT Equivalents	2.00	2.00	2.00	2.00	2.00

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Facilities Maintenance Cost Center

Facility Maintenance is responsible for cleaning, repairs, improvements and compliance requirements for the Village Hall and Public Works/Police Department buildings and grounds. Work is completed by in-house staff and through contractors.

Maintenance includes repairs and routine inspections for heating, cooling, electric, plumbing, painting, and other miscellaneous work. They are also responsible for inspections and compliance for IRMA safety checks, the elevator and fire safety devices. Windows and daily cleaning for the buildings are contracted to outside vendors and coordinated by Facility Maintenance. Upkeep of the Village grounds, including snow removal, refuse removal, outdoor furniture and flags are also the responsibility of this maintenance group. Facility Maintenance additionally responds to requests for moving boxes and furniture, miscellaneous deliveries and room set up.



Goals and Objectives for Calendar Year 2020:

- Complete the Design and Construction Plan for Phase 1 of the Municipal Facility Construction and the design for Phase 2.
- Improve the entryway of Village hall with awning replacements and pole repair/painting
- Purchase of a scissors lift for building maintenance repairs
- Continue to review and make ADA improvements as needed in the municipal buildings.
- Continue the interior office and hallway updating for 1 Plaza Drive.

Accomplishments:

- Complete the Arc Flash Analysis for 1 and 5 Plaza Drive
- Continue the roof and HVAC repairs for 1 and 5 Plaza Drive

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Facilities Maintenance Cost Center

Cost Center Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised Budget</i>	<i>Year End Estimate</i>	<i>Adopted</i>
	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2019</u>	<u>2020</u>
Personnel	\$51,043	\$160,486	\$132,339	\$137,932	\$139,176
Commodities	10,480	29,205	29,850	28,100	29,350
Services/Charges	75,534	191,102	194,468	191,750	189,068
Capital Outlay	0	13,889	12,000	0	39,500
Non-Operating	2,109	8,436	8,956	8,956	9,704
Total	\$139,166	\$403,118	\$377,613	\$366,738	\$406,798

Personnel Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised Budget</i>	<i>Year End Estimate</i>	<i>Adopted</i>
	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2019</u>	<u>2020</u>
Facilities Technician	1.00	1.00	1.00	1.00	1.00
Total - Full Time	1.00	1.00	1.00	1.00	1.00
Seasonal (1 Employee)	0.20	0.00	0.25	0.25	0.00
Total - Part Time	0.20	0.00	0.25	0.25	0.00
Grand Total - FT Equivalents	1.20	1.00	1.25	1.25	1.00

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Road Maintenance Cost Center

The Public Works Roads Maintenance operations are responsible for 96 center lane miles of roads and 140 miles of sidewalks, and numerous sections of bike paths throughout the Village.



Road and bike path maintenance entails sweeping, snow plowing and de-icing, shoulder maintenance, pavement patching and crack-fill. The Village performs sidewalk patching and repairs and offers a shared cost sidewalk replacement program for residents. Preparing for and managing snow and ice removal and deicing (road salt, brine, and calcium chloride) operations is a major function of this cost center and the focus five months of the year.

Additionally some responsibilities cross between various cost centers including street sweeping and mosquito abatement which are shared with Storm Water Management.

Goals and Objectives for Calendar Year 2020:

- Continue to operate an effective and efficient snow and ice control program while continuing to develop and refine our approach based on emerging technologies and costs.
- Continue to utilize street sweeping in a targeted manner to maintain effectiveness in achieving both clean roads and improving the quality of storm water run-off. Continue to analyze and proactively modify the Village's multipronged approach to mosquito abatement.
- Completion of the annual road maintenance work including crack-fill, seal coat, patching and pavement markings.



Accomplishments:

	<i>Actual</i> <u>2016</u>	<i>Actual</i> <u>2017</u>	<i>Actual</i> <u>2018</u>	<i>Original</i> <i>Budget</i> <u>2019</u>	<i>Year End</i> <i>Estimate</i> <u>2019</u>
1. SQFT of Sidewalk replaced	2,700	5,070	3,225	5,000	5,000
2. Sidewalk Square joints ground	113	149	50	150	150
3. Miles driven for snow removal	19,167	9,895	23,859	20,000	23,000
4. Salt used (tons)	1,821	1,321	2,523	2,000	2,400

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Road Maintenance Cost Center

Cost Center Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Adopted</i>
	<u>2017</u>	<u>2018</u>	<u>Budget</u>	<u>Estimate</u>	<u>2020</u>
Personnel	\$652,187	\$560,075	\$555,494	\$577,580	\$580,519
Commodities	101,239	226,891	201,749	296,937	59,188
Services/Charges	357,024	384,279	379,398	363,948	361,808
Capital Outlay	4,263	0	0		0
Non-Operating	209,436	211,764	238,872	238,872	240,937
Total	\$1,324,149	\$1,383,008	\$1,375,513	\$1,477,337	\$1,242,452

Personnel Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Adopted</i>
	<u>2017</u>	<u>2018</u>	<u>Budget</u>	<u>Estimate</u>	<u>2020</u>
Supt of Operations	0.75	0.75	0.75	0.75	0.75
Foreman	0.75	0.75	0.75	0.75	0.75
Office Associate	1.00	1.00	1.00	1.00	1.00
Maintenance Worker II	2.00	3.00	2.00	3.00	2.00
Total - Full Time	4.50	5.50	4.50	5.50	4.50
Seasonal (3 Employees)*	0.69	0.69	0.69	0.69	0.69
Total - Part Time	0.69	0.69	0.69	0.69	0.69
Grand Total - FT Equivalents	5.19	6.19	5.19	6.19	5.19

*Eliminated one seasonal for the 2019 Budget

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Traffic Control Cost Center

Traffic operations and maintenance are primarily responsible for the Village's 1,650 street lights and extensive signage. Maintenance of streetlights involves replacing and repairing street lights as problems are reported by residents or identified by the Village during routine monthly streetlight surveys. Street name signs, information and restriction signs and traffic regulation signs are repaired, replaced or installed new by the Traffic crew. They are also responsible for setting up safety devices such as barricades and cones for planned events or emergencies, street light inspections for new developments and installations, installing Village banners and assisting with location of utilities for JULIE.



Goals and Objectives for Calendar Year 2020:

- Continuation of the Roadway Street Name Sign Replacement Program to meet the MUTCD Retro reflectivity Requirements.
- Continue the Rear Yard Electrical Pedestal Disconnect Program (installing a circuit break for work on rear yard easement power sources).
- Continuation of the streetlight maintenance and replacement program.

Accomplishments:

	<u>2016</u>	<u>2017</u>	<u>2018</u>	Original Budget <u>2019</u>	Year End Estimate <u>2019</u>
Street Light Repairs	425	341	410	450	450

Sign Program Improvements:

FY 2015 Replacement of Street Signs to Retroreflectivity Standard & Sign Inventory

FY 2016 Replacement of Street Signs to Retroreflectivity Standard & School Crossing Signs

FY2017 Replacement of Street Signs to Retroreflectivity Standard & Park Signage

FY2018 Replacement of Street Signs to Retroreflectivity Standard & "Stop" Signage

FY2019 Replacement of Street Signs to Retroreflectivity Standard & "Stop" Signage

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Traffic Control Cost Center

Cost Center Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	
	<i>2017</i>	<i>2018</i>	<i>Budget</i>	<i>Estimate</i>	<i>Adopted</i>
	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2019</u>	<u>2020</u>
Personnel	\$226,204	\$255,852	\$257,429	\$260,131	\$266,966
Commodities	61,017	63,385	67,937	75,600	62,248
Services/Charges	146,861	140,644	167,820	163,670	158,020
Capital Outlay	16,355	8,319	19,650	19,650	5,400
Non-Operating	62,316	57,912	104,441	104,441	103,396
Total	\$512,753	\$526,112	\$617,277	\$623,492	\$596,030

Personnel Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	
	<i>2017</i>	<i>2018</i>	<i>Budget</i>	<i>Estimate</i>	<i>Adopted</i>
	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2019</u>	<u>2020</u>
Foreman	0.25	0.25	0.25	0.25	0.25
Maintenance Worker II	2.00	2.00	2.00	2.00	2.00
Total - Full Time	2.25	2.25	2.25	2.25	2.25
Seasonal (1 Employee)	0.23	0.30	0.23	0.23	0.23
Total - Part Time	0.23	0.30	0.23	0.23	0.23
Grand Total - FT Equivalents	2.48	2.55	2.48	2.48	2.48

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Forestry Services Cost Center

The Village maintains approximately 11,000 Village-owned trees along the public right-of-way throughout town and on other Village maintained property. Maintenance and operation includes tree planting, removal and trimming as well as inspecting the health of trees and implementing measures to control infestations. Other operations include the landscaping and maintenance of seasonal and permanent flowers and plants, grass mowing, and entryway signage. The Village also provides both a Tree Planting Cost Share Program for residents interested in planting new trees in their parkway and an annual tree trimming program which offers an option for residents to attach to discounted trimming and removal rates for their private trees.

Goals and Objectives for Calendar Year 2020:

- Continue preventative care programs for the overall health of the parkway trees and reduce the potential for storm damage through the annual Parkway Tree Trimming Program.
- Continue the removal of damaged or dying parkway trees and replace these losses with new diverse tree species.
- Maintain a survey of all parkway trees in the community to track species diversification and to develop strategies to combat infestations and disease.



Accomplishments:

	<u>2016</u>	<u>2017</u>	<u>2018</u>	Original Budget <u>2019</u>	Year End Estimate <u>2019</u>
Trees Removed:	113	153	121	120	100
Trees Planted:	595	58	78	60	100
Trees Trimmed:	1200	1574	1629	1400	1400
Stumps Removed:	113	153	75	120	100

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Forestry Services Cost Center

Cost Center Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	
	<i>2017</i>	<i>2018</i>	<i>Budget</i>	<i>Estimate</i>	<i>Adopted</i>
	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2019</u>	<u>2020</u>
Personnel	\$154,016	\$178,242	\$154,636	\$151,145	\$161,286
Commodities	35,474	31,864	21,025	23,975	28,532
Services/Charges	199,920	213,613	182,300	172,850	180,635
Capital Outlay	10,381	0	0	0	0
Non-Operating	22,800	22,032	28,590	28,590	28,045
Total	<u>\$422,591</u>	<u>\$445,751</u>	<u>\$386,551</u>	<u>\$376,560</u>	<u>\$398,498</u>

Personnel Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	
	<i>2017</i>	<i>2018</i>	<i>Budget</i>	<i>Estimate</i>	<i>Adopted</i>
	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2019</u>	<u>2020</u>
Foreman	0.25	0.25	0.25	0.25	0.25
Maintenance Worker II	1.00	1.00	1.00	1.00	1.00
Grand Total - FT Equivalents	<u>1.25</u>	<u>1.25</u>	<u>1.25</u>	<u>1.25</u>	<u>1.25</u>

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Stormwater Management Cost Center

The Village of Woodridge adopted the revised DuPage County County-Wide Storm Water Management Ordinance in 2013. This Ordinance establishes a program that both accounts for the volume and sets standards for promoting water quality of storm water as it travels through control measures back toward ground reservoirs and surface waters.

The storm water system maintained by the Village includes approximately 115 miles of storm sewers and over 40 ponds, along with various creek tributaries and outfalls. The Storm Water Management maintenance and operation include pond inspections; repair, replacement and maintenance of mains; ponding and flooding surveys; erosion control measures; catch basin cleaning and maintenance; vegetation management; and locating utilities for JULIE and other requests.



Goals and Objectives for Calendar Year 2020:

- Complete the design and/or construction of various streambank stabilization projects.
- Televises and line various sections of CMP storm sewer main.
- Annual roadway catch basin cleaning program to remove debris and improve storm water intake systems (approximately 6 to 8 years to complete full cycle of catch basins).
- Continuous upkeep and inspections to assure storm water holding facilities (Retention / Detention / Storm Sewer) and waterways are functioning during rain events.
- Identify and support capital improvements such as stream bank stabilization and creek improvements and storm sewer repairs with Grant Funding.

Accomplishments:

	<i>Actual</i> <u>2016</u>	<i>Actual</i> <u>2017</u>	<i>Actual</i> <u>2018</u>	Original Budget <u>2019</u>	Year End Budget <u>2019</u>
1. Storm Catch Basins Rebuilt or Replaced	114	34	55	50	50
2. Storm Catch Basins cleaned	134	196	75	200	200
3. Creek work / Streambank Stabilization (per site)	5	4	4	4	4
4. Times Per Year: (50) Detention/Retention basins inspected and cleaned	32	24	32	32	32
5. Street sweeps of entire Village	7	7	7	7	7
6. Number of times per year: Treat catch basins for mosquitos	3	3	3	3	3

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Stormwater Management Cost Center

Cost Center Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	
	<i>2017</i>	<i>2018</i>	<i>Budget</i>	<i>Estimate</i>	<i>Adopted</i>
	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2019</u>	<u>2020</u>
Personnel	\$376,932	\$372,130	\$389,975	\$398,518	\$399,638
Commodities	42,851	27,712	36,675	37,075	33,145
Services/Charges	217,873	184,144	210,550	194,984	183,805
Capital Outlay	8,976	-1,112	0	0	0
Non-Operating	29,676	30,000	35,862	35,862	42,673
Total	<u>\$676,308</u>	<u>\$612,873</u>	<u>\$673,062</u>	<u>\$666,439</u>	<u>\$659,261</u>

Personnel Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	
	<i>2017</i>	<i>2018</i>	<i>Budget</i>	<i>Estimate</i>	<i>Adopted</i>
	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2019</u>	<u>2020</u>
Supt. of Operations	0.25	0.25	0.25	0.25	0.25
Foreman	0.50	0.50	0.50	0.50	0.50
Civil Engineer	0.50	0.50	0.50	0.50	0.50
Maintenance Worker II	2.00	2.00	2.00	2.00	2.00
Total - Full Time	<u>3.25</u>	<u>3.25</u>	<u>3.25</u>	<u>3.25</u>	<u>3.25</u>
Seasonal (1 Employee)	0.20	0.30	0.23	0.23	0.23
Total - Part Time	<u>0.20</u>	<u>0.30</u>	<u>0.23</u>	<u>0.23</u>	<u>0.23</u>
Grand Total - FT Equivalents	<u>3.45</u>	<u>3.55</u>	<u>3.48</u>	<u>3.48</u>	<u>3.48</u>

DEBT SERVICE, REBATES & INTERFUND TRANSFERS

- 1019970 Debt Service Transfers
- 1019980 Rebates
- 1019999 Interfund Transfers

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Transfers/Rebates Cost Center

Transfers are used for the shifting of resources from one fund to another. They are created for several reasons including using General Fund dollars to provide funding to various programs in other funds in accordance with budgetary authorizations; to transfer funds to service long-term debt; or to support the Capital Projects Fund. Transfers may be routine or non-routine.

Rebates are for economic incentive agreements with certain businesses within the Village.

	Account Number/Org Code	2020 Budget:
Transfers	1019999	\$3,985,531
Rebates	1019980	\$445,000
	Total	<u>\$4,430,531</u>

Cost Center Summary

	<i>Actual 2017</i>	<i>Actual 2018</i>	<i>Revised Budget 2019</i>	<i>Year End Estimate 2019</i>	<i>Adopted 2020</i>
Rebates	\$620,341	\$429,007	\$496,456	\$435,000	\$445,000
Debt Service	0	0	0	0	0
Transfers - Police Pension	2,216,498	2,447,309	3,159,852	3,159,852	3,985,531
Total	<u>\$2,836,839</u>	<u>\$2,876,316</u>	<u>\$3,656,308</u>	<u>\$3,594,852</u>	<u>\$4,430,531</u>

STATE DRUG ENFORCEMENT FUND - #201

The State Drug Enforcement Fund is used to account for monies received and expended for drug enforcement activities within the Village.

- Fund Summary
- Revenue Detail
- Expense Summary & Detail

Village of Woodridge
State Drug Enforcement Fund #201
Fund Summary

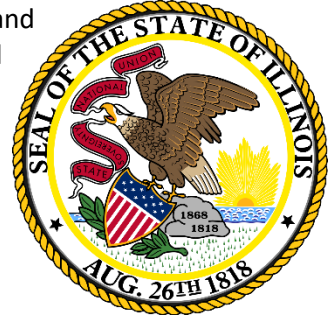
	Actual 2017	Actual 2018	Estimated 2019	Adopted 2020
Fund Balance, January 1	\$ 1,085,903	\$ 1,089,335	\$ 492,692	\$ 541,792
Revenues				
State Drug Enforcement	\$ 3,331	\$ 4,397	\$ 4,000	\$ 5,000
DUI Fines	\$ 14,339	\$ 11,761	\$ 11,070	\$ 11,700
Seizures	\$ 25,143	\$ 35,739	\$ 34,430	\$ 43,000
Interest	\$ 11,222	\$ 4,102	\$ 4,000	\$ 4,000
Miscellaneous	\$ -	\$ -	\$ -	\$ -
Total Revenues	\$ 54,035	\$ 55,999	\$ 53,500	\$ 63,700
Expenditures				
Public Safety	\$ 50,603	\$ 2,201	\$ 4,400	\$ 4,000
Total Expenditures	\$ 50,603	\$ 2,201	\$ 4,400	\$ 4,000
Excess (Deficiency) of Revenues Over Expenditures	\$ 3,432	\$ 53,798	\$ 49,100	\$ 59,700
Transfer Fund Balance to new Federal Fund 202*	\$ -	\$ (650,441)	\$ -	\$ -
Fund Balance, December 31	\$ 1,089,335	\$ 492,692	\$ 541,792	\$ 601,492

*Fund Balance amount is estimated, may change with year-end audit.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

State Drug Enforcement Fund

The State Drug Enforcement Fund is funded solely by illegal drug, DUI arrests, and court awards in conjunction with asset forfeitures related to these criminal offenses. This fund has State and Local statutory limitations related to spending. In most cases, the funds can only be used on policing initiatives and equipment to aid in the enforcement and investigation of criminal activity.



Goals and Objectives for Calendar Year 2020

- Evaluate assigning a Woodridge police officer to a local drug task force
- Continue proactive and educational initiatives combating gangs and drugs (ongoing)
- Aggressively investigate narcotics violations at federal, state and local levels (ongoing)
- Seize assets resulting from criminal investigations and arrests (ongoing)
- Enforce DUI related offenses (ongoing)

Accomplishments:

- Seized numerous assets and United States currency in support of future initiatives
- Successfully investigated and prosecuted numerous narcotics and gang-related offenses
- Participated in numerous DUI enforcement and traffic safety campaigns
- Conducted tobacco, liquor, and synthetic cannabis inspections and awareness to retailers
- Enhanced financial compliance for state and federal seizure accounts

Fund Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year-End</i>	
	<i>2017</i>	<i>2018</i>	<i>Budget</i>	<i>Estimate</i>	<i>Adopted</i>
	<i>2017</i>	<i>2018</i>	<i>2019</i>	<i>2019</i>	<i>2020</i>
Commodities	\$14,882	-\$826	\$8,400	\$1,000	\$1,000
Services & Charges	12,030	3,027	8,268	3,400	3,000
Capital Outlay	15,195	0	20,000	0	0
Internal Services/Other	8,496	650,441	0	0	0
Total	\$50,603	\$652,642	\$36,668	\$4,400	\$4,000

In FY2018, expenses tied to federal funds were transferred to the Federal Drug Enforcement Fund.

FEDERAL DRUG ENFORCEMENT FUND - #202

The Federal Drug Enforcement Fund is used to account for monies received and expended for drug enforcement activities within the Village.

- Fund Summary
- Revenue Detail
- Expense Summary & Detail

Village of Woodridge
Federal Drug Enforcement Fund #202
Fund Summary

	<u>Actual 2017</u>	<u>Actual 2018</u>	<u>Estimated 2019</u>	<u>Adopted 2020</u>
Fund Balance, January 1	\$ -	\$ -	\$ 755,280	\$ 686,405
Revenues				
Seizures	\$ -	\$ 116,032	\$ 15,660	\$ 50,000
Interest	\$ -	\$ 6,944	\$ 9,965	\$ 9,965
Miscellaneous	\$ -	\$ -	\$ -	\$ -
Total Revenues	\$ -	\$ 122,976	\$ 25,625	\$ 59,965
Expenditures				
Public Safety	\$ -	\$ 18,137	\$ 94,500	\$ 15,600
Total Expenditures	\$ -	\$ 18,137	\$ 94,500	\$ 15,600
Excess (Deficiency) of Revenues Over Expenditures	\$ -	\$ 104,839	\$ (68,875)	\$ 44,365
Transfer from Drug Fund 201 to establish separate Federal Fund 202	\$ -	\$ 650,441	\$ -	\$ -
Fund Balance, December 31	\$ -	\$ 755,280	\$ 686,405	\$ 730,770

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Federal Drug Enforcement Fund

The FY2020 Budget establishes the creation of the Federal Drug Enforcement Fund to account for revenues and expenditures of proceeds from funds received under the Department of Justice's Equitable Sharing Program.



Goals and Objectives for Calendar Year 2020:

- Aggressively investigate narcotics violations at the federal level by participating in the Chicago DEA Task Force

Accomplishments:

- Seized numerous assets and United States currency in support of future initiatives
- Successfully investigated and prosecuted numerous narcotics and gang-related offenses

Fund Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year-End</i>	
	<u>2017</u>	<u>2018</u>	<u>Budget</u>	<u>Estimate</u>	<u>Adopted</u>
			<u>2019</u>	<u>2019</u>	<u>2020</u>
Commodities	\$0	\$751	\$10,150	\$500	\$1,000
Services & Charges	\$0	\$548	600	500	500
Capital Outlay	\$0	\$8,343	321,400	85,000	5,600
Internal Services/Other	\$0	\$8,496	8,500	8,500	8,500
Total	\$0	\$18,137	\$340,650	\$94,500	\$15,600

CHARITABLE CONTRIBUTIONS FUND - #206

The Charitable Contributions Fund is used to account for the collection and disbursement of donations made by the ProLogis Foundation.

- Fund Summary
- Revenue Detail
- Expense Summary & Detail

Village of Woodridge
Charitable Contributions Fund #206
Fund Summary

	<u>Actual 2017</u>	<u>Actual 2018</u>	<u>Estimated 2019</u>	<u>Adopted 2020</u>
Fund Balance, January 1	\$ 297,011	\$ 303,907	\$ 304,698	\$ 333,438
Revenues				
Interest	\$ 6,836	\$ 4,291	\$ 31,740	\$ 31,740
Miscellaneous	\$ 3,560	\$ -	\$ -	\$ -
Total Revenues	\$ 10,396	\$ 4,291	\$ 31,740	\$ 31,740
Expenditures				
General Government	\$ 3,500	\$ 3,500	\$ 3,000	\$ 3,500
Total Expenditures	\$ 3,500	\$ 3,500	\$ 3,000	\$ 3,500
Excess (Deficiency) of Revenues Over Expenditures	\$ 6,896	\$ 791	\$ 28,740	\$ 28,240
Fund Balance, December 31	\$ 303,907	\$ 304,698	\$ 333,438	\$ 361,678

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Charitable Contributions Fund

The Charitable Contributions Fund is made possible by a unique partnership between the Mayor and Board of Trustees and the ProLogis Foundation. The ProLogis Foundation provides monetary support to the Mayor and Board of Trustees through a grant and scholarship program for community groups and youth residents.



Goals and Objectives:

- Provide financial support through college scholarships awarded to youth residents that are pursuing higher education
- Promote civic involvement through providing grants of support to community groups

Accomplishments:

- Provided college scholarships to youth residents
- Provided grants to support community groups

Fund Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year-End</i>	
	<u>2017</u>	<u>2018</u>	<u>Budget</u>	<u>Estimate</u>	<u>Adopted</u>
	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2019</u>	<u>2020</u>
Non-Operating	\$3,500	\$3,500	\$3,500	\$3,000	\$3,500
Total	\$3,500	\$3,500	\$3,500	\$3,000	\$3,500

MOTOR FUEL TAX FUND - #210

The Motor Fuel Tax Fund is used to account for maintenance and construction of streets and roads, as approved by the Illinois Department of Transportation. Financing is provided by the Village's share of gasoline taxes distributed by the state and a local gas tax.

- Fund Summary
- Five Year Projection
- Revenue Detail
- Expense Summary & Detail

Village of Woodridge
Motor Fuel Tax Fund #210
Fund Summary

	<u>Actual 2017</u>	<u>Actual 2018</u>	<u>Estimated 2019</u>	<u>Adopted 2020</u>
Fund Balance, January 1	\$ 2,679,971	\$ 2,135,851	\$ 1,895,480	\$ 1,851,371
Revenues				
Local Gasoline Tax	\$ 645,507	\$ 555,871	\$ 525,000	\$ 550,000
Intergovernmental	\$ 853,620	\$ 1,005,195	\$ 1,155,195	\$ 1,279,000
Interest	\$ 27,645	\$ 37,634	\$ 44,000	\$ 44,000
Miscellaneous	\$ 18,397	\$ 16,655	\$ 91,404	\$ 15,000
Total Revenues	\$ 1,545,169	\$ 1,615,355	\$ 1,815,599	\$ 1,888,000
Expenditures				
Street Salt Purchase	\$ -	\$ -	\$ -	\$ 198,803
Highways & Streets	2,089,289	1,855,726	1,859,708	2,511,721
Total Expenditures	\$ 2,089,289	\$ 1,855,726	\$ 1,859,708	\$ 2,710,524
Excess (Deficiency) of Revenues Over Expenditures	\$ (544,120)	\$ (240,371)	\$ (44,109)	\$ (822,524)
Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures and Other Financing Uses	\$ (544,120)	\$ (240,371)	\$ (44,109)	\$ (822,524)
Fund Balance, December 31	\$ 2,135,851	\$ 1,895,480	\$ 1,851,371	\$ 1,028,847

MOTOR FUEL TAX FUND
Ten Year Projections
Summary

	2017	2018	Projected 2019	Budget 2020	2021	2022	2023	2024
Beginning Balance	\$2,679,970	\$2,135,851	\$1,895,479	\$1,851,370	\$1,028,846	\$1,133,420	\$1,235,162	\$1,334,071
Revenues								
Motor Fuel Tax	\$ 853,620	\$ 881,645	\$ 1,070,000	\$ 1,279,000	\$ 1,259,815	\$ 1,240,918	\$ 1,222,304	\$ 1,203,969
Local Gas Tax (4 cents starting in 2016+ adj. for Sam's Club)	645,507	555,871	525,000	550,000	585,000	585,000	585,000	585,000
Grants			85,195	0	0	0	0	0
BNSF/IDOT Woodward	0	113,594	28,399	0	0	0	0	0
Interest/Other Revenue	27,645	37,634	44,000	44,000	43,560	43,124	42,693	42,266
83rd St/Darien Contribution	0	9,956	0	0	0	0	0	0
Reimbursement- Lisle Township	0	634	0	0	0	0	0	0
TIF Reimbursement for 83rd St Resurfacing	0	0	48,006	0	0	0	0	0
Resident Participation	18,397	16,021	15,000	15,000	15,000	15,000	15,000	15,000
Total Revenues	\$ 1,545,169	\$ 1,615,354	\$ 1,815,599	\$ 1,888,000	\$ 1,903,375	\$ 1,884,042	\$ 1,864,997	\$ 1,846,236
Capital Expenses								
MFT Resurfacing (Full and Minor Depth Resurface)	\$ 1,038,297	\$ 1,581,315	\$ 1,766,700	\$ 1,106,364	\$ 1,584,998	\$ 1,568,497	\$ 1,033,286	\$ 996,574
Optional Additional Roadway - 2020 MFT				500,000				
2018 MFT Resurfacing - Prior Year Carry-over			2,000	0				
2017 MFT Resurfacing - Prior Year Carry-over		10,693	0	0	0	0	0	0
2016 MFT Resurfacing - Rollover	90,628		0	0	0	0	0	0
Resident Participation	0	0	15,000	15,000	15,000	15,000	15,000	15,000
Traffic Signal Interconnect: Center & Plaza, Janes, 71st FY13: \$ (STP \$350,000, Local \$150,000) (partial rollover)	(31,538)	0	64,398	0	0	0	0	0
83rd St LAFO (I355 to Lemont) Woodridge/Darien Construction (STP 855,634; Woodridge 260,357; Darien 106,343)	0	34,333	0	0	0	0	0	0
Woodward STP-LAPP			0	0				
Design Engineering in 101-3420			0	0	0	0	0	0
\$1,093,413 (STP-\$765,389 + Local Share-\$328,024) (Re-Budget)			0	0	0	0	0	0
Waiting for State - Rollover			0	0				
71st Street Bridge over I355 (STP-\$164,339 + Local Share-\$70,431) moved to #301 in 2013-14					0	0	0	0
71st Street LAFO (Janes Ave to Woodward) (partial rollover) (STP-\$268,200 + Local Share-\$114,943)	32,829	0	0	0	0	0	0	0
Janeswood Drive LAPP (I55 to Internationale) Local Construction (Does not include Grant to date)	819,673	8,280	0	0	0	0	0	0
Woodward Avenue LAFO (I55 to International) (STP-\$567,858 + Local Share-\$243,369)	139,400	113,594	11,610	0	0	0	0	0
Woodward Avenue LAFO (Wheeler- 75th St) (STP \$672,252, Local Share \$288,108)	0	0	0	288,108	0	0	0	0
Woodridge Drive (Center Drive to 75th) (STP-\$367,263 + Local Share-\$157,398)				48,475				
Woodridge Drive (Hobson Road to Center Drive) (STP \$1,211,000 + Local Share \$519,000)	0	0	0	0	0	0	519,000	0
Internationale Parkway LAFO (Beaudin - Woodward) HPP Patching Bill: Total Construction = 1,046,802 Construction (Woodridge 314,040; STP 655,010; HPP 77,752)	0	107,511	0	124,076	0	0	0	0
83rd Street STP (Rt. 53 to Janes Avenue) (STP \$280,236; Local \$256,448)	0	0	0	256,448	0	0	0	0
Janes Avenue (Center Drive to 75th) STP Project: Total \$495,000; STP \$321,750; Local \$173,250)				173,250				
Janes Avenue (75th to Waterbury) (STP \$1,253,000; Local Share 537,000)	0	0	0	0	0	0	0	537,000
Salt Purchase	0	0	0	198,803	198,803	198,803	198,803	198,803
Total Capital Purchases	\$ 2,089,289	\$ 1,855,726	1,859,708	2,710,524	\$ 1,798,801	\$ 1,782,300	\$ 1,766,089	\$ 1,747,377
Surplus/Deficit	\$ (544,119)	\$ (240,372)	(\$44,109)	(\$822,524)	\$104,574	\$101,742	\$98,908	\$98,859
ENDING BALANCE	\$2,135,851	\$1,895,479	\$1,851,370	\$1,028,846	\$1,133,420	\$1,235,162	\$1,334,071	\$1,432,929

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Motor Fuel Tax Fund

The Motor Fuel Tax Fund (MFT) is used to account for the maintenance and construction of streets and roads, as well as ancillary costs as approved or allowed by the Illinois Department of Transportation. The Village uses various maintenance and improvement treatments on the roadway system, including curb line and pavement crack fill, patching, and minimal overlay in order to extend the life of the roadway before resurfacing or reconstruction is needed.

The revenue for this fund comes from the Village's share of gasoline taxes distributed by the State of Illinois and from a local \$0.04 gas tax assessed on purchases from service stations in Woodridge, with additional funding from the General Fund as needed



Goals and Objectives for Calendar Year 2020:

- Continue ongoing evaluation and modification to types of treatments and cycle of treatments to assure continued fiscal stability of the MFT fund and appropriate level of service to the Village's roads.
- Continue aggressive pursuit of outside grant funding sources in order to offset the cost of resurfacing / reconstruction costs of streets.

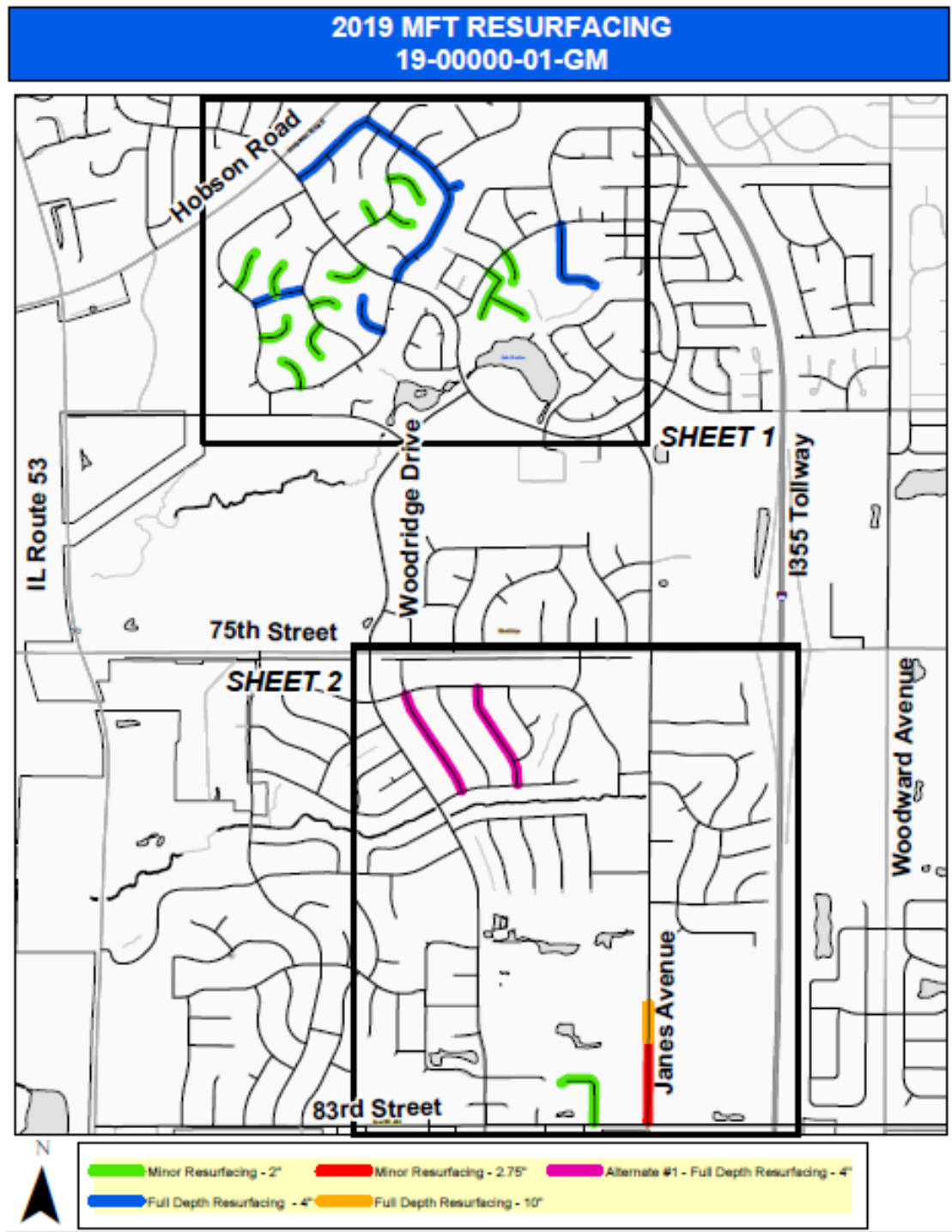
Fund Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	
	<u>2017</u>	<u>2018</u>	<u>Budget</u>	<u>Estimate</u>	<u>Adopted</u>
			<u>2019</u>	<u>2019</u>	<u>2020</u>
Commodities	\$0	\$0	\$0	\$0	\$198,803
Services/Charges	\$0	\$0	\$0	\$0	\$0
Capital Outlay	1,915,770	1,629,919	1,747,116	1,859,708	2,511,721
Non-Operating	0	0	0	0	0
Total	\$1,915,770	\$1,629,919	\$1,747,116	\$1,859,708	\$2,710,524

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Motor Fuel Tax Fund

FY 2019: Completed Roadway Projects



SPECIAL SERVICE AREA #1 FUND - #240

Seven Bridges

The Special Service Area #1 Fund is used to account for taxes levied for the maintenance of a stormwater management facility for the Seven Bridges area.

- Fund Summary
- Revenue Detail
- Expense Summary & Detail

Village of Woodridge
Special Service Area #1 Fund #240
Fund Summary

	<u>Actual 2017</u>	<u>Actual 2018</u>	<u>Estimated 2019</u>	<u>Adopted 2020</u>
Fund Balance, January 1	\$ 400,201	\$ 436,222	\$ 479,030	\$ 523,680
Revenues				
Taxes	\$ 33,195	\$ 33,582	\$ 33,200	\$ 34,000
Interest	\$ 4,226	\$ 10,726	\$ 13,450	\$ 13,450
Total Revenues	\$ 37,421	\$ 44,308	\$ 46,650	\$ 47,450
Expenditures				
General Government	\$ 1,400	\$ 1,500	\$ 2,000	\$ 10,000
Total Expenditures	\$ 1,400	\$ 1,500	\$ 2,000	\$ 10,000
Excess (Deficiency) of Revenues Over Expenditures	\$ 36,021	\$ 42,808	\$ 44,650	\$ 37,450
Fund Balance, December 31	\$ 436,222	\$ 479,030	\$ 523,680	\$ 561,130

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Special Service Area #1 – Seven Bridges

The Special Service Area #1 Fund is used to account for taxes levied for the maintenance and replacement of a storm water management facility for the Seven Bridges area. The Hobson Dam was constructed in 1989 primarily with gabion baskets and has a useful life of approximately 50 years.



Goals and Objectives for Calendar Year 2020:

- Conduct regular inspections
- Remove any vegetation growing through the gabion baskets
- Repair concrete as needed

2019 Accomplishments:

- Conducted regular inspections

Fund Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	
	<u>2017</u>	<u>2018</u>	<u>Budget</u>	<u>Estimate</u>	<u>Adopted</u>
			<u>2019</u>	<u>2019</u>	<u>2020</u>
Services/Charges	\$1,400	\$1,500	\$10,000	\$2,000	\$10,000
Capital Outlay					
Total	\$1,400	\$1,500	\$10,000	\$2,000	\$10,000

SPECIAL SERVICE AREA #3 FUND - #241

Richfield Place

The Special Service Area #3 Fund is used to account for taxes levied for the maintenance of a stormwater management facility for the Richfield Subdivision.

- Fund Summary
- Revenue Detail
- Expense Summary & Detail

Village of Woodridge
Special Service Area #3 Fund #241
Fund Summary

	<u>Actual 2017</u>	<u>Actual 2018</u>	<u>Estimated 2019</u>	<u>Adopted 2020</u>
Fund Balance, January 1	<u>\$ 43,734</u>	<u>\$ 48,604</u>	<u>\$ 54,176</u>	<u>\$ 53,328</u>
Revenues				
Taxes	\$ 6,703	\$ 7,095	\$ 7,392	\$ 7,500
Interest	\$ 234	\$ 564	\$ 560	\$ 560
Total Revenues	<u>\$ 6,937</u>	<u>\$ 7,659</u>	<u>\$ 7,952</u>	<u>\$ 8,060</u>
Expenditures				
General Government	\$ 567	\$ 587	\$ 7,300	\$ 4,500
Total Expenditures	<u>\$ 567</u>	<u>\$ 587</u>	<u>\$ 7,300</u>	<u>\$ 4,500</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>\$ 6,370</u>	<u>\$ 7,072</u>	<u>\$ 652</u>	<u>\$ 3,560</u>
Other Financing Sources				
Operating Transfers Out				
General Fund	\$ (1,500)	\$ (1,500)	\$ (1,500)	\$ (1,500)
Total Other Financing Sources	<u>\$ (1,500)</u>	<u>\$ (1,500)</u>	<u>\$ (1,500)</u>	<u>\$ (1,500)</u>
Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures and Other Financing Uses	<u>\$ 4,870</u>	<u>\$ 5,572</u>	<u>\$ (848)</u>	<u>\$ 2,060</u>
Fund Balance, December 31	<u><u>\$ 48,604</u></u>	<u><u>\$ 54,176</u></u>	<u><u>\$ 53,328</u></u>	<u><u>\$ 55,388</u></u>

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Special Service Area #3 – Richfield Place

The Special Service Area #3 Fund is used to account for taxes levied for the maintenance of a storm water management facility for the Richfield Subdivision. This facility pumps storm water that then flows into the pond on Meadowwood Avenue and eventually out to 83rd Street. Work on the facility includes regular inspection, maintenance, electrical costs, as well as pump repair and replacement. Pump replacement work was completed in 2019 and estimated for the next replacement in approximately 2029.



Goals and Objectives for Calendar Year 2020:

- Regular inspection
- Maintenance
- Pull and repair pumps as needed

2019 Accomplishments:

- Regular system inspection
- Maintenance
- Replaced Pump in 2019

Fund Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Adopted</i>
	<u>2017</u>	<u>2018</u>	<u>Budget</u>	<u>Estimate</u>	<u>2020</u>
	<u>2019</u>			<u>2019</u>	
Services/Charges	\$567	\$587	\$5,700	\$5,300	\$2,500
Capital Outlay	0	0	2,000	2,000	2,000
Non-Operating Transfer	1,500	1,500	1,500	1,500	1,500
Total	\$2,067	\$2,087	\$9,200	\$8,800	\$6,000

SPECIAL SERVICE AREA #5 FUND - #242

Timbers Edge

The Special Service Area #5 Fund is used to account for taxes levied for the maintenance of a stormwater management for outlot four of the Timbers Edge Subdivision. Per an intergovernmental agreement with the Park District, the Park District will submit annual reimbursement requests to the Village for expenditures related to outlot maintenance.

- Fund Summary
- Revenue Detail
- Expense Summary & Detail

Village of Woodridge
Special Service Area #5 Fund #242
Fund Summary

	<u>Actual 2016</u>	<u>Actual 2017</u>	<u>Estimated 2018</u>	<u>Adopted 2019</u>
Fund Balance, January 1	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 4,150</u>
Revenues				
Taxes			\$ 3,500	\$ 3,500
Interest			\$ 650	\$ 670
Total Revenues	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 4,150</u>	<u>\$ 4,170</u>
Expenditures				
General Government				\$ 4,485
Total Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 4,485</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 4,150</u>	<u>\$ (315)</u>
Other Financing Sources				
Operating Transfers Out				
General Fund				
Total Other Financing Sources	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures and Other Financing Uses	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 4,150</u>	<u>\$ (315)</u>
Fund Balance, December 31	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 4,150</u></u>	<u><u>\$ 3,835</u></u>

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Special Service Area #5 – Timbers Edge

The FY2018 Budget established the creation of Special Service Area #5 Fund to account for taxes levied for the maintenance of a storm water management facility for out lot 4 of the Timbers Edge Subdivision. Per the intergovernmental agreement between the Village and the Woodridge Park District, the Park District will submit an annual reimbursement request to the Village for expenditures related to the District’s maintenance of Outlot 4.

Goals and Objectives for Calendar Year 2020:

- Conduct regular inspection. (ongoing)
- Stormwater detention pond maintenance. (ongoing)

Cost Center Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Adopted</i>
	<u>2017</u>	<u>2018</u>	<u>Budget</u>	<u>Estimate</u>	<u>2020</u>
Services/Charges	\$0	\$0	\$4,485	\$4,485	\$4,485
Capital Outlay	0	0	0	0	0
Non-Operating Transfer	0	0	0	0	0
Total	\$0	\$0	\$4,485	\$4,485	\$4,485

Note: This fund was established with the 2018 Budget

CAPITAL PROJECTS FUND - #301

The Capital Projects Fund is created to account for all resources used for the acquisition of capital facilities and reinvestment in municipal infrastructure by a governmental unit except those financed by Proprietary and Trust Funds.

- Fund Summary
- Five Year Projection
- Revenue Detail
- Expense Summary & Detail

**Village of Woodridge
Capital Projects Fund #301
Fund Summary**

	Actual 2017	Actual 2018	Estimated 2019	Adopted 2020
Fund Balance, January 1	\$ 10,648,278	\$ 11,420,323	\$ 12,688,159	\$ 12,804,747
Revenues				
Reinvestment Sales Tax	\$ 1,061,143	\$ 981,819	\$ 1,000,452	\$ 1,040,469
Space Needs Sales Tax	\$ 1,061,143	\$ 981,819	\$ 1,000,452	\$ 1,040,469
Grant Revenue	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ 834,240	\$ 971,668	\$ 949,284	\$ 1,501,223
Charges for Services	\$ 283,996	\$ 271,445	\$ 289,000	\$ 293,489
Interest	\$ 108,148	\$ 233,890	\$ 291,000	\$ 291,000
Miscellaneous	\$ -	\$ 253,924	\$ 10,180	\$ -
Total Revenues	\$ 3,348,670	\$ 3,694,565	\$ 3,540,368	\$ 4,166,650
Expenditures				
Services & Charges (includes rebates)	\$ 381,887	\$ 230,758	\$ 357,024	\$ 265,527
Capital Expenditures	\$ 388,558	\$ 785,099	\$ 1,285,050	\$ 4,006,000
Total Expenditures	\$ 770,445	\$ 1,015,857	\$ 1,642,074	\$ 4,271,527
Excess (Deficiency) of Revenues Over Expenditures	\$ 2,578,225	\$ 2,678,708	\$ 1,898,294	\$ (104,877)
Other Financing Sources				
Transfers In				
General Fund	\$ -	\$ -	\$ -	\$ -
Garage Fund	\$ -	\$ 400,000	\$ -	\$ -
Transfers Out				
Debt Service Fund	\$ (1,806,180)	\$ (1,810,872)	\$ (1,781,706)	\$ (2,092,235)
Total Other Financing Sources	\$ (1,806,180)	\$ (1,410,872)	\$ (1,781,706)	\$ (2,092,235)
Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures and Other Financing Uses	\$ 772,045	\$ 1,267,836	\$ 116,588	\$ (2,197,112)
Fund Balance, December 31	\$ 11,420,323	\$ 12,688,159	\$ 12,804,747	\$ 10,607,635

CAPITAL PROJECTS FUND

Five Year Projections

Summary

	Actual 2017	Actual 2018	Projections 2019	Budget 2020	2021	2022	2023	2024
Beginning Balance	\$10,648,278	\$11,420,323	\$12,688,159	\$12,804,747	\$10,607,635	\$9,859,296	\$11,143,618	\$11,873,836
Revenues	3,348,670	4,094,566	3,540,368	4,166,650	3,642,510	3,702,290	3,765,844	3,830,481
Capital Expenses	650,334	933,935	1,504,597	4,145,000	1,862,000	554,000	1,161,000	719,000
Debt Service, Rebates	1,926,291	1,892,795	1,919,183	2,218,762	2,528,849	1,863,969	1,874,625	1,840,040
Surplus/Deficit	\$772,045	\$1,267,836	\$116,588	(\$2,197,112)	(\$748,339)	\$1,284,321	\$730,219	\$1,271,441
ENDING BALANCE	\$11,420,323	\$12,688,159	\$12,804,747	\$10,607,635	\$9,859,296	\$11,143,618	\$11,873,836	\$13,145,277
Reserved for Facility Needs	\$1,558,445	\$2,556,315	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE- Unrestricted	\$9,861,878	\$10,131,844	\$12,804,747	\$10,607,635	\$9,859,296	\$11,143,618	\$11,873,836	\$13,145,277

CAPITAL PROJECTS FUND
Five Year Projections
Revenues

Revenue Source	Actual 2017	Actual 2018	Projections 2019	Budget 2020	2021	2022	2023	2024
Income Tax	\$302,836	\$315,750	\$340,370	\$350,000	\$353,500	\$357,035	\$360,605	\$364,211
Home Rule Sales Tax-Reinvestment	1,061,143	997,870	1,015,687	1,056,314	1,077,440	1,098,989	1,120,969	1,143,388
Home Rule Sales Tax-Facilities	1,061,143	997,870	1,015,687	1,056,314	1,077,440	1,098,989	1,120,969	1,143,388
Less: Home Rule Sales Tax Fee - State of IL	-	(32,102)	(30,470)	(31,690)	(32,323)	(32,970)	(33,629)	(34,302)
Tower Rental	283,996	271,445	289,000	293,189	299,053	305,034	311,135	317,357
Interest Income	108,148	233,890	291,000	291,000	300,000	306,000	312,120	318,362
Reimbursement-Darien	-	51,280	5,250	5,400	5,500	5,500	5,500	5,500
Reimbursement-75th/Frontage Rd Resurfacing	-	-	-	300,000	-	-	-	-
Reimbursement-Town Centre Parking Lot	-	-	-	167,000	-	-	-	-
Reimbursement-Pk District Share of Bond	515,724	604,638	596,664	557,650	561,900	563,713	568,175	572,575
Miscellaneous Grants	15,680	-	7,000	-	-	-	-	-
State Grants	-	-	-	121,473	-	-	-	-
Developer Contributions	-	253,924	-	-	-	-	-	-
Transfer from Garage Fund for Facility Needs	-	400,000	-	-	-	-	-	-
Other Revenue	-	-	10,180	-	-	-	-	-
TOTAL	\$3,348,670	\$4,094,566	\$3,540,368	\$4,166,650	\$3,642,510	\$3,702,290	\$3,765,844	\$3,830,481

**Placeholder for budget forecasting purposes. Transfers will be reflected in final budget reports for all funds.*

Revenue Assumptions:

- Income Tax (10% in Capital Projects and 90% in General Fund) reflects July 2019 IML estimates \$106.30 per capita. Future years assume 1%increase per year.
- Home Rule Sales Tax reflects early estimates of the impact from 'Level the Playing Field' legislation that requires e-commerce sales to collect HR sales tax as well. Effective July 2020

CAPITAL PROJECTS FUND

Five Year Projections

Capital Request

Project	Dept	Projec No.	Actual 2017	Actual 2018	Projection 2019	Budget 2020	2021	2022	2023	2024
63rd Street Regrading/Stabilization	PW		-		115,000	10,000				
63rd Street Storm Water Project	PW			65,225						
71st Street Bridge Construction	PW		-	69,475						
71st Street Bridge-Construction Engineering	PW		-	43,981	30,000					
71st Street Bridge -Design Engineering	PW		1,590	3,599						
71st Street Resurfacing Construction Engineering	PW		-							
75th Street Frontage Road (Janes to Westview) Resurfacing	PW	25				600,000				
83rd St & Wdge Dr Intersection	PW		-							
83rd St. Bridge Improvements - Design Engineering	PW		2,212	18,711	26,000	-				
83rd St. Bridge Improvements - Construction Engineering	PW				35,000	25,000				
83rd St. Bridge Improvements - Construction	PW				-	90,000				
83rd St. Resurfacing - Design Eng.	PW		17,771							
83rd St. STP Design Engineering	PW		-		32,000	-				
83rd Street Bridge Project	PW		-							
AMAG Advent Panel Upgrades	Admin	4	-				30,000			
Annual Police Vehicle Changeover	PD		-							
Woodward Constr Engineering			-							
Woodward Design Engineering			-							
Center Drive LAFO Design			-	17,804						
Center Drive Construction Engineering			-							
Arc Inventory & Electric Mitigation	PW		14,300	4,850						
71st Street LAFO Construct Engineer (Janes to Woodward)			-							
71st Street LAFO Design Engineer (Roberts to R53)			-							
71st Street LAFO Construct Engineer (Roberts to R53)			-							
Bicentennial Sign	Admin		22,219							
Black Partridge Creek	PW		-		38,000	-				
Board Room AV Replacement	Admin	1	-			35,000				
Body Cameras and Video Storage	PD		-							
Boughton and Woodward Sidewalk Extension	PW	30	-			55,000				
Business Intelligence Reporting	Admin		-		20,000					
Canopy Tree Software	PW		-							
Cisco Switch Hubs	Admin	3	-				40,000			
Crabtree Creek Access Lot Improvements	PW		74,535	167,254	40,000					
Crabtree Creek Erosion Control Project	PW		158,887	6,698						
Electronic Message Board	Admin	5	-				40,000	70,000		
ERP One-time	PW		9,603							
ERP One-time - Work Orders	PW		28,488	80,542	20,000					
Facility Improvements-1 Plaza Dr Roof	PW	28				500,000				
Facility Improvements-5 Plaza Dr Roof	PW	28				420,000				
Facility Improvements-Generator Replacement	PW	28				200,000				
Facility Improvements-HVAC Replacement	PW	28				400,000				
Facilities Planning	PW		13,520	14,632						
Fuel System Decomission/New*	PW		8,195							
General and Roof-Village Hall *	PW		-							
Hillcrest Woodward Traffic Signal	PW	22	-		9,000	40,000	420,000			
Hobson Road (at Lamond) Sidewalk Extension	PW	29	-			45,000				
Internationale Parkway Construction Engineering	PW		-	32,463						
Internationale Parkway Design Engineer	PW		29,117							
Jackson Drive Storm Channel	PW	11				50,000				
Janes & Crabtree Traffic Signal	PW	23	-		9,000		265,000			
Janes Ave Construction Engineering	PW		-		22,047					
Janes Avenue (75th St. to Spring/Waterbury)-Design Engineering	PW	19						80,000	-	
Janes Avenue (75th St. to Spring/Waterbury)-Construction Engineering	PW	19							80,000	-
Janes Avenue (75th St. to Spring/Waterbury)-Construction Engineering	PW	19								537,000
Janeswood Construction Engineering	PW		55,748							
Janeswood Dr Reconstruction	PW		19,446							
LED Streetlight Improvements	PW	17	109,579	33,801	32,000	32,000	32,000	32,000	32,000	32,000
Veteran's Memorial	PW		-							
Luzern & Bern Improvement	PW		-	7,746	168,050	20,000				

CAPITAL PROJECTS FUND

Five Year Projections

Capital Request

Project	Dept	Projec No.	Actual 2017	Actual 2018	Projection 2019	Budget 2020	2021	2022	2023	2024
Manhole Rehab	PW		-	13,594						
Mondo Board	Admin		4,599							
North Creek Storm Sewer Outfall	PW	15	-				145,000			
Prentiss Creek Stabilization Project	PW		-	16,725	125,000	15,000				
Radios	PW		-		14,000					
House Purchase 3214 63rd St	PW			255,614						
Roberts Drive/Court Storm Sewer	PW		-	25,666	275,000	25,000				
Roberts Drive Storm Sewer Phase II		11					400,000			
Roll-over Construction Eng + Construction	PW		-							
Repair-HVAC 1 Plaza	PW		-	31,060						
Route 53 Path Corridor Study	PW		25,358							
Route 53 Path Sidewalk Construction Engineering (North Segment)	PW	31	-			35,000				
Route 53 Path Sidewalk Construction (North Segment)	PW	31	-			65,000				
Route 53 Path Sidewalk Design Engineering (North Segment)	PW		23,811	17,645	30,000					
Route 53 Path Sidewalk Design Engineering (South Segment)	PW		-				75,000			
Route 53 Path Sidewalk Construction Engineering (South Segment)	PW							142,000		
Route 53 Path Sidewalk Construction(South Segment)	PW									
Storm Sewer Lining	PW	10	16,286		200,000	750,000			300,000	
Storm Sewer Rehab/Stabilization	PW	13	-	6,852	60,000	150,000	150,000	150,000	150,000	150,000
Town Center Parking Lot Expansion	PW	26			20,000	250,000				
Street Light Painting	PW				15,000	40,000				
Traffic Signal Plaza, Janes, 71st @ Center - Design Eng	PW		-							
Tree Canopy Software	PW	27	-			30,000				
Triangle Park (IGA) - Design Engineering	PW		17,750							
Triangle Park Property Acquisition	PW		-							
Vernon Court Stormwater Improvement	PW	16	-				145,000			
VH Cameras & PD Recorder Upgrade	Admin		-		20,000					
Village Hall Reception Desk	CD	6	-			24,000				
VMWare Virtual Server & Storage Area Network	Admin	2	-				120,000			
Website Upgrade	Admin		-		18,000					
Whispering Oaks/Everglade Storm Sewer	PW	14	-			175,000				
Williams Drive Storm Sewer	PW		-		50,000					
Entryway Sign Rehab	PW		-							
Woodridge Drive LAFO Design Engineer (Center to 75th) (partial rollover)	PW		2,187							
Woodridge Drive (Hobson Dr to Center Dr)- Design Engineering	PW	18						80,000		
Woodridge Drive (Hobson Dr to Center Dr)- Construction Engineering	PW	18							80,000	
Woodridge Drive (Hobson Dr to Center Dr)- Construction Engineering	PW	18							519,000	
Woodridge Drive/Crabtree Box Culvert	PW	12				25,000				
Woodward Ave LAFO Construct Engineer (I55 to Internationale)	PW		34,184							
Woodward Ave LAFO Design Engineer (I55 to Internationale)	PW		19,083							
Woodward Ave LAFO(75th to Wheeler)- Design Engineering	PW				26,500					
Woodward Ave LAFO(75th to Wheeler)- Construction Engineering	PW	21				39,000				
Woodward Ave. Fence	PW		-		55,000					
Audit Entries			(58,134)							
Subtotal Capital Projects			\$ 650,334	933,935	1,504,597	4,145,000	\$1,862,000	\$554,000	\$1,161,000	\$719,000
Transfer to Debt Service - 2008 GO Bond			754,512	756,612	-	-	-	-	-	-
Transfer to Debt Service - 2010 GO Bond			671,712	674,712	670,806	674,646	670,393	-	-	-
Transfer to Debt Service - 2014 GO Bond			379,956	379,548	384,100	383,475	382,725	381,975	1,101,400	1,110,200
Transfer to Debt Service - 2017 GO Bond			-	-	726,800	730,875	741,075	745,450	34,950	34,950
Transfer to Debt Service- 2019 GO Bond						303,239	605,186	606,060	606,761	607,289

CAPITAL PROJECTS FUND**Five Year Projections****Capital Request**

Project	Dept	Projec No.	Actual	Actual	Projection	Budget				
			2017	2018	2019	2020	2021	2022	2023	2024
Sales Tax Rebate			120,111	81,923	137,477	126,527	129,470	130,484	131,514	87,601
Subtotal Debt Service, Tax Rebates			\$ 1,926,291	\$ 1,892,795	\$ 1,919,183	2,218,762	\$ 2,528,849	\$ 1,863,969	\$ 1,874,625	\$ 1,840,040
Total			2,576,625	2,826,730	3,423,780	\$6,363,762	4,390,849	2,417,969	3,035,625	2,559,040

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Capital Projects Fund

The Village's Capital Projects Fund (formerly Designated Deposit fund) accounts for resources used for the acquisition of capital facilities by the Village and reinvestment in municipal infrastructure, generally with multiple revenue sources. The Capital Projects Fund includes all General Fund purchases or projects over \$20,000 to provide for a centralized and simplified tracking for budget discussions and accounting.

The major revenue sources directed to this fund include developer contributions, ¼ percent of the ½ percent Home Rule Sales Tax, 10% of the State of Illinois Woodridge per capita Income Tax revenues, rent from lease agreements by cellular companies for antennae space on the Village Water Towers, and transfers from the general fund as needed for capital projects.



Goals and Objectives for Calendar Year 2020:

- Design and construction engineering for various grant funded road resurfacing projects, including Woodward Avenue Resurfacing Project (75th to Wheeler), 83rd Street Resurfacing (Rte 53 to Janes Avenue, the 75th Street Frontage Road Resurfacing Project, and the Town Center Parking Lot Expansion. (Summer 2020)
- Various storm water projects including CMP Storm Sewer Lining and the Roberts/71st Street Phase 2 Storm Sewer Project and the Whispering Oaks and Vernon Court sewer improvements. (Summer 2020)
- Municipal Facility Improvement Project. (2020 – 2022)
- Debt service obligations for Pine Ridge Senior Housing Development property acquisition and the Open Space property acquisition adjacent to Town Centre. (ongoing)

Fund Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	
	<i>2017</i>	<i>2018</i>	<i>Budget</i>	<i>Estimate</i>	<i>Adopted</i>
	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2019</u>	<u>2020</u>
Services/Charges	\$319,434	\$174,346	\$415,533	\$357,024	\$265,527
Capital Outlay	360,821	659,163	3,696,853	1,285,050	4,006,000
Debt Service/Non Operating	1,806,180	1,810,872	1,781,706	1,781,706	2,092,238
Total	\$2,486,435	\$2,644,381	\$5,894,091	\$3,423,780	\$6,363,765

VEHICLE & EQUIPMENT REPLACEMENT FUND - #302

The Equipment Replacement Fund is used to account for the funds set aside on an annual basis for the eventual replacement of certain capital equipment.

- Fund Summary
- Revenue Detail
- Expense Summary & Detail

**Village of Woodridge
Equipment Replacement Fund #302
Fund Summary**

	<u>Actual 2017</u>	<u>Actual 2018</u>	<u>Estimated 2019</u>	<u>Adopted 2020</u>
Fund Balance, January 1	<u>\$ 2,362,624</u>	<u>\$ 2,526,037</u>	<u>\$ 2,583,655</u>	<u>\$ 2,297,141</u>
Operating Transfers In				
General Fund	\$ 162,948	\$ 171,312	\$ 164,084	\$ 210,684
Streets & Forestry	\$ 119,484	\$ 115,872	\$ 183,303	\$ 194,341
Municipal Garage	\$ -	\$ -	\$ 12,479	\$ 12,479
Interest/Miscellaneous	\$ 12,464	\$ 38,317	\$ 620	\$ -
Total Revenues	<u>\$ 294,896</u>	<u>\$ 325,501</u>	<u>\$ 360,486</u>	<u>\$ 417,504</u>
Operating Expense				
Capital Outlay	\$ 131,483	\$ 267,883	\$ 647,000	\$ 1,121,000
Transfer Out	\$ -	\$ -	\$ -	\$ -
Total Expenditures	<u>\$ 131,483</u>	<u>\$ 267,883</u>	<u>\$ 647,000</u>	<u>\$ 1,121,000</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>\$ 163,413</u>	<u>\$ 57,618</u>	<u>\$ (286,514)</u>	<u>\$ (703,496)</u>
Fund Balance, December 31	<u><u>\$ 2,526,037</u></u>	<u><u>\$ 2,583,655</u></u>	<u><u>\$ 2,297,141</u></u>	<u><u>\$ 1,593,645</u></u>

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Vehicle and Equipment Replacement Fund

The Vehicle & Equipment Replacement Program (VERP) is one of two such funds designed to fund the replacement of vehicles and equipment in the Village fleet, on an amortized schedule tied to the optimal life of the vehicle or equipment based on use. This fund provides for the funding and purchase of **non-water** related vehicles and equipment.



Goals and Objectives for Fiscal Year 2020:

- Evaluate the optimal useful life of vehicles based on usage and maintenance costs (ongoing)
- Establish a current market value, which is tied to an inflationary rate, for each vehicle (ongoing)
- Review annual contribution levels for over/under appropriation of funds (ongoing)
- Sell vehicles (equipment) via auction, eBay, or otherwise, and apply the gains against the replacement vehicle to offset the annual contribution (ongoing)
- Establish an effective asset management program to maintain a quality fleet and level off budgetary contributions to minimize temporary spikes in expenses (ongoing)
- Expand VERP to include IT Equipment and other assets through-out the Village for easier replacement and to reduce budget spiking from year to year (ongoing)

Fund Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	
	<u>2017</u>	<u>2018</u>	<u>Budget</u>	<u>Estimate</u>	<u>Adopted</u>
			<u>2019</u>	<u>2019</u>	<u>2020</u>
Capital Outlay	131,483	267,883	843,356	647,000	1,121,000
Non-Operating	0	0	0	0	0
Total	\$131,483	\$267,883	\$843,356	\$647,000	\$1,121,000

DEBT SERVICE FUND - #401

The Debt Service Fund is used to accumulate monies for the payment of the Village's outstanding general obligation bonds.

- Fund Summary
- Revenue Detail
- Expense Summary & Detail

**Village of Woodridge
Debt Service Fund #401
Fund Summary**

	Actual 2017	Actual 2018	Estimated 2019	Adopted 2020
Fund Balance, January 1	\$ 199,127	\$ 154,132	\$ 279,927	\$ 5,254,407
Revenues				
Bond Proceeds	\$ -	\$ -	\$ 5,000,000	\$ -
Taxes	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ 20,194	\$ 18,370	\$ -	\$ -
Interest	\$ 3,580	\$ 5,251	\$ 4,755	\$ 4,755
Miscellaneous	\$ -	\$ 9,838	\$ -	\$ -
Total Revenues	\$ 23,774	\$ 33,459	\$ 5,004,755	\$ 4,755
Expenditures				
Principal Retirement	\$ 1,135,000	\$ 1,185,000	\$ 1,250,000	\$ 1,535,000
Interest	\$ 671,174	\$ 532,586	\$ 531,706	\$ 557,235
Bond Issuance Costs	\$ 73,156	\$ -	\$ 28,850	\$ -
Miscellaneous Charges	\$ 1,425	\$ 950	\$ 1,425	\$ 1,425
Bond Proceeds	\$ (3,810,000)	\$ -	\$ -	\$ -
Bond Premiums	\$ (80,762)	\$ -	\$ -	\$ -
Bond Payment to Escrow Agent	\$ 3,884,956	\$ -	\$ -	\$ -
Total Expenditures	\$ 1,874,949	\$ 1,718,536	\$ 1,811,981	\$ 2,093,660
Excess (Deficiency) of Revenues Over Expenditures	\$ (1,851,175)	\$ (1,685,077)	\$ 3,192,774	\$ (2,088,905)
Other Financing Sources				
Operating Transfers In				
General Fund	\$ -	\$ -	\$ -	\$ -
Capital Projects Fund	\$ 1,806,180	\$ 1,810,872	\$ 1,781,706	\$ 2,092,235
Transfers Out				
Issuance of Refunding Bonds	\$ -	\$ -	\$ -	\$ -
Premium on Refunding Bonds	\$ -	\$ -	\$ -	\$ -
Total Other Financing Sources	\$ 1,806,180	\$ 1,810,872	\$ 1,781,706	\$ 2,092,235
Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures and Other Financing Uses	\$ (44,995)	\$ 125,795	\$ 4,974,480	\$ 3,330
Fund Balance, December 31	\$ 154,132	\$ 279,927	\$ 5,254,407	\$ 5,257,737

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Debt Service Fund

The Debt Service Fund accounts for the servicing of long-term Village debt. The Village, as a home rule unit of government, is not subject to a debt limit, although the Village's policy is to use debt only for long-term capital projects, therefore, the overall debt burden is very low.



The Village has been rated AAA by Fitch and Aa1 by Moody's.

Goals and Objectives for Fiscal Year 2020:

- Continue to monitor the market and evaluate bond issuances to identify potential opportunities for reducing debt service interest costs (ongoing)
- Reduce residential tax burden by continuing to abate property taxes for debt service payments whenever possible (ongoing)
- Continue to abate debt service property taxes and find other sources to pay for principal and interest on bond issues (ongoing)
- Continue to fund capital improvement projects to ensure we maintain our infrastructure (ongoing)

Cost Center Summary

		<i>Actual</i> <u>2017</u>	<i>Actual</i> <u>2018</u>	<i>Revised</i> <i>Budget</i> <u>2019</u>	<i>Year End</i> <i>Estimate</i> <u>2019</u>	<i>Adopted</i> <u>2020</u>
Services/Charges	2008	475	0	0	0	0
Services/Charges	2010	475	475	475	475	475
Services/Charge	2014 (2008 partial refund)	475	475	475	475	475
Services/Charges	2017 (2008 partial refund)	0	0	475	475	475
Debt Service	2008	754,512	596,700	0	0	0
Debt Service	2010	671,712	674,705	670,806	670,806	674,646
Debt Service	2014 (2008 partial refund)	379,950	379,550	384,100	384,100	383,475
Debt Service	2017 (2008 partial refund)	0	66,631	726,800	726,800	730,875
Debt Service	2019	0	0	0	28,850	303,239
Total		\$1,807,599	\$1,718,536	\$1,783,131	\$1,811,981	\$2,093,660

Cost Centers:

Account Number/Org Code

2008 GO Bond	4011570
2010 GO Bond	4011570
2014 GO Bond (2008 partial refund)	4011570
2017 GO Bond (2008 partial refund)	4011570

WATER & SEWER FUND - #501

The Waterworks and Sewerage Fund is used to account for the provision of potable water and wastewater treatment services to the residents of the Village and some residents of the County. All activities necessary to provide such services are accounted for in this fund, including, but not limited to, administration, operations and maintenance, financing and related debt service, billing and collection.

- Fund Summary
- Five Year Projection
- Revenue Summary & Detail
- Expense Summary
- 5013110 Administration
- 5013146 Water Service
- 5013147 Sewer Service
- 5013148 Lift Station Maintenance
- 5015150 Equipment Replacement
- 5013170 Various Bonds

**Village of Woodridge
Water Sewer Fund #501
Fund Summary**

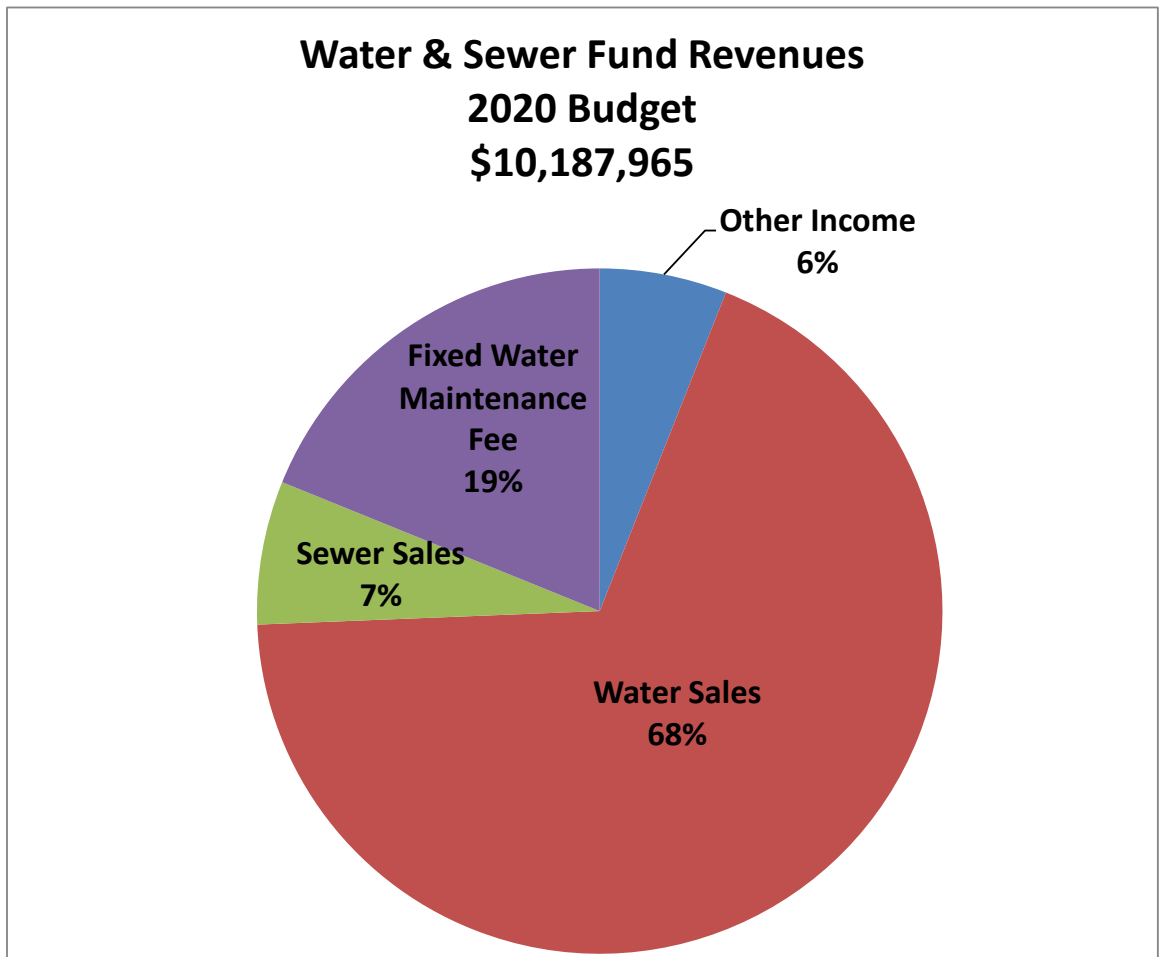
	Actual 2017	Actual 2018	Estimated 2019	Adopted 2020
Net Assets, January 1*	\$ 15,319,498	\$14,917,859	\$ 16,097,007	\$ 16,944,544
Operating Revenues				
Water Sales	\$ 7,074,479	\$ 6,953,893	\$ 6,858,789	\$ 6,964,935
Sewer Services	\$ 699,944	\$ 682,300	\$ 676,077	\$ 689,660
Water Bill Penalties	\$ 135,116	\$ 139,011	\$ 132,452	\$ 133,000
Fixed Water Maintenance Fee	\$ 1,657,160	\$ 1,689,232	\$ 1,723,609	\$ 1,921,530
Capital Improvement Fee	\$ -	\$ -	\$ -	\$ 246,240
Connection Fees	\$ 322,700	\$ 271,340	\$ 283,000	\$ 44,000
Meters & Rental	\$ 41,893	\$ 42,502	\$ 40,000	\$ 40,000
Other Charges for Services	\$ 3,541	\$ -	\$ 5,500	\$ 5,600
Miscellaneous	\$ 14,462	\$ 19,064	\$ 15,000	\$ 15,000
Total Operating Revenues	\$ 9,949,295	\$ 9,797,342	\$ 9,734,427	\$ 10,059,965
Operating Expenses				
Administration	\$ 930,755	\$ 1,092,075	\$ 1,016,725	\$ 1,087,524
Operations	\$ 7,714,333	\$ 6,836,176	\$ 7,794,586	\$ 10,654,847
Total Operating Expenses	\$ 8,645,088	\$ 7,928,251	\$ 8,811,311	\$ 11,742,371
		1062422	\$ 203,579	\$ 329,607
Operating Income (Loss)	\$ 1,304,207	\$ 1,869,091	\$ 923,116	\$ (1,682,406)
Non-Operating Revenues (Expenses)				
Depreciation & Amortization	\$ (1,062,422)	\$ (1,075,307)	\$ -	\$ -
Additions to Capital Assets	\$ 385,403	\$ -	\$ -	\$ -
Intergovernmental Revenue/Grants	\$ -	\$ 70,444	\$ -	\$ -
Interest Income	\$ 57,962	\$ 93,618	\$ 128,000	\$ 128,000
Interest Expenses	\$ -	\$ -	\$ -	\$ -
Total Non-Operating Revenues (Expenses)	\$ (619,057)	\$ (911,245)	\$ 128,000	\$ 128,000
Income (Loss) Before Contributions and Transfers	\$ 685,150	\$ 957,846	\$ 1,051,116	\$ (1,554,406)
Capital Contributions	\$ 718,038	\$ 157,326	\$ -	\$ -
Operating Transfers In	\$ 46,996	\$ 322,815	\$ -	\$ -
Operating Transfers Out	\$ (197,772)	\$ (104,079)	\$ (104,079)	\$ (230,107)
Intrafund Transfer to VERP	\$ (1,200,000)	\$ (154,760)	\$ (99,500)	\$ (99,500)
Total Contributions and Transfer In / (Out)	\$ (632,738)	\$ 221,302	\$ (203,579)	\$ (329,607)
Net Income (Loss)	\$ 52,412	\$ 1,179,148	\$ 847,537	\$ (1,884,013)
Change in Net Assets	\$ 52,412	\$ 1,179,148	\$ 847,537	\$ (1,884,013)
Prior Period Adjustment				
Change in Accounting Principle	\$ -	\$ -	\$ -	\$ -
Net Assets, December 31	\$ 15,371,910	\$ 16,097,007	\$ 16,944,544	\$ 15,060,531

**Water & Sewer Funds
Five Year Projections
Summary**

	Actual 2017	Actual 2018	Year-End Est. 2019	Budget 2020	2021	2022	2023	2024
Beginning Cash and Investment Balance	\$ 4,300,786	\$ 3,510,130	\$ 4,879,296	\$ 5,726,834	\$ 3,842,820	\$ 3,901,382	\$ 3,060,594	\$ 3,002,813
<u>Revenues</u>								
Water Sales	\$7,074,479	\$6,953,893	\$6,858,789	\$6,964,935	\$6,887,208	\$6,834,174	\$6,781,218	\$6,830,812
Sewer Maintenance Fee	\$699,944	\$682,300	\$676,077	\$689,660	\$695,066	\$684,640	\$674,370	\$674,370
Fixed Water Maintenance Fee	\$1,657,160	\$1,689,232	\$1,723,609	\$1,921,530	\$1,938,023	\$1,969,999	\$2,097,899	\$2,097,899
Capital Improvement Fee	\$0	\$0	\$0	\$246,240	\$242,546	\$238,908	\$235,325	\$235,325
Subtotal:	\$9,431,583	\$9,325,425	\$9,258,475	\$9,822,364	\$9,762,844	\$9,727,720	\$9,788,812	\$9,838,406
<u>Other Revenues</u>								
Water Connection Fee	\$147,700	\$133,840	\$118,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Sewer Connection Fee	\$175,000	\$137,500	\$165,000	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000
Other Revenue	\$1,018,015	\$844,779	\$320,952	\$321,600	\$323,030	\$324,473	\$325,930	\$327,400
Subtotal:	\$1,340,715	\$1,116,119	\$603,952	\$365,600	\$367,030	\$368,473	\$369,930	\$371,400
Total Revenues	\$10,772,298	\$10,441,545	\$9,862,427	\$10,187,964	\$10,129,874	\$10,096,194	\$10,158,742	\$10,209,806
<u>Operating Expenses</u>								
Water Purchase Cost*	\$4,617,395	\$4,468,869	\$4,459,409	\$4,524,000	\$4,489,236	\$4,469,400	\$4,454,653	\$4,506,947
Other Operating Costs	\$3,260,413	\$3,147,755	\$3,328,425	\$3,539,922	\$3,761,989	\$3,974,125	\$4,186,341	\$4,336,870
Debt (P+I)	\$0	\$0	\$0	\$0	\$0	\$261,320	\$261,320	\$261,320
Total Operating Expenses	\$7,877,808	\$7,616,624	\$7,787,834	\$8,063,922	\$8,251,225	\$8,704,844	\$8,902,314	\$9,105,137
Operating Costs % Change (excluding water cost)		-3.46%	5.74%	6.35%	6.27%	5.64%	5.34%	3.60%
<u>Adjustments:</u>								
YE Accruals	(\$843,069)	\$190,021						
Net Income(Loss)	\$2,051,421	\$3,014,942	\$2,074,593	\$2,124,042	\$1,878,648	\$1,391,349	\$1,256,428	\$1,104,669
<u>Capital</u>								
Capital Expenses (501)	\$1,444,305	\$1,491,012	\$1,024,000	\$3,805,000	\$1,615,000	\$825,000	\$1,105,000	\$585,000
Capital-Water Main Replacement	\$0	\$0	\$0			\$1,200,000		\$1,200,000
VERP Transfers Out to 502	\$1,397,772	\$154,764	\$203,056	\$203,056	\$205,087	\$207,137	\$209,209	\$211,301
Total Capital	\$2,842,077	\$1,645,776	\$1,227,056	\$4,008,056	\$1,820,087	\$2,232,137	\$1,314,209	\$1,996,301
Net Income(Loss) after Capital	(\$790,656)	\$1,369,166	\$847,537	(\$1,884,014)	\$58,562	(\$840,788)	(\$57,781)	(\$891,632)
Ending Cash and Investment Balance	\$3,510,130	\$4,879,296	\$5,726,834	\$3,842,820	\$3,901,382	\$3,060,594	\$3,002,813	\$2,111,181

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

WATER & SEWER FUND REVENUES

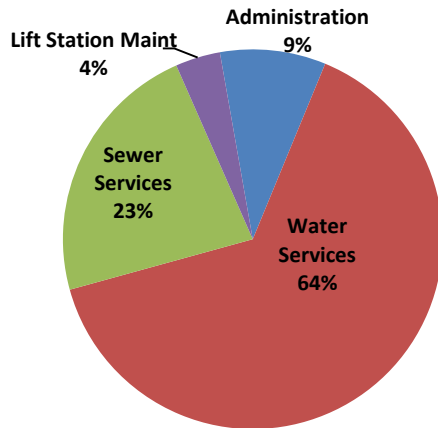


Water Sales	\$6,964,935
Sewer Sales	689,660
Fixed Water Maintenance Fee	1,921,530
Other	611,840
Total Revenues	\$10,187,965

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

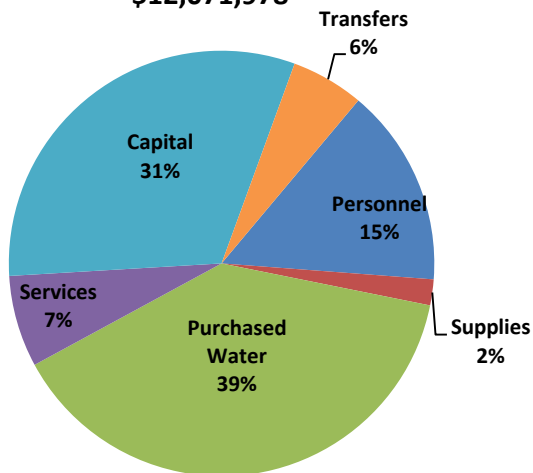
WATER & SEWER FUND EXPENDITURES

Expenditures by Cost Center
2020 Budget
\$12,071,978



Administration	\$1,087,524
Water Services	7,784,389
Sewer Services	2,738,665
Lift Station Maintenance	461,400
	<u>\$12,071,978</u>

Expenditures by Element
2020 Budget
\$12,071,978



Personnel	\$1,821,314
Supplies	237,490
Purchased Water	4,698,875
Services	841,594
Capital	3,805,000
Transfers	667,705
	<u>\$12,071,978</u>

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Water and Sewer Fund

The Water and Sewer Fund is used to account for the provision of potable water to more than 30,000 people and the transporting of sanitary waste, over 112 miles of sewer mains to a county wastewater treatment plant, servicing the residents of the Village and some residents of the County. All activities necessary to provide such services are accounted for in this fund, including, but not limited to, administration, operations and maintenance, financing and related debt service, billing and collection.



Core Goals of the Fund:

- Insure the reliable delivery of approximately 900 million to 1 billion gallons of water annually to almost 9,500 residential and business customers throughout the community.
- Collect and deliver sanitary sewage from the Village Sanitary Sewer Collection System to the DuPage County Waste Water Treatment Plant.

Water and Sewer Fund Summary

	<i>Actual 2017</i>	<i>Actual 2018</i>	<i>Revised Budget 2019</i>	<i>Year-End Estimate 2019</i>	<i>Adopted 2020</i>
Water Administration	\$968,988	\$1,136,272	\$1,047,060	\$1,016,725	\$1,087,524
Water Services	8,334,478	6,459,323	11,483,914	6,647,516	7,784,389
Sewer Services	1,379,401	1,328,979	2,746,817	1,225,881	2,738,665
Lift Station Maintenance	37,018	51,161	316,768	124,768	461,400
Total	\$10,719,885	\$8,975,736	\$15,594,558	\$9,014,890	\$12,071,978

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Water and Sewer Administration Cost Center

Water and Sewer Administration is responsible for the overall operations, capital planning and rate review and strategy of the Woodridge Water and Sewer System Fund. The expenses of the cost center consists largely of overhead costs for administration, water billing, including staff and clerical support, printing and postage and other costs that are ancillary to, but essential, to the overall operations which include risk management/insurance and legal review. The Clerical staff serves as support to administrators, managers, foremen and crew.



Goals and Objectives for Calendar Year 2020:

- Review and refine the long-term water capital plan to prioritize and implement system improvements aimed at controlling water loss.
- Implement new inflow and infiltration strategies into the annual sanitary maintenance program.
- Comply with all state, federal regulatory, compliance issues and capacity concerns of the system, including 2020 Lead and Copper Testing and UCRM3 and UCRM4– Unregulated Contaminant Monitoring by the EPA.
- Promote online bill pay, auto draft payments, and paperless E-notification system for water customers.
- Finalize Bid Solicitation for multi-year water system meter replacements (2021 -2023)
- Continue to promote water conservation among system customers.

Accomplishments:

- Completion and delivery of the 2018 Water Quality Report to customers and transition to website based future reporting of the report
- Completion of the Sanitary Basin A Televising and Heavy Cleaning
- Completion of Final Design for the Crabtree Sanitary Interceptor Sewer Improvement Project

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Water and Sewer Administration Cost Center

Cost Center Summary

	<i>Actual 2017</i>	<i>Actual 2018</i>	<i>Revised Budget 2019</i>	<i>Year End Estimate 2019</i>	<i>Adopted 2020</i>
Personnel	\$578,347	\$529,753	\$578,379	\$621,244	\$556,811
Commodities	2,979	2,845	3,350	3,350	3,350
Services/Charges	236,858	261,291	329,975	256,775	265,975
Capital Outlay	27,360	35,118	0	0	0
Non-Operating	123,443	307,265	135,356	135,356	261,388
Other	0	0	0	0	0
Total	\$968,987	\$1,136,272	\$1,047,060	\$1,016,725	\$1,087,524

Personnel Summary

	<i>Actual 2017</i>	<i>Actual 2018</i>	<i>Revised Budget 2019</i>	<i>Year End Estimate 2019</i>	<i>Adopted 2020</i>
Full Time Employees:					
Director	0.50	0.50	0.50	0.50	0.50
Assistant Director	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Fiscal Assistant I *	0.00	0.00	0.00	0.00	0.00
Office Associate	1.00	1.00	1.00	1.00	0.63
Grand Total - FT Equivalent	3.50	3.50	3.50	3.50	3.13

*Fiscal Assistant I - 2 water billing clerks are budgeted in Water Administration but located in Finance Department

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Water Services Cost Center

The Village distributes Lake Michigan water treated by the Jardine Water Purification Plant in Chicago. The combination of the water system in Chicago and the surrounding systems make up one of the largest potable water distributions in the world. Woodridge Water Operations is responsible for 139 miles of water main, 4 water towers, 4 back up wells, 3 Pressure Adjusting (P.A.) Stations, 1,800 fire hydrants and 1,800 valves.

Maintenance and operation of the water supply include daily testing and monitoring of PA Stations, monthly testing of back up wells, drawing and testing residential water samples, filing numerous reports with the State of Illinois and responding to residential water quality inquiries as well as the physical maintenance and painting of the water towers and grounds. Other maintenance includes routine and responsive hydrant flushing; valve exercising; repairing and replacing water meters and buffalo boxes; leak detection and water main repairs. Water Operations assesses problem areas to plan for water main replacement, performs inspections for new development, witnesses chlorination activities and locates utilities for JULIE and other requests.



Goals and Objectives for Calendar Year 2020:

- Comply with all state and federal regulatory and compliance issues including but not limited to, Chlorine, lead & copper sampling, stage 2 disinfection by-product sampling, and Tier II reporting requirements.
- Maintain a complete and effective Back Flow Program for all water customers.
- Continue to identify sources of water loss to minimize the water purchased to sold ratio.
- Continue to promote water conservation among system customers.
- Inspect, repair or replace as needed fire hydrants throughout town to maintain adequate fire protection.
- Replace non-functioning main line valves to quickly isolate leaking water.

Accomplishments:

	<u>2016</u>	<u>2017</u>	<u>2018</u>	<i>Original</i> <u>2019</u>	<i>Estimated</i> <u>2019</u>
1. Hydrants Exercised	1895	1800	890	1815	1800
2. Hydrants Repaired (flushing)	230	200	175	200	200
3. Leaks Repaired	41	42	45	45	45

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Water Services Cost Center

Cost Center Summary

	<i>Actual</i> <u>2017</u>	<i>Actual</i> <u>2018</u>	<i>Revised</i> <i>Budget</i> <u>2019</u>	<i>Year End</i> <i>Estimate</i> <u>2019</u>	<i>Adopted</i> <u>2020</u>
Personnel	\$1,001,310	\$823,204	\$930,685	\$849,949	\$926,074
Commodities	4,790,158	4,584,947	4,952,100	4,746,500	4,897,475
Services/Charges	394,015	461,459	466,794	467,732	461,444
Capital Outlay	730,907	408,790	1,465,000	364,000	1,280,000
Non-Operating	1,418,088	180,924	3,669,335	219,335	219,396
Other	0	0	0	0	0
Total	\$8,334,478	\$6,459,323	\$11,483,914	\$6,647,516	\$7,784,389

Personnel Summary

	<i>Actual</i> <u>2017</u>	<i>Actual</i> <u>2018</u>	<i>Revised</i> <i>Budget</i> <u>2019</u>	<i>Year End</i> <i>Estimate</i> <u>2019</u>	<i>Adopted</i> <u>2020</u>
Full Time Employees:					
Foreman	1.00	1.00	1.00	1.00	1.00
Water Plant Operator	1.00	1.00	1.00	1.00	1.00
Maintenance Worker II	6.00	6.00	6.00	6.00	6.00
Total - Full Time	8.00	8.00	8.00	8.00	8.00
Part Time Employees					
Seasonal (4 Employees)	0.92	0.92	0.92	0.92	0.92
Total - Part Time	0.92	0.92	0.92	0.92	0.92
Grand Total - FT Equivalents	8.92	8.92	8.92	8.92	8.92

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Sanitary Sewer Services Cost Center

Sanitary Sewer Operations is responsible for 112 miles of sewer main. As sanitary waste is collected, the pumping stations create a tributary routing the waste to the DuPage County Waste Water Treatment Plant for treatment. A small portion of sanitary flow from the Village is tributary to the Downers Grove Sanitary Treatment System.

Sewer main maintenance includes heavy cleaning to break up debris, televising lines, cutting tree roots and excavating or lining to repair/replace bad sections of pipe. Various lining materials are being sampled and studied. Sanitary Sewer Operations also performs manhole repairs, locates utilities for JULIE and other requests and responds to residential back up emergencies.



Goals and Objectives for Calendar Year 2020:

- Continue upkeep on infrastructure by televising, flushing and root cutting sewer mains, and manhole repairs.
- Continue capital infrastructure rehabilitation program by lining or replacing aging sewer pipe and rebuilding manholes to reduce I&I.
- Reduce the number of sewer backups by targeting trouble areas and implementing long-term solutions such as lining or replacement.
- Implement new strategies to reduce residential inflow and infiltration of storm water into the sanitary system.

Accomplishments:

	<u>2016</u>	<u>2017</u>	<u>2018</u>	<i>Original</i> <u>2019</u>	<i>Estimated</i> <u>2019</u>
Sewer Back Ups Checked	65	52	50	50	50
Lineal feet of Sewer Main Lined	16,484	115	0	12,000	12,000
JULIE locates completed	6,959	5,995	6,000	6,000	6,000
Televised	160,000	175,183	135,000	58,000	58,000

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Sanitary Sewer Services Cost Center

Cost Center Summary

	<i>Actual 2017</i>	<i>Actual 2018</i>	<i>Revised Budget 2019</i>	<i>Year End Estimate 2019</i>	<i>Adopted 2020</i>
Personnel	\$403,545	\$361,514	\$362,928	\$354,305	\$338,429
Commodities	23,948	24,610	27,390	26,525	27,940
Services/Charges	103,135	41,903	91,035	73,175	75,375
Capital Outlay	676,105	741,484	2,078,588	585,000	2,110,000
Non-Operating	172,668	159,468	186,876	186,876	186,921
Other	0	0	0	0	0
Total	\$1,379,401	\$1,328,979	\$2,746,817	\$1,225,881	\$2,738,665

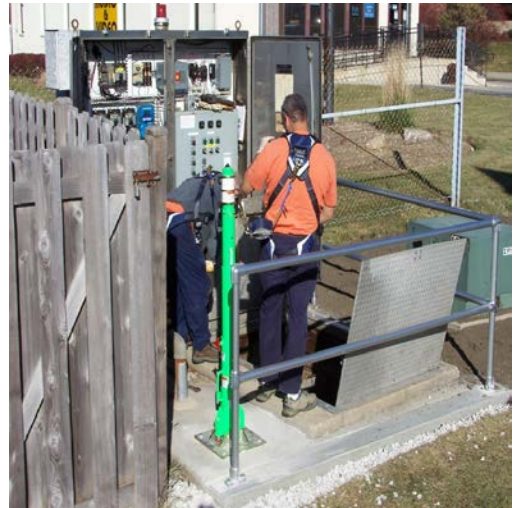
Personnel Summary

	<i>Actual 2017</i>	<i>Actual 2018</i>	<i>Revised Budget 2019</i>	<i>Year End Estimate 2019</i>	<i>Adopted 2020</i>
Full Time Employees:					
Foreman	0.50	0.50	0.50	0.50	0.50
Maintenance Worker II	4.00	4.00	3.00	3.00	3.00
Total - Full Time	4.50	4.50	3.50	3.50	3.50
Part Time Employees					
Seasonal (3 Employees)	0.69	0.69	0.69	0.69	0.69
Total - Part Time	0.69	0.69	0.69	0.69	0.69
Grand Total - FT Equivalents	5.19	5.19	4.19	4.19	4.19

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Lift Station Maintenance Cost Center

There are five wet well sanitary lift stations on the Woodridge Sanitary Collection System. A lift station essentially is a facility to move sanitary flow, which flows by gravity, from a low point to a point of higher elevation or where the topography prevents downhill gravity flow. Special no clogging pumps that handle the raw sewage are installed in vault structures called lift stations. A wet-well installation has a single chamber or tank to receive and hold the sewage until it is pumped out to the higher point in the system. The Village's five wet well lift stations are located at 71st Street Lift Station; 75th Street Lift Station; Mending Wall Lift Station; Normadale Lift Station; and Wheeler Lift Station. The major areas of maintenance on these stations relate to the system controls, pumps, housing, and backup generators. The Water Crew oversees the operation, monitoring and maintenance of these stations.



Goals and Objectives for Calendar Year 2020:

- Continue to implement, monitor and refine the annual maintenance activities of each of the five lift stations.
- Monitor station activity and flow levels to isolate problems in the system. Track the stress on the various components of the system to prioritize and schedule repairs.
- Monitor the need for additional or refined training and/or safety measures to ensure safe practices for staff based on operations and equipment.

Accomplishments:

	<u>2017</u>	<u>2018</u>	<i>Estimated</i> <u>2019</u>
1. Pull pumps to remove clogs	65	20*	20*

*New Flyght Pumps installed in 2018 @ 75th Street Lift Station

Cost Center Summary

	<i>Actual</i> <u>2017</u>	<i>Actual</i> <u>2018</u>	<i>Revised</i> <i>Budget</i> <u>2019</u>	<i>Year End</i> <i>Estimate</i> <u>2019</u>	<i>Adopted</i> <u>2020</u>
Commodities	\$6,460	\$4,593	\$10,100	\$13,100	\$7,600
Services/Charges	20,625	27,702	41,668	36,668	38,800
Capital Outlay	9,933	18,867	265,000	75,000	415,000
Total	\$37,018	\$51,161	\$316,768	\$124,768	\$461,400

WATER & SEWER - VEHICLE & EQUIPMENT REPLACEMENT FUND - #502

The Equipment Replacement Fund is used to account for the funds set aside on an annual basis for the eventual replacement of certain capital equipment in the Water & Sewer Fund.

- Fund Summary
- Revenue Detail
- Expense Summary & Detail

**Village of Woodridge
Equipment Replacement Fund #502
Fund Summary**

	Actual 2017	Actual 2018	Estimated 2019	Adopted 2020
Fund Balance, January 1	\$ -	\$ 1,329,942	\$ 1,122,128	\$ 1,246,599
Revenues				
Interest/Miscellaneous	\$ 8,106	\$ 25,608	\$ 31,445	\$ 31,445
Total Revenues	\$ 8,106	\$ 25,608	\$ 31,445	\$ 31,445
Operating Expense				
Capital Outlay	\$ 75,939	\$ 65,371	\$ 110,000	\$ 565,000
Total Expenditures	\$ 75,939	\$ 65,371	\$ 110,000	\$ 565,000
Excess (Deficiency) of Revenues Over Expenditures	\$ (67,833)	\$ (39,763)	\$ (78,555)	\$ (533,555)
Other Finance Sources				
Transfers In	\$ -	\$ -	\$ -	\$ -
Water & Sewer - from Departments	\$ 197,775	\$ 154,764	\$ 203,026	\$ 203,056
Water & Sewer Fund	\$ 1,200,000	\$ -	\$ -	\$ -
Transfers Out				
Water and Sewer Fund	\$ -	\$ (322,815)	\$ -	\$ -
Total Other Financing Sources	\$ 1,397,775	\$ (168,051)	\$ 203,026	\$ 203,056
Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures and Other Financing Uses	\$ 1,329,942	\$ 1,122,128	\$ 1,246,599	\$ 916,100

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Vehicle and Equipment Replacement Fund

The Vehicle & Equipment Replacement Program (VERP) is one of two such funds designed to fund the replacement of vehicles and equipment in the Village fleet, on an amortized schedule tied to the optimal life of the vehicle or equipment based on use. This fund provides funding for the purchase of water and sewer related vehicles and equipment.

Goals and Objectives for Fiscal Year 2020:

- Evaluate the optimal useful life of vehicles based on usage and maintenance costs (ongoing)
- Establish a current market value, which is tied to an inflationary rate, for each vehicle (ongoing)
- Review annual contribution levels for over/under appropriations of funds (ongoing)
- Sell vehicles (equipment) via auction, eBay, or otherwise, and apply the gains against the replacement vehicle to offset the annual contribution (ongoing)
- Establish an effective asset management program to maintain a quality fleet and level off budgetary contributions to minimize temporary spikes in expenses (ongoing)
- Minimize spikes in the Net Current Assets (fund balance) of the Water & Sewer Fund by segregating vehicle and equipment purchases (ongoing)



Fund Summary

	<i>Actual</i> <u>2017</u>	<i>Actual</i> <u>2018</u>	<i>Revised</i> <i>Budget</i> <u>2019</u>	<i>Year End</i> <i>Estimate</i> <u>2019</u>	<i>Adopted</i> <u>2020</u>
Capital Outlay	0	65,371	1,700,000	110,000	565,000
Non-Operating	46,996	322,815	0	0	0
Total	<u>\$46,996</u>	<u>\$388,186</u>	<u>\$1,700,000</u>	<u>\$110,000</u>	<u>\$565,000</u>

Note: The 2019 Budget reflects the first year of a three year water meter replacement program, which has been postponed.

MUNICIPAL GARAGE FUND - #601

The Municipal Garage Fund is used to account for the cost of operating a maintenance facility for vehicular equipment used by other Village departments. A monthly charge is assessed which provides for the cost of mechanics, fuel, repair parts and other expenses.

- Fund Summary
- Revenue Detail
- Expense Summary
- 6013160 Municipal Garage
- 6013161 Fuel Services

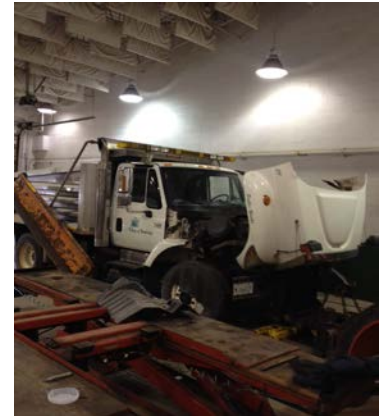
**Village of Woodridge
Municipal Garage Fund #601
Fund Summary**

	Actual 2017	Actual 2018	Estimated 2019	Adopted 2020
Net Assets, January 1	<u>\$ 854,994</u>	<u>\$ 842,523</u>	<u>\$ 258,013</u>	<u>\$ 283,758</u>
Revenues				
Charges for Services	\$ 854,664	\$ 820,620	\$ 866,889	\$ 859,210
Interest Income	\$ 10,865	\$ 11,323	\$ 14,079	\$ 13,680
Total Revenues	<u>\$ 865,529</u>	<u>\$ 831,943</u>	<u>\$ 880,968</u>	<u>\$ 872,890</u>
Expenditures				
Operations	\$ 878,354	\$ 872,874	\$ 855,223	\$ 840,520
Capital Outlay	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -
Total Expenditures	<u>\$ 878,354</u>	<u>\$ 872,874</u>	<u>\$ 855,223</u>	<u>\$ 840,520</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>\$ (12,825)</u>	<u>\$ (40,931)</u>	<u>\$ 25,745</u>	<u>\$ 32,370</u>
Other Income (Expense)	<u>\$ 354</u>	<u>\$ 1,747</u>	<u>\$ -</u>	<u>\$ -</u>
Transfers Out				
Capital Projects Fund	\$ -	\$ (400,000)	\$ -	\$ -
Change in Net Assets	<u>\$ (12,471)</u>	<u>\$ (439,184)</u>	<u>\$ 25,745</u>	<u>\$ 32,370</u>
Prior Period Adjustment				
Change in Accounting Principle	\$ -	\$ (145,326)	\$ -	\$ -
Net Assets, December 31	<u><u>\$ 842,523</u></u>	<u><u>\$ 258,013</u></u>	<u><u>\$ 283,758</u></u>	<u><u>\$ 316,128</u></u>

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Municipal Garage and Fuel Fund

The Village of Woodridge Public Works Department operates a municipal garage that is responsible for preventative maintenance and repairs on the municipal fleet. This work is accomplished through a combination of in-house staff, dealerships, and equipment vendors. The fleet includes over 200 pieces of equipment, which run the spectrum from squad cars, to dump trucks, to specialty equipment like the end loader and crane arm truck, as well as small engine equipment.



Up until December of 2016, the Municipal Garage Fund also included the operation of a 16,000 gallon fuel dispensing facility, including both diesel and unleaded fuel. The Village currently purchases fuel from a commercial vendor in Woodridge. The tracking of fuel usage through the vendor per vehicle, dispensing of fuel key card access, and centralized billing remains funded through this fund.

Goals and Objectives for Calendar Year 2020:

- Operate an efficient and cost effective fleet maintenance garage to meet the operational and emergency needs of all Village departments. (ongoing)
- Determine and assess optimal vehicle maintenance service time intervals for all Village owned equipment. (ongoing)
- Track vehicle history on a vehicle by vehicle basis and report same to each department for review of trends with maintenance, operations, and fuel usage. (ongoing)

Accomplishments

	2014	2015	2016	2017	2018
Diesel: Gallons Purchased	26,878	21,708	21,637	8,750	11,398
Diesel: Ave Annual Rate	3.13	1.96	1.74	2.24	2.54
Unleaded: Gallons Purchased	95,216	84,405	82,106	71,294	72,298
Unleaded: Ave Annual Rate	3.45	2.17	1.79	2.56	2.80

Fund Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	
	<u>2017</u>	<u>2018</u>	<u>Budget</u>	<u>Estimate</u>	<u>Adopted</u>
			<u>2019</u>	<u>2019</u>	<u>2020</u>
Personnel	\$461,816	\$401,238	\$417,311	\$419,115	\$419,077
Commodities	312,936	350,156	366,600	340,875	345,875
Services/Charges	46,690	77,792	38,234	62,899	38,234
Capital Outlay	0	0	31,000	15,000	20,000
Internal Services	13,380	443,688	17,334	17,334	17,334
Total	\$834,822	\$1,272,874	\$870,479	\$855,223	\$840,520

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Municipal Garage and Fuel Fund

Personnel Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Adopted</i>
	<u>2017</u>	<u>2018</u>	<u>Budget</u>	<u>Estimate</u>	<u>2020</u>
<u>Municipal Garage</u>					
Full Time Employees:					
Foreman	0.70	0.70	0.70	0.70	0.70
Equipment Technician	2.00	2.00	2.00	2.00	2.00
Total - Full Time	<u>2.70</u>	<u>2.70</u>	<u>2.70</u>	<u>2.70</u>	<u>2.70</u>
Part Time Employees:					
PT Equipment Technician	0.75	0.75	0.75	0.75	0.75
Seasonal (1 Employee)	0.30	0.00	0.00	0.00	0.00
Total - Part Time	<u>1.05</u>	<u>0.75</u>	<u>0.75</u>	<u>0.75</u>	<u>0.75</u>
Total - Garage	<u>3.75</u>	<u>3.45</u>	<u>3.45</u>	<u>3.45</u>	<u>3.45</u>
<u>Municipal Fuel</u>					
Full Time Employees:					
Foreman	0.05	0.05	0.05	0.05	0.05
Part Time Employees:					
Office Associate	0.05	0.00	0.00	0.00	0.00
Total - Fuel	<u>0.10</u>	<u>0.05</u>	<u>0.05</u>	<u>0.05</u>	<u>0.05</u>
Grand Total - FT Equivalent	<u>3.85</u>	<u>3.50</u>	<u>3.50</u>	<u>3.50</u>	<u>3.50</u>

POLICE PENSION FUND - #701

The Police Pension Fund is used to account for the accumulation of resources to pay pension costs. Resources are contributed by police force members at rates fixed by state statutes and by the Village through an annual property tax levy determined by an actuarial analysis.

- Fund Summary
- Revenue Detail
- Expense Summary & Detail

**Village of Woodridge
Police Pension Fund #701
Fund Summary**

	<u>Actual 2017</u>	<u>Actual 2018</u>	<u>Estimated 2019</u>	<u>Adopted 2020</u>
Fund Balance, January 1	\$ 32,142,235	\$ 35,542,737	\$ 33,457,746	\$ 34,518,346
Revenues				
Employer Contributions	\$ 2,216,498	\$ 2,447,309	\$ 3,159,852	\$ 3,985,531
Investment Income	\$ 3,938,721	\$ (1,379,984)	\$ 865,675	\$ 1,000,000
Employee Contributions	\$ 465,644	\$ 465,543	\$ 482,495	\$ 512,663
Former Pension Participant	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ -	\$ -	\$ -	\$ -
Total Revenues	\$ 6,620,863	\$ 1,532,868	\$ 4,508,022	\$ 5,498,194
Expenditures				
Administration	\$ 109,532	\$ 97,080	\$ 90,795	\$ 97,125
Benefits	\$ 3,110,829	\$ 3,520,779	\$ 3,356,627	\$ 3,527,892
Total Expenditures	\$ 3,220,361	\$ 3,617,859	\$ 3,447,422	\$ 3,625,017
Excess (Deficiency) of Revenues Over Expenditures	\$ 3,400,502	\$ (2,084,991)	\$ 1,060,600	\$ 1,873,177
Fund Balance, December 31	\$ 35,542,737	\$ 33,457,746	\$ 34,518,346	\$ 36,391,523

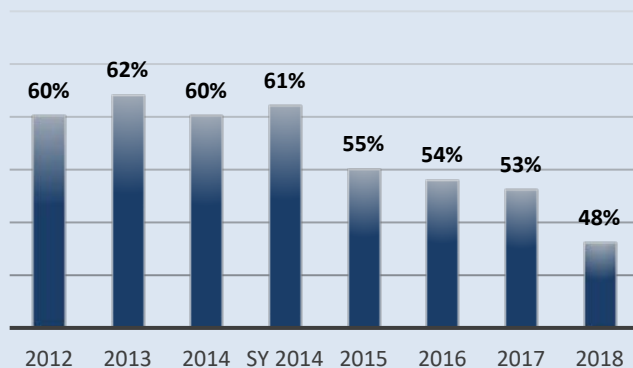
VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Police Pension Fund

The Police Pension Fund accounts for the accumulation of resources to be used for retirement benefit payments to sworn officers of the Woodridge Police Department. Most rules and regulations of the fund are established by the Pension Division of the Illinois Department of Insurance. Revenues consist of member contributions, Village contributions (as determined by an actuary), and investment earnings. A five member statutory board administers the pension plan.



Police Pension Fund Percentage Funded



Note: Decline in percentage funded is mostly due to changes in the actuarial assumptions

Police Pension Fund Value of Fund Assets



Cost Center Summary

	<i>Actual 2017</i>	<i>Actual 2018</i>	<i>Revised Budget 2019</i>	<i>Year End Estimate 2019</i>	<i>Adopted 2020</i>
Commodities	\$33	\$0	\$100	\$0	\$100
Services/Charges	109,499	97,080	95,200	90,795	97,025
Pension Payments	3,110,829	3,520,779	3,403,059	3,356,627	3,527,892
Total	\$3,220,361	\$3,617,858	\$3,498,359	\$3,447,422	\$3,625,017

VILLAGE OF WOODRIDGE

PROPOSED

CAPITAL IMPROVEMENT PROGRAM

FOR THE YEAR ENDING DECEMBER 31, 2020





Village of Woodridge



December 31, 2019

Mayor Cunningham and Village Trustees:

We are pleased to submit the Capital Improvement Plan (CIP) for the Village of Woodridge. This program is used to identify and anticipate capital projects over the next five years.

This process of multi-year budgeting allows for the careful planning, prioritizing, and funding of future projects. This plan is updated each year as part of the budgeting process. New projects, changes in goals and priorities, and available funding play a key role in the development of the CIP and are reasons in which subsequent plans may differ.

The attached plan presents capital projects that are \$20,000 or greater for Fiscal Years 2020 through 2024. This document includes detailed description pages that provide additional information on each project scheduled for 2020. The capital projects for the upcoming fiscal year that are budgeted in the Capital Projects Fund were presented to the Village Board at the September 14th Budget Workshop. This five-year capital plan is adopted concurrently with the Fiscal Year 2020 Operating Budget in December.

The proposed capital projects are incorporated into the budget in several different funds and are supported by various revenue sources. A summary of the funding sources for Fiscal Year 2020 is provided in this document, as well as a breakdown of the proposed projects by category following the project summary.

In order to set a priority for the expenditure of dollars, we have contemplated the following factors:

- Are the projects grant funded?
- Does it create or advance efficiencies in providing municipal services?
- Does it ensure safe and adequate working areas and public spaces?

Whenever possible, Village dollars are leveraged with grant funds. As the community matures, so does its infrastructure. The appropriate funding level will be a tensioned balance between needs and ability to pay for projects. Increased pressure on the General Fund as well as the other funds is likely in future years as our revenue growth is constrained.

Capital Projects Fund

The Capital Projects Fund is used to account for all resources used for the acquisition of capital facilities and reinvestment in municipal infrastructure except those financed by Special Revenue, Proprietary or Trust Funds. Revenues include reinvestment sales tax, state-shared income tax, antenna tower rental fees, transfers from the General Fund, grants, and the reimbursement of half of the general obligation bond debt payments for open space from the Park District.

Proposed capital projects over the five years total \$6,776,000. Projects for Fiscal Year 2020 total \$4,571,000 and consist of the following:

Project 1: Board Room Audio Visual Equipment – This is a comprehensive replacement of the audio-visual equipment that is located in the Village Board room and used for Village Board and commission meetings. The equipment that will be replaced includes microphones, audio mixer, video control board, two cameras, two projectors, four wireless HD transmitters, podium laptop, docking station, and any associated installation and setup costs. The total estimated cost: \$35,000

Project 6: Village Hall Reception Desk – Staff is proposing physical changes to the Village Hall Reception Desk to make the front counter more functional, safe, and handicap accessible. The architect will work with staff to ensure that changes result in a more safe and efficient workspace for both employees and residents. The total estimated cost: \$24,000

Project 10: Storm Sewer Lining - The Village has corrugated metal pipe (CMP) and concrete pipe throughout the Village as a component of the storm water system infrastructure used to convey storm water from location to location. CMP tends to corrode and deteriorate over time and concrete pipe does become offset or degrade. In both cases the pipe repair includes removal and replacement or lining of the infrastructure. The total estimated cost: \$400,000

Project 11: Jackson Drive Storm Channel Repair – Storm water in the Jackson Drive subdivision travels through storm sewer channels built with concrete bank stabilization. Overtime, repairs to sections of the concrete is necessary. Staff estimates the repairs at approximately \$50,000.

Project 12: Roberts Drive Storm Sewer Phase II - The Village completed Phase I of the Roberts Drive Storm Sewer Improvements in 2019. The project included the up-sizing of the Roberts Court Storm Sewer, installation of a parallel storm sewer on Roberts Drive and the installation of high volume inlets along the path at a cost of approximately \$300,000. Phase II will include upsizing of the storm sewer system along 71st from Roberts west toward the egress at the Girl Scouts of America property. The estimated cost including design and construction engineering is \$400,000.

Project 13: Woodridge Drive Storm Sewer Box Culvert - Public Works continues to see problems at this creek outfall due to storm run-off from the Woodridge Drive. This project includes both minor design and materials to rebuild this bank around the outfall into Crabtree Creek. The total estimated cost is \$25,000.

Project 14: Storm Sewer Rehab/Stabilization - The Village has previously completed a stream bank inventory and condition rating that was primarily focused on Village owned waterways. From that study, the Village has attempted to obtain outside funding for higher ranked projects before moving forward with the projects utilizing local funding sources. This is anticipated to be a reoccurring cost in future years. The total estimated cost: \$150,000

Project 15: Whispering Oaks/Everglade Storm Sewer - V3 completed computer modeling of the area and reviewed the overland flow and sewer inlet capacity. The modeling data aligns with feedback from residents and the solution entails a combination of larger inlets, upsizing an existing storm sewer, and re-grading the overflow route from an adjacent pond to improve this storm management system. The total estimated cost: \$175,000

Project 16: North Creek Storm Sewer - The Village has worked with the residents in this area along North Creek related to drainage complaints. This project includes the extension of the existing storm sewer with stubs for connection points for residents to attach to at their own cost. The total estimated cost is \$145,000.

Project 18: LED Streetlight Improvements - The Village is responsible for approximately 1,700 streetlights, which include a variety of lights (high-pressure sodium, metal halide, mercury vapor and LED). The promised benefits of LED lights is they last longer with fewer outages and use less power. The Village is planning to use a new grant program from ComEd in 2019 and future years, pending availability, to continue this work targeting older lights in designated geographic areas. The total estimated cost is \$32,000.

Project 23: Hillcrest Woodward Traffic Signal - With the development of the industrial center on the west side of Woodward Avenue between Edward Don Parkway and Murphy Road, staff continues to monitor and plan for the possibility of a traffic signal at the intersection of Murphy Road and Hillcrest and Woodward Avenue. The total estimated cost is \$460,000.

Project 24: Janes & Crabtree Traffic Signal Replacement - The Village owns and operates traffic signals at nine intersections throughout the Village. One location, only a three leg intersection, at Janes and Crabtree is one of the older systems. While the light fixtures were updated to LED, the equipment and loops are old with some equipment difficult to locate to make repairs. The replacement is scheduled for 2020. The total estimated cost is \$265,000.

Project 25: 75th Street Frontage Road Resurfacing Project - Located on County-owned right of way, but primarily benefitting Woodridge residents, these frontage roads are reaching the point in their life cycle where rehabilitation work is required. Given that the roadway primarily benefits Woodridge residents, DuPage County and Woodridge have discussed a 50/50 cost sharing arrangement to complete these roadway improvements and then transferring them to the Village as a future Woodridge responsibility. Total estimated cost: \$600,000

Project 26: Town Center Parking Lot Expansion - The Village, Park District, School District 68, and Woodridge Public Library are working to collaborate on the construction of a parking lot expansion behind Village Hall to help mitigate some of the anticipated additional parking demand from Park and Jefferson Junior High School activities. The initial construction costs will be split three-ways between the Village, Park District, and School District. The Village's ultimate cost share, therefore, would be approximately \$83,000, following reimbursement. The total estimated cost is \$250,000.

Project 27: Tree Canopy Software - The Village has budgeted for the purchase of new Tree Canopy tracking software. The current tree inventory program is outdated and cannot be converted to the new operating system. Total estimated cost: \$30,000

Project 28: Police and Public Works Facility - For several years the Village has reviewed the possible renovation or new construction of the Police Department and/or the Public Works Department. In the spring of 2015, the Village engaged a Project / Construction Management Team (The AT Group and Williams Architects) to complete a Space Needs Update and Campus Facility Feasibility Study. The Space Needs and Feasibility Studies were presented in the fall/winter of 2015 and the project concept phase began in 2016. Concept design and facility planning considerations continue with review and consulting work in 2020.

Budgeted items in 2020 include: \$500,000 - 1 Plaza Roof; \$400,000- 1 Plaza Floor; \$20,000 - 5 Plaza Roof; \$200,000 - PW Generator Replacment; and \$400,000 PW HVAC Replacement.

Projects 29 and 30: Sidewalk Extensions - DuPage County Department of Transportation has undertaken two separate road projects on County roadways in Woodridge. With both projects, the Village had the opportunity to add Woodridge sidewalk work and as such added two projects: 1) the installation of a sidewalk connector on the west side of Woodward, south of Boughton (\$55,000); and the Lamond Road connector between Hobson and Cedar Hills (\$45,000). Both are timed with the County project in 2020. Both projects will benefit from economy of scale pricing and bid and contract management / processing by a third party. This project will be primarily funded by a developer contribution.

Project 31: Route 53 Path Sidewalk (North Segment) - This project includes the construction of new sidewalk along Illinois Route 53 from Mulligan Drive to Hobson Road. The Village was awarded a Surface Transportation Program grant in the amount of \$160,000 for this project leaving a local match of \$100,000. The total project cost is estimated at \$260,000.

Project 32: Route 53 Path Sidewalk (South Segment) - This project includes the construction of new sidewalk on the east side of Illinois Route 53 from 83rd Street south to Justamere Road. The Village is currently applying for grants for this project. Staff is budgeting for a local share of \$162,000 (30% of a total \$540,000 for construction) in 2021 for construction plus \$30,000 for construction engineering and will continue to seek STP grant funds for the remaining 70% of the construction costs. Design Engineering is budgeted at \$40,000 in 2020.

Motor Fuel Tax Fund

The Motor Fuel Tax Fund is funded by state-shared motor fuel tax revenues that are distributed on a per capita basis as well as a four cent Village local gas tax. These funds are used primarily to pay for road improvements.

Proposed capital projects over the five years is \$6,789,719, with \$1,606,364 allocated to FY 2020 for the following projects:

Project 21: Woodward Avenue Resurfacing Project - The Woodward Avenue Resurfacing Project entails the resurfacing of Woodward from 75th Street to Wheeler. The total construction cost for this project is estimated at \$960,360, with \$672,252 of the cost funded through a Surface Transportation Grant, leaving a local share of \$288,108. The Village share of the construction is budgeted in the Motor Fuel Tax Fund with the design engineering (\$26,500 in 2019) and construction engineering (\$39,000 in 2020) in the Capital Projects Fund. This project will be let by the State of Illinois in spring of 2020. The total estimated cost is \$999,360.

Project 22: 83rd Street Resurfacing Project - The 83rd Street Resurfacing Project entails the resurfacing of 83rd Street from IL Route 53 to Janes Avenue. The total construction cost for this project is estimated at \$854,827, with \$598,379 of the cost funded through a Surface Transportation Grant, leaving a local share of \$256,448. The Village share of the construction is budgeted in the Motor Fuel Tax Fund with construction engineering (\$31,000) in the Capital Projects Fund. This project will be let by the State of Illinois in spring of 2020. The total estimated cost is \$885,827.

Project 33: MFT Roadway Improvements - Projects for 2020 include Woodridge MFT funded resurfacing projects, and STP grant projects, such as the 83rd Street Bridge Deck. Total estimated cost: \$1,606,634

Water and Sewer Fund

The Water and Sewer Fund is used to account for the provision of potable water and wastewater treatment services. These activities are primarily funded through user charges.

Capital projects over the next five years total \$8,425,000 with \$3,095,000 budgeted in 2020.

Project 34: Valve, Hydrant, & System Improvements - The Valve & Hydrant Program accounts for the annual purchase of new valves and hydrants. The Program allocates dollars toward the replacement of additional valves, hydrants and large meters, in addition to improvements to the overall function of the system, as well as the ability to shut down valves for system repairs. The total estimated cost is \$120,000.

Project 36: Water Tower Repainting – This 2020 project consists of the repainting of the interior and exterior of Water Tower 3 located at Village Greens Golf. The repainting of the water tower adds life to the tower by protecting the structural steel. The total estimated cost is \$1,000,000.

Project 39: Sanitary Sewer Rehab & Improvement Program - This project utilizes staff, outside contractors, and consulting engineers to complete sanitary sewer rehab and improvement programs. Following the sanitary sewer televising work, repair work is completed as a part of a larger sanitary sewer lining projects or spot repairs on an as-needed basis throughout the system. The total estimated cost is \$1,560,000.

Project 40: Lift Station Cabinet Replacement – The Village operates five sanitary lift stations across the Woodridge Sanitary Collection System. Four of the lift stations are older and in need of rehabilitation of the electric cabinets. The remaining three will have the cabinets replaced with redesign of the access panels to eliminate some threats of ARC flashing for staff opening panels for system reads. The first project is scheduled for 2020 and is budgeted at \$150,000.

Project 41: Mendingwall Lift Station Rehabilitation - The Mendingwall Lift Station is in need of being improved. This project includes replacement of the pumps, back up system, electrical panels and cabinet. The project is estimated at \$265,000.

Vehicle and Equipment Replacement Programs (VERP)

The Vehicle and Equipment Replacement Fund (VERP) is an internal service fund that provides for the replacement of vehicles and large equipment for the General Fund. Transfers to this fund are done on an annual basis in an amount sufficient to cover the cost of replacement purchases. Amounts needed to fund each year are determined based on the life of the asset and the expected replacement cost.

Proposed vehicle and equipment replacement purchases over the next five years total \$1,609,864 of which \$931,000 is budgeted for purchases in 2020.

Replacements scheduled for 2020 include a three-ton dump truck, aerial lift truck, five patrol vehicles, a chipper truck, and computers.

Water and Sewer Vehicle & Equipment Replacement Program

The Village operates an internal service fund to plan for and fund the replacement of all vehicles in the Water and Sewer System Fleet and large equipment including SCADA computer server,

trailers and lift station generators. The program is evaluated on an annual basis with updates to planned vehicle replacements based on current fleet performance and changes in operations.

Proposed vehicle and equipment replacement purchases over the next five years total \$1,192,000. Of that amount, \$435,000 is budgeted in 2020.

Replacements scheduled for 2020 include televising equipment and a Vactor excavator.

Summary

We would like to thank the entire Management Team who has been essential in the successful completion of this five-year plan. A considerable amount of time and effort was spent planning our capital projects several years into the future. We want to also recognize the significant efforts by Jeff Moline and Linda Dalton in the development of this document. We also thank you, the Mayor and Village Board for your support and guidance as we continue to invest in the infrastructure of the Village.

Respectfully,

A handwritten signature in blue ink, appearing to read "Al Stonitsch", with a stylized flourish at the end.

Al Stonitsch
Village Administrator

A handwritten signature in black ink, appearing to read "Nadine Alletto", with a stylized flourish at the end.

Nadine Alletto
Director of Finance

FISCAL YEAR 2020-2024 PROPOSED CAPITAL IMPROVEMENT PLAN SUMMARY								
	PROJECT DESCRIPTION	Project	2020	2021	2022	2023	2024	TOTAL
Capital Projects Fund	Board Room Audio Visual Replacement	1	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000
	VMWare Virtual Servers & Storage Area Network	2	\$ -	\$ 120,000	\$ -	\$ -	\$ -	\$ 120,000
	Cisco Switches	3	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ 40,000
	AMAG Advent Panel Upgrade	4	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000
	Electronic Message Board	5	\$ -	\$ 40,000	\$ 70,000	\$ -	\$ -	\$ 110,000
	Village Hall Reception Desk	6	\$ 24,000	\$ -	\$ -	\$ -	\$ -	\$ 24,000
	Storm Water Lining	10	\$ 400,000	\$ -	\$ 300,000	\$ -	\$ 300,000	\$ 1,000,000
	Jackson Drive Storm Channel Repair	11	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
	Roberts Drive Storm Sewer-Phase II	12	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000
	Woodridge Drive Storm Sewer Box Culvert	13	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
	Storm System Rehabilitation/Stabilization	14	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 750,000
	Whispering Oaks/Everglad Storm Sewer	15	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ 175,000
	North Creek Storm Sewer	16	\$ 145,000	\$ -	\$ -	\$ -	\$ -	\$ 145,000
	Vernon Court Storm Sewer	17	\$ -	\$ 145,000	\$ -	\$ -	\$ -	\$ 145,000
	LED Streetlight Improvements	18	\$ 32,000	\$ 32,000	\$ 32,000	\$ 32,000	\$ 32,000	\$ 160,000
	Woodridge Drive Roadway Rehab	19	\$ -	\$ -	\$ 80,000		\$ -	\$ 80,000
	Janes Ave. Roadway Rehab	20	\$ -	\$ -	\$ 80,000	\$ 80,000	\$ -	\$ 160,000
	Woodward Ave LAFO (75th to Wheeler)	21	\$ 39,000	\$ -	\$ -	\$ -	\$ -	\$ 39,000
	83rd Street STP Project (Rt. 53 to Janes)	22	\$ 31,000	\$ -	\$ -	\$ -	\$ -	\$ 31,000
	Hillcrest Woodward Traffic Signal	23	\$ 460,000	\$ -	\$ -	\$ -	\$ -	\$ 460,000
	Janes & Crabtree Traffic Signal Replacement	24	\$ 265,000	\$ -	\$ -	\$ -	\$ -	\$ 265,000
	75th Street Frontage Road Resurfacing	25	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000
	Town Center Parking Lot Expansion	26	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
	Tree Canopy Software	27	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
	Municipal Facility Improvements	28	\$ 1,520,000	\$ -	\$ -	\$ -	\$ -	\$ 1,520,000
	Hobson Road Sidewalk Extension (Lamond)	29	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000
	Boughton & Woodward Sidewalk Extension	30	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ 55,000
	Route 53 Sidewalk (North Segment)	31	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
	Route 53 Sidewalk (South Segment)	32	\$ 40,000	\$ 192,000	\$ -	\$ -	\$ -	\$ 232,000
	Total Capital Projects Fund		\$ 4,571,000	\$ 749,000	\$ 712,000	\$ 262,000	\$ 482,000	\$ 6,776,000
DEA	Squad Laptops/Docking Stations	8	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000
	Police Dashboard Cameras	9	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000
	Total Federal Drug Enforcement Fund		\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 300,000
VERP	Vehicle & Equipment Replacement	43	\$ 931,000	\$ 188,500	\$ 353,100	\$ 137,500	TBD	\$ 1,610,100
	Total VERP Fund		\$ 931,000	\$ 188,500	\$ 353,100	\$ 137,500	\$ -	\$ 1,610,100
MFT Fund	Woodridge Drive Roadway Rehab	19	\$ -	\$ -	\$ -	\$ 519,000	\$ -	\$ 519,000
	Janes Ave. Roadway Rehab	20	\$ -	\$ -	\$ -	\$ -	\$ 537,000	\$ 537,000
	Woodward Ave LAFO (75th to Wheeler)	21	\$ 288,108	\$ -	\$ -	\$ -	\$ -	\$ 288,108
	83rd Street STP Project (Rt. 53 to Janes)	22	\$ 256,448	\$ -	\$ -	\$ -	\$ -	\$ 256,448
	Roadway Improvements	33	\$ 1,606,634	\$ 1,584,998	\$ 1,568,497	\$ 1,033,286	\$ 996,574	\$ 6,789,989
	Total MFT Fund		\$ 2,151,190	\$ 1,584,998	\$ 1,568,497	\$ 1,552,286	\$ 1,533,574	\$ 8,390,545
Water & Sewer Fund	Valve, Hydrant, & System Improvements	34	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 600,000
	SCADA Telemetry Communication	35	\$ -	\$ -	\$ -	\$ 110,000	\$ -	\$ 110,000
	Water Tower Repainting	36	\$ 1,000,000	\$ 950,000	\$ -	\$ 500,000	\$ -	\$ 2,450,000
	Emergency Well System-Well Rehab	37	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ 60,000
	Watermain Replacement	38	\$ -	\$ -	\$ 1,200,000	\$ -	\$ -	\$ 1,200,000
	Sanitary Sewer Rehab and Improvements	39	\$ 1,560,000	\$ 395,000	\$ 495,000	\$ 375,000	\$ 465,000	\$ 3,290,000
	Lift Station Cabinet Replacement	40	\$ 150,000	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ 450,000
	Mendingwall Lift Station Rehab	41	\$ 265,000	\$ -	\$ -	\$ -	\$ -	\$ 265,000
	Total Water & Sewer Fund		\$ 3,095,000	\$ 1,615,000	\$ 2,025,000	\$ 1,105,000	\$ 585,000	\$ 8,425,000
Water Fund VERP	Vehicles/Equipment	44	\$ 435,000	\$ 106,000	\$ 269,000	\$ 159,000	\$ 223,000	\$ 1,192,000
	Water Meter Replacement	42	\$ -	\$ 1,150,000	\$ 1,150,000	\$ 1,150,000	\$ -	\$ 3,450,000
	Total Water & Sewer Fund VERP		\$ 435,000	\$ 1,256,000	\$ 1,419,000	\$ 1,309,000	\$ 223,000	\$ 4,642,000
	Grand Total All Funds		\$ 11,183,190	\$ 5,393,498	\$ 6,077,597	\$ 4,365,786	\$ 3,123,574	\$ 30,143,645

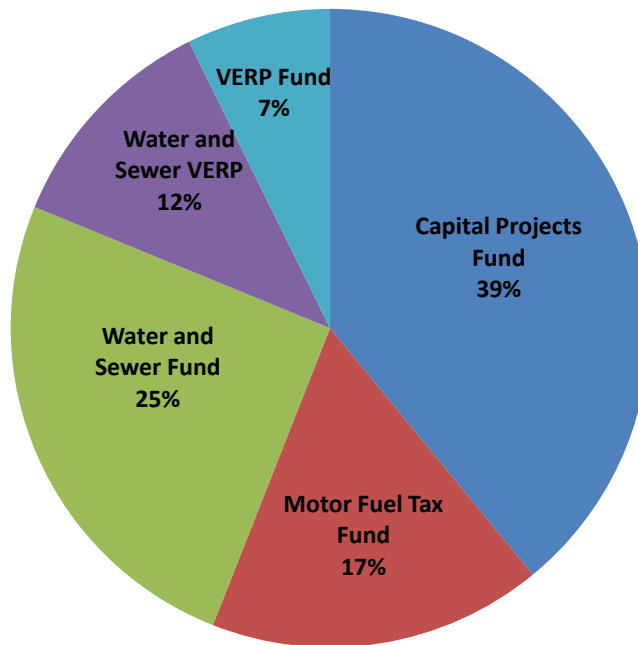
Village of Woodridge Capital Improvement Plan

Projects \$20,000 and Higher

Summary- By Fund

Fund	Fund Number	2020	2021	2022	2023	2024	2020-2024 Total Cost
Federal Drug Enforcement Fund	202	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 300,000
Motor Fuel Tax Fund	210	\$ 2,151,190	\$ 1,584,998	\$ 1,568,497	\$ 1,552,286	\$ 1,533,574	\$ 8,390,545
Capital Projects Fund	301	\$ 4,571,000	\$ 749,000	\$ 712,000	\$ 262,000	\$ 482,000	\$ 6,776,000
Vehicle & Equipment Replacement Fund	302	\$ 931,000	\$ 188,500	\$ 353,100	\$ 137,500	\$ -	\$ 1,610,100
Water and Sewer Fund	501	\$ 3,095,000	\$ 1,615,000	\$ 2,025,000	\$ 1,105,000	\$ 585,000	\$ 8,425,000
Water & Sewer VERP	502	\$ 435,000	\$ 1,256,000	\$ 1,419,000	\$ 1,309,000	\$ 223,000	\$ 4,642,000
Garage and Fuel Fund	601	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total		\$ 11,183,190	\$ 5,393,498	\$ 6,077,597	\$ 4,365,786	\$ 3,123,574	\$ 30,143,645

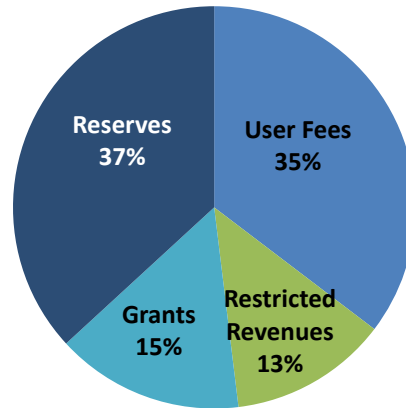
FISCAL YEAR 2020 PROPOSED CAPITAL PLAN \$12,622,041*



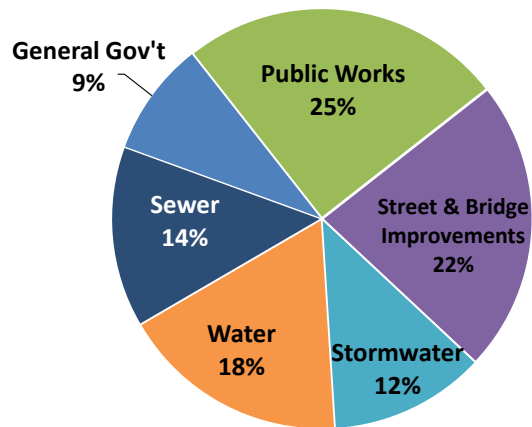
*net of grant funding

Village of Woodridge Capital Improvement Program Funding Sources

**Where the Money Comes From (Sources)
FY 2020**



**Where the Money Goes (Uses)
FY 2020**



In the Village of Woodridge funding for capital projects comes from a variety of sources, but generally fall into one of the following categories: restricted revenues, user charges and fees, grants, reserves, developer or other contributions, and financing. The chart above shows the various funding sources for the 2020 Budget.

Capital expenditure projects are classified into eight specific programs: General Government, Technology, Police Services, Public Works, Street Improvements, Stormwater Improvements, Water, and Sewer. The chart above shows the cost allocation of the proposed capital projects for the 2020 Budget.

Project: 1
BOARD ROOM AUDIO VIDEO REPLACEMENT

Managing Department: Administration

Estimated Useful Life: 7 years

Change from Previous CIP: None

Description: This is a comprehensive replacement of AV equipment including Microphones, Audio Mixer, Video Control Board, 2 Cameras, 2 Projectors, 4 Wireless HD Transmitters, Podium Laptop, Docking Station, and any associated installation and setup costs.

Cost Estimates	Five Year Capital Plan					Total Project
	2020	2021	2022	2023	2024	
	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000
Total	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 35,000					\$ 35,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 2
VMWare Virtual Servers & Storage Area Network

Managing Department: Administration

Estimated Useful Life: 5 Years

Change from Previous CIP: None

Description: A virtual server runs software on the same physical computer as other customers virtual machines, however, functionally is equivalent to a separate physical computer. These servers can be dedicated to the individual customers needs. The SAN moves storage resources off the common user network and reorganizes them into an independent, high-performance network. This allows each server to access shared storage as if it were a drive directly attached to the server. When a host wants to access a storage device on the SAN, it sends out a block-based access request for the storage device.

Cost Estimates	Five Year Capital Plan					Total Project
	2020	2021	2022	2023	2024	
	\$ -	\$ 120,000	\$ -	\$ -	\$ -	\$ 120,000
Total	\$ -	\$ 120,000	\$ -	\$ -	\$ -	\$ 120,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund		\$ 120,000				\$ 120,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ -	\$ 120,000	\$ -	\$ -	\$ -	\$ 120,000
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 3
Cisco Switches

Managing Department: Administration

Estimated Useful Life: 5 Years

Change from Previous CIP: None

Description: This project is for the replacement/installation of a system switch configuration. As opposed to connecting through a hub which tends to drag in data delivery time as the system expands with new devices, a switch connects multiple PCs, printers, servers and other hardware allowing users to send information, such as email, and access shared resources, including printers, in a more smooth, efficient, and transparent manner.

		Five Year Capital Plan				
Cost Estimates	2020	2021	2022	2023	2024	Total Project
	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ 40,000
Total	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ 40,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund		\$ 40,000				\$ 40,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ 40,000
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 4
AMAG Advent Panel Upgrade

Managing Department: Administration

Estimated Useful Life: 5 Years

Change from Previous CIP: Change in Year

Description: The Village Hall and Police/Public Works facility are secured through an Advent electronic door lock system to provide controlled building access for the safety of our employees and visitors. The panels have an approximate ten year life and will need to be upgraded in 2022. There is an annual \$1,400 maintenance fee associated with the system.

		Five Year Capital Plan				
Cost Estimates	2020	2021	2022	2023	2024	Total Project
	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000
Total	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund		\$ 30,000				\$ 30,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)	\$ 1,400	\$ 1,400	\$ 1,400	\$ 1,400	\$ 1,400	\$ 7,000
Total-Net Revenue	\$ 1,400	\$ 1,400	\$ 1,400	\$ 1,400	\$ 1,400	\$ 7,000

Project: 5
Electronic Message Board

Managing Department: Administration

Estimated Useful Life: 15 Years

Change from Previous CIP: None

Location: Entrance to Village Hall



Description: The Village intends to install electronic message boards at Center & Plaza Drives and another location to be determined. These boards serve as communication and public relations tools to share information about events and items of note throughout the community. The total cost of the project is \$110,000, split between FY 2021 and FY 2022. The sign at Center and Plaza Drives is planned to be completed in 2022.

Cost Estimates	Five Year Capital Plan					
	2020	2021	2022	2023	2024	Total Project
	\$ -	\$ 40,000	\$ 70,000	\$ -	\$ -	\$ 110,000
Total	\$ -	\$ 40,000	\$ 70,000	\$ -	\$ -	\$ 110,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund		\$ 40,000	\$ 70,000			\$ 110,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ -	\$ 40,000	\$ 70,000	\$ -	\$ -	\$ 110,000
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 6
Village Hall Reception Desk

Managing Department: Community Development

Estimated Useful Life: 15 Years

Change from Previous CIP: Change in Year



Description: Operational changes were realized with the implementation of Munis and a Village goal became to make the front counter more functional for staff and inviting to residents.

In response to the recent active shooter threat, the project will now include safety enhancements that were not included in the original cost estimate of \$24,000. As a result, the total project cost will likely increase.

Cost Estimates	Five Year Capital Plan					Total Project
	2020	2021	2022	2023	2024	
	\$ 24,000	\$ -	\$ -	\$ -	\$ -	\$ 24,000
Total	\$ 24,000	\$ -	\$ -	\$ -	\$ -	\$ 24,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 24,000					\$ 24,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 24,000	\$ -	\$ -	\$ -	\$ -	\$ 24,000
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 8
Squad Laptops/Docking Stations

Managing Department: Police

Estimated Useful Life: 3-5 Years

Change from Previous CIP: None

Description: Police officers use the in-car computers in their everyday police work. Officers utilize in-squad laptops to run license plates, check for warrants and dispatch officers to calls. Officers also use the laptops for paperless reporting and accessing various intelligence databases. The useful life of the in-car computers is three to five years. For ensured compatibility, the laptops were replaced in 2019. The \$5,000 annual operating cost is for laptop maintenance. *The police department intends to replace the laptops in 2025 or 2026, depending on the condition of the equipment. A placeholder was added in 2024.

Cost Estimates	Five Year Capital Plan					
	2020	2021	2022	2023	2024	Total Project
	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000
Total	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000
Funding Sources						
State and Federal Drug Funds					\$ 150,000	\$ 150,000
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund						\$ -
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding					\$ 150,000	\$ 150,000
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 25,000
Total-Net Revenue	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 25,000

Project: 9
Police Dashboard Cameras

Managing Department: Police

Estimated Useful Life: 3-5 Years

Change from Previous CIP: None



Description: The Police Department utilizes in-car cameras to record traffic stops and other public contacts for evidence purposes, as well as to increase transparency with the public. The useful life of the cameras are three to five years. For ensured compatibility, the cameras were replaced in 2019. The \$15,000 annual operating cost is for video storage. *The police department intends to replace the dashcams in 2025 or 2026, depending on the condition of the equipment. A placeholder was added in 2024.

Cost Estimates	Five Year Capital Plan					
	2020	2021	2022	2023	2024	Total Project
	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000
Total	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000
Funding Sources						
State and Federal Drug Funds					\$ 150,000	\$ 150,000
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund						\$ -
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 75,000
Total-Net Revenue	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 75,000

**Project: 10
Stormwater Lining**

Managing Department: Public Works

Estimated Useful Life: 50 Years

Change from Previous CIP: Change in Year/Price



Description: The Village has corrugated metal pipe (CMP) and concrete pipe throughout the Village as a component of the stormwater system infrastructure used to convey stormwater from location to location. CMP tends to corrode and deteriorate over time and concrete pipe does become offset or degrade. In both cases the pipe repair includes removal and replacement or lining of the infrastructure. Televising and cleaning of the storm sewers is completed first to identify the condition of the sewers, determine the correct method for repair, and to prioritize sewers in need of lining.

Cost Estimates	Five Year Capital Plan					
	2020	2021	2022	2023	2024	Total Project
	\$ 400,000	\$ -	\$ 300,000		\$ 300,000	\$ 1,000,000
Total	\$ 400,000	\$ -	\$ 300,000	\$ -	\$ 300,000	\$ 1,000,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 400,000		\$ 300,000		\$ 300,000	\$ 1,000,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 400,000	\$ -	\$ 300,000	\$ -	\$ 300,000	\$ 1,000,000
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 11
Jackson Drive Storm Channel Repair

Managing Department: Public Works

Estimated Useful Life: 15 Years

Change from Previous CIP: New Project



Description: Stormwater in the Unit 4 Subdivision (Jackson Drive) travels through storm sewer channels built with concrete bank stabilization. Overtime, repairs to sections of the concrete is necessary. Staff estimates the repairs at approximately \$50,000.

Cost Estimates	Five Year Capital Plan					Total Project
	2020	2021	2022	2023	2024	
	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 50,000					\$ 50,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 12
Roberts Drive Storm Sewer - Phase II

Managing Department: Public Works
Estimated Useful Life: 50 Years
Change from Previous CIP: New Project



Description: The Village completed Phase I of the Roberts Drive Storm Sewer Improvements in 2019. The project included the up-sizing of the Roberts Court Storm Sewer, installation of a parallel storm sewer on Roberts Drive and the installation of high volume inlets along the path at a cost of approximately \$300,000. Phase II will include upsizing of the storm sewer system along 71st from Roberts west toward the egress at the Girl Scouts of America property. The estimated cost including design and construction engineering is \$400,000.

	Five Year Capital Plan					
Cost Estimates	2020	2021	2022	2023	2024	Total Project
	\$ 400,000	\$ -	\$ -		\$ -	\$ 400,000
Total	\$ 400,000	\$ -	\$ -		\$ -	\$ 400,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 400,000					\$ 400,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 13
Woodridge Drive Storm Sewer Box Culvert

Managing Department: Public Works

Estimated Useful Life: 15 Years

Change from Previous CIP: New Project



Description: Public Works continues to see problems at this creek outfall due to storm run-off from the Woodridge Drive. This project includes both minor design and materials to rebuild this bank around the outfall into Crabtree Creek.

Cost Estimates	Five Year Capital Plan					
	2020	2021	2022	2023	2024	Total Project
	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Total	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 25,000					\$ 25,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 14
Storm System Rehabilitation/Stabilization

Managing Department: Public Works

Estimated Useful Life: Varies with Treatment

Change from Previous CIP: None



Description: The Village has previously completed a stream bank inventory and condition rating that was primarily focused on Village owned waterways. From that study the Village has attempted to obtain outside funding for higher ranked projects before moving forward with the projects utilizing local funding sources. It is anticipated that smaller stabilization / erosion / various stormwater improvement projects will continue to be identified on an as-needed basis which this funding would be utilized towards. This is anticipated to be an ongoing reoccurring cost in future years.

Cost Estimates	Five Year Capital Plan					Total Project
	2020	2021	2022	2023	2024	
	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 750,000
Total	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 750,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 750,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 750,000
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 15
Whispering Oaks/Everglade Storm Sewer

Managing Department: Public Works
Estimated Useful Life: 25 Years
Change from Previous CIP: Change in Year



Description: V3 completed computer modeling of the area and reviewed the overland flow and sewer inlet capacity. The modeling data aligns with feedback from residents and the solution entails a combination of larger inlets, upsizing an existing storm sewer, and re-grading the overflow route from an adjacent pond to improve this storm management system.

Cost Estimates	Five Year Capital Plan					
	2020	2021	2022	2023	2024	Total Project
Total	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ 175,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 175,000					\$ 175,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ 175,000
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Project: 16
North Creek Storm Sewer**

Managing Department: Public Works

Estimated Useful Life: 25 Years

Change from Previous CIP: None



Description: The Village has worked with the residents in this area along North Creek related to drainage complaints. This project includes the extension of the existing storm sewer with stubs for connection points for residents to attach to at their own cost.

Cost Estimates	Five Year Capital Plan					Total Project
	2020	2021	2022	2023	2024	
	\$ 145,000	\$ -	\$ -	\$ -	\$ -	\$ 145,000
Total	\$ 145,000	\$ -	\$ -	\$ -	\$ -	\$ 145,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 145,000					\$ 145,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 145,000	\$ -	\$ -	\$ -	\$ -	\$ 145,000
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 17 Vernon Court Storm Sewer

Description: The Village has worked with the residents in the area of Vernon (Timke Estates) related to drainage. This project includes the extension of the existing storm sewer with stubs for connection points for residents to attach to at their own cost.

	Five Year Capital Plan					
Cost Estimates	2020	2021	2022	2023	2024	Total Project
	\$ -	\$ 145,000	\$ -	\$ -	\$ -	\$ 145,000
Total	\$ -	\$ 145,000	\$ -	\$ -	\$ -	\$ 145,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund		\$ 145,000				\$ 145,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ -	\$ 145,000	\$ -	\$ -	\$ -	\$ 145,000
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 18
LED Streetlight Improvements

Managing Department: Public Works

Estimated Useful Life: 20 Years

Change from Previous CIP: None



Description: The Village is responsible for approximately 1,700 streetlights, which include a variety of lights (high-pressure sodium, metal halide, mercury vapor and LED). The promised benefits of LED lights is they last longer/fewer outages (reduced maintenance) and use less power (reduced billing costs). As technology with LED lights has improved, the Village previously pursued a Phase 1 Pilot Program with the installation of LED streetlights in new residential subdivisions by the developer, which had been positive. The Village then completed two LED retrofit projects using grant funds from the Metropolitan Mayors Caucus. The Village is planning to use a new grant program from ComEd in 2020 and future years, pending availability, to continue this work targeting older lights in designated geographic areas.

Cost Estimates	Five Year Capital Plan					
	2020	2021	2022	2023	2024	Total Project
	\$ 32,000	\$ 32,000	\$ 32,000	\$ 32,000	\$ 32,000	\$ 160,000
Total	\$ 32,000	\$ 32,000	\$ 32,000	\$ 32,000	\$ 32,000	\$ 160,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 24,000	\$ 24,000	\$ 24,000	\$ 24,000	\$ 24,000	\$ 120,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 40,000
Total Funding	\$ 32,000	\$ 32,000	\$ 32,000	\$ 32,000	\$ 32,000	\$ 160,000
Annual Operating Impacts						
	2020	2021	2022	2023	2024	Total Project
Reimbursement (grant)						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 19
Woodridge Drive Roadway Rehab

Managing Department: Public Works
Estimated Useful Life: 16 Years
Change from Previous CIP: New Project



Description: The Woodridge Drive Full Depth Resurfacing Project entails the resurfacing of Woodridge Drive from Hobson Road to Center Drive. The work will include resurface with base work also include miscellaneous sidewalk and curb repair, and pavement markings as needed. The total construction cost for this project is estimated at \$1,730,000 with \$1,211,000 of the cost funded through a Surface Transportation Grant leaving a local share of \$519,000. The Village share of the construction is budgeted in the Motor Fuel Tax Fund with the design engineering (\$80,000) and construction engineering (\$80,000) in the Capital Projects Fund. This project will be let by the State of Illinois in spring of 2023.

Cost Estimates	Five Year Capital Plan					
	2020	2021	2022	2023	2024	Total Project
	\$ -	\$ -	\$ 80,000	\$ 599,000	\$ -	\$ 679,000
Total	\$ -	\$ -	\$ 80,000	\$ 599,000	\$ -	\$ 679,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund				\$ 519,000		\$ 519,000
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund			\$ 80,000	\$ 80,000		\$ 160,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding				\$ 1,211,000		\$ 1,211,000
Total Funding	\$ -	\$ -	\$ 80,000	\$ 1,810,000	\$ -	\$ 1,890,000
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 20
Janes Avenue Roadway Rehab

Managing Department: Public Works

Estimated Useful Life: 16 Years

Change from Previous CIP: New Project



Description: The Janes Avenue Full Depth Resurfacing Project entails the resurfacing of Janes Avenue from 75th Street to Waterbury Drive. The work will include resurface with base work also include miscellaneous sidewalk and curb repair, and pavement markings as needed. The total construction cost for this project is estimated at \$1,790,000 with \$1,253,000 of the cost funded through a Surface Transportation Grant leaving a local share of \$537,000. The Village share of the construction is budgeted in the Motor Fuel Tax Fund with the design engineering (\$80,000) and construction engineering (\$80,000) in the Capital Projects Fund. This project will be let by the State of Illinois in spring of 2024.

Cost Estimates	Five Year Capital Plan					Total Project
	2020	2021	2022	2023	2024	
	\$ -	\$ -	\$ 80,000	\$ 80,000	\$ 537,000	\$ 697,000
Total	\$ -	\$ -	\$ 80,000	\$ 80,000	\$ 537,000	\$ 697,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund					\$ 537,000	\$ 537,000
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund			\$ 80,000	\$ 80,000		\$ 160,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding					\$ 1,253,000	\$ 1,253,000
Total Funding	\$ -	\$ -	\$ 80,000	\$ 80,000	\$ 1,790,000	\$ 1,950,000
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 21
Woodward Avenue LAFO (75th to Wheeler)

Managing Department: Public Works

Estimated Useful Life: 10 Years

Change from Previous CIP: None



Description: The Woodward Avenue Resurfacing Project entails the resurfacing of Woodward from 75th Street to Wheeler. The work will also include miscellaneous sidewalk and curb repair, and pavement markings, as needed. The total construction cost for this project is estimated at \$960,360, with \$672,252 of the cost funded through a Surface Transportation Grant, leaving a local share of \$288,108. The Village share of the construction is budgeted in the Motor Fuel Tax Fund with the design engineering (\$26,500 in 2019) and construction engineering (\$39,000 in 2020) in the Capital Projects Fund. This project will be let by the State of Illinois in spring of 2020.

Cost Estimates	Five Year Capital Plan					Total Project
	2020	2021	2022	2023	2024	
Total	\$ 327,108	\$ -	\$ -	\$ -	\$ -	\$ 327,108
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund	\$ 288,108					\$ 288,108
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 39,000					\$ 39,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding	\$ 672,252					\$ 672,252
Total Funding	\$ 999,360	\$ -	\$ -	\$ -	\$ -	\$ 999,360
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 22
83rd Street STP Project (Rt. 53 to Janes)

Managing Department: Public Works

Estimated Useful Life: 10 Years

Change from Previous CIP: None

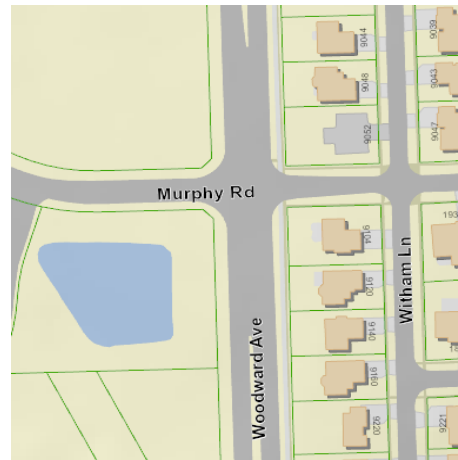


Description: The 83rd Street Resurfacing Project entails the resurfacing of 83rd Street from IL Route 53 to Janes Avenue. The work will also include miscellaneous sidewalk and curb repair, and pavement markings, as needed. The total construction cost for this project is estimated at \$854,827, with \$598,379 of the cost funded through a Surface Transportation Grant, leaving a local share of \$256,448. The Village share of the construction is budgeted in the Motor Fuel Tax Fund with the design engineering (\$32,000 in 2019) and construction engineering (\$31,000) in the Capital Projects Fund. This project will be let by the State of Illinois in spring of 2020.

	Five Year Capital Plan					
Cost Estimates	2020	2021	2022	2023	2024	Total Project
	\$ 287,448	\$ -	\$ -	\$ -	\$ -	\$ 287,448
Total	\$ 287,448	\$ -	\$ -	\$ -	\$ -	\$ 287,448
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund	\$ 256,448					\$ 256,448
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 31,000					\$ 31,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding	\$ 598,379					\$ 598,379
Total Funding	\$ 885,827	\$ -	\$ -	\$ -	\$ -	\$ 885,827
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 23
Hillcrest Woodward Traffic Signal

Managing Department: Public Works
Estimated Useful Life: 5 Years
Change from Previous CIP: Change in Price



Description: With the development of the industrial center (Edward Don, Orbus, etc.) on the west side of Woodward Avenue between Edward Don Parkway and Murphy Road, staff continues to monitor and plan for the possibility of a traffic signal at the intersection of Murphy Road and Hillcrest and Woodward Avenue. Staff is continuing to monitor traffic counts at this intersection and has planned for the traffic signal install within the five (5) year Capital Improvement Plan.

Cost Estimates	Five Year Capital Plan					Total Project
	2020	2021	2022	2023	2024	
	\$ 460,000	\$ -	\$ -	\$ -	\$ -	\$ 460,000
Total	\$ 460,000	\$ -	\$ -	\$ -	\$ -	\$ 460,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 460,000					\$ 460,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 460,000	\$ -	\$ -	\$ -	\$ -	\$ 460,000
Annual Operating Impacts						
	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 24
Janes & Crabtree Traffic Signal Replacement

Managing Department: Public Works

Estimated Useful Life: 25 Years

Change from Previous CIP: Change in Price



Description: The Village owns and operates traffic signals at nine intersections throughout the Village. One location, only a three leg intersection, at Janes and Crabtree is one of the older systems. While the light fixtures were updated to LED, the equipment and loops are old with some equipment difficult to locate to make repairs. While the Village is funding toward the replacements of traffic signals through the VERP, not all funds are yet accumulated so the project is planned for the CIP fund. The replacement is scheduled for 2020.

Cost Estimates	Five Year Capital Plan					Total Project
	2020	2021	2022	2023	2024	
	\$ 265,000	\$ -	\$ -	\$ -	\$ -	\$ 265,000
Total	\$ 265,000	\$ -	\$ -	\$ -	\$ -	\$ 265,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 265,000					\$ 265,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 265,000	\$ -	\$ -	\$ -	\$ -	\$ 265,000
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 25
75th Street - Frontage Road Resurfacing Project

Managing Department: Public Works

Estimated Useful Life: 16 Years

Change from Previous CIP: New Project



Description: There has been an informal shared partnership between the Village and DuPage County regarding the maintenance and repair of the existing North/South Frontage Road along 75th Street (approximately 1.2 miles in total, as shown in blue below) but no formal intergovernmental agreement (IGA) or jurisdictional transfer (JT). Located on County owned right of way (ROW), but it primarily benefits Woodridge residents for ease of access while limiting access points onto 75th Street. These frontage roads are reaching the point in their life cycle where rehabilitation work is required. Given that the roadway primarily benefits Woodridge residents, DuPage County and Woodridge have discussed a 50/50 cost sharing arrangement to complete these roadway improvements and then transferring them to the Village as a future Woodridge responsibility.

		Five Year Capital Plan					
Cost Estimates		2020	2021	2022	2023	2024	Total Project
Total		\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Funding Sources							
State and Federal Drug Funds							\$ -
Motor Fuel Tax Fund							\$ -
TIF #2 Fund							\$ -
SSA #1,3,5 Funds							\$ -
Capital Projects Fund		\$ 300,000					\$ 300,000
Vehicle Equipment Replacement (VERP) Fund							\$ -
Water & Sewer Fund							\$ -
Water & Sewer VERP Fund							\$ -
Garage and Fuel Fund							\$ -
Grant Funding		\$ 300,000					\$ 300,000
Total Funding		\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Annual Operating Impacts		2020	2021	2022	2023	2024	Total Project
New Revenue		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Staffing Costs (Savings)							\$ -
Facility Costs (Savings)							\$ -
Program Costs (Savings)							\$ -
Total-Net Revenue		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 26
Town Center Parking Lot Expansion

Managing Department: Public Works

Estimated Useful Life: 50 Years

Change from Previous CIP: New Project



Description: The Village, Park District, School District 68, and Woodridge Public Library are working to collaborate on the construction of a parking lot expansion (30-40 new spaces) behind Village Hall to help mitigate some of the anticipated additional parking demand from Park and Jefferson Junior High School activities. The Village will lead the process for the design and construction work for the parking lot expansion. The estimated cost to construct the parking lot is \$250,000. The initial construction costs will be split three-ways between the Village, Park District, and School District. The Village's ultimate cost share, therefore, would be approximately \$83,000, following reimbursement. The Library's contribution is the use of a portion of their vacant land, as well as agreement to cost share the future rehabilitation costs for the parking lot with the other three agencies.

Cost Estimates	Five Year Capital Plan					
	2020	2021	2022	2023	2024	Total Project
	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Total	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 83,000					\$ 83,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding	\$ 167,000					\$ 167,000
Total Funding	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue		\$ -	\$ -	\$ -	\$ -	\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 27
Software Applications/Tree Canopy Software

Managing Department: Public Works

Estimated Useful Life: 10 Years

Change from Previous CIP: Change in Year

1	348	8211	Chesterton	front parkway	
1	349	8219	Chesterton	front parkway	maple
		8220	Chesterton	front parkway	elm
1	350	8227	Chesterton	front parkway	ken. Coffeetree
1	351	8240	Rutherford	front parkway	Ginkgo
1	352	82			
1	353	21			e
1	354	21			
1	355	21			ilac
1	356	81			berry
1	357	81			berry
2	358	81			e
	359	81			
1	360	81			Coffeetree
1	361	81			e
1	362	81			
1	363	81			
1	364	80			berry
1	365	8050	Rutherford	front parkway	zelcova
1	366	2119	Benning	front parkway	maple
1	367	2111	Benning	front parkway	oak
		2001	Mason	front parkway	maple
1	368	8054	Mason	side parkway	honeylocust
1	369	8004	Mason	front parkway	honeylocust
1	370	2040	Harcourt	front parkway	oak
1	371	2054	Harcourt	front parkway	tuliptree
1	372	8266	Mourning Dove	front parkway	
1	373	8217	Mourning Dove	front parkway	ironwood

Description: The Village had budgeted for the purchase of new Tree Canopy tracking software. The current tree inventory program is outdated and cannot be converted to the new operating system. This software is being evaluated with the integration of the work order system and is planned for replacement in 2020.

Cost Estimates	Five Year Capital Plan					Total Project
	2020	2021	2022	2023	2024	
	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Total	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 30,000					\$ 30,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 28
Municipal Facility Improvements

Managing Department: Police/Public Works

Estimated Useful Life: 30 Years

Change from Previous CIP: Change in Year



Description: For several years the Village has reviewed the possible renovation or new construction of the Police Department and/or the Public Works Department. In the spring of 2015, the Village engaged a Project / Construction Management Team (The AT Group and Williams Architects) to complete a Space Needs Update and Campus Facility Feasibility Study. The Space Needs and Feasibility Studies were presented in the fall/winter of 2015 and the project concept phase began in 2016. Concept design and facility planning considerations continue with review and consulting work in 2020.

Budgeted items in 2020 include: \$500,000 - 1 Plaza Roof; \$400,000- 1 Plaza Floor; \$20,000 - 5 Plaza Roof; \$200,000 - PW Generator Replacment; and \$400,000 PW HVAC Replacement. The Five Year will be modified to reflect the Village Board approved Facility Plan.

Cost Estimates	Five Year Capital Plan					
	2020	2021	2022	2023	2024	Total Project
	\$ 1,520,000	\$ -	\$ -	\$ -	\$ -	\$ 1,520,000
Total	\$ 1,520,000	\$ -	\$ -	\$ -	\$ -	\$ 1,520,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 1,520,000					\$ 1,520,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 1,520,000	\$ -	\$ -	\$ -	\$ -	\$ 1,520,000
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 29
Hobson Road (at Lamond) Sidewalk Extension

Managing Department: Public Works

Estimated Useful Life: 25 Years

Change from Previous CIP: None



Description: : DuPage County Department of Transportation has undertaken two separate road projects on County roadways in Woodridge: 1) 63rd Street / Hobson Road Resurfacing and Sidewalk Construction; and 2) Woodward and Boughton Intersection Improvements. With both projects, the Village had the opportunity to add Woodridge sidewalk work and as such added 2 projects: 1) the installation of a sidewalk connector on the west side of Woodward, south of Boughton (\$55,000); and the Lamond Road connector between Hobson and Cedar Hills (\$45,000). Both are timed with the County project in 2020. Both projects will benefit from economy of scale pricing and bid and contract management / processing by a third party. This project will be primarily funded by a developer contribution.

		Five Year Capital Plan					
Cost Estimates		2020	2021	2022	2023	2024	Total Project
		\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000
Total		\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000
Funding Sources							
State and Federal Drug Funds							\$ -
Motor Fuel Tax Fund							\$ -
TIF #2 Fund							\$ -
SSA #1,3,5 Funds							\$ -
Capital Projects Fund	\$ 45,000						\$ 45,000
Vehicle Equipment Replacement (VERP) Fund							\$ -
Water & Sewer Fund							\$ -
Water & Sewer VERP Fund							\$ -
Garage and Fuel Fund							\$ -
Grant Funding							\$ -
Total Funding		\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000
Annual Operating Impacts		2020	2021	2022	2023	2024	Total Project
New Revenue							\$ -
Staffing Costs (Savings)							\$ -
Facility Costs (Savings)							\$ -
Program Costs (Savings)							\$ -
Total-Net Revenue		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 30
Boughton and Woodward Sidewalk Extension

Managing Department: Public Works

Estimated Useful Life: 25 Years

Change from Previous CIP: None



Description: DuPage County Department of Transportation has undertaken two separate road projects on County roadways in Woodridge: 1) 63rd Street / Hobson Road Resurfacing and Sidewalk Construction; and 2) Woodward and Boughton Intersection Improvements. With both projects, the Village had the opportunity to add Woodridge sidewalk work and as such added 2 projects: 1) the installation of a sidewalk connector on the west side of Woodward, south of Boughton (\$55,000); and the Lamond Road connector between Hobson and Cedar Hills (\$45,000), included as Project 29. Both are timed with a County project in 2020. Both projects will benefit from economy of scale pricing and bid and contract management / processing by a third party. This project will be primarily funded by a future developer contribution.

Cost Estimates	Five Year Capital Plan					Total Project
	2020	2021	2022	2023	2024	
	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ 55,000
Total	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ 55,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 55,000					\$ 55,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ 55,000
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 31
Route 53 Path Sidewalk (North Segment)

Managing Department: Public Works

Estimated Useful Life: 25 Years

Change from Previous CIP: None



Description: This project includes the construction of new sidewalk along Illinois Route 53 from Mulligan Drive to Hobson Road. The Village was awarded a Surface Transportation Program grant in the amount of \$160,000 for this project leaving a local match of \$65,000. The total project cost is estimated at \$295,000 (approximately \$30,000 for design engineering in 2017). Construction engineering (\$35,000) and construction (\$65,000) is anticipated in 2020 following pending reviews from IDOT that have postponed the 2019 work plan.

	Five Year Capital Plan					
	2020	2021	2022	2023	2024	Total Project
Cost Estimates						
	\$ 260,000		\$ -	\$ -	\$ -	\$ 260,000
Total	\$ 260,000	\$ -	\$ -	\$ -	\$ -	\$ 260,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 100,000					\$ 100,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding	\$ 160,000					\$ 160,000
Total Funding	\$ 260,000	\$ -	\$ -	\$ -	\$ -	\$ 260,000
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 32
Route 53 Path Sidewalk (South Segment)

Managing Department: Public Works

Estimated Useful Life: 25 Years

Change from Previous CIP: Change in Year



Description: Construction of new sidewalk on the east side of Illinois Route 53 from 83rd Street south to Justamere Road. The Village is currently applying for grants for this project. Staff is budgeting for a local share of \$162,000 (30% of a total \$540,000 for construction) in 2021 for construction plus \$30,000 for construction engineering and will continue to seek STP grant funds for the remaining 70% of the construction costs. Design Engineering is budgeted at \$40,000 in 2020.

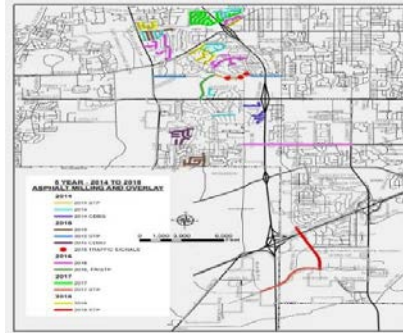
Cost Estimates	Five Year Capital Plan					Total Project
	2020	2021	2022	2023	2024	
	\$ 40,000	\$ 570,000	\$ -	\$ -	\$ -	\$ 610,000
Total	\$ 40,000	\$ 570,000	\$ -	\$ -	\$ -	\$ 610,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 40,000	\$ 192,000				\$ 232,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding		\$ 378,000				\$ 378,000
Total Funding	\$ 40,000	\$ 570,000	\$ -	\$ -	\$ -	\$ 610,000
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 33
MFT Roadway Improvements

Managing Department: Public Works

Estimated Useful Life: 20 Years

Change from Previous CIP: No Change



Description: The Village uses various maintenance and improvement treatments on the roadway system, including curb line and pavement crackfill, patching, and minimal overlay in order to extend the life of the roadway before resurfacing or reconstruction is needed. The Village aggressively pursues outside grant funding sources in order to offset the cost of the resurfacing/reconstruction costs. For years FY2020 - FY2024 the Village will complete many major road programs including the annual Woodridge MFT resurfacing projects and Surface Transportation Program funded roadway projects which include the 83rd Street Bridge Deck and the Janes Avenue project. Additionally, the Village continues the Resident Participation Program annually which is reimbursed by the residents that choose to add on to our project.

Cost Estimates	Five Year Capital Plan					
	2020	2021	2022	2023	2024	Total Project
	\$ 1,606,364	\$ 1,584,998	\$ 1,568,497	\$ 1,033,286	\$ 996,574	\$ 6,789,719
Total	\$ 1,606,364	\$ 1,584,998	\$ 1,568,497	\$ 1,033,286	\$ 996,574	\$ 6,789,719
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund	\$ 1,606,364	\$ 1,584,998	\$ 1,568,497	\$ 1,033,286	\$ 996,574	\$ 6,789,719
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund						\$ -
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 1,606,364	\$ 1,584,998	\$ 1,568,497	\$ 1,033,286	\$ 996,574	\$ 6,789,719
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 34
Valve, Hydrant and System Improvements

Managing Department: Public Works

Estimated Useful Life: 50-75 Years

Change from Previous CIP: Change in Price/Scope



Description: The Village's Water System has approximately 1,750 valves and 2,100 fire hydrants all at different ages typically tied to the date of the original build-out of the particular subdivision. This program, the Valve & Hydrant Program, accounts for the annual purchase of new valves and hydrants that to date have been installed by Village staff. The addition of the System Improvement program (pumps, piping, etc.) dollars to this program represents additional dollars allocated toward the replacement of additional valves, hydrants or large meters, in addition to those other items, all aimed at improving the overall function and tightness of the system, as well as the improved ability to shut down valves for system repairs.

	Five Year Capital Plan					
Cost Estimates	2020	2021	2022	2023	2024	Total Project
Total	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 600,000
	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 600,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund						\$ -
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 600,000
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 600,000
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 35
SCADA Telemetry Communication

Managing Department: Public Works

Estimated Useful Life: 15 Years

Change from Previous CIP: None

Description: In 2007, the Village conducted a radio path study to determine the feasibility and best method of converting the Supervisory Control and Data Acquisition (SCADA) to radio communication. Converting from leased telephone lines to radios would result in improved reliability and reducing costs paid for leased telephone lines. The existing radios and related equipment are currently planned for replacement in 2023 but staff will be evaluating the practicality and cost effectiveness of a phased replacement of various related projects, including the PLCs, verses a global replacement of equipment.

Cost Estimates	Five Year Capital Plan					
	2020	2021	2022	2023	2024	Total Project
	\$ -	\$ -	\$ -	\$ 110,000	\$ -	\$ 110,000
Total	\$ -	\$ -	\$ -	\$ 110,000	\$ -	\$ 110,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund						\$ -
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund				\$ 110,000		\$ 110,000
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ -	\$ -	\$ -	\$ 110,000	\$ -	\$ 110,000
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 36
Paint Water Towers

Managing Department: Public Works

Estimated Useful Life: 20 Years

Change from Previous CIP: Change in Year/Price



Description: This 2020 project consists of the repainting of the interior and exterior of Water Tower 3 located at Village Greens Golf. The 2021 painting project is planned for the repainting of the Standpipe Water Tower located south of 87th Street, west of Woodward Avenue and the 2023 painting project is planned tentatively for Water Tower 1 located on south Woodridge Drive. The repainting of the water tower adds life to the tower by protecting the structural steel. The maintenance cycles of each of the four water towers were reviewed and programmed in the Water System Evaluation that was completed in 2012 and will be re-reviewed in the 2020 evaluation.

Five Year Capital Plan						
Cost Estimates	2020	2021	2022	2023	2024	Total Project
Total	\$ 1,000,000	\$ 950,000	\$ -	\$ 500,000	\$ -	\$ 2,450,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund						\$ -
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund	\$ 1,000,000	\$ 950,000	\$ -	\$ 500,000	\$ -	\$ 2,450,000
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 1,000,000	\$ 950,000	\$ -	\$ 500,000	\$ -	\$ 2,450,000
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 37
Emergency Well System - Well Rehab

Managing Department: Public Works

Estimated Useful Life: 20 Years

Change from Previous CIP: New Project



Description: The Village operates four (4) back-up wells in the Village of Woodridge. These wells pull from the groundwater aquifers. These wells were the source of water in Woodridge prior to connecting to DuPage Water Commission to purchase Lake Michigan Water. The well system is strictly back-up for an emergency in which Lake Water became unavailable; the sources are never mixed. These projects are for the ongoing maintenance of this emergency system. In 2019, Well 2 was pulled (\$60,000), and Well 6 (\$60,000) is planned for 2022.

Cost Estimates	Five Year Capital Plan					
	2020	2021	2022	2023	2024	Total Project
	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ 60,000
Total	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ 60,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund						\$ -
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund			\$ 60,000			\$ 60,000
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ 60,000
Annual Operating Impacts						
	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 38
Watermain Replacement

Managing Department: Public Works

Estimated Useful Life: 20 Years

Change from Previous CIP: None



Description: The Village's Water System has approximately 135 miles of watermain that ranges in age from new installation in the new subdivisions of Timbers Edge and Farmingdale Unit 26, to 60 year old main. Similar to the replacement of the Mitchell Drive watermain in 2013, this program recognizes the need to plan for and replace this infrastructure based on high problem sections, age, and poor soil conditions, etc. The five Year Budget has (1) \$1,200,000 budgeted replacement project at a quantity and inflated unit cost consistent with the Mitchell Drive replacement occurring once every three (3) years beginning in 2022, which will begin to ramp in the next decade to an every year replacement schedule.

Cost Estimates	Five Year Capital Plan					Total Project
	2020	2021	2022	2023	2024	
	\$ -	\$ -	\$ 1,200,000	\$ -	\$ -	\$ 1,200,000
Total	\$ -	\$ -	\$ 1,200,000	\$ -	\$ -	\$ 1,200,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund						\$ -
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund	\$ -	\$ -	\$ 1,200,000	\$ -	\$ -	\$ 1,200,000
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ -	\$ -	\$ 1,200,000	\$ -	\$ -	\$ 1,200,000
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 39
Sanitary Sewer Rehab and Improvement Programs

Managing Department: Public Works

Estimated Useful Life: 50 Years

Change from Previous CIP: Change in Year/Price

Sewer Services	2020	2021	2022	2023	2024
Lining	300,000	200,000	300,000	200,000	300,000
Main Cleaning	185,000	120,000	120,000	100,000	90,000
Manhole Rehab	75,000	75,000	75,000	75,000	75,000
Basin B Rehab	1,000,000				
Total	1,560,000	395,000	495,000	375,000	465,000

Description: This project utilizes staff, outside contractors, and consulting engineers to complete sanitary sewer rehab and improvement programs. The six Woodridge sanitary basins are televised with heavy cleaning including root removal and flushing in a four year cycle; two are completed in each of two years with 1 completed each of the remaining 2 years. Following the sanitary sewer televising work, repair work is completed as a part of a larger sanitary sewer lining projects or spot repairs on an as-needed basis throughout the system. Targeted inflow and infiltration prevention and mediation initiatives are also underway for specific basin areas which includes smoke testing, flow monitoring and manhole rehab.

Cost Estimates	Five Year Capital Plan					Total Project
	2020	2021	2022	2023	2024	
	\$ 1,560,000	\$ 395,000	\$ 495,000	\$ 375,000	\$ 465,000	\$3,290,000
Total	\$ 1,560,000	\$ 395,000	\$ 495,000	\$ 375,000	\$ 465,000	\$3,290,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund						\$ -
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund	\$ 1,560,000	\$ 395,000	\$ 495,000	\$ 375,000	\$ 465,000	\$3,290,000
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 1,560,000	\$ 395,000	\$ 495,000	\$ 375,000	\$ 465,000	\$3,290,000
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 40
Lift Station Cabinet Replacement

Managing Department: Public Works

Estimated Useful Life: 20 Years

Change from Previous CIP: Change in Price/Scope



Description: The Village operates five (5) sanitary lift stations across the Woodridge Sanitary Collection System. Four of the lift stations are older and in need of rehabilitation of the electric cabinets. One of the four cabinets, Mendingwall will be replaced with the full system rehab. The remaining three will have the cabinets replaced with redesign of the access panels to eliminates some threats of ARC flashing for staff opening panels for system reads. The three stations include: 1) 75th Street at I355; 2) 71st Street at I355; 3) Wheeler Street; The fifth, newer lift station, is on Justamere. The first project is scheduled for 2020.

Cost Estimates	Five Year Capital Plan					
	2020	2021	2022	2023	2024	Total Project
	\$ 150,000	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ 450,000
Total	\$ 150,000	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ 450,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund						\$ -
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund	\$ 150,000	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ 450,000
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 150,000	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ 450,000
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 41
Mendingwall Lift Station Rehabilitation

Managing Department: Public Works

Estimated Useful Life: 25 Years

Change from Previous CIP: Change in Year/Price



Description: The Village operates five (5) sanitary lift stations across the Woodridge Sanitary Collection System. One of the five cabinets, the Mendingwall Liftstation is in need of being improved. This project includes replacement of the pumps, back up system, electrical panels and cabinet. The project is estimated at \$340,000 and scheduled for design in 2019 at \$75,000 with construction in 2020 of \$265,000.

Cost Estimates	Five Year Capital Plan					
	2020	2021	2022	2023	2024	Total Project
	\$ 265,000	\$ -	\$ -	\$ -	\$ -	\$ 265,000
Total	\$ 265,000	\$ -	\$ -	\$ -	\$ -	\$ 265,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund						\$ -
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund	\$ 265,000					\$ 265,000
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 265,000	\$ -	\$ -	\$ -	\$ -	\$ 265,000
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 42
Water Meter Replacement-Remote Read Project

Managing Department: Public Works

Estimated Useful Life: 20 Years

Change from Previous CIP: Change in Year



Description: This project consists of replacing approximately 9,000 customer water meters throughout the Village along with installation of radio read remotes and a remote relay system. The project will require antennae receiver locations likely located on one or two water towers that is determined through a service area propagation study. Staff has been researching technology and hardware for this global change out and the project is currently programmed to commence in 2019 and rolled out over a multi-year schedule to accomplish the meter replacements. This project is expected to in part capture some lost water from aged meters, as well as save on meter reading services. In addition the project is planned to be funded with a loan from the General Fund which will earn \$570,000 in interest over 15 years.

Cost Estimates	Five Year Capital Plan					
	2020	2021	2022	2023	2024	Total Project
	\$ -	\$ 1,150,000	\$ 1,150,000	\$ 1,150,000	\$ -	\$ 3,450,000
Total	\$ -	\$ 1,150,000	\$ 1,150,000	\$ 1,150,000	\$ -	\$ 3,450,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund						\$ -
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund	\$ -	\$ 1,150,000	\$ 1,150,000	\$ 1,150,000	\$ -	\$ 3,450,000
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ -	\$ 1,150,000	\$ 1,150,000	\$ 1,150,000	\$ -	\$ 3,450,000
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 43
Vehicle & Equipment Replacement Program

Managing Department: All Departments

Estimated Useful Life: N/A

Change from Previous CIP: No Change



Description: The Village of Woodridge operates an internal service fund, the Vehicle and Equipment Replacement Program Fund (VERP), to plan for and fund the replacement of all vehicles in the Village Fleet (Police, Public Works, Water and Sewer, and Garage Operations), and large equipment including computer and phone hardware, traffic signals, police response equipment, trailers and lift station generators. The Water and Sewer Fund has a separate VERP that is listed as Project 43 in the Capital Improvement Program. The respective cost center responsible for the asset transfers an annual contribution equal to the replacement cost of the item divided by its useful life. Trade in or sales of the assets are credited to the individualized item in the year following the sale. The program is evaluated on an annual basis with updates to planned vehicle replacements based on current fleet performance and changes in operations. The VERP is maintained at approximately 55 - 60% funded. Replacements in 2020 include a Chipper, Aerial Lift Truck, Plotte, 3T Dump, Speed Trailer, and Computers.

Cost Estimates	Five Year Capital Plan					
	2020	2021	2022	2023	2024	Total Project
	\$ 931,000	\$ 188,403	\$ 353,063	\$ 137,398	\$ -	\$ 1,609,864
Total	\$ 931,000	\$ 188,403	\$ 353,063	\$ 137,398	\$ -	\$ 1,609,864
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund						\$ -
Vehicle Equipment Replacement (VERP) Fund	\$ 931,000	\$ 188,403	\$ 353,063	\$ 137,398	\$ -	\$ 1,609,864
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 931,000	\$ 188,403	\$ 353,063	\$ 137,398	\$ -	\$ 1,609,864
Annual Operating Impacts	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 44
Water & Sewer Vehicle & Equipment Replacement Program

Managing Department: Public Works

Estimated Useful Life: N/A

Change from Previous CIP: No Change



Description: Like the General Fund Vehicle Equipment Replacement Fund, the Village operates an internal service fund to plan for and fund the replacement of all vehicles in the Water and Sewer System Fleet and large equipment including SCADA computer server, trailers and lift station generators. The General Fund and Water and Sewer Funds are segregated due to funding source. The respective cost center responsible for the asset transfers an annual contribution equal to the replacement cost of the item divided by its useful life. Trade in or sales of the assets are credited to the individualized item in the year following the sale. The program is evaluated on an annual basis with updates to planned vehicle replacements based on current fleet performance and changes in operations. Replacements in 2020 include Televising vehicle/equipment, and a Vactor Excavator.

Cost Estimates	Five Year Capital Plan					
	2020	2021	2022	2023	2024	Total Project
	\$ 435,000	\$ 106,000	\$ 269,000	\$ 159,000	\$ 223,000	\$ 1,192,000
Total	\$ 435,000	\$ 106,000	\$ 269,000	\$ 159,000	\$ 223,000	\$ 1,192,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund						\$ -
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund	\$ 435,000	\$ 106,000	\$ 269,000	\$ 159,000	\$ 223,000	\$ 1,192,000
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 435,000	\$ 106,000	\$ 269,000	\$ 159,000	\$ 223,000	\$ 1,192,000
Annual Operating Impacts						
	2020	2021	2022	2023	2024	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

SUPPLEMENTAL INFORMATION

- Street Map
- Zoning Map
- Equalized Assessed Valuations
- Principal Property Tax Payers
- Principal Employers
- Debt Schedule



Village of Woodridge

Public Facilities

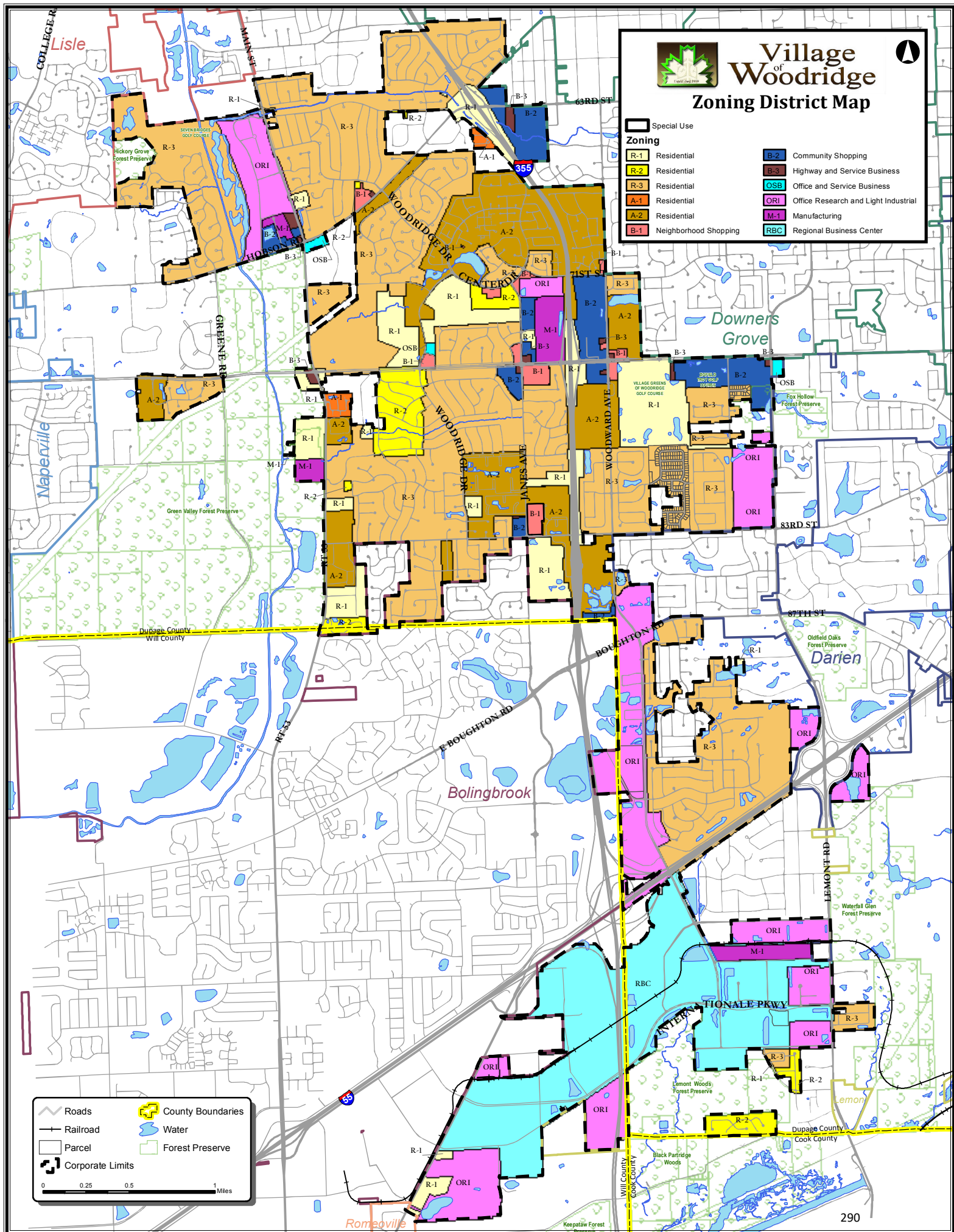
1. Village Hall
2. Woodridge Public Library
3. Public Works & Police Building
4. Woodridge Park District
5. Woodridge Post Office

Fire Stations

6. Lisle-Woodridge Fire Station 52
7. Lisle-Woodridge Fire Station 53
8. Darien-Woodridge Fire Station 1
9. Darien-Woodridge Fire Station 2
10. Darien-Woodridge Fire Station 3
11. Lemont Fire Station 3

	Roads		Corporate Boundaries		Park & Athletic Field
	Railroads		County Boundaries		Golf Course
	Parcels		Forest Preserve District		Fire Station
	Water		Public Facility		School

0 0.25 0.5 Miles



VILLAGE OF WOODRIDGE, ILLINOIS

Assessed Value and Actual Value of Taxable Property - Last Ten Tax Levy Years December 31, 2018 (Unaudited)

Tax Levy Year	Residential Property	Farm	Commercial Property	Industrial Property	Total	Railroad	Total Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value	Estimated Actual Taxable Value
2009	\$ 878,290,219	\$ 18,197	\$ 206,479,291	\$ 173,700,140	\$ 1,258,487,847	\$ 42,631	\$ 1,258,530,478	0.5280	\$ 3,775,591,434	33.33%
2010	824,178,220	18,697	198,224,609	175,882,865	1,198,304,391	48,998	1,198,353,389	0.5730	3,595,060,167	33.33%
2011	780,460,882	20,568	194,850,130	165,683,865	1,141,015,445	57,983	1,141,073,428	0.6160	3,423,220,284	33.33%
2012	718,036,133	15,169	187,803,468	162,096,170	1,067,950,940	61,780	1,068,012,720	0.6664	3,204,038,160	33.33%
2013	672,295,662	15,651	183,510,723	157,515,852	1,013,337,888	66,928	1,013,404,816	0.7134	3,040,214,448	33.33%
2014	662,626,899	10,881	184,863,228	165,678,410	1,013,179,418	67,711	1,013,247,129	0.6713	3,039,741,387	33.33%
2015	681,574,317	11,453	188,725,376	178,236,937	1,048,548,083	70,523	1,048,618,606	0.6515	3,145,855,818	33.33%
2016	729,909,348	32,718	197,785,266	185,518,704	1,113,246,036	79,775	1,113,325,811	0.6159	3,339,977,433	33.33%
2017	764,777,369	33,976	202,677,079	197,203,899	1,164,692,323	88,628	1,164,780,951	0.5953	3,494,342,853	33.33%
2018	800,947,763	35,361	212,925,773	207,436,013	1,221,344,910	95,026	1,221,439,936	0.5770	3,664,319,808	33.33%

Note: TIF valuation not included.

Data Source: Office of the County Clerk

VILLAGE OF WOODRIDGE, ILLINOIS

Principal Property Tax Payers - Current Tax Levy Year and Nine Tax Levy Years Ago December 31, 2018 (Unaudited)

Taxpayer	2018			2009		
	2018 Taxable Assessed Value	Rank	Percentage of Total Village Taxable Assessed Value	2009 Taxable Assessed Value	Rank	Percentage of Total Village Taxable Assessed Value
Prologis	\$ 31,377,427	1	2.69%			
Catellus Development Corp.	18,319,695	2	1.57%	\$ 30,547,220	1	2.60%
Amli Residential	17,977,750	3	1.54%	17,179,010	2	1.46%
Woodward Ave. Investors	13,666,640	4	1.17%			
BCH Westwood LLC	11,302,050	5	0.97%	10,472,560	6	0.99%
GLP US Management LLC	10,423,130	6	0.89%			
Northern Wood Hill LLC	10,107,566	7	0.87%	11,675,520	7	0.89%
Cole Capital Corp.	10,081,720	8	0.87%	9,102,480	9	0.77%
Bridgestone Americas, Inc.	9,290,563	9	0.80%			
UBS Realty Investors LLC	9,257,430	10	0.79%			
Crane and Norcross				15,076,150	3	1.28%
El Ad Windsor Lakes				12,895,000	4	1.10%
Equity Fund Advisors				12,214,320	5	1.04%
Sumitomo Bank Leasing				10,196,500	8	0.87%
Lincoln at Seven Bridges				7,559,970	10	0.64%
	<u>141,803,971</u>		<u>12.17%</u>	<u>136,918,730</u>		<u>11.64%</u>

Every effort has been made to seek out and report the largest taxpayers. However, many of the taxpayers listed contain multiple parcels and it is possible that some parcels and their valuations have been overlooked.

Large increases/decreases in EAV could be the result of parcels being combined/divided among multiple taxpayers or their subsidiaries.

Principal Property Taxpayers taxable assessed value in 2017 totaled \$141,803,871 which was 12.71% of the total assessed valuation.

Data Source: DuPage and Will County Clerks

VILLAGE OF WOODRIDGE, ILLINOIS

Principal Employers - Current Fiscal Year and Nine Fiscal Years Ago December 31, 2018 (Unaudited)

Employer	2018			2009		
	Employees	Rank	Percentage of Total Village Employment	Employees	Rank	Percentage of Total Village Employment
The Morey Corporation	450	1	2.31%	700	1	3.91%
Woodridge School District 68	431	2	2.21%	445	4	2.48%
Orbus	414	3	2.12%			
Edward Don	407	4	2.09%			
Allstate Insurance Company (Heritage Pkwy)	344	5	1.77%			
Comcast	320	6	1.64%	500	3	2.79%
Senior Midwest Direct	300	7	1.54%			
Follett Educational Services	264	8	1.35%			
Greencore (formerly H.C. Schau & Sons)	260	9	1.33%			
MPS Chicago Holdings, Inc.	257	10	1.32%			
Allstate Insurance Company (Waterfall Glen)				550	2	3.07%
Wilton Industries, Inc.				409	5	2.28%
Allstate Insurance Company (North Waterfall Glen)				370	6	2.07%
Argonne National Labs				253	7	1.41%
Edward Health & Fitness Center				250	8	1.40%
Target				215	9	1.20%
Sam's Club				213	10	1.19%
	<u>3,447</u>		<u>17.69%</u>	<u>3,905</u>		<u>21.80%</u>

Data Sources: Village Community Development Department Records, U.S. Census Bureau

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

Debt Schedule

DEBT MANAGEMENT

The Village will confine long-term borrowing to capital improvements or one-time obligations that cannot be financed from current revenues or reserves. The Village will target long-term borrowing for long-lived capital assets only and financing shall not exceed the expected useful life of the asset. Every project proposed for financing through general obligation debt should be accompanied by a full analysis of the future operating and maintenance costs associated with the project. The Village will take advantage of every opportunity to refinance current debt if it results in savings.

As a home-rule municipality, the Village has no legal debt limit and can issue debt without referendum. Currently all of the Village's outstanding debt is paid from revenue sources other than property taxes; therefore the tax levies are abated each year. In 2018, Fitch and Moody's reaffirmed the Village's AAA and Aa1 bond ratings, respectively, each citing the Village's low debt burden as a contributing factor in their assessment.

The Village's total outstanding debt is \$17.1M and of that amount \$7.9M is paid by the Park District. For the current budget: total payments of \$2.1M include \$1.5M paid from General & Capital Project Funds' revenues, with the balance paid by the Park District.

PAYMENTS DUE IN 2020:

Bond Issue	Interest	Principal	Total 2018
2010	44,646	630,000	674,646
2014	358,475	25,000	383,475
2017	85,875	645,000	730,875
2019	68,239	235,000	303,239
Grand Total			2,092,235

BREAKDOWN OF PAYMENTS:

Bond Issue	Paid By:	Amount
2010	Capital Projects Fund .25 Home Rule Sales Tax	674,646
2014	General & Capital Projects Funds and Park District	383,475
2017	General & Capital Projects Funds and Park District	730,875
2019	Capital Projects Fund .25 Home Rule Sales Tax	303,239
Grand Total		2,092,235

2010 General Obligation Bonds				
Purchase of property to be developed for Senior Housing				
Paid in 401 Debt Svc Fund using .25% Home Rule				
Issued: December 20, 2010				
Maturity: February 1, 2021				
Amount: \$5,500,000				
Interest Rate: 1.50% to 4.70%				
Year End 12/31	Principal	Interest	Total	
2020	630,000	44,646.00	674,646.00	
2021	655,000	15,393.00	670,393.00	
TOTAL	1,285,000	60,039.00	1,345,039.00	

2014 General Obligation Refunding Bonds				
Partial Refund of 2008 GO Bond for purchase of 44 acres				
Paid from General Revenues in 401 Debt Svc Fund with 50% reimbursed by Park District				
Issued: December 11, 2014				
Maturity: February 1, 2033				
Amount: \$9,075,000				
Interest Rate: 2.00% to 4.00%				
Year End 12/31	Principal	Interest	Total	
2020	25,000	358,475.00	383,475.00	
2021	25,000	357,725.00	382,725.00	
2022	25,000	356,975.00	381,975.00	
2023	760,000	341,400.00	1,101,400.00	
2024	800,000	310,200.00	1,110,200.00	
2025	825,000	277,700.00	1,102,700.00	
2026	870,000	243,800.00	1,113,800.00	
2027	675,000	212,900.00	887,900.00	
2028	10,000	199,200.00	209,200.00	
2029	1,015,000	178,700.00	1,193,700.00	
2030	1,005,000	138,300.00	1,143,300.00	
2031	995,000	98,300.00	1,093,300.00	
2032	985,000	58,700.00	1,043,700.00	
2033	975,000	19,500.00	994,500.00	
TOTAL	8,990,000	3,151,875.00	12,141,875.00	

2017 General Obligation Refunding Bonds				
Partial Refund of 2008 GO Bond for purchase of 44 acres				
Paid from General Revenues in 401 Debt Svc Fund with 50% reimbursed by Park District				
Issued: December 19, 2017				
Maturity: February 1, 2028				
Amount: \$3,810,000				
Interest Rate: 2.00% to 3.00%				
Year End 12/31	Principal	Interest	Total	
2020	645,000	85,875.00	730,875.00	
2021	675,000	66,075.00	741,075.00	
2022	700,000	45,450.00	745,450.00	
2023	-	34,950.00	34,950.00	
2024	-	34,950.00	34,950.00	
2025	-	34,950.00	34,950.00	
2026	-	34,950.00	34,950.00	
2027	230,000	31,500.00	261,500.00	
2028	935,000	14,025.00	949,025.00	
2029				
2030				
2031				
2032				
2033				
TOTAL	3,185,000	382,725.00	3,567,725.00	

2019 General Obligation Bonds				
For the Village's Facility Improvement Plan				
Paid in 401 Debt Svc Fund using .25% Home Rule				
Issued: October 17, 2019				
Maturity: February 1, 2029				
Amount: \$5,000,000				
Interest Rate: 1.73%				
Year End 12/31	Principal	Interest	Total	
2020	235,000	68,239.00	303,239.00	
2021	525,000	80,185.00	605,185.00	
2022	535,000	71,060.00	606,060.00	
2023	545,000	61,761.00	606,761.00	
2024	555,000	52,289.00	607,289.00	
2025	565,000	42,644.00	607,644.00	
2026	570,000	32,827.00	602,827.00	
2027	580,000	22,923.00	602,923.00	
2028	590,000	12,846.00	602,846.00	
2029	300,000	2,595.00	302,595.00	
TOTAL	5,000,000	447,369.00	5,447,369.00	

EXPENSE ACCOUNT DESCRIPTIONS

VILLAGE OF WOODRIDGE | FISCAL YEAR 2019 BUDGET

EXPENSE ACCOUNT DESCRIPTIONS

PERSONNEL SERVICES (OBJECT CODES 410100-410230)

410100	PERMANENT WAGES All full-time salaries paid for a 40-hour workweek.
410110	PART-TIME WAGES All salaries paid to employees who are classified other than at a full-time status.
410120	OVER-TIME WAGES - FULL-TIME Salaries paid to non-exempt full-time employees in all classifications who work in excess of 40 hours per week.
410130	OVER-TIME WAGES - PART-TIME Salaries paid to non-exempt part-time employees in all classifications who work in excess of 40 hours per week.
410150	OVER-TIME - SPECIAL DETAIL Over-time wages paid to Police Department personnel for special detail duties.
410200	HEALTH & LIFE INSURANCE Medical insurance premiums paid by the municipality on behalf of participating employees.
410210	EMPLOYER - FICA Employer Pension Contributions - FICA.
410220	EMPLOYER - MEDICARE Employer Pension Contributions - Medicare
410230	EMPLOYER - IMRF Employer pension contributions - IMRF.

COMMODITIES (OBJECT CODES 420200-420250)

420200	OFFICE SUPPLIES For general office supplies such as: stationery, paper clips, pencils, scotch tape, staples, letter trays, adding machines, calculators, etc.
420210	OPERATING SUPPLIES

VILLAGE OF WOODRIDGE | FISCAL YEAR 2019 BUDGET

EXPENSE ACCOUNT DESCRIPTIONS

For the purchase of agricultural supplies; chemicals; drugs, medicines and laboratory supplies; cleaning and sanitation supplies; household and institutional supplies; firearm supplies; traffic control supplies; recreation supplies, and other related operational supplies.

420220 REPAIR AND MAINTENANCE SUPPLIES

For the purchase of building supplies, painting supplies, structural steel, iron and related metals, plumbing supplies, electrical supplies, motor vehicle repair materials and supplies and other repair and maintenance supplies.

420230 UNIFORMS/SAFETY EQUIPMENT

For the purchase of clothing, uniforms, boots, badges, holsters, carriers, etc., worn by municipal employees. Also includes uniform allowance paid to designated employees.

420240 HOSPITALITY

For the purchase of food and beverages used for special events, meetings, in the municipal jail, payment of food allowances, and payment of vending machine expenses.

420250 ITEMS PURCHASED FOR RESALE

For materials, parts, and supplies purchased for resale regardless of the type of such supplies.

SERVICES & CHARGES (OBJECT CODES 430300-430950)

430300 PROFESSIONAL SERVICES

For professional advice and/or services of an outside consultant (example: engineering, legal, audit, paying agent fees).

430310 COMMUNICATIONS

For telephone, pagers, cable TV, and communication services.

430320 PUBLIC UTILITIES

For payment of invoices from various public utilities such as sewer, gas, electric (not telephone).

430330 LAUNDRY AND CLEANING

For cleaning services such as uniforms, carpet runners, etc.

430340 REPAIR AND MAINTENANCE SERVICES

VILLAGE OF WOODRIDGE | FISCAL YEAR 2019 BUDGET

EXPENSE ACCOUNT DESCRIPTIONS

For repair and maintenance of Village vehicles, equipment, buildings, road resurfacing/crack filling, etc., by persons other than Village employees.

430350 RENTAL OF EQUIPMENT AND FACILITIES
For rental of equipment, land, buildings, and vehicles.

430360 BANKING FEES
For banking service charges and credit card fees.

430370 FINANCIAL CONSULTANT FEES
For financial services related to police pension.

430400 PRINTING AND BINDING
For the printing and/or binding of forms, notices, catalogs, literature, pamphlets, publications, programs, bulletins, books, cards, manuals etc., where printing and/or binding is the major item contracted for and where such work is not performed by municipal personnel.

430410 ADVERTISING
For advertising ordinances, legal notices, help-wanted ads, and all other subject matter through newspapers and other communication media.

430420 FILING AND RECORDING
For payment of filing and recording fees for plats, ordinances, contracts, and other legal documents.

430430 POSTAGE AND DELIVERY
For charges associated with moving of material such as parcel post, freight, and express service.

430500 PROFESSIONAL DEVELOPMENT
For education and training of municipal personnel; includes registration, travel, mileage, meals, lodging, and other reasonable items incurred. Does not include payment of publications, professional society dues and monthly meeting expenses, which are located in 430530.

430510 TRANSPORTATION
For municipal officials and employee's use of personal vehicles. ***DOES NOT INCLUDE TRAVEL EXPENSE FOR CONFERENCES AND CONVENTIONS. See 430500 above.***

430530 DUES AND SUBSCRIPTIONS

VILLAGE OF WOODRIDGE | FISCAL YEAR 2019 BUDGET

EXPENSE ACCOUNT DESCRIPTIONS

For payment of publications, professional society dues, and monthly meeting expenses.

430540 TUITION REIMBURSEMENT

For reimbursement of qualified employee tuition expense.

430600 UNEMPLOYMENT AND LIABILITY INSURANCE

Employees' unemployment insurance premiums paid by the municipality. Also included are Village's expenses for casualty and liability insurance.

430610 NON-INSURED LOSSES

Expenses not covered by the Village's liability insurance; includes deductible reimbursements to IRMA, up to a maximum of \$10,000 as of 1/1/2016 per claim; reimbursements from IRMA for costs over deductible.

430800 REBATES

Expenses paid for economic incentive agreements.

430810 DEVELOPER AGREEMENT PAYMENTS

For payment of fees per developer agreements.

430830 LOSS ON SALE

To record losses on sales of any Village owned equipment, vehicles and property.

430900 PUBLIC RELATIONS

For payment of business lunches, dinners, and related expenses.

430940 DRUG ENFORCEMENT BUY DOLLARS

For Police Department Drug Enforcement Program Cost Center.

430950 DUI PROGRAM EXPENSES

For Police Department Drug Enforcement Program Cost Center.

BENEFITS - POLICE PENSION FUND MEMBERS

(OBJECT CODES 450500-450550)

450500 SERVICE PENSION

450510 DUTY DISABILITY PENSION

450520 NON DUTY DISABILITY PENSION

VILLAGE OF WOODRIDGE | FISCAL YEAR 2019 BUDGET

EXPENSE ACCOUNT DESCRIPTIONS

450530 WIDOW'S PENSION

450540 CHILDREN'S PENSION

450550 SEPARATION REFUNDS

CAPITAL OUTLAY (OBJECT CODES 460600-460620)

460600 CAPITAL OUTLAY

For acquisition and major improvements of all capital items including: equipment, computer hardware and software, buildings, land, infrastructure and forestry.

460610 DEPRECIATION EXPENSE

460620 VEHICLES AND EQUIPMENT

For purchase of vehicles and equipment reserved for in the VERP fund.

DEBT SERVICES (OBJECT CODES 470700-470710)

470700 PRINCIPAL

For principal payments to retire long-term debt.

740710 BOND INTEREST

For periodic interest charges on long-term debt, paid at an agreed rate on the principal.

GARAGE & FUEL CHARGES (OBJECT CODES 480800-480810)

480800 GARAGE CHARGES

For charges servicing vehicles and equipment maintained by the Village Garage.

480810 FUEL CHARGES

For charges related to fuel services by the Village Garage.

INTERFUND TRANSFERS (OBJECT CODES 490900-490970)

Miscellaneous transfers of money from one fund to another.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2019 BUDGET EXPENSE ACCOUNT DESCRIPTIONS

490900	TRANSFER TO GENERAL FUND
490910	TRANSFER TO MOTOR FUEL TAX FUND
490920	TRANSFER TO CAPITAL PROJECTS FUND
490930	TRANSFER TO EQUIPMENT/VEHICLE REPLACEMENT FUND
490940	TRANSFER TO DEBT SERVICE FUND
490950	TRANSFER TO WATER & SEWER FUND
490955	TRANSFER TO WATER & SEWER VERP FUND
490960	TRANSFER TO GARAGE & FUEL FUND
490970	TRANSFER TO POLICE PENSION FUND

ACRONYMS & GLOSSARY

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

ACRONYMS

-A-	AP	Accounts Payable
-B-	BA	Budget Amendment
-C-	CAFR	Comprehensive Annual Financial Report
	CDBG	Community Development Block Grant
	CIP	Capital Improvement Program
	COLA	Cost of Living Adjustment
-D-	D.A.R.E.	Drug Abuse Resistance Education
	DEA	Drug Enforcement Agency
	DMMC	DuPage Mayors and Managers Conference
	DUCOMM	DuPage Communications
	DWC	DuPage Water Commission
-E-	EAV	Equalized Assessed Valuation
	ERP	Enterprise Resource Planning Software
-F-	FOIA	Freedom of Information Act
	FTE	Full-time Equivalent
	FY	Fiscal Year
-G-	GAAP	Generally Accepted Accounting Principles
	GASB	Governmental Accounting Standards Board
	GFOA	Government Finance Officers Association
	GIS	Geographic Information System
	GO	General Obligation
-I-	IEPA	Illinois Environmental Protection Agency
	IDOT	Illinois Department of Transportation
	IGFOA	Illinois Government Finance Officers Association
	IML	Illinois Municipal League
	IMRF	Illinois Municipal Retirement Fund
-M-	MFT	Motor Fuel Tax
-O-	OPEB	Other Post-Employment Benefits
-P-	PD	Police Department
	PR	Payroll
	PW	Public Works Department
-R-	RFP	Request for Proposal
	RFQ	Request for Qualifications
	RMS	Records Management System
-S-	SWAT	Special Weapons and Tactics
-T-	TIF	Tax Increment Financing District
-W-	W&S	Water and Sewer
	WWTP	Wastewater Treatment Plant

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

GLOSSARY

-A- ABATEMENT

A complete or partial cancellation of a property tax levy.

ACCRUAL ACCOUNTING

A basis of accounting in which revenues and expenditures are recorded when they are earned or incurred, rather than when cash is actually received or spent.

ACTUARIAL EVALUATION

A method of determining the amount of money that needs to be set aside each year to pay for post-employment benefits of current employees. Assumptions are made regarding factors such as future wage adjustments, age and tenure of employees in the plan, and interest earnings.

ACTUARY

A professional who deals with the financial impact of risk and uncertainty. Actuaries provide expert complex mathematical assessments. The Village utilizes the services of an Actuary to determine the amount needed to fund the Police Pension Fund, as well as to determine the Village's post employment benefits liability.

AD VALOREM TAX

A tax levied on the value of property. Also generally called a property tax.

ADVANCE REFUNDING

Process in which an issuer sells debt to refund existing debt during the period where the bonds cannot be called. Proceeds are controlled by a third-party, deposited in an escrow account, invested in safe securities, and then used to pay debt service on the existing debt as it is due.

AMORTIZATION

Allocation of a cost over a period of time corresponding to the item's useful life, or the allocation of debt over the term.

ANNUAL OPERATING BUDGET

A budget applicable to a single fiscal year

APPROPRIATION

Provides spending authority that lasts for the length of time it takes to complete the project.

ARBITRAGE

Investment earnings representing the difference between interest paid on bonds and the interest earned on securities in which bond proceeds are invested. The Internal Revenue Code regulates the amount and conditions under which arbitrage on the investment of bond proceeds is permissible.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

GLOSSARY

ASSESSED VALUATION

A valuation set upon real estate as a basis for levying property taxes.

ASSETS

Economic resources which are tangible or intangible that are held to have positive economic value and may be converted into cash.

-B- BALANCE SHEET

A financial statement that discloses the assests, liabilities, reserves, and balances of a specific fund at a specific period in time.

BALANCED BUDGET

A budget in which there are sufficient funds by way of revenues or the use of reserves to match the amount of expenditures for the year.

BASIS OF BUDGETING

A term used when revenues, expenditures, transfer, and related assets and liabilities are recognized in the accounts and reported in the financial statements and maintained in the Village's accounting system on the same basis as the budget.

BASIS POINT

Is a unit of measure used in finance to describe the percentage change in the value or rate of a financial instrument and is equal to one hundredth of one percent (.01 of 1)

BOND

A written promise to pay a sum of money, referred to as the face value, or principal, on a specified date in the future at a specified interest rate. These are most frequently used to finance construction of large capital projects.

BOND COUNSEL

An attorney who reviews legal documents and procedures used in authorizing and issuing debt. They often prepare legal documents and serves as an advisor .

BOND RATING

Assessment of the credit quality of particular debt. A bond rating evaluates the willingness and ability of the issuer to repay the debt when due and to meet other obligations under the contract.

BUDGET

A comprehensive financial plan of operations, which allocates limited resources among competing expenditures for a given period. It sets the legal spending limits and is the primary means of controlling expenditures.

BUDGET AMENDMENT

Changes to adopted budget done periodically throughout the fiscal year as warranted.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

GLOSSARY

BUDGET OFFICER ACT

This act requires the Village President and Board of Trustees to adopt an operating budget prior to the start of the fiscal year.

BUDGET CALENDAR

The schedule of key dates which the Village follows in the preparation, adoption, and administration of the budget.

BUDGET PROCESS

The step-by-step process in which the annual budget is developed each year.

BUDGET MESSAGE

The opening section of the budget which provides the Village Board and the Public with a general summary of the most important aspects of the budget including changes from the previous fiscal years.

BUDGET SUMMARIES

A section of the budget that provides a consolidated summary of revenues and expenditures for operating and non-operating funds. Spreadsheets and charts are used to convey budgetary information.

BUDGETARY CONTROL

The management of the governmental unit in accordance with an approved budget for the purpose of keeping expenditures within the limitations of the approved budget.

-C- CAPITAL BUDGET

Budget specifically for management of fixed assets, includes the acquisition or disposal of fixed assets.

CAPITAL IMPROVEMENT PLAN (CIP)

A long range plan for the Village's fixed assets. It includes both projections and financing options. The first year of this five year plan is included in the Village's budget.

CAPITAL LEASE

A lease-purchase agreement, in which a provision is made for transfer of ownership of the property for a nominal price at the scheduled termination of the lease.

CAPITAL PROJECT

Expenditures which result in the acquisitions or improvements to the Village's fixed assets.

CASH BASIS

Transactions that are recorded when cash is received or disbursed.

CASH MANAGEMENT

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

GLOSSARY

The management of cash necessary to pay for government services while investing temporary cash excesses in order to earn interest revenue. It includes the forecasting of inflows and outflows of cash, maintaining banking relationships, and investing funds in order to achieve the highest interest rate of return while preserving capital.

CERTIFICATE OF DEPOSIT

A short- or medium-term, interest-bearing debt instrument offered by banks. They are considered low risk, low rate of return investments and are also known as "time deposits". Money removed before maturity is usually subject to a penalty.

COMMODITIES

Supplies consumed during normal operations. Includes office supplies, uniforms, and periodicals.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)

A grant program that allocates annual grants to communities to develop viable communities by providing housing, a suitable living environment, and ways to expand economic opportunities to low-and moderate- income areas.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR)

A set of audited financial statements that is the annual financial report of the Village.

CONNECTION FEES

Fees charges to users wishing to connect to the Village's water and sewer system.

CONTINGENCY FUNDS

Accounts in which funds are set aside for unforeseen expenditures which become necessary during the year and which have not been otherwise provided for in the annual operating budget

CONTINUING DISCLOSURE

The requirement by the Securities and Exchange Commission for most issuers of municipal debt to provide current financial information to the informational repositories for access by the general marketplace.

CONTRACTUAL SERVICES

Services rendered to the Village by outside agencies. Including legal services, engineering, and code enforcement services.

COST-BENEFIT ANALYSIS

An approach to evaluating capital projects that compares the project benefits to its costs.

-D- DEBT LIMIT

The maximum amount of debt, which an issuer is permitted to incur under constitutional or statutory provision.

DEBT SERVICE

Payments of principal and interest on borrowed funds.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

GLOSSARY

DEFICIT

The excess of expenses over revenues.

DEPARTMENT

A major administrative division of the Village that indicates overall management responsibility for an operation or group of related operations.

DEPRECIATION

The decrease in value of physical assets due to use and the passage of time.

DRUG AWARENESS RESISTANCE EDUCATION (D.A.R.E.)

Program developed to educate students on drug and alcohol abuse.

DUPAGE COMMUNICATIONS (DUCOMM)

The emergency dispatch center serving many DuPage County police and fire agencies.

DUPAGE WATER COMMISSION (DWC)

A special purpose taxing district created to purchase Lake Michigan water from the City of Chicago and transmit it to DuPage County Governments.

-E- EFFICIENCY MEASURE

An indicator that relates outputs to resources consumed of a specific goal or objective.

ENCUMBRANCE

The commitment of budgeted funds to purchase an item or service. In other words, to set aside or commit funds for a future use.

ENTERPRISE FUNDS

Funds that are used to account for activities financed and operated in a manner similar to a private business where the costs of providing goods or services are financed primarily through user charges.

EQUALIZED ASSESSED VALUATION (EAV)

The value of property resulting from the multiplication of the assessed value by an equalization factor to value property. For the property tax levy, this is 1/3 of the property's market value.

-F- FEES AND CHARGES

Revenue provided to the Village from direct charges such as parking and building permits.

FINES

Revenue provided to the Village through the court system, including traffic, parking, and code violations.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

GLOSSARY

FISCAL YEAR (FY)

A period of twelve consecutive months designated as the budget year. The Village's fiscal year begins May 1 and ends April 30 of the following calendar year.

FIXED ASSETS

Also referred to as capital assets. It is a capitalized asset such as land, buildings, infrastructure and equipment. The Village defines a fixed asset as having an original value of at least \$10,000 with a useful life of two or more years.

FREEDOM OF INFORMATION ACT (FOIA)

A state law governing the timing and costs for responding to requests for public information.

FULL FAITH AND CREDIT

A pledge of the general taxing power of a government to repay debt obligations.

FULL-TIME EQUIVALENT (FTE)

A measure to equate part-time employees to full-time status. A part-time employee would be considered half of a full-time employee, or 0.5 FTE.

FUND

A self-balancing set of accounts which are segregated for the purpose of carrying a specific activity or certain objectives in accordance with regulations, restrictions, or limitations.

FUND BALANCE

The difference between assets and liabilities in a separate set of accounts. Changes in fund balance are the result of the difference of revenues to expenditures. When revenues exceed expenditures in a given period, fund balance increases, and when expenditures exceed revenues, fund balance decreases.

-G- GENERAL FUND

The largest operating fund of the Village. It accounts for most of the financial resources of the government, including sales taxes, property taxes, licenses, fines, and permits and fees. This fund houses most of the Village's departmental costs, including Administration, Finance, Streets, Community Development, and Police Protection.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP)

Uniform minimum standards, or guidelines for financial accounting and reporting. They govern the form and the content of the basic financial statements of an entity. GAAP encompasses the conventions, rules, and procedures necessary to define accounting practices and procedures.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

GLOSSARY

GENERAL OBLIGATION BONDS (GO Bonds)

Refers to bonds that are backed by the full faith and credit of the Village.

GOVERNMENTAL ACCOUNTING STANDARDS BOARD (GASB)

An authoritative accounting and financial reporting standard setting body for state and local governments.

GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA)

A professional association of state and local finance officers in the United States and Canada dedicated to the sound management of government finances.

GOVERNMENTAL FUND TYPE

Funds that account for general activities of the Village and include the General Fund, Special Revenue Funds, Debt Service, and also Capital Project Funds.

GRANT

A contribution by a government or other organization used to financially support a particular project or function.

-I-

ILLINOIS DEPARTMENT OF TRANSPORTATION (IDOT)

A department of state government responsible for planning, constructing, and maintaining the Illinois transportation network. This includes highways and bridges, airports, public transit, and rail systems.

ILLINOIS ENVIRONMENTAL PROTECTION AGENCY (IEPA)

A department of state government responsible for monitoring compliance with laws governing air, land, and water quality.

ILLINOIS MUNICIPAL LEAGUE (IML)

A group established in 1914 that provides a formal voice for Illinois municipalities in legislative matters. It also provides knowledge, and assistance to local municipalities to aid them in the running of local government. The Illinois Municipal League is an organization based in the state's capital.

ILLINOIS MUNICIPAL RETIREMENT FUND (IMRF)

A multiple employer public employee retirement system that acts as a common investment and administrative agent for units of local government and school districts in Illinois.

INCOME TAX

A revenue of the Village distributed by the state on a per capita basis.

INTERGOVERNMENTAL AGREEMENTS (IGR)

Agreements for the payment of services between cooperating agencies.

INTERGOVERNMENTAL RISK MANAGEMENT AGENCY (IRMA)

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

GLOSSARY

A risk-pooling agency of municipalities in northeastern Illinois which have joined together to manage and fund their property, liability, and worker's compensation claims.

INTERNAL SERVICE FUND

Fund used for the financing of goods or services provided by one department or agency to other departments or agencies, or to other governmental units, on a cost-reimbursement basis.

INVESTMENT POLICY

A policy of the Village that governs the investment of idle funds.

ISSUANCE COSTS

The costs incurred by the bond issuer during the planning and sale of securities. These costs include, but are not limited to, financial advisory and bond counsel fees, and printing and advertising costs.

-J- JOINT UTILITY LOCATING INFORMATION FOR EXCAVATORS (JULIE)

A service that locates utility lines prior to excavations to prevent disruption of service and accidents.

-L- LEASE PURCHASE AGREEMENT

A contractual agreement whereby the government borrows funds from a financial institution or a vendor to pay for capital acquisition. The title to the assets normally belongs to the government with the lessor acquiring security interest or appropriate lien therein.

LEVEL DEBT SERVICE

An arrangement of serial maturities in which the amount of principal maturing increases at approximately the same rate as the amount of interest declines.

LEVY

To impose taxes, special assessments, or charges for the support of governmental activities.

LICENSES AND PERMITS

Revenues collected from licensing and permitting requirements set forth in the Village code. Includes building permits, b

LINE ITEM

A specific item contained within its own account in the financial records.

LINE ITEM BUDGET

A budget that lists detailed expenditure categories separately, along with the amount budgeted for each specified line. The Village uses line-item budgeting.

-M- MANDATES

Legislative policy from the State or Federal Government that dictates particular services by provided by the Village and the manner in which they are to be provided.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

GLOSSARY

MATURITY

The date upon which the principal of a municipal bond becomes due and payable to bondholders.

METRA

A government-subsidized agency created in 1985 to provide commuter rail service to the metropolitan area.

MODIFIED ACCRUAL ACCOUNTING

A basis of accounting in which revenues are recorded when they are both measurable and available and where expenditures are recorded when the liability is incurred. This accounting technique is a combination of cash accrual accounting since expenditures are immediately incurred as a liability while revenues are not recorded until they are measurable and available for expenditure. Since this type of accounting basis is a conservative financial approach, it is the standard for most governmental funds.

MOTOR FUEL TAX (MFT)

Revenues distributed by the State on a per capita basis as a percentage based on the collection of gasoline taxes. Use of these funds is restricted to street projects and expenditures. The Illinois Department of Transportation administers and regulates the use of these funds and audits are conducted annually to monitor compliance.

MUNICIPAL SECURITIES RULEMAKING BOARD (MSRB)

A self-regulating organization established in September 1975 upon the appointment of a fifteen-member board by the Securities and Exchange Commission. The MSRB is comprised of representatives from investment banking firms, banking, and the public. They are entrusted with the responsibility of writing rules of conduct for the municipal securities market.

-N- NATIONAL POLLUTANT DISCHARGE ELIMINATION SYSTEM (NPDES)

This program was authorized by the Clean Air Act. It controls water pollution by regulating discharge of pollutants into lakes, streams, wetlands, and other surface waters. This permit program is administered by the State.

NET ASSETS

Difference between assets and liabilities reported in government-wide, proprietary fund, and fiduciary fund financial statements.

NON-HOME RULE COMMUNITY

Any municipality that is not a Home Rule Community. A Home Rule community is defined as having more than 25,000 in population, or any community in which the voters have elected to become home-rule by referendum. Home Rule Communities have increased powers and are less subject to the state statutes which govern the authority to enact taxes, borrow money, and regulate activities.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

GLOSSARY

-O- OFFICIAL STATEMENT

A document published by the issuer that discloses material information on a new issue of municipal securities including the purposes of the issue, how the securities will be repaid as well as the financial, economic, and social characteristics of the issuing government. Investors use this information to evaluate the credit quality of the securities.

OPERATING EXPENDITURES

Expenditures relating specifically to the operation of the Village.

OPERATING REVENUES

Revenues relating specifically to the operation of the Village.

ORGANIZATIONAL CHART (ORG CHART)

A flow chart that shows the structure of the Village's administration.

OUTCOME MEASURE

An indicator as to the quality or progress toward a specific goal or objective.

-P- PER CAPITA

Distribution of funds based on the number of residents in the Village.

PERFORMANCE MEASURE

A quantitative or qualitative means of assessing the workload, efficiency, effectiveness and/or productivity of a division or department.

PRINCIPAL

The face amount or par value of a bond or issue of bonds payable on stated dates of maturity.

PRIVATE/DIRECT PLACEMENT

A method in which debt is issued directly to an investor/institution without a public offering.

PROPERTY TAX LEVY

The total amount of funds to be raised by general property taxes for operating and debt service purposes of the Village.

PUBLIC COMPETITIVE SALE

A method of sale in which the issuer solicits bids from underwriting firms to purchase its bonds, and sells bonds to the firm or bond syndicate offering the lowest interest rate that meets all criteria specified in the Notice of Sale.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

GLOSSARY

PUBLIC NEGOTIATED SALE

A method of sale where an underwriting firm is selected in advance of the proposed sale date before the issuer has full knowledge of the terms of the purchase. The issuer and underwriter engage in discussions regarding the amount of compensation, which will be paid by the issuer to sell the bonds to investors, to provide advice to the issuer on the characteristics of the offering, and to cover other costs. A final purchase price, reflecting the amount of compensation to the underwriters and the coupon interest rates at which the bonds will be offered, is negotiated at the time designated for sale of the bonds.

PUBLIC HEARING

A hearing held in order to obtain to educate and inform the public and to obtain public input.

'-R- REFUNDING DEBT

Refinance debt or issue new bonds to retire bonds already outstanding.

REVENUE BONDS

Bonds that are similar to general obligation bonds with the exception that the support of the local property tax base is not used for repayment. Instead, project revenues are pledged for repayment of the bonds. For example, water user charges in the Water Fund can be pledged for repayment of water revenue bonds, as they are a reliable source of revenue.

-S- SECONDARY MARKET

The market which bonds are sold after their initial sale in the new issue market.

SPECIAL REVENUE FUNDS

Funds which are legally restricted for a particular purpose.

SPECIAL SERVICE AREA BONDS

A special bonding arrangement for capital improvements benefiting residents in specific areas of the Village. The property owners within those areas authorize this debt and the bonds are paid from taxes levied on those property owners.

STATE INCOME TAX

Revenues distributed by the State. The State collects taxes from income of individuals and businesses and distributes a share of these taxes to local municipalities.

STATE SALES TAX

Revenues collected from sales made within Village limits. The Village collects a 1% tax on eligible sales.

STATE SHARED REVENUES

Revenues which are collected by the State of Illinois and are distributed on a per capita basis.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

GLOSSARY

STRATEGIC PLAN

A planning document put in place by the Village Board which is used as a guide for future activities of the Village.

SURPLUS

Revenues exceed expenditures creating a positive cash balance.

-T- TAX-EXEMPT DEBT

Interest on the debt is not included in the gross income of investors for federal income tax purposes.

TAX INCREMENT FINANCING (TIF)

A fund that is used to account for the TIF district located in the Village's downtown area. This fund's major revenue source is the incremental taxes it receives from the properties located within the TIF district. The Tax Increment Allocation Redevelopment Act permits municipalities to improve eligible areas in accordance with an adopted redevelopment plan.

TAX LEVY

The total amount of funds to be raised by general property taxes for operating and debt service purposes of the Village.

TAX RATE

The amount of tax stated in terms of units per \$1,000 of Equalized Assessed Valuation of taxable property. The tax rate is the result of dividing the tax levied by the assessed value of the taxing district.

TRANSFERS

Transfers of revenue from one fund to another. Used to pay for debt service, fund capital projects, or to allocate revenue collections or cost sharing expenditures across multiple funds.

TRUE INTEREST COST (TIC)

A rate which, when used to discount each amount of debt service payable in a bond issue, will produce a present value precisely equal to the amount of money received by the issuer in exchange for the bonds. The TIC method considers the time value of money.

TRUST AND AGENCY FUNDS

Funds used to account for assets held by the Village in a trustee capacity or as an agent for individuals, organizations, or governments.

-U- UNDERWRITER

The firm that purchases a securities offering from a governmental issuer.

USER CHARGES

Charges for water and sewer services. These cover the cost of providing these services in the Village.

UTILITY TAX

Revenues collected by the state based on a 6% telecommunications tax which is collected on gas, electric, and phone service bills.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2020 BUDGET

GLOSSARY

-W- WASTEWATER TREATMENT PLANT (WWTP)

A facility that receives sewage from collection sites then uses various levels of treatment to remove pollutants such as phosphorus and nitrogen before discharge to surface waters.

WATER AND SEWER FUND

An Enterprise Fund which provides accounts for the revenues and expenditures to provide water and sewer services to the Village's residents and businesses.