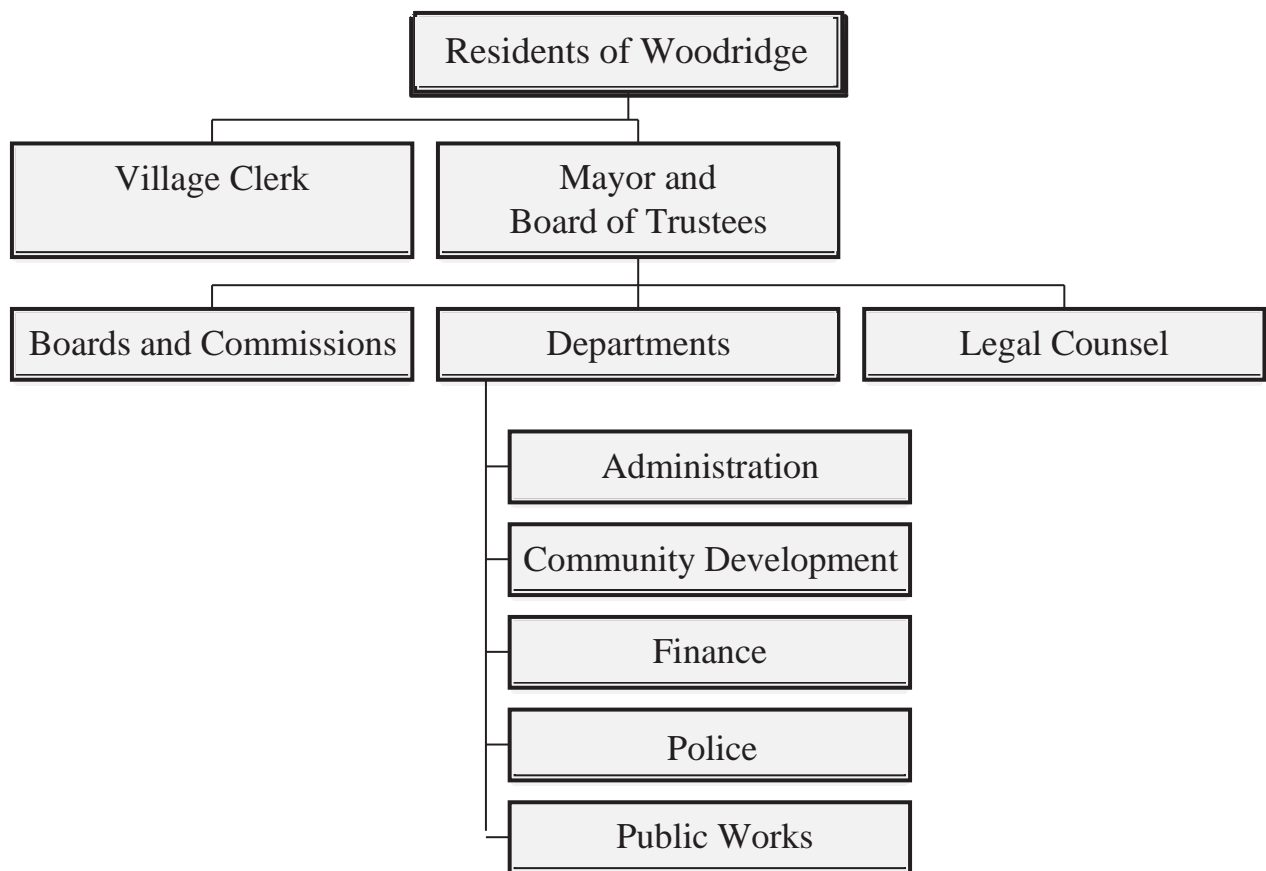


FY 2021 Proposed Budget Village of Woodridge



Village of Woodridge Organization Chart



Incorporated August 24, 1959 – Strong Mayor Form of Government

**Village of Woodridge | Fiscal Year 2021 Budget
Personnel Summary - Full Time Equivalents**

DEPARTMENT/Cost Center	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 YEAR-END	2021 BUDGET
LEGISLATIVE						
Deputy Village Clerk	0.50	0.00	0.00	0.00	0.00	0.00
TOTAL	0.50	0.00	0.00	0.00	0.00	0.00
ADMINISTRATION						
Village Administrator	1.00	1.00	1.00	1.00	1.00	1.00
Assistant Village Administrator	1.00	1.00	1.00	1.00	1.00	1.00
Assistant to the Village Administrator	0.50	1.00	1.00	1.00	1.00	1.00
Manager (HR, IT)	2.00	2.00	2.00	2.00	2.00	2.00
Coordinator (HR, IT)	2.00	2.00	2.00	2.00	1.00	2.00
Management Analyst	1.00	0.00	0.00	0.00	0.00	0.00
Executive Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	0.00	0.00
Office Associate	1.00	1.00	1.00	1.00	0.00	0.63
TOTAL	10.50	10.00	10.00	10.00	7.00	8.63
COMMUNITY DEVELOPMENT						
Director of Community Development	1.00	1.00	1.00	1.00	1.00	1.00
Building Commissioner	0.75	0.75	0.75	0.75	0.75	0.75
Senior Planner	1.00	1.00	1.00	1.00	0.00	1.00
Planner	1.00	1.00	1.00	1.00	1.00	1.00
Building Inspector	2.00	2.00	2.00	2.00	1.00	2.00
Building Permit Technician	0.00	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Office Associate	0.60	0.75	0.75	0.75	0.25	0.25
Intern	0.50	0.50	0.50	0.00	0.00	0.00
TOTAL	7.85	9.00	9.00	8.50	6.00	8.00
CUSTOMER SERVICE						
Building Commissioner	0.25	0.25	0.25	0.25	0.25	0.25
Office Associate	2.38	2.38	2.38	2.38	2.25	2.44
TOTAL	2.63	2.63	2.63	2.63	2.50	2.69
FINANCE						
Director of Finance	1.00	1.00	1.00	1.00	1.00	1.00
Assistant Director of Finance	0.00	0.00	0.00	1.00	1.00	1.00
Accounting Manager	1.00	1.00	1.00	0.75	0.75	0.75
Senior Financial Analyst	0.60	0.60	0.00	0.00	0.00	0.00
Accountant	1.00	1.00	1.00	0.00	0.00	0.00
Finance Analyst	1.00	1.00	1.00	1.00	1.00	1.00
Fiscal Assistant II -	1.00	1.00	1.00	1.00	1.00	1.00
Fiscal Assistant I	2.00	2.00	2.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	0.00	0.00
Office Associate	0.37	0.37	0.37	0.37	0.75	1.00
TOTAL	8.97	8.97	8.37	7.12	6.50	6.75

Village of Woodridge | Fiscal Year 2021 Budget Personnel Summary - Full Time Equivalents

DEPARTMENT/Cost Center	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 YEAR-END	2021 BUDGET
POLICE DEPARTMENT						
Chief of Police	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Chief	2.00	2.00	2.00	2.00	2.00	2.00
Sergeant	6.00	7.00	7.00	7.00	7.00	7.00
Officer	39.00	38.00	38.00	41.00	41.00	41.00
Records Supervisor	1.00	1.00	0.00	1.00	1.00	1.00
Community Service Officers	5.00	4.00	4.00	4.00	3.00	4.00
Management Analyst	1.00	1.00	1.00	1.00	1.00	1.00
Investigative Aid	1.00	0.00	1.00	1.00	1.00	1.00
Administrative Assistant	2.00	2.00	2.00	2.00	1.00	1.00
Records Assistant	2.50	2.50	2.50	2.50	1.50	2.50
Crossing Guard (Seasonally adjusted)	1.60	1.60	1.60	1.60	0.00	1.60
TOTAL	62.10	60.10	60.10	64.10	59.50	63.10
PUBLIC WORKS						
Director of Public Works	1.00	1.00	1.00	1.00	1.00	1.00
Assistant Director of Public Works	1.00	1.00	1.00	1.00	1.00	1.00
Civil Engineer	2.00	2.00	2.00	2.00	2.00	2.00
Superintendent	1.00	1.00	1.00	1.00	1.00	1.00
Foreman	4.00	4.00	4.00	4.00	4.00	4.00
Water Plant Operator	1.00	1.00	1.00	1.00	1.00	1.00
Maintenance Worker II	16.00	17.00	18.00	16.00	16.00	16.00
Technician	3.75	3.75	3.75	3.75	3.00	3.75
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Office Associate	1.80	2.00	2.00	1.63	1.63	1.82
Seasonal Workers	4.30	3.50	3.20	2.99	0.00	2.99
TOTAL	36.85	37.25	37.95	35.37	31.63	35.56
GRAND TOTAL FULL-TIME	129.40	127.95	128.05	127.72	113.13	124.73

CHANGES IN PERSONNEL:

Legislative

-The Management Analyst in Administration also served as the Deputy Clerk. In 2017, the position was reported 100% in Administration

Administration

-An additional Management Analyst position was added in 2014. This position was vacated in 2017 and remains unfilled and unbudgeted.

-The Administrative Assistant and Office Associate retired in 2020 under the Voluntary Separation Program.

- The 2021 Budget includes a part-time Office Associate

-The HR Coordinator retired in 2020. The Village is budgeting to backfill the position in 2021.

Community Development

-The Building Inspector and Senior Planner separated from the Village in 2020.

-The full-time Office Associate retired in 2020 under the Village's Voluntary Separation Program.

Village of Woodridge | Fiscal Year 2021 Budget Personnel Summary - Full Time Equivalents

Customer Service

-Office Associate for 2021 is made up of two front desk representatives, 25% of the full-time Finance Office Associate, and 30% of the part-time Office Associate.

Finance

-The Senior Financial Analyst position was eliminated in 2017.

-In 2017 an additional Fiscal Assistant I position was created to meet increasing customer demands in Water Billing.

-In 2019, the Fiscal Assistant II separated from the Village and a Fiscal Assistant I was promoted. The Fiscal Assistant II position is unfilled.

-Assistant Director of Finance position created in 2019; Accounting Manager position reduced to .75 of FTE

-The Administrative Assistant retired in 2020 under the Village's Voluntary Separation Program.

-The part-time Office Associate began working full-time in 2020 due to position vacancies. The Village is budgeting to hire a part-time Office Associate in 2021.

CHANGES IN PERSONNEL:

Police

-One Administrative Assistant retired in 2020 under the Village's Voluntary Separation Program.

-One Community Service Officer separated from the Village in 2020, and the position is budgeted to be filled in 2021.

-One Records Assistant retired in 2020, and the position is budgeted to be filled in 2021.

Public Works

-Office Associate position reduced to part-time in 2019

FULL-TIME EMPLOYEE EQUIVALENTS PER 1000 RESIDENTS

Population	32,971	32,971	32,971	32,971	32,971	32,971
Average per 1,000 Residents	3.92	3.88	3.88	3.87	3.43	3.78

VILLAGE OF WOODRIDGE / FISCAL YEAR 2021 BUDGET STATISTICAL INFORMATION

Understanding the demographic, economic, and financial environments of the Village is an important precursor to developing the Annual Budget. It is critical for municipal officials to monitor, analyze, and respond to changing social, demographic, economic, and financial environments to ensure their municipality's present and future viability.

Trend analysis is based on the development of financial ratios and environmental trends from Village financial documents as well as relevant economic and demographic data from a variety of sources. The ratio and trend indicators included in this section are grouped into four categories, these include:

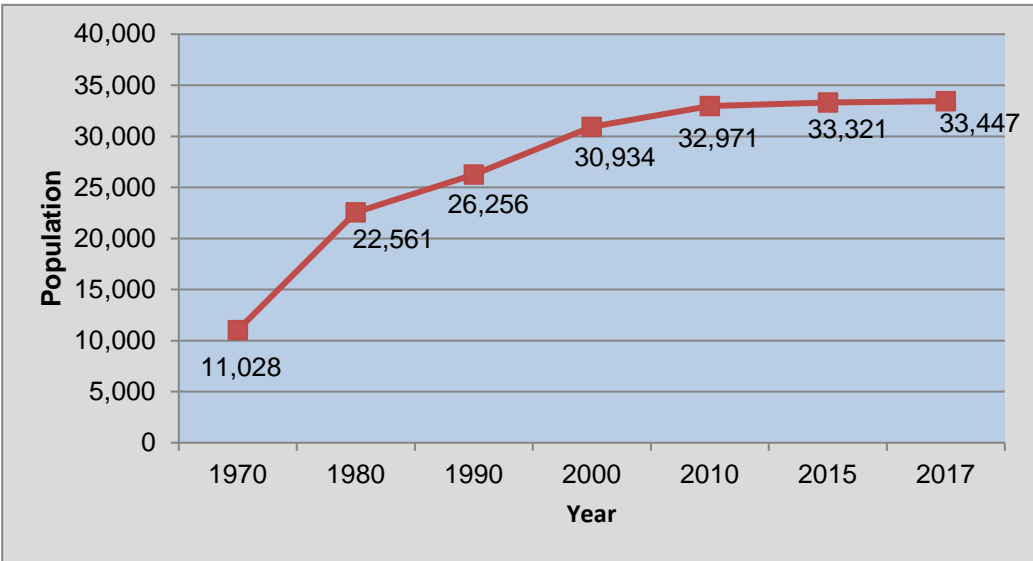
- Demographic Statistics
- Community Development Statistics
- Public Safety Statistics
- Financial Statistics

Multiple indicators are provided for each one of these categories to provide a robust amount of information from which to analyze the Village's condition.

Demographic Statistics

Population

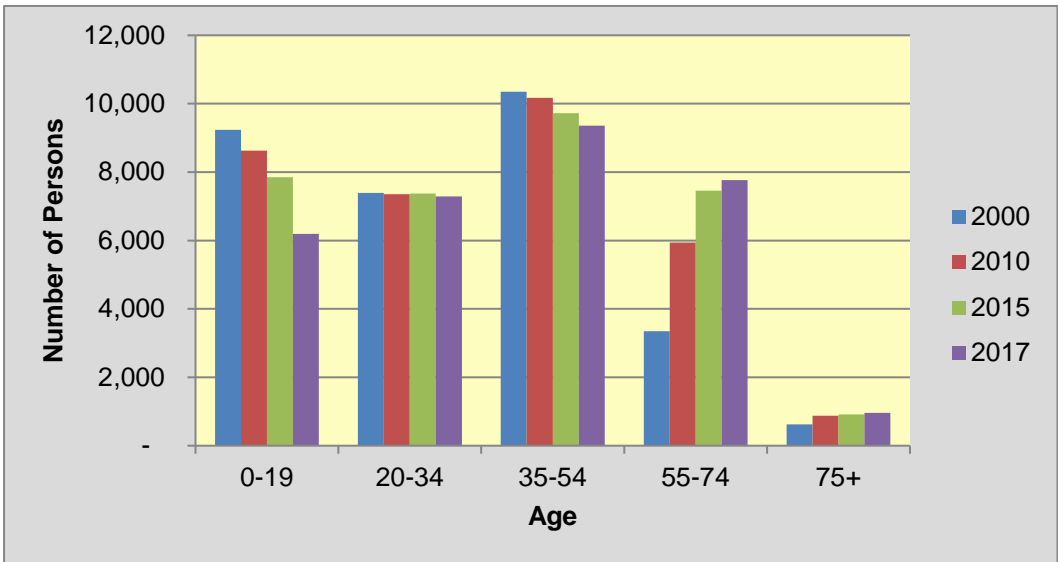
The Population Chart shows Woodridge's population over the last 45 years. The chart shows that Woodridge's population has dramatically increased since 1970, with the largest population increase between 1970 to 1980 at a 105% increase. Since 1980, the population has steadily increased every 10 years with a incremental increase between 2000 and 2017.



Source: 1990, 2000, 2010 US Census Bureau and 2015 and 2017 US Census American Community Survey 5-Year Estimates

Age Distribution

The Age Distribution Graph compares the age categories for 2000, 2010, 2015 and 2017. As you can see in the graph, in total, the younger and middle age population has decreased slightly. The older population has more significantly increased, especially in the 55-74 age group, which has steadily increased since 2000.



Source: 2000 and 2010 US Census and 2015 and 2017 US Census American Community Survey 5-Year Estimates

Demographic Statistics

Household Size

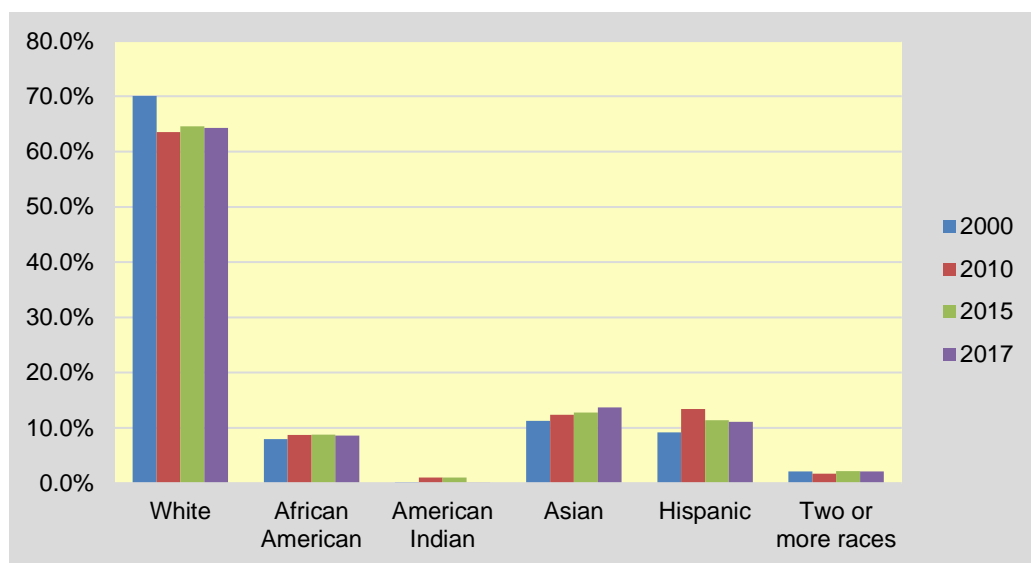
The Household Size Table compares the average household size in Woodridge to the county, state and country. The table shows that since 1990, Woodridge's average household size has been slightly lower than DuPage County, and as of 2015 is now lower than state and national averages. The table also shows that Woodridge's average household size has decreased by 7% since 1990.

Average Household Size				
Year	Woodridge	DuPage County	Illinois	United States
1990	2.73	2.76	2.65	2.65
2000	2.71	2.73	2.63	2.60
2010	2.60	2.70	2.62	2.60
2015	2.54	2.72	2.63	2.64
2017	2.54	2.70	2.61	2.63

Source: 2000 and 2010 US Census and 2015 and 2017 US Census American Community Survey 5-Year Estimates

Racial Composition

The Racial Composition Graph compares the population by race by showing the percentage of each race compared to the total population for four time periods between 2000 and 2017. The graph shows that White makes up the largest part of the population followed by Asian and Hispanic. Most races remained fairly steady with small increases or decreases. The largest change is the decrease in the white population from 70.1 percent in 2000 and 64.3% in 2017.



Source: 2000 and 2010 US Census and 2015 and 2017 US Census American Community Survey 5-Year Estimates

Demographic Statistics

Poverty

In 2000, 3.8% of Woodridge's population was living in poverty. The poverty level increased to 7.0% in 2010, but data shows a decrease in 2015 to 6.2%. There was a slight increase in the Woodridge poverty level in 2017 to 6.5%.

Poverty Level	
Year	Percent
2000	3.8%
2010	7.0%
2015	6.2%
2017	6.5%

Source: 2000 and 2010 US Census and 2015 and 2017 US Census American Community Survey 5-Year Estimates

Unemployment

The unemployment chart below shows Woodridge's unemployment rate in comparison to the county, state and national levels. Since 2007, Woodridge's unemployment rate has been below both the state and national rate.

Unemployment Rate				
Year	Woodridge	DuPage County	Illinois	United States
2008	5.1%	5.0%	6.3%	5.8%
2009	8.6%	8.4%	10.2%	9.3%
2010	9.1%	8.5%	10.4%	9.6%
2011	8.5%	8.0%	9.7%	8.9%
2012	7.3%	6.9%	9.0%	8.1%
2013	7.1%	7.4%	9.0%	7.4%
2014	5.7%	5.6%	7.1%	6.2%
2015	4.5%	4.7%	6.0%	5.3%
2016	4.6%	4.8%	5.8%	4.9%
2017	3.8%	4.1%	4.9%	4.4%
2018	3.0%	3.1%	4.3%	3.9%
2019	2.7%	2.9%	4.0%	3.7%

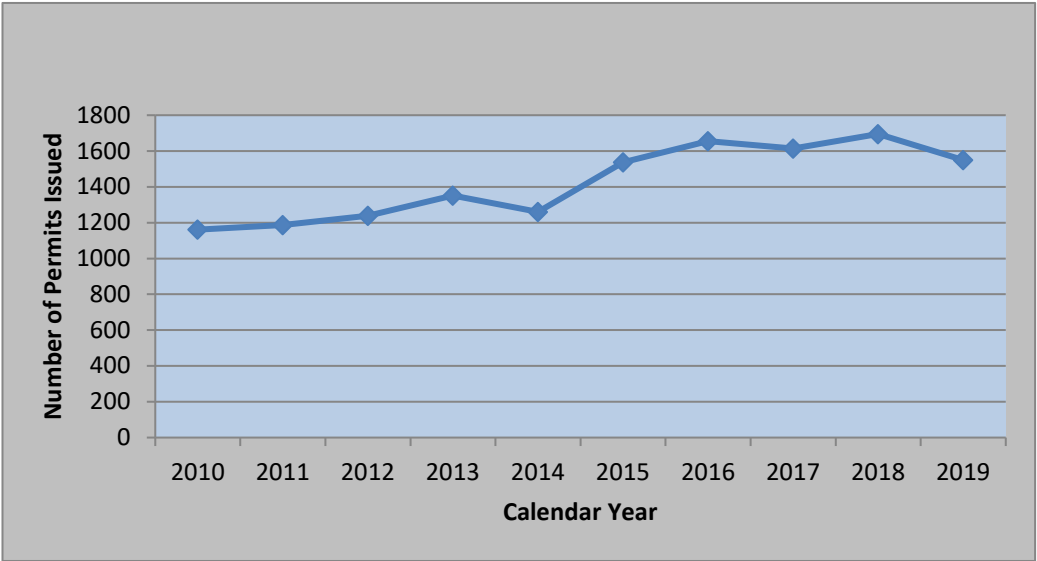
Source: Illinois Department of Employment Security (IDES) Local Area Unemployment Statistics (LAUS)

http://www.ides.illinois.gov/LMI/Pages/Local_Area_Unemployment_Statistics.aspx

Development Statistics

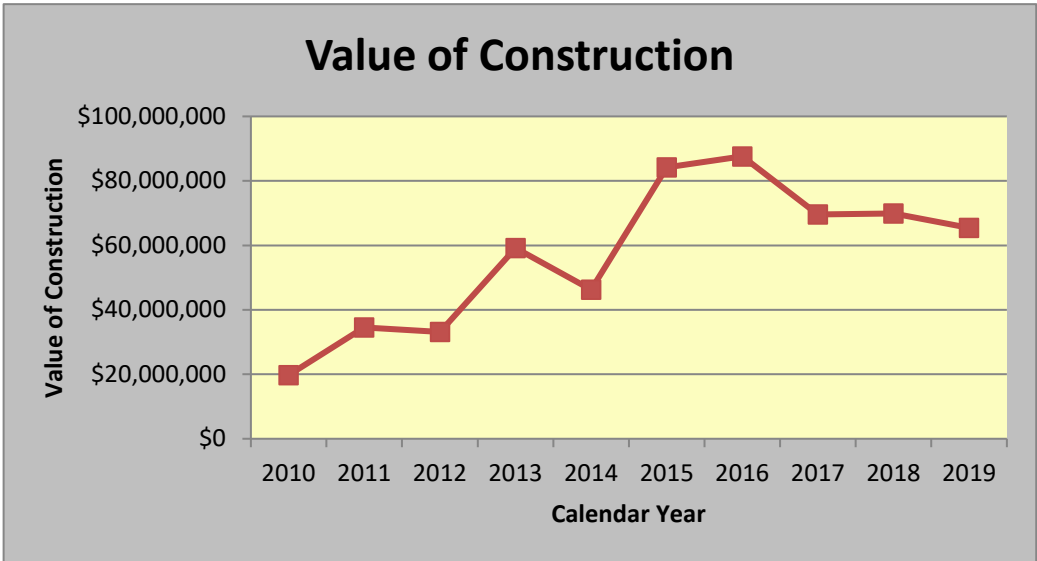
Building Permits Issued

This graph represents the total number of permits issued per year. Total permits includes new development, redevelopment, residential and commercial projects in the Village.



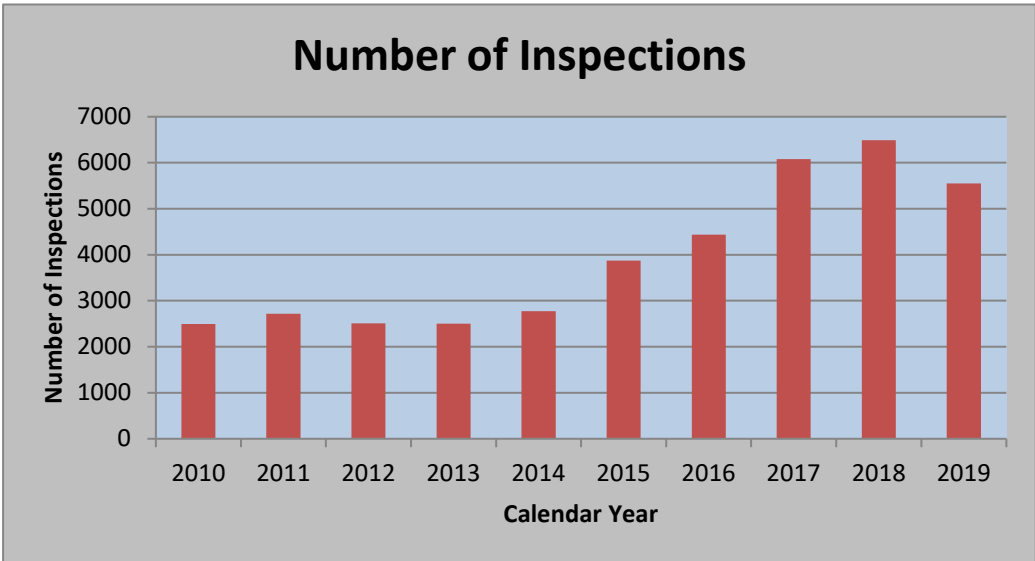
Value of Construction

This graph represents the total reported value of construction costs listed on permit applications per year. The value includes new development, redevelopment, residential and commercial costs in Woodridge.



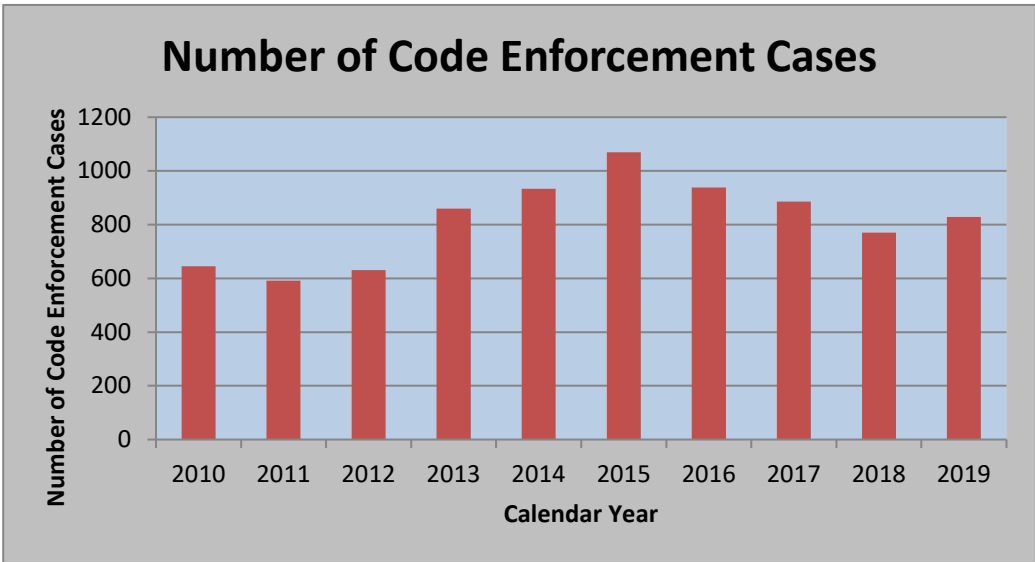
Building Inspections Completed

This graph represents the total number of building inspections performed per year. The number includes building and plumbing inspections on both residential and commercial projects in Woodridge.



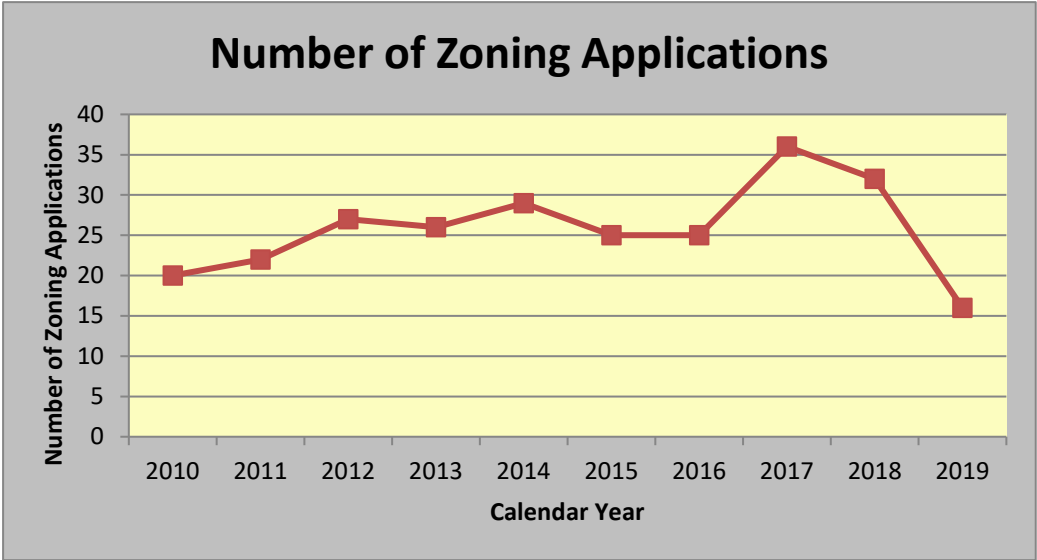
Code Enforcement Cases

This graph represents the total number of code enforcement complaints filed each year. A case number is created when a complaint is received to track the follow-up, enforcement and compliance of the complaint.



Zoning Applications

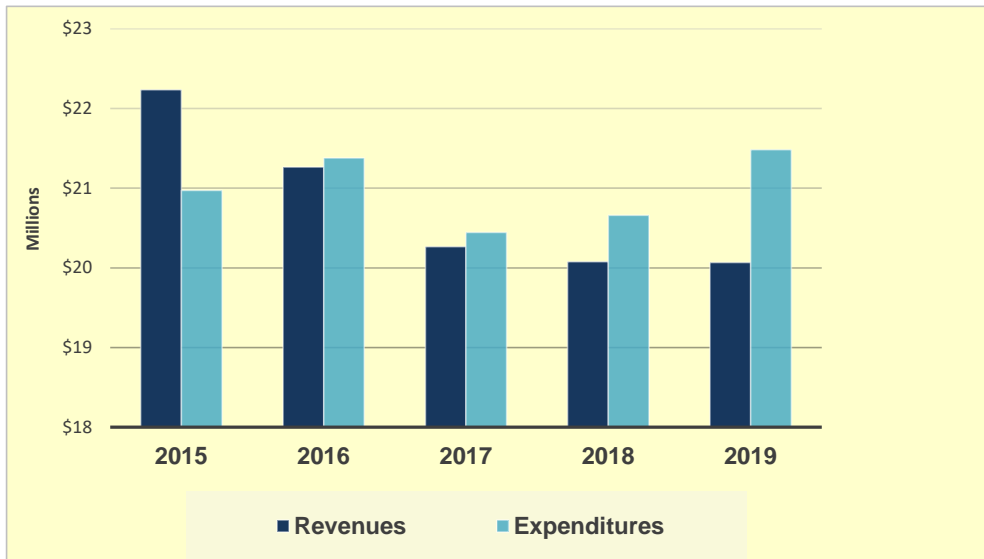
This graph represents the total number of zoning applications applied for each year. Zoning applications include: annexations, site plan reviews, planned unit developments and special uses.



Finance Statistics

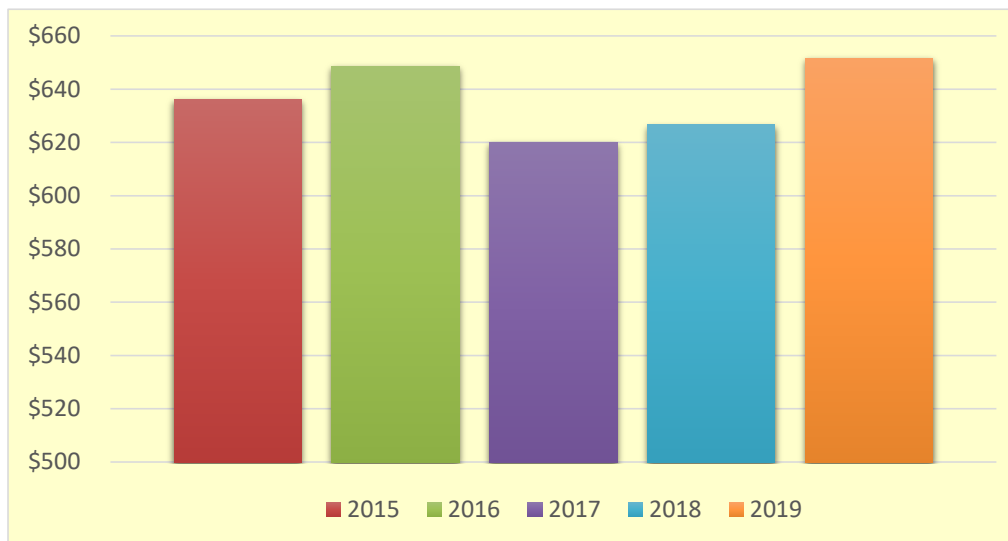
General Fund Revenues & Expenditures

This graph provides a summary of the relationship between total actual revenues and expenditures in the General Fund from fiscal year 2015 through 2019.



Total General Fund Expenditures per Resident

This chart shows total operating expenditures (including debt service and capital expenditures) for the General Fund per resident. The General Fund supports the major operations of the Village. This includes Administration, Finance, Community Development, Police and Public Works.



Note: In 2015 there were increases in Forestry and Stormwater capital, increase in rebates, increase in debt transfer due to last payment for Seven Bridges (offset in revenues), increase to MFT transfer and increase to Police Pension transfer.

2016 Expenses are mainly due to increases in Personnel and Services. This is offset by the change in policy with Capital Expenditures over \$20,000 being budgeted in the Capital Projects Fund.

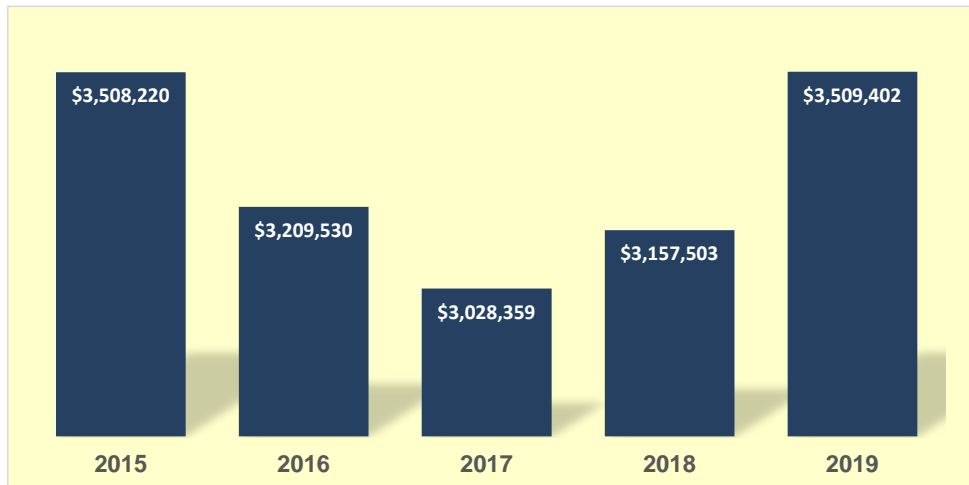
2017 Expenses are lower mainly due the final debt transfer for Bonds 2012A & 2012B totaling \$879,000 being made in 2016.

2018 Expenses are slightly higher due to filling Public Safety positions.

Finance Statistics

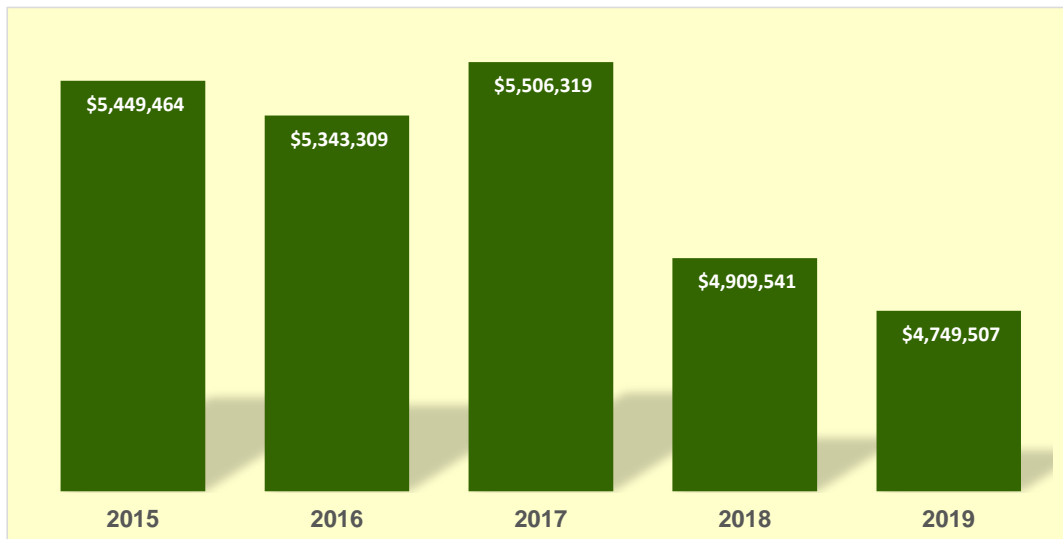
State Income Tax History

This chart illustrates the amount of Income Tax the Village receives from the State of Illinois. Income taxes are collected from residents throughout the state and distributed on a per capita basis. The 5 year average is \$3.3 million.



Sales Tax Revenue History

This chart depicts Sales Tax revenue, which is the Village's share (1 percent) of sales taxes collected in Woodridge by the Illinois Department of Revenue. Fiscal Year 2019 saw a 3% decrease in revenues.

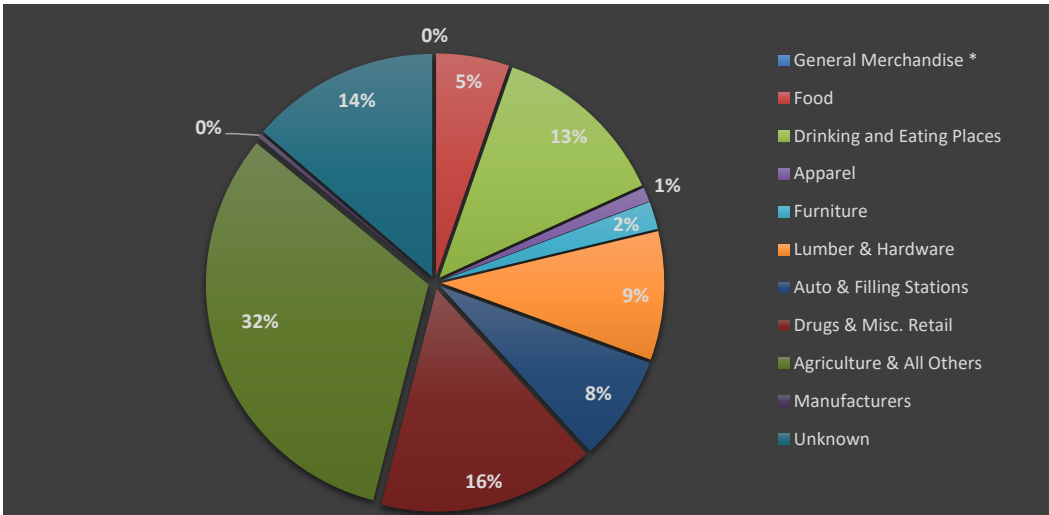


2018 revenues experienced a decline due to online sales being captured as State Use Tax. New legislation will eventually capture online sales as Sales Tax depicted above.

The Sales Tax Revenue History chart above does not include Home Rule Sales Tax revenue which is 0.75% with \$2 million in FY 2014, \$2.1 million in FY 2015, \$2.1 million in FY 2016, \$3.2 million in FY 2017, \$2.9 million in FY 2018, and \$2.9 million in FY 2019.

Sales Tax By Category - 2019

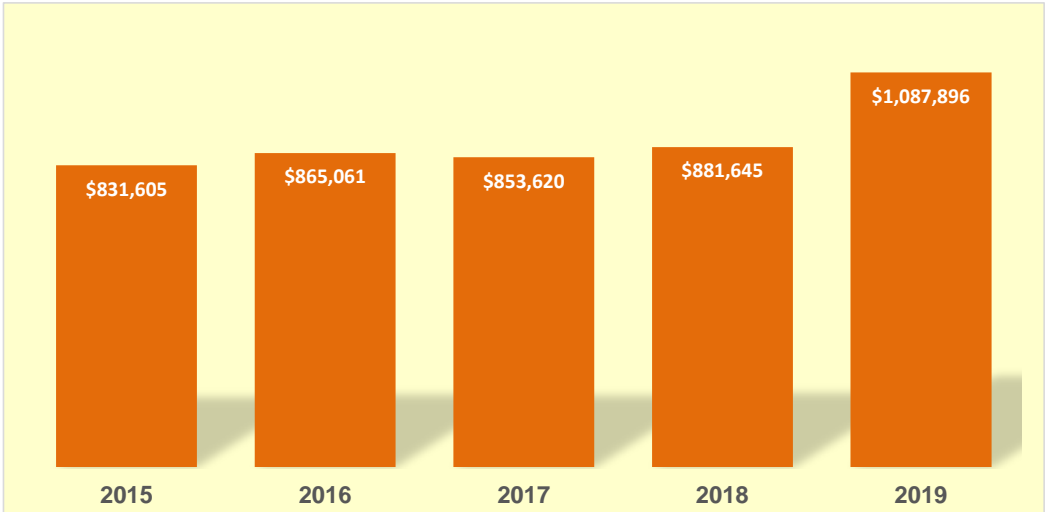
This chart illustrates taxable sales by category for calendar year 2019. Standard Industrial Classification Code Reporting from the Illinois Department of Revenue (IDOR) is based on calendar year. Unknown categories have less than four taxpayers, therefore no data is shown to protect the confidentiality of individual taxpayers.



* In 2018, certain taxpayers were not classified as General Merchandise.

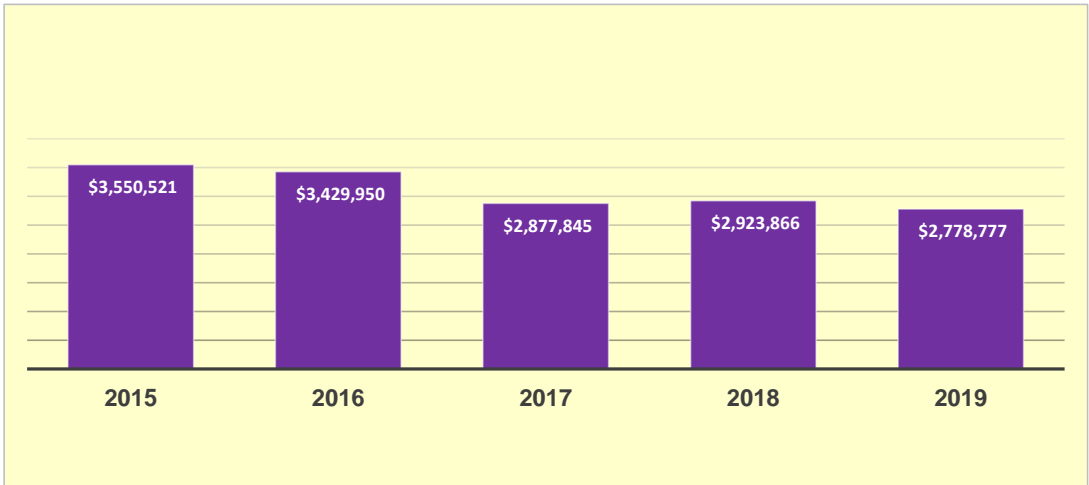
Motor Fuel Tax History

This chart illustrates the Motor Fuel Tax allocation from the State of Illinois. The Illinois Motor Fuel Tax (MFT) Fund is derived from a tax on the privilege of operating motor vehicles upon public highways and of operating recreational watercraft upon the waters of the State, based on the consumption of motor fuel. It is paid by distributors and suppliers, who collect the tax from their customers. The Department of Transportation allocates these monies according to the MFT Fund Distribution statute. The Village uses Motor Fuel Tax monies primarily to pay for roadway improvements.



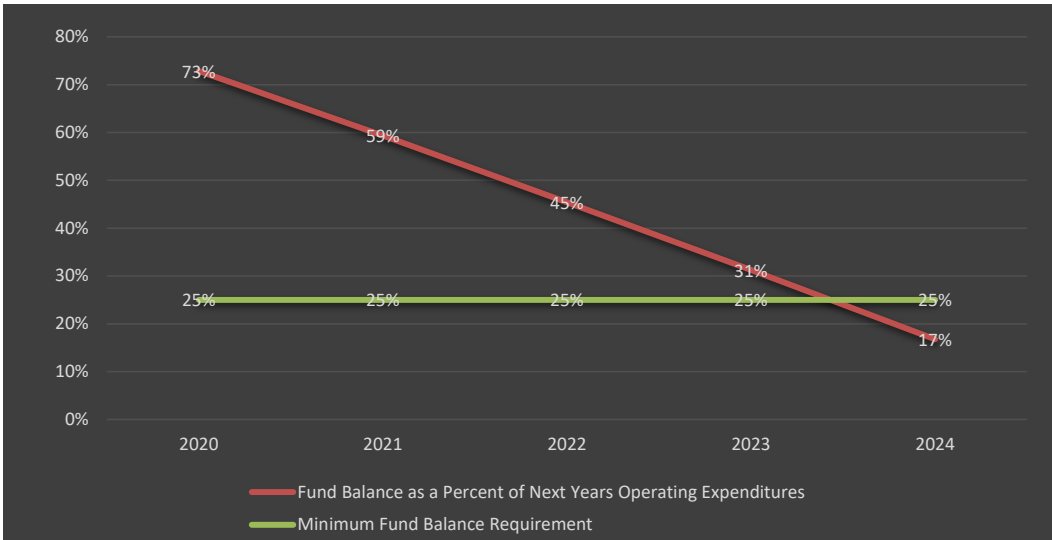
Utility Tax History

This chart illustrates Utility Tax Revenue which includes Telephone, Electric, Natural Gas and Water Taxes. In 2013, the Gas Use Tax (GUT) was implemented for natural gas customers who were not being taxed under the Municipal Utility Tax (MUT). Gas customers who received their gas from 3rd party suppliers could not be taxed under MUT, which is a tax on gross receipts. GUT is applied to only those customers previously not taxed and is a tax on usage (per therm). The ups and downs reflected on the graph are mainly weather related.



Year End General Fund Balance as % of Next Year's Operating Expenditures

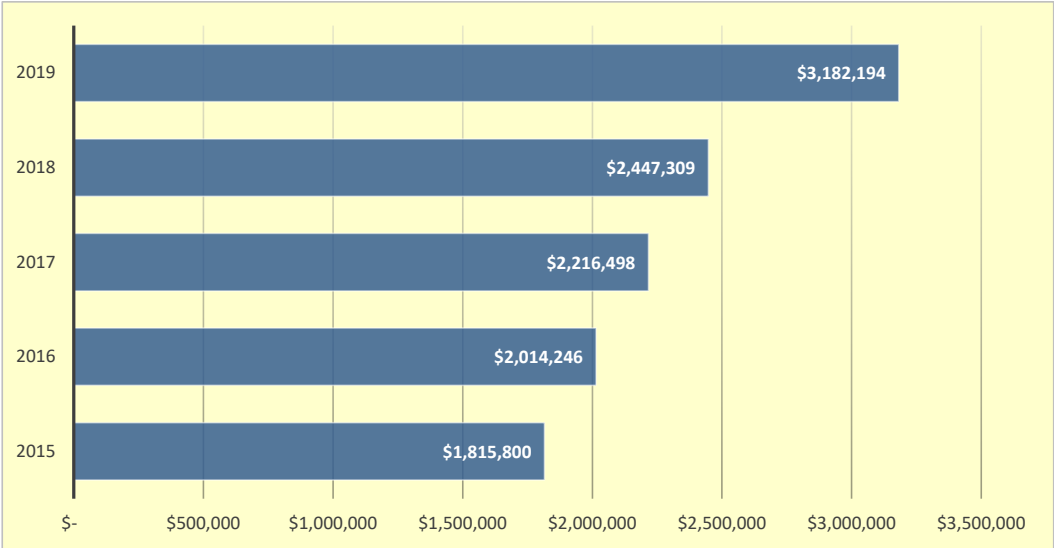
This graph illustrates fund balance as a percent of the next years operating expenditures compared to the Village's fund balance policy. As part of the annual budget preparation process, the Village will project fund revenues and expenditures for four years beyond the budget year and compare the projected balances to the fund balance policy. The fifth year target is a 25% fund balance. The 5 year projection will allow the Village to identify potential problems and provide an opportunity for correction.



Finance Statistics

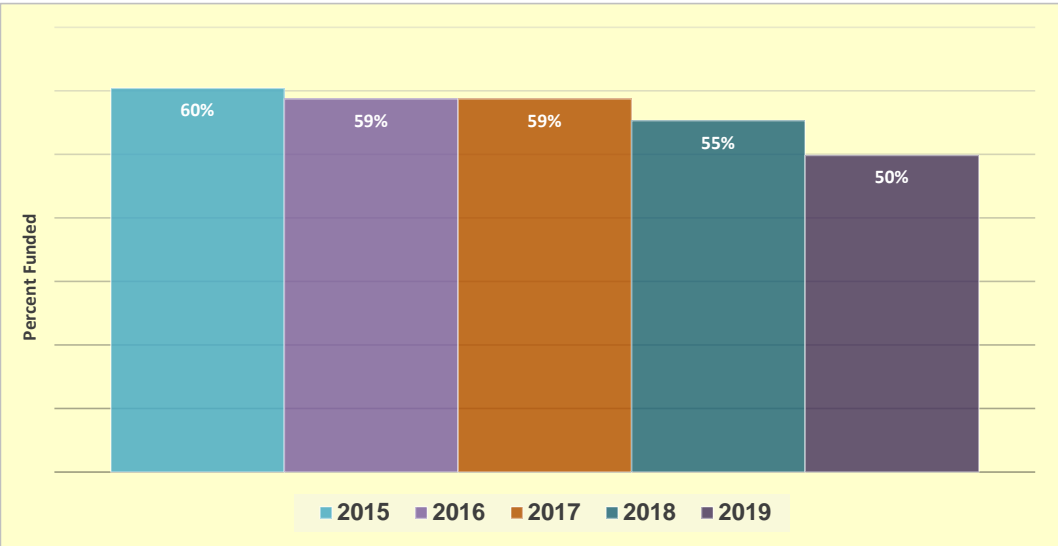
Police Pension Fund - Village Contributions

The chart illustrates the annual amounts contributed by the Village to the Police Pension Fund. The Village funds the pension at an actuarially determined amount in accordance with pension statutes. These contribution amounts are levied through property taxes. This is to fund the pensions of current and retired sworn police personnel.



Police Pension Fund - Funded Ratio

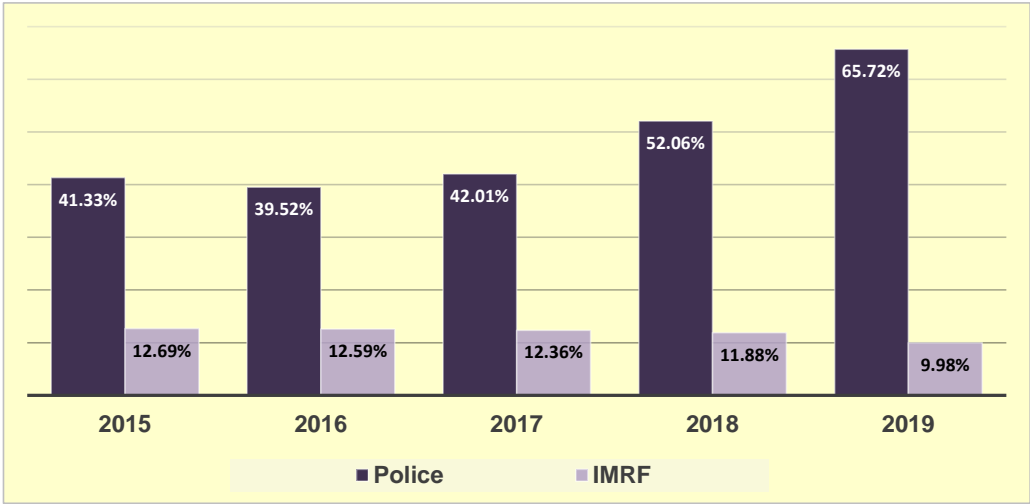
The Police Pension Funded Ratio represents the amount of accumulated assets that have been set aside for the payment of future retirement benefits. It is the quotient of the actuarial value of plan and the actuarial accrued liability. In 2017, the Village Board put into place a pension funding policy that took a 3-year step down to adjust the assumptions used to calculate the pension liability to reflect more realistic market conditions. As a result, the funding level decreased. 2020 is the last year of the step down therefore, the funded percentage is expected to move upwards in future years, provided the pension plan meets the earnings assumptions in place. Funding is achieved through the employer's contribution (from the property tax levy), the employee's contribution (9.91%) and investment earnings.



Finance Statistics

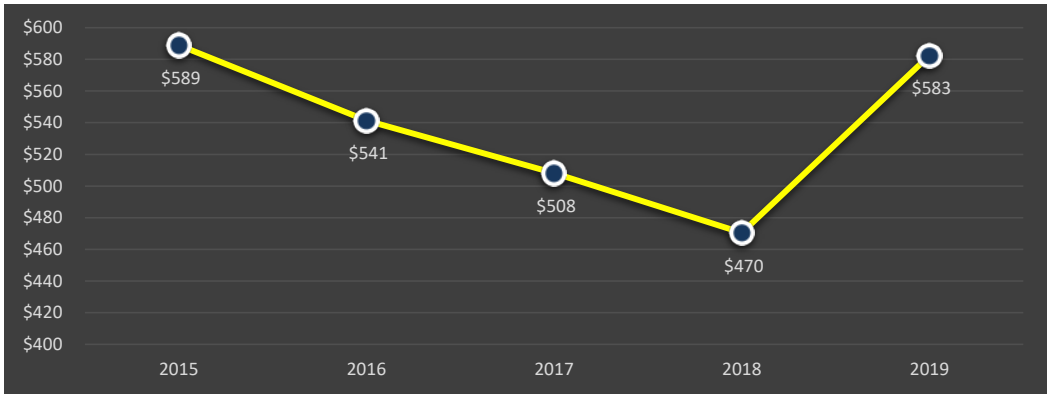
Employer Pension Contributions as a Percentage of Payroll

This chart illustrates the annual Employer Pension Contribution as a Percentage of Payroll for the Police Pension Fund and the Illinois Municipal Retirement Fund (IMRF). Employees with IMRF will also receive Social Security benefits. Sworn police are not eligible for Social Security benefits.



Total Debt Per Resident

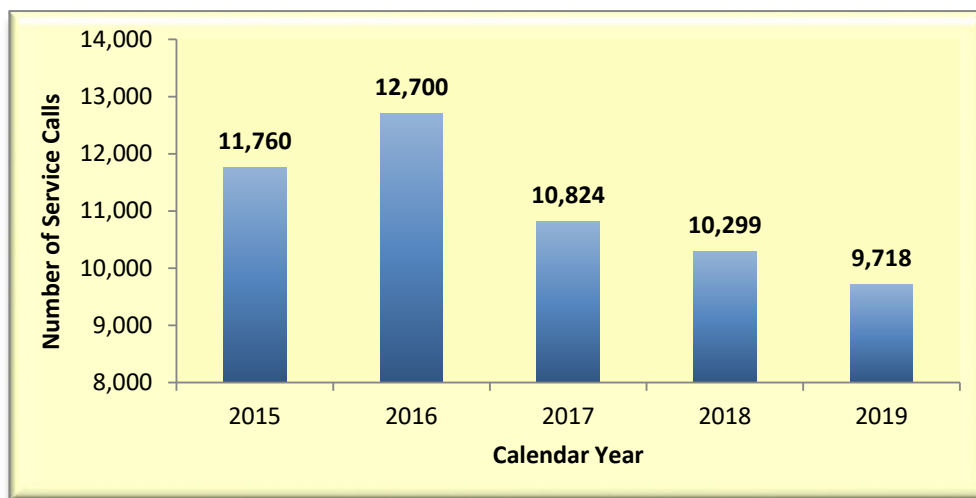
This chart shows the Village's total General Obligation Bonded debt per resident. The Village is able to pay all of its outstanding debt service from revenue sources other than property taxes and abates the tax levies each year.



Public Safety Statistics

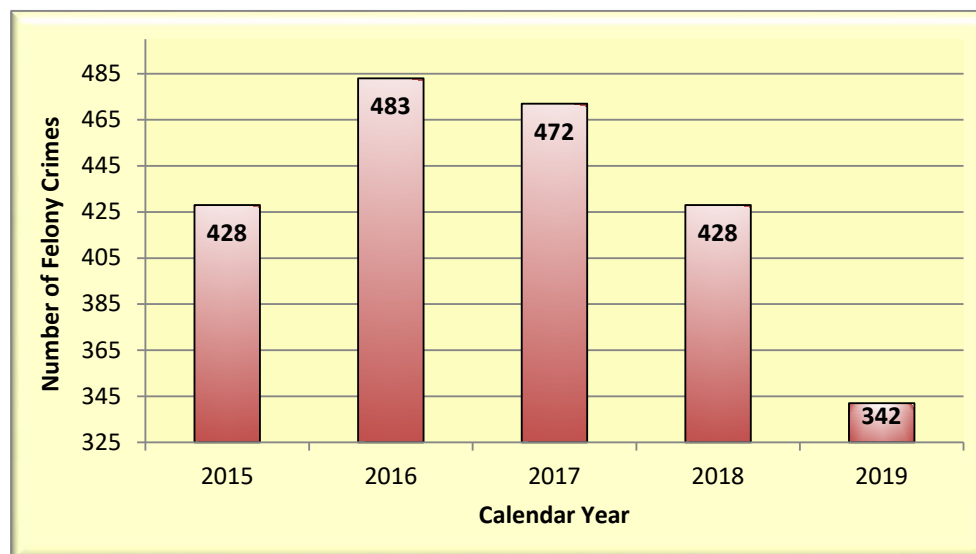
Police Service Calls

Below are the calls for service. Common service calls include: alarm calls, citizen assists, traffic incidents, and suspicious vehicle and person reports.



Felony Crimes

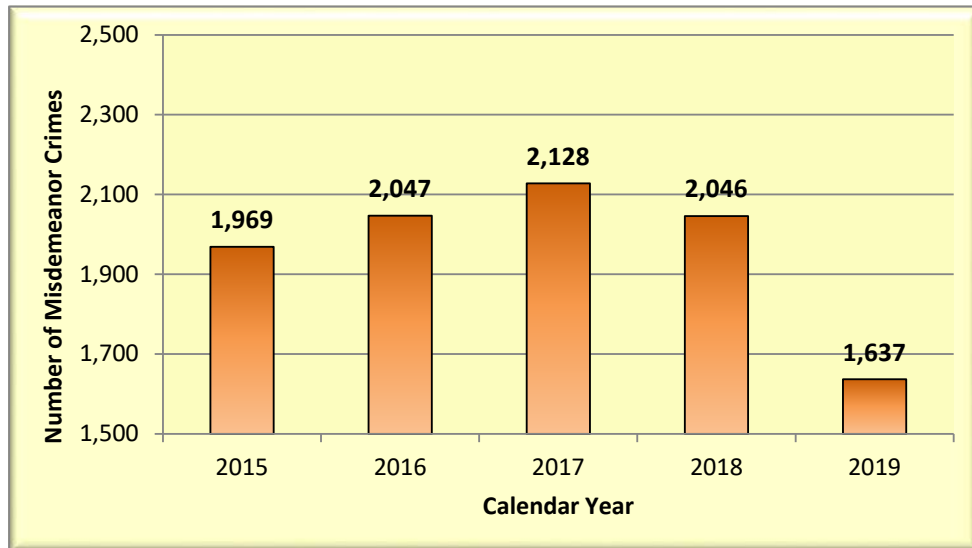
Common felony crimes investigated by the officers include: armed robbery; auto theft; and residential burglary. Below are the number of felony crimes investigated.



Public Safety Statistics

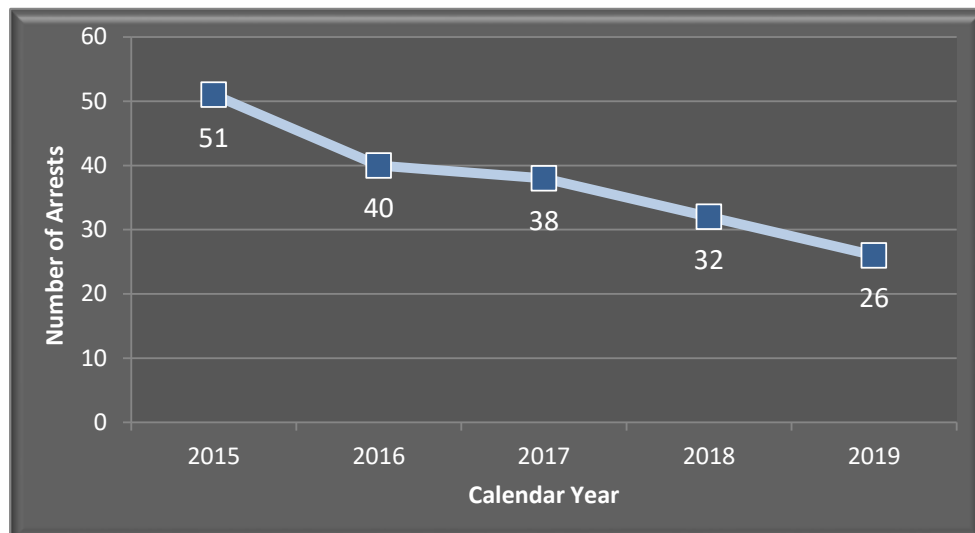
Misdemeanors Crimes

Common misdemeanor crimes investigated by the officers include: trespassing; forgery; and interfering with or obstructing a police officer. Below are the number of misdemeanor crimes investigated from 2014 - 2018.



Driving Under the Influence of Alcohol

Below are the driving under the influence of alcohol arrests made by the department. The department receives grants on an annual basis to conduct DUI enforcement throughout the Village. These grants are typically issued by the Illinois Department of Transportation with increased enforcement around specific holidays. DUI prevention efforts and the rise of ride-sharing companies have contributed to the reduction in DUIs.



Public Safety Statistics

Traffic Citations

Common traffic citations issued by the department include: speeding tickets; disobeying traffic signals/signs; and failure to use a traffic signal. Below are the number of traffic citations issued by the department from 2014 - 2018.



Parking Tickets

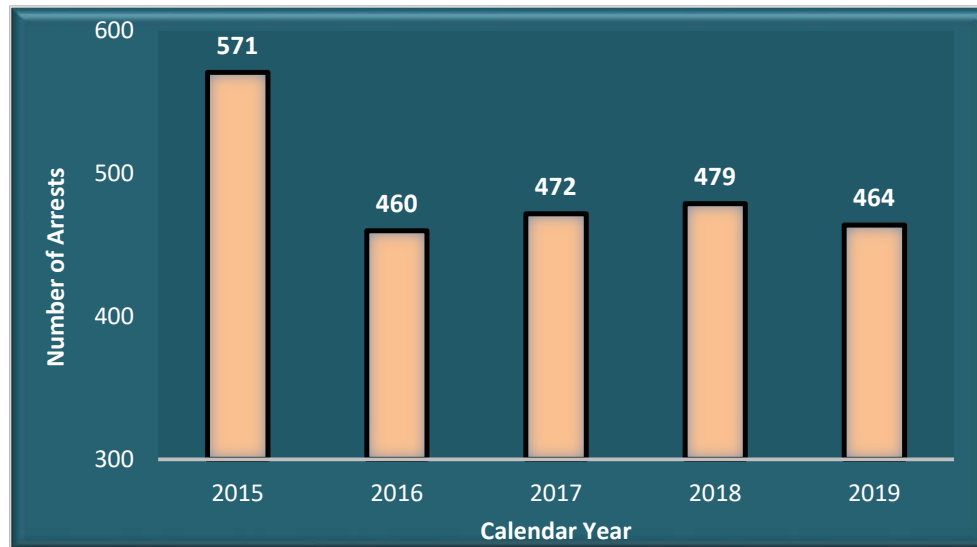
The most common parking tickets issued by the department include: overnight parking violations; parking in a handicapped zone; expired license plates; tobacco violations; seat belt citations; animal control violations; and liquor violations. Below are the parking tickets issued by the department from 2014 - 2018.



Public Safety Statistics

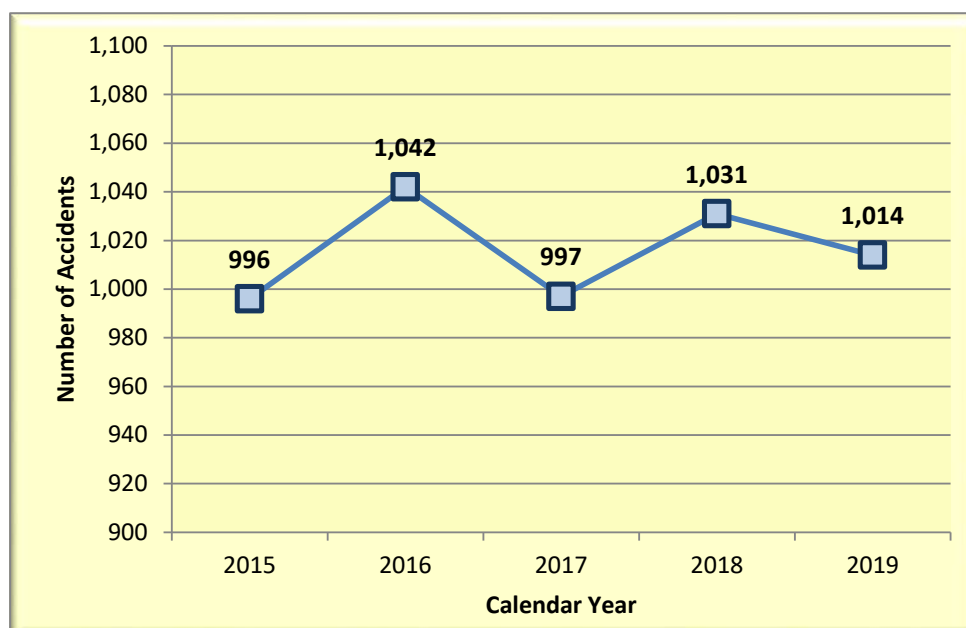
Traffic Arrests

The most common reasons for a traffic arrest include: driving while a license is suspended; driving while a license is revoked; driving without a valid driver's license; DUI, fleeing or eluding a police officer; leaving the scene of an accident; and excessive speeding. Below are the number of traffic arrests made from 2014 - 2018.



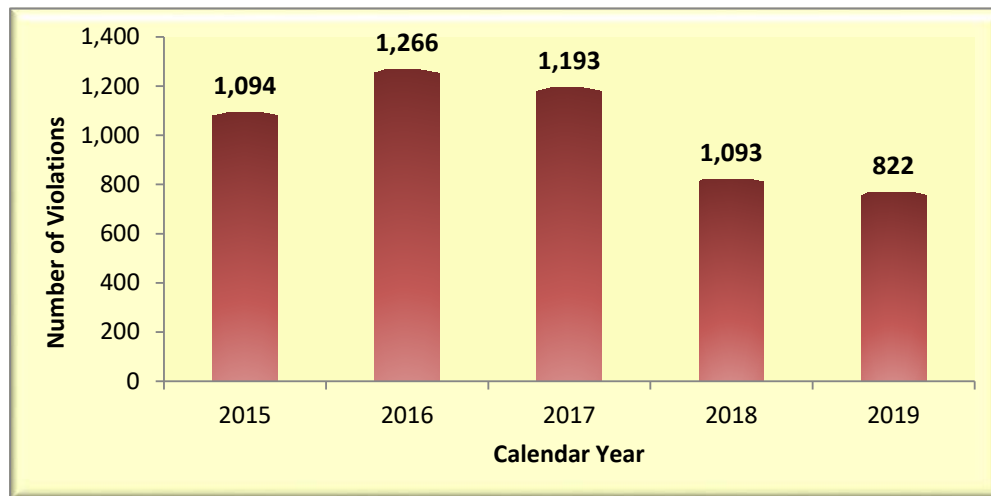
Traffic Accidents

Below are the number of traffic accidents the department responded to from 2014 - 2018. Common traffic accidents include single vehicle accidents, multiple vehicle accidents and personal injury accidents.



Fire Department Assistance

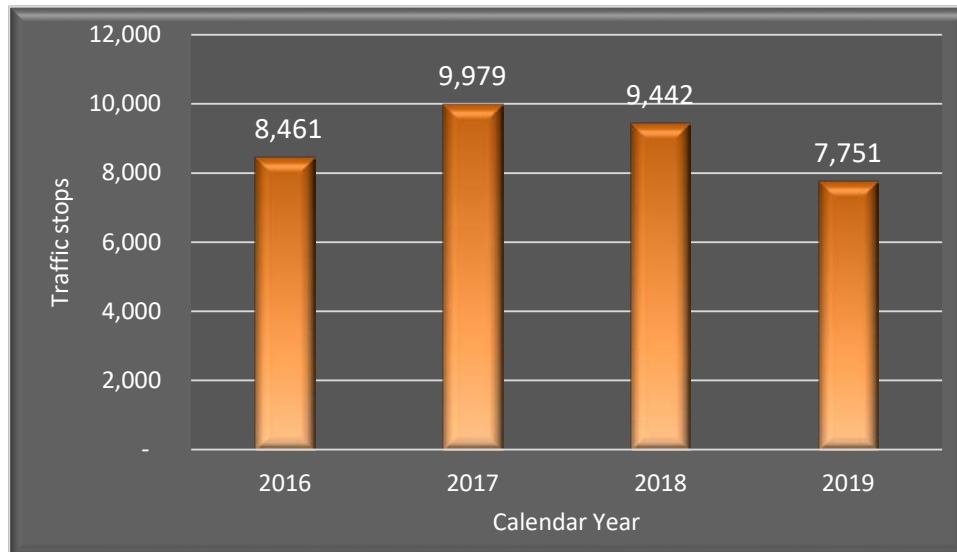
The Police Department assists the Fire Department when there is a fire or medical emergency. Officers train for how to respond to medical emergencies - such as using Narcan for narcotic overdoses. Below are the number of calls to assist the Fire Department from 2014 - 2018.



Public Safety Statistics

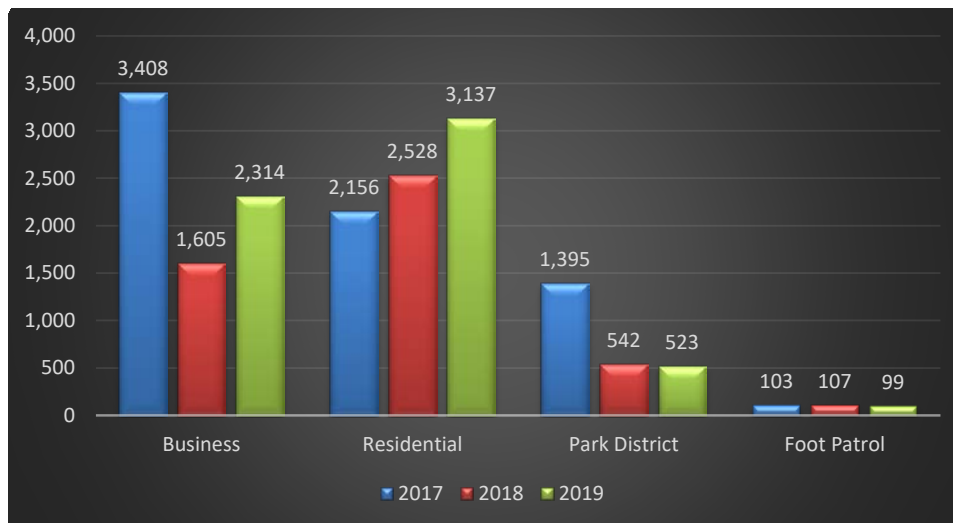
Traffic Stops

This is a new metric for tracking starting for calendar year 2016. Traffic stops help with changing behavior, for example, giving a warning or information to a motorist to wear a seat belt. While traffic stops can result in tickets, traffic stops also have a significant educational component for drivers.



Extra Patrols

The police department continues to make concerted efforts to increase community engagement and pro-active patrols to build community relations and reduce burglary to motor vehicle incidents.



VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Performance Management

The Village of Woodridge has expanded the Performance Management Pilot Program to all Village departments. Each department selected performance goals that strategically address a current issue in the department to fulfill the Village's mission statement: *"To Achieve a High Quality of Life by providing superior services in a fiscally responsible manner."*

Administration Department

Communication is critical in keeping the Village of Woodridge residents up to date on relevant policy decisions, tangible projects that may impact their daily routine (i.e. construction), emergencies, engagement opportunities, and general information. As such, the Village utilizes many channels to deliver messages to the community. With an anticipated launch of a new website, the Village anticipates generating new interest in the homepage and can capture that momentum of visits by continuing to post timely, relevant information.

- I. **Performance Goal:**
 - a. **Update the new website with current information at least once a week. Identify relevant content from all departments to highlight.**

		2018 Actual	2019 Actual	2020 Year-End Est	2021 Budget
Performance Measure	Post an informative item on the Village's homepage at least once a week				
Key Performance Indicators	1. Actual number of posts			52	52
	2. Number of engagements / clicks from post			5,300	5,500

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Performance Management

The Village of Woodridge has expanded the Performance Management Pilot Program to all Village departments. Each department selected performance goals that strategically address a current issue in the department to fulfill the Village's mission statement: *"To Achieve a High Quality of Life by providing superior services in a fiscally responsible manner."*

Community Development Department

To encourage residential reinvestment and improve customer service to the community, residential building permits for driveways, patios, sheds, flatwork, and fences were made available as "over the counter" in 2012. Staff strives to process over the counter permits within a day, however; due to workload limitations, delays do occur (particularly during the busiest summer months of the year). To assist in reducing review time, customer service and building inspector staff work with residents/applicants to address code issues prior to submittal and ensure that adequate information is submitted at the time of application.

I. Performance Goal:

- a. Decrease the annual average number of days required to process over the counter permits.**

		2018 Actual	2019 Actual	2020 Year-End Est	2021 Budget
Performance Measure	Decrease the annual average number of days required to process over the counter permits.				
Key Performance Indicators	1. Average number of days to approve over the counter permits.	1.7			

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Performance Management

Finance Department

In 2017, the Finance Department expanded the Utility Billing Team by hiring a second Fiscal Assistant. The additional staff has helped to improve customer service by proactively responding to calls, setting up meter change-outs, and processing move in/move outs. As part of our customer service efforts, the Utility Billing Team tries to reduce the number of customers on the water service shut-off list by:

- ✓ Sending out delinquent notices to customers with overdue water bills
- ✓ Making courtesy calls to customers on the delinquency list for the first-time
- ✓ Developed a performance measure goal of reducing water service shut-offs

I. Performance Goal

- a. Reduce the number of water service shut-offs on the original shut-off list by no less than 50% after courtesy contact is made

		2018 Actual	2019 Actual	2019 Year-End Est	2020 Budget
Performance Measure	Reduce the number of water shut-offs				
Key Performance Indicators	1. Number of customers on original shut-off list	576			
	2. Number of customers shut-off after courtesy contact	185			
	3. % of customers shut-off from original shut-off list	32%			

2019 Water Service Shut-Off Statistics (Estimated)	
Original number of customers on shut-off list	377
Number of courtesy calls	58
Number of courtesy emails	243
Unsuccessful contact attempts	55
No attempts due to prior notification	14
Number of customers on payment arrangement	10
Number of customers already shut-off	53
Total number of water service shut-offs	102

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Performance Management

Police Department

Over the last year, burglary to motor vehicles crimes have increased as burglary crews from Chicago travel to the suburbs to target unlocked vehicles. As a result, the Woodridge Police Department has implemented the following initiatives to prevent and reduce car burglaries in the Village of Woodridge:

- ✓ Created a “Lock Your Car – That’s the Key” social media campaign to remind residents to always secure their vehicle and remove personal belongings.
- ✓ Track patrol activity through proactive patrols
- ✓ Developed a performance measure goal of reducing burglary to motor vehicle incidents

I. Performance Goal:

- a. Reduce the number of burglary to motor vehicle incidents by increasing patrol activity and promoting the “Lock Your Car – That’s the Key” campaign.

		2018 Actual	2019 Actual	2020 Year-End Est	2021 Budget
Performance Measure	Reduce the number of burglary to motor vehicle incidents	97	55	99	95
Key Performance Indicators	1. Total Proactive Patrols*	6,101	6,697	8,000	7,000
	2. Number of public service announcements promoting the “Lock Your Car – That’s the Key” campaign	18	6	30 PSAs including speed trailer	45 PSAs including speed trailer

**These figures do not include traffic stops due to the transition to the new DUJIS police records system.*

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Performance Management

Public Works Department

Over the past few years, Woodridge has participated in the County wide Joint MS4, Municipal Separate Storm Sewer System, with the goal of reducing chloride run-off in to surface water, creeks and streams. Snow and ice control measures, largely road salt used to combat icy road surfaces, is a driving contributor to chlorides in the surface water. As result, the Woodridge Public Works have increased and modified the liquid applications used as an alternative to rock salt along with the annual calibration and event by event monitoring of snow plow salt and brine distribution systems.

- ✓ Calibration of salting and de-icing systems to control over or under use of material per event;
- ✓ Addition of Beet-Heat, 99% biodegradable solution, to the Snow and Ice Control Program; and,
- ✓ Proactive application of anti-icing material to reduce rock salt application.

I. Performance Goal:

- a. Reduce the quantity of road salt applied per lane mile based on an average snow event while still maintaining the current high level service.

		2018 Actual	2019 Actual	2020 Year-End Est	2021 Budget
Performance Measure	Reduce the quantity of road salt applied per lane mile based on an average snow event				
Key Performance Indicators	1. Snow and Ice Salting Events	17	22	20	20
	2. Gallons of liquid anti-icing material used	Not Recorded	48,832	44000	44000
	3. Tons of road rock salt used	2,523	3,016	2740	2740
	4. Miles Driven for Snow Removal	23,859	30,414	28000	28000
	5. Total snowfall/precipitation (inches)	36.8	39.4	38	38
	Tons of Salt Used Per Mile Driven	0.10	0.09	0.09	0.09
	Tons of Salt Used Per Event	148	137	137	137

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

FUND SUMMARY AND CHANGES IN FUND BALANCE

The fund balance is equal to the excess of assets over liabilities in a governmental fund.
It is resources remaining from prior years which are available to be budgeted in the current year.

						%	%
						Change	Budget
						in Budget	2021
						2021 to	to Projected
						2020	2020
Fund	Actual	Actual	Revised	Projected	Budget		
	2018	2019	Budget	Year End	2021		
			2020	2020			
GENERAL FUND	<u>GENERAL</u>						
	Beginning Balance	\$23,001,028	\$22,417,449	\$20,998,449	\$20,998,449	\$19,092,701	-9.1%
	Revenues	\$20,071,054	20,060,890	20,924,999	19,055,539	19,553,634	-6.6%
	Expenses	20,654,633	21,479,890	22,708,600	20,961,287	22,923,107	0.9%
	Difference	(583,579)	(1,419,000)	(1,783,601)	(1,905,748)	(3,369,473)	88.9%
	Ending Balance	\$22,417,449	\$20,998,449	\$19,214,848	\$19,092,701	\$15,723,230	-18.2%
	<u>CHARITABLE CONTRIBUTIONS</u>						
	Beginning Balance	\$303,907	\$304,699	\$308,540	\$308,540	\$311,880	1.1%
	Revenues	4,291	6,841	31,740	6,840	5,000	-84.2%
	Expenses	3,500	3,000	3,500	3,500	3,500	0.0%
	Difference	791	3,841	28,240	3,340	1,500	-94.7%
	Ending Balance	\$304,699	\$308,540	\$336,780	\$311,880	\$313,380	-6.9%
CAPITAL PROJECTS FUNDS	<u>CAPITAL PROJECTS</u>						
	Beginning Balance	\$11,420,323	\$12,688,160	\$14,510,837	\$14,510,837	\$14,239,815	-1.9%
	Revenues	4,094,566	8,652,734	4,166,650	3,650,288	4,271,231	2.5%
	Expenses	2,826,730	6,830,057	6,363,762	3,921,310	6,268,406	-1.5%
	Difference	1,267,836	1,822,677	(2,197,112)	(271,022)	(1,997,175)	-9.1%
	Ending Balance	\$12,688,160	\$14,510,837	\$12,313,725	\$14,239,815	\$12,242,640	-0.6%
	<u>VEHICLE & EQUIPMENT REPLACEMENT</u>						
	Beginning Balance	\$2,526,037	\$2,583,655	\$2,689,226	\$2,689,226	\$2,272,726	-15.5%
	Revenues	325,501	349,216	417,504	0	346,962	-16.9%
	Expenses	267,883	243,645	1,121,000	416,500	902,000	-19.5%
	Difference	57,618	105,571	(703,496)	(416,500)	(555,038)	-21.1%
	Ending Balance	\$2,583,655	\$2,689,226	\$1,985,730	\$2,272,726	\$1,717,688	-13.5%

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

FUND SUMMARY AND CHANGES IN FUND BALANCE

The fund balance is equal to the excess of assets over liabilities in a governmental fund.
It is resources remaining from prior years which are available to be budgeted in the current year.

Fund	Actual	Actual	Revised	Projected		%	%	
	2018	2019	Budget 2020	Year End 2020	Budget 2021	Change in Budget 2021 to 2020	Budget 2021 to Projected 2020	
SPECIAL REVENUE FUNDS	STATE DRUG ENFORCEMENT							
	Beginning Balance	\$1,089,334	\$492,691	\$523,120	\$523,120	\$525,120	0.4%	0.4%
	Revenues	55,999	33,381	62,700	6,000	4,300	-93.1%	-28.3%
	Expenses	652,642	2,952	4,000	4,000	21,000	425.0%	425.0%
	Difference	(596,643)	30,429	58,700	2,000	(16,700)	-128.4%	-935.0%
	Ending Balance	\$492,691	\$523,120	\$581,820	\$525,120	\$508,420	-12.6%	-3.2%
	FEDERAL DRUG ENFORCEMENT							
	Beginning Balance	\$0	\$755,280	\$667,462	\$667,462	\$624,712	-6.4%	-6.4%
	Revenues	773,417	124,662	59,965	12,800	9,650	-83.9%	-24.6%
	Expenses	18,137	202,664	15,600	55,550	46,045	195.2%	-17.1%
	Difference	755,280	(78,002)	44,365	(42,750)	(36,395)	-182.0%	-14.9%
	Ending Balance	\$755,280	\$677,278	\$711,827	\$624,712	\$588,317	-17.4%	-5.8%
	MOTOR FUEL TAX							
	Beginning Balance	\$2,135,850	\$1,895,478	\$1,619,534	\$1,619,534	\$919,266	-43.2%	-43.2%
	Revenues	1,615,354	1,719,382	1,888,000	2,010,256	2,231,211	18.2%	11.0%
	Expenses	1,855,726	1,995,326	2,710,524	2,710,524	2,208,515	-18.5%	-18.5%
	Difference	(240,372)	(275,944)	(822,524)	(700,268)	22,696	-102.8%	-103.2%
	Ending Balance	\$1,895,478	\$1,619,534	\$797,010	\$919,266	\$941,962	18.2%	2.5%

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

FUND SUMMARY AND CHANGES IN FUND BALANCE

The fund balance is equal to the excess of assets over liabilities in a governmental fund.
It is resources remaining from prior years which are available to be budgeted in the current year.

Fund	Actual	Actual	Revised	Projected	Budget	%	%	
	2018	2019	Budget	Year End		Change	Budget	
			2020	2020	2021	in Budget	2021	
						2021 to	to Projected	
						2020	2020	
SPECIAL REVENUE FUNDS-CONTINUED	TIF #2 - JANES AVENUE							
	Beginning Balance	\$3,042,209	\$3,489,743	\$0	\$0	\$0	#DIV/0!	#DIV/0!
	Revenues	511,930	555,833	0	0	0	#DIV/0!	#DIV/0!
	Expenses	64,396	4,045,576	0	0	0	#DIV/0!	#DIV/0!
	Difference	447,534	(3,489,743)	0	0	0	#DIV/0!	#DIV/0!
	Ending Balance	\$3,489,743	\$0	\$0	\$0	\$0	#DIV/0!	#DIV/0!
	SPECIAL SERVICE AREA #1-SEVEN BRIDGES							
	Beginning Balance	\$436,221	\$479,028	\$524,638	\$524,638	\$568,118	8.3%	8.3%
	Revenues	44,308	45,610	47,450	45,480	45,060	-5.0%	-0.9%
	Expenses	1,500	0	10,000	2,000	2,500	-75.0%	25.0%
	Difference	42,808	45,610	37,450	43,480	42,560	13.6%	-2.1%
	Ending Balance	\$479,028	\$524,638	\$562,088	\$568,118	\$610,678	8.6%	7.5%
	SPECIAL SERVICE AREA #3-RICHFIELD PLACE							
	Beginning Balance	\$48,604	\$54,176	\$56,207	\$56,207	\$59,487	5.8%	5.8%
	Revenues	7,658	8,273	8,060	8,380	8,235	2.2%	-1.7%
	Expenses	2,087	6,242	6,000	5,100	6,200	3.3%	21.6%
	Difference	5,571	2,031	2,060	3,280	2,035	-1.2%	-38.0%
	Ending Balance	\$54,176	\$56,207	\$58,267	\$59,487	\$61,522	5.6%	3.4%
	SPECIAL SERVICE AREA #5-TIMBERS EDGE							
	Beginning Balance	\$0	\$4,000	\$11,151	\$11,151	\$18,401	65.0%	65.0%
	Revenues	4,000	7,151	8,770	7,250	7,250	-17.3%	0.0%
Expenses	0	0	4,485	0	4,485	0.0%	#DIV/0!	
Difference	4,000	7,151	4,285	7,250	2,765	-35.5%	-61.9%	
Ending Balance	\$4,000	\$11,151	\$15,436	\$18,401	\$21,166	37.1%	15.0%	

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

FUND SUMMARY AND CHANGES IN FUND BALANCE

The fund balance is equal to the excess of assets over liabilities in a governmental fund.
It is resources remaining from prior years which are available to be budgeted in the current year.

						%	%
						Change	Budget
						in Budget	2021
						2021 to	to Projected
						2020	2020
Fund	Actual	Actual	Revised	Projected	Budget		
	2018	2019	Budget	Year End	2021		
			2020	2020			
DEBT SERVICE	DEBT SERVICE						
	Beginning Balance	\$154,132	\$279,928	\$284,998	\$284,998	\$289,684	1.6%
	Revenues	1,844,331	1,788,200	2,096,990	2,098,730	2,403,583	14.6%
	Expenses	1,718,536	1,783,130	2,093,659	2,094,044	2,401,279	14.7%
	Difference	125,796	5,070	3,331	4,686	2,304	-30.8%
	Ending Balance	\$279,928	\$284,998	\$288,329	\$289,684	\$291,988	1.3%
ENTERPRISE FUNDS	WATER & SEWER						
	Beginning Balance	\$3,510,130	\$4,689,275	\$5,320,267	\$5,320,267	\$6,061,636	13.9%
	Revenues	10,441,545	9,787,941	10,187,965	10,757,529	9,928,527	-2.5%
	Expenses	9,262,400	9,156,949	12,071,978	10,016,160	12,009,229	-0.5%
	Difference	1,179,145	630,992	(1,884,013)	741,369	(2,080,702)	10.4%
	Ending Balance*	\$4,689,275	\$5,320,267	\$3,436,254	\$6,061,636	\$7,380,934 *	114.8%
	* (Adjusted to cash basis- Ending Balance=Net Current Assets)						
	WATER & SEWER VEHICLE & EQUIPMENT REPLACEMENT						
	Beginning Balance	\$1,329,939	\$1,187,495	\$1,130,122	\$1,130,122	\$1,036,378	n/a
	Revenues	180,372	222,397	234,501	218,056	258,464	10.2%
	Expenses	322,815	0	565,000	311,800	1,244,030	120.2%
	Difference	(142,443)	222,397	(330,499)	(93,744)	(985,566)	198.2%
	Ending Balance	\$1,187,495	\$1,130,122	\$799,623	\$1,036,378	\$50,812	-93.6%
	* (Adjusted to cash basis- Ending Balance=Net Current Assets)						

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

FUND SUMMARY AND CHANGES IN FUND BALANCE

The fund balance is equal to the excess of assets over liabilities in a governmental fund.
It is resources remaining from prior years which are available to be budgeted in the current year.

						%	%
						Change	Budget
						in Budget	2021
						2021 to	to Projected
						2020	2020
<u>Fund</u>	<u>Actual</u>	<u>Actual</u>	<u>Revised</u>	<u>Projected</u>	<u>Budget</u>		
	<u>2018</u>	<u>2019</u>	<u>Budget</u>	<u>Year End</u>	<u>2021</u>		
			<u>2020</u>	<u>2020</u>			
INTERNAL SERVICE	<u>MUNICIPAL GARAGE</u>						
	Beginning Balance	\$969,743	\$657,780	\$602,625	\$602,625	\$283,169	-53.0%
	Revenues	833,690	902,521	872,890	369,046	778,910	-10.8%
	Expenses	1,272,874	957,676	840,520	688,502	825,545	-1.8%
	Difference	(439,185)	(55,155)	32,370	(319,456)	(46,635)	-244.1%
	Audit Entries	127,221					
	Ending Balance	<u>\$657,780</u>	<u>\$602,625</u>	<u>\$634,995</u>	<u>\$283,169</u>	<u>\$236,534</u>	<u>-62.8%</u>
FIDUCIARY FUND	<u>POLICE PENSION</u>						
	Beginning Balance	\$35,542,741	\$33,457,750	\$39,705,348	\$39,705,348	\$41,250,256	3.9%
	Revenues	1,532,867	9,764,917	5,498,194	5,161,414	6,049,928	10.0%
	Expenses	3,617,858	3,517,319	3,625,017	3,616,506	3,742,848	3.3%
	Difference	(2,084,992)	6,247,598	1,873,177	1,544,908	2,307,080	23.2%
	Ending Balance	<u>\$33,457,750</u>	<u>\$39,705,348</u>	<u>\$41,578,525</u>	<u>\$41,250,256</u>	<u>\$43,557,336</u>	<u>4.8%</u>
<u>TOTAL ALL FUNDS</u>							
BEGINNING FUND BALANCES		\$85,510,199	\$85,436,586	\$88,952,522	\$88,952,522	\$87,553,347	-1.6%
TOTAL REVENUES		\$42,340,883	\$54,029,949	\$46,506,378	\$43,407,608	\$45,901,945	-1.3%
TOTAL EXPENSES		\$42,541,717	\$50,224,426	\$52,143,645	\$44,806,783	\$52,608,689	0.9%
DIFFERENCE		(\$200,834)	\$3,805,523	(\$5,637,267)	(\$1,399,175)	(\$6,706,744)	19.0%
ENDING FUND BALANCES		<u>\$85,436,586</u>	<u>\$88,962,339</u>	<u>\$83,315,255</u>	<u>\$87,553,347</u>	<u>\$84,246,605</u>	<u>1.1%</u>

GENERAL FUND
Five Year Projections
Summary

	Actual 2018	Actual 2019	Year-End Est. 2020	Budget 2021	2022	2023	2024	2025
Beginning Balance	\$ 23,001,028	\$ 22,417,449	\$ 20,998,449	\$ 19,092,702	\$ 15,723,229	\$ 12,173,212	\$ 8,389,830	\$ 4,369,123
Revenues	20,071,054	20,060,890	19,055,539	19,553,634	19,875,009	20,112,994	20,354,608	20,592,037
Operating Expenses	17,725,642	17,776,360	16,550,481	17,652,866	17,965,467	18,284,168	18,609,095	18,940,381
Rebates, Debt Service	2,876,316	3,589,853	4,385,531	5,203,791	5,387,910	5,540,559	5,694,571	5,856,687
Capital Expenses	52,675	113,677	25,275	66,450	71,649	71,649	71,649	71,649
Surplus/Deficit	(583,579)	(1,419,000)	(1,905,748)	(3,369,473)	(3,550,017)	(3,783,381)	(4,020,707)	(4,276,680)
Total Fund Balances	\$ 22,417,449	\$ 20,998,449	\$ 19,092,702	\$ 15,723,229	\$ 12,173,212	\$ 8,389,830	\$ 4,369,123	\$ 92,443
Total Unassigned Fund Balance	\$ 18,149,261	\$ 18,844,702	\$ 15,723,229	\$ 12,173,212	\$ 8,389,830	\$ 4,369,123	\$ 92,443	\$ 1,351,187
Ending Balance/Next Year Operating Expense	84.49%	89.90%	68.59%	51.97%	35.11%	17.92%	0.37%	6.91%

GENERAL FUND
Five Year Projections
Revenues

<i>Revenue Source</i>	Actual 2017	Actual 2018	Actual 2019	Year-End Est. 2020	Budget 2021	2022	2023	2024	2025
Property Tax - Village Levy	\$ 991,028	\$ 753,934	\$ 58,546	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property Tax - Police Pension	2,216,498	2,447,309	3,182,194	3,245,766	3,278,224	3,311,006	3,344,116	3,377,557	3,411,333
Property Tax - Township	119,301	122,860	127,977	127,500	127,500	128,775	130,063	131,363	132,677
General Sales Tax	5,506,319	4,909,541	4,749,507	4,269,556	4,507,032	4,872,172	4,969,616	5,069,008	5,170,388
Home Rule Sales Tax	1,086,014	981,819	952,200	846,489	891,704	959,538	978,729	998,303	1,018,269
Electric Utility Tax	1,248,207	1,274,962	1,229,996	1,243,730	1,250,000	1,265,000	1,280,180	1,295,542	1,311,089
Telephone Utility Tax	945,352	868,360	771,399	712,840	655,815	655,815	655,815	655,815	655,815
Natural Gas Utility Tax	399,631	447,744	448,819	399,595	430,000	434,300	438,643	443,029	447,460
Gas Use Tax	281,373	332,852	328,564	292,150	312,085	315,206	318,358	321,541	324,757
Water Utility Tax	3,282	(53)	-	-	-	-	-	-	-
Video Gaming Tax	53,175	94,154	114,709	90,000	145,000	147,175	149,383	151,623	151,623
Real Estate Transfer Tax	657,306	539,367	647,690	505,000	542,000	543,500	551,653	559,927	568,326
Licenses	254,053	249,122	250,746	331,775	331,775	331,775	331,775	331,775	331,775
Permits	685,702	715,908	476,368	465,500	565,500	565,500	565,500	565,500	565,500
Franchise Fees	621,488	603,477	576,347	563,609	543,500	548,935	554,424	559,969	559,969
Income Tax	2,725,523	2,841,753	3,158,462	2,982,990	3,026,738	3,057,005	3,087,575	3,118,451	3,149,636
State Use Tax	861,796	954,892	1,161,651	1,239,500	1,167,173	950,000	959,500	969,095	978,786
State Cannabis Tax		-	-	16,150	22,090	22,090	22,090	22,090	22,090
Personal PPTY Repl Tax		-	22,828	22,500	18,559	20,000	20,000	20,000	20,000
Grants	38,312	20,336	21,424	24,700	28,200	28,200	28,200	28,200	28,200
Reimbursements Intergov'l	83,365	163,030	144,394	206,500	173,700	173,700	173,700	173,700	173,700
Charges for Service	452,602	252,167	249,260	323,192	275,942	275,942	275,942	275,942	275,942
Fines and Forfeits	455,455	461,373	319,864	286,850	433,500	433,500	433,500	433,500	433,500
Other Income	368,381	627,456	856,431	538,040	515,010	520,160	525,362	530,615	535,921
Transfers	201,493	408,690	211,518	321,607	312,588	315,714	318,871	322,060	325,280
Total Revenue	#####	\$20,071,054	\$20,060,890	\$19,055,539	\$19,553,634	\$19,875,009	\$20,112,994	#####	#####
Percent Change to Prior Year	-4.74%	-0.91%	-0.05%	-5.01%	2.61%	1.64%	1.20%	1.20%	1.17%

Notes:

- Years 2021 and beyond assume growth of 0-2% depending on revenue type

311,088

Revenue Assumptions:

Property Tax assumes flat levy for 2020 and 2021. 1% increase thereafter.

Sales Tax for 2020 was decreased 10% based on year-to-date information. 2021 was reduced 5% anticipating ongoing recession. Starting in 2022, assume \$275,000 increase as sales tax is collected on online purchases.

Home Rule Sales Tax for 2020 was decreased 20% based on year-to-date information. 2021 was reduced 5% anticipating ongoing recession. Starting in 2022, assume a slight increase as Home Rule Sales Tax is collected from online purchases.

Electric Utility Tax YTD is up 0.2%. Used three year average for rest of the year and 2021

Telephone Utility Tax assume 8% decline rest of the year based on prior years. 8% decline in 2021

Natural Gas Utility Tax receipts through May are down 11%. Used three year average for the rest of 2020 and 2021

Gas Use Tax receipts through May are down 11%. Used three year average for rest of year and 2021

Real Estate Transfer Tax revenues are down 20% compared to prior period. 2020 is reduced to \$500,000 assuming continued decline for the rest of the year. 2021 assumes some recovery at \$540,000.

Video Gaming Tax revenues are down 15% compared to the prior period, which is reflected in the year-end estimate. 2021 estimate assumes increase in revenues due to additional licenses for Legends and Doggie Diner. Additionally, new legislation will allow a total of 6 machines, up from 5, and a maximum bet of \$1 up from \$0.25.

Business and other Licenses 2020 year-end estimate assumes no proration of fees.

Building Permits revenues are expected to be slightly lower in 2020 due to recession. We anticipate an increase in 2021 as projects may have been delayed due to COVID-19.

Franchise Fees reduced based on prior year actual.

Income Tax May 2020 year-to-date is down 11%, so assume 15% decline as the gains in the first quarter are offset by declines the rest of the year. 2021 IML's assumption is 10% or \$102.00 per capita.

State Use Tax May payment was not affected by stay-at-home. YTD is up 15% compared to prior year, which is reflected in the year-end estimate. IML's 2021 estimate is \$35.40 per capita. Starting in 2022, assume a decline as sales tax will be collected on online sales.

State Cannabis Tax May and June payment down ~ 50%. Q3 and Q4 average of Q1 and Q2. 2021 based on IML's estimate of \$0.67 per capita.

Charges for Service remain steady for regular services. Charges related to development activity, such as legal charges are expected to increase in

Fines and Forfeits are projected to decline ~50% in 2020 as the courts are not in session. Expected to increase in 2021 as the courts process backlog of cases.

Other Revenue- includes interest and insurance proceeds. Interest income for 2020 year-end is based on 2019 actuals and 2021 is based on 2020 annualized returns. Proceeds from IRMA and IPBC are projected to be lower than prior years.

Transfers reflect the current Water and Sewer transfers of \$90,000 for Liability insurance as well as overhead charges. The increase compared to 2019 is due to the change in overhead calculation.

GENERAL FUND
Five Year Projections
Total Expenses by Cost Center

<i>Cost Center</i>	Actual 2018	Actual 2019	Year-End Est. 2020	Budget 2021	2022	2023	2024	2025
Legislative	\$ 140,091	184,548	76,786	\$ 145,810	\$ 147,796	\$ 149,822	\$ 151,888	\$ 153,996
Administration	908,318	880,728	831,543	760,580	776,492	792,744	809,342	826,295
Human Resources	337,441	334,346	303,663	329,339	336,101	342,399	348,823	355,377
Information Technology	980,288	944,547	831,791	876,834	890,810	902,374	914,110	926,022
Legal and Liability	890,990	791,827	858,266	887,350	893,993	902,925	911,946	921,057
Community Development	1,272,310	1,199,894	1,109,988	1,125,318	1,146,359	1,167,825	1,189,725	1,212,068
Customer Service	207,920	211,432	222,579	228,846	233,644	238,546	243,552	248,666
Finance Admin	870,244	805,887	783,869	783,558	799,214	815,196	831,512	848,168
Police Administration	1,439,686	1,329,134	1,425,956	1,381,399	1,401,903	1,421,631	1,441,677	1,462,048
Police - Patrol	4,581,662	4,560,296	4,399,626	4,896,217	4,996,830	5,097,109	5,199,490	5,304,018
Police - Detective Unit	662,131	673,193	651,988	694,298	708,525	723,057	737,903	753,069
Police - Tactical Unit	658,553	705,986	704,736	753,985	769,409	785,159	801,242	817,664
Police - Community Outreach	199,486	344,352	355,162	374,457	382,337	390,389	398,616	407,022
Police - Community Svc	282,085	272,721	248,164	268,579	273,623	278,769	284,017	289,372
Police - Records Section	317,459	339,405	339,739	329,249	336,231	343,364	350,653	358,100
Police - Training	50,796	43,596	45,665	50,300	51,306	52,332	53,379	54,446
PW - Engineering	599,135	619,814	505,381	541,949	550,412	554,525	563,291	572,211
PW - Facilities Maintenance	403,118	370,677	373,385	423,563	400,309	405,873	411,531	417,284
PW - Road Maintenance	1,383,008	1,616,730	1,069,166	1,256,370	1,292,563	1,311,914	1,331,600	1,351,627
PW - Traffic Control	527,173	629,302	499,314	567,985	587,437	596,433	605,593	614,920
PW - Forestry	445,751	420,113	332,173	373,497	381,677	387,359	393,141	399,023
PW - Storm Water Management	620,674	611,509	606,816	669,834	684,320	695,748	707,390	719,253
Transfers & Rebates	2,876,316	3,589,853	4,385,531	5,203,791	5,387,910	5,540,559	5,694,571	5,856,687
TOTAL	\$ 20,654,633	\$ 21,479,890	\$ 20,961,287	\$ 22,923,107	\$ 23,429,203	\$23,896,053	\$24,374,992	\$ 24,868,394
Percent Change to Prior Year	1.07%	4.00%	-2.41%	9.36%	2.21%	1.99%	2.00%	2.02%

Notes:

- The continued significant increase in the required funding for Police Pensions is contributing to the overall increase in cost in the General Fund. These are expected to level off in 2023.

GENERAL FUND
Five Year Projections
Total Operating Expenses by Cost Center

<i>Cost Center</i>	Actual 2018	Actual 2019	Year-End Est. 2020	Budget 2021	2022	2023	2024	2025
Legislative	\$ 140,091	\$ 184,548	\$ 76,786	\$ 145,810	\$ 147,796	\$ 149,822	\$ 151,888	\$ 153,996
Administration	908,318	879,436	831,543	760,580	776,492	792,744	809,342	826,295
Human Resources	337,441	334,346	303,663	329,339	335,512	341,810	348,234	354,788
Information Technology	970,044	940,164	831,016	872,584	883,978	895,542	907,279	919,191
Legal and Liability	890,793	791,827	858,266	884,350	893,194	902,125	911,147	920,258
Community Development	1,272,310	1,199,894	1,109,988	1,125,318	1,146,359	1,167,825	1,189,725	1,212,068
Customer Service	207,920	211,432	222,579	228,846	233,644	238,546	243,552	248,666
Finance Admin	870,244	805,887	783,869	783,558	799,214	815,196	831,512	848,168
Police Administration	1,439,686	1,329,134	1,425,956	1,381,399	1,400,814	1,420,542	1,440,588	1,460,959
Police - Patrol	4,565,738	4,544,004	4,399,626	4,885,517	4,983,739	5,084,018	5,186,399	5,290,927
Police - Detective Unit	662,131	673,193	651,988	694,298	708,525	723,057	737,903	753,069
Police - Tactical Unit	658,553	705,986	704,736	753,985	769,409	785,159	801,242	817,664
Police - Community Outreach	199,486	344,352	355,162	374,457	382,337	390,389	398,616	407,022
Police - Community Svc	282,085	272,721	248,164	268,579	273,623	278,769	284,017	289,372
Police - Records Section	317,459	339,405	339,739	329,249	336,231	343,364	350,653	358,100
Police - Training	50,796	43,596	45,665	50,300	51,306	52,332	53,379	54,446
PW - Engineering	599,135	619,814	499,381	535,949	544,412	553,025	561,791	570,711
PW - Facilities Maintenance	389,229	370,677	357,385	384,063	389,535	395,099	400,757	406,509
PW - Road Maintenance	1,383,008	1,552,314	1,069,166	1,256,370	1,275,393	1,294,745	1,314,430	1,334,457
PW - Traffic Control	518,854	602,008	496,814	564,985	573,820	582,816	591,976	601,303
PW - Forestry	445,751	420,113	332,173	373,497	379,082	384,764	390,545	396,428
PW - Storm Water Management	616,571	611,509	606,816	669,834	681,050	692,478	704,120	715,983
TOTAL	\$ 17,725,642	\$ 17,776,360	\$ 16,550,481	\$ 17,652,866	\$ 17,965,467	\$ 18,284,168	\$ 18,609,095	\$ 18,940,381
Percent Change to Prior Year	1.26%	0.29%	-6.90%	6.66%	1.77%	1.77%	1.78%	1.78%

GENERAL FUND
Five Year Projections
Non-Personnel Operating Expenses

<i>Cost Center</i>	Actual 2017	Actual 2018	Actual 2019	Year-End Est. 2020	Budget 2021	2022	2023	2024	2025
Legislative	\$ 82,901	\$ 93,586	\$ 138,043	\$ 42,769	\$ 99,300	\$ 101,286	\$ 103,312	\$ 105,378	\$ 107,486
Administration	168,653	125,517	83,248	55,690	79,046	80,627	82,239	83,884	85,562
Human Resources	74,027	56,402	47,834	32,330	65,736	66,393	67,057	67,728	68,405
Information Technology	625,317	727,756	697,622	584,469	618,129	624,310	630,553	636,859	643,228
Legal & Liability	990,216	890,793	791,827	858,266	884,350	893,194	902,125	911,147	920,258
Community Development	252,115	339,169	233,819	258,344	238,878	241,267	243,679	246,116	248,577
Customer Service	3,595	1,261	964	1,299	1,613	1,629	1,645	1,662	1,678
Finance Department	107,010	106,614	65,683	66,198	68,752	69,440	70,134	70,835	71,544
Police Administration	728,009	721,535	738,522	806,483	855,153	863,705	872,342	881,065	889,876
Police - Patrol	404,056	392,906	390,204	275,055	386,374	390,238	394,140	398,082	402,062
Police - Detectives	62,773	57,383	57,732	49,356	57,298	57,871	58,450	59,034	59,625
Police - Tactical	34,416	30,656	34,874	33,359	32,899	33,228	33,560	33,896	34,235
Police - Community Outreach	11,502	10,239	12,652	8,708	9,656	9,753	9,850	9,949	10,048
Police - Community Svc	48,852	45,978	53,295	37,519	51,201	51,713	52,230	52,752	53,280
Police - Records Section	22,206	20,762	22,385	20,375	19,375	19,763	20,158	20,561	20,972
Police - Training	57,270	50,796	43,596	45,665	50,300	51,306	52,332	53,379	54,446
PW - Engineering	302,343	305,183	326,553	214,619	239,430	241,824	244,243	246,685	249,152
PW - Facilities Maintenance	217,430	228,743	230,201	227,512	242,169	244,591	247,037	249,507	252,002
PW - Road Maintenance	667,699	822,933	956,104	532,699	654,093	660,634	667,240	673,913	680,652
PW - Traffic Control	270,194	263,002	343,730	240,086	290,595	293,501	296,436	299,400	302,394
PW - Forestry	258,194	267,508	269,483	174,511	209,813	211,911	214,030	216,171	218,332
PW - Storm Water Management	290,400	244,441	229,713	225,073	260,072	262,673	265,299	267,952	270,632
TOTAL	\$ 5,679,178	\$ 5,803,163	\$ 5,768,085	\$ 4,790,385	\$ 5,414,232	\$ 5,470,855	\$ 5,528,093	\$ 5,585,954	\$ 5,644,446
Percent Change to Prior Year	-2.94%	2.18%	-0.60%	-16.95%	13.02%	1.05%	1.05%	1.05%	1.05%

Assumptions:

- VERP charges were removed for 2020 and added back in for 2021.

GENERAL FUND
Five Year Projections
Personnel Expenses - Salaries

<i>Cost Center</i>	Actual 2018	Actual 2019	Year-End Est. 2020	Budget 2021	2022	2023	2024	2025
Legislative	\$ 46,505	\$ 46,505	\$ 34,017	\$ 46,510	\$ 46,510	\$ 46,510	\$ 46,510	\$ 46,510
Administration	711,443	723,853	697,643	611,452	623,681	636,155	648,878	661,855
Human Resources	246,091	246,989	248,960	239,207	243,991	248,871	253,848	258,925
Information Technology	228,808	231,093	234,594	242,086	246,928	251,866	256,904	262,042
Community Development	834,770	859,576	765,731	794,064	809,945	826,144	842,667	859,520
Customer Service	190,509	193,094	196,863	203,477	207,547	211,697	215,931	220,250
Finance Department	686,872	660,200	651,813	647,585	660,537	673,747	687,222	700,967
Police Administration	671,459	553,703	582,273	492,403	502,251	512,296	522,542	532,993
Police - Patrol	3,836,416	3,751,574	3,713,246	4,061,614	4,142,846	4,225,703	4,310,217	4,396,422
Police - Detectives	518,140	539,869	514,648	545,636	556,549	567,680	579,033	590,614
Police - Tactical	575,664	603,117	606,928	653,709	666,783	680,119	693,721	707,596
Police - Community Outreach	167,704	300,361	299,392	316,017	322,337	328,784	335,360	342,067
Police - Community Svc	216,462	194,174	198,571	198,924	202,902	206,961	211,100	215,322
Police - Records Section	265,512	279,639	280,977	270,176	275,580	281,091	286,713	292,447
PW - Engineering	269,917	268,211	271,354	282,643	288,296	294,062	299,943	305,942
PW - Facilities Maintenance	142,477	119,956	109,336	120,605	123,017	125,477	127,987	130,546
PW - Road Maintenance	522,392	555,114	491,414	558,608	569,780	581,176	592,799	604,655
PW - Traffic Control	226,030	218,873	214,552	230,263	234,868	239,565	244,357	249,244
PW - Forestry	171,898	144,576	137,090	142,363	145,210	148,114	151,077	154,098
PW - Storm Water Management	348,572	352,135	341,504	367,705	375,059	382,560	390,211	398,015
TOTAL	\$ 10,877,642	\$ 10,842,612	\$ 10,590,906	\$ 11,025,046	\$ 11,244,617	\$ 11,468,579	\$ 11,697,021	\$ 11,930,031
Percent Change to Prior Year	1.29%	-0.32%	-2.32%	4.10%	1.99%	1.99%	1.99%	1.99%

Assumptions:

- Salaries pool 2%
- Social Security -6.2%, Medicare - 1.45%
- FY2021 IMRF Rate 11.65%
- Open positions as of July 1 2020 are unfunded

GENERAL FUND
Five Year Projections
Personnel Expenses - Insurance

<i>Cost Center</i>	Actual 2018	Actual 2019	Year-End Est. 2020	Budget 2021	2022	2023	2024	2025
Legislative	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Administration	71,358	72,334	78,210	70,082	72,184	74,350	76,580	78,878
Human Resources	34,948	39,522	22,373	24,396	25,128	25,882	26,658	27,458
Information Technology	13,479	11,449	11,953	12,369	12,740	13,122	13,516	13,921
Community Development	98,371	106,499	85,913	92,376	95,147	98,002	100,942	103,970
Customer Service	16,150	17,374	24,417	23,756	24,469	25,203	25,959	26,738
Finance Admin	76,758	80,004	65,858	67,221	69,238	71,315	73,454	75,658
Police Administration	46,692	36,909	37,200	33,843	34,858	35,904	36,981	38,091
Police - Patrol	336,416	402,226	411,325	437,529	450,655	464,175	478,100	492,443
Police - Detectives	86,608	75,592	87,984	91,364	94,105	96,928	99,836	102,831
Police - Tactical	52,234	67,995	64,449	67,377	69,398	71,480	73,625	75,833
Police - Community Outreach	21,544	31,340	47,062	48,784	50,248	51,755	53,308	54,907
Police - Community Svc	19,646	25,252	12,074	18,454	19,008	19,578	20,165	20,770
Police - Records Section	31,185	37,381	38,387	39,698	40,889	42,116	43,379	44,680
PW - Engineering	24,035	25,050	13,408	13,876	14,292	14,721	15,163	15,618
PW - Facilities Maintenance	18,009	20,520	20,537	21,289	21,928	22,586	23,263	23,961
PW - Road Maintenance	37,683	41,096	45,053	43,669	44,979	46,328	47,718	49,150
PW - Traffic Control	29,822	39,406	42,176	44,127	45,451	46,814	48,219	49,665
PW - Forestry	6,344	6,054	20,572	21,321	21,961	22,619	23,298	23,997
PW - Storm Water Management	23,558	29,661	40,239	42,057	43,319	44,618	45,957	47,336
TOTAL	\$ 1,044,837	\$ 1,165,662	\$ 1,169,190	\$ 1,213,588	\$ 1,249,996	\$ 1,287,496	\$ 1,326,120	\$ 1,365,904
Percent Change to Prior Year	-3.82%	11.56%	0.30%	3.80%	3.00%	3.00%	3.00%	3.00%

Assumptions:

- Insurance - 3% assumption used in 2022-2025

GENERAL FUND
Five Year Projections
Capital Requests by Cost Center

Cost Center	Actual 2018	Actual Year-End Est. 2019	2020	Budget 2021	2022	2023	2024	2025
Legislative	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Administration	-	1,292	-	-	323	323	323	323
Human Resources	-	-	-	-	589	589	589	589
Information Technology	10,244	4,383	775	4,250	6,832	6,832	6,832	6,832
Legal and Liability	196	-	-	3,000	799	799	799	799
Community Development	-	-	-	-	-	-	-	-
Customer Service	-	-	-	-	-	-	-	-
Finance Admin	-	-	-	-	-	-	-	-
Police Administration	-	-	-	-	1,089	1,089	1,089	1,089
Police - Patrol	15,923	16,292	-	10,700	13,091	13,091	13,091	13,091
Police - Detective Unit	-	-	-	-	-	-	-	-
Police - Tactical Unit	-	-	-	-	-	-	-	-
Police - Community Outreach	-	-	-	-	-	-	-	-
Police - Community Svc	-	-	-	-	-	-	-	-
Police - Records Section	-	-	-	-	-	-	-	-
Police - Training	-	-	-	-	-	-	-	-
PW - Engineering	-	-	6,000	6,000	1,500	1,500	1,500	1,500
PW - Facilities Maintenance	13,889	-	16,000	39,500	10,774	10,774	10,774	10,774
PW - Road Maintenance	-	64,416	-	-	17,170	17,170	17,170	17,170
PW - Traffic Control	8,319	27,294	2,500	3,000	13,617	13,617	13,617	13,617
PW - Forestry	-	-	-	-	2,595	2,595	2,595	2,595
PW - Storm Water Management	4,103	-	-	-	3,270	3,270	3,270	3,270
TOTAL	\$ 52,675	\$ 113,677	\$ 25,275	\$ 66,450	\$ 71,649	\$ 71,649	\$ 71,649	\$ 71,649
Percent Change to Prior Year	-44.54%	115.81%	-77.77%	162.91%	7.82%	0.00%	0.00%	0.00%

Notes:

- Capital Projects over \$20,000 are budgeted for in the Capital Projects Fund
- Years 2022 and beyond assume capital requests based on the 2017-2020 average

GENERAL FUND
Five Year Projections
Transfers & Rebates

	Actual 2018	Actual 2019	Year-End Est. 2020	Budget 2021	2022	2023	2024	2025
Transfers								
Police Pension Transfer (1)	\$ 2,447,309	\$ 3,182,194	\$ 3,985,531	\$ 4,783,791	\$ 4,927,305	\$ 5,075,124	\$ 5,227,378	\$ 5,384,199
Rebates								
Economic Devel Rebates (2)	\$ 429,007	\$ 407,659	\$ 400,000	\$ 420,000	\$ 460,605	\$ 465,435	\$ 467,193	\$ 472,488
TOTAL	\$ 2,876,316	\$ 3,589,853	\$ 4,385,531	\$ 5,203,791	\$ 5,387,910	\$ 5,540,559	\$ 5,694,571	\$ 5,856,687

NOTES:
1) Increase is due to pension funding policy changes over the next three years, which include:

- 6.5% interest rate assumption
- 2.5% payroll growth
- 15-year rolling amortization

Woodridge Shopping Center Agreement cost in Capital Projects Fund

CAPITAL PROJECTS FUND
Five Year Projections
Summary

	Actual 2018	Actual 2019	Year-End Est. 2020	Budget 2021	2022	2023	2024	2025
Beginning Balance	\$11,420,323	\$12,688,157	\$14,510,834	\$14,239,812	\$12,242,637	\$12,283,485	\$13,303,584	\$14,163,171
Revenues	4,094,566	8,652,734	3,650,288	4,271,231	3,350,822	3,506,129	3,565,858	3,627,759
Capital Expenses	933,937	4,900,264	1,715,075	3,754,500	1,460,500	626,000	875,500	619,500
Debt Service, Rebates	1,892,795	1,929,793	2,206,235	2,513,906	1,849,474	1,860,030	1,830,771	1,825,579
Surplus/Deficit	\$1,267,834	\$1,822,677	(\$271,022)	(\$1,997,175)	\$40,848	\$1,020,099	\$859,587	\$1,182,680
ENDING BALANCE	\$12,688,157	\$14,510,834	\$14,239,812	\$12,242,637	\$12,283,485	\$13,303,584	\$14,163,171	\$15,345,851
Reserved for Facility Needs	\$2,556,315	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE- Unrestricted	\$10,131,842	\$14,510,834	\$14,239,812	\$12,242,637	\$12,283,485	\$13,303,584	\$14,163,171	\$15,345,851

CAPITAL PROJECTS FUND
Five Year Projections
Revenues

<i>Revenue Source</i>	Actual 2018	Actual 2019	Year-End Est. 2020	Budget 2021	2022	2023	2024	2025
Income Tax	\$315,750	\$350,940	\$309,083	\$336,305	\$339,668	\$343,065	\$346,495	\$349,960
Home Rule Sales Tax-Reinvestment	997,870	966,684	857,731	905,027	973,128	1,042,590	1,063,442	1,084,711
Home Rule Sales Tax-Facilities	997,870	966,684	857,731	905,027	973,128	1,042,590	1,063,442	1,084,711
Less: Home Rule Sales Tax Fee - State of IL	(32,102)	(28,968)	(25,732)	(27,151)	(29,194)	(31,278)	(31,903)	(32,541)
Tower Rental	271,445	285,195	301,000	310,030	316,231	322,555	329,006	335,586
Interest Income	233,890	304,479	301,200	209,950	214,149	218,432	222,801	227,257
Reimbursement-Darien	51,280	-	-	-	-	-	-	5,500
Reimbursements - Residents	-	-	1,000	2,443	-	-	-	-
Reimbursment-75th/Frontage Rd Resurfacir	-	-	-	300,000	-	-	-	-
Reimbursement-Town Centre Parking Lot	-	-	165,000	-	-	-	-	-
Reimbursement-Pk District Share of Bond	604,638	596,665	557,650	561,900	563,713	568,175	572,575	572,575
Miscellaneous Grants	-	84,555	-	-	-	-	-	-
State Grants	-	-	-	-	-	-	-	-
Developer Contributions	253,924	116,320	-	167,700	-	-	-	-
Transfer from Garage Fund for Facility Need	400,000	-	-	-	-	-	-	-
Transfer from Federal Drug Enf. For Facilitie	-	-	-	600,000	-	-	-	-
Other Revenue	-	10,180	-	-	-	-	-	-
Janes Ave. TIF Disbursement	-	-	325,625	-	-	-	-	-
2019 GO Bond Proceeds	-	5,000,000	-	-	-	-	-	-
<i>TOTAL</i>	<i>\$4,094,566</i>	<i>\$8,652,734</i>	<i>\$3,650,288</i>	<i>\$4,271,231</i>	<i>\$3,350,822</i>	<i>\$3,506,129</i>	<i>\$3,565,858</i>	<i>\$3,627,759</i>

CAPITAL PROJECTS FUND

Five Year Projections

Capital Request

	Actual	Budget	Year-End Est	Request				
Project	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>
63rd Street Regrading/Stabilization	9,253	10,000	10,000	2,000				
63rd Street Storm Water Project	66,357							
71st Street Bridge Construction								
71st Street Bridge-Construction Engineering								
71st Street Bridge -Design Engineering								
71st Street Resurfacing Construction Engineering								
75th Street Frontage Road (Janes to Westview) Resurfacing		600,000		600,000				
83rd St. Bridge Improvements - Design Engineering		-						
83rd St. Bridge Improvements - Construction Engineering	30,440	25,000	25,000					
83rd St. Bridge Improvements - Construction	32,121	90,000	72,000	18,000				
83rd St. Resurfacing - Design Eng.	39,907							
83rd St. STP Construction Engineering		-	31,000	-				
83rd St. STP Design Engineering		-						
83rd Street Bridge Project								
AMAG Advent Panel Upgrades						30,000		
Annual Police Vehicle Changeover	24,001			28,000	28,000	28,000	28,000	28,000
Arc Inventory & Electric Mitigation	4,508							
Asphalt Patching								
Bicentennial Sign								
Black Partridge Creek	38,905	-	6,000					
Board Room AV Replacement		35,000		35,000				
Body Cameras and Video Storage				75,000				
Boughton and Woodward Sidewalk Extension		55,000		55,000				
Cisco Switch Hubs				70,000				
Cobb Drive Street Pavement/ Stormwater Improvements				185,000				
Corridor Strategic Plan				100,000				
Crabtree Creek Access Lot Improvements	11,687		3,500	3,500				
Crabtree Creek Erosion Control	3,500							
Electronic Message Board				40,000	70,000			
ERP One-time - Work Orders								
Facilities - 1 Plaza Repairs	21,150							
Facility Improvements-1 Plaza Dr Roof		500,000		500,000				
Facility Improvements-5 Plaza Dr Roof		420,000			400,000			
Facility Improvements-Generator Replacement		200,000		200,000				
Facility Improvements-HVAC Replacement		400,000		400,000				
Facilities - Land Acquisition	3,425,566							
Facilities - Planning	3,400		30,000	120,000	200,000	75,000		
Hillcrest Woodward Traffic Signal	4,986	40,000	25,000	435,000				
Hobson Road (at Lamond) Sidewalk Extension		45,000		45,000				
Internationale Parkway Construction Engineering								
Internationale Parkway Design Engineer	1,352							

CAPITAL PROJECTS FUND

Five Year Projections

Capital Request								
	Actual	Budget	Year-End Est	Request				
Project	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>
Jackson Drive Storm Channel		50,000				75,000		
Janes & Crabtree Traffic Signal	5,688		20,000	265,000				
Janes Ave Construction Engineering	56,177							
Janes Ave. Monument Sign						91,000		
Janes Ave Resurfacing (Center-75th)	18,671							
Janes Avenue (75th St. to Spring/Waterbury)-Phase I - Design Engineering			34,000			-		
Janes Avenue (75th St. to Spring/Waterbury)-Phase II - Design Engineering					80,500			
Janes Avenue (75th St. to Spring/Waterbury)-Construction Engineering								126,500
LED Streetlight Improvements	48,416	32,000			32,000	32,000	32,000	
Luzern & Bern Improvement	156,602	20,000	20,000					
Manhole Rehabilitation								
North Creek Storm Sewer Outfall		-			145,000			
Panic Alarms	5,593							
Police Records Management System	53,797							
Prentiss Creek Stabilization Project	106,568	15,000	15,000	3,000	15,000			
Radios	11,784							
Roberts Drive/Court Storm Sewer	237,799	25,000	75,000		-			
Roberts Drive/Court Storm Sewer Phase 2							400,000	
Route 53 Path Sidewalk Design Engineering (North Segment)			5,000	5,000				
Route 53 Path Sidewalk Construction Engineering (North Segment)		35,000		40,000				
Route 53 Path Sidewalk Construction (North Segment)		65,000		70,000				
Route 53 Path Sidewalk Phase I Design Engineering (South Segment)								
Route 53 Path Sidewalk Phase II Design Engineering (South Segment)					70,000			
Route 53 Path Sidewalk Construction Engineering (South Segment)								60,000
Route 53 Path Sidewalk Construction(South Segment)								305,000
Space Needs Design								
Storm Sewer Lining	310,697	750,000	693,000	-	200,000		200,000	
Storm Lining 71st Street & Jonquil				200,000				
Storm Sewer Rehab/Stabilization		150,000	75,000	75,000	100,000	100,000	100,000	100,000
Street Light Painting	11,264							
Town Center Parking Lot Expansion	9,370	250,000	250,000	-				
Traffic Signal Plaza, Janes, 71st @ Center -Design Eng								
Traffic Signal Painting		40,000	15,000					
Tree Canopy Software		30,000	30,000					
Triangle Park (IGA) - Design Engineering								
Triangle Park Property Acquisition								
Vernon Court Stormwater Improvement						145,000		
VH Cameras & PD Recorder Upgrade	27,974							
Village Hall Lobby Remodel		24,000	32,000	50,000				
VMWare Virtual Server & Storage Area Network					120,000			
Website Upgrade	7,000							

CAPITAL PROJECTS FUND

Five Year Projections

Capital Request								
	Actual	Budget	Year-End Est	Request				
Project	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>
Whispering Oaks/Everglade Storm Sewer		175,000	175,000	20,000				
Williams Drive Storm Sewer								
Entryway Sign Rehab								
Woodridge Drive LAFO Design Engineer (Center to 75th) (partial rollover)								
Woodridge Drive (Hobson Dr to Center Dr)-Phase I - Design Engineering	23,860	-	34,575					
Woodridge Drive (Hobson Dr to Center Dr)-Phase II - Design Engineering				75,000				
Woodridge Drive (Hobson Dr to Center Dr)-Construction Engineering	34,658						115,500	
Woodridge Drive/Crabtree Box Culvert		25,000				50,000		
Woodview Storm Sewer Extension				40,000				
Woodward Ave LAFO Construct Engineer (I55 to Internationale)								
Woodward Ave LAFO Design Engineer (I55 to Internationale)								
Woodward Ave LAFO(75th to Wheeler)- Design Engineering								
Woodward Ave LAFO(75th to Wheeler)- Construction Engineering		39,000	39,000					
Woodward Ave. Fence	55,770							
Audit Entries	1,443							
Subtotal Capital Projects	\$4,900,264	\$4,145,000	\$1,715,075	\$3,754,500	\$1,460,500	\$626,000	\$875,500	\$619,500
Transfer to Debt Service - 2008 GO Bond					-	-	-	
Transfer to Debt Service - 2010 GO Bond	670,806	674,646	674,646	670,393	-	-	-	
Transfer to Debt Service - 2014 GO Bond	384,100	383,475	383,475	382,725	381,975	1,101,400	1,110,200	1,102,700
Transfer to Debt Service - 2017 GO Bond	726,800	730,875	730,875	741,075	745,450	34,950	34,950	34,950
Transfer to Debt Service - 2019 GO Bond		303,239	303,239	605,186	606,060	606,761	606,289	607,645
2019 GO Bond Issue - Bond Issuance Costs	31,850							
Sales Tax Rebate	116,237	126,527	114,000	114,527	115,989	116,919	79,332	80,284
Subtotal Debt Service, Tax Rebates	\$ 1,929,793	\$ 2,218,762	\$ 2,206,235	\$ 2,513,906	\$ 1,849,474	\$ 1,860,030	\$ 1,830,771	1,825,579
Total	6,830,057	6,363,762	3,921,310	6,268,406	3,309,974	2,486,030	2,706,271	2,445,079

MOTOR FUEL TAX FUND
Ten Year Projections
Summary

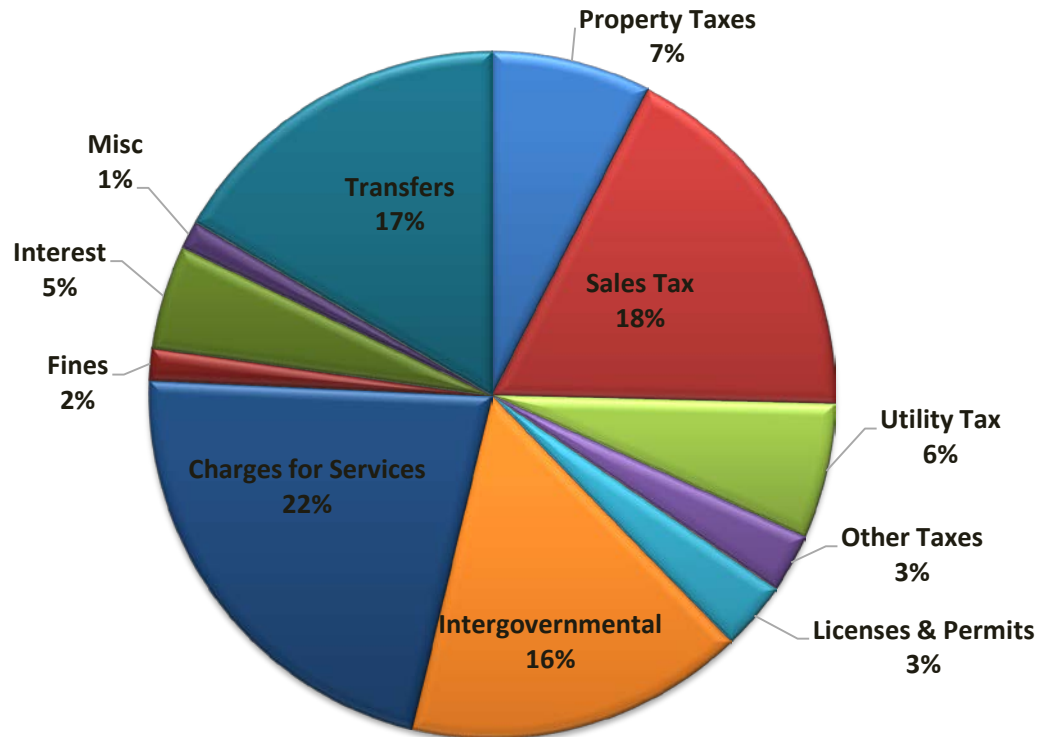
	Actual 2018	Actual 2019	Estimate 2020	Budget 2021	2022	2023	2024	2025
Beginning Balance	\$2,135,851	\$1,895,479	\$1,619,535	\$919,267	\$941,963	\$948,054	\$954,029	\$959,888
Revenues								
Motor Fuel Tax	\$ 881,645	\$ 849,119	\$ 716,436	\$ 735,525	\$ 724,492	\$ 713,625	\$ 702,920	\$ 692,377
Transportation Renewal Allocation		\$ 238,777	\$ 425,307	\$ 494,565	\$ 478,000	\$ 470,830	\$ 463,768	\$ 456,811
Local Gas Tax (4 cents starting in 2016+ adj. for Sam's Club)	555,871	524,893	446,160	498,650	540,500	540,500	540,500	540,500
IL Capital Bill - Rebuild IL (DCEO)			362,153	452,691	452,691	452,691	452,691	
Grants	0	0	0	0	0	0	0	0
BNSF/IDOT Woodward	113,594	0	0	0	0	0	0	0
Interest/Other Revenue	37,634	45,522	45,200	34,780	34,432	34,088	33,747	33,410
83rd St/Darien Contribution	9,956	0	0	0	0	0	0	0
Reimbursement- Lisle Township	634	0	0	0	0	0	0	0
TIF Reimbursement for 83rd St Resurfacing	0	48,006	0	0	0	0	0	0
Resident Participation	16,021	13,065	15,000	15,000	15,000	15,000	15,000	15,000
Total Revenues	\$ 1,615,354	\$ 1,719,382	\$ 2,010,256	\$ 2,231,211	\$ 2,245,115	\$ 2,226,734	\$ 2,208,626	\$ 1,738,097
Capital Expenses								
MFT Resurfacing (Full and Minor Depth Resurface)	\$ 1,581,315	\$ 1,766,450	\$ 1,106,364	\$ 1,542,021	\$ 938,762	\$ 920,497	\$ 1,125,749	\$ 618,169
Additional MFT Resurfacing			\$ 500,000	\$ 452,691				
2017 MFT Resuracing - Prior Year Carry-over	\$ 10,693	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Rebuild IL Project					\$ 1,086,459	\$ 1,086,459		
Resident Participation	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Traffic Signal Interconnect: Center & Plaza, Janes, 71st FY13: \$ (STP \$350,000, Local \$150,000) (partial rollover)	\$ -	\$ 64,398	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
83rd St LAFO (I355 to Lemont) Woodridge/Darien Construction (STP 855,634; Woodridge 260,357; Darien 106,343)	\$ 34,333	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Woodward STP-LAPP		\$ -	\$ -					
Design Engineering in 101-3420		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$1,093,413 (STP-\$765,389 + Local Share-\$328,024) (Re-Budget)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Waiting for State - Rollover		\$ -	\$ -					
71st Street Bridge over I355 (STP-\$164,339 + Local Share-\$70,431) moved to #301 in 2013-14				\$ -	\$ -	\$ -	\$ -	\$ -
71st Street LAFO (Janes Ave to Woodward) (partial rollover) (STP-\$268,200 + Local Share-\$114,943)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Janeswood Drive LAPP (I55 to Internationale) Local Construction (Does not include Grant to date)	\$ 8,280	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Woodward Avenue LAFO (I55 to International) (STP-\$567,858 + Local Share-\$243,369)	\$ 113,594	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Woodward Avenue LAFO (Wheeler- 75th St) (STP \$672,252, Local Share \$288,108)	\$ -	\$ -	\$ 288,108	\$ -	\$ -	\$ -	\$ -	\$ -
Woodridge Drive (Center Drive to 75th) (STP-\$367,263 + Local Share-\$157,398)			\$ 48,475					
Woodridge Drive (Hobson Road to Center Drive) (STP \$1,211,000 + Local Share \$519,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 863,215	\$ -
Internationale Parkway LAFO (Beaudin - Woodward) HPP Patching Bill: Total Construction = 1,046,802 Construction (Woodridge 314,040; STP 655,010; HPP 77,752)	\$ 107,511	\$ -	\$ 124,076	\$ -	\$ -	\$ -	\$ -	\$ -
83rd Street STP (Rt. 53 to Janes Avenue) (STP \$280,236; Local \$256,448)	\$ -	\$ -	\$ 256,448	\$ -	\$ -	\$ -	\$ -	\$ -
Janes Avenue (Center Drive to 75th) STP Project: Total \$495,000; STP \$321,750; Local \$173,250)		\$ 148,330	\$ 173,250					\$ 900,379
Janes Avenue (75th to Waterbury) (STP \$1,253,000; Local Share 537,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Rutgers Drive Resurfacing		16,148						
Salt Purchase	0	0	198,803	198,803	198,803	198,803	198,803	198,803
Total Capital Purchases	\$ 1,855,726	1,995,326	2,710,524	\$ 2,208,515	\$ 2,239,024	\$ 2,220,759	\$ 2,202,767	\$ 1,732,351
Surplus/Deficit	\$ (240,372)	(\$275,944)	(\$700,268)	\$22,696	\$6,091	\$5,975	\$5,859	\$5,746
ENDING BALANCE	\$1,895,479	\$1,619,535	\$919,267	\$941,963	\$948,054	\$954,029	\$959,888	\$965,634

**VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET
REVENUE SUMMARY COMPARISON**

FUND NAME	ACCOUNT #	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 BUDGET
GENERAL FUND						
General	101	20,071,054	20,060,890	20,924,999	19,055,539	19,553,635
Charitable Contributions	206	4,291	6,841	31,740	6,840	5,000
TOTAL GENERAL FUND		\$20,075,345	\$20,067,731	\$20,956,739	\$19,062,379	\$19,558,635
SPECIAL REVENUE FUNDS						
State Drug Enforcement Fund	201	55,999	33,381	62,700	6,000	4,300
Federal Drug Enforcement Fund	202	773,417	124,662	59,965	12,800	9,650
Motor Fuel Tax	210	1,615,354	1,719,382	1,888,000	2,010,256	2,231,211
TIF #2 - Janes Avenue	220	511,930	555,833	0	0	0
Special Service Area #1 - Seven Bridges	240	44,308	45,610	47,450	45,480	45,060
Special Service Area #3 - Richfield Place	241	7,658	8,273	8,060	8,380	8,235
Special Service Area #5 - Timbers Edge	242	4,000	7,151	8,770	7,250	7,250
TOTAL SPECIAL REVENUE FUNDS		\$3,012,667	\$2,494,292	\$2,074,945	\$2,090,166	\$2,305,706
CAPITAL PROJECTS FUNDS						
Capital Projects Fund	301	4,094,566	8,652,733	4,166,650	3,650,288	4,271,231
Equipment Replacement	302	325,501	349,216	417,504	0	346,962
TOTAL CAPITAL PROJECTS FUNDS		\$4,420,067	\$9,001,949	\$4,584,154	\$3,650,288	\$4,618,193
DEBT FUNDS						
Debt Service	401	1,844,331	1,788,200	2,096,990	2,098,730	2,403,583
TOTAL DEBT FUNDS		\$1,844,331	\$1,788,200	\$2,096,990	\$2,098,730	\$2,403,583
ENTERPRISE FUNDS						
Water & Sewer Fund	501	10,441,545	9,787,941	10,187,965	10,757,529	9,928,527
Water & Sewer-Equipment Replacement	502	180,372	222,397	234,501	218,056	258,464
TOTAL ENTERPRISE FUNDS		\$10,621,916	\$10,010,338	\$10,422,466	\$10,975,585	\$10,186,991
INTERNAL SERVICE FUND						
Municipal Garage	601	833,690	902,521	872,890	369,046	778,910
TOTAL INTERNAL SERVICE FUND		\$833,690	\$902,521	\$872,890	\$369,046	\$778,910
FIDUCIARY FUND						
Police Pension Benefits	701	1,532,867	9,764,917	5,498,194	5,161,414	6,049,928
TOTAL FIDUCIARY FUND		\$1,532,867	\$9,764,917	\$5,498,194	\$5,161,414	\$6,049,928
GRAND TOTALS		\$42,340,883	\$54,029,948	\$46,506,378	\$43,407,608	\$45,901,946

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

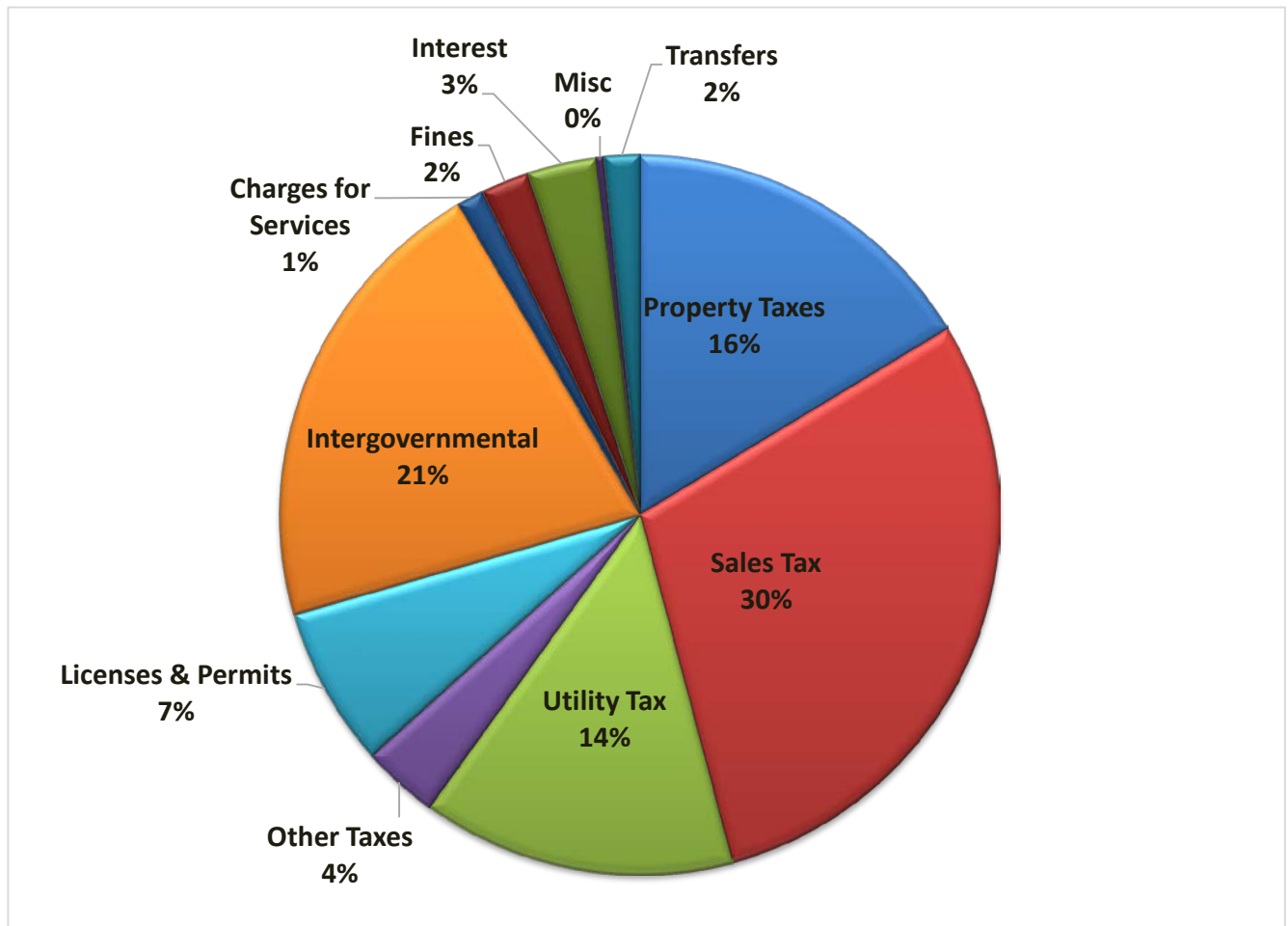
TOTAL REVENUES



Property Taxes	\$3,422,766
Sales Taxes	8,177,147
Utility Taxes	2,908,000
Other Taxes	1,262,000
Licenses & Permits	1,479,450
Intergovernmental Revenue	7,312,133
Charges for Services	10,028,971
Fines & Forfeits	687,700
Interest	2,236,365
Other	597,673
Transfers	7,583,904
Total Revenues 2020	<u>\$45,696,109</u>

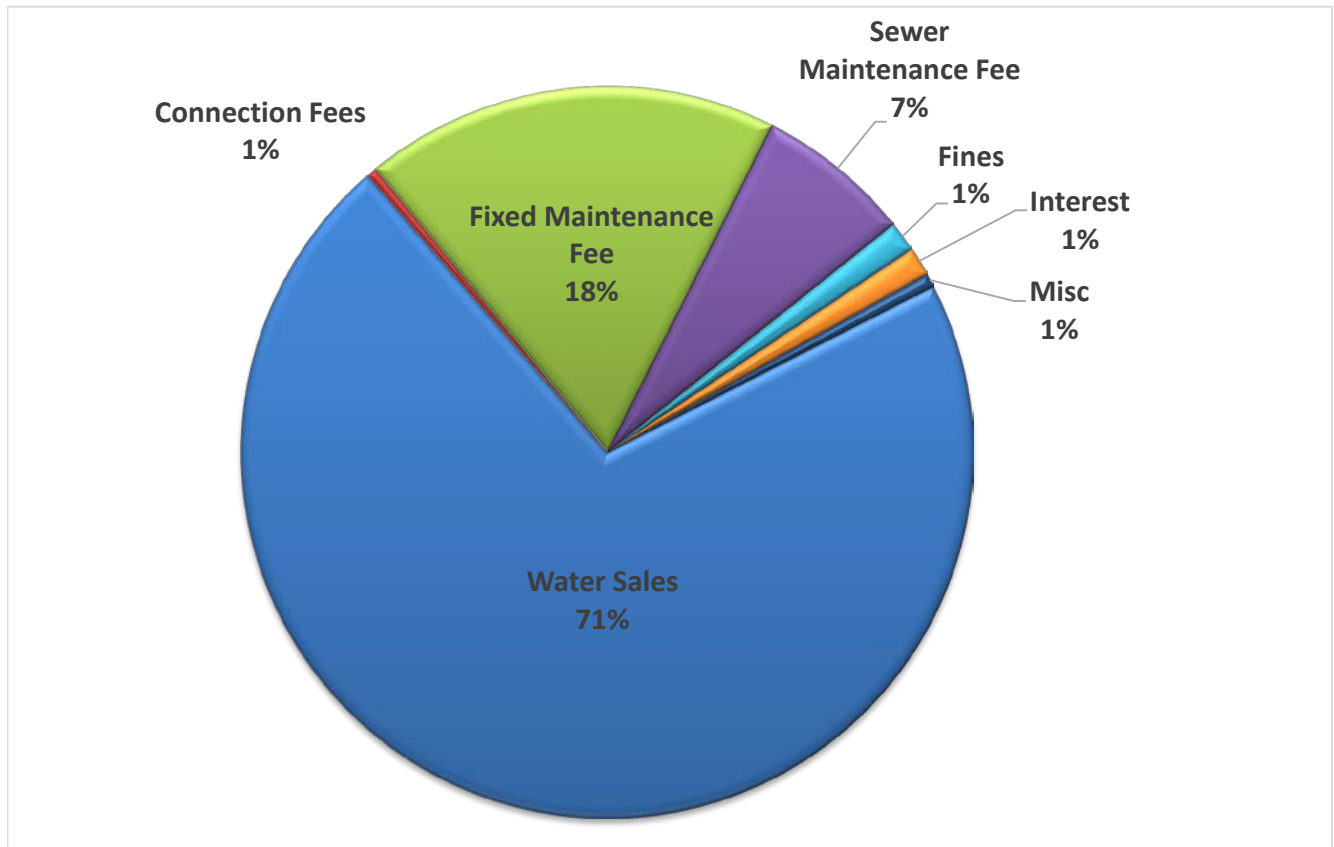
VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

GENERAL FUND REVENUES



Property Taxes	\$3,373,266
Sales Taxes	6,096,209
Utility Taxes	2,908,000
Other Taxes	712,000
Licenses & Permits	1,479,450
Intergovernmental Revenue	4,343,894
Charges for Services	248,392
Fines & Forfeits	446,000
Interest	643,000
Other	70,010
Transfers	329,607
Total Revenues 2020	<u>\$20,649,828</u>

**VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET
TOTAL WATER/SEWER FUND REVENUES**



Water Sales	7,144,599
Connection Fees	44,000
Fixed Maintenance Fee	1,841,720
Sewer Maintenance Fee	689,660
Fines	133,000
Interest	128,000
Misc	60,600
Total Revenues 2020	<u><u>\$10,041,579</u></u>

**VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET
EXPENDITURE SUMMARY COMPARISON**

FUND NAME	FUND #	2018 ACTUAL EXPENDITURES	2019 ACTUAL EXPENDITURES	2020 BUDGET	2020 PROJECTED EXPENDITURES	2021 BUDGET
GENERAL FUND						
General Operating	101	20,654,633	21,479,890	22,708,600	20,961,287	22,923,107
Charitable Contributions	206	3,500	3,000	3,500	3,500	3,500
TOTAL GENERAL FUND		\$20,658,133	\$21,482,890	\$22,712,100	\$20,964,787	\$22,926,607
SPECIAL REVENUE FUNDS						
State Drug Enforcement	201	652,642	2,952	4,000	4,000	21,000
Federal Drug Enforcement	202	18,137	202,664	15,600	55,550	46,045
Motor Fuel Tax	210	1,855,726	1,995,326	2,710,524	2,710,524	2,208,515
TIF #2 - Janes Avenue	220	64,396	4,045,576	0	0	0
Special Service Area #1 - Seven Bridges	240	1,500	0	10,000	2,000	2,500
Special Service Area #3 - Richfield Place	241	2,087	6,241	6,000	5,100	6,200
Special Service Area #5 - Timbers Edge	242	0	0	4,485	0	4,485
TOTAL SPECIAL REVENUE FUNDS		\$2,594,489	\$6,252,759	\$2,750,609	\$2,777,174	\$2,288,745
CAPITAL PROJECTS FUNDS						
Capital Projects Fund	301	2,826,730	6,830,057	6,363,762	3,921,837	6,268,406
Equipment Replacement	302	267,883	243,645	1,121,000	416,500	902,000
TOTAL CAPITAL PROJECTS FUND		\$3,094,613	\$7,073,702	\$7,484,762	\$4,338,337	\$7,170,406
DEBT FUNDS						
Debt Service	401	1,718,536	1,783,130	2,093,660	2,094,045	2,401,279
TOTAL DEBT FUNDS		\$1,718,536	\$1,783,130	\$2,093,660	\$2,094,045	\$2,401,279
ENTERPRISE FUNDS						
Water & Sewer Fund	501	9,262,399	9,156,949	12,071,978	10,016,160	12,009,329
Water & Sewer-Equipment Replacement	502	322,815	0	565,000	311,800	1,244,030
TOTAL ENTERPRISE FUNDS		\$9,585,214	\$9,156,949	\$12,636,978	\$10,327,960	\$13,253,359
INTERNAL SERVICE FUND						
Municipal Garage	601	1,272,874	957,675	840,520	688,502	825,545
TOTAL INTERNAL SERVICE FUND		\$1,272,874	\$957,675	\$840,520	\$688,502	\$825,545
FIDUCIARY FUND						
Police Pension Benefits	701	3,617,858	3,517,320	3,625,017	3,616,506	3,742,878
TOTAL FIDUCIARY FUND		\$3,617,858	\$3,517,320	\$3,625,017	\$3,616,506	\$3,742,878
GRAND TOTALS		\$42,541,716	\$50,224,425	\$52,143,646	\$44,807,311	\$52,608,819

**VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET
EXPENDITURE SUMMARY COMPARISON**

FUND NAME	FUND #	2018 ACTUAL EXPENDITURES	2019 ACTUAL EXPENDITURES	2020 BUDGET	2020 PROJECTED EXPENDITURES	2021 BUDGET
General	101	20,654,633	21,479,890	22,708,600	20,961,287	22,923,107
Charitable Contributions	206	3,500	3,000	3,500	3,500	3,500
State Drug Enforcement	201	652,642	2,952	4,000	4,000	21,000
Federal Drug Enforcment	202	18,137	202,664	15,600	55,550	46,045
Motor Fuel Tax	210	1,855,726	1,995,326	2,710,524	2,710,524	2,208,515
TIF #2 - Janes Avenue	220	64,396	4,045,576	0	0	0
Special Service Area #1 - Seven Bridges	240	1,500	0	10,000	2,000	2,500
Special Service Area #3 - Richfield Place	241	2,087	6,241	6,000	5,100	6,200
Special Service Area #5 - Timbers Edge	242	0	0	4,485	0	4,485
Capital Projects Fund	301	2,826,730	6,830,057	6,363,762	3,921,837	6,268,406
Equipment Replacement	302	267,883	243,645	1,121,000	416,500	902,000
Debt Service	401	1,718,536	1,783,130	2,093,660	2,094,045	2,401,279
Water & Sewer Fund	501	9,262,399	9,156,949	12,071,978	10,016,160	12,009,329
Water & Sewer-Equipment Replacement	502	322,815	0	565,000	311,800	1,244,030
Municipal Garage	601	1,272,874	957,675	840,520	688,502	825,545
Police Pension Benefits	701	3,617,858	3,517,320	3,625,017	3,616,506	3,742,878
GRAND TOTALS		\$42,541,716	\$50,224,425	\$52,143,646	\$44,807,311	\$52,608,819

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET COST CENTER EXPENDITURE SUMMARY COMPARISON

FUND DEPARTMENT COST CENTER	2018 ACTUAL EXPENDITURES	2019 ACTUAL EXPENDITURES	2020 BUDGET	2020 PROJECTED EXPENDITURES	2021 BUDGET
GENERAL FUND - #101					
Legislative Department					
Mayor & Board of Trustees	140,091	184,548	150,949	76,786	145,810
TOTAL	\$140,091	\$184,548	\$150,949	\$76,786	\$145,810
Administration Departments					
Administration	908,318	880,728	900,455	831,543	760,580
Human Resources	337,441	334,346	366,800	303,663	329,339
Technology	980,288	944,547	972,386	831,791	876,834
Legal & Liability	890,990	791,827	883,030	858,266	887,350
TOTAL	\$3,117,036	\$2,951,448	\$3,122,671	\$2,825,263	\$2,854,103
Community Development Department	\$1,272,310	\$1,199,894	\$1,371,495	\$1,109,988	\$1,125,318
Customer Service	\$207,920	\$211,432	\$219,345	\$222,579	\$228,846
Finance Department	\$870,244	\$805,887	\$821,091	\$783,869	\$783,558
Police Department					
Administration	1,439,686	1,329,134	1,484,825	1,425,956	1,381,399
Patrol	4,581,662	4,560,296	4,756,526	4,399,626	4,896,217
Detective Unit	662,131	673,193	713,001	651,988	694,298
Tactical Unit	658,553	705,986	724,644	704,736	753,985
Community Outreach	199,486	344,352	369,571	355,162	374,457
Community Services	282,085	272,721	277,524	248,164	268,579
Records Section	317,459	339,405	349,427	339,739	329,249
Training	50,796	43,596	53,400	45,665	50,300
TOTAL	\$8,191,858	\$8,268,683	\$8,728,918	\$8,171,036	\$8,748,484
Department of Public Works					
Engineering & Inspection	599,135	619,814	560,561	505,381	541,949
Facilities Maintenance	403,118	370,677	406,798	373,385	423,563
Road Maintenance	1,383,008	1,616,730	1,242,452	1,069,166	1,256,370
Traffic Control	527,173	629,302	596,030	499,314	567,985
Forestry Services	445,751	420,113	398,498	332,173	373,497
Storm Water Management	620,674	611,509	659,261	606,816	669,834
TOTAL	\$3,978,857	\$4,268,143	\$3,863,600	\$3,386,235	\$3,833,198
Rebates, Transfers and Debt					
Rebates	429,007	407,659	445,000	400,000	420,000
Police Pension - Transfer	2,447,309	3,182,194	3,985,531	3,985,531	4,783,791
TOTAL	\$2,876,316	\$3,589,853	\$4,430,531	\$4,385,531	\$5,203,791
FUND TOTALS	\$20,654,633	\$21,479,888	\$22,708,600	\$20,961,287	\$22,923,108

**VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET
COST CENTER EXPENDITURE SUMMARY COMPARISON**

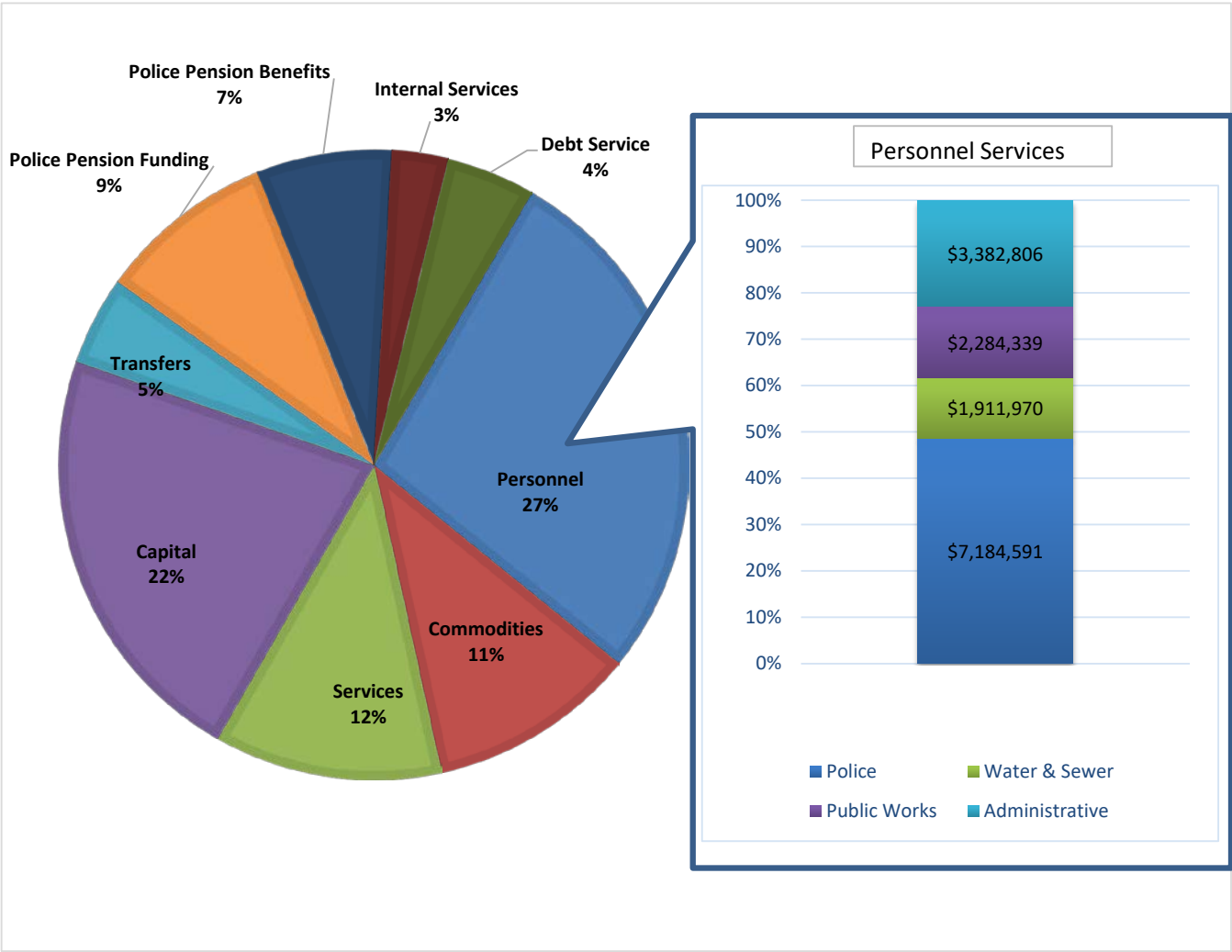
FUND DEPARTMENT COST CENTER	2018 ACTUAL EXPENDITURES	2019 ACTUAL EXPENDITURES	2020 BUDGET	2020 PROJECTED EXPENDITURES	2021 BUDGET
STATE DRUG ENFORCEMENT FUND - #201	\$652,642	\$2,952	\$4,000	\$4,000	\$21,000
FEDERAL DRUG ENFORCEMENT FUND - #202	\$18,137	\$202,664	\$15,600	\$55,550	\$46,045
CHARITABLE CONTRIBUTIONS FUND - #206	\$3,500	\$3,000	\$3,500	\$3,500	\$3,500
MOTOR FUEL TAX FUND - #210	\$1,855,726	\$1,995,326	\$2,710,524	\$2,710,524	\$2,208,515
TIF #2 - JANES AVENUE - #220	\$64,396	\$4,045,576	\$0	\$0	\$0
SPECIAL SERVICE AREA #1 - SEVEN BRIDGES - #240	\$1,500	\$0	\$10,000	\$2,000	\$2,500
SPECIAL SERVICE AREA #3 - RICHFIELD PLACE - #241	\$2,087	\$6,241	\$6,000	\$5,100	\$6,200
SPECIAL SERVICE AREA #5 - TIMBER'S EDGE	\$0	\$0	\$4,485	\$0	\$4,485
CAPITAL PROJECTS FUND - #301	\$2,826,730	\$6,830,057	\$6,363,762	\$3,921,837	\$6,268,406
EQUIPMENT REPLACEMENT FUND - #302	\$267,883	\$243,645	\$1,121,000	\$416,500	\$902,000
DEBT SERVICE FUND - #401	\$1,718,536	\$1,783,130	\$2,093,660	\$2,094,045	\$2,401,279

**VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET
COST CENTER EXPENDITURE SUMMARY COMPARISON**

FUND DEPARTMENT COST CENTER	2018 ACTUAL EXPENDITURES	2019 ACTUAL EXPENDITURES	2020 BUDGET	2020 PROJECTED EXPENDITURES	2021 BUDGET
WATER & SEWER FUND - #501					
Department of Public Works					
Administration	1,136,272	971,031	1,087,524	997,183	994,863
Water Services	6,746,077	7,032,140	7,784,389	6,364,387	9,408,765
Sewer Services	1,328,979	1,116,925	2,738,665	2,350,190	1,541,201
Lift Station Maintenance	51,071	36,853	461,400	304,400	64,500
TOTAL	\$9,262,399	\$9,156,949	\$12,071,978	\$10,016,160	\$12,009,329
WATER & SEWER-EQUIPMENT REPLACEMENT FUND - #502 (new in 2017)	\$322,815	\$0	\$565,000	\$311,800	\$1,244,030
MUNICIPAL GARAGE FUND - #601.					
Municipal Garage	1,034,058	750,601	583,178	493,409	590,579
Fuel Services	238,817	207,075	257,342	195,093	234,966
TOTAL	\$1,272,874	\$957,676	\$840,520	\$688,502	\$825,545
POLICE PENSION BENEFITS FUND - #701	\$3,617,858	\$3,517,320	\$3,625,017	\$3,616,506	\$3,742,848
GRAND TOTAL ALL FUNDS	\$42,541,717	\$50,224,424	\$52,143,646	\$44,807,311	\$52,608,790

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

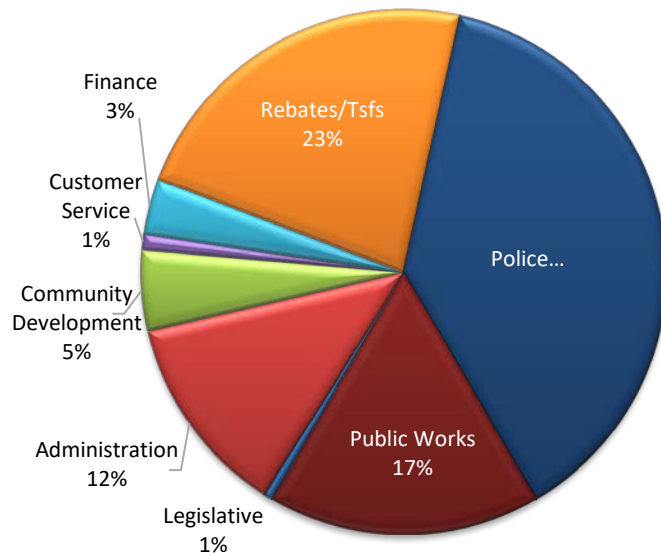
TOTAL EXPENDITURES



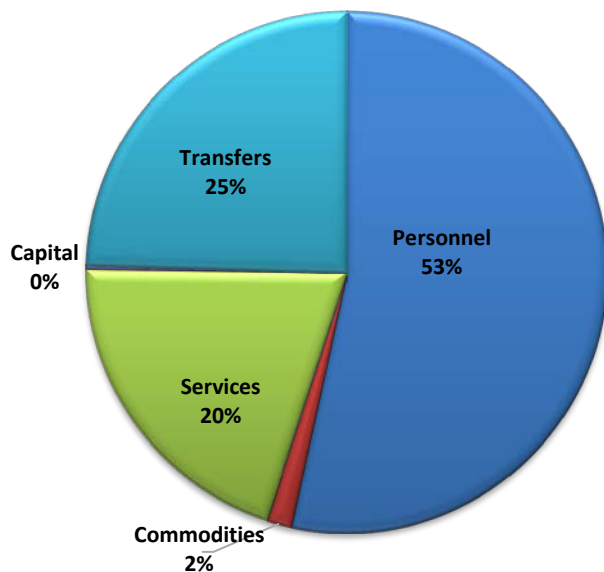
Personnel	\$14,455,888
Commodities	5,653,873
Services	6,154,622
Capital	11,610,742
Transfers	2,400,879
Police Pension Funding	4,783,791
Police Pension Benefits	3,638,453
Internal Services	\$1,511,162
Debt Service	2,399,379
Total Expenditures	<u><u>\$52,608,789</u></u>

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

GENERAL FUND EXPENDITURES



Legislative	\$145,810
Administration	\$2,854,103
Community Development	\$1,125,318
Customer Service	\$228,846
Finance	\$783,558
Rebates/Debt Service/Transfers	\$5,203,791
Police Department	\$8,748,484
Public Works	\$3,833,197
Total General Fund Expenditures	\$22,923,107



Personnel	\$12,432,659
Commodities	342,713
Services	4,648,844
Capital	71,900
Transfers	5,001,869
Total General Fund Expenditures	\$22,497,985

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Legislative Department Summary

The Mayor and six Village Board of Trustees are elected at large by the residents of Woodridge. The Village Board is the legislative body which serves as the community's decision makers. The Village Board approves the budget and determines the tax rate. They establish the community's goals, major projects, and such long-term considerations as community growth, land use development, capital improvement plans, capital financing, and strategic planning. The Village Board relies heavily on community engagement and feedback in order to best represent the residents of Woodridge in all decision-making processes.

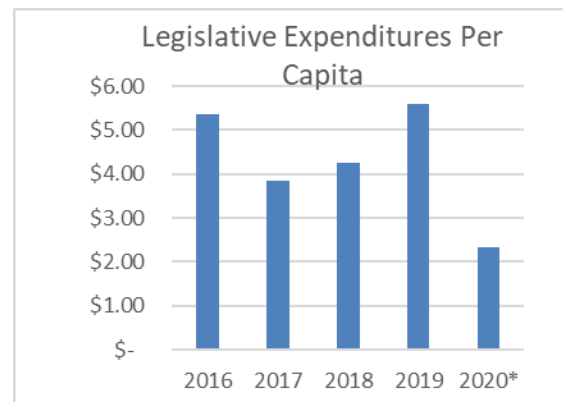
The Village Clerk is an elected member of the Village Board and serves as the keeper of official records. The Village Clerk's Office maintains records, ensures compliance with the Open Meetings Act, oversees Freedom of Information Act requests, provides licensing and notary services, provides voter services, and maintains the official Village Code of the Village of Woodridge.

Cost Centers	Account/Org Code	2021
		Cost Center Total:
Mayor & Board of Trustees	1011111	145,810
Total Departmental Budget		\$ 145,810

Expenditures per Capita for Legislative:

Year	Population	Expenditures	\$ Per Capita
2016	32,971	\$ 176,256	\$ 5.35
2017	32,971	\$ 127,239	\$ 3.86
2018	32,971	\$ 140,091	\$ 4.25
2019	32,971	\$ 184,548	\$ 5.60
2020*	32,971	\$ 76,786	\$ 2.33

* Reflects year-end estimate



VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Legislative Department

The Legislative Cost Center supports the efforts of the Village Board and Village Clerk's Office. The Village Board consists of the Mayor, the Village Clerk, and six (6) Village Trustees. The individuals on the Village Board participate in regular community engagement activities and direct policy through consideration of Ordinances, Resolutions, and other official Village business. The Village Clerk's Office maintains records, oversees Freedom of Information Requests, ensures Open Meetings Act compliance, provides licensing and notary services, registers voters, provides voter services, and maintains the official Village Code of the Village of Woodridge.



Goals and Objectives for 2021:

- Provide for Village Board participation in DuPage Mayors and Managers, Illinois Municipal League, and National League of Cities events including Springfield Drive Downs to communicate Village's needs and interests regarding state legislation.
- Manage local election process and host inauguration following April 2021 election.
- Continue participation of Village Board members in public outreach activities, strategic management, and other community events.
- Support public relation and professional development activities for the Village Board including involvement in local, regional, and state organizations.
- Further public engagement and transparency by continual improvement of Village information available online and through in-person community engagement activities.
- Maintain all business licenses, including the management of the annual renewal process.

Accomplishments:

- Ratified Emergency Actions to provide financial relief to residents and businesses including waiving late fees, suspending water shut-off, and extending business licenses.
- Ratified Emergency Actions to allow local businesses to remain competitive as the economy reopened including the creation of an outdoor dining permit and easing restrictions on liquor sales for restaurant liquor license holders.
- Adapted to new technology to conduct virtual Village Board Meetings as a response to COVID-19.
- Conducted virtual community outreach events including a marquee contest and graduation banner / selfie contest to maintain a connection between residents and officials.
- Continued review of clerk's processes, including video gaming licensing, to finalize board direction and amend the Village Code accordingly.
- Comprehensive license fee review, culminating in nominal increases for Business and Liquor Licenses.
- Successful closure of Janes Avenue TIF District.
- Received, processed, and coordinated the response to approximately 180 Freedom of Information Act (FOIA) requests submitted during the 2020 calendar year.
- Updated Village Code language to reflect changes at the local and state level.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Legislative Department

Cost Center Summary

	<i>Actual</i> <u>2018</u>	<i>Actual</i> <u>2019</u>	<i>Revised</i> <i>Budget</i> <u>2020</u>	<i>Year-End</i> <i>Estimate</i> <u>2020</u>	<i>Dept.</i> <i>Request</i> <u>2021</u>
Personnel	\$46,505	\$46,505	\$46,510	\$34,017	\$46,510
Commodities	420	2,055	2,200	1,845	2,000
Services/Charges	93,166	135,988	102,239	40,924	97,300
Capital	0	0	0		0
Total	\$140,091	\$184,548	\$150,949	\$76,786	\$145,810

Personnel Summary

	<i>Actual</i> <u>2018</u>	<i>Actual</i> <u>2019</u>	<i>Revised</i> <i>Budget</i> <u>2020</u>	<i>Year-End</i> <i>Estimate</i> <u>2020</u>	<i>Dept.</i> <i>Request</i> <u>2021</u>
Mayor	1.00	1.00	1.00	1.00	1.00
Village Trustees	6.00	6.00	6.00	6.00	6.00
Village Clerk	1.00	1.00	1.00	1.00	1.00
Total Elected	8.00	8.00	8.00	8.00	8.00

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Administration Department Summary

The Village Administrator directs the organization's efforts in meeting the policies and goals formulated by the Village Board. The Administrator advises the Village Board on present and future financial, personnel and program needs, implements initiatives to address immediate and long-range Village priorities, establishes procedures to guide service provisioning, prepares the annual budget and supervises Village department directors.

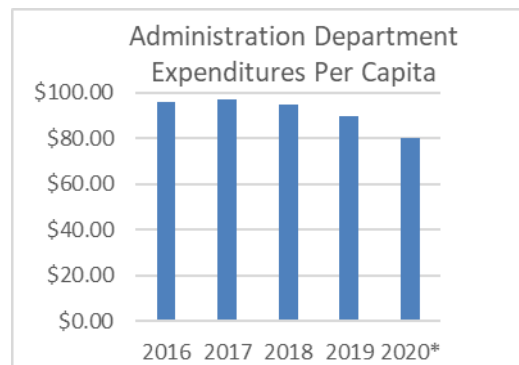
The Administration Department consists of seven functional areas: Human Resources, Information Technology, Risk Management, Cable Services, Legal Services, Public Relations, and General Management. Department responsibilities include managing the Strategic Management process, preparing Village Board agendas, and managing the work of Village departments in pursuing Village Board and community goals. Public utility management, community group support, special event coordination, special projects, and Village Board administrative support all fall within the scope of this department.

Cost Centers	Account/Org Code	2021
		Cost Center Total:
Administration	1011210	760,580
Human Resources	1011220	329,339
Technology	1011221	876,834
Legal & Liability	1011222	887,350
Total Departmental Budget		\$ 2,854,103

Expenditures per Capita for Administration:

Year	Population	Expenditures	\$ Per Capita
2016	32,971	\$ 3,150,705	\$ 95.56
2017	32,971	\$ 3,200,794	\$ 97.08
2018	32,971	\$ 3,117,036	\$ 94.54
2019	32,971	\$ 2,951,447	\$ 89.52
2020*	32,971	\$ 2,646,006	\$ 80.25

*Reflects year-end estimate



VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

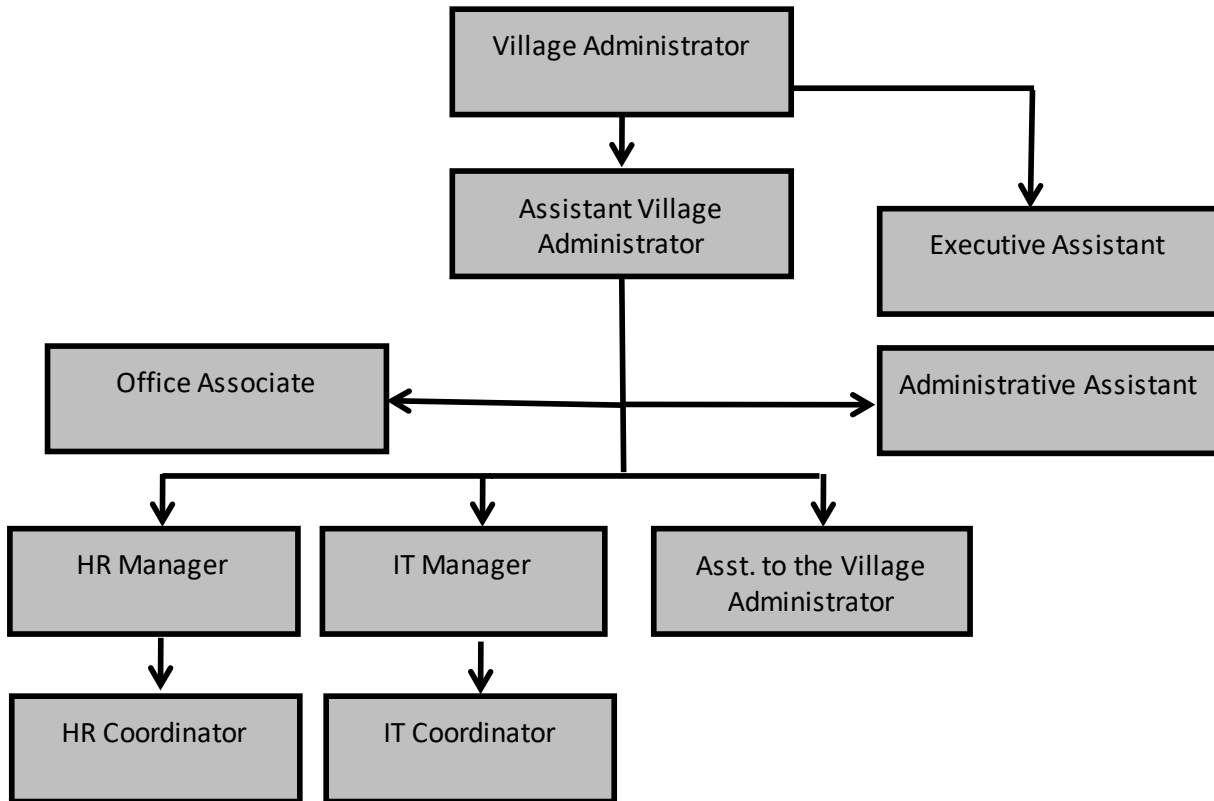
Administration Department Summary

Core Goals of the Administration Department:

- Support the Mayor and Village Board, including the coordination, development, and distribution of Village Board meeting agendas
- Support strategic management efforts for the purpose of community building and long-range planning
- Encourage active and meaningful community involvement between residents, stakeholders and the Village
- Acquire and maintain appropriate technology, provide user support, and strategically plan technological advances to support the needs of the organization and community
- Manage Village in expanding and supporting the Geographical Information System
- Maintain a safe workplace, healthy workforce, and minimize Village liability through employee training and implementation of appropriate policies and procedures
- Attract and retain qualified public employees, manage labor contracts, recruit and hire police officers
- Maintain and ensure compliance with current personnel rules, regulations, and policies
- Manage Village risk, including workers compensation and liability through workplace training, implementing best practices and obtaining legal consultation
- Foster internal communication through employee newsletters and other outreach efforts
- Communicate with the public using several outreach platforms including printed, online, and social media resources
- Manage WCTV Channel 6, providing programming/community information and maintaining the equipment necessary for video capture, production and distribution
- Manage utility franchise agreements and compliance with contract provisions
- Maintain Village records, provide for access by the public and Village staff
- Process applications and issue various licenses and permits
- Ensure compliance with the Open Meetings Act and the Freedom of Information Act

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET
Administration Department Summary

ADMINISTRATION DEPARTMENT ORGANIZATIONAL CHART



VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Administration Cost Center

The General Management budget of the Village of Woodridge supports the Village Board, Village communication efforts to keep residents informed about topics pertinent to their lives in Woodridge, Village Board meetings, records management, Village Code updates, voter services, licensing, organizational improvement efforts, and providing operational support and oversight to the entire organization.



Goals and Objectives Calendar Year 2021:

- Reimagine and reintroduce long-standing Community Events including State of the Village, Community Open House, and Citizen's Leadership Academy, among others.
- Continue with the Branding initiative that was initially launched in 2020.
- Coordinate with Human Resources to determine adequate staffing levels to support the Administration Department.
- Expand community engagement efforts to broaden participation across the community.
- Support efforts relating to strategic management, public relations, community events and intergovernmental coordination.
- Adoption of an updated, long-term, communication plan.

Accomplishments:

- Maintained quality customer service and service delivery, despite two retirements in the first half of 2020.
- Successful launch of a new website and domain, woodridgeil.gov, to improve information dissemination and transparency.
- Spent considerable time to update the residents and business community on COVID-19 information. Highlight included messages on financial relief programs available to residents and a targeted business outreach campaign in which every licensed business within Woodridge received a personalized phone call to inquire as to how the Village might support them.
- Assisted the United State Census Bureau and the Community Development Department with the 2020 Census by providing a location for training and regular messaging.
- Supported GIS and the launch of a new employee tool MyGIS.
- Coordinated Community Recognition Annual Awards Ceremony.
- Collaborated on the production of the State of the Village.
- Improved communication channels and efforts including digital and print documents, social media, press releases, and Channel 6.
- Continued support of ERP operations.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Administration Cost Center

Cost Center Summary

	<i>Actual</i> <u>2018</u>	<i>Actual</i> <u>2019</u>	<i>Revised</i> <i>Budget</i> <u>2020</u>	<i>Year-End</i> <i>Estimate</i> <u>2020</u>	<i>Dept.</i> <i>Request</i> <u>2021</u>
Personnel	\$782,800	\$796,187	\$809,966	775,853	\$681,534
Commodities	10,552	5,598	6,250	5,550	5,775
Services/Charges	110,537	69,060	75,443	45,550	64,994
Capital Outlay	0	1,292	0	0	0
Internal Services/Other	4,428	8,591	8,796	4,590	8,277
Total	\$908,317	\$880,728	\$900,455	\$831,543	\$760,580

Personnel Summary

	<i>Actual</i> <u>2018</u>	<i>Actual</i> <u>2019</u>	<i>Revised</i> <i>Budget</i> <u>2020</u>	<i>Year-End</i> <i>Estimate</i> <u>2020</u>	<i>Dept.</i> <i>Request</i> <u>2021</u>
Village Administrator	1.00	1.00	1.00	1.00	1.00
Assistant Village Administrator	1.00	1.00	1.00	1.00	1.00
Assistant to the Village Administrator	1.00	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00	1.00
Admin. Assistant ¹	1.00	1.00	1.00	0.00	0.00
Office Associate ²	1.00	1.00	1.00	0.00	0.63
Grand Total - FT Equivalents	6.00	6.00	6.00	4.00	4.63

1) The full-time Administrative Assistant and Office Associate retired in 2020.

2) The 2021 Budget includes a part-time Office Associate.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Human Resources Cost Center

The Human Resources area of the Administration Department is responsible for administering the personnel functions for the Village as well as providing personnel management support to all Village departments.



Goals and Objectives Calendar Year 2021:

- Continue to expand efforts to encourage diverse hiring and inclusion efforts.
- Hire police officers, both entry-level and those with experience to maintain budget staffing level.
- Recruit and hire quality employees.
- Conduct entry-level police officer hiring testing process.
- Conduct sergeant promotional testing process for promotional eligibility list.
- Review and update/revise Board of Police Commissioner Rules in conjunction with testing processes.
- Continue to review health and dental insurance plans and coverage options and opportunities.

Accomplishments:

- Conducted entry-level police officer recruitment and testing process.
- Conducted entry-level police officer interviews and hiring.
- Coordinated Police Department Hepatitis B inoculation series
- Staff liaison for Board of Police Commission
- Conducted limited-scale salary and benefit survey
- Coordinated roll out of Voluntary Early Retirement Separation Program
- Successful risk management efforts, coordination of Workman's Compensation cases, light duty, grievances, litigation, etc.
- Coordinated and implemented dependent audit for health insurance participants.
- Continued expansion of use of maintenance of human resources and payroll functions in Munis.
- Provide administrative and organizational support for employee-related committees, including Employee Recognition, Safety and Wellness.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Human Resources Cost Center

Cost Center Summary

	<i>Actual</i> <u>2018</u>	<i>Actual</i> <u>2019</u>	<i>Revised</i> <i>Budget</i> <u>2020</u>	<i>Year-End</i> <i>Estimate</i> <u>2020</u>	<i>Dept.</i> <i>Request</i> <u>2021</u>
Personnel	\$281,039	\$286,511	\$294,170	\$271,333	\$263,603
Commodities	510	0	500	0	\$500
Services/Charges	55,892	47,834	72,130	32,330	\$65,236
Capital Outlay	0	0	0	0	\$0
Total	<u>\$337,441</u>	<u>\$334,345</u>	<u>\$366,800</u>	<u>\$303,663</u>	<u>\$329,339</u>

Personnel Summary

	<i>Actual</i> <u>2018</u>	<i>Actual</i> <u>2019</u>	<i>Revised</i> <i>Budget</i> <u>2020</u>	<i>Year-End</i> <i>Estimate</i> <u>2020</u>	<i>Dept.</i> <i>Request</i> <u>2021</u>
HR Manager	1.00	1.00	1.00	1.00	1.00
HR Coordinator*	1.00	1.00	1.00	0.00	1.00
Grand Total - FT					
Equivalents	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>1.00</u>	<u>2.00</u>

*The HR Coordinator retired in 2020. The Village is budgeting to backfill the position in 2021.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Technology Cost Center

Information Technology is a division of the Administration Department responsible for the maintenance and operation of the Village's internal computer network, enterprise system, Government Access Channel WCTV, servers, desktops, laptops, tablets, copiers, fax machines, telephone system, cell phones, PD squad car laptops and camera systems.



Goals and Objectives Calendar Year 2021:

- Provide technical assistance and user support to Village staff to ensure the continuity of business processes.
- Support the Village's Enterprise Resource Planning (ERP) software.
- Support GIS Specialist in meeting the Village's GIS team's goals.
- Support members of the WCTV cable crew through technical support, monthly meetings, and an annual video production training class.
- Maximize both our 300 Mbps Internet lines and create a failover for the Tyler ERP System.
- Assist with new Village Website.
- Complete new computer hardware roll out including bid, award, purchase, and installation.
- Switch our onsite Exchange email system to cloud based o365.
- Assist PD with BodyCam installation.
- Upgrade our backend Cisco Firewalls and Switches and VPN.
- Rollout Verizon's free iPhone upgrades for our Village staff.

Accomplishments:

- Provided support with replacement of Public Works's SCADA Server and Remote Access/Alarm System.
- Maintained the Village's cell phone hardware including a roll out of Verizon iPhone 8's to staff (free upgrade).
- Provided support for the Police Department's new DUJIS system, squad car laptops, cameras and cloud-based recordings.
- Ongoing test emails to our users using KnowBe4 training.
- Audited and disconnected unused phone extensions and alarm phone lines.
- Implemented Unitrends Disaster Recovery solution for Village data to have full onsite backups as well as Cloud backup every night with ability to remotely access our data in case of catastrophe.
- Implemented laptop rollout with VPN access for Village Employees due to Covid-19.
- Switched our main URL to www.woodridgeil.gov with our new website launch.
- Upgraded our Tyler Munis ERP system to 2019.1.
- Installed PW offsite storage center Camera system and remote access to Village network.
- Upgrade our Board Room to be Zoom friendly and have better video screens and sound system.
- Rolled out new iPads to our Trustees.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Technology Cost Center

Cost Center Summary

	<i>Actual</i> <u>2018</u>	<i>Actual</i> <u>2019</u>	<i>Revised</i> <i>Budget</i> <u>2020</u>	<i>Year-End</i> <i>Estimate</i> <u>2020</u>	<i>Dept.</i> <i>Request</i> <u>2021</u>
Personnel	\$242,288	\$242,542	\$250,304	\$246,547	254,455
Commodities	10,247	7,842	8,000	4,000	4,000
Services/Charges	648,726	635,132	638,765	580,469	609,860
Capital Outlay	10,244	4,383	5,000	775	4,250
Internal Services/Other	68,784	54,648	70,317	0	4,269
Total	\$980,288	\$944,547	\$972,386	\$831,791	\$876,834

Personnel Summary

	<i>Actual</i> <u>2018</u>	<i>Actual</i> <u>2019</u>	<i>Revised</i> <i>Budget</i> <u>2020</u>	<i>Year-End</i> <i>Estimate</i> <u>2020</u>	<i>Dept.</i> <i>Request</i> <u>2021</u>
IT Manager	1.00	1.00	1.00	1.00	1.00
IT Coordinator	1.00	1.00	1.00	1.00	1.00
Grand Total - FT					
Equivalents	2.00	2.00	2.00	2.00	2.00

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Legal and Liability Cost Center

The Legal and Liability Cost Center merges two separate cost centers into one. This cost center focuses on supporting all general counsel activity and specialized projects such as labor counsel, prosecutorial services, and litigation. It also funds the risk management and wellness activities of the Village. The Village is a member of the Intergovernmental Risk Management Agency (IRMA), a risk sharing pool of 73 local municipalities that have joined together to manage and fund their property, casualty, and workers compensation claims. The Village is involved in comprehensive risk management and wellness programs to work towards the goal of stabilizing future and annual liability costs.

Goals and Objectives Calendar Year 2021:

- Support all general counsel activity as well as specialized projects such as labor negotiation and prosecution of Village violations through outside counsel.
- General legal support including interpretations of Village Code, preparation for violation hearings, contract review and other activities.
- Manage unemployment and liability costs.
- Support a risk prevention program.
- Support a wellness program for Village employees.
- Support safety in the workplace; use incentives such as safety days off to promote workplace safety.
- Work to reduce liability and health care costs.



Accomplishments:

- The Wellness Committee efforts to increase employee participation in our annual wellness screenings have resulted in increased participation each year. Overall participation in wellness programming as well as the usage of our two fitness facilities also continue to increase. Further accomplishments include expanded availability of fitness equipment and other events offered during the course of the year to support employee wellness.

Cost Center Summary

	<i>Actual</i> <u>2018</u>	<i>Actual</i> <u>2019</u>	<i>Revised</i> <i>Budget</i> <u>2020</u>	<i>Year-end</i> <i>Estimate</i> <u>2020</u>	<i>Dept.</i> <i>Request</i> <u>2021</u>
Commodities	\$274	\$1,037	\$300	\$150	\$300
Services/Charges	890,519	790,790	879,730	858,116	884,050
Capital Outlay	196	0	3,000	0	3,000
Total	\$890,990	\$791,827	\$883,030	\$858,266	\$887,350

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Community Development Summary

The Community Development Department administers the orderly growth of the community by ensuring quality development through superior customer service, which adheres to the goals and objectives established by the residents, Mayor and Village Board. The department provides assistance to local businesses, residents and developers through program administration of building inspections and plan review, code enforcement, economic development, Geographic Information System, planning and zoning.

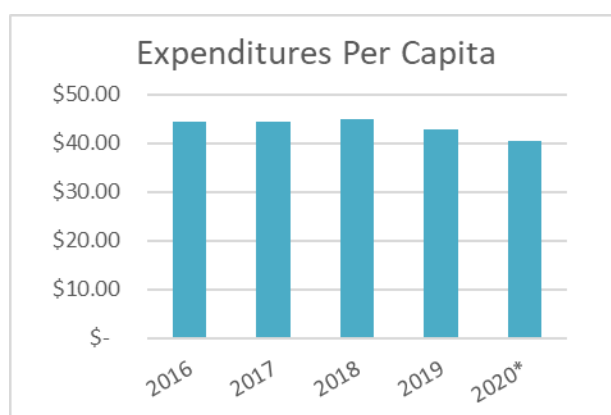
Core Goals of the Community Development Department:

- Provide Plan Commission support
- Coordinate Village-wide code enforcement efforts
- Encourage housing diversity and quality
- Implement the policies outlined in Village adopted plans
- Encourage balanced growth and strategic annexations
- Ensure quality construction of all developments
- Coordinate the building permit and development review process and ensure timely reviews
- Maintain and improve the quality of multi-family, single-family, commercial and industrial properties
- Provide support to local businesses and encourage business expansion
- Conduct business attraction and economic development efforts

		<u>2021 Budget</u>
Cost Centers	Account Number/Org Code	Cost Center Total:
Community Development	1011310	\$1,125,318
Customer Service	1011410	\$228,846
Total		<u>\$1,354,164</u>

Year	Population	Expenditures	\$ Per Capita
2016	32,971	\$ 1,461,365	\$ 44.32
2017	32,971	\$ 1,462,242	\$ 44.35
2018	32,971	\$ 1,480,230	\$ 44.89
2019	32,971	\$ 1,411,326	\$ 42.81
2020*	32,971	\$ 1,332,567	\$ 40.42

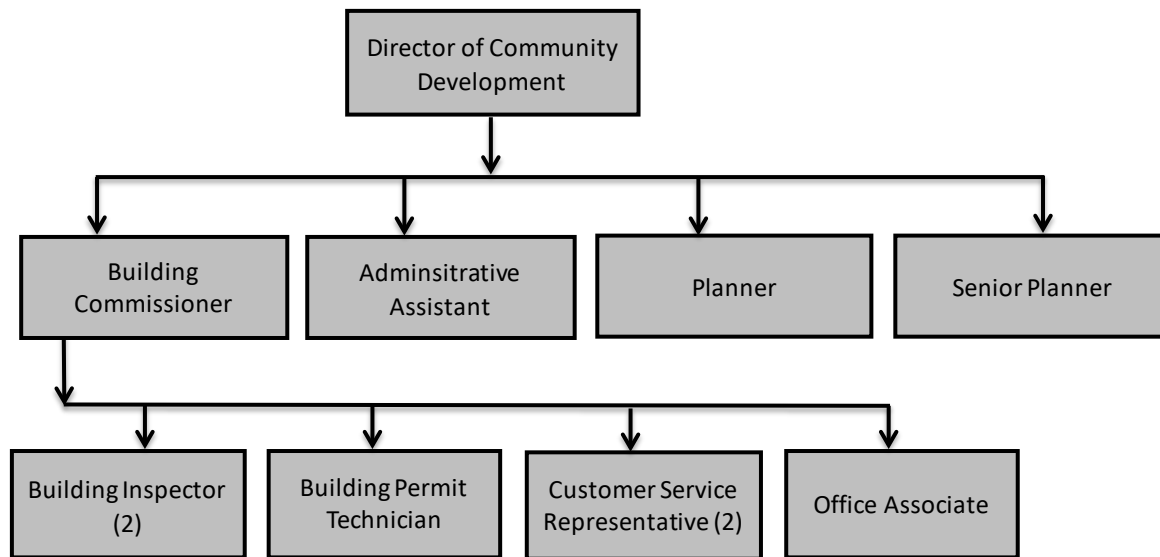
* reflects year-end estimate



VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Community Development Summary

COMMUNITY DEVELOPMENT ORGANIZATIONAL CHART



VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Community Development Department

The Community Development Department provides for balanced growth, Plan Commission support, database management, housing quality and diversity, implementation of the community plans, development review coordination, business retention and attraction, and TIF District management.

Goals and Objectives for Calendar Year 2021:

- Complete the 2020 Economic Development Report
- Provide quality code enforcement services that will protect the health, safety and welfare of residents and businesses in the Village.
- Facilitate and encourage occupancy of vacant commercial spaces in the community
- Guide development and redevelopment of land uses in the Village to maintain and enhance the high quality of life and encourage reinvestment in business, industrial and residential properties.



Accomplishments:

- Completed the Janes Avenue TIF district Streetscape project that included design and construction of the streetscape improvements along Janes Avenue and 83rd Street
- Issued eighty (80) new single-family building permits in 2019 for six (6) different subdivisions resulting in the second year that residential investment has exceeded \$10 million.
- Completed a Village Code revision that would provide maximum siting options for rooftop solar projects for commercial buildings within the Village. This revision will bring the Village closer to obtaining SolSmart Gold status, which is a national program designed to recognize communities that have taken key steps to address solar energy and foster the growth of solar markets
- Issued 1,588 building permits in 2019 which was only 6% less than the Department's all-time high for the department.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Community Development Department

Cost Center Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Personnel	\$1,017,366	\$966,075	\$1,015,860	\$851,644	\$886,440
Commodities	1,865	2,023	2,000	2,000	2,000
Services/Charges	243,445	222,095	344,106	249,957	228,256
Capital Outlay	0	0	0	0	0
Non-Operating	6,804	9,701	9,529	6,387	8,622
Total	\$1,269,480	\$1,199,894	\$1,371,495	\$1,109,988	\$1,125,318

Personnel Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Director (CD)	1.00	1.00	1.00	1.00	1.00
Building Commissioner	0.75	0.75	0.75	0.75	0.75
Senior Planner*	1.00	1.00	1.00	0.00	1.00
Planner	1.00	1.00	1.00	1.00	1.00
Building Inspector ¹	2.00	2.00	2.00	1.00	2.00
Building Permit Technician	0.00	0.00	1.00	1.00	1.00
Admin. Assistant	1.00	2.00	1.00	1.00	1.00
Office Associate ²	0.60	0.75	0.75	0.25	0.25
Intern	0.50	0.50	0.00	0.00	0.00
Grand Total - FT					
Equivalents	7.85	9.00	8.50	6.00	8.00

1) The Senior Planner and Building Inspector separated from the Village in 2020.

2) The full-time Office Associate retired in 2020 under the Village's Voluntary Separation Program.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Customer Service Cost Center

Customer Service is responsible for providing all operations of the front counter at Village Hall. This includes greeting visitors, taking and processing water billing payments, answering all phone calls, taking in and issuing all building permits, and taking in and entering all payments received at the Village Hall.



Goals and Objectives for Calendar Year 2021:

- Complete the design of the front counter located in the customer service area
- Provide timely response to all questions received at Village Hall

Accomplishments:

- Continued to provide outstanding customer service at Village Hall
- Customer Service staff scheduled over 5,553 building inspections in 2019
- Nearly 30,685 financial transactions occurred at the front counter in 2019

Cost Center Summary

	<i>Actual</i> <u>2018</u>	<i>Actual</i> <u>2019</u>	<i>Revised</i> <i>Budget</i> <u>2020</u>	<i>Year End</i> <i>Estimate</i> <u>2020</u>	<i>Dept.</i> <i>Request</i> <u>2021</u>
Personnel	\$206,659	\$210,468	\$217,795	\$221,280	\$227,233
Commodities	213	179	400	400	400
Services/Charges	1,048	785	1,150	899	1,213
Capital Outlay	0	0	0	0	0
Non-Operating	0	0	0	0	0
Total	\$207,920	\$211,432	\$219,345	\$222,579	\$228,846

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Customer Service Cost Center

Personnel Summary

	<i>Actual</i> <u>2018</u>	<i>Actual</i> <u>2019</u>	<i>Revised</i> <i>Budget</i> <u>2020</u>	<i>Year End</i> <i>Estimate</i> <u>2020</u>	<i>Dept.</i> <i>Request</i> <u>2021</u>
Office Associate*	2.38	2.38	2.38	2.25	2.44
Building Commissioner	0.25	0.25	0.25	0.25	0.44
Grand Total - FT					
Equivalents	2.63	2.63	2.63	2.50	2.88

**Office Associate for 2021 is made up of two front desk representatives, 25% of the FT Finance Office Associate and 30% of PT Finance Office Associate. The Community Development Office Associate was allocated here, but retired in 2020.*

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Finance Department Summary

The Finance Department consists of ten employees. Eight full-time employees and two part-time employees. Department functions include, budget management, payroll, accounting, utility billing, accounts payable and receivable, fixed asset management, investing, debt management, cash management and financial reporting.

Core Goals of the Finance Department:

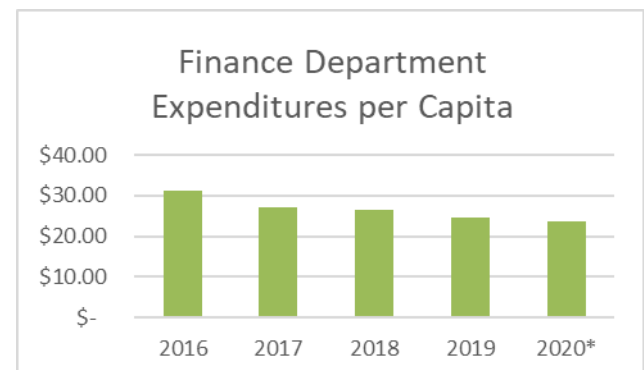
- Foster government transparency by reporting the Village financial condition through various outlets
- Provide regular reports on the financial condition of all Village in a timely manner
- Receive the Certificate of Achievement for Excellence in Financial Reporting presented by the Government Finance Officers Association (GFOA)
- Receive the Distinguished Budget Presentation Award presented by GFOA
- Receive the Popular Annual Financial Report (PAFR) presented by GFOA
- Manage cash effectively by monitoring revenue sources and maximizing investment returns
- Monitor departmental purchasing to ensure fiscal responsibility
- Offer excellent customer service to residents and customers
- Provide timely and accurate payroll services to employees
- Provide timely and accurate accounts receivable services to departments and customers
- Provide timely and accurate accounts payable services to departments and vendors

Cost Center

Cost Center	Account Number/Org Code	2021 Budget
Finance	1011510	\$ 783,558
		\$ 783,558

Year	Population	Expenditures	\$ Per Capita
2016	32,971	\$ 1,032,412	\$ 31.31
2017	32,971	\$ 892,428	\$ 27.07
2018	32,971	\$ 870,243	\$ 26.39
2019	32,971	\$ 805,887	\$ 24.44
2020*	32,971	\$ 783,869	\$ 23.77

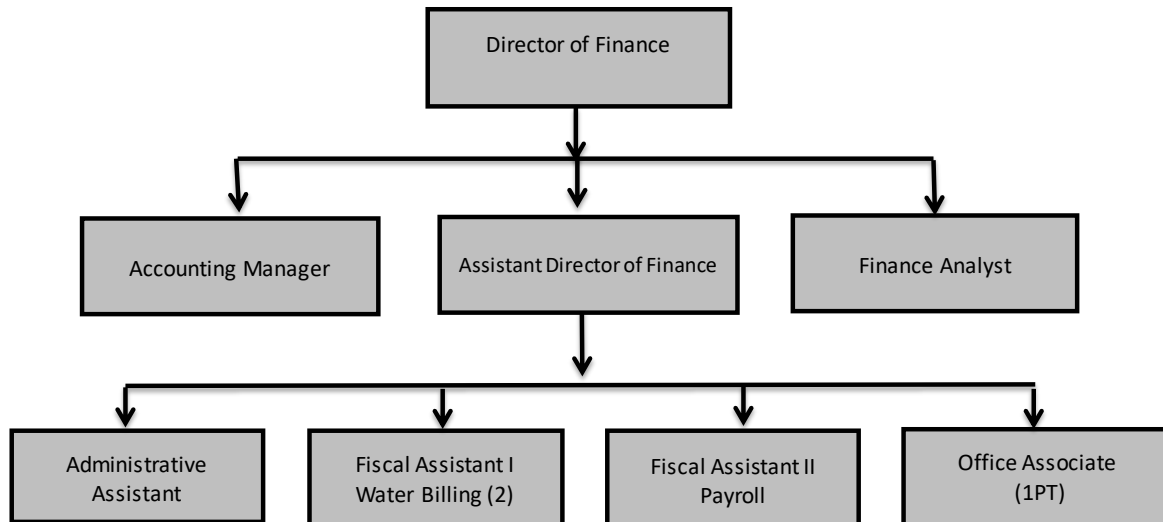
*reflects year-end estimate



VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Finance Department Summary

FINANCE DEPARTMENT ORGANIZATIONAL CHART



The Fiscal Assistant I (2 Water Billing Clerks) work in the Finance Department under the direction of the Assistant Director of Finance; however, these positions are budgeted in the Water Fund.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Finance Department Cost Center

The Finance Department is responsible for all financial transactions and recordkeeping for the Village. These include Accounting, Budgeting, Payroll, Accounts Payable, Water Billing, Cash Management, and Accounts Receivable. The department prepares various financial reports including the Comprehensive Annual Financial Report (CAFR) and the Popular Annual Financial Report (PAFR). The Director of Finance serves as the Chief Financial Officer of the Village, Treasurer of the Woodridge Police Pension Fund, and Treasurer of the Northern Will County Water Agency.



Goals and Objectives for Fiscal Year 2021:

- Prepare and submit for various awards through Government Finance Officers Association (GFOA) including: Distinguished Budget Presentation, Certificate of Excellence in Financial Reporting, and the Popular Annual Financial Report (PAFR).
- Continue to improve on governmental transparency and accountability by providing expanded reporting options on the Village's transparency page.
- Implement an Internal Control Program so that we are able to test our processes on a regular basis and report out on the findings.
- Finish the review and update of the Village's financial policies to reflect changes in Village policy or laws.
- Maximize investment earnings given the recession and challenging market environment
- Conduct a detailed analysis of our credit card fees.
- Continue financing efforts for the Facilities Project.
- Enhanced payment options for Water Billing customers.

Accomplishments:

- Received the "Distinguished Budget Presentation" award for the 7th consecutive year, the "Certificate of Excellence in Financial Reporting" award for the 14th consecutive year, and the "Outstanding Achievement in Popular Annual Financial Reporting" award for the 6th consecutive year from the Government Finance Officers Association (GFOA).
- Successfully completed a clean 2019 audit, on schedule, amidst the COVID-19 pandemic.
- Furthered succession planning efforts by filling Payroll position internally.
- Responded to the COVID-19 pandemic by effectively changing numerous internal processes, including: numerous staff working remotely, administering real estate transfer tax stamps remotely, assisting residents via phone and email, and coordinating in-person meetings on a virtual platform.
- Provided assistance to Village residents by waiving late fees and water disconnections for several months during the COVID-19 pandemic.
- Continued excellent customer service working remotely and amidst staffing shortages.
- Development of staffing plan due to retirements and position vacancies.
- Completed the TIF District #2, in coordination with Community Development, to ensure accurate and successful distributions back to taxing bodies.
- Revised Finance-related web pages and information as a part of the Village-wide website conversion.
- Reviewed parcel classifications in the Water Billing system.
- Updated the Village's Budget Policy, which are guidelines of the Village's budget process.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Finance Department Cost Center

Cost Center Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Personnel	\$763,630	\$740,204	\$748,201	\$717,671	\$714,806
Commodities	5,000	4,296	3,300	4,005	3,160
Services/Charges	101,614	61,367	69,590	62,193	65,592
Capital Outlay	0	0	0	0	0
Total	\$870,244	\$805,867	\$821,091	\$783,869	\$783,558

Personnel Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Director of Finance	1.00	1.00	1.00	1.00	1.00
Assistant Director of Finance	0.00	0.00	1.00	1.00	1.00
Accounting Manager	1.00	1.00	0.75	0.75	0.75
Accountant	1.00	0.00	0.00	0.00	0.00
Financial Analyst	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	0.00	0.00
Fiscal Assistant II	1.00	1.00	1.00	1.00	1.00
Fiscal Assistant I ¹	2.00	1.00	2.00	1.00	1.00
Office Associate (PT) ²	0.37	0.37	0.37	0.00	0.25
Office Associate (FT)	0.00	0.00	0.00	0.75	0.75
Grand Total - FT Equivalents	8.37	6.37	8.12	6.50	6.75

1) The Fiscal Assistant II separated from the Village in 2019. One of the Fiscal Assistant I employees was promoted, and the position has not been backfilled.

2) The Part-Time Office Associate began working full-time in 2020 due to the Administrative Assistant's retirement and unfilled Fiscal Assistant I position. This position is split 75/25 with Customer Service. The Village is budgeting to hire a PT Office Associate in 2021.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Police Department Summary

The Police Department coordinates public safety efforts throughout the Village. The Department is prepared to respond to emergency and non-emergency calls for service 24 hours a day, 7 days a week, 365 days a year. The mission of the Police Department is to provide dedicated professional service and impartial law enforcement in an active partnership with the citizens of the Village of Woodridge to achieve a higher quality of life for all.



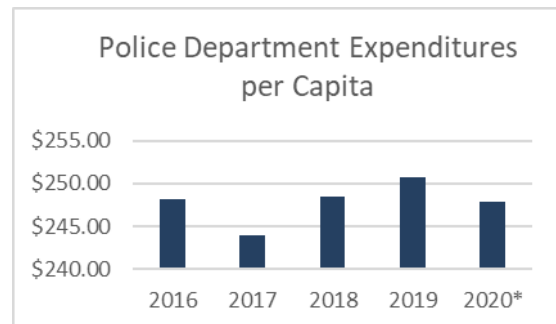
Core Goals of the Police Department:

- Provide continued professional and proactive police services to the community
- Develop a data-driven approach to crime reduction with an emphasis on interagency collaboration
- Assist with the Police Department /Public Works facility needs
- Improve communication and transparency with the public by educating and involving residents on community safety issues through a variety of outreach efforts
- Actively recruit and train officers for Police Department succession planning
- Expand officer knowledge and expertise in crisis intervention and mental health outreach through impactful training

Cost Centers	Account Number/Org Code	2021
		Cost Ctr Total
Administration	1012110	1,381,399
Patrol	1012130	4,896,217
Detective Unit	1012131	694,298
Tactical Unit	1012132	753,985
Community Outreach	1012133	374,457
Community Services	1012134	268,579
Records Section	1012135	329,249
Training	1012136	50,300
Total Departmental Budget		\$8,748,484

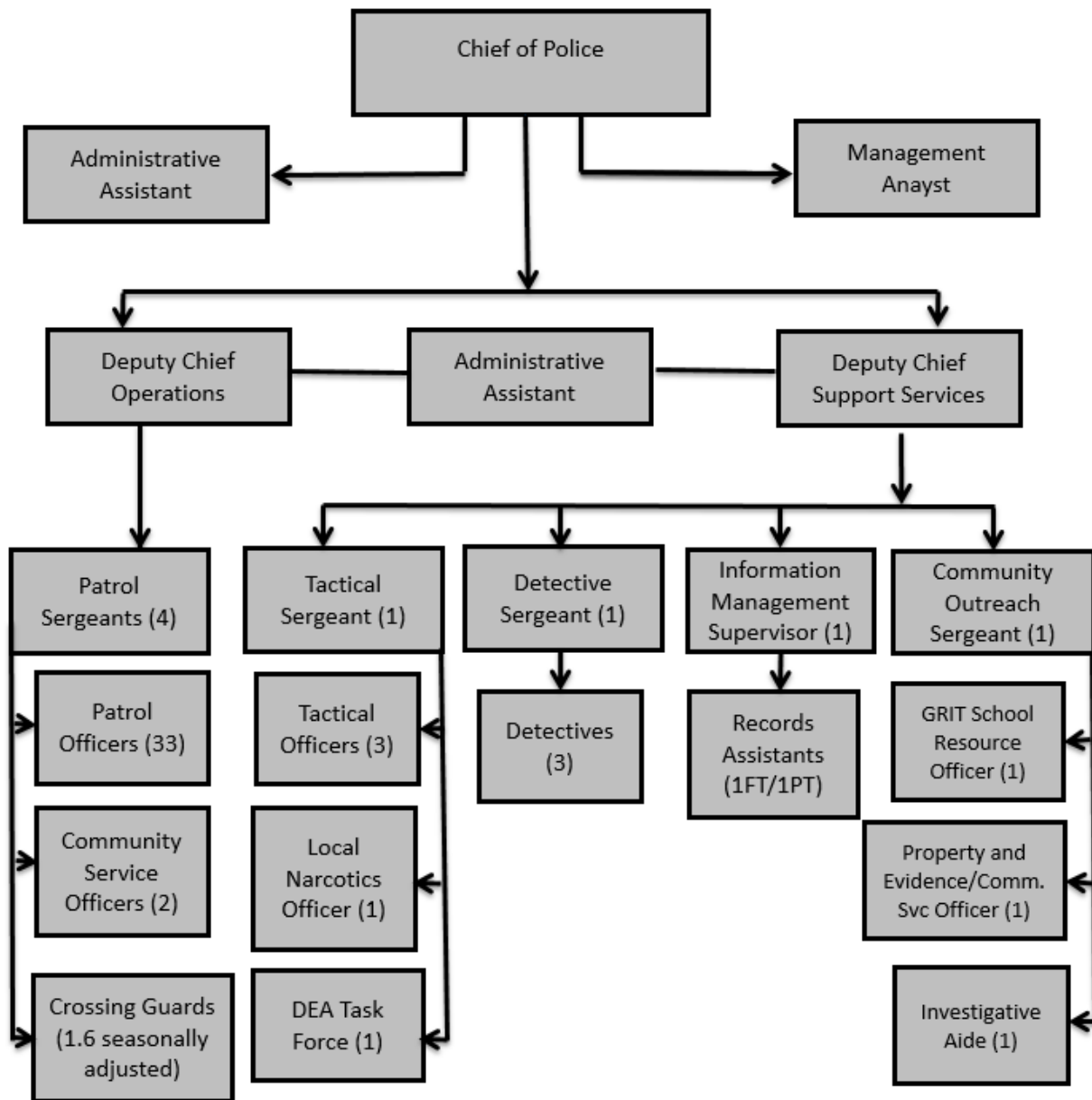
Year	Population	Expenditures	\$ Per Capita
2016	32,971	\$8,180,988	\$248.13
2017	32,971	\$8,043,941	\$243.97
2018	32,971	\$8,191,858	\$248.46
2019	32,971	\$8,268,683	\$250.79
2020*	32,971	\$8,171,036	\$247.82

*year-end estimate



VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Police Department Summary



VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Police Department Administration Cost Center

Administration Cost Center provides strategic management and oversees the day-to-day operations of the Police Department. Responsibilities include emergency management, developing policies and procedures, establishing and tracking the department's budget, analyzing crime statistics, recommending risk management techniques, applying and managing grants, as well as disseminating public information via through working with the media and having engaging social media channels.



Goals and Objectives for Calendar Year 2021:

- Moving forward with the implementation of Police Department/Public Works facility improvements
- Help to publicize public health information and police practices
- Public and department implementation/protocols for a body worn camera program
- Maintain employee health throughout the department during COVID-19
- Development of a police officer recruitment team with an emphasis on police applicants and youth explorer program
- Develop a data-driven approach to crime reduction with an emphasis on interagency collaboration
- Implement efforts in officer mental health and wellbeing

Accomplishments:

- Increased department-wide transparency by implementing the virtual lunches with the chiefs series regarding the following topics:
 - Use of force policies and training
 - De-escalation techniques
 - Mental health awareness
 - Social justice
- Created a new page on the police department website about police transparency issues
- Public awareness campaign about police department policies and COVID-19
- Trained multiple officers in Crisis Intervention Training (CIT)
- Expanded the Community Roll Call program utilizing resident partnerships and virtual events
- Successful implementation of the Frontline online portal for vacation watch and overnight street parking
- Continued to enroll people in the Autism/at-risk Resident Program
- Continued to develop the DuPage County Major Crimes Task Force to develop MERIT to replace Fiat (SWAT) and several members of the Woodridge Police Department are actively involved in the organization leadership

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Police Department Administration Cost Center

Cost Center Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year-End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Personnel	\$718,151	\$590,612	\$614,314	\$619,473	\$526,243
Commodities	6,715	5,267	8,490	6,490	9,340
Services/Charges	685,324	705,213	830,756	780,445	822,055
Capital Outlay	0	0	1,000	0	0
Non-Operating	29,496	28,043	30,265	19,548	23,758
Total	\$1,439,686	\$1,329,135	\$1,484,825	\$1,425,956	\$1,381,396

Personnel Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year-End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Chief of Police	1.00	1.00	1.00	1.00	1.00
Deputy Chief	1.00	1.00	1.00	1.00	1.00
Sergeant *	1.00	1.00	1.00	0.00	0.00
Admin Assistant**	2.00	2.00	2.00	1.00	1.00
Management Analyst	1.00	1.00	1.00	1.00	1.00
Grand Total - FT Equivalents	6.00	6.00	6.00	4.00	4.00

* Sergeant moved to Community Outreach, formally Crime Prevention.

** Admin Assistant retired in 2020.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Patrol Cost Center

The Patrol Division is the largest component of the Woodridge Police Department in charge of responding to emergency and non-emergency calls for service. Officers routinely respond to calls for service regarding criminal offenses, traffic crashes, alarm activation, disturbances, traffic complaints and other miscellaneous events. In addition to patrol functions, officers also train in specialties such as Bike Patrol, ATV Patrol, Field Training Officers, Juvenile Officers, Breathalyzer Officers, Safety Seat Inspectors, Rapid Deployment Instructors, and Truck Enforcement Officers.



Goals and Objectives for Calendar Year 2021:

- Implement body-worn cameras
- Proactive enforcement of state and local laws and ordinances
- Provide professional emergency and non-emergency police services
- Apply community policing initiatives and crime prevention measures to maintain peace and protect life and property
- Overall reduction in crime and traffic accidents
- Increase traffic safety and DUI enforcement
- Continue seminars on child seat safety in English and Spanish

Accomplishments:

- Developed and implemented an emergency plan regarding police response in the COVID-19 era
- Implement numerous safety precautions for police officers, department employees, and the public visiting the facility
- Established a telephone reporting unit to maintain a high level of service while maintaining social distancing
- Responded and assisted numerous agencies regarding protests, looting, and civil unrest
- Appointed additional Field Training Officers
- Facilitated the installation of numerous child safety seats
- Maintained Community Policing role by expanding Community Roll Call Program
- Patrol located and arrested suspects that committed home invasions in Woodridge and Downers Grove
- Utilized the Frontline Portal for 6,643 overnight parking request, 1,521 vacation watches, 816 directed patrol (roll call) entries, 48 lost/found animals, and 318 condition reports (work orders).
- Conducted 6,073 extra patrols:

Extra Patrol Type	Number of Extra Patrols
Business	2,314
Residential	3,137
Park District	523
Foot Patrol	99
Total	6,073

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Patrol Cost Center

Cost Center Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Adopted</i>
	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2020</i>	<i>2021</i>
Personnel Services	\$4,172,832	\$4,153,800	\$4,322,169	\$4,124,571	4,499,143
Commodities	70,373	53,174	62,845	49,695	57,770
Services & Charges	8,145	10,146	7,900	5,800	8,700
Capital Outlay	15,923	16,292	18,000	0	10,700
Non-operating	314,388	326,884	345,612	219,560	319,904
Total	\$4,581,662	\$4,560,296	\$4,756,526	\$4,399,626	\$4,896,217

Personnel Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2020</i>	<i>2021</i>
Deputy Chief	1.00	1.00	1.00	1.00	1.00
Sergeant	4.00	4.00	4.00	4.00	4.00
Officer	28.00	32.00	33.00	33.00	33.00
Total Full-Time	33.00	37.00	38.00	38.00	38.00
Crossing Guards	1.60	1.60	1.60	0.00	1.60
Total Part-Time	1.60	1.60	1.60	0.00	1.60
Grand Total - FT Equivalents	34.60	38.60	39.60	38.00	39.60

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Detective Unit Cost Center

Detectives are responsible for handling follow-up investigations pertaining to violations of criminal statutes of the State of Illinois and ordinances of the Village of Woodridge. Detectives routinely investigate cases based on patrol officer reports that require comprehensive follow-up and analysis. Department Detectives are also in charge of completing comprehensive background checks on all prospective employees of the Village of Woodridge.



Goals and Objectives for Calendar Year 2021:

- Review and follow-up on criminal and juvenile complaints.
- Explore possibilities for additional training in phone forensics.
- Utilize current technologies into day-to-day operations of the unit.
- Implement case clearance protocol.

Accomplishments:

- Opened 352 new investigations in 2019
- Completed 49 Sex Offender /Violent Offender Against Youth Registration and Updates
- Completed 12 new Officer background checks
- Completed and resolved 57 missing person/runaway incidents
- Attended all the same trainings as of 2018 for 2019

Cost Center Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Personnel	\$604,748	\$615,461	\$651,940	\$602,632	\$637,000
Commodities	6,533	6,552	7,975	8,275	8,275
Services/Charges	16,566	18,304	19,075	18,275	18,775
Capital Outlay	0	0	0	0	0
Non Operating	34,284	32,875	34,011	22,806	30,248
Total	\$662,131	\$673,192	\$713,001	\$651,988	\$694,298

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Detective Unit Cost Center

Personnel Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year-End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2020</u>
Detective Sergeant	1.00	1.00	1.00	1.00	1.00
Detective	3.00	3.00	3.00	3.00	3.00
Evidence CSO	1.00	1.00	1.00	1.00	1.00
Grand Total FT Equivalents	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Tactical Unit Cost Center

The Tactical Unit is an operational unit supervised by the Deputy Chief of Support Services. The unit is comprised of one Tactical Sergeant, three officers, and one DEA Task Force member. This unit targets gang and drug activity throughout the community by regularly conducting alcohol and tobacco enforcement, as well as assisting other agencies, such as the DuPage County Sheriff's Department, the DEA, and other municipal police departments in the area. The Unit has two specialty positions: a local narcotics officer (vacant) and a DEA Task Force officer who works in conjunction with the Drug Enforcement Agency (DEA).



Goals and Objectives for Calendar Year 2021:

- Investigate and suppress drug and gang activity within Woodridge
- Complete alcohol and tobacco license checks to ensure businesses holding tobacco and liquor licenses are not selling these products to underage individuals
- File seized money, vehicles and property cases with courts and track the items through their settlement

Accomplishments:

- Unit activity included: 199 assists to Detectives and Patrol, 34 assists to other agencies, 88 social media investigations, 208 covert patrols, 110 drug & gang investigations, 115 surveillances, and 59 total arrests.
- Conducted tobacco law compliance checks in accordance with the Illinois Tobacco Grant
- The Tactical Unit instructed or assisted on numerous department training dates throughout the year: Initial Firearms Training, Monthly Firearms Training, Initial Rifle Training, Use of Force, MEGGITT, Less Lethal (shotgun), Taser, Rapid Deployment (Rescue Task Force), and Citizen's Police Academy.
- The Tactical Unit performed a long-term investigation into drug sales in and around the Windsor Lakes Complex. Through surveillance and traffic stops, suspects were developed and 8 total arrests were made.
- The Woodridge Tactical Unit was performing an investigation into narcotics sales at the Windsor Lakes Apartment Complex. While performing surveillance, a transaction was observed involving a vehicle. Subsequent to a traffic stop, a suspect was arrested in possession of cannabis and 2 firearms resulting in charges for Aggravated UUW and Possession of Cannabis.
- The Tactical Unit assisted Detective Gage with an investigation of a former Woodridge employee who allegedly made threats toward Village employees. The investigation was surveillance intensive and resulted in misdemeanor charges against the suspect.
- The Tactical Unit assisted the Detective Unit in an investigation regarding an Aggravated Discharge of a Firearm. Numerous hours of surveillance were performed and culminated in the execution of a Search Warrant. Numerous felony charges were approved on the offender.
- The Tactical Unit performed a long-term drug investigation regarding cannabis sales. The investigation resulted in felony Delivery/ Manufacturing of Cannabis Charges and the seizure of a large amount of cannabis and \$81,965 USC.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Tactical Unit Cost Center

- The Tactical Unit assisted the Patrol Division and Detective Unit with the apprehension and investigation of four subjects related to a Home Invasion and Robberies in Downers Grove and Woodridge. Three subjects were charged in those crimes.
- The Tactical Unit assisted the Patrol Division and the Downers Grove Detective Unit with the investigation of an aggravated vehicular hijacking (Downers Grove) and Motor Vehicle Theft (Woodridge). Tactical Officers assisted Downers Grove with the execution of a Search Warrant. The case led to the arrest of several individuals for Aggravated Vehicular Hijacking.

Cost Center Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year-End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Personnel Services	\$627,898	\$671,112	\$688,705	\$671,377	721,086
Commodities	6,008	5,344	6,750	6,950	6,950
Services & Charges	0	0	300	300	300
Capital Outlay	0	0	0	0	0
Non-Operating	24,648	29,530	28,889	26,109	25,649
Total	<u>\$658,553</u>	<u>\$705,986</u>	<u>\$724,644</u>	<u>\$704,736</u>	<u>\$753,985</u>

Personnel Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year-End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Tactical Sergeant	1.00	1.00	1.00	1.00	1.00
Tactical Officer	4.00	4.00	4.00	4.00	4.00
Grand Total - FT Equivalents	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Community Outreach Unit Cost Center

The Community Outreach Unit provides programming in order to anticipate and minimize crime within the community. Some of the programs funded in the Community Outreach Unit include GRIT, crime-free housing program, school safety drills, older adult programming, and other outreach initiatives.

In the 2020-2021 school year, the police department will continue the implementation and evolution of the school educational program – GRIT – utilizing virtual methods. Those that have GRIT possess a special combination of passion and persistence to overcome challenges and succeed. The program combines many elements of current issues facing our youth such as social media, peer pressure and bullying. GRIT also focuses on educating parents regarding the current issues facing our youth.



Goals and Objectives for Calendar Year 2021:

- Provide active shooter and ALICE training for local Woodridge businesses
- Evaluate and improve the youth based programming-GRIT
- Continue parent/student educational programs regarding social media, cyberbullying and drug awareness using a combination of in-person and virtual methods
- Continue Severe Weather presentations to maintain Storm Ready status for Woodridge by NOAA
- Increase crime prevention outreach to older adult population
- Continue safety awareness drills in area schools, senior living centers, and community gathering points as needed
- Continue to implement and improve the neighborhood safety program in collaboration with multi-family housing units

Accomplishments:

- Conducted the inaugural GRIT Scavenger Hunt, using virtual methods, incorporating local businesses in the process
- Adapted the community roll call series to a virtual format still focusing on multiple neighborhoods in the community
- Participated in several statewide awareness and enforcement campaigns throughout the year:
 1. National Speed Awareness Day
 2. Illinois Distracted Driving Week
 3. Illinois Rail Safety Week
 4. Child Passenger Safety Week
- Facilitated mobile food pantry drives
- The Woodridge Police Department received third place for our submission in the Illinois Traffic Safety Challenge

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Community Outreach Unit Cost Center

- Expanded the GRIT curriculum to include virtual learning for K-8 grades in all Woodridge public schools
- Completed school lockdown drills and active shooter presentations for all Woodridge schools, including pre-schools and daycare centers

Cost Center Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year-End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Personnel Services*	\$189,248	\$331,700	\$357,010	\$346,454	364,801
Commodities	2,020	2,504	3,450	1,950	2,450
Services & Charges	4,691	6,457	5,500	3,500	4,000
Non-Operating	3,528	3,691	3,611	3,258	3,206
Total	<u>\$199,486</u>	<u>\$344,352</u>	<u>\$369,571</u>	<u>\$355,162</u>	<u>\$374,457</u>

Personnel Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year-End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Sergeant	0.00	0.00	0.00	1.00	1.00
Officer	1.00	1.00	1.00	1.00	1.00
Investigative Aide	0.00	0.00	1.00	1.00	1.00
Grand Total - FT Equivalents	<u>1.00</u>	<u>1.00</u>	<u>2.00</u>	<u>3.00</u>	<u>3.00</u>

*Sergeant position and Investigative Aide allocated to Community Outreach in 2019.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Community Services Cost Center

The Community Services Cost Center is responsible for the personnel and support costs associated with Community Service Officers (CSO). CSOs focus on parking and code enforcement, traffic control, as well as animal control functions.



Goals and Objectives for Calendar Year 2021:

- Assist patrol officers by responding to many types of non-emergency calls, including parking violations, traffic control, vehicle lock-outs, and animal services functions
- Assist with daily calls for service to allow sworn officers to focus on priority policing initiatives
- Provide essential non-emergency assistance to the Police Department and Village Hall
- Assist Community Development with property code enforcement

Accomplishments:

- Trained a new Community Service Officer (CSO)
- Analyzed workloads to develop CSO scheduling to increase overall Village-wide CSO coverage
- Added coverage to patrol division by realigning job duties of Evidence CSO

	2014	2015	2016	2017	2018	2019
Stray Animal Calls	200	200	212	246	157	157
Animal Bite Investigations	13	10	9	8	13	13
Vehicle lock-outs	675	590	365	351	483	464
Parking Tickets	1,588	2,331	1,930	1,311	2,909	3,501

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Community Services Cost Center

Cost Center Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year-End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Personnel Services	\$236,108	\$219,426	\$222,151	\$210,645	\$217,378
Commodities	5,776	6,811	7,080	7,205	7,205
Services/Charges	1,358	3,890	4,250	4,250	4,250
Capital Outlay	0	0	0	0	0
Non-Operating	38,844	42,594	44,043	26,064	39,746
Total	<u>\$282,085</u>	<u>\$272,721</u>	<u>\$277,524</u>	<u>\$248,164</u>	<u>\$268,579</u>

Personnel Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year-End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
CSO*	3.00	3.00	3.00	2.00	3.00
Grand Total - FT Equivalents	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>2.00</u>	<u>3.00</u>

*One Community Service Officer separated from the Village in 2020 and the position is budgeted to be filled in 2021.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Records Unit Cost Center

The Records Unit processes all police reports, traffic tickets, felony and misdemeanor charges, parking tickets, court notices, expungements, subpoenas, as well as FOIA, report and criminal history requests. Staff also assists residents with police-related questions. In addition, the Records Unit is responsible for maintaining monthly statistical information for the Department.



Goals and Objectives for Calendar Year 2021:

- Navigate the continuing issues regarding the challenging transition to the DuPage County's records management system upgrade, known as the DuPage County Justice Information System (DUJIS)
- Monitor state law regarding juvenile expungements and shared juvenile records to ensure compliance
- UCR training – transition to NIBRS (National Incident Based Reporting System), which is a new way of capturing and reporting Uniform Crime Statistics to the FBI

Accomplishments:

- Department-wide training regarding the DUJIS transition
- Successfully completed unit member training regarding the transition to NIBRS
- Adjusted unit operations to maintain service to public during the COVID era

Documents Processed					
	2015	2016	2017	2018	2019
Reports	3,793	4,209	4,219	3,975	4,394
Illinois Vehicle Code Tickets	5,916	4,512	5,128	4,957	3,501
Parking Tickets	4,140	3,496	4,201	2,909	1,398
Total	13,849	12,217	13,548	11,841	9,293

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Records Unit Cost Center

Cost Center Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year-End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Personnel Services	\$296,697	\$317,020	\$328,302	\$319,364	\$309,874
Commodities	1,384	1,745	1,975	1,975	1,975
Services/Charges	19,378	20,640	19,150	18,400	17,400
Capital Outlay	0	0	0	0	0
Total	\$317,459	\$339,405	\$349,427	\$339,739	\$329,249

Personnel Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year-End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Records Supervisor	1.00	1.00	1.00	1.00	1.00
Records Assistant	2.00	2.00	2.00	1.00	2.00
Total Full-Time	3.00	3.00	3.00	2.00	3.00
Records Assistant*	0.50	0.50	0.50	0.50	0.50
Total Part-Time	0.50	0.50	0.50	0.50	0.50
Grand total - FT Equivalents	3.50	3.50	3.50	2.50	3.50

*One Records Assistant retired in 2020 and the position is budgeted to be filled in 2021.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Training Cost Center

The Woodridge Police Department provides a diverse and extensive training program for our officers in accordance with our mission to provide dedicated professional service. Command staff believes that police officer training protects our officers and the public by ensuring that our Department is prepared to respond to any type of incident - including active shooter and weather emergencies. Training for all members of the Police Department is budgeted in the Training Cost Center. Training includes the police academy for new police employees, legal updates, conferences, and seminars. Moreover, training includes mental health awareness and vital scenario based training.

The Police Department is a member of the North East Multi-Regional Training, Inc., which provides high quality, cost effective training programs, criminal justice information, and services at a reduced cost. In addition, supplies for defensive tactics training are included in this cost center. There are no personnel costs associated with this cost center.



Goals and Objectives for Calendar Year 2021:

- Increase virtual training platforms for defensive tactics
- Provide all necessary training in order to maintain certification for sworn officers and other specialty positions
- Continue to add officers to the Field Training Officer (FTO) program
- Continue to offer varied training to employees of the Police Department
- Send one Patrol Sergeant to the Northwestern University's Staff and Command course
- Include a rescue task force personnel in active shooter drills
- Create a centralized and accessible training database for the department
- Continue crisis intervention training for remaining members of the department

Accomplishments:

- Completed more than 4,000 total training hours in 2019
- Provided advanced field sobriety training for all patrol officers
- Conducted School Lock Down Drills with all schools, both public and private
- Conducted multiple defensive tactics training sessions attended by all sworn officers
- Completed Social Media Law Enforcement Investigations
- Conducted five qualifications at the shooting range attended by all sworn officers
- Completed Advanced Critical Infrastructure Certification through FEMA
- Certified two officers through the field training program

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Training Cost Center

Cost Center Summary					
	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year-End</i>	<i>Dept.</i>
	<i><u>2018</u></i>	<i><u>2019</u></i>	<i><u>Budget</u></i>	<i><u>Estimate</u></i>	<i><u>Request</u></i>
	<i><u>2018</u></i>	<i><u>2019</u></i>	<i><u>2020</u></i>	<i><u>2020</u></i>	<i><u>2021</u></i>
Commodities	\$7,921	\$7,601	\$8,500	\$8,500	\$8,500
Services & Charges	42,875	35,995	44,900	37,165	41,800
Capital Outlay	0	0	0	0	0
Total	\$50,796	\$43,596	\$53,400	\$45,665	\$50,300

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Public Works Department Summary

The Public Works Department is headed by the Director of Public Works. The department consists of 32.38 (regularly scheduled full time equivalents) employees along with part-time seasonal employees during the summer months and auxiliary part time seasonal snow plow drivers in the winter months. The department oversees operations under four (4) separate funds each with distinct funding sources which include the General Fund (cost centers listed below), the Water and Sewer Enterprise Fund, the Motor Fuel Tax Fund, and the Municipal Garage Fund (internal service fund).

Public Works operations that fall within the General Fund include Engineering and Engineering Inspection Services, Facilities Maintenance of all buildings, all Road Maintenance including snow and ice removal and sidewalk/bike path maintenance, Traffic Control Services along with streetlights and traffic signals, Forestry Services, and Storm Water Management. The Public Works Department also oversees and operates the Village water distribution system and sanitary sewer collection systems, the municipal garage operations, and the roadway resurfacing and reconstruction programs under the Motor Fuel Tax Fund.

Core Goals of the Public Works Department:

- Evaluate, plan for, and implement capital improvement and capital maintenance programs including storm water management, roadway improvements, streetscape and tree canopy enhancement and health to secure viable and quality infrastructure and asset management for our community presently and in the future (ongoing).
- Continuous upkeep and inspections to assure storm water holding facilities and water ways, infrastructure, and roadways are functioning correctly (ongoing).
- Protect and enhance the Village's urban forest; maintain and improve upon the community image through various streetscape efforts (ongoing).
- Continuously re-evaluate and improve the mosquito abatement program to effectively prevent mosquitoes and treat areas when elevated mosquito counts are found (ongoing).
- Evaluate the condition of the roadways and bike path systems and prepare the pavement management program (Road Maintenance Cost Center and Motor Fuel Tax Program) and road signage and street lighting programs (ongoing).

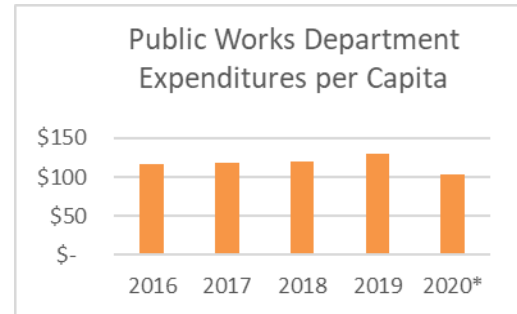
Cost Centers	Account Number/Org Code	2021 Budget
		Cost Center Total:
Engineering & Inspection	1013140	541,699
Facilities Maintenance	1013141	423,563
Road Maintenance	1013142	1,256,370
Traffic Control	1013143	567,489
Forestry Services	1013144	373,497
Storm Water Management	1013145	669,834
Total Departmental Budget		<u><u>\$3,832,452</u></u>

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Public Works Department Summary

Year	Population	Expenditure	\$ Per Capita
2016	32,971	\$ 3,818,857	\$ 116
2017	32,971	\$ 3,873,340	\$ 117
2018	32,971	\$ 3,978,859	\$ 121
2019	32,971	\$ 4,268,145	\$ 129
2020*	32,971	\$ 3,386,235	\$ 103

*year-end estimate



VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Engineering and Inspection Cost Center

Engineering operations entail major road, sidewalk, curb and bike path improvements. They are involved in traffic and drainage studies, grant applications, utility atlases and various inspections.

The Road Improvement Program rotates through designated areas in town to complete major improvements to streets, sidewalks, curbs and bike paths. This encompasses applying for grants, preparing and assisting with bids, working with contractors and overseeing the actual reconstruction, resurfacing, patching, concrete work, crack fill, seal coating and streetscape projects. Engineering conducts and presents traffic and drainage studies, reviews development plans and performs inspections of bridges and new development utilities. They are responsible for updating and printing all utility atlases for streets, storm sewers, sanitary sewers, water mains, zoning and migration of the atlas maps to the Enterprise GIS. They also assist all departments in identifying jurisdictional issues.



Goals and Objectives for Calendar Year 2021:

- Design and construction engineering of the Calendar 2021 Resurfacing Projects.
- Design review and assistance for Sanitary and Water System Improvement Capital Project
- Design Engineering for various storm water management projects.
- Construction engineering for various subdivision developments.

Accomplishments:

- Design and construction engineering of the Calendar 2020 MFT and STP Resurfacing Projects
- Design and construction engineering for the 83rd Street Resurfacing Project and the Woodward Avenue Resurfacing Project.
- Engineering review of private subdivision and commercial developments.
- Review and monitoring of Private Utility Right-of-way projects.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Engineering and Inspection Cost Center

Cost Center Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Personnel	\$293,951	\$293,261	\$312,677	\$284,762	\$296,519
Commodities	883	1,768	2,500	2,100	2,500
Services/Charges	290,224	311,571	216,874	201,024	222,875
Capital Outlay	0	0	12,000	6,000	6,000
Non-Operating	14,076	13,214	16,510	11,495	13,805
Total	<u>\$599,134</u>	<u>\$619,814</u>	<u>\$560,561</u>	<u>\$505,381</u>	<u>\$541,699</u>

Personnel Summary

	<i>Actual</i>	<i>Actual</i>	<i>Original</i>	<i>Year End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Director of Public Works	0.50	0.50	0.50	0.50	0.50
Civil Engineer	1.50	1.50	1.50	1.50	1.50
Intern	1.00	0.00	0.00	0.00	0.00
Grand Total - FT					
Equivalents	<u>3.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>

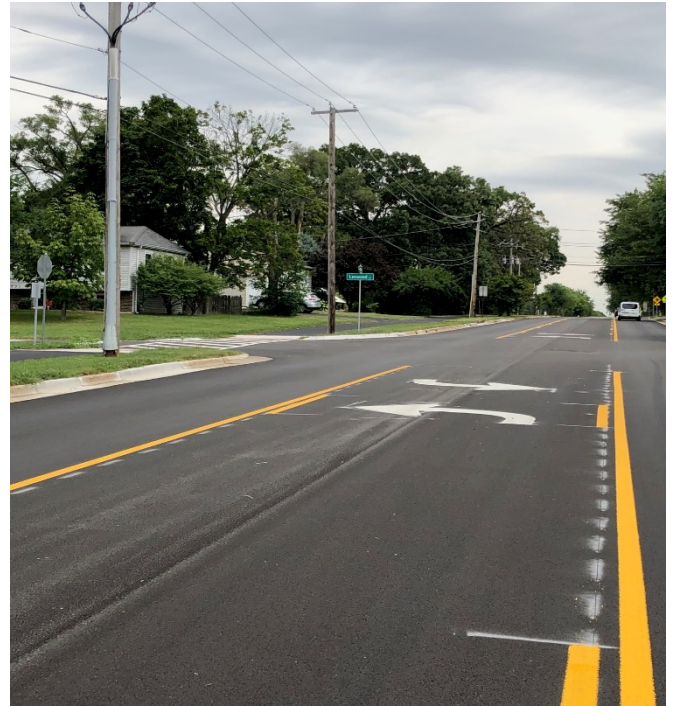
VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Road Maintenance Cost Center

The Public Works Roads Maintenance operations are responsible for 96 center lane miles of roads and 140 miles of sidewalks, and numerous sections of bike paths throughout the Village.

Road and bike path maintenance entails sweeping, snow plowing and de-icing, shoulder maintenance, pavement patching and crack-fill. The Village performs sidewalk patching and repairs and offers a shared cost sidewalk replacement program for residents. Preparing for and managing snow and ice removal and deicing (road salt, brine, and calcium chloride) operations is a major function of this cost center and the focus five months of the year.

Additionally some responsibilities cross between various cost centers including street sweeping and mosquito abatement which are shared with Storm Water Management.



Goals and Objectives for Calendar Year 2021:



- Continue to operate an effective and efficient snow and ice control program while continuing to develop and refine our approach based on emerging technologies and costs.
- Continue to utilize street sweeping in a targeted manner to maintain effectiveness in achieving both clean roads and improving the quality of storm water run-off. Continue to analyze and proactively modify the Village's multipronged approach to mosquito abatement.
- Completion of the annual road maintenance work including crack-fill, seal coat, patching and pavement markings.
- Continuation of the annual sidewalk replacement / trip hazard inspection survey program.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Road Maintenance Cost Center

Accomplishments:

	<u>2017</u>	<u>2018</u>	<u>2019</u>	<i>Original</i> <u>2020</u>	<i>Estimated</i> <u>2020</u>
1. SQFT of Sidewalk replaced	5,070	3,225	3,675	4,000	4,000
2. Sidewalk Square joints ground	149	50	252	250	250
3. Miles driven for snow removal	9,895	23,859	30,414	24,000	24,000
4. Salt used (tons)	1,321	2,523	3,016	2,600	2,600

Cost Center Summary

	<i>Actual</i> <u>2018</u>	<i>Actual</i> <u>2019</u>	<i>Revised</i> <i>Budget</i> <u>2020</u>	<i>Year End</i> <i>Estimate</i> <u>2020</u>	<i>Dept.</i> <i>Request</i> <u>2021</u>
Personnel	\$560,075	\$596,210	\$580,519	\$536,467	\$602,277
Commodities	226,891	353,121	59,188	72,969	76,226
Services/Charges	384,279	364,112	361,808	305,258	342,760
Capital Outlay	0	64,416	0	0	0
Non-Operating	211,764	238,872	240,937	154,472	235,107
Total	\$1,383,008	\$1,616,731	\$1,242,452	\$1,069,166	\$1,256,370

Personnel Summary

	<i>Actual</i> <u>2018</u>	<i>Actual</i> <u>2019</u>	<i>Revised</i> <i>Budget</i> <u>2020</u>	<i>Year End</i> <i>Estimate</i> <u>2020</u>	<i>Dept.</i> <i>Request</i> <u>2021</u>
Supt of Operations	0.75	0.75	0.75	0.75	0.75
Foreman	0.75	0.75	0.75	0.75	0.75
Office Associate	1.00	1.00	1.00	1.00	1.00
Maintenance Worker II	2.00	3.00	2.00	2.00	2.00
Total - Full Time	4.50	5.50	4.50	4.50	4.50
Seasonal (3 Employees)*	0.69	0.69	0.69	0.00	0.69
Total - Part Time	0.69	0.69	0.69	0.00	0.69
Grand Total - FT Equivalents	5.19	6.19	5.19	4.50	5.19

*Eliminated seasonals in 2020 as part of Village cost-savings in response to COVID-19 pandemic.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Facilities Maintenance Cost Center

Facility Maintenance is responsible for cleaning, repairs, improvements and compliance requirements for the Village Hall and Public Works/Police Department buildings and grounds. Work is completed by in-house staff and through contractors.

Maintenance includes repairs and routine inspections for heating, cooling, electric, plumbing, painting, and other miscellaneous work. They are also responsible for inspections and compliance for IRMA safety checks, the elevator and fire safety devices. Windows and daily cleaning for the buildings are contracted to outside vendors and coordinated by Facility Maintenance. Upkeep of the Village grounds, including snow removal, refuse removal, outdoor furniture and flags are also the responsibility of this maintenance group. Facility Maintenance additionally responds to requests for moving boxes and furniture, miscellaneous deliveries and room set up.



Goals and Objectives for Calendar Year 2021:

- Complete the Design and Construction of the 1 Plaza Drive Roof and Mechanical System replacements.
- Improve the entryway of Village hall with awning replacements and pole repair/painting
- Continue to review and make ADA improvements as needed in the municipal buildings.
- Continue the interior office and hallway updating for 1 Plaza Drive.

Accomplishments:

- Completed the COVID work space distancing set-up, barriers and signage protocols.
- Facility repairs, maintenance projects and preventive system maintenance for facility buildings.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Facilities Maintenance Cost Center

Cost Center Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Personnel	\$160,486	\$140,476	\$139,176	\$129,873	\$141,894
Commodities	29,205	31,177	29,350	35,175	37,975
Services/Charges	191,102	190,069	189,068	191,668	194,360
Capital Outlay	13,889	0	39,500	10,000	39,500
Non-Operating	8,436	8,956	9,704	6,669	9,834
Total	\$403,118	\$370,678	\$406,798	\$373,385	\$423,563

Personnel Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Facilities Technician	1.00	1.00	1.00	1.00	1.00
Total - Full Time	1.00	1.00	1.00	1.00	1.00
Seasonal (1 Employee)*	0.20	0.00	0.25	0.00	0.23
Total - Part Time	0.20	0.00	0.25	0.00	0.23
Grand Total - FT Equivalents	1.20	1.00	1.25	1.00	1.23

*Eliminated seasonals in 2020 as part of Village cost-savings in response to COVID-19 pandemic.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Traffic Control Cost Center

Traffic operations and maintenance are primarily responsible for the Village's 1,650 street lights and extensive signage. Maintenance of streetlights involves replacing and repairing street lights as problems are reported by residents or identified by the Village during routine monthly streetlight surveys. Street name signs, information and restriction signs and traffic regulation signs are repaired, replaced or installed new by the Traffic crew. They are also responsible for setting up safety devices such as barricades and cones for planned events or emergencies, street light inspections for new developments and installations, installing Village banners and assisting with location of utilities for JULIE.



Goals and Objectives for Calendar Year 2021:

- Continuation of the Roadway Street Name Sign Replacement Program to meet the MUTCD Retro reflectivity Requirements.
- Continuation of LED Streetlight enhancements and meter tracking.
- Continuation of the streetlight maintenance and replacement program.

Accomplishments:

	<u>2017</u>	<u>2018</u>	<u>2019</u>	Original <u>2020</u>	Estimated <u>2020</u>
Street Light Repairs	341	410	556	450	450

Sign Program Improvements:

FY2016 Replacement of Street Signs to Retroreflectivity Standard & School Crossing Signs
FY2017 Replacement of Street Signs to Retroreflectivity Standard & Park Signage
FY2018 Replacement of Street Signs to Retroreflectivity Standard & "Stop" Signage
FY2019 Replacement of Street Signs to Retroreflectivity Standard & "Stop" Signage
FY2020 Replacement of Street Signs to Retroreflectivity Standard & Folding "Stop" Signs

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Traffic Control Cost Center

Cost Center Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Personnel	\$255,852	\$258,278	\$266,966	\$256,728	\$273,894
Commodities	63,385	84,744	62,248	63,290	62,965
Services/Charges	141,705	154,544	158,020	150,020	170,712
Capital Outlay	8,319	27,294	5,400	2,500	3,000
Non-Operating	57,912	104,441	103,396	26,776	56,918
Total	<u>\$527,173</u>	<u>\$629,301</u>	<u>\$596,030</u>	<u>\$499,314</u>	<u>\$567,489</u>

Personnel Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Foreman	0.25	0.25	0.25	0.25	0.25
Maintenance Worker II	2.00	2.00	2.00	2.00	2.00
Total - Full Time	<u>2.25</u>	<u>2.25</u>	<u>2.25</u>	<u>2.25</u>	<u>2.25</u>
Seasonal (1 Employee)*	0.23	0.30	0.23	0.00	0.23
Total - Part Time	<u>0.23</u>	<u>0.30</u>	<u>0.23</u>	<u>0.00</u>	<u>0.23</u>
Grand Total - FT Equivalents	<u>2.48</u>	<u>2.55</u>	<u>2.48</u>	<u>2.25</u>	<u>2.48</u>

*Eliminated seasonals in 2020 as part of Village cost-savings in response to COVID-19 pandemic.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Forestry Services Cost Center

The Village maintains approximately 11,000 Village-owned trees along the public right-of-way throughout town and on other Village maintained property. Maintenance and operation includes tree planting, removal and trimming as well as inspecting the health of trees and implementing measures to control infestations. Other operations include the landscaping and maintenance of seasonal and permanent flowers and plants, grass mowing, and entryway signage. The Village also provides both a Tree Planting Cost Share Program for residents interested in planting new trees in their parkway and an annual tree trimming program which offers an option for residents to attach to discounted trimming and removal rates for their private trees.

Goals and Objectives for Calendar Year 2021:

- Continue preventative care programs for the overall health of the parkway trees and reduce the potential for storm damage through the annual Parkway Tree Trimming Program.
- Continue the removal of damaged or dying parkway trees and replace these losses with new diverse tree species.
- Maintain a survey of all parkway trees in the community to track species diversification and to develop strategies to combat infestations and disease.
- Replacement of the Chipper Truck and Chipper Equipment.



Accomplishments:

	<u>2017</u>	<u>2018</u>	<u>2019</u>	Original <u>2020</u>	Estimated <u>2020</u>
Trees Removed:	153	121	110	100	100
Trees Planted:	58	78	89	80	80
Trees Trimmed:	1574	1629	1900	1600	1600
Stumps Removed:	153	75	110	100	100

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Forestry Services Cost Center

Cost Center Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Personnel	\$178,242	\$150,630	\$161,286	\$157,662	\$163,684
Commodities	31,864	32,774	28,532	15,482	21,082
Services/Charges	213,613	208,119	180,635	142,985	166,635
Capital Outlay	0	0	0	0	0
Non-Operating	22,032	28,590	28,045	16,044	22,096
Total	\$445,751	\$420,113	\$398,498	\$332,173	\$373,497

Personnel Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Foreman	0.25	0.25	0.25	0.25	0.25
Maintenance Worker II	1.00	1.00	1.00	1.00	1.00
Total - Full Time Equivalent	1.25	1.25	1.25	1.25	1.25
Grand Total - FT Equivalents	1.25	1.25	1.25	1.25	1.25

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Stormwater Management Cost Center

The Village of Woodridge adopted the revised DuPage County County-Wide Storm Water Management Ordinance in 2013. This Ordinance establishes a program that both accounts for the volume and sets standards for promoting water quality of storm water as it travels through control measures back toward ground reservoirs and surface waters.

The storm water system maintained by the Village includes approximately 115 miles of storm sewers and over 40 ponds, along with various creek tributaries and outfalls. The Storm Water Management maintenance and operation include pond inspections; repair, replacement and maintenance of mains; ponding and flooding surveys; erosion control measures; catch basin cleaning and maintenance; vegetation management; and locating utilities for JULIE and other requests.



Goals and Objectives for Calendar Year 2021:

- Complete the design and/or construction of various streambank stabilization projects.
- Televises and line various sections of CMP storm sewer main.
- Annual roadway catch basin cleaning program to remove debris and improve storm water intake systems (approximately 6 to 8 years to complete full cycle of catch basins).
- Continuous upkeep and inspections to assure storm water holding facilities (Retention / Detention / Storm Sewer) and waterways are functioning during rain events.
- Identify and support capital improvements such as stream bank stabilization and creek improvements and storm sewer repairs with Grant Funding.

Accomplishments:

	<u>2017</u>	<u>2018</u>	<u>2019</u>	<i>Original</i> <u>2020</u>	Estimated <u>2020</u>
1. Storm Catch Basins Rebuilt or Replaced	34	55	50	45	45
2. Storm Catch Basins cleaned	196	75	150	200	200
3. Creek work / Streambank Stabilization (per site)	4	4	4	4	4
4. Times Per Year: (50) Detention/Retention basins inspected and cleaned	24	32	32	32	32
5. Street sweeps of entire Village	7	7	7	5	5
6. Number of times per year: Treat catch basins for mosquitos	3	3	3	3	3

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Stormwater Management Cost Center

Cost Center Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Personnel	\$372,130	\$381,796	\$399,638	\$381,743	\$409,762
Commodities	27,712	33,884	33,145	33,145	34,970
Services/Charges	186,729	159,967	183,805	172,875	184,352
Capital Outlay	4,103	0	0	0	0
Non-Operating	30,000	35,862	42,673	19,053	40,750
Total	<u>\$620,674</u>	<u>\$611,509</u>	<u>\$659,261</u>	<u>\$606,816</u>	<u>\$669,834</u>

Personnel Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Supt. of Operations	0.25	0.25	0.25	0.25	0.25
Foreman	0.50	0.50	0.50	0.50	0.50
Civil Engineer	0.50	0.50	0.50	0.50	0.50
Maintenance Worker II	2.00	2.00	2.00	2.00	2.00
Total - Full Time	<u>3.25</u>	<u>3.25</u>	<u>3.25</u>	<u>3.25</u>	<u>3.25</u>
Seasonal (1 Employee)*	0.20	0.30	0.23	0.00	0.23
Total - Part Time	<u>0.20</u>	<u>0.30</u>	<u>0.23</u>	<u>0.00</u>	<u>0.23</u>
Grand Total - FT Equivalents	<u>3.45</u>	<u>3.55</u>	<u>3.48</u>	<u>3.25</u>	<u>3.48</u>

*Eliminated seasonals in 2020 as part of Village cost-savings in response to COVID-19 pandemic.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Transfers/Rebates Cost Center

Transfers are used for the shifting of resources from one fund to another. They are created for several reasons including using General Fund dollars to provide funding to various programs in other funds in accordance with budgetary authorizations; to transfer funds to service long-term debt; or to support the Capital Projects Fund. Transfers may be routine or non-routine.

Rebates are for economic incentive agreements with certain businesses within the Village.

Account Number/Org Code		2021 Budget:
Transfers	1019999	\$4,783,791
Rebates	1019980	<u>\$420,000</u>
Total		<u><u>\$5,203,791</u></u>

Cost Center Summary

	<i>Actual 2018</i>	<i>Actual 2019</i>	<i>Revised Budget 2020</i>	<i>Year End Estimate 2020</i>	<i>Dept. Request 2021</i>
Rebates	\$429,007	\$407,659	\$445,000	\$400,000	\$420,000
Debt Service	0	0	0	0	0
Transfers - Police Pension	<u>2,447,309</u>	<u>3,182,194</u>	<u>3,985,531</u>	<u>3,985,531</u>	<u>4,783,791</u>
Total	<u><u>\$2,876,316</u></u>	<u><u>\$3,589,853</u></u>	<u><u>\$4,430,531</u></u>	<u><u>\$4,385,531</u></u>	<u><u>\$5,203,791</u></u>

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

State Drug Enforcement Fund

The State Drug Enforcement Fund is funded solely by illegal drug, DUI arrests, and court awards in conjunction with asset forfeitures related to these criminal offenses. This fund has State and Local statutory limitations related to spending. In most cases, the funds can only be used on policing initiatives and equipment to aid in the enforcement and investigation of criminal activity.



Goals and Objectives for Calendar Year 2021:

- Evaluate assigning a Woodridge police officer to a local drug task force
- Continue proactive and educational initiatives combating gangs and drugs (ongoing)
- Aggressively investigate narcotics violations at federal, state and local levels (ongoing)
- Seize assets resulting from criminal investigations and arrests (ongoing)
- Enforce DUI related offenses (ongoing)

Accomplishments:

- Seized numerous assets and United States currency in support of future initiatives
- Successfully investigated and prosecuted numerous narcotics and gang-related offenses
- Participated in numerous DUI enforcement and traffic safety campaigns
- Conducted tobacco, liquor, and synthetic cannabis inspections and awareness to retailers
- Enhanced financial compliance for state and federal seizure accounts

Fund Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year-End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Commodities	(\$826)	\$805	\$1,000	\$1,000	\$1,000
Services & Charges	3,027	2,147	3,000	3,000	3,000
Capital Outlay	0	0	0	0	17,000
Internal Services/Other	650,441	0	0	0	0
Total	\$652,642	\$2,952	\$4,000	\$4,000	\$21,000

In FY2018, the State and Federal Drug Enforcement Fund was separated. Revenues tied to federal funds in the amount of \$650,441 were transferred to establish the Federal Drug Enforcement Fund.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Federal Drug Enforcement Fund

The Federal Drug Enforcement Fund accounts for revenues and expenditures from funds received under the Department of Justice's Equitable Sharing Program.



Goals and Objectives for Calendar Year 2021:

- Aggressively investigate narcotics violations at the federal level by participating in the Chicago DEA Task Force

Accomplishments:

- Seized numerous assets and United States currency in support of future initiatives
- Successfully investigated and prosecuted numerous narcotics and gang-related offenses

Fund Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year-End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Commodities	\$751	\$597	\$1,000	\$1,000	\$1,000
Services & Charges	\$548	\$130	500	0	7,995
Capital Outlay	\$8,343	\$193,437	5,600	47,550	28,550
Internal Services/Other	\$8,496	\$8,500	8,500	7,000	8,500
Total	\$18,137	\$202,664	\$15,600	\$55,550	\$46,045

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Charitable Contributions Fund

The Charitable Contributions Fund is made possible by a unique partnership between the Mayor and Board of Trustees and the ProLogis Foundation. The ProLogis Foundation provides monetary support to the Mayor and Board of Trustees through a grant and scholarship program for community groups and youth residents.



Goals and Objectives:

- Provide financial support through college scholarships awarded to youth residents that are pursuing higher education
- Promote civic involvement through providing grants of support to community groups

Accomplishments:

- Provided college scholarships to youth residents
- Provided grants to support community groups

Fund Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year-End</i>	<i>Dept.</i>
	<u>2018</u>	<u>2019</u>	<u>Budget</u>	<u>Estimate</u>	<u>Request</u>
	<u>2020</u>	<u>2020</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Non-Operating	\$3,500	\$3,000	\$3,500	\$3,500	\$3,500
Total	\$3,500	\$3,000	\$3,500	\$3,500	\$3,500

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Motor Fuel Tax Fund

The Motor Fuel Tax Fund (MFT) is used to account for the maintenance and construction of streets and roads, as well as ancillary costs as approved or allowed by the Illinois Department of Transportation. The Village uses various maintenance and improvement treatments on the roadway system, including curb line and pavement crack fill, patching, and minimal overlay in order to extend the life of the roadway before resurfacing or reconstruction is needed.

The revenue for this fund comes from the Village's share of gasoline taxes distributed by the State of Illinois and from a local \$0.04 gas tax assessed on purchases from service stations in Woodridge, with additional funding from the General Fund as needed



Goals and Objectives for Calendar Year 2021:

- Continue ongoing evaluation and modification to types of treatments and cycle of treatments to assure continued fiscal stability of the MFT fund and appropriate level of service to the Village's roads.
- Continue aggressive pursuit of outside grant funding sources in order to offset the cost of resurfacing / reconstruction costs of streets.

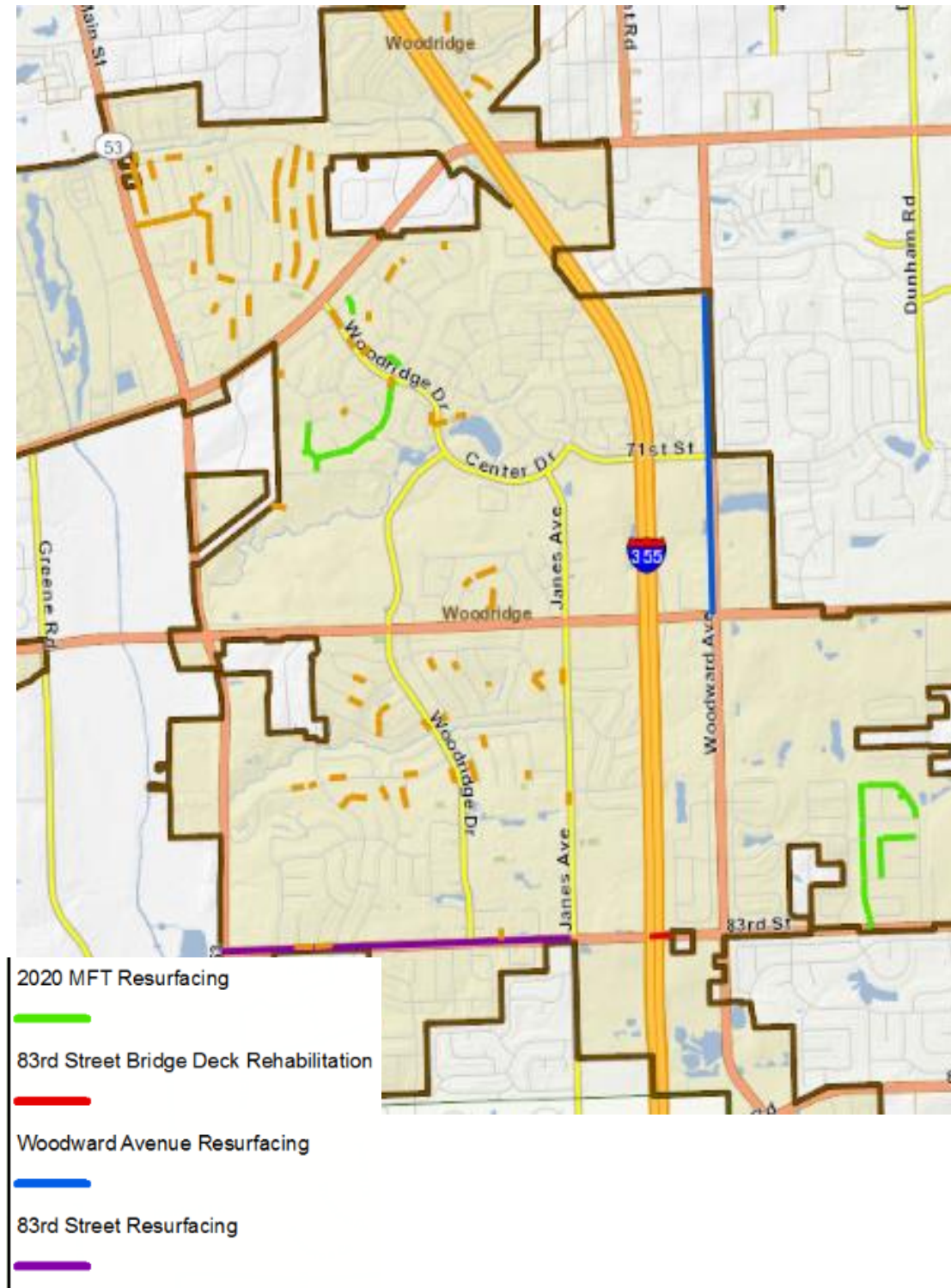
Fund Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Dept.</i>
	<u>2018</u>	<u>2019</u>	<u>Budget</u>	<u>Estimate</u>	<u>Request</u>
			<u>2020</u>	<u>2020</u>	<u>2021</u>
Commodities	\$0	\$0	\$198,803	\$198,803	\$198,803
Services/Charges	\$0	\$0	\$0	\$0	\$0
Capital Outlay	1,855,726	1,995,326	2,511,721	2,511,721	2,009,712
Non-Operating	0	0	0	0	0
Total	\$1,855,726	\$1,995,326	\$2,710,524	\$2,710,524	\$2,208,515

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Motor Fuel Tax Fund

FY 2020: Completed Roadway Projects



VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Special Service Area #1 – Seven Bridges

The Special Service Area #1 Fund is used to account for taxes levied for the maintenance and replacement of a storm water management facility for the Seven Bridges area. The Hobson Dam was constructed in 1989 primarily with gabion baskets and has a useful life of approximately 50 years.



Goals and Objectives for Calendar Year 2021:

- Conduct regular inspections
- Remove any vegetation growing through the gabion baskets
- Repair concrete as needed

2020 Accomplishments:

- Conducted regular inspections

Fund Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Services/Charges	\$1,500	\$0	\$10,000	\$2,000	\$2,500
Capital Outlay	0	0	0	0	0
Total	<u>\$1,500</u>	<u>\$0</u>	<u>\$10,000</u>	<u>\$2,000</u>	<u>\$2,500</u>

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Special Service Area #3 – Richfield Place

The Special Service Area #3 Fund is used to account for taxes levied for the maintenance of a storm water management facility for the Richfield Subdivision. This facility pumps storm water that then flows into the pond on Meadowwood Avenue and eventually out to 83rd Street. Work on the facility includes regular inspection, maintenance, electrical costs, as well as pump repair and replacement. Pump replacement work was completed in 2019 and estimated for the next replacement in approximately 2029.



Goals and Objectives for Calendar Year 2021:

- Regular inspection
- Maintenance
- Pull and repair pumps as needed

2020 Accomplishments:

- Regular system inspection
- Maintenance

Fund Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Dept.</i>
	<u>2018</u>	<u>2019</u>	<u>Budget</u>	<u>Estimate</u>	<u>Request</u>
			<u>2020</u>	<u>2020</u>	<u>2021</u>
Services/Charges	\$587	\$535	\$2,500	\$1,600	\$2,700
Capital Outlay	0	4,207	2,000	2,000	2,000
Non-Operating Transfer	1,500	1,500	1,500	1,500	1,500
Total	\$2,087	\$6,242	\$6,000	\$5,100	\$6,200

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Special Service Area #5 – Timbers Edge

The FY2018 Budget established the creation of Special Service Area #5 Fund to account for taxes levied for the maintenance of a storm water management facility for out lot 4 of the Timbers Edge Subdivision. Per the intergovernmental agreement between the Village and the Woodridge Park District, the Park District will submit an annual reimbursement request to the Village for expenditures related to the District's maintenance of Outlot 4.

Goals and Objectives for Calendar Year 2021:

- Conduct regular inspection. (ongoing)
- Stormwater detention pond maintenance. (ongoing)

	Fund Summary				
	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Dept.</i>
	<u>2018</u>	<u>2019</u>	<u>Budget</u>	<u>Estimate</u>	<u>Request</u>
			<u>2020</u>	<u>2020</u>	<u>2021</u>
Services/Charges	\$0	\$0	\$4,485	\$0	\$4,485
Capital Outlay	0	0	0	0	0
Non-Operating Transfer	0	0	0	0	0
Total	\$0	\$0	\$4,485	\$0	\$4,485

Note: This fund was established with the 2018 Budget

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Capital Projects Fund

The Village's Capital Projects Fund (formerly Designated Deposit fund) accounts for resources used for the acquisition of capital facilities by the Village and reinvestment in municipal infrastructure, generally with multiple revenue sources. The Capital Projects Fund includes all General Fund purchases or projects over \$20,000 to provide for a centralized and simplified tracking for budget discussions and accounting.

The major revenue sources directed to this fund include developer contributions, ¼ percent of the ½ percent Home Rule Sales Tax, 10% of the State of Illinois Woodridge per capita Income Tax revenues, rent from lease agreements by cellular companies for antennae space on the Village Water Towers, and transfers from the general fund as needed for capital projects.



Goals and Objectives for Calendar Year 2021:

- Design and construction engineering for various grant funded road resurfacing projects and the Town Center Parking Lot Expansion (Spring 2021)
- Various storm water projects, including Storm Sewer Improvements on Woodview and CMP or spray lining on 71st Street CMP (Summer 2021)
- Municipal Facility Roof and Mechanicals Improvement Project (Spring 2021) and design planning for the Police Facility.
- Debt service obligations for Pine Ridge Senior Housing Development property acquisition and the Open Space property acquisition adjacent to Town Centre. (ongoing)

Fund Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Services/Charges	\$230,758	\$363,914	\$265,527	\$277,102	\$463,027
Capital Outlay	785,099	4,652,586	4,006,000	1,552,500	3,406,000
Debt Service/Non Operating	1,810,872	1,813,556	2,092,235	2,092,235	2,399,379
Total	<u>\$2,826,729</u>	<u>\$6,830,056</u>	<u>\$6,363,762</u>	<u>\$3,921,837</u>	<u>\$6,268,406</u>

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Vehicle and Equipment Replacement Fund

The Vehicle & Equipment Replacement Program (VERP) is one of two such funds designed to fund the replacement of vehicles and equipment in the Village fleet, on an amortized schedule tied to the optimal life of the vehicle or equipment based on use. This fund provides for the funding and purchase of **non-water** related vehicles and equipment.



Goals and Objectives for Fiscal Year 2021:

- Evaluate the optimal useful life of vehicles based on usage and maintenance costs (ongoing)
- Establish a current market value, which is tied to an inflationary rate, for each vehicle (ongoing)
- Review annual contribution levels for over/under appropriation of funds (ongoing)
- Sell vehicles (equipment) via auction, eBay, or otherwise, and apply the gains against the replacement vehicle to offset the annual contribution (ongoing)
- Establish an effective asset management program to maintain a quality fleet and level off budgetary contributions to minimize temporary spikes in expenses (ongoing)
- Expand VERP to include IT Equipment and other assets through-out the Village for easier replacement and to reduce budget spiking from year to year (ongoing)

Fund Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Dept.</i>
	<u>2018</u>	<u>2019</u>	<u>Budget</u>	<u>Estimate</u>	<u>Request</u>
			<u>2020</u>	<u>2020</u>	<u>2021</u>
Capital Outlay	\$267,883	\$243,645	\$1,121,000	\$416,500	\$902,000
Non-Operating	0	0	0	0	0
Total	\$267,883	\$243,645	\$1,121,000	\$416,500	\$902,000

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Debt Service Fund

The Debt Service Fund accounts for the servicing of long-term Village debt. The Village, as a home rule unit of government, is not subject to a debt limit, although the Village's policy is to use debt only for long-term capital projects, therefore, the overall debt burden is very low.



The Village has been rated AAA by Fitch and Aa1 by Moody's.

Goals and Objectives for Fiscal Year 2021:

- Continue to monitor the market and evaluate bond issuances to identify potential opportunities for reducing debt service interest costs (ongoing)
- Reduce residential tax burden by continuing to abate property taxes for debt service payments whenever possible (ongoing)
- Continue to abate debt service property taxes and find other sources to pay for principal and interest on bond issues (ongoing)
- Continue to fund capital improvement projects to ensure we maintain our infrastructure (ongoing)

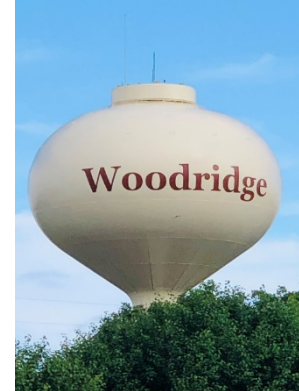
Fund Summary

		<i>Actual</i> <u>2018</u>	<i>Actual</i> <u>2019</u>	<i>Revised</i> <i>Budget</i> <u>2020</u>	<i>Year End</i> <i>Estimate</i> <u>2020</u>	<i>Dept.</i> <i>Request</i> <u>2021</u>
Services/Charges	2010	475	475	475	475	475
Services/Charge	2014 (2008 partial refund)	475	475	475	475	475
Services/Charges	2017 (2008 partial refund)	0	0	475	475	475
Services/Charges	2019	0	475	0	475	475
Debt Service	2008	596,700	0	0	0	0
Debt Service	2010	674,705	670,805	674,645	674,645	670,393
Debt Service	2014 (2008 partial refund)	379,550	384,100	383,475	383,475	382,725
Debt Service	2017 (2008 partial refund)	66,631	726,800	730,875	730,785	741,075
Debt Service	2019	0	0	303,239	303,239	605,186
Total		<u>\$1,718,536</u>	<u>\$1,783,130</u>	<u>\$2,093,659</u>	<u>\$2,094,044</u>	<u>\$2,401,279</u>

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Water and Sewer Fund

The Water and Sewer Fund is used to account for the provision of potable water to more than 30,000 people and the transporting of sanitary waste, over 112 miles of sewer mains to a county wastewater treatment plant, servicing the residents of the Village and some residents of the County. All activities necessary to provide such services are accounted for in this fund, including, but not limited to, administration, operations and maintenance, financing and related debt service, billing and collection.



Core Goals of the Fund:

- Insure the reliable delivery of approximately 900 million to 1 billion gallons of water annually to almost 9,500 residential and business customers throughout the community.
- Collect and deliver sanitary sewage from the Village Sanitary Sewer Collection System to the DuPage County Waste Water Treatment Plant.

Fund Summary

	<i>Actual</i> <u>2018</u>	<i>Actual</i> <u>2019</u>	<i>Revised</i> <i>Budget</i> <u>2020</u>	<i>Year-End</i> <i>Estimate</i> <u>2020</u>	<i>Dept.</i> <i>Request</i> <u>2021</u>
Water Administration	\$1,136,272	\$971,031	\$1,087,524	\$997,183	\$994,763
Water Services	6,746,077	7,032,139	7,784,389	6,364,387	9,408,765
Sewer Services	1,328,979	1,116,926	2,738,665	2,350,190	1,541,201
Lift Station Maintenance	51,072	36,853	461,400	304,400	64,500
Total	<u>\$9,262,400</u>	<u>\$9,156,949</u>	<u>\$12,071,978</u>	<u>\$10,016,160</u>	<u>\$12,009,229</u>

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Water and Sewer Administration Cost Center

Water and Sewer Administration is responsible for the overall operations, capital planning and rate review and strategy of the Woodridge Water and Sewer System Fund. The expenses of the cost center consists largely of overhead costs for administration, water billing, including staff and clerical support, printing and postage and other costs that are ancillary to, but essential, to the overall operations which include risk management/insurance and legal review. The Clerical staff serves as support to administrators, managers, foremen and crew.



Goals and Objectives for Calendar Year 2021:

- Review and refine the long-term water capital plan to prioritize and implement system improvements aimed at controlling water loss.
- Implement new inflow and infiltration strategies into the annual sanitary maintenance program.
- Comply with all state, federal regulatory, compliance issues and capacity concerns of the system, including Vulnerability Assessment, Lead and Copper Testing and UCRM3 and UCRM4—Unregulated Contaminant Monitoring by the EPA.
- Promote online bill pay, auto draft payments, and paperless E-notification system for water customers.
- Finalize Bid Solicitation for multi-year water system meter replacements (2021 -2023)
- Continue to promote water conservation among system customers.

Accomplishments:

- Completion and delivery of the 2019 Water Quality Report to customers and transition to website based future reporting of the report
- Completion of the Sanitary Basin D Televising and Heavy Cleaning
- Completion of the Crabtree Sanitary Interceptor Sewer Improvement Project

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Water and Sewer Administration Cost Center

Cost Center Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Personnel	\$529,753	\$558,647	\$556,811	\$464,755	\$477,617
Commodities	2,845	2,538	3,350	3,350	3,350
Services/Charges	261,291	247,130	265,975	268,175	270,950
Capital Outlay	35,118	27,360	0	0	0
Non-Operating	307,265	135,356	261,388	260,903	242,846
Other	0	0	0	0	0
Total	\$1,136,272	\$971,031	\$1,087,524	\$997,183	\$994,763

Personnel Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Full Time Employees:					
Director	0.50	0.50	0.50	0.50	0.50
Assistant Director	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Fiscal Assistant I ¹	0.00	0.00	0.00	0.00	0.00
Office Associate ²	1.00	1.00	0.63	0.63	0.82
Grand Total - FT					
Equivalents	3.50	3.50	3.13	3.13	3.32

1) Fiscal Assistant I - 2 water billing clerks are budgeted in Water Administration but located in Finance Department

2) The PT Office Associate in Finance is allocated 30% to the Water and Sewer Fund.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Water Services Cost Center

The Village distributes Lake Michigan water treated by the Jardine Water Purification Plant in Chicago. The combination of the water system in Chicago and the surrounding systems make up one of the largest potable water distributions in the world. Woodridge Water Operations is responsible for 139 miles of water main, 4 water towers, 4 back up wells, 3 Pressure Adjusting (P.A.) Stations, 1,800 fire hydrants and 1,800 valves.



Maintenance and operation of the water supply include daily testing and monitoring of PA Stations, monthly testing of back up wells, drawing and testing residential water samples, filing numerous reports with the State of Illinois and responding to residential water quality inquiries as well as the physical maintenance and painting of the water towers and grounds. Other maintenance includes routine and responsive hydrant flushing; valve exercising; repairing and replacing water meters and buffalo boxes; leak detection and water main repairs. Water Operations assesses problem areas to plan for water main replacement, performs inspections for new development, witnesses chlorination activities and locates utilities for JULIE and other requests.

Goals and Objectives for Calendar Year 2021:

- Comply with all state and federal regulatory and compliance issues including but not limited to, Chlorine, lead & copper sampling, stage 2 disinfection by-product sampling, and Tier II reporting requirements.
- Maintain a complete and effective Back Flow Program for all water customers.
- Continue to identify sources of water loss to minimize the water purchased to sold ratio.
- Continue to promote water conservation among system customers.
- Inspect, repair or replace as needed fire hydrants throughout town to maintain adequate fire protection.
- Finalize 75th Street Frontage Road Water Main Replacement design and construction.
- Paint the Standpipe Water Tower on Woodward Avenue.

Accomplishments:

	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<i>Estimated</i> <u>2020</u>
1. Hydrants Exercised	1895	1800	890	1934	1900
2. Hydrants Repaired (flushing)	230	200	175	106	150
3. Leaks Repaired	41	42	45	47	45

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Water Services Cost Center

Cost Center Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Personnel	\$823,204	\$931,358	\$926,074	\$883,569	\$957,847
Commodities	4,584,947	4,644,242	4,897,475	4,653,848	4,730,012
Services/Charges	461,459	551,368	461,444	434,244	491,450
Capital Outlay	73,392	102,014	1,280,000	180,000	2,990,000
Non-Operating	180,924	219,335	219,396	212,726	239,456
Depreciation Expense	622,151	583,822	0	0	0
Total	\$6,746,077	\$7,032,139	\$7,784,389	\$6,364,387	\$9,408,765

Personnel Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Full Time Employees:					
Foreman	1.00	1.00	1.00	1.00	1.00
Water Plant Operator	1.00	1.00	1.00	1.00	1.00
Maintenance Worker II	6.00	6.00	6.00	6.00	6.00
Total - Full Time	8.00	8.00	8.00	8.00	8.00
Part Time Employees					
Seasonal (4 Employees)*	0.92	0.92	0.92	0.00	0.92
Total - Part Time	0.92	0.92	0.92	0.00	0.92
Grand Total - FT Equivalents	8.92	8.92	8.92	8.00	8.92

*Eliminated seasonals in 2020 as part of Village cost-savings in response to COVID-19 pandemic.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET
Water Services Cost Center

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Sanitary Sewer Services Cost Center

Sanitary Sewer Operations is responsible for 112 miles of sewer main. As sanitary waste is collected, the pumping stations create a tributary routing the waste to the DuPage County Waste Water Treatment Plant for treatment. A small portion of sanitary flow from the Village is tributary to the Downers Grove Sanitary Treatment System.



Sewer main maintenance includes heavy cleaning to break up debris, televising lines, cutting tree roots and excavating or lining to repair/replace bad sections of pipe. Various lining materials are being sampled and studied. Sanitary Sewer Operations also performs manhole repairs, locates utilities for JULIE and other requests and responds to residential back up emergencies.

Goals and Objectives for Calendar Year 2021:

- Continue upkeep on infrastructure by televising, flushing and root cutting sewer mains, and manhole repairs.
- Continue capital infrastructure rehabilitation program by lining or replacing aging sewer pipe and rebuilding manholes to reduce I&I.
- Reduce the number of sewer backups by targeting trouble areas and implementing long-term solutions such as lining or replacement.
- Implement new strategies to reduce residential inflow and infiltration of storm water into the sanitary system.
- Complete the Crabtree Sanitary Interceptor Sewer Replacement Project.

Accomplishments:

	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<i>Estimated</i> <u>2020</u>
Sewer Back Ups					
Checked	65	50	52	41	50
Lineal feet of Sewer					
Main Lined	16,484	115	0	0	23,107
JULIE locates					
completed	6,959	5,995	5,773	6,346	6,000
Sewer Main flushed					
and Televised	160,000	175,183	135,000	58,000	125,000

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Sanitary Sewer Services Cost Center

Cost Center Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Personnel	\$361,514	\$331,323	\$338,429	\$317,576	\$355,116
Commodities	24,610	24,661	27,940	25,490	24,990
Services/Charges	41,903	26,380	75,375	60,175	67,595
Capital Outlay	315,690	124,252	2,110,000	1,765,000	925,000
Non-Operating	159,468	186,876	186,921	181,949	168,500
Depreciation Expense	425,794	423,434	0	0	0
Total	\$1,328,979	\$1,116,926	\$2,738,665	\$2,350,190	\$1,541,201

Personnel Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Full Time Employees:					
Foreman	0.50	0.50	0.50	0.50	0.50
Maintenance Worker II	4.00	4.00	3.00	3.00	3.00
Total - Full Time	4.50	4.50	3.50	3.50	3.50
Part Time Employees					
Seasonal (3 Employees)*	0.69	0.69	0.69	0.00	0.69
Total - Part Time	0.69	0.69	0.69	0.00	0.69
Grand Total - FT Equivalents	5.19	5.19	4.19	3.50	4.19

*Eliminated seasonals in 2020 as part of Village cost-savings in response to COVID-19 pandemic.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET
Sanitary Sewer Services Cost Center

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Lift Station Maintenance Cost Center

There are five wet well sanitary lift stations on the Woodridge Sanitary Collection System. A lift station essentially is a facility to move sanitary flow, which flows by gravity, from a low point to a point of higher elevation or where the topography prevents downhill gravity flow. Special no clogging pumps that handle the raw sewage are installed in vault structures called lift stations. A wet-well installation has a single chamber or tank to receive and hold the sewage until it is pumped out to the higher point in the system. The Village's five wet well lift stations are located at 71st Street Lift Station; 75th Street Lift Station; Mending Wall Lift Station; Normadale Lift Station; and Wheeler Lift Station. The major areas of maintenance on these stations relate to the system controls, pumps, housing, and backup generators. The Water Crew oversees the operation, monitoring and maintenance of these stations.



Goals and Objectives for Calendar Year 2021:

- Continue to implement, monitor and refine the annual maintenance activities of each of the five lift stations.
- Rehabilitation of the Mendingwall Lift Station
- Monitor station activity and flow levels to isolate problems in the system. Track the stress on the various components of the system to prioritize and schedule repairs.
- Monitor the need for additional or refined training and/or safety measures to ensure safe practices for staff based on operations and equipment.

Accomplishments:

	<u>2018</u>	<u>2019</u>	<i>Estimated</i> <u>2020</u>
1. Pull pumps to remove clogs	20	20*	15

*New Flygt Pumps installed in 2018 @ 75th Street Lift Station

Cost Center Summary

	<i>Actual</i> <u>2018</u>	<i>Actual</i> <u>2019</u>	<i>Revised</i> <i>Budget</i> <u>2020</u>	<i>Year End</i> <i>Estimate</i> <u>2020</u>	<i>Dept.</i> <i>Request</i> <u>2021</u>
Commodities	\$4,593	\$6,882	\$7,600	\$5,500	\$6,000
Services/Charges	27,612	22,717	38,800	33,900	58,500
Capital Outlay	18,867	7,254	415,000	265,000	0
Total	\$51,072	\$36,853	\$461,400	\$304,400	\$64,500

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Vehicle and Equipment Replacement Fund

The Vehicle & Equipment Replacement Program (VERP) is one of two such funds designed to fund the replacement of vehicles and equipment in the Village fleet, on an amortized schedule tied to the optimal life of the vehicle or equipment based on use. This fund provides funding for the purchase of water and sewer related vehicles and equipment.

Goals and Objectives for Fiscal Year 2021:

- Evaluate the optimal useful life of vehicles based on usage and maintenance costs (ongoing)
- Establish a current market value, which is tied to an inflationary rate, for each vehicle (ongoing)
- Review annual contribution levels for over/under appropriations of funds (ongoing)
- Sell vehicles (equipment) via auction, eBay, or otherwise, and apply the gains against the replacement vehicle to offset the annual contribution (ongoing)
- Establish an effective asset management program to maintain a quality fleet and level off budgetary contributions to minimize temporary spikes in expenses (ongoing)
- Minimize spikes in the Net Current Assets (fund balance) of the Water & Sewer Fund by segregating vehicle and equipment purchases (ongoing)



Fund Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Capital Outlay	\$0	\$0	\$565,000	\$311,800	\$1,244,030
Non-Operating	322,815	0	0	0	0
Total	<u>\$322,815</u>	<u>\$0</u>	<u>\$565,000</u>	<u>\$311,800</u>	<u>\$1,244,030</u>

Note: The 2021 Budget reflects the first year of a three year water meter replacement program.

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Municipal Garage and Fuel Fund

The Village of Woodridge Public Works Department operates a municipal garage that is responsible for preventative maintenance and repairs on the municipal fleet. This work is accomplished through a combination of in-house staff, dealerships, and equipment vendors. The fleet includes over 200 pieces of equipment, which run the spectrum from squad cars, to dump trucks, to specialty equipment like the end loader and crane arm truck, as well as small engine equipment.

Up until December of 2016, the Municipal Garage Fund also included the operation of a 16,000 gallon fuel dispensing facility, including both diesel and unleaded fuel. The Village currently purchases fuel from a commercial vendor in Woodridge. The tracking of fuel usage through the vendor per vehicle, dispensing of fuel key card access, and centralized billing remains funded through this fund.



Goals and Objectives for Calendar Year 2021:

- Operate an efficient and cost effective fleet maintenance garage to meet the operational and emergency needs of all Village departments. (ongoing)
- Determine and assess optimal vehicle maintenance service time intervals for all Village owned equipment. (ongoing)
- Track vehicle history on a vehicle by vehicle basis and report same to each department for review of trends with maintenance, operations, and fuel usage. (ongoing)

Accomplishments

	2015	2016	2017	2018	2019
Diesel: Gallons Purchased	21,708	21,637	8,750	11,398	11,096
Diesel: Ave Annual Rate	1.96	1.74	2.24	2.54	2.45
Unleaded: Gallons Purchased	84,405	82,106	71,294	72,298	61,118
Unleaded: Ave Annual Rate	2.17	1.79	2.56	2.80	2.51

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Municipal Garage and Fuel Fund

Fund Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
Personnel	\$401,238	\$495,407	\$419,077	\$355,663	\$426,674
Commodities	350,156	349,785	345,875	282,050	332,300
Services/Charges	77,792	84,424	38,234	35,934	37,000
Capital Outlay	0	10,726	20,000	10,000	20,000
Internal Services	443,688	17,334	17,334	4,855	9,571
Total	\$1,272,874	\$957,676	\$840,520	\$688,502	\$825,545

Personnel Summary

	<i>Actual</i>	<i>Actual</i>	<i>Revised</i>	<i>Year End</i>	<i>Dept.</i>
	<i>2018</i>	<i>2019</i>	<i>Budget</i>	<i>Estimate</i>	<i>Request</i>
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2020</u>	<u>2021</u>
<u>Municipal Garage</u>					
Full Time Employees:					
Foreman	0.70	0.70	0.70	0.70	0.70
Equipment Technician	2.00	2.00	2.00	2.00	2.00
Total - Full Time	2.70	2.70	2.70	2.70	2.70
Part Time Employees:					
PT Equipment Technician*	0.75	0.75	0.75	0.00	0.75
Seasonal (1 Employee)**	0.30	0.00	0.00	0.00	0.00
Total - Part Time	1.05	0.75	0.75	0.00	0.75
Total - Garage	3.75	3.45	3.45	2.70	3.45
<u>Municipal Fuel</u>					
Full Time Employees:					
Foreman	0.05	0.05	0.05	0.05	0.05
Part Time Employees:					
Office Associate	0.05	0.00	0.00	0.00	0.00
Total - Fuel	0.10	0.05	0.05	0.05	0.05
Grand Total - FT Equivalent	3.85	3.50	3.50	2.75	3.50

*PT Equipment Technician separated from the Village in 2020.

**Eliminated seasonals in 2020 as part of Village cost-savings in response to COVID-19 pandemic.

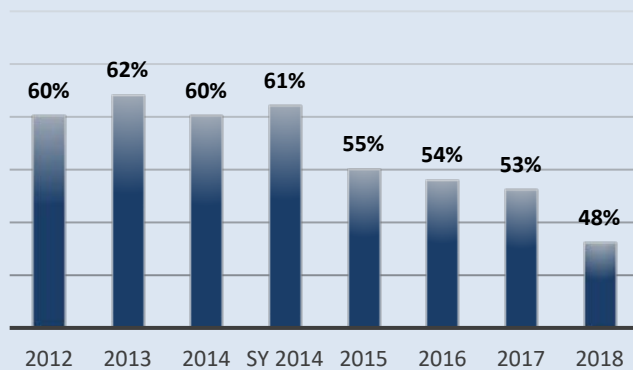
VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

Police Pension Fund

The Police Pension Fund accounts for the accumulation of resources to be used for retirement benefit payments to sworn officers of the Woodridge Police Department. Most rules and regulations of the fund are established by the Pension Division of the Illinois Department of Insurance. Revenues consist of member contributions, Village contributions (as determined by an actuary), and investment earnings. A five member statutory board administers the pension plan.



Police Pension Fund Percentage Funded



Note: Decline in percentage funded is mostly due to changes in the actuarial assumptions

Police Pension Fund Value of Fund Assets



Cost Center Summary

	<i>Actual 2018</i>	<i>Actual 2019</i>	<i>Revised Budget 2020</i>	<i>Year End Estimate 2020</i>	<i>Dept. Request 2021</i>
Commodities	\$0	\$0	\$100	\$100	\$100
Services/Charges	97,080	81,918	97,025	95,675	104,295
Pension Payments	3,520,779	3,435,401	3,527,892	3,520,731	3,638,453
Total	\$3,617,858	\$3,517,319	\$3,625,017	\$3,616,506	\$3,742,848

FISCAL YEAR 2021-2025 PROPOSED CAPITAL IMPROVEMENT PLAN SUMMARY									
	PROJECT DESCRIPTION	Project	BASELINE	PROPOSED	2022	2023	2024	2025	TOTAL
Capital Projects Fund	Village Hall Lobby Remodel	1	\$ 50,000						\$ 50,000
	Board Room Audio Visual Replacement	2	\$ 35,000						\$ 35,000
	VMWare Virtual Servers & Storage Area Network	3			\$ 120,000				\$ 120,000
	Cisco Switches	4	\$ 70,000						\$ 70,000
	AMAG Advent Panel Upgrade	5				\$ 30,000			\$ 30,000
	Electronic Message Board	6	\$ 40,000		\$ 70,000				\$ 110,000
	Body Worn Cameras	7	\$ 75,000						\$ -
	Police Vehicle Changeovers	12	\$ 28,000		\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000	\$ 112,000
	Storm Sewer Lining	13			\$ 200,000			\$ 200,000	\$ 400,000
	71st Street Storm & Jonquil Storm Sewer Repair / Lining	14	\$ 200,000						\$ 200,000
	Jackson Drive Storm Channel Repair	15				\$ 75,000			\$ 75,000
	Roberts Drive Storm Sewer - Phase II	16					\$ 400,000		\$ 400,000
	Woodridge Drive Storm Sewer Box Culvert	17				\$ 50,000			\$ 50,000
	Storm Sewer Rehabilitation/Stabilization	18	\$ 75,000		\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 475,000
	Cobb Drive Drainage/Paving Improvement	19	\$ 185,000						\$ -
	Whispering Oaks/Everglade Storm Sewer	20	\$ 20,000						\$ 20,000
	North Creek Storm Sewer	21			\$ 145,000				\$ 145,000
	Vernon Court Storm Sewer	22				\$ 145,000			\$ 145,000
	Woodview Storm Sewer Extension	23	\$ 40,000						\$ 40,000
	LED Streetlight Improvements	24			\$ 32,000	\$ 32,000	\$ 32,000		\$ 96,000
	Janes Ave. & 83rd Monument Sign	25				\$ 91,000			\$ 91,000
	Woodridge Drive Roadway Rehab	26	\$ 75,000				\$ 115,500		\$ 190,500
	Janes Ave. Roadway Rehab	27			\$ 80,500			\$ 126,500	\$ 207,000
	Hillcrest and Woodward Traffic Signal	28	\$ 435,000						\$ 435,000
	Janes and Crabtree Traffic Signal	29	\$ 265,000						\$ 265,000
	75th Street Frontage Road Resurfacing	30	\$ 600,000						\$ 600,000
	Municipal Facility Improvements	31	\$ 1,100,000			\$ 400,000			\$ 400,000
	Sidewalk Extensions: Hobson Road (at Lamond) & Boughton/Woodward	32	\$ 100,000						\$ 100,000
	Route 53 Path Sidewalk (North Segment)	33	\$ 115,000						\$ 115,000
	Route 53 Path Sidewalk (South Segment)	34		\$ 75,000	\$ 70,000			\$ 425,000	\$ 570,000
	Total Capital Projects Fund		\$ 3,508,000	\$ 75,000	\$ 845,500	\$ 951,000	\$ 675,500	\$ 879,500	\$ 5,546,500
	DEA	Squad Laptops/Docking Stations	8					\$ 150,000	
Police Dashboard Cameras		9						\$ 150,000	\$ 150,000
Unmanned Aerial System		10				\$ 20,000			
Firearms		11				\$ 30,000			
Total Federal Drug Enforcement Fund			\$ -		\$ -	\$ 50,000	\$ 150,000	\$ 150,000	\$ 350,000
VERP	Vehicle & Equipment Replacement	45	\$ 902,000		\$ 472,548	\$ 231,331	\$ 297,588	\$ 439,898	\$ 2,343,365
	Total VERP Fund		\$ 902,000		\$ 472,548	\$ 231,331	\$ 297,588	\$ 439,898	\$ 2,343,365
	Roadway Improvements	35	\$ 2,208,515		\$ 2,239,024	\$ 2,220,759	\$ 2,202,767	\$ 1,732,351	\$10,603,416
	Total MFT Fund		\$ 2,208,515		\$ 2,239,024	\$ 2,220,759	\$ 2,202,767	\$ 1,732,351	\$10,603,416
Water & Sewer Fund	Valve, Hydrant, & System Improvements	36	\$ 60,000			\$ 60,000		\$ 60,000	\$ 180,000
	System Improvement	37	\$ 50,000		\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000
	Water System AWIA-ERP VA Study	38	\$ 25,000						\$ 25,000
	SCADA Telemetry Communication	39			\$ 100,000	\$ 100,000			\$ 200,000
	Paint Water Towers	40	\$ 1,300,000		\$ 1,000,000				\$ 2,300,000
	Emergency Well System - Well Rehab	41	\$ 30,000						\$ 30,000
	Watermain Replacement	42	\$ 1,500,000				\$ 25,000	\$ 1,000,000	\$ 2,525,000
	Sanitary Sewer Rehab and Improvements	43	\$ 925,000		\$ 200,000	\$ 100,000	\$ 650,000	\$ 150,000	\$ 2,025,000
	Lift Station Cabinet Replacement	44			\$ 150,000	\$ 150,000	\$ 150,000		\$ 450,000
	Total Water & Sewer Fund		\$ 3,890,000		\$ 1,500,000	\$ 460,000	\$ 875,000	\$ 1,260,000	\$ 7,985,000
Water Fund VERP	Vehicles/Equipment	46	\$ 175,000		\$ 332,618	\$ 229,958	\$ 113,515	\$ 362,728	\$ 1,213,819
	Water Meter Replacement	47	\$ 1,069,030		\$ 1,100,000	\$ 1,100,000			\$ 3,269,030
	Total Water & Sewer Fund VERP		\$ 1,244,030		\$ 1,432,618	\$ 1,329,958	\$ 113,515	\$ 362,728	\$ 4,482,849
Grand Total All Funds			\$11,752,545	\$ 75,000	\$ 6,489,690	\$ 5,243,048	\$ 4,314,370	\$ 4,824,477	\$32,699,130

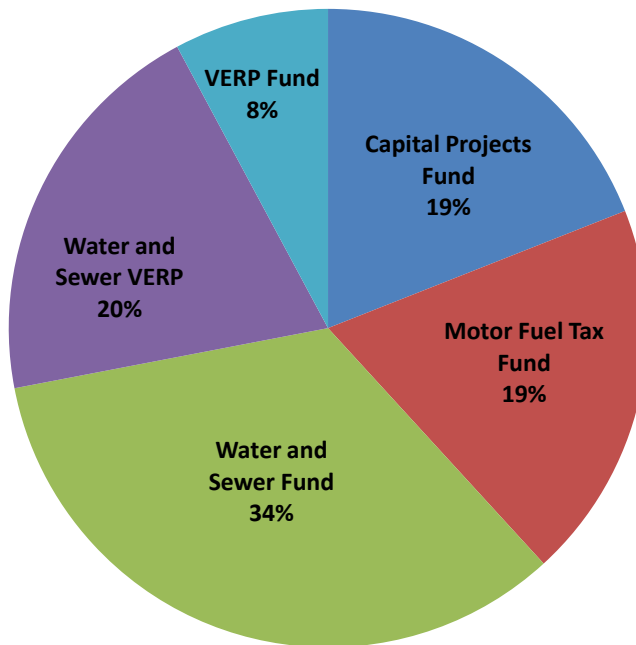
Village of Woodridge Capital Improvement Plan

Projects \$20,000 and Higher

Summary- By Fund

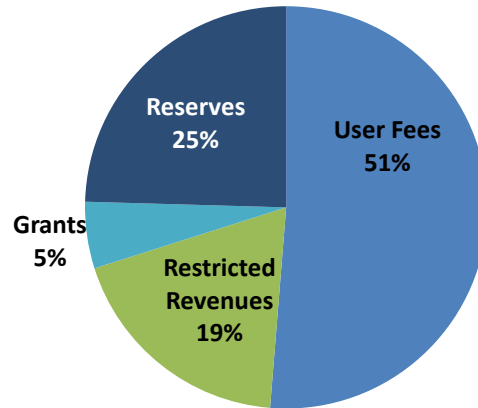
Fund	Fund Number	2021	2022	2023	2024	2025	2021-2025 Total Cost
Federal Drug Enforcement Fund	202	\$ -	\$ -	\$ 50,000	\$ 150,000	\$ 150,000	\$ 350,000
Motor Fuel Tax Fund	210	\$ 2,208,515	\$ 2,239,024	\$ 2,220,759	\$ 2,202,767	\$ 1,732,351	\$ 10,603,416
Capital Projects Fund	301	\$ 3,508,000	\$ 845,500	\$ 951,000	\$ 675,500	\$ 879,500	\$ 6,859,500
Vehicle & Equipment Replacement Fund	302	\$ 902,000	\$ 472,548	\$ 231,331	\$ 297,588	\$ 439,898	\$ 2,343,365
Water and Sewer Fund	501	\$ 3,890,000	\$ 1,500,000	\$ 460,000	\$ 875,000	\$ 1,260,000	\$ 7,985,000
Water & Sewer VERP	502	\$ 1,244,030	\$ 1,432,618	\$ 1,329,958	\$ 113,515	\$ 362,728	\$ 4,482,849
Garage and Fuel Fund	601	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total		\$ 11,752,545	\$ 6,489,690	\$ 5,243,048	\$ 4,314,370	\$ 4,824,477	\$ 32,624,130

FISCAL YEAR 2021 PROPOSED CAPITAL PLAN

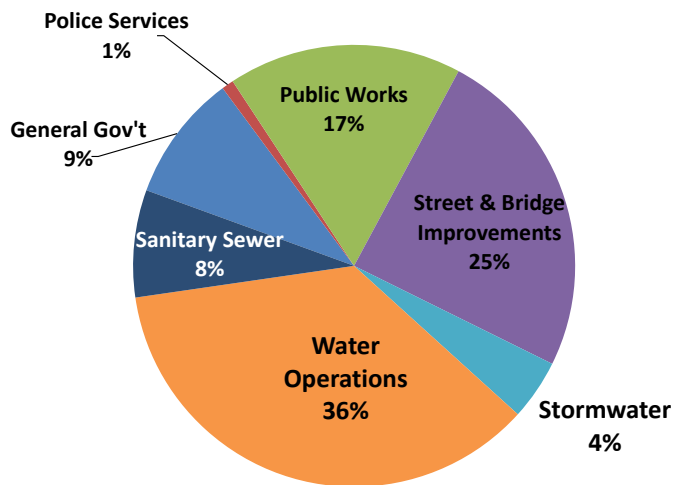


Village of Woodridge Capital Improvement Program Funding Sources

Where the Money Comes From (Sources)
FY 2021



Where the Money Goes (Uses)
FY 2021



In the Village of Woodridge funding for capital projects comes from a variety of sources, but generally fall into one of the following categories: restricted revenues, user charges and fees, grants, reserves, developer or other contributions, and financing. The chart above shows the various funding sources for the 2021 Budget.

Capital expenditure projects are classified into eight specific programs: General Government, Technology, Police Services, Public Works, Street Improvements, Stormwater Improvements, Water, and Sewer. The chart above shows the cost allocation of the proposed capital projects for the 2021 Budget.

Project: 1
Village Hall Lobby Remodel

Managing Department: Community Development

Estimated Useful Life: 15 Years

Change from Previous CIP: Change in Year/Price



Description: Operational changes were realized with the implementation of Munis and a Village goal became to make the front counter more functional for staff and inviting to residents.

In response to the recent active shooter threat, the project will now include safety enhancements for both the first and second floor counters along with an evaluation of the board room that were not included in the original cost estimate of \$24,000. As a result, the total project cost will likely increase

Cost Estimates	Five Year Capital Plan					
	2021	2022	2023	2024	2025	Total Project
	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 50,000					\$ 50,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 2
Board Room Audio Visual Replacement

Managing Department: Administration

Estimated Useful Life: 7 years

Change from Previous CIP: None



Description: This is a comprehensive replacement of AV equipment including Microphones, Audio Mixer, Video Control Board, 2 Cameras, 2 Projectors, 4 Wireless HD Transmitters, Podium Laptop, Docking Station, and any associated installation and setup costs.

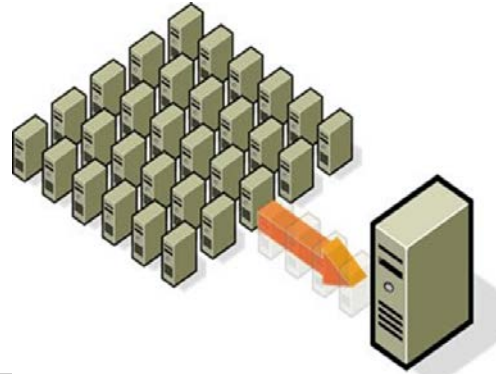
Cost Estimates	Five Year Capital Plan					
	2021	2022	2023	2024	2025	Total Project
	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000
Total Cost	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 35,000					\$ 35,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 3
VMWare Virtual Servers & Storage Area Network

Managing Department: Administration

Estimated Useful Life: 5 Years

Change from Previous CIP: None



Description: A virtual server runs software on the same physical computer as other customers virtual machines, however, functionally is equivalent to a separate physical computer. These servers can be dedicated to the individual customers needs. The SAN moves storage resources off the common user network and reorganizes them into an independent, high-performance network. This allows each server to access shared storage as if it were a drive directly attached to the server. When a host wants to access a storage device on the SAN, it sends out a block-based access request for the storage device.

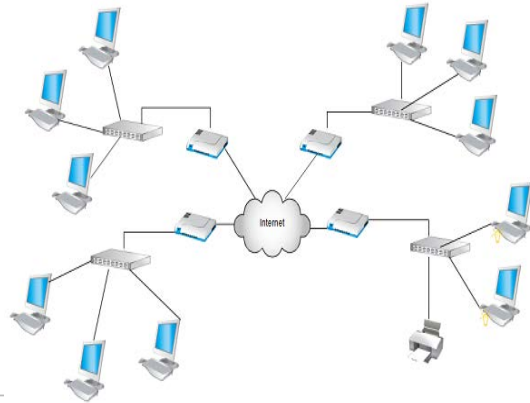
Cost Estimates	Five Year Capital Plan					
	2021	2022	2023	2024	2025	Total Project
	\$ -	\$ 120,000	\$ -	\$ -	\$ -	\$ 120,000
Total Cost	\$ -	\$ 120,000	\$ -	\$ -	\$ -	\$ 120,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund		\$ 120,000				\$ 120,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ -	\$ 120,000	\$ -	\$ -	\$ -	\$ 120,000
Annual Operating Impacts						
	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 4 Cisco Switches

Managing Department: Administration

Estimated Useful Life: 5 Years

Change from Previous CIP: None



Description: This project is for the replacement/installation of a system switch configuration. As opposed to connecting through a hub which tends to drag in data delivery time as the system expands with new devices, a switch connects multiple PCs, printers, servers and other hardware allowing users to send information, such as email, and access shared resources, including printers, in a more smooth, efficient, and transparent manner.

Cost Estimates	Five Year Capital Plan					
	2021	2022	2023	2024	2025	Total Project
	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ 70,000
Total Cost	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ 70,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 70,000					\$ 70,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ 70,000
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 5
AMAG Advent Panel Upgrade

Managing Department: Administration

Estimated Useful Life: 5 Years

Change from Previous CIP: Change in Year



Description: The Village Hall and Police/Public Works facility are secured through an Advent electronic door lock system to provide controlled building access for the safety of our employees and visitors. The plan is to upgrade the panels in conjunction with the construction of the new Police Department building. There is an annual \$1,840 maintenance fee associated with the system.

Cost Estimates	Five Year Capital Plan					
	2021	2022	2023	2024	2025	Total Project
	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ 30,000
Total Cost	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ 30,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund			\$ 30,000			\$ 30,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ 30,000
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)				\$ 1,840	\$ 1,840	\$ 3,680
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ (1,840)	\$ (1,840)	\$ (3,680)

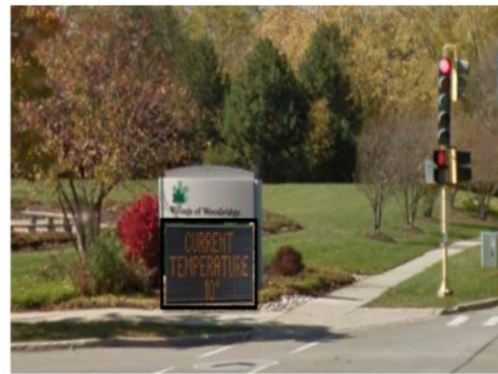
Project: 6
Electronic Message Board

Managing Department: Administration

Estimated Useful Life: 15 Years

Change from Previous CIP: None

Location: Entrance to Village Hall



Description: The Village intends to install electronic message boards at Center & Plaza Drives and another location to be determined. These boards serve as communication and public relations tools to share information about events and items of note throughout the community. The total cost of the project is \$110,000, split between FY 2021 and FY 2022. The sign at Center and Plaza Drives is planned to be completed in 2021.

Cost Estimates	Five Year Capital Plan					Total Project
	2021	2022	2023	2024	2025	
	\$ 40,000	\$ 70,000	\$ -	\$ -	\$ -	\$ 110,000
Total Cost	\$ 40,000	\$ 70,000	\$ -	\$ -	\$ -	\$ 110,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 40,000	\$ 70,000				\$ 110,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 40,000	\$ 70,000	\$ -	\$ -	\$ -	\$ 110,000
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 7
Body Worn Cameras

Managing Department: Police

Estimated Useful Life: 3-5 Yrs

Change from Previous CIP: Change in Year



Description: The Police Department continues to evaluate the implementation of a body-worn camera program to respond to the public's demand and to increase the Department's accountability. Therefore, the Department has budgeted \$75,000 for software, implementation, and video storage costs based on available information. Annual operating impacts include on-going video storage costs and increased staff time to download videos and monitor video storage requirements.

Cost Estimates	Five Year Capital Plan					
	2021	2022	2023	2024	2025	Total Project
	\$ 75,000					\$ 75,000
Total Cost	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Funds						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 75,000					\$ 75,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						
Grant Funding						\$ -
Total Funding	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						
Staffing Costs (Savings)						
Facility Costs (Savings)						
Program Costs (Savings)	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 100,000
Total (Costs)/Savings	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 100,000

Project: 8
Squad Laptops/Docking Stations

Managing Department: Police

Estimated Useful Life: 3-5 Years

Change from Previous CIP: None



Description: Police officers use the in-car computers in their everyday police work. Officers utilize in-squad laptops to run license plates, check for warrants and dispatch officers to calls. Officers also use the laptops for paperless reporting and accessing various intelligence databases. The useful life of the in-car computers is three to five years. For ensured compatibility, the laptops were replaced in 2019. The \$5,000 annual operating cost is for laptop maintenance. The police department intends to replace the laptops in 2024, depending on the condition of the equipment.

Cost Estimates	Five Year Capital Plan					Total Project
	2021	2022	2023	2024	2025	
	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000
Total Cost	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000
Funding Sources						
State and Federal Drug Funds				\$ 150,000		\$ 150,000
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund						\$ -
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding						\$ -
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 25,000
Total (Costs)/Savings	\$ (5,000)	\$ (5,000)	\$ (5,000)	\$ (5,000)	\$ (5,000)	\$ (25,000)

Project: 9
Police Dashboard Cameras

Managing Department: Police

Estimated Useful Life: 3-5 Years

Change from Previous CIP: None



Description: The Police Department utilizes in-car cameras to record traffic stops and other public contacts for evidence purposes, as well as to increase transparency with the public. The useful life of the cameras are three to five years. For ensured compatibility, the cameras were replaced in 2019. The \$15,000 annual operating cost is for video storage, pending an additional increase for body worn cameras. *The police department intends to replace the dashcams in 2025 or 2026, depending on the condition of the equipment. A placeholder was added in 2024.

Cost Estimates	Five Year Capital Plan					
	2021	2022	2023	2024	2025	Total Project
Total Cost	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000
Funding Sources						
State and Federal Drug Funds					\$ 150,000	\$ 150,000
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund						\$ -
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 75,000
Total (Costs)/Savings	\$ (15,000)	\$ (15,000)	\$ (15,000)	\$ (15,000)	\$ (15,000)	\$ (75,000)

Project: 10
Unmanned Arial System

Managing Department: Police

Estimated Useful Life: 5 years

Change from Previous CIP: New



Description: Unmanned Arial Systems (UAVs) area a valuable tool for police operations by providing overhead views with HD cameras that can live-stream video and thermal images. UAVs limit the risk of exposer to officers in tense situations and can assist with emergency situations. UAVs can take-off from

		Five Year Capital Plan					
Cost Estimates		2021	2022	2023	2024	2025	Total Project
		\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000
Total		\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000
Funding Sources							
State and Federal Drug Funds				\$ 25,000			\$ 25,000
Motor Fuel Tax Funds							\$ -
TIF #2 Fund							\$ -
SSA #1,3,5 Funds							\$ -
Capital Projects Fund							\$ -
Vehicle Equipment Replacement (VERP) Fund							\$ -
Water & Sewer Fund							\$ -
Water & Sewer VERP Fund							\$ -
Grant Funding							\$ -
Total Funding		\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000
Annual Operating Impacts		2021	2022	2023	2024	2025	Total Project
New Revenue							
Staffing Costs (Savings)							
Facility Costs (Savings)							
Program Costs (Savings)					\$ 5,000	\$ 5,000	\$ 10,000
Total-Net Revenue		\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ 10,000

Project: 11**Firearms**

Managing Department: Police

Estimated Useful Life: 10 years

Change from Previous CIP: New



s

Description: Police officers carry a firearm as part of their sworn duty to protect the community. Firearms have a useful life expectancy of 10 years and need to be replaced. The current firearms are approaching the end of their useful life.

	Five Year Capital Plan					
Cost Estimates	2021	2022	2023	2024	2025	Total Project
	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ 30,000
Total	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ 30,000
Funding Sources						
State and Federal Drug Funds			\$ 30,000			\$ 30,000
Motor Fuel Tax Funds						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund						\$ -
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ 30,000
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						
Staffing Costs (Savings)						\$ 30,000
Facility Costs (Savings)						
Program Costs (Savings)						
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000

Project: 12
Police Vehicle Changeovers

Managing Department: Police Department

Estimated Useful Life: 3 Years

Change from Previous CIP: Change in Funding Source



Description: Each year the Police Department purchases and customizes vehicles to be used as patrol cars. This process is known as a vehicle changeover, which consists of wrapping the vehicle with the Department's logo installing lightbars and siren technology, as well as outfitting the interior with prisoner seats, radios, in-car computers and video systems. Annual vehicle changeovers were previously budgeted in the General Fund; however, they were moved to the Capital Projects Fund since the estimated cost is over \$20,000. There are five vehicles scheduled for replacement in 2019.

Cost Estimates	Five Year Capital Plan					Total Project
	2021	2022	2023	2024	2025	
	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000	\$ 140,000
Total	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000	\$ 140,000
Funding Sources						
State and Federal Drug Funds						
Motor Fuel Tax Fund						
TIF #2 Fund						
SSA #1,3,5 Funds						
Capital Projects Fund	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000	\$ 140,000
Vehicle Equipment Replacement (VERP) Fund						
Water & Sewer Fund						
Water & Sewer VERP Fund						
Garage and Fuel Fund						
Grant Funding						
Total Funding	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000	\$ 140,000
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						
Staffing Costs (Savings)						
Facility Costs (Savings)						
Program Costs (Savings)						
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Project: 13
Storm Sewer Lining**

Managing Department: Public Works

Estimated Useful Life: 50 Years

Change from Previous CIP: Change in Year/Price



Description: The Village has corrugated metal pipe (CMP) and concrete pipe throughout the Village as a component of the stormwater system infrastructure used to convey stormwater from location to location. CMP tends to corrode and deteriorate over time and concrete pipe does become offset or degrade. In both cases the pipe repair includes removal and replacement or lining of the infrastructure. Televising and cleaning of the storm sewers is completed first to identify the condition of the sewers, determine the correct method for repair, and to prioritize sewers in need of lining.

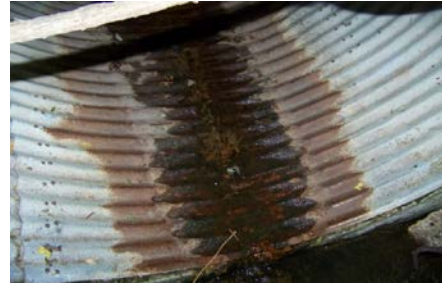
Cost Estimates	Five Year Capital Plan					Total Project
	2021	2022	2023	2024	2025	
	\$ -	\$ 200,000	\$ -		\$ 200,000	\$ 400,000
Total Cost	\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000	\$ 400,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund		\$ 200,000			\$ 200,000	\$ 400,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000	\$ 400,000
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 14
71st Street Storm & Jonquil Storm Sewer Repair / Lining

Managing Department: Public Works

Estimated Useful Life: 50 Years

Change from Previous CIP: Change in Year/Price



Description: The Village has two large diameter corrugated metal pipe (CMP) storm sewer mains under 71st Street, west of Woodridge Drive, that are in need of lining. CMP tends to corrode and deteriorate due to road salt and age and either needs to be replaced or lined. These two pipes were included in the 2019/2020 Lining Bid but later removed due to an issue with the project cost; cleaning and internal repair of the sewers were still completed under the bid. The needed lining of both 71st Street sewers is estimated at \$160,000.

Additionally, the Jonquil line is an existing sewer main that runs between two homes and is need of lining or direct bore replacement. This project has a project range of \$20,000 for lining to \$40,000 if the line needs to be directionally bored. The options are being further explored with our engineering consultant.

Cost Estimates	Five Year Capital Plan					Total Project
	2021	2022	2023	2024	2025	
Total Cost	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 200,000					\$ 200,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 15
Jackson Drive Storm Channel Repair

Managing Department: Public Works

Estimated Useful Life: 15 Years

Change from Previous CIP: New Project



Description: Stormwater in the Unit 4 Subdivision (Jackson Drive) travels through storm sewer channels built with concrete bank stabilization. Over time, repairs to sections of the concrete is necessary. Staff estimates the repairs at approximately \$75,000.

Cost Estimates	Five Year Capital Plan					Total Project
	2021	2022	2023	2024	2025	
	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ 75,000
Total Cost	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ 75,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund			\$ 75,000			\$ 75,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ 75,000
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 16
Roberts Drive Storm Sewer - Phase II

Managing Department: Public Works

Estimated Useful Life: 50 Years

Change from Previous CIP: New Project



Description: The Village completed Phase I of the Roberts Drive Storm Sewer Improvements in 2020. The project included the up-sizing of the Roberts Court Storm Sewer, installation of a parallel storm sewer on Roberts Drive and the installation of high volume inlets along the path at a cost of approximately \$300,000. Phase II will include upsizing of the storm sewer system along 71st from Roberts west toward the egress at the Girl Scouts of America property. The estimated cost including design and construction engineering is \$400,000.

Cost Estimates	Five Year Capital Plan					
	2021	2022	2023	2024	2025	Total Project
Total Cost	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund				\$ 400,000		\$ 400,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 17
Woodridge Drive Storm Sewer Box Culvert

Managing Department: Public Works

Estimated Useful Life: 15 Years

Change from Previous CIP: New Project



Description: Public Works continues to see problems at this creek outfall due to storm run-off from Woodridge Drive. This project includes both minor design and materials to rebuild this bank around the outfall into Crabtree Creek.

Cost Estimates	Five Year Capital Plan					
	2021	2022	2023	2024	2025	Total Project
	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000
Total Cost	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund			\$ 50,000			\$ 50,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 18
Storm System Rehabilitation/Stabilization

Managing Department: Public Works

Estimated Useful Life: Varies with Treatment

Change from Previous CIP: None



Description: The Village has previously completed a stream bank inventory and condition rating that was primarily focused on Village owned waterways. From that study the Village has attempted to obtain outside funding for higher ranked projects before moving forward with the projects utilizing local funding sources. It is anticipated that smaller stabilization / erosion / various stormwater improvement projects will continue to be identified on an as-needed basis which this funding would be utilized towards. This is anticipated to be an ongoing reoccurring cost in future years.

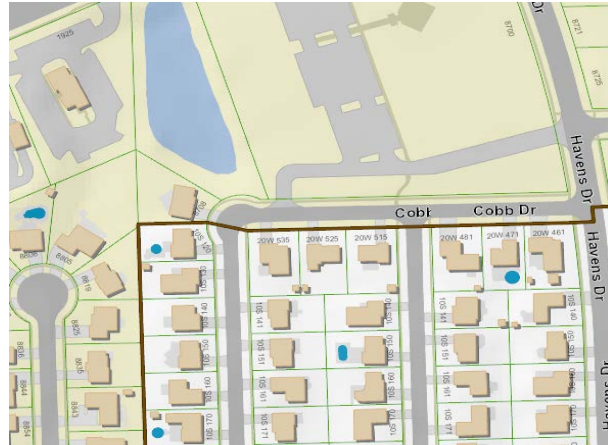
Cost Estimates	Five Year Capital Plan					Total Project
	2021	2022	2023	2024	2025	
	\$ 75,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 475,000
Total Cost	\$ 75,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 475,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 75,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 475,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 75,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 475,000
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 19
Cobb Drive Drainage/Paving Improvement

Managing Department: Public Works

Estimated Useful Life: 25 Years

Change from Previous CIP: None



Description: The Village has worked with the residents in this area along Cobb Drive related to drainage and flooding caused by the storm system and road condition related to the inlets with the retention basin. This project includes the improvements with the road paving and storm system at an estimated cost of \$185,000 based on the design work completed and under review. The project would be planned for 2021.

Cost Estimates	Five Year Capital Plan					
	2021	2022	2023	2024	2025	Total Project
	\$ 185,000		\$ -	\$ -	\$ -	\$ 185,000
Total Cost	\$ 185,000	\$ -	\$ -	\$ -	\$ -	\$ 185,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 185,000					\$ 185,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 185,000	\$ -	\$ -	\$ -	\$ -	\$ 185,000
Annual Operating Impacts						
	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Managing Department:	Public Works
Estimated Useful Life:	25 Years
Change from Previous CIP:	Change in Year



	Five Year Capital Plan					
Cost Estimates	2021	2022	2023	2024	2025	Total Project
	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Total Cost	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 20,000					\$ 20,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Project: 21
North Creek Storm Sewer**

Managing Department: Public Works

Estimated Useful Life: 25 Years

Change from Previous CIP: None



Description: The Village has worked with the residents in this area along North Creek related to drainage complaints. This project includes the extension of the existing storm sewer with stubs for connection points for residents to attach to at their own cost.

Cost Estimates	Five Year Capital Plan					Total Project
	2021	2022	2023	2024	2025	
Total Cost	\$ 145,000		\$ -	\$ -	\$ -	\$ 145,000
	\$ 145,000	\$ -	\$ -	\$ -	\$ -	\$ 145,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 145,000					\$ 145,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 145,000	\$ -	\$ -	\$ -	\$ -	\$ 145,000
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 22
Vernon Court Storm Sewer

Managing Department: Public Works

Estimated Useful Life: 25 Years

Change from Previous CIP: None



Description: The Village has worked with the residents in the area of Vernon (Timke Estates) related to drainage. This project includes the extension of the existing storm sewer with stubs for connection points for residents to attach to at their own cost.

Cost Estimates	Five Year Capital Plan					
	2021	2022	2023	2024	2025	Total Project
	\$ -	\$ -	\$ 145,000	\$ -	\$ -	\$ 145,000
Total Cost	\$ -	\$ -	\$ 145,000	\$ -	\$ -	\$ 145,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund			\$ 145,000			\$ 145,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ -	\$ -	\$ 145,000	\$ -	\$ -	\$ 145,000
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 23
Woodview Storm Sewer Extension

Managing Department: Public Works

Estimated Useful Life: 25 Years

Change from Previous CIP: None



Description: The Village Storm Sewer System includes a series of storm sewers that collect and carry storm water west of Woodridge Drive and south of 75th Street. One section of the sewer located in the rear yards of Woodview and Butternut was a CMP pipe that was deteriorated and subsequently lined in the 2019/2020 Storm Lining project. The end section of this Woodview line was planned to be redesigned with a slope box and grading and/or extension to fix the end section and eliminate the erosion at the inlet. The preliminary estimate for the project is \$35,000 to \$40,000 with work planned in 2021.

Cost Estimates	Five Year Capital Plan					Total Project
	2021	2022	2023	2024	2025	
	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Total Cost	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 40,000					\$ 40,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Annual Operating Impacts						
	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 24
LED Streetlight Improvements

Managing Department: Public Works

Estimated Useful Life: 20 Years

Change from Previous CIP: None



Description: The Village is responsible for approximately 1,700 streetlights, which include a variety of lights (high-pressure sodium, metal halide, mercury vapor and LED). The promised benefits of LED lights is they last longer/fewer outages and use less power. As technology with LED lights has improved, the Village previously pursued a Phase 1 Pilot Program with the installation of LED streetlights in new residential subdivisions by the developer, which had been positive. The Village has completed three LED retrofit projects using grant funds from the Metropolitan Mayors Caucus. The Village will use the grant program from ComEd in future years, pending availability, to continue this work targeting older lights in designated geographic areas. Staff continues to evaluate the actual savings on maintenance and hopes to report on time saved based on actual data as the program

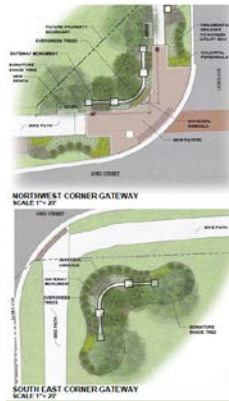
Cost Estimates	Five Year Capital Plan					Total Project
	2021	2022	2023	2024	2025	
	\$ -	\$ 32,000	\$ 32,000	\$ 32,000	\$ -	\$ 96,000
Total Cost	\$ -	\$ 32,000	\$ 32,000	\$ 32,000	\$ -	\$ 96,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund		\$ 24,000	\$ 24,000	\$ 24,000		\$ 72,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding		\$ 8,000	\$ 8,000	\$ 8,000		\$ 24,000
Total Funding	\$ -	\$ 32,000	\$ 32,000	\$ 32,000	\$ -	\$ 96,000
Annual Operating Impacts						
	2021	2022	2023	2024	2025	Total Project
Reimbursement (grant)						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 25
Janes and 83rd Street Entryway Monument

Managing Department: PW / CD

Estimated Useful Life: 20 Years

Change from Previous CIP: None



Description: Based on conversations with the Village Board for the beautification of the South Janes business area (TIF District) in 2019, the Village worked with Gary Weber and Associates to develop a monument concept for the northwest corner of the intersection of Janes and 83rd. The estimated cost for the sign based on concept to date is \$80,000, plus an estimated \$11,000 for design and construction oversight and easement development. The project is tentatively planned for 2023 but requires the Village Board approval and direction on final design as well as securing the needed easements.

Cost Estimates	Five Year Capital Plan					
	2021	2022	2023	2024	2025	Total Project
	\$ -	\$ -	\$ 91,000	\$ -	\$ -	\$ 91,000
Total	\$ -	\$ -	\$ 91,000	\$ -	\$ -	\$ 91,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund			\$ 91,000			\$ 91,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ -	\$ -	\$ 91,000	\$ -	\$ -	\$ 91,000
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 26
Woodridge Drive Roadway Rehab

Managing Department: Public Works
Estimated Useful Life: 16 Years
Change from Previous CIP: New Project



Description: The Woodridge Drive Full Depth Resurfacing Project entails the resurfacing of Woodridge Drive from Hobson Road to Center Drive. The work will include resurfacing with base work, miscellaneous sidewalk and curb repair, and pavement markings as needed. The total construction cost for this project is estimated at \$2,118,798 with \$1,255,583 of the cost funded through a Surface Transportation Grant leaving a local share of \$863,215. The Village share of the construction (\$863,215) is budgeted in the Motor Fuel Tax Fund with the design engineering (Phase 1: \$34,575 in 2020; Phase 2: \$75,000 in 2021) and construction engineering (\$115,500) in the Capital Projects Fund. This project is anticipated to be let by the State of Illinois in spring of 2024.

Cost Estimates	Five Year Capital Plan					
	2021	2022	2023	2024	2025	Total Project
	\$ 75,000	\$ -	\$ -	\$ 115,500	\$ -	\$ 190,500
Total Cost	\$ 75,000	\$ -	\$ -	\$ 115,500	\$ -	\$ 190,500
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund				\$ 863,215		\$ 863,215
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 75,000			\$ 115,500		\$ 190,500
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding				\$ 1,255,583		\$ 1,255,583
Total Funding	\$ 75,000	\$ -	\$ -	\$ 2,234,298	\$ -	\$ 2,309,298
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 27
Janes Avenue Roadway Rehab

Managing Department: Public Works

Estimated Useful Life: 16 Years

Change from Previous CIP: New Project

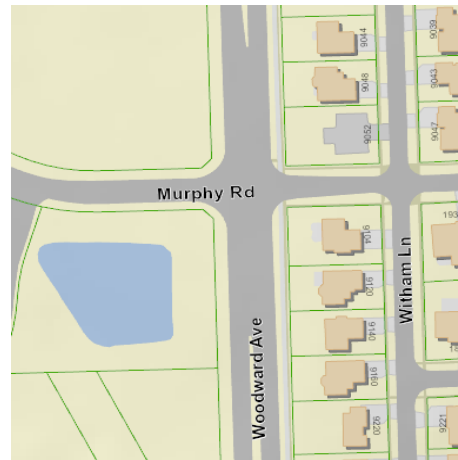


Description: The Janes Avenue Full Depth Resurfacing Project entails the resurfacing of Janes Avenue from 75th Street to Waterbury Drive. The work will include resurfacing with base work, miscellaneous sidewalk and curb repair, and pavement markings as needed. The total construction cost for this project is estimated at \$2,210,030 with \$1,303,690 of the cost funded through a Surface Transportation Grant leaving a local share of \$900,379. The Village share of the construction (\$900,379) is budgeted in the Motor Fuel Tax Fund with the design engineering (Phase 1: \$34,000 in 2020; Phase 2: \$80,500 in 2022) and construction engineering (\$126,500) in the Capital Projects Fund. This project is anticipated to be let by the State of Illinois in spring of 2025.

Cost Estimates	Five Year Capital Plan					Total Project
	2021	2022	2023	2024	2025	
	\$ -	\$ 80,500	\$ -	\$ -	\$ 126,500	\$ 207,000
Total Cost	\$ -	\$ 80,500	\$ -	\$ -	\$ 126,500	\$ 207,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund					\$ 906,340	\$ 906,340
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund		\$ 80,500			\$ 126,500	\$ 207,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding					\$ 1,303,690	\$ 1,303,690
Total Funding	\$ -	\$ 80,500	\$ -	\$ -	\$ 2,336,530	\$ 2,417,030
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 28
Hillcrest Woodward Traffic Signal

Managing Department: Public Works
Estimated Useful Life: 5 Years
Change from Previous CIP: Change in Price



Description: With the development of the industrial center (Edward Don, Orbus, etc.) on the west side of Woodward Avenue between Edward Don Parkway and Murphy Road, staff continued to monitor and plan for the need for a traffic signal at the intersection of Murphy Road and Hillcrest and Woodward Avenue. Included in the industrial park development plan was also the participatory contribution by the developments to the cost of this signal. \$167,700 has been collected. The installation of the signal is planned for 2021 at an estimated cost of \$435,000.

Cost Estimates	Five Year Capital Plan					
	2021	2022	2023	2024	2025	Total Project
	\$ 435,000	\$ -	\$ -	\$ -	\$ -	\$ 435,000
Total Cost	\$ 435,000	\$ -	\$ -	\$ -	\$ -	\$ 435,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 267,300					\$ 267,300
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Developer Contribution	\$ 167,700					\$ 167,700
Grant Funding						\$ -
Total Funding	\$ 435,000	\$ -	\$ -	\$ -	\$ -	\$ 435,000
Annual Operating Impacts						
	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						
Total-Net Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 29
Janes & Crabtree Traffic Signal Replacement

Managing Department: Public Works

Estimated Useful Life: 25 Years

Change from Previous CIP: Change in Price



Description: The Village owns and operates traffic signals at nine intersections throughout the Village. One location, only a three leg intersection, at Janes and Crabtree is one of the older systems. While the light fixtures were updated to LED, the equipment and loops are old with some equipment difficult to locate to make repairs. While the Village is funding toward the replacement of traffic signals through the VERP, not all funds are yet accumulated so the project is planned for the Capital Projects fund. The replacement is scheduled for 2021.

Cost Estimates	Five Year Capital Plan					Total Project
	2021	2022	2023	2024	2025	
	\$ 265,000	\$ -	\$ -	\$ -	\$ -	\$ 265,000
Total Cost	\$ 265,000	\$ -	\$ -	\$ -	\$ -	\$ 265,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 174,232					\$ 174,232
Vehicle Equipment Replacement (VERP) Fund	\$ 90,768					\$ 90,768
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 265,000	\$ -	\$ -	\$ -	\$ -	\$ 265,000
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 30
75th Street - Frontage Road Resurfacing Project

Managing Department: Public Works

Estimated Useful Life: 16 Years

Change from Previous CIP: New Project



Description: There has been an informal shared partnership between the Village and DuPage County regarding the maintenance and repair of the existing North/South Frontage Road along 75th Street (approximately 1.2 miles in total, as shown in blue below) but no formal intergovernmental agreement (IGA) or jurisdictional transfer (JT). Although located on County owned right of way (ROW), it primarily benefits Woodridge residents for ease of access while limiting access points onto 75th Street. These frontage roads are reaching the point in their life cycle where rehabilitation work is required. Given that the roadway primarily benefits Woodridge residents, DuPage County and Woodridge have discussed a 50/50 cost sharing arrangement to complete these roadway improvements and then transferring them to the Village as a future Woodridge responsibility.

Cost Estimates	Five Year Capital Plan					
	2021	2022	2023	2024	2025	Total Project
	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Total Cost	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 300,000					\$ 300,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding	\$ 300,000					\$ 300,000
Total Funding	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Annual Operating Impacts						
	2021	2022	2023	2024	2025	Total Project
New Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 31
Municipal Facility Improvements

Managing Department: Police/Public Works

Estimated Useful Life: 30 Years

Change from Previous CIP: Change in Year



Description: For several years the Village has reviewed the possible renovation or new construction of the Police Department and/or the Public Works Department. In the spring of 2015, the Village engaged a Project / Construction Management Team (The AT Group and Williams Architects) to complete a Space Needs Update and Campus Facility Feasibility Study. The Space Needs and Feasibility Studies were presented in the fall/winter of 2015 and the project concept phase began in 2016. Concept design and facility planning considerations continue with review and consulting work in 2020.

Budgeted items in 2021 include: \$500,000 - 1 Plaza Roof; \$200,000 - PW Generator Replacment; and \$400,000 PW HVAC Replacement. Budgeted items in 2023 include: \$400,000 - Village Hall Roof Re placement. The Five Year will be modified to reflect the Village Board approved Facility Plan.

Cost Estimates	Five Year Capital Plan					Total Project
	2021	2022	2023	2024	2025	
	\$ 1,100,000	\$ -	\$ 400,000	\$ -	\$ -	\$ 1,500,000
Total Cost	\$ 1,100,000	\$ -	\$ 400,000	\$ -	\$ -	\$ 1,500,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 1,100,000		\$ 400,000			\$ 1,500,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 1,100,000	\$ -	\$ 400,000	\$ -	\$ -	\$ 1,500,000
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 32
Sidewalk Extensions: Hobson Road (at Lamond) and Boughton/Woodward

Managing Department: Public Works

Estimated Useful Life: 25 Years

Change from Previous CIP: None



Description: : DuPage County Department of Transportation has undertaken two separate road projects on County roadways in Woodridge: 1) 63rd Street / Hobson Road Resurfacing and Sidewalk Construction; and 2) Woodward and Boughton Intersection Improvements. With both projects, the Village had the opportunity to add Woodridge sidewalk work and as such added 2 projects: 1) the installation of a sidewalk connector on the west side of Woodward, south of Boughton (\$55,000); and the Lamond Road connector between Hobson and Cedar Hills (\$45,000). Both are timed with the County project in 2021. Both projects will benefit from economy of scale pricing and bid and contract management / processing by a third party. This project will be primarily funded by a developer contribution.

Cost Estimates	Five Year Capital Plan					
	2021	2022	2023	2024	2025	Total Project
	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Total Cost	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 100,000					\$ 100,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 33
Route 53 Path Sidewalk (North Segment)

Managing Department: Public Works

Estimated Useful Life: 25 Years

Change from Previous CIP: None



Description: This project includes the construction of new sidewalk along Illinois Route 53 from Mulligan Drive to Hobson Road. The Village was awarded a Surface Transportation Program grant in the amount of \$160,000 for this project leaving a local match of \$70,000. The total project cost is estimated at \$310,000 (approximately \$35,000 for design engineering in 2017). Additional Design Work (\$5,000) Construction engineering (\$40,000) and construction (\$70,000) is anticipated in 2021 at a total cost of \$115,000 following pending reviews from IDOT that have postponed the work plan.

	Five Year Capital Plan					
	2021	2022	2023	2024	2025	Total Project
Cost Estimates						
	\$ 115,000		\$ -	\$ -	\$ -	\$ 115,000
Total Cost	\$ 115,000	\$ -	\$ -	\$ -	\$ -	\$ 115,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 115,000					\$ 115,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding	\$ 160,000					\$ 160,000
Total Funding	\$ 275,000	\$ -	\$ -	\$ -	\$ -	\$ 275,000
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 34
Route 53 Path Sidewalk (South Segment)

Managing Department: Public Works
Estimated Useful Life: 25 Years
Change from Previous CIP: Change in Year



Description: The total construction cost for this project is estimated at \$992,357 with \$689,143 of the cost funded through a Surface Transportation Grant leaving a local share of \$303,214. The Village share of the construction (\$303,214) is budgeted in the Capital Fund with the design engineering (Phase 1: \$75,000 in 2020; Phase 2: \$70,000 in 2022) and construction engineering (\$60,000) in the Capital Projects Fund. This project is anticipated to be let by the State of Illinois in spring of 2025.

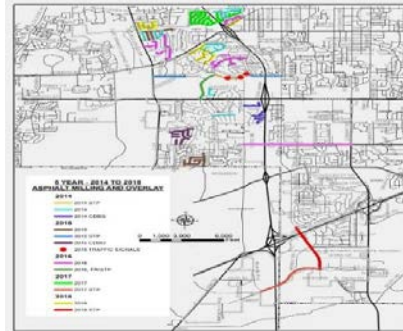
Cost Estimates	Five Year Capital Plan					Total Project
	2021	2022	2023	2024	2025	
	\$ 75,000	\$ 70,000	\$ -	\$ -	\$ 425,000	\$ 570,000
Total Cost	\$ 75,000	\$ 70,000	\$ -	\$ -	\$ 425,000	\$ 570,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund	\$ 75,000	\$ 70,000	\$ -	\$ -	\$ 425,000	\$ 570,000
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding					\$ 689,143	\$ 689,143
Total Funding	\$ 75,000	\$ 70,000	\$ -	\$ -	\$ 1,114,143	\$ 1,259,143
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 35
MFT Roadway Improvements

Managing Department: Public Works

Estimated Useful Life: 20 Years

Change from Previous CIP: No Change



Description: The Village uses various maintenance and improvement treatments on the roadway system, including curb line and pavement crackfill, patching, and minimal overlay in order to extend the life of the roadway before resurfacing or reconstruction is needed. The Village aggressively pursues outside grant funding sources in order to offset the cost of the resurfacing/reconstruction costs. For years FY2021 - FY2025 the Village will complete many major road programs including the annual Woodridge MFT resurfacing projects and Surface Transportation Program funded roadway projects which include the Woodridge Drive Resurfacing (Hobson to Center) and the Janes Avenue (75th Street to Spring Street) project. Additionally, the Village continues the Resident Participation Program annually which is reimbursed by the residents that choose to add on to our project.

Cost Estimates	Five Year Capital Plan					
	2021	2022	2023	2024	2025	Total Project
	\$ 2,208,515	\$ 2,239,024	\$ 2,220,759	\$ 2,202,767	\$ 1,732,351	\$10,603,416
Total Cost	\$ 2,208,515	\$ 2,239,024	\$ 2,220,759	\$ 2,202,767	\$ 1,732,351	\$10,603,416
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund	\$ 2,208,515	\$ 2,239,024	\$ 2,220,759	\$ 2,202,767	\$ 1,732,351	\$10,603,416
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund						\$ -
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 2,208,515	\$ 2,239,024	\$ 2,220,759	\$ 2,202,767	\$ 1,732,351	\$10,603,416
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 36
Valve, Hydrant and System Improvements

Managing Department: Public Works

Estimated Useful Life: 50-75 Years

Change from Previous CIP: Change in Price/Scope



Description: The Village's Water System has approximately 1,750 valves and 2,100 fire hydrants all at different ages typically tied to the date of the original build-out of the particular subdivision. The Valve & Hydrant Program accounts for the annual purchase of new valves and hydrants that to date have been installed by Village staff. The addition of the System Improvement program (pumps, piping, etc.) dollars to this program represents additional dollars allocated toward the replacement of additional valves, hydrants or large meters, in addition to those other items, all aimed at improving the overall function and tightness of the system, as well as the improved ability to shut down valves for system repairs.

Cost Estimates	Five Year Capital Plan					Total Project
	2021	2022	2023	2024	2025	
Total Cost	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ 60,000	\$ 180,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund						\$ -
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund	\$ 60,000		\$ 60,000		\$ 60,000	\$ 180,000
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ 60,000	\$ 180,000
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 37
System Improvement

Managing Department: Public Works

Estimated Useful Life: 15 Years

Change from Previous CIP: New Project



Description: The Water and Sewer Fund includes an annual allocation of \$50,000 for unplanned repairs during the year. These improvements are often the infrastructure purchases (hydrants, valves, SCADA or telemetry equipment) or a combination of the infrastructure and labor for emergency repairs.

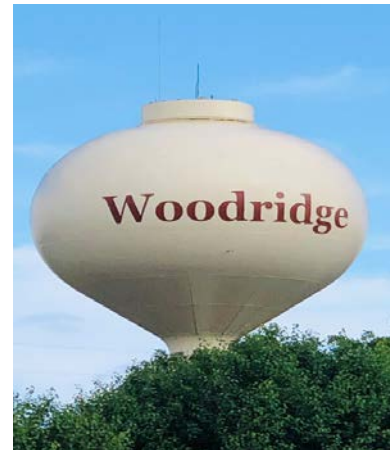
Cost Estimates	Five Year Capital Plan					
	2021	2022	2023	2024	2025	Total Project
	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000
Total Cost	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000
Funding Sources						
State and Federal Drug Funds						
Motor Fuel Tax Fund						
TIF #2 Fund						
SSA #1,3,5 Funds						
Capital Projects Fund						
Vehicle Equipment Replacement (VERP) Fund						
Water & Sewer Fund	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000
Water & Sewer VERP Fund						
Garage and Fuel Fund						
Grant Funding						
Total Funding	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000
Annual Operating Impacts	2,021	2,022	2,023	2,024	2,025	Total Project
New Revenue						
Staffing Costs (Savings)						
Facility Costs (Savings)						
Program Costs (Savings)						
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 38
Water System AWIA-ERP VA Study

Managing Department: Public Works

Estimated Useful Life: 10 Years

Change from Previous CIP: New Study / Project



Description: These funds are to complete a Water System AWIA - ERP VA Study for the Woodridge Water System. On October 23, 2018, America's Water Infrastructure Act (AWIA) was signed into law. AWIA Section 2013 requires community (drinking) water systems serving more than 3,300 people to develop updated risk assessments and emergency response plans (ERPs). The law specifies the components that the risk assessments and ERPs must address, and establishes deadlines by which water systems must certify to EPA completion of the risk

Cost Estimates	Five Year Capital Plan					Total Project
	2021	2022	2023	2024	2025	
	\$ 25,000					\$ 25,000
Total Cost	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Funding Sources						
State and Federal Drug Funds						
Motor Fuel Tax Fund						
TIF #2 Fund						
SSA #1,3,5 Funds						
Capital Projects Fund						
Vehicle Equipment Replacement (VERP) Fund						
Water & Sewer Fund	\$ 25,000					\$ 25,000
Water & Sewer VERP Fund						
Garage and Fuel Fund						
Grant Funding						
Total Funding	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Annual Operating Impacts						
	2,021	2,022	2,023	2,024	2,025	Total Project
New Revenue						
Staffing Costs (Savings)						
Facility Costs (Savings)						
Program Costs (Savings)						
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 39
SCADA Telemetry Communication

Managing Department: Public Works

Estimated Useful Life: 15 Years

Change from Previous CIP: None



Description: The Woodridge Water System and Sanitary Lift Stations are operated, controlled and monitored through a Supervisory Control and Data Acquisition (SCADA) computer system. The system is programmed and controlled through PLCs (programmable logic controller) that have reached their useful life and the specific make used in Woodridge is no longer manufactured which will make parts and service on the system increasing model difficult in the future. This project has a phased replacement of the PLCs and respective SCADA equipment in years 2022 and 2023 which will be completed with the assistance of the Village's consulting engineers for Water and Sanitary Sewer along with our SCADA Integration consultant.

Cost Estimates	Five Year Capital Plan					
	2021	2022	2023	2024	2025	Total Project
	\$ -	\$ 100,000	\$ 100,000		\$ -	\$ 200,000
Total Cost	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 200,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund						\$ -
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund		\$ 100,000	\$ 100,000			\$ 200,000
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 200,000
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 40
Paint Water Towers

Managing Department: Public Works

Estimated Useful Life: 20 Years

Change from Previous CIP: Change in Year/Price



Description: This 2021 project consists of the repainting of the interior and exterior of the Standpipe Water Tower located south of 87th Street, west of Woodward Avenue. The 2021 painting project is planned for the repainting of Water Tower 3 located at Village Greens Golf. Repainting adds life to the water tower by protecting the structural steel. The maintenance cycles of each of the four water towers were reviewed and programmed in the Water System Evaluation that was completed in 2012 and will be re-reviewed in the 2021 evaluation.

Cost Estimates	Five Year Capital Plan					
	2021	2022	2023	2024	2025	Project
Total Cost	\$ 1,300,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 2,300,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund						\$ -
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund	\$ 1,300,000	\$ 1,000,000				\$ 2,300,000
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 1,300,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 2,300,000
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 41
Emergency Well System - Well Rehab

Managing Department: Public Works

Estimated Useful Life: 20 Years

Change from Previous CIP: New Project



Description: The Village operates three (3) back-up wells in the Village of Woodridge. These wells pull from the groundwater aquifers, and were the source of water in Woodridge prior to connecting to DuPage Water Commission to purchase Lake Michigan Water. The well system is strictly back-up for an emergency in which Lake Water became unavailable; the sources are never mixed. These projects are for the ongoing maintenance of this emergency system. In 2020 Well 4 was abandoned. Well 6 is planned for evaluation in 2022.

Cost Estimates	Five Year Capital Plan					Total Project
	2021	2022	2023	2024	2025	
		\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000
Total Cost	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund						\$ -
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund		\$ 30,000				\$ 30,000
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 42
Watermain Replacement

Managing Department: Public Works

Estimated Useful Life: 20 Years

Change from Previous CIP: None



Description: The Village's Water System has approximately 135 miles of watermain that ranges in age from new installation in the new subdivisions of Timbers Edge and Farmingdale Unit 26, to 60 year old main. Similar to the replacement of the Mitchell Drive watermain in 2013, this program recognizes the need to plan for and replace this infrastructure based on high problem sections, age, poor soil conditions, etc. The five Year Budget has (1) \$1,500,000 budgeted replacement project, along with \$25,000 for Engineering Design Review the year before replacement, that coincides with the 75th Street Frontage Road reconstruction, a section of watermain with high numbers of breaks and valves in need of replacement. A second replacement project and the respective design

Cost Estimates	Five Year Capital Plan					
	2021	2022	2023	2024	2025	Total Project
Total Cost	\$ 1,500,000	\$ -	\$ -	\$ 25,000	\$ 1,000,000	\$ 2,525,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund						\$ -
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund	\$ 1,500,000	\$ -	\$ -	\$ 25,000	\$ 1,000,000	\$ 2,525,000
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 1,500,000	\$ -	\$ -	\$ 25,000	\$ 1,000,000	\$ 2,525,000
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 43
Sanitary Sewer Rehab and Improvement Programs

Managing Department: Public Works

Estimated Useful Life: 50 Years

Change from Previous CIP: Change in Year/Price

Sewer Services	2021	2022	2023	2024	2025
Lining	-	100,000	-	450,000	0
Main Cleaning	200,000	100,000	100,000	200,000	150,000
Manhole Rehab	75,000				
Crabtree Interceptor	650,000				
Total	925,000	200,000	100,000	650,000	150,000

Description: This project utilizes staff, outside contractors, and consulting engineers to complete sanitary sewer rehab and improvement programs. The six Woodridge sanitary basins are televised with heavy cleaning including root removal and flushing in a four year cycle; two are completed in each of two years with 1 completed each of the remaining 2 years. Following the sanitary sewer televising work, repair work is completed as a part of a larger sanitary sewer lining projects or spot repairs on an as-needed basis throughout the system. Also budgeted for 2021 is the second half of the \$1,400,000 Crabtree Interceptor Sanitary Sewer Replacement (\$750,000 anticipated in 2020 with \$650,000 anticipated in 2021). Targeted inflow and infiltration prevention and mediation initiatives are also underway for specific basin areas which includes smoke testing, flow monitoring and manhole rehab.

Cost Estimates	Five Year Capital Plan					
	2021	2022	2023	2024	2025	Project
	\$ 925,000	\$ 200,000	\$ 100,000	\$ 650,000	\$ 150,000	\$2,025,000
Total Cost	\$ 925,000	\$ 200,000	\$ 100,000	\$ 650,000	\$ 150,000	\$2,025,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund						\$ -
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund	\$ 925,000	\$ 200,000	\$ 100,000	\$ 650,000	\$ 150,000	\$2,025,000
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 925,000	\$ 200,000	\$ 100,000	\$ 650,000	\$ 150,000	\$2,025,000
Annual Operating Impacts	2021	2022	2023	2024	2025	Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 44
Lift Station Cabinet Replacement

Managing Department: Public Works

Estimated Useful Life: 20 Years

Change from Previous CIP: Change in Price/Scope



Description: The Village operates five (5) sanitary lift stations across the Woodridge Sanitary Collection System. Four of the lift stations are older and in need of rehabilitation of the electric cabinets. One of the four cabinets, Mendingwall will be replaced with the full system rehab in 2020.

The remaining three will have the cabinets replaced with redesign of the access panels to eliminate some threats of ARC flashing for staff opening panels for system reads. The three stations include: 1) 75th Street at I355; 2) 71st Street at I355; 3) Wheeler Street; The fifth, newer lift station, is on Justamere.

Cost Estimates	Five Year Capital Plan					
	2021	2022	2023	2024	2025	Total Project
Total Cost	\$ -	\$ 150,000	\$ 150,000	\$ 150,000	\$ -	\$ 450,000
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund						\$ -
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund		\$ 150,000	\$ 150,000	\$ 150,000		\$ 450,000
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ -	\$ 150,000	\$ 150,000	\$ 150,000	\$ -	\$ 450,000
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 45
Vehicle & Equipment Replacement Program

Managing Department: All Departments

Estimated Useful Life: N/A

Change from Previous CIP: No Change



Description: The Village of Woodridge operates an internal service fund, the Vehicle and Equipment Replacement Program Fund (VERP), to plan for and fund the replacement of all vehicles in the Village Fleet (Police, Public Works, Water and Sewer, and Garage Operations), and large equipment including computer and phone hardware, traffic signals, police response equipment, trailers and lift station generators. The Water and Sewer Fund has a separate VERP that is listed as Project 43 in the Capital Improvement Program. The respective cost center responsible for the asset transfers an annual contribution equal to the replacement cost of the item divided by its useful life. Trade in or sales of the assets are credited to the individualized item in the year following the sale. The program is evaluated on an annual basis with updates to planned vehicle replacements based on current fleet performance and changes in operations. The VERP is maintained at approximately 55 - 60% funded. Replacements in 2020 include a Chipper, Aerial Lift Truck, Plotte, 3T Dump, Speed Trailer, and Computers.

Cost Estimates	Five Year Capital Plan					
	2021	2022	2023	2024	2025	Total Project
	\$ 902,000	\$ 472,548	\$ 231,331	\$ 267,588	\$ 439,898	\$ 2,313,365
Total Cost	\$ 902,000	\$ 472,548	\$ 231,331	\$ 267,588	\$ 439,898	\$ 2,313,365
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund						\$ -
Vehicle Equipment Replacement (VERP) Fund	\$ 902,000	\$ 472,548	\$ 231,331	\$ 267,588	\$ 439,898	\$ 2,313,365
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund						\$ -
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 902,000	\$ 472,548	\$ 231,331	\$ 267,588	\$ 439,898	\$ 2,313,365
Annual Operating Impacts						
	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 46
Water & Sewer Vehicle & Equipment Replacement Program

Managing Department: Public Works

Estimated Useful Life: N/A

Change from Previous CIP: No Change



Description: Like the General Fund Vehicle Equipment Replacement Fund, the Village operates an internal service fund to plan for and fund the replacement of all vehicles in the Water and Sewer System Fleet and large equipment including SCADA computer server, trailers and lift station generators. The General Fund and Water and Sewer Funds are segregated due to funding source. The respective cost center responsible for the asset transfers an annual contribution equal to the replacement cost of the item divided by its useful life. Trade in or sales of the assets are credited to the individualized item in the year following the sale. The program is evaluated on an annual basis with updates to planned vehicle replacements based on current fleet performance and changes in operations. Replacements in 2021 include Televising vehicle/equipment, and a Vactor Excavator.

Cost Estimates	Five Year Capital Plan					
	2021	2022	2023	2024	2025	Total Project
	\$ 175,000	\$ 332,618	\$ 229,958	\$ 113,515	\$ 362,728	\$ 1,213,819
Total Cost	\$ 175,000	\$ 332,618	\$ 229,958	\$ 113,515	\$ 362,728	\$ 1,213,819
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund						\$ -
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund	\$ 175,000	\$ 332,618	\$ 229,958	\$ 113,515	\$ 362,728	\$ 1,213,819
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 175,000	\$ 332,618	\$ 229,958	\$ 113,515	\$ 362,728	\$ 1,213,819
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project: 47
Water Meter Replacement-Remote Read Project

Managing Department: Public Works

Estimated Useful Life: 20 Years

Change from Previous CIP: Change in Year



Description: This project consists of replacing approximately 9,000 customer water meters throughout the Village along with installation of radio read remotes and a remote relay system. The project will require antennae receiver locations likely located on one or two water towers that is determined through a service area propagation study. Staff has been researching technology and hardware for this global change out and the project is currently programmed to commence in 2021 and rolled out over a multi-year schedule to accomplish the meter replacements. This project is expected to in part capture some lost water from aged meters, as well as save on meter reading services. In addition the project is planned to be funded with a loan from the General Fund which will earn \$570,000 in interest over 15 years.

		Five Year Capital Plan				
Cost Estimates	2021	2022	2023	2024	2025	Total Project
	\$ 1,069,030	\$ 1,100,000	\$ 1,100,000	\$ -	\$ -	\$ 3,269,030
Total Cost	\$ 1,069,030	\$ 1,100,000	\$ 1,100,000	\$ -	\$ -	\$ 3,269,030
Funding Sources						
State and Federal Drug Funds						\$ -
Motor Fuel Tax Fund						\$ -
TIF #2 Fund						\$ -
SSA #1,3,5 Funds						\$ -
Capital Projects Fund						\$ -
Vehicle Equipment Replacement (VERP) Fund						\$ -
Water & Sewer Fund						\$ -
Water & Sewer VERP Fund	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000			\$ 3,300,000
Garage and Fuel Fund						\$ -
Grant Funding						\$ -
Total Funding	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ -	\$ -	\$ 3,300,000
Annual Operating Impacts	2021	2022	2023	2024	2025	Total Project
New Revenue						\$ -
Staffing Costs (Savings)						\$ -
Facility Costs (Savings)						\$ -
Program Costs (Savings)						\$ -
Total (Costs)/Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Village of Woodridge

Public Facilities

1. Village Hall
2. Woodridge Public Library
3. Public Works & Police Building
4. Woodridge Park District
5. Woodridge Post Office

Fire Stations

6. Lisle-Woodridge Fire Station 52
7. Lisle-Woodridge Fire Station 53
8. Darien-Woodridge Fire Station 1
9. Darien-Woodridge Fire Station 2
10. Darien-Woodridge Fire Station 3
11. Lemont Fire Station 3

	Roads		Corporate Boundaries		Park & Athletic Field
	Railroads		County Boundaries		Golf Course
	Parcels		Forest Preserve District		Fire Station
	Water		Public Facility		School

0 0.25 0.5 Miles

VILLAGE OF WOODRIDGE | FY 2021 BUDGET

Debt Schedule

DEBT MANAGEMENT

The Village will confine long-term borrowing to capital improvements or one-time obligations that cannot be financed from current revenues or reserves. The Village will target borrowing for long-lived capital assets only and financing shall not exceed the expected useful life of the asset. Every project proposed for financing through general obligation accompanied by a full analysis of the future operating and maintenance costs associated with the project. The Village will take advantage of every opportunity to refinance current results in savings.

As a home-rule municipality, the Village has no legal debt limit and can issue debt without referendum. Currently all of the Village's outstanding debt is paid from revenue source property taxes; therefore the tax levies are abated each year. Recently, Fitch and Moody's reaffirmed the Village's AAA and Aa1 bond ratings, respectively, each citing the Village's burden as a contributing factor in their assessment.

The Village's total outstanding debt is \$20.4M and of that amount \$7.3M is paid by the Park District. For the current budget: total payments of \$2.4M include \$1.8M paid from Project Funds' revenues, with the balance paid by the Park District.

PAYMENTS DUE IN 2021:

Bond Issue	Interest	Principal	Total 2020
2010	15,393	655,000	670,393
2014	357,725	25,000	382,725
2017	66,075	675,000	741,075
2019	80,186	525,000	605,186
Grand Total			1,794,193

BREAKDOWN OF PAYMENTS:

Bond Issue	Paid By:	Amount
2010	Capital Projects Fund .25 Home Rule Sales Tax	670,393
2014	General & Capital Projects Funds and Park District	382,725
2017	General & Capital Projects Funds and Park District	741,075
2019	General & Capital Projects Funds	605,186
Grand Total		2,399,379

2010 General Obligation Bonds			
Purchase of property to be developed for Senior Housing			
Paid in 401 Debt Svc Fund using .25% Home Rule Sales Tax			
Issued: December 20, 2010			
Maturity: February 1, 2021			
Amount: \$5,500,000			
Interest Rate: 1.50% to 4.70%			
Year End 12/31	Principal	Interest	Total
2021	655,000	15,393.00	670,393.00
TOTAL	655,000	15,393.00	670,393.00

2014 General Obligation Refunding Bonds			
Partial Refund of 2008 GO Bond for purchase of 44 acres			
Paid from General Revenues in 401 Debt Svc Fund with 50% reimbursed by Park District			
Issued: December 11, 2014			
Maturity: February 1, 2033			
Amount: \$9,075,000			
Interest Rate: 2.00% to 4.00%			
Year End 12/31	Principal	Interest	Total
2021	25,000	357,725.00	382,725.00
2022	25,000	356,975.00	381,975.00
2023	760,000	341,400.00	1,101,400.00
2024	800,000	310,200.00	1,110,200.00
2025	825,000	277,700.00	1,102,700.00
2026	870,000	243,800.00	1,113,800.00
2027	675,000	212,900.00	887,900.00
2028	10,000	199,200.00	209,200.00
2029	1,015,000	178,700.00	1,193,700.00
2030	1,005,000	138,300.00	1,143,300.00
2031	995,000	98,300.00	1,093,300.00
2032	985,000	58,700.00	1,043,700.00
2033	975,000	19,500.00	994,500.00
TOTAL	8,965,000	2,793,400.00	11,758,400.00

2017 General Obligation Refunding Bonds			
Partial Refund of 2008 GO Bond for purchase of 44 acres			
Paid from General Revenues in 401 Debt Svc Fund with 50% reimbursed by Park District			
Issued: December 19, 2017			
Maturity: February 1, 2028			
Amount: \$3,810,000			
Interest Rate: 2.00% to 3.00%			
Year End 12/31	Principal	Interest	Total
2021	675,000	66,075.00	741,075.00
2022	700,000	45,450.00	745,450.00
2023	-	34,950.00	34,950.00
2024	-	34,950.00	34,950.00
2025	-	34,950.00	34,950.00
2026	-	34,950.00	34,950.00
2027	230,000	31,500.00	261,500.00
2028	935,000	14,025.00	949,025.00
TOTAL	2,540,000	296,850.00	2,836,850.00

2019 General Obligation Refunding Bonds			
Police/Public Works Facility Project			
Paid from General Revenues in 401 Debt Svc			
Issued: October 17, 2019			
Maturity: February 1, 2029			
Amount: \$5,000,000			
Interest Rate: 1.73%			
Year End 12/31	Principal	Interest	Total
2021	525,000	80,186.00	605,186.00
2022	535,000	71,060.00	606,060.00
2023	545,000	61,761.00	606,761.00
2024	555,000	52,289.00	607,289.00
2025	565,000	42,645.00	607,645.00
2026	570,000	32,827.00	602,827.00
2027	580,000	22,923.00	602,923.00
2028	590,000	12,845.00	602,845.00
2029	300,000	2,595.00	302,595.00
TOTAL	4,765,000	379,131.00	5,144,131.00

VILLAGE OF WOODRIDGE, ILLINOIS

Assessed Value and Actual Value of Taxable Property - Last Ten Tax Levy Years December 31, 2019 (Unaudited)

Tax Levy Year	Residential Property	Farm	Commercial Property	Industrial Property	Total	Railroad	Total Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value	Estimated Actual Taxable Value
2010	\$ 824,178,220	\$ 18,697	\$ 198,224,609	\$ 175,882,865	\$ 1,198,304,391	\$ 48,998	\$ 1,198,353,389	0.5730	\$ 3,595,060,167	33.33%
2011	780,460,882	20,568	194,850,130	165,683,865	1,141,015,445	57,983	1,141,073,428	0.6160	3,423,220,284	33.33%
2012	718,036,133	15,169	187,803,468	162,096,170	1,067,950,940	61,780	1,068,012,720	0.6664	3,204,038,160	33.33%
2013	672,295,662	15,651	183,510,723	157,515,852	1,013,337,888	66,928	1,013,404,816	0.7134	3,040,214,448	33.33%
2014	662,626,899	10,881	184,863,228	165,678,410	1,013,179,418	67,711	1,013,247,129	0.6713	3,039,741,387	33.33%
2015	681,574,317	11,453	188,725,376	178,236,937	1,048,548,083	70,523	1,048,618,606	0.6515	3,145,855,818	33.33%
2016	729,909,348	32,718	197,785,266	185,518,704	1,113,246,036	79,775	1,113,325,811	0.6159	3,339,977,433	33.33%
2017	764,777,369	33,976	202,677,079	197,203,899	1,164,692,323	88,628	1,164,780,951	0.5953	3,494,342,853	33.33%
2018	800,947,763	35,361	212,925,773	207,436,013	1,221,344,910	95,026	1,221,439,936	0.5770	3,664,319,808	33.33%
2019	864,615,971	35,686	217,710,352	212,220,772	1,294,582,781	109,897	1,294,692,678	0.5538	3,884,078,034	33.33%

Note: TIF valuation not included.

Data Source: Office of the County Clerk

VILLAGE OF WOODRIDGE, ILLINOIS

Principal Property Tax Payers - Current Tax Levy Year and Nine Tax Levey Years Ago December 31, 2019 (Unaudited)

Taxpayer	December 31, 2019			April 30, 2010		
	2018 Taxable Assessed Value	Rank	Percentage of Total Village Taxable Assessed Value	2008 Taxable Assessed Value	Rank	Percentage of Total Village Taxable Assessed Value
Prologis	\$ 53,593,553	1	4.39%			
Amli Residential	19,775,530	2	1.62%	\$ 17,685,790	3	1.41%
Woodward Ave. Investors	14,567,290	3	1.19%			
BCH Westwood LLC	11,696,490	4	0.96%	11,090,440	7	0.88%
Northern Wood Hill LLC	10,659,009	5	0.87%	14,181,825	4	1.13%
UBS Realty Investors LLC	10,183,170	6	0.83%			
GLP US MGMT LLC	10,119,574	7	0.83%			
Bridgestone Americas, Inc.	9,801,544	8	0.80%			
REEP-MF Woodridge LLC	9,447,900	9	0.77%			
BCHEMERALD LLC	7,806,680	10	0.64%			
Catellus Development Corp				27,035,825	1	2.15%
Crane and Norcross				23,393,630	2	1.86%
El Ad Windsor Lakes				12,973,020	5	1.03%
Equity Fund Advisors				11,637,020	6	0.93%
Sumitomo Bank Leasing				10,910,300	8	0.87%
7501 Gladstone Dr. Apartments				9,371,000	9	0.75%
Village Green Seven Bridges				8,006,010	10	0.65%
	<u>157,650,740</u>		<u>12.91%</u>	<u>146,284,860</u>		<u>11.66%</u>

Every effort has been made to seek out and report the largest taxpayers. However, many of the taxpayers listed contain multiple parcels and it is possible that some parcels and their valuations have been overlooked.

Large increases/decreases in EAV could be the result of parcels being combined/divided among multiple taxpayers or their subsidiaries.

Principal Property Tax Payers taxable assessed value in 2018 totaled \$141,803,871 which was 12.91% of the total assessed valuation.

Data Source: DuPage and Will County Clerks

VILLAGE OF WOODRIDGE, ILLINOIS

Principal Employers - Current Fiscal Year and Nine Fiscal Years Ago December 31, 2019 (Unaudited)

Employer	2019			2010		
	Employees	Rank	Percentage of Total Village Employment	Employees	Rank	Percentage of Total Village Employment
Orbus	442	1	2.27%			
Woodridge School District 68	431	2	2.22%	439	4	2.43%
Edward Don	407	3	2.09%			
The Morey Corporation	400	4	2.06%	470	3	2.61%
Comcast	342	5	1.76%	500	2	2.77%
Allstate Insurance Company (Heritage Pkwy)	331	6	1.70%			
Senior Midwest Direct	325	7	1.67%			
Follett Educational Services	291	8	1.50%			
MPS Chicago Holdings, Inc.	257	9	1.32%			
Parker Hannifin Corp.	257	10	1.32%			
Allstate (Water Fall Glen)				541	1	3.00%
Wilton Industries				412	5	2.28%
Edward Health & Fitness Center				228	6	1.26%
Target				215	7	1.19%
Sam's Club				213	8	1.18%
Jewel-Osco				179	9	0.99%
Home Run Inn				177	10	0.98%
	<u>3,483</u>		<u>17.91%</u>	<u>3,374</u>		<u>18.71%</u>

Data Sources: Village Community Development Department Records, U.S. Census Bureau

EXPENSE ACCOUNT DESCRIPTIONS

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

EXPENSE ACCOUNT DESCRIPTIONS

PERSONNEL SERVICES (OBJECT CODES 410100-410230)

410100	PERMANENT WAGES All full-time salaries paid for a 40-hour workweek.
410110	PART-TIME WAGES All salaries paid to employees who are classified other than at a full-time status.
410120	OVER-TIME WAGES - FULL-TIME Salaries paid to non-exempt full-time employees in all classifications who work in excess of 40 hours per week.
410130	OVER-TIME WAGES - PART-TIME Salaries paid to non-exempt part-time employees in all classifications who work in excess of 40 hours per week.
410150	OVER-TIME - SPECIAL DETAIL Over-time wages paid to Police Department personnel for special detail duties.
410200	HEALTH & LIFE INSURANCE Medical insurance premiums paid by the municipality on behalf of participating employees.
410210	EMPLOYER - FICA Employer Pension Contributions - FICA.
410220	EMPLOYER - MEDICARE Employer Pension Contributions - Medicare
410230	EMPLOYER - IMRF Employer pension contributions - IMRF.

COMMODITIES (OBJECT CODES 420200-420250)

420200	OFFICE SUPPLIES For general office supplies such as: stationery, paper clips, pencils, scotch tape, staples, letter trays, adding machines, calculators, etc.
420210	OPERATING SUPPLIES

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET EXPENSE ACCOUNT DESCRIPTIONS

For the purchase of agricultural supplies; chemicals; drugs, medicines and laboratory supplies; cleaning and sanitation supplies; household and institutional supplies; firearm supplies; traffic control supplies; recreation supplies, and other related operational supplies.

420220 REPAIR AND MAINTENANCE SUPPLIES

For the purchase of building supplies, painting supplies, structural steel, iron and related metals, plumbing supplies, electrical supplies, motor vehicle repair materials and supplies and other repair and maintenance supplies.

420230 UNIFORMS/SAFETY EQUIPMENT

For the purchase of clothing, uniforms, boots, badges, holsters, carriers, etc., worn by municipal employees. Also includes uniform allowance paid to designated employees.

420240 HOSPITALITY

For the purchase of food and beverages used for special events, meetings, in the municipal jail, payment of food allowances, and payment of vending machine expenses.

420250 ITEMS PURCHASED FOR RESALE

For materials, parts, and supplies purchased for resale regardless of the type of such supplies.

SERVICES & CHARGES (OBJECT CODES 430300-430950)

430300 PROFESSIONAL SERVICES

For professional advice and/or services of an outside consultant (example: engineering, legal, audit, paying agent fees).

430310 COMMUNICATIONS

For telephone, pagers, cable TV, and communication services.

430320 PUBLIC UTILITIES

For payment of invoices from various public utilities such as sewer, gas, electric (not telephone).

430330 LAUNDRY AND CLEANING

For cleaning services such as uniforms, carpet runners, etc.

430340 REPAIR AND MAINTENANCE SERVICES

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET EXPENSE ACCOUNT DESCRIPTIONS

For repair and maintenance of Village vehicles, equipment, buildings, road resurfacing/crack filling, etc., by persons other than Village employees.

430350 RENTAL OF EQUIPMENT AND FACILITIES

For rental of equipment, land, buildings, and vehicles.

430360 BANKING FEES

For banking service charges and credit card fees.

430370 FINANCIAL CONSULTANT FEES

For financial services related to police pension.

430400 PRINTING AND BINDING

For the printing and/or binding of forms, notices, catalogs, literature, pamphlets, publications, programs, bulletins, books, cards, manuals etc., where printing and/or binding is the major item contracted for and where such work is not performed by municipal personnel.

430410 ADVERTISING

For advertising ordinances, legal notices, help-wanted ads, and all other subject matter through newspapers and other communication media.

430420 FILING AND RECORDING

For payment of filing and recording fees for plats, ordinances, contracts, and other legal documents.

430430 POSTAGE AND DELIVERY

For charges associated with moving of material such as parcel post, freight, and express service.

430500 PROFESSIONAL DEVELOPMENT

For education and training of municipal personnel; includes registration, travel, mileage, meals, lodging, and other reasonable items incurred. Does not include payment of publications, professional society dues and monthly meeting expenses, which are located in 430530.

430510 TRANSPORTATION

For municipal officials and employee's use of personal vehicles. ***DOES NOT INCLUDE TRAVEL EXPENSE FOR CONFERENCES AND CONVENTIONS. See 430500 above.***

430530 DUES AND SUBSCRIPTIONS

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET

EXPENSE ACCOUNT DESCRIPTIONS

For payment of publications, professional society dues, and monthly meeting expenses.

430540 TUITION REIMBURSEMENT

For reimbursement of qualified employee tuition expense.

430600 UNEMPLOYMENT AND LIABILITY INSURANCE

Employees' unemployment insurance premiums paid by the municipality. Also included are Village's expenses for casualty and liability insurance.

430610 NON-INSURED LOSSES

Expenses not covered by the Village's liability insurance; includes deductible reimbursements to IRMA, up to a maximum of \$10,000 as of 1/1/2016 per claim; reimbursements from IRMA for costs over deductible.

430800 REBATES

Expenses paid for economic incentive agreements.

430810 DEVELOPER AGREEMENT PAYMENTS

For payment of fees per developer agreements.

430830 LOSS ON SALE

To record losses on sales of any Village owned equipment, vehicles and property.

430900 PUBLIC RELATIONS

For payment of business lunches, dinners, and related expenses.

430940 DRUG ENFORCEMENT BUY DOLLARS

For Police Department Drug Enforcement Program Cost Center.

430950 DUI PROGRAM EXPENSES

For Police Department Drug Enforcement Program Cost Center.

BENEFITS - POLICE PENSION FUND MEMBERS

(OBJECT CODES 450500-450550)

450500 SERVICE PENSION

450510 DUTY DISABILITY PENSION

450520 NON DUTY DISABILITY PENSION

VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET EXPENSE ACCOUNT DESCRIPTIONS

450530 WIDOW'S PENSION

450540 CHILDREN'S PENSION

450550 SEPARATION REFUNDS

CAPITAL OUTLAY (OBJECT CODES 460600-460620)

460600 CAPITAL OUTLAY

For acquisition and major improvements of all capital items including: equipment, computer hardware and software, buildings, land, infrastructure and forestry.

460610 DEPRECIATION EXPENSE

460620 VEHICLES AND EQUIPMENT

For purchase of vehicles and equipment reserved for in the VERP fund.

DEBT SERVICES (OBJECT CODES 470700-470710)

470700 PRINCIPAL

For principal payments to retire long-term debt.

740710 BOND INTEREST

For periodic interest charges on long-term debt, paid at an agreed rate on the principal.

GARAGE & FUEL CHARGES (OBJECT CODES 480800-480810)

480800 GARAGE CHARGES

For charges servicing vehicles and equipment maintained by the Village Garage.

480810 FUEL CHARGES

For charges related to fuel services by the Village Garage.

INTERFUND TRANSFERS (OBJECT CODES 490900-490970)

Miscellaneous transfers of money from one fund to another.

**VILLAGE OF WOODRIDGE | FISCAL YEAR 2021 BUDGET EXPENSE
ACCOUNT DESCRIPTIONS**

490900	TRANSFER TO GENERAL FUND
490910	TRANSFER TO MOTOR FUEL TAX FUND
490920	TRANSFER TO CAPITAL PROJECTS FUND
490930	TRANSFER TO EQUIPMENT/VEHICLE REPLACEMENT FUND
490940	TRANSFER TO DEBT SERVICE FUND
490950	TRANSFER TO WATER & SEWER FUND
490955	TRANSFER TO WATER & SEWER VERP FUND
490960	TRANSFER TO GARAGE & FUEL FUND
490970	TRANSFER TO POLICE PENSION FUND