

Proposed  
City of Shelbyville  
Capital  
Improvement  
Program (CIP)  
Guide

Fiscal Years  
2016/2017 -- 2020/2021



CITY OF SHELBYVILLE, TENNESSEE

Wallace Cartwright  
Mayor

CITY COUNCIL

Henry Feldhaus – Ward I

Sam Meek – Ward II

Kay Rose – Ward III

William Christie – Ward IV

Jean Pruitt – Ward V

Thomas Landers – Ward VI

MANAGEMENT & STAFF

Jay Johnson  
City Manager

Shanna Boyette  
City Recorder

Jamey Owen  
City Treasurer

Jan Phillips - Police Chief  
Ricky McConnell - Fire Chief  
Dawn Hobbs- Human Resources Director  
Lori Saddler - Purchasing Agent  
Justin Heid - Airport Manager  
Mark Clanton - Public Works Director  
Mike Alsup - Parks and Recreation Director  
Monty Kapavik - Building and Codes Director  
Amanda Rhinehart - Planning and Community Development Director



*City of*  
**SHELBYVILLE**  
*Tennessee*

January 27, 2016

Mayor Wallace Cartwright and  
City Council Members  
City of Shelbyville, City Hall  
201 N. Spring Street  
Shelbyville, TN 37160

Re: Proposed Five (5) Year Capital Improvements Program Guide (CIP FY 2017-2021)

Dear Mayor Cartwright and Council:

Citizens, corporate citizens, growing companies and potential residents have a choice in where they live or work. In this competitive economic development environment it is essential that the City undertake or facilitate projects that help maintain and improve a favorable quality of life and provide quality public services. The CIP Guide works to meet today's infrastructure needs as well as those for the future. The past several years have been a difficult period for local governments including the City of Shelbyville; the challenge going forward is to proactively undertake projects that help maintain and improve our quality of life in a fiscally responsible manner. Consideration and approval of this five (5) year CIP program by the Mayor and City Council represents one of the long-term important financial planning actions that may be undertaken.

Together with City Treasurer Jamey Owen and the Department Directors of the City of Shelbyville, I am pleased to submit for your review and consideration the proposed Fiscal Years 2017-2021 Capital Improvements Program Guide. Each fiscal year begins July 1<sup>st</sup> and ends June 30<sup>th</sup>, i.e. FY 2017 is July 1, 2016 thru June 30, 2017. This document represents the third effort by the City of Shelbyville to outline a multi-year CIP for the City government's operation that ensures efficient use of public funds. This report updates the previous years adopted CIP by adding a year in the future and refines some projects previously identified. The primary

focus of this program is to identify the infrastructure and facility/equipment needs of the municipal government over the next five (5) years to continue provision of the quality public services that benefit residents every day.

Strategies for development of the 2017-2021 Capital Improvement Program include:

- Focusing limited resources on mandated or essential projects.
- Maintaining infrastructure and capital assets to protect the public and avoid future financial liabilities.
- Preparing to meet stricter environmental regulations.

### **Summary Overview**

The program FY 2017-2021 Capital Improvements Program guide is an ambitious plan that calls for the investment of \$22,410,800 (all funds) in City monies to upgrade and expand the City's infrastructure in the major program areas of transportation, public safety, general facilities and equipment, parks and recreation, storm drainage, and technology. CIP funding would be through a combination of annual capital budget funding ("pay as you go"), grants and dedicated funds, and issuance of debt for several proposed large scale, long life projects. This CIP Budget includes the projected local match for grants. A summary by fiscal year and by Department is provided. The CIP total costs by type are also illustrated on an accompanying graph. It should be emphasized that cost estimates are presented for planning purposes only.

### **Infrastructural Planning**

Shelbyville has made progress the last five (5) years in addressing the capital improvements needs of this community. We have also faced, in the space of only two years, two significant events impacting the financial capacity of the City...a lawsuit settlement and a flume collapse. Together, these two have taken capital funds out of the budget process and increased the City's debt unexpectedly. For the City of Shelbyville, the CIP therefore remains a "work in progress" with important projects and unmet needs that warrant funding consideration during the next five (5) years.

Evaluation criteria during our review process included the following:

- Legal mandate.
- Public health or safety.
- Maintenance of a public asset.
- Economic vitality impact.

A capital improvement is defined as an expenditure over the amount of \$10,000 with an expected lifetime of five years or more. Professional studies and technical services costing at least \$10,000 may also be included in the CIP when those studies will likely lead to a future construction project. Examples include road projects that improve safety and minimize congestion for drivers; provide for capital maintenance and development of new parks and greenways that expand recreational opportunities for youth and adults; and, projects that maintain or enhance public safety needs. Infrastructure projects, such as those proposed for the 231 North Commerce Business Park and the Airport, enhance our economic development efforts. Our citizens widely use, benefit from and depend upon the City's investments in its infrastructure.

For this five year period CIP Guide items range from recurring annual needs such as four (4) Police Patrol cars a year and re-paving of streets, to critical equipment needs such as up-grading the Police Communications Center. There are several "big ticket" CIP projects indicated in this document. Two (2) are related to the phased implementation of a new H.V. Griffin Park Master Plan (soccer complex and baseball complex), to two (2) projects at Shelbyville Municipal Airport (two new hangar buildings and a runway resurfacing), and to the long-discussed proposed Fire Station #3 on the City's north side.

Inclusion of a project within the CIP Guide, when adopted, neither authorizes the project nor allocates funding. In some instances, Council priorities may change and a project is deleted, deferred, or revised in size and scope. It should be noted that management staff deleted over \$2,000,000 in Department requests. These most likely will be in the next CIP update. Capital Funds are always limited and the future is never certain. A CIP must remain flexible as needs and resources change. However, as a long-term planning guide, this document allows for the Mayor, City Council, City staff and the public to consider projects in the broad context of all capital needs.

### Debt

The CIP is also an opportunity to inform other governmental entities and rating agencies of the City's priorities and future plans. Through proper planning the bonded indebtedness is within the financial capabilities of the City, and the City is able to maintain and perhaps enhance its credit rating.

The City of Shelbyville has a bond rating of Aa3 from Moody's Investor Services. (Oct, 2011) At the current time, the City has direct debt obligations of \$6,961,359 (principal and interest) total for seven (7) issues. A bond for Airport Hangers was retired in full in FY 2014, and a capital outlay note for a fire pumper (TML Bond Fund) of \$300,000.00, dated 2012, was paid in full in 2015.

A twelve (12) year Capital Outlay Note for energy efficiency improvements at various City buildings was issued in November 2013 (FY 2014) in the total amount of \$1,700,000.00. During calendar year 2015, the City declared an emergency and issued three

(3) Capital Outlay Notes through the TML Bond Fund for the repair and replacement of the City's central drainage area stormwater flume. While together these three (3) issues totaled the principal amount of \$3,500,000, it is anticipated \$2,000,000 of that will be retired by lump sum payment before June 30, 2016. Also in 2015, the City issued a \$600,000 Note for its share of the City/County Commerce Business Park.

The TN Comptroller's Office in a report (snapshot) on the City of Shelbyville Debt Analysis dated April, 2015 found:

- Outstanding General Obligation Direct Outlay Debt as % of Assessed Property Values 1.51%
- Outstanding General Obligation Total Debt as % of Assessed Property Value 8.89%

Provided in the CIP is a chart illustrating the City's General Fund current direct debt.

The City does guarantee Shelbyville Power Water & Sewer debt repayment with the full "faith and credit" of the City of Shelbyville as referenced above, but it is to be self-supporting through system rates and fees.

As was briefly discussed during the Budget review hearings, and at various other meetings, some projects in the CIP may be funded through the issuance of Capital Outlay Notes. Notes may be for a period of three (3) to twelve (12) years. Over the next five (5) years, the Council might look at two or three note issues to fund various projects specifically related to the Airport or specialized equipment needed. By utilizing a Capital Outlay Note, the City can purchase the equipment or construct the facility and begin its utilization. The short-term loan pay back is considerably shorter than the projected life, and assists the City's budget from a cash flow and cash management prospective. It also recognizes the historically low interest rates now available.

The Council may want to look at two or three bond issues over this planning period. A fifteen (15) to twenty (20) year Bond issue for financing of the proposed Fire Station #3 and/or the proposed improvements and expansion of H.V. Griffin Park should be considered. Both of these represent large scale capital needs that are potential long term assets of the City. I recognize and appreciate that the Mayor and Council will fully evaluate any additional debt. We agree long-term debt must be carefully considered in the context of several fiscal factors.

#### **Grants & Special Funds (maintain infrastructure and Capital assets)**

Over the last five (5) fiscal years, the City has been actively seeking various grants to leverage local funds. This has included STP monies from the Tennessee Department of Transportation (TDOT); TAP grants, also from TDOT; Tennessee Bureau of

Aeronautics funding aviation improvements; and, LPRF and LWCF for Parks and Recreation. This proposed CIP continues to advocate that effort with a projected \$1,302,100 allocation of local match to grant funds in the CIP, if all projects are approved. A graph is provided which illustrates this funding. At this point in the planning process, the status of some grants are known (TAP/STP funding), while others are not. Again, it should be emphasized that if a grant is not received, the project will be delayed or not undertaken.

### Closing

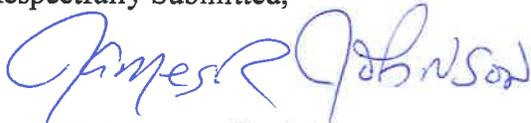
It should be noted this CIP includes projects and needs of the municipal government. It does not include in the planning, funding, or priority of needs for any project of the Shelbyville Power, Water and Sewer System or The Shelbyville Housing Authority.

This CIP is not intended to be a static document. As new or additional priorities and needs are identified by the Mayor and Council or priorities and needs change, or economic conditions warrant, changes to the CIP should be considered.

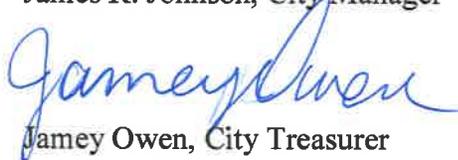
We are very appreciative of the work and effort by the various Department Directors in preparation of this CIP. This effort allows staff to focus its time and effort each year on identifying and analyzing infrastructure projects or equipment needs and the associated financial considerations that meet Council and community priorities.

Your review and consideration is welcome.

Respectfully Submitted,



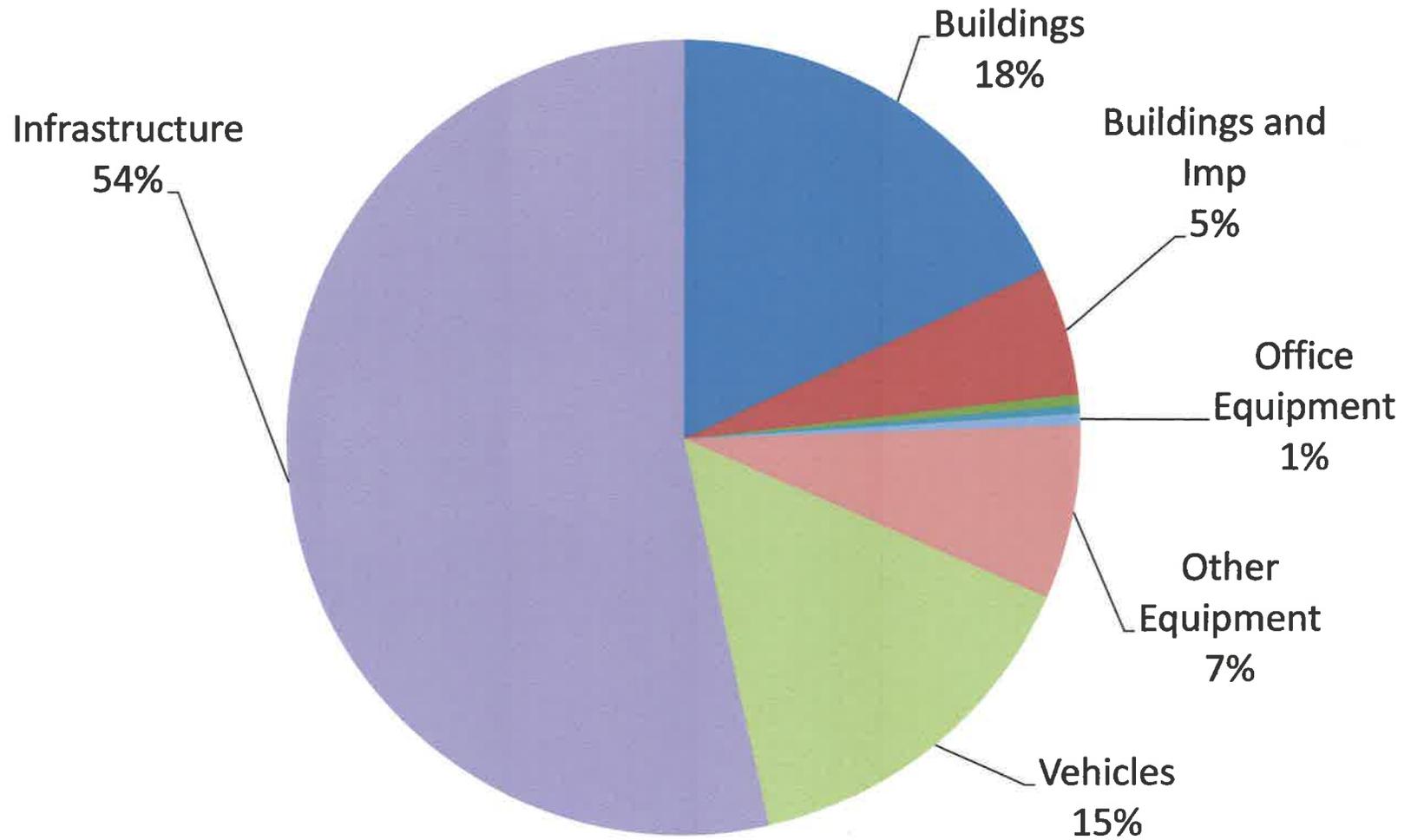
James R. Johnson, City Manager



Jamey Owen, City Treasurer

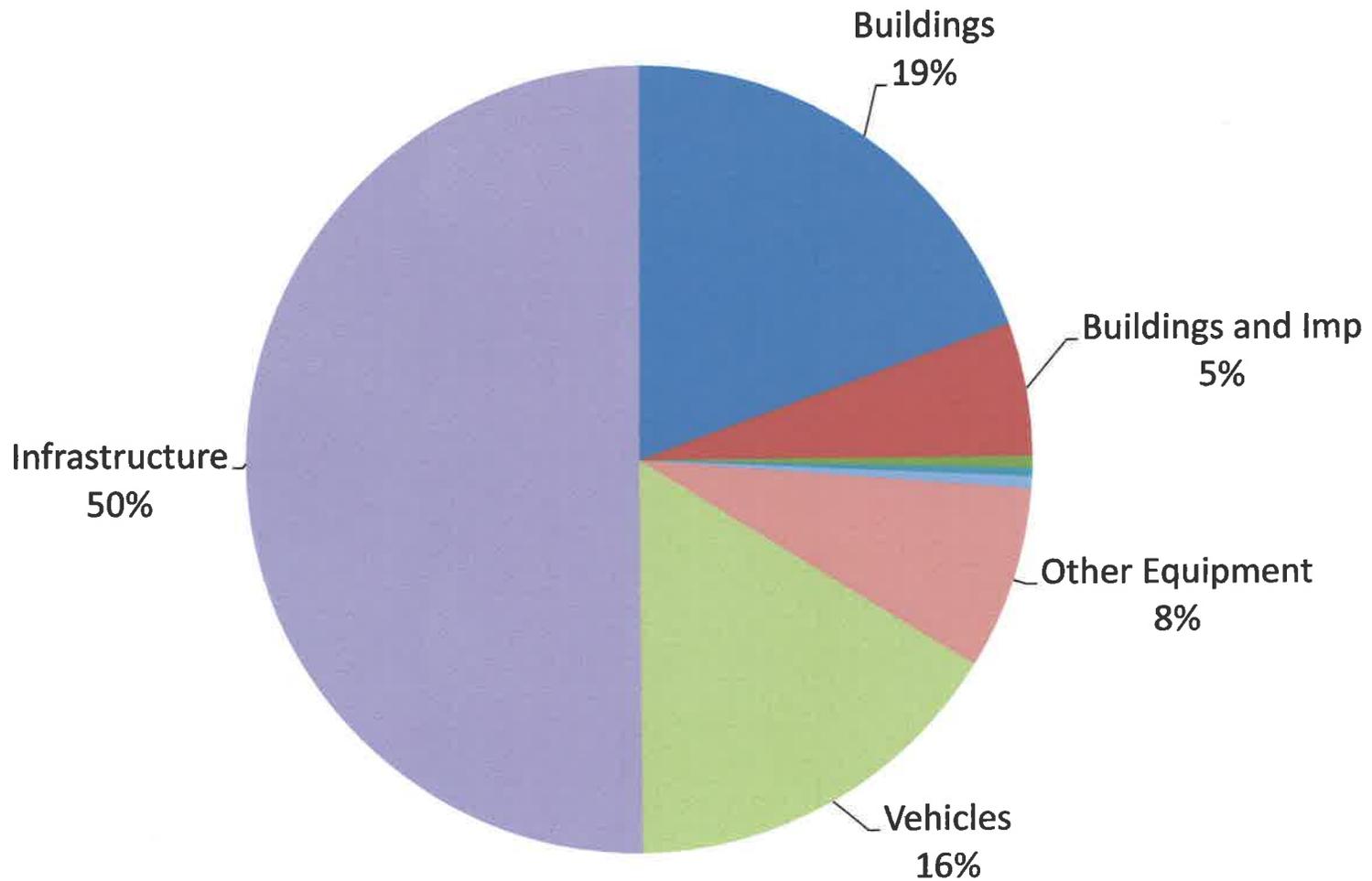
City of Shelbyville  
Capital Improvements Program Guide  
FY 2017 – 2021

Summary – All Funds Including Grants and Community Development

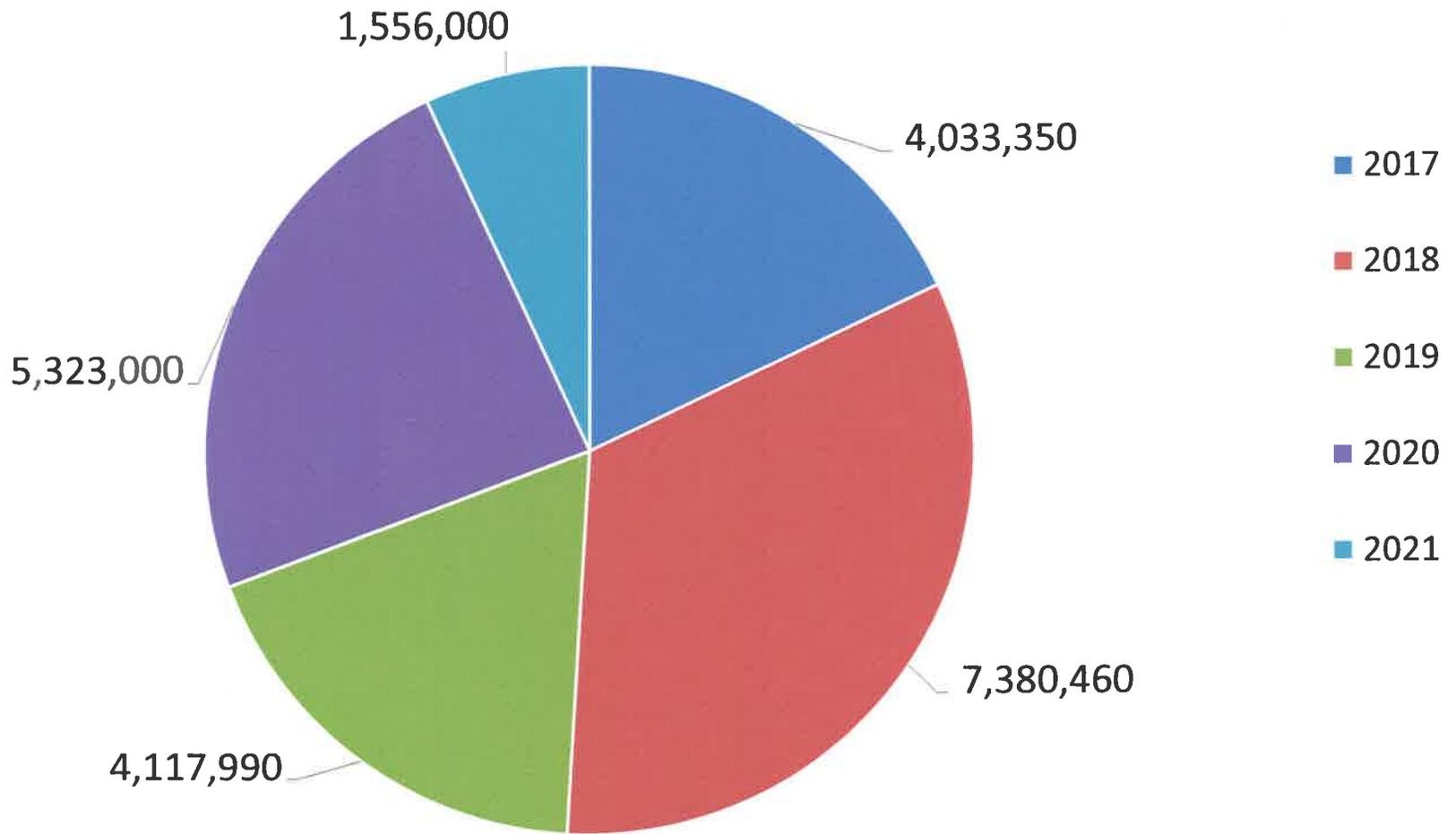


City of Shelbyville  
Capital Improvements Program Guide  
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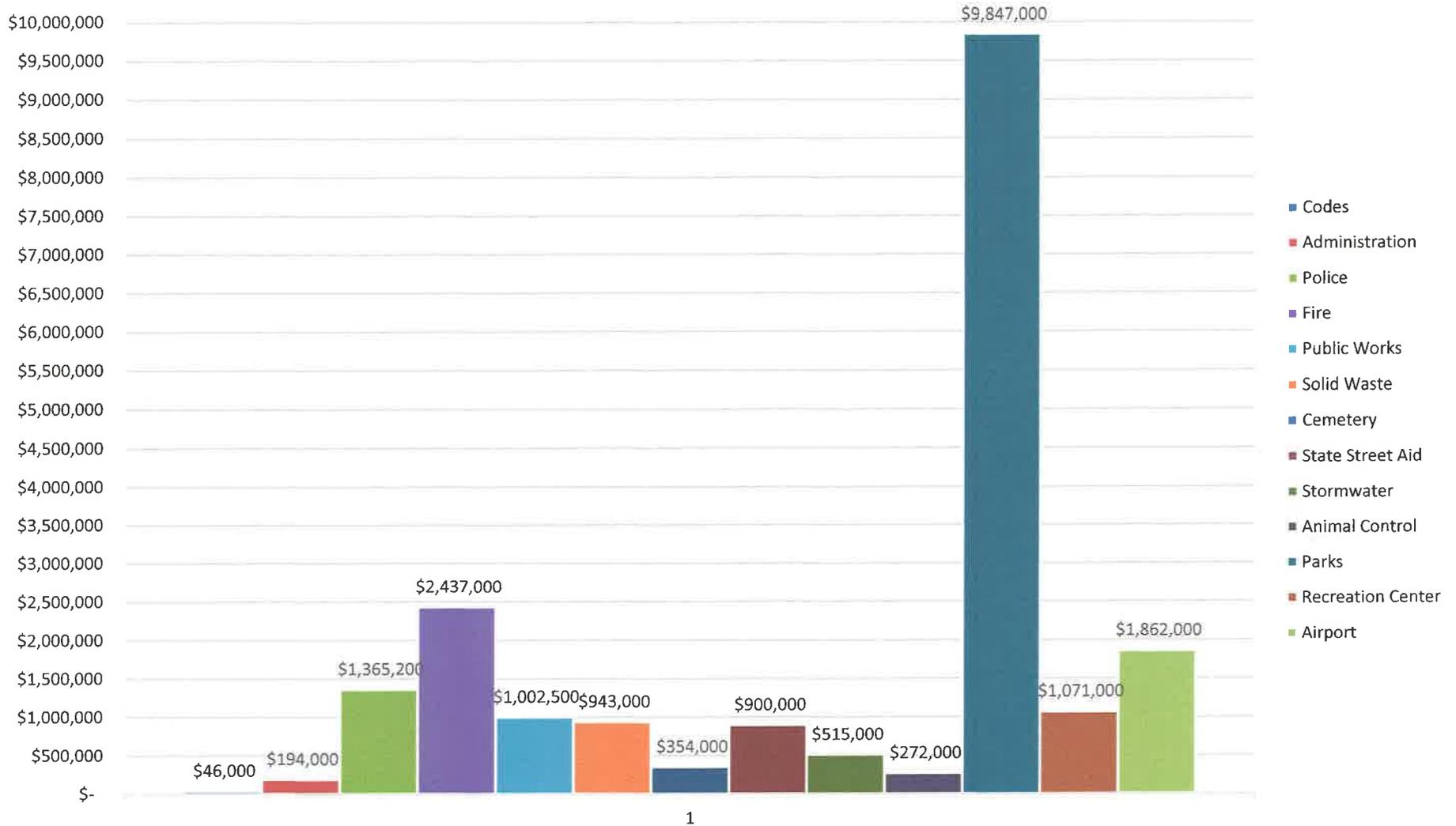
# CIP Per Year



**City of Shelbyville**  
**CIP Totals per Department per Year**

	2017	2018	2019	2020	2021	Total
<b>Codes Total</b>	22,500	23,500	-	-	-	46,000
<b>Administration Total</b>	55,000	24,000	25,000	65,000	25,000	194,000
<b>Police Total</b>	362,000	403,200	220,000	190,000	190,000	1,365,200
<b>Fire Total</b>	454,000	660,000	1,238,000	45,000	40,000	2,437,000
<b>Public Works Total</b>	293,500	310,500	126,500	119,500	152,500	1,002,500
<b>Solid Waste Total</b>	160,000	160,000	123,000	250,000	250,000	943,000
<b>Cemetery Total</b>	59,000	77,500	92,500	92,500	32,500	354,000
<b>State Street Aid Total</b>	180,000	180,000	180,000	180,000	180,000	900,000
<b>Stormwater Total</b>	170,000	105,000	80,000	80,000	80,000	515,000
<b>Animal Control Total</b>	205,000	21,000	25,000	21,000	-	272,000
<b>Parks Total</b>	873,000	3,757,000	1,285,000	3,602,000	330,000	9,847,000
<b>Recreation Center Total</b>	386,000	180,000	150,000	315,000	40,000	1,071,000
<b>Planning Total</b>	-	-	-	-	-	-
<b>Sports League Total</b>	-	-	-	-	-	-
<b>Airport Total</b>	295,000	1,367,000	35,000	15,000	150,000	1,862,000
<b>Community/Economic Development Total</b>	300,000	-	-	-	-	300,000
<b>Project Grants Total</b>	218,350	111,760	537,990	348,000	86,000	1,302,100
<b>Grand Total</b>	<b>4,033,350</b>	<b>7,380,460</b>	<b>4,117,990</b>	<b>5,323,000</b>	<b>1,556,000</b>	<b>22,410,800</b>

# City of Shelbyville Capital Improvements Program Guide FY 2017 – 2021 Summary By Department

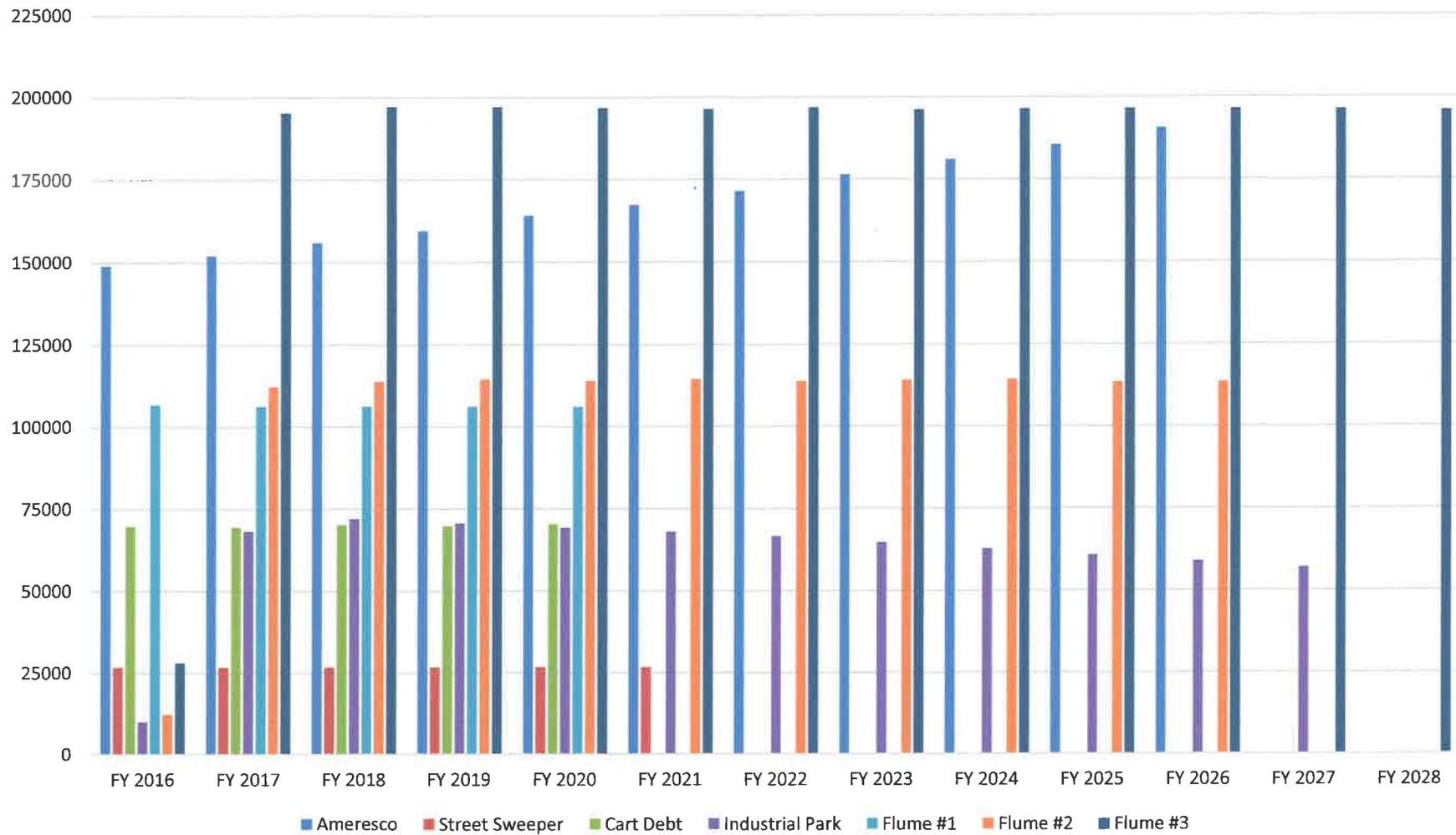


# Current Debt Breakout

\*Totals include Principle and Interest\*

	Ameresco	Street Sweeper	Cart Debt	Industrial Park	Flume #1	Flume #2	Flume #3	Total
FY 2016	149,017	26,724	69,843	9,963	106,710	12,247	27,944	402,448
FY 2017	152,065	26,724	69,533	68,300	106,242	112,252	195,219	730,333
FY 2018	155,939	26,724	70,202	72,050	106,242	113,902	197,173	742,231
FY 2019	159,627	26,724	69,829	70,675	106,202	114,460	196,986	744,503
FY 2020	164,116	26,724	70,435	69,300	106,122	113,952	196,686	747,335
FY 2021	167,406	26,724		67,925		114,378	196,275	572,707
FY 2022	171,495			66,550		113,738	196,737	548,520
FY 2023	176,359			64,625		114,032	196,072	551,088
FY 2024	180,983			62,700		114,247	196,281	554,211
FY 2025	185,368			60,775		113,396	196,349	555,888
FY 2026	190,500			58,850		113,478	196,277	559,106
FY 2027				56,925			196,065	252,990
FY 2028							195,712	195,712
Totals	1,852,876	160,342	349,842	728,638	531,518	1,150,081	2,383,774	6,961,359

# Outstanding Current Debt As of December 31<sup>st</sup>, 2015



Capital Outlay Requests  
By Department  
By Category  
By Fiscal Year

Administration

Type	Description	Comments	Replacement/New	Description / Year	2017		2018		2019		2020		2021		
					Month	Amount	Month	Amount	Month	Amount	Month	Amount	Month	Amount	
Other Equipment	HVAC - City Hall		Replacement		April	\$ 30,000									
Buildings and Imp	City Hall Remodel		Replacement		September	\$ 25,000									
Vehicles	City Manager - Vehicle	Vehicle to be reassigned	Replacement				May	\$ 24,000							
Other Equipment	HVAC - Senior Citizen Center	Two each year	Replacement						April	\$ 25,000				April	\$ 25,000
Buildings and Imp	Roof - City Hall		Replacement								September	\$ 25,000			
Infrastructure	Senior Citizen Parking Lot		Replacement								March	\$ 40,000			
Total per Year						\$55,000		\$24,000		\$25,000		\$65,000		\$25,000	

Community / Economic Development

Type	Description	Comments	Replacement/New	Description / Year	2017		2018		2019		2020		2021	
					Month	Amount	Month	Amount	Month	Amount	Month	Amount	Month	Amount
Infrastructure	Commerce Business Park Site Improvements		New	Total \$600,000 half paid by county	July	\$ 300,000								
Total per Year						\$ 300,000		\$ -		\$ -		\$ -		\$ -

### Codes

Type	Description	Comments	Replacement/New	Description / Year	2017		2018		2019		2020		2021	
					Month	Amount	Month	Amount	Month	Amount	Month	Amount	Month	Amount
Vehicles Vehides	Small Pickup Small Pickup	2005 GMC Sierra 2007 Silverado	Replacement Replacement		March	\$ 22,500	March	\$ 23,500						
Total per Year						\$ 22,500		\$ 23,500		\$ -		\$ -		\$ -

Police

Type	Description	Comments	Replacement/New	Description / Year	2017		2018		2019		2020		2021	
					Month	Amount	Month	Amount	Month	Amount	Month	Amount	Month	Amount
Vehicles	Patrol Vehicles 4		Replacement		July	\$ 175,000	July	\$ 175,000	July	\$ 175,000	July	\$ 180,000	July	\$ 180,000
Other Equipment	Digital Video recorders Intersections	4 intersections per year	New		January	\$ 10,000	January	\$ 10,000	January	\$ 10,000	January	\$ 10,000	January	\$ 10,000
Buildings and Imp	Update police building		Replacement	last update 2000	September	\$ 30,000								
Buildings and Imp	Dispatch Remodel and equipment		Replacement		December	\$ 140,000								
Infrastructure	Re-surface Firing Range		Replacement		July	\$ 7,000								
Vehicles	CID (2)		Replacement				January	\$ 35,000	January	\$ 35,000				
Other Equipment	36 Mobile Data Terminals		new				September	\$ 126,000						
Other Equipment	36 Mobile Data vehicle mounts		New				September	\$ 7,200						
Communications	Web based records management	add to current system	New				November	\$ 50,000						
Total per Year						\$362,000		\$403,200		\$220,000		\$190,000		\$190,000

### Animal Control

Type	Description	Comments	Replacement/New	Description / Year	2017		2018		2019		2020		2021	
					Month	Amount	Month	Amount	Month	Amount	Month	Amount	Month	Amount
Land	1-3 acres	For Shelter	New		August	\$ 25,000								
Buildings	3600 sq. Ft.	Shelter	Replacement		August	\$ 180,000								
Vehicles	Chev/Ford 1/2 Ton	For Shelter	Replacement	Ford 1500 / 2001			November	\$ 21,000				January	\$ 21,000	
Office Equipment	Incenerator		New						August	\$ 25,000				
Total per Year						\$205,000		\$21,000		\$25,000		\$21,000		\$0

Fire

Type	Description	Comments	Replacement/New	Description / Year	2017		2018		2019		2020		2021	
					Month	Amount	Month	Amount	Month	Amount	Month	Amount	Month	Amount
Land	new station FH3		New		March	49,000								
Office Equipment	office furniture/ kitchen update		Replacement	4 sets office furniture	November	33,000								
Buildings and Imp	start addition F H one		New	bedrooms & 4 offices	March	225,000								
Vehicles	commanders vehicle	replacement of 1999 crown vick			August	27,000								
Vehicles	Small Rescue (1 Ton)		New		March	120,000								
Vehicles	pickup truck		Replacement	2002 pickup			March	30,000						
Buildings and Imp	drawing of plans for new FH3						March	80,000						
Other Equipment	SCBA - Self Contained Breathing Ap.	replace 10 SCBA	Replacement		April	50,000								
Vehicles	new pumper	replace 96 pumper	Replacement	2018 pumper	October	500,000								
Buildings	start new station		New						April	1,200,000				
Vehicles	Fire Marshall replacement	replace 2006 truck	Replacement	2008 pickup					March	38,000				
Office Equipment	new station furniture		New								December	45,000		
Buildings and Imp	FH2 building remodel updates												March	40,000
Total per Year						454,000		660,000		1,238,000		45,000		40,000

## Public Works

Type	Description	Comments	Replacement/New	Description / Year	2017		2018		2019		2020		2021	
					Month	Amount	Month	Amount	Month	Amount	Month	Amount	Month	Amount
Other Equipment	Message Board		New		April	\$ 14,000	April	\$ 14,000						
Other Equipment	Backhoe	2007 #43	Replacement		July	\$ 110,000								
Vehicles	Extended cab Truck	2002 Dodge #5	Replacement		August	\$ 23,000								
Other Equipment	Knuckleboom Truck		Replacement		October	\$ 140,000								
Other Equipment	Walk Behind Mower		Replacement		February	\$ 6,500	February	\$ 6,500	February	\$ 7,500	February	\$ 7,500	February	\$ 7,500
Vehicles	Dump truck	1992 GMC	Replacement				August	\$ 85,000			August	\$ 85,000		
Other Equipment	Mini Excavator	Gradall/Swap	New				March	\$ 175,000						
Vehicles	Service Truck	1998 Truck #2	Replacement				July	\$ 30,000						
Vehicles	Extended cab Truck	93 GMC	Replacement						July	\$ 24,000				
Other Equipment	Tractor	1997 John Deer	Replacement						February	\$ 45,000				
Other Equipment	Skid loader	2002 Gehl	Replacement						November	\$ 50,000				
Vehicles	Crew Cab Truck	2003 Dodge	Replacement								August	\$ 27,000		
Vehicles	Extended cab Truck	2007 #36	Replacement										August	\$ 25,000
Vehicles	Bucket Truck		Replacement										March	\$ 120,000
Total per Year						\$293,500		\$310,500		\$126,500		\$119,500		\$152,500

### Cemetery

Type	Description	Comments	Replacement/New	Description / Year	2017		2018		2019		2020		2021	
					Month	Amount	Month	Amount	Month	Amount	Month	Amount	Month	Amount
Vehicles	Extended Cab Truck	1990 Chevy	Replacement		August	\$ 27,000								
Other Equipment	Mower		Replacement		February	\$ 7,000	February	\$ 7,500	February	\$ 7,500	February	\$ 7,500	February	\$ 7,500
Infrastructure	Rock Wall		Replacement		July	\$ 25,000	July	\$ 25,000	July	\$ 25,000	July	\$ 25,000	July	\$ 25,000
Other Equipment	Tractor W/Loader		Replacement				March	\$ 45,000						
Infrastructure	Resurface Roadways		Replacement						September	\$ 60,000	September	\$ 60,000		
Total per Year						\$59,000		\$77,500		\$92,500		\$92,500		\$32,500

### Solid Waste

Type	Description	Comments	Replacement/New	Description / Year	2017		2018		2019		2020		2021	
					Month	Amount	Month	Amount	Month	Amount	Month	Amount	Month	Amount
Vehicles	Road Tractor		Replacement		August	\$ 60,000	August	\$ 60,000						
Other Equipment	Burn Box	Burn Box	new		February	\$ 100,000								
Vehicles	Transfer Trailer		Replacement				August	\$ 100,000						
Vehicles	Pickup Truck		Replacement						August	\$ 100,000				
Vehicles	Garbage Truck	Side loaders	Replacement						March	\$ 23,000				
											July	\$ 250,000	July	\$ 250,000
Total per Year						\$160,000		\$160,000		\$123,000		\$250,000		\$250,000

### State Street Aid

Type	Description	Comments	Replacement/New	Description / Year	2017		2018		2019		2020		2021	
					Month	Amount								
Infrastructure	Paving				May	\$ 180,000								
Total per Year						\$180,000		\$180,000		\$180,000		\$180,000		\$180,000

### Stormwater

Type	Description	Comments	Replacement/New	Description / Year	2017		2018		2019		2020		2021	
					Month	Amount								
Other Equipment Infrastructure Vehicles	Drainage Flushing Unit Projects Pickup	2007 GMC	New New Replacement		March	\$ 90,000								
					June	\$ 80,000								
							July	\$ 25,000						
Total per Year						\$170,000		\$105,000		\$80,000		\$80,000		\$80,000

Recreation Center

Type	Description	Comments	Replacement/New	Description / Year	2017		2018		2019		2020		2021	
					Month	Amount	Month	Amount	Month	Amount	Month	Amount	Month	Amount
Buildings and Imp	Re-Roof the Recreation Center	20 year original roof, many leaks	Replacement		August	\$ 300,000								
Vehicles	Director's Vehicle	2002	Replacement		December	\$ 24,000								
Communications	Registration Software and Hardware	Replace Class System, will no longer be supported	Replacement		August	\$ 50,000								
Buildings and Imp	Storage Building	Storage for Rec. Center equipment and supplies	New		August	\$ 12,000								
Infrastructure	Outdoor Pool Deck Restoration	Old deck is in poor condition	Replacement				September	\$ 150,000						
Buildings and Imp	Climbing wall	Addition to Indoor pool	New				October	\$ 30,000						
Buildings and Imp	Locker Room Renovation	New lockers on pool side, create stalls for showers, replace curtains with doors	Replacement						August	\$ 50,000				
Buildings and Imp	Kitchen Renovation	Upgrade electrical capacity, commercial stove/oven, suppression hood	New						August	\$ 100,000				
Infrastructure	Splash Pad	Addition to outdoor pool	New								December	\$ 300,000		
Vehicles	Staff Vehicle	2006	Replacement								December	\$ 15,000		
Other Equipment	Recreation Center Fitness Equipment	Keep equipment up to date and in good condition	Replacement										December	\$ 40,000
Total per Year						\$ 886,000		\$ 180,000		\$ 150,000		\$ 315,000		\$ 40,000

Parks

Type	Description	Comments	Replacement/New	Description / Year	2017		2018		2019		2020		2021	
					Month	Amount	Month	Amount	Month	Amount	Month	Amount	Month	Amount
Other Equipment	Small tractor with backhoe	Purchased 1/31/02	Replacement		November	\$ 35,000								
Vehicles	Security Vehicle		Replacement		November	\$ 18,000								
Infrastructure	Skate Park Improvements	lights and equipment	New		November	\$ 100,000								
Infrastructure	Outdoor Basketball Improvements	Pave and lighting	Replacement		November	\$ 50,000								
Infrastructure	Tennis Court Improvements	Surface	Replacement		November	\$ 35,000								
Infrastructure	Overlay Never Rest Park		Replacement		September	\$ 45,000								
Infrastructure	Overlay + Parking, Rec. Center		Replacement		September	\$ 150,000								
Buildings	Construction Drawings - Griffin Expansion	Based on Master Plan	New		August	\$ 420,000			August	\$ 420,000				
Other Equipment	2- Mowers	Both purchased in 2007	Replacement		November	\$ 20,000								
Vehicles	Truck		Replacement		November	\$ 20,000								
Other Equipment	Infield Rake		Replacement		November	\$ 30,000								
Other Equipment	2 sets Blowers	Portable Baseball	New		November	\$ 12,000								
Infrastructure	Never Rest Park - Improvements	Basketball lights, surface			November	\$ 20,000								
Infrastructure	Soccer Complex	Based on Master Plan	New		September	\$ 175,000								
Infrastructure	Tennis Court Improvements	Lighting			August	\$ 3,500,000								
Infrastructure	Outdoor Fitness Equipment		New						October	\$ 140,000				
Buildings	Maintenance Complex	Based on Master Plan	Replacement						November	\$ 100,000				
Other Equipment	Skid Loader	Purchased in 2009	Replacement						August	\$ 625,000				
Infrastructure	Baseball Complex	Based on Master Plan	New						November	\$ 75,000				
Infrastructure	Disc Golf	Based on Master Plan	Replacement						August	\$ 3,500,000				
Infrastructure	Trails, Green/Blueways Master Plan	Build on existing plan	New						August	\$ 27,000			August	\$ 50,000
Infrastructure	Park improvements: Rec Center parking	Based on Master Plan	New										September	\$ 280,000
Infrastructure	Dog park, Perimeter multi-use trail													
Infrastructure	Monument signage, stormwater, Utilities, and amenities													
Total per Year						\$ 873,000		\$ 3,757,000		\$ 1,285,000		\$ 3,802,000		\$ 330,000

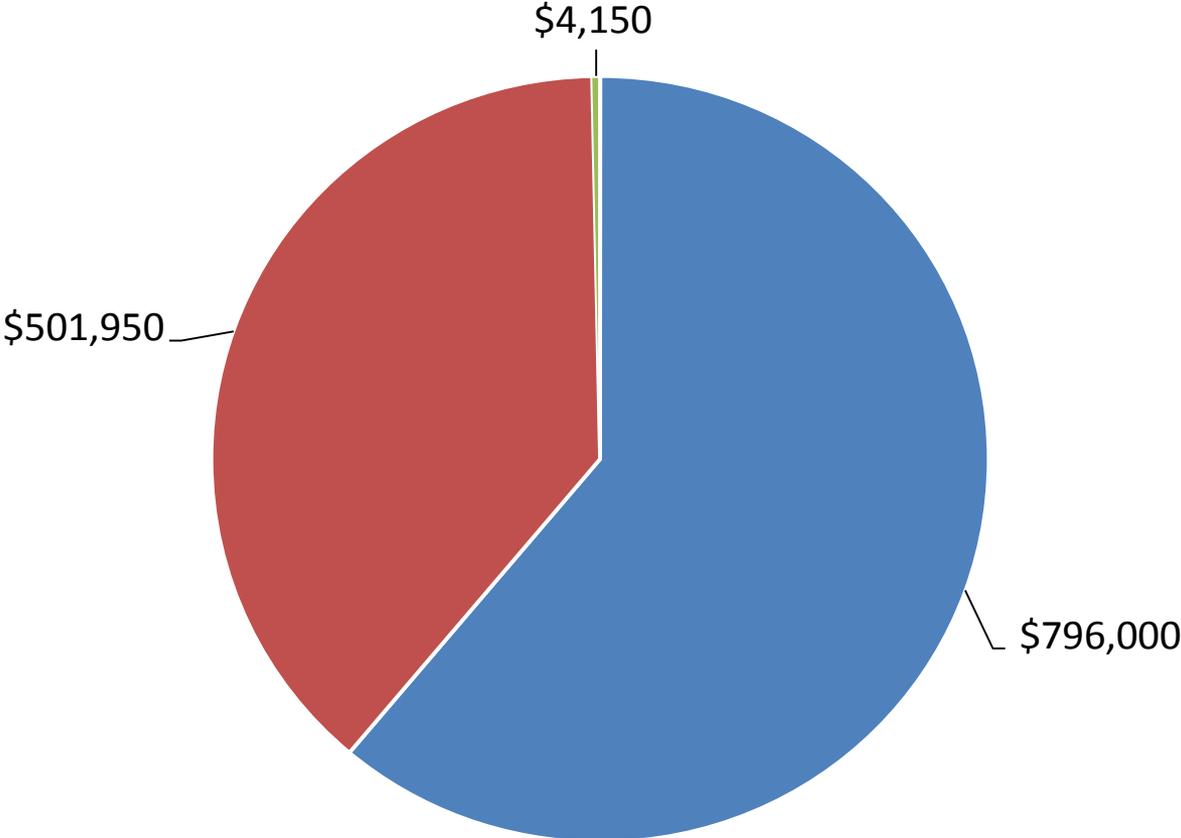
Airport

Type	Description	Comments	Replacement/New	Description / Year	2017		2018		2019		2020		2021	
					Month	Amount	Month	Amount	Month	Amount	Month	Amount	Month	Amount
Vehicles	Courtesy van/car	Old van needed new engine	Replacement		July	\$ 10,000								
Infrastructure	Parking Lot Electrical Lighting Work	Safety Issue	Replacement		July	\$ 15,000								
Other Equipment	Ground Power Unit	Revenue producing	New		August	\$ 15,000								
Buildings and Imp	Renovate Upstairs Apartment	Revenue Producing	Replacement		September	\$ 50,000								
Infrastructure	RSA Grading Phase 1	10% Match State Project	New		November	\$ 60,000								
Other Equipment	Aircraft Tug and Utility Vehicle	Service and Maintenance	Replacement		December	\$ 25,000								
Infrastructure	Site Prep and Paving for New Hangars	10% Match State Project	New		March	\$ 120,000								
Other Equipment	Self Service Fuel Machine	Revenue Producing	New				July	\$ 20,000						
Vehicles	100LL Truck	Revenue Producing	Replacement				August	\$ 100,000						
Buildings	Hangar Development		New				September	\$ 1,200,000						
Buildings and Imp	Terminal Counter, Kitchen, & Furniture		Replacement				February	\$ 25,000						
Vehicles	Airport Mangers Vehicle		Replacement				June	\$ 22,000						
Vehicles	Work Truck		Replacement						February	\$ 25,000				
Vehicles	Courtesy van/car		Replacement						May	\$ 10,000				
Other Equipment	Mower		Replacement								April	\$ 15,000		
Infrastructure	Sewer Pipe Work Under Terminal		Replacement										April	\$ 150,000
Total per Year						\$ 295,000		\$ 1,367,000		\$ 35,000		\$ 15,000		\$ 150,000

### Project Grants

Type	Description	Comments	Replacement/New	Description / Year	2017		2018		2019		2020		2021	
					Month	Amount	Month	Amount	Month	Amount	Month	Amount	Month	Amount
Infrastructure	STP	Public Works - STP	New			\$ 48,000		\$ 48,000		\$ 48,000				\$ 48,000
Infrastructure	TAP Grant (North Main Street, Holland, Lane Parkway) Phase 2	Public Works - TAP	New			\$ 80,000		\$ 16,924						
Infrastructure	TAP Grant (Holland) Phase 3 Applied	Public Works - TAP	New			\$ 86,200		\$ 28,836						
Infrastructure	TAP Grant (Public Square Sidewalk) Phase 4	Public Works - TAP	New							\$ 49,990				
Other Equipment	Security and Safety Gates	Airport - 10% Match	Replacement				March	\$ 9,000						
Other Equipment	Security and Safety Fence	Airport - 10% Match	Replacement				March	\$ 9,000						
Infrastructure	Rehabilitate Automobile Parking Lot	Airport - 10% Match	Replacement						July	\$ 200,000				
Infrastructure	RSA Grading Phase 2	Airport - 10% Match	New						September	\$ 240,000				
Infrastructure	Strengthen and Overlay Runway	Airport - 10% Match	Replacement								September	\$ 300,000		
Infrastructure	Repair All Exterior Lights	Airport - 10% Match	Replacement										July	\$ 8,000
Buildings and Imp	Terminal Renovations	Airport - 10% Match	Replacement										March	\$ 30,000
Other Equipment	AFG Firehouse	Fire - 5% Match	New			\$ 4,150								
Total per Year						\$ 218,350		\$ 111,760		\$ 537,990		\$ 348,000		\$ 86,000

# FY 2017 – 2021 CIP Local Match – Grants



■ Airport ■ Public Works ■ Fire