CITY OF SELMA ANNUAL BUDGET 2013-2014



RECLAIMING THE FUTURE

TABLE OF CONTENTS

PAGE

Budget Overview	10000
City Council	1
Council Biographies	2
Budget Transmittal Letter	3
City Mission Statement	11
Budget Resolution.	12
City Organization Chart	13
Community Profile.	14
Сіту Мар.	16
Funding Summary	
Resources and Appropriations.	17
Interfund Transfers	19
Expenditures by Type of Expense	20
Expenditures by Fund.	21
Summary of Expenditures.	22
Expenditure Graphs.	25
Summary of Revenues	27
General Fund Revenue Graphs.	37
Sales and Use Tax Revenue.	38
Property Tax Revenue.	40
Operating Budget	10
Legislative Department	41
City Council	42
City Attorney.	45
City Clerk.	47
Administration Department	51
City Manager.	52
Economic Development	55
Administrative Services Department.	59
	63
Finance Department	64
General Accounting	67
	70
Recycling	
Police Department.	73 74
Support Services	
Field Operations.	78 85
Fire Department.	
Fire	86
	93
Community Development	95
Planning	96
Building	99
Recreation and Community Services.	103
	104
Seniors	107
Cultural Arts	110
Sports	113

Public Works	117
Engineering	118
Parks	
Streets	124
Non-Department	127
Internal Services	
Funding Summaries.	129
Internal Services Divisions	
Insurance	130
Fleet	132
Utilities and Buillding Maintenance	135
Overhead and Office Expense	138
Information Processing	141
Capital Improvements	
Capital Improvement Projects	145
Funding Source	146
Successor Agency	
Budget Resolution	147
Successor Agency.	148
Appendix	
Proposition 4 Appropriations Limitation	151
Debt Service Schedule - City	152
Debt Service Schedule - RDA	153
City Comparison to Other Cities	154
Per Capita Information	155
Assessed Values	156
Employee Benefit Summary	157
Financial Policies.	160
Description of Accounting Funds	162
Management Staff	169

SELMA CITY COUNCIL





Kenneth Grey Mayor Term Expires Nov 2014



George Rodriguez Mayor Pro-Tem Term Expires Nov 2016



Jim Avalos Council Member Term Expires Nov 2016



Michael Derr Council Member Term Expires Nov 2014



Scott Robertson Council Member Term Expires Nov 2016

SELMA CITY COUNCIL

<u>Mayor Kenneth Grey</u> was originally appointed to fill the unexpired term of Mayor Don Tow in 2008 and then he was elected to the council in November 2010. Mayor Grey was born in Palmdale, California and moved to Selma in 1966. He is the owner of BVI Construction, Inc. a local general contracting company. He has served on the Selma Planning Commission for over 15 years. He has been instrumental in the organization of the Selma Arts Foundation and has played an integral part in the construction and fundraising of the new Arts Center. His term will expire in November 2014.

<u>Mayor Pro Tem George Rodriguez</u> was elected to the Selma City Council in November 2008. Mr. Rodriguez was born and raised in Selma, attended Selma schools and obtained his graduate and post graduate degrees from Fresno State University. He is currently Assistant Principal for SUSD at Abraham Lincoln Middle School. Mr. Rodriguez was a past member of the Community Services Commission. He is active in sports, the community and school activities. His term expires in November 2016.

<u>Councilmember Michael Derr</u> was raised in Southern California. He moved to Selma in 1978 when he established his local insurance business. He has served the City of Selma as Mayor, Mayor Pro Tem and Council member for 23 years. Mr. Derr is an avid bicyclist, golfer and musician. He played a major part in establishing the original Selma Arts Center and chaired the Selma Arts Council for several years. His current term expires in November 2014.

<u>Councilmember Jim Avalos</u> was elected to the Selma City Council in November 2004. Mr. Avalos has retired from a local supermarket as assistant manager of the meat department. He has spent his entire life in the local area, growing up between Selma and Caruthers and graduating from Caruthers High School. He is involved in the Selma Lion's Club vision program. He currently serves on the South San Joaquin Valley Division of the Leagues Public Safety Policy Committee. His current term expires in November 2016.

<u>Councilmember Scott Robertson</u> was elected to the Selma City Council in November 2012. Mr. Robertson grew up on the East coast, graduated from high school in Boston and is a graduate of UC Berkeley. He is currently president of Robertson Guerra Insurance in Selma. He is active in many local organizations and was a major factor in the relocation of the new animal shelter and the new Arts Center. His current term expires in November 2016.

BUDGET TRANSMITTAL LETTER

Fiscal Year 2013-2014

RECLAIMING THE FUTURE

July 1, 2013

Honorable Mayor and City Council Members City of Selma, California

Overview and History

It is my privilege to present to you the City of Selma's 2013-14 Annual Budget. As I begin I must remind Council that although this is the City Manager's Transmittal Letter, the work of the budget is not done alone or in a vacuum, but with the assistance and the dedication of the Senior Leadership Team.

As I write this letter I am reminded that my first budget to you was for the fiscal year 2000-01. Times have changed and yet over the years many things have remained quite consistent as we bring you again a budget that can still be described as "barebones" and yet "balanced."

When I say balanced, I want Council to know that we are not spending anything more than what we anticipate bringing in. No "projected carry-over" from the previous year is used as revenue to balance this budget! We only use the anticipated revenues for the year to address our anticipated expenses for the fiscal year.

The last few years we have seen unprecedented changes in the economy – worldwide, national, statewide and local – that has caused the City of Selma to "tighten our belt" and reevaluate the basic services we provide.

We have gone from a City with 151 employees to about 88. Our City Staff was all placed on furloughs of 10% to 20%. While undergoing furloughs our citizens still expected the same level of service and therefore employee workload did not change, but actually increased with many of our employees taking on several different roles.

The City of Selma was fortunate in the passage of Measure S which provided additional sales tax revenues for our emergency services. By working with our employees and citizens, the City of Selma was able to limit the impacts of the economic downturn on both the police and fire departments.

I could give examples of the impacts in each of our other departments, but the important thing to note is that even in spite of an increased workload the spirit of the employees remained strong and committed to working through the fiscal issues. Many of the positions lost were due to retirement that we did not backfill. In my presentation last year, I stated that I could see "a light at the end of the tunnel, it wasn't coming toward us and I didn't hear a train..." As I entered this year I still see the light, it is growing, and the tunnel is getting brighter. There is a great deal of optimism among our staff that we are rounding the corner and that we are "**Reclaiming the Future!**"

Even last year the future seemed somewhat rocky, but the past is the past and we have taken time to ask questions and we have learned from it.

I remind you that three years ago the Council adopted a new series of fiscal policies. These are intended to get our "ship of state" upright and off the rocks. The plan is working and we are now seeing navigable waters ahead. Yes, there are still rocks and crags out there and that is why we must take it slow and keep a lookout with eyes always watching the seas around us. For the City of Selma to continue "**Reclaiming the Future**", we must keep these fiscal policies always in the forefront of our minds and discussions.

We have learned that when we see rough water, rocks, outcroppings, or feel the change in the wind, we must be ready for adjustments that may mean immediate changes in our course.

Prior to the economic downturn, the City of Selma's future was bright. We had housing projects in line and we had major commercial projects in the planning stages, then two things happened: the economy came to a halt and the City of Selma entered into legal battles with Consolidated Irrigation District over water recharge. Last year the major portion of those legal challenges were resolved and the economic climate began to change to the positive. Consumers began to purchase (sales tax increased) and developers again began to review and bring forth potential housing and commercial projects.

As we enter 2013-14 I am saying that the City of Selma is ready to begin "Reclaiming the Future."

Budget Process Overview

As we begin this budget, I wish to express my appreciation to Steve Yribarren, our Financial Consultant for his insight and wisdom. I also wish to especially thank Roberta Araki, who stepped up to the plate and assumed leadership for this budget. Although, it is the City Manager's responsibility to present to Council a budget, it would have been impossible without Roberta's efforts and hard work. I am sincerely grateful for the leadership that she and Steve have given to bring this budget forward.

This year's budget process was neither easy nor simple and in fact, it was the hardest since I presented my first budget to the Selma City Council in 2000-01! In my presentation during the Council workshop I stated that if there was one word to describe this year's process it was - UGH.

We started our budget along the established guidelines:

- · Each department addressed the anticipated revenues.
- The Finance Director reviewed the anticipated revenues, checking the projections with the current and previous year's actual revenues.
- Reviewed our Sales Tax with our consultants MuniFinancial.
- Each Department then presented their proposed expenses.
- The Finance Director met with each Department reviewing both the proposed revenues and expenses.

It was during this time that the process changed from previous years – at the end of April our Finance Director left, leaving a big void in the budget process.

We were fortunate that Steve Yribarren was available to come back as our Financial Consultant and that Roberta Araki, the former City of Selma Interim Finance Director, was in a position to offer assistance to put our budget together. Having worked on a number of our previous budgets, she was familiar with our budget process.

Unfortunately, we had to begin the whole process over again and all revenue projections and expenses needed to be reentered and verified.

After working diligently, the finance staff was able to present a proposed budget to Council for review and approval on time.

The State of the City of Selma Highlights for 2012-13

"**Reclaiming the Future**" really began this past year. I am happy to report that the City of Selma is ending the fiscal year 2012-13 in good fiscal condition. Yes, we have a ways to go, but if we remain true to our Fiscal Plan our City will continue to be stronger.

Some of the good signs are:

- The last of those furloughed employees were placed back to 100%.
- City Hall was again opened five (5) days a week.
- We added two Community Service Officers in our Police Department (one ¹/₂ animal control and ¹/₂ vehicle abatement).
- When one of our Accountants retired and an Account Clerk was promoted to City Clerk, the City was at a point to backfill those positions- not leaving them vacant.
- When the Fire Department part-time secretary retired, we backfilled that position.
- The Senior Leadership Team held firm on the expending of funds, which together with small increases in sales and property taxes ended our year below anticipated expenses.

This past year was the first year for our new fire and medical provider plan. At the beginning of the fiscal year 2012-13 we contracted with American Ambulance for staffing and equipment for our Paramedic service. This allowed us to shift personnel from the ambulance to fire engines.

This is the first time in the history of the City of Selma that we have a "fully-funded" fire department. With this shift in personnel, we were able to staff our two engines with a minimum of two persons on each engine and in addition, have one paramedic on an engine at all times. The fiscal plan has worked and even more additional lives are being saved by having a paramedic always in the City. With the added staffing, additional property is also being saved.

During the past year we closely watched the ambulance revenue to ensure that funds were there to pay for the contract as well as staffing on the engines.

Though the project was approved several years ago, the economic downturn and the CID lawsuit has slowed the Rockwell Commercial Project. At the end of the fiscal year this project has begun to move forward and has contracted with a national commercial development company for the recruitment of tenants.

In addition, the Selma Crossing Project has brought forth its Environmental Impact Report, which was recently approved by the Planning Commission in June 2013.

City Council and Staff are seriously sticking to our Fiscal Recovery Plan to address our debt and as a result are keeping the City of Selma fiscally sound. Our Tax Revenue Anticipation Note (TRAN) has dropped from \$3 million four years ago to \$1.5 million. Our outside fiscal partners are aware of this, and it has resulted in our interest rate dropping from an approved rating of 9% to 0.075%.

The City Council took three other important actions to help the City in "**Reclaiming the Future**" when they approved: 1) the construction of the downtown Arts Center – which has sparked new vitality within our Central Business District; 2) an agreement with Big League of Dreams that could lead to the development of a recreational project that would be a major economic impact upon our City; 3) the approved lease agreement with California Water Service for the development of the new animal shelter site for our community.

I am also happy to report that this past year automobile sales have become stronger and we are seeing a gradual growth in our overall sales tax. We believe that our property taxes have not only stabilized, but are also seeing a slight growth.

The City of Selma has begun the process of "**Reclaiming the Future**" and it does look bright.

Fiscal Year Budget 2013-14

A budget is only an educated assumption and a guideline for a city. In the course of a year, many things might happen that could have impact both positive and negative upon the numbers presented within a budget. It needs to be monitored closely.

With an educated assumption, you wish to have it as close to reality as possible and therefore not a "pie-in-the-sky" budget which you know from the start is unrealistic. A budget cannot be built on all one's hopes and dreams. Much thought and time is put into the development of both the revenues and the expenses. Hard questions were asked such as, "Will this project really happen this year?" "Do you need this piece of equipment this year or can it be deferred?"

A City has two important infrastructures which need to be addressed. There is the human infrastructure and there is the physical infrastructure, such as building, parks, roads, and equipment.

Several months ago, I requested City Departments to give me a very simple and not unreasonable list of the physical infrastructure needs in order to prevent our buildings from collapsing, our roads and parks from deteriorating, and our equipment from becoming unsalvageable.

Before the budget process began we had a list totaling over \$9 million. Although we cannot address all of these items at one time, we are beginning to chip away at the smaller issues and staff is now planning on how we can meet the larger needs in the future.

At the same time we need to address the human infrastructure. With the loss of staffing, the workload has increased and we are finding both stress/illness and mistakes. Over the next several years, we will need to address areas such as backfilling positions in the Police Department, Community Development and Public Works Departments so that we may meet the needs of our citizens and serve our community.

Some of the major changes in this year's budget are:

- <u>Health Insurance</u> anticipated increase between \$1,500 \$1,700 per employee that could equate to \$150,000.
- Increase in other insurance anticipated workers compensation, liability and other insurances that could have a \$350,000 impact.
- Increase in Utilities anticipated power and water increases of up to \$150,000.
- Increase in Fleet Services with the volatility of fuel prices this could be an additional \$100,000.
- Increase in our IT Agreement anticipated \$25,000 impact.

Other areas of change include:

- <u>Police Chief</u> we have added a full-time Police Chief, which was unfunded in the past two budgets.
- Fire Marshall a new position that will not cause us to lose any firefighters, but will allow us to do plan checks for residential and commercial sprinklers as well as fire safety inspections of new and old buildings. This position is being staffed with an existing firefighter and it is anticipated that this position will pay for itself through fees.
- <u>Art Center Coordinator</u> this position will have the responsibility to market and schedule events in our new Arts Center as well as working with various productions.
- <u>Community Services Director</u> this budget contains the Department Head position of Community Services Director. Though the salary is not 100% of where it was when we downsized, it is a step in the right direction.
- <u>Community Development/Public Works Director</u> this budget contains this new department head position that will oversee both the Community Development and the Public Works Departments. It is anticipated that we will hire this position during the last quarter of the year therefore, it is only shown in the budget as 25%.
- <u>City Attorney</u> with the increase in litigations and various documentations this budget shows a \$20,000 increase to our City Attorney. The attorney is a hard number to predict because of the issues that may arise during the year, but this addition makes our budget more realistic.

Other than the above changes, the Fiscal Year 2013-14 budget is not much different from the prior year. Those who compare budgets might see that some figures look greater or lesser than last years. Many of these represent changes to help make our budget more transparent and understandable by changing the percentage of staffing allocations.

One area which we watch closely is the city's participation in Public Safety. A number of years ago the City Council met with citizens and public safety groups to discuss the staffing and funding of our two departments. We agreed to increase the percentage as the budget grew. With a \$10 million budget our commitment was set at 57% of the General Fund. In this budget I am happy to report that we have not only met that but have exceeded it as we have committed 70.1% of our budget to public safety. As an example of the growth in commitment the 2007-08 budget had a commitment of 60% for emergency services.

I remind you that the City Council's basic responsibility is to oversee the General Fund. Compared with the FY 2012-13 the anticipated General Fund revenue has only increased by \$867,555 and the small changes identified above have utilized those funds.

Other Funds

The City of Selma's budget represents other funds and all except for one are nondiscretionary accounts.

The **Special Revenue Funds** are funds designated for special purposes such as the revenue and upkeep of Landscape and Lighting Maintenance Districts; Measure C, Traffic Safety and various grants.

Debt Services Funds are paid for by outside sources and are transferred in and out of the City of Selma's budget.

Capital Project Funds are revenues that are paid by developers. They include items such as planning studies that the developer pays for through the City of Selma, who manages the development of the study. Additionally, development is charged Impact Fees in traffic & streets, police, fire, citywide, storm drain, parks and sewers. Council does have the ability to allocate these funds but must remain cognizant of city or state ordinances, such as use of Parks Impact Funds for the down payment of the Big League of Dreams.

Enterprise Funds are monies which the City of Selma collects for specific purposes. The four Enterprise Funds are Ambulance, Pioneer Village, Garbage Service and Cultural Arts. Two examples are: 1) revenues from our ambulance service are placed into this fund and transferred to the General Fund to pay the American Ambulance contract and also is to help pay for firefighters; 2) the City of Selma receives funds for Garbage Services via the property taxes. Each month the City pays Selma Disposal and Recycling from this account.

We work hard to ensure that the enterprise funds are in the black. One can see under Ambulance that we were able to transfer approximately \$752,000 this past year.

Future Issues that Need to be Addressed

Good things are happening while working together to provide service to our citizens as we are "**Reclaiming the Future.**" We cannot let the past define us, either successful or struggling; we must grab ahold of the future.

But, as we do, I must remind Council that there are continued areas we need to address:

• Strong Economic Growth which calls for business retention, expansion then business recruitment. We have to be sure to keep what we have first.

- Good Planning needs to be a major consideration in planning a healthy city.
- Emergency Services we must be aware that as we grow our present citizens and future citizens will need a greater police and fire presence.
- Recreational Activity and Space a healthy city provides citizens with healthy
 places to play.
- Strong Direction and Goal with Council and Staff working together with citizens to address their needs and concerns.
- Secure Strong Infrastructure we need to find ways to ensure that our aging infrastructure is kept up and we need to address street conditions and work with Cal Water to find innovative ways to solve our water issues, which can lead to environmentally successful projects.
- Working with Other Public and Private Entities along with working with Cal Water, PG & E, Southern California Gas, and SKF, we need to work closely with the Selma Unified School District to provide our citizens with a quality education. We need to be working with Caltrans to ensure that traffic within our city flows easily and that our state routes are maintained to provide access to our city. And finally, we need to work closely with our neighboring cities to share resources in order to save funds.

As I present this budget to you I do believe that good things are happening as we work together to provide service to our citizens and that we are "Reclaiming the Future."

I must remind Council that there are many pressures put upon us – the elected as well as Staff. Pressures that would have us expend funds which may not have been allocated or budgeted. We need to continually be mindful of our financial health and we cannot make decisions that take us away from "Reclaiming the Future" as a healthy, whole and growing city. We cannot give into pressures, no matter how good they might sound, because that would be irresponsible for the present but also for the future of Selma.

On behalf of the employees of the City of Selma I wish to express our thanks to you, the City Council, for allowing each of us to do the work that we love and to provide the services to you and the citizens of this great community as we work together "Reclaiming the Future."

Respectfully submitted,

D-B Heusser City Manager

CITY OF SELMA



MISSION STATEMENT

The mission of the City of Selma is to enhance the quality of life for its citizens, encourage community pride, understand the social needs of the community and its employees, and promote the economic well-being of the City though personal commitment and responsibility.

Each City employee will achieve this through commitment and dedication in:

- providing quality service to the citizens of Selma
- · recognizing that the citizens of Selma are our customers
- · practicing service first in all that we do
- · being financially responsible with resources and time
- being part of a team, open to new ideas, and willing to share ideas and solutions to problems
- taking pride in what we do
- participating in personal and professional growth experiences
- addressing difficult situations as quickly as possible
- being involved in the community in which we serve

As City representatives, we are striving to make the difference between a good organization and an excellent one. We take pride in the City of Selma, the Citizens we serve and in the accomplishment of our fellow employees.

RESOLUTION NO. 2013 - 25R

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SELMA ADOPTING THE 2013-14 FISCAL YEAR BUDGET FOR THE CITY OF SELMA

WHEREAS, the proposed 2013-14 fiscal year budget for the City of Selma has been presented to the City Council of the City of Selma by the City Manager of said City; and

WHEREAS, at a City Council study session held for the purpose of budget review, corrections and amendments have been made; and

WHEREAS, a public hearing on said budget was duly scheduled, and held, and all persons were given an opportunity to be heard and their suggestions or objections carefully considered.

NOW, THEREFORE, BE IT RESOLVED, by the Council of the City of Selma that the final budget document containing the City Operating and Capital Improvement Budget for Fiscal Years 2013-14 shall contain all revisions made by the City Council, and

BE IT FURTHER RESOLVED THAT, the following budget for the General Fund and Special Funds for the City of Selma,

FUND	2013-14
GENERAL	\$10,582,743
REDEVELOPMENT SUCCESSOR	1,100,828
STREET CONST & MTCE	1,354,512
VARIOUS GRANTS	1,586,065
MEASURE S	377,644
LANDSCAPE AND LIGHTING ASSMT	186,908
DEVELOPMENT IMPACT (PARKS)	2,636
AMBULANCE	1,036,338
PIONEER VILLAGE	62,745
GARBAGE	1,150,000
CULTURAL ARTS	1,310,812
ASSESSMENT DEBT SERVICES	493,499
TOTAL	\$19,244,730

the details of which are on file with the City Clerk of the said City, be and is hereby approved and adopted as the official budget for the said fiscal years for the City of Selma; and

The foregoing resolution was duly approved by the Selma City Council at a special meeting held on the 25th day of June 2013 by the following vote, to wit:

AYES: 5 COUNCIL MEMBERS: Rodriguez, Robertson, Avalos, Derr, Grey

NOES: 0 COUNCIL MEMBERS: None

ABSTAIN: 0 COUNCIL MEMBERS: None

ABSENT: 0 COUNCIL MEMBERS: None

MI

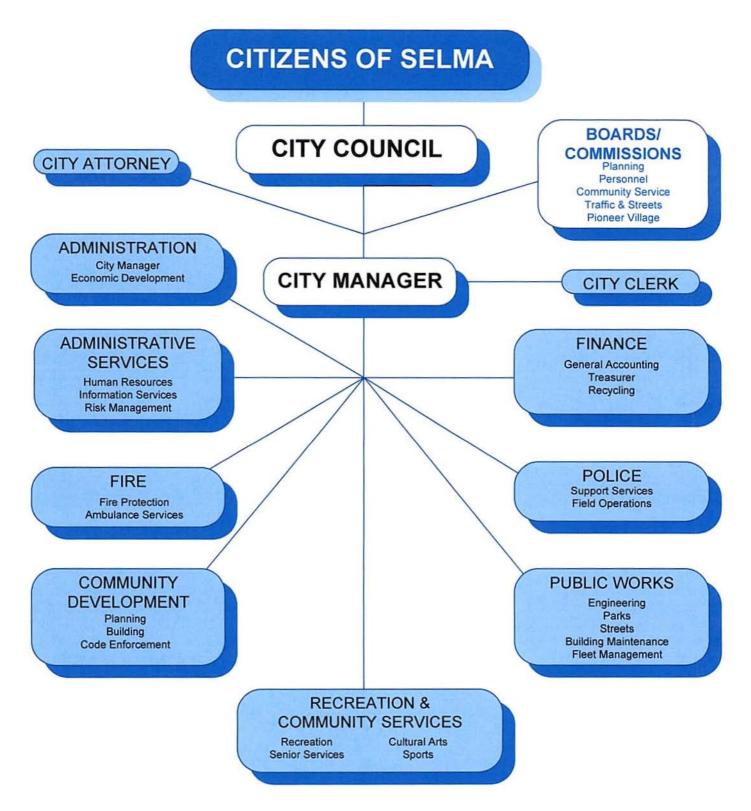
Kenneth Grey Mayor of the City of Selma

ATTEST:

Rivera

Reyna Rivera City Clerk

CITY OF SELMA ORGANIZATION CHART



COMMUNITY PROFILE

Location

Selma is centrally located along State Highway 99 in Fresno County, approximately 15 miles south of Fresno. It lies conveniently equidistant between California's two major metropolitan areas; 201 miles north of Los Angeles and 201 miles south of San Francisco. Selma, which covers five square miles, has a population of 23,799 and 6,709 households. Fresno County's population as of January 2013 is 952,166. As of the 2010 Census, Selma's population is 77.6% Hispanic, 15% White, 4.6% Asian, 1.2% Black and 1.6% all others; the median age is 28.4 years.

History

Selma's roots are with the founding of the Valley View School District in 1880. In 1893 four farmers, J.E. Whitson, E.H. Tucker, George Otis and Monroe Snyder formed a partnership, developed a town site, and auctioned lots. The town was incorporated just three years later. The town's name was chosen from a list of names offered by the Central Pacific Railroad for a station it built in 1880. History suggests that Selma was probably named for Selma Michelsen Kingsbury, wife of an assistant to Central Pacific Railroad's General Manager.

Selma's first major industry was wheat farming when a flour mill was built by the Frey family in 1880. With the arrival of irrigation the extensive wheat fields gave way to peach orchards. By 1910, though raisins had become the major crop, Selma was known as the "Home of the Peach." In 1912, however, both fruits were recognized in the "Peach/Raisin Festival". Selma adopted the name "RAISIN CAPITAL OF THE WORLD" in 1963. The name was adopted because 90% of the world's raisin crop was cultivated within an eight mile radius of the city.

Government/Public Utilities

The City of Selma has 88 authorized full-time equivalent employees and delivers municipal services through eight departments: Administration (City Manager, City Clerk, City Attorney, Economic Development), Administrative Services (Human Resources, Information Processing, Risk Management), Finance (Finance, Recycling), Police (Law Enforcement, Animal Control), Fire (Fire Protection and Ambulance), Community Development (Planning, Building), Public Works (Engineering, Parks, Streets, Fleet Maintenance, Building Maintenance), and Recreation and Community Services (Recreation, Senior Services, Sports, Arts). Trash and recycling pick-ups are provided by Selma Disposal and Recycling, Inc.; sewer services are provided by Selma-Kingsburg-Fowler Sanitation District; and library services by the Fresno County Free Library.

Electricity is provided to Selma by PG&E; natural gas is provided by PG&E to the southern portion of the City, while Southern Cal Gas provides it for the northern portion. Telephone service is primarily provided by AT&T. Cable television service is provided by Comcast Cable Corporation. Cal Water provides water service to the City of Selma.

Employment

According to the State Employment Development Department, the Fresno County labor force was 443,600 and provided 360,600 jobs in March of 2010. Of this total, over 68% were in the service providing industry. Other leading sources of wage and salary employment are retail trade (9%), finance, insurance and real estate (4%), construction industry (3%), farming (10%) and government (19%). Selma's labor market provided 8,500 workers, 9,000 civilian jobs in March of 2010 and had an unemployment rate of 24%. The unemployment rate for Fresno County is 18.7%.

Education

The Selma Unified School District serves over 6,300 students in pre-school through high school in eight elementary schools, one junior high, one high school, one alternative high school and an adult school. Reedley College, a junior college in Reedley, offers evening/weekend classes at Selma High School to interested individuals. California State University Fresno, Fresno City College, Fresno Pacific University and several other continuing education programs are located 30 minutes north of Selma in Fresno.

Business and Industry

Selma is the shopping hub for the southern part of Fresno County, eastern Kings and Northern Tulare counties as many residents travel to Selma for shopping, dining, business or medical needs. It is third in both retail sales and population behind the larger cities of Clovis and Fresno, while ranking second of the fifteen incorporated cites in Fresno County for per capital retail sales.

Agriculture is the largest industry in the area. Selma is located in the center of the San Joaquin Valley, the largest agriculture producing area in the world. This area is known as the Raisin Capital of the World. Although the economy of the city is not directly reliant on agriculture, the overall financial health of the valley is very dependent upon agriculture and agriculture related industries such as processing and transportation. Located within the City of Selma are two raisin processing plants.

There are six shopping centers in Selma, with larger retail businesses that include Save Mart, Wal Mart, Food-4-Less, J.C. Penney's, Home Depot and others are in the development stage. Bank of Sierra, and the expansion of several medical centers opened in 2010. Family Dollar store opened in 2012 and a Les Schwab Tire Center is scheduled to open in the fall of 2013.

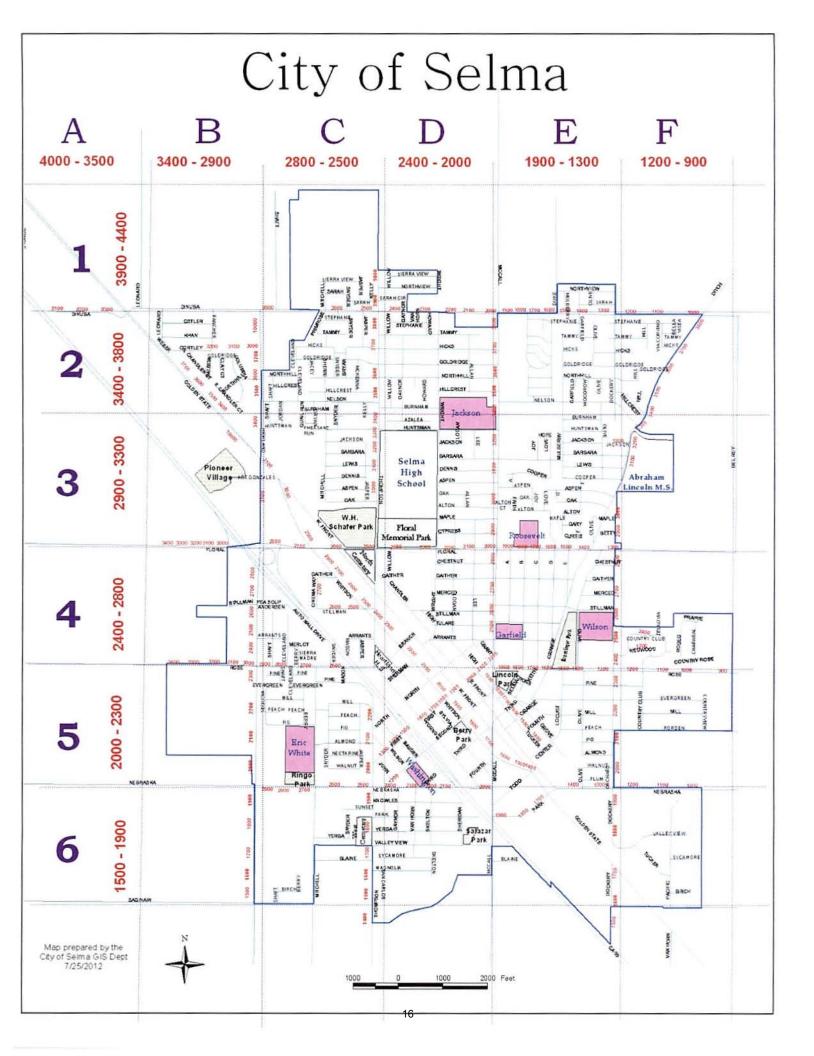
There are a number of manufacturers and service businesses that provide jobs to many residents in the community. They include Harris Ranch, a food processing facility; Selma Unified School District; Selma Community Hospital, part of Adventist health; and Fresno County Service Center, a County government facility.

Recreation and Leisure

Selma has a small town rural atmosphere. It is a full service city surrounded by vineyards and fruit orchards. The City has six parks, 35 churches, 58 restaurants, six shopping areas, an 18 hole golf course, a cultural arts center, a six-screen movie theater, bowling alley and a theater group. The City is currently constructing a new state of the art Selma Cultural Arts Center which will host local plays, concerts and lecture series. Selma also has a museum, a library and a senior center.

Major community events include the Selma Raisin Festival each May; Selma's Annual Rotary Marching Bank Festival in October; and a July 3rd Independence Day Celebration.

Camping, fishing and other outdoor high country activities abound nearby at Kings Canyon and Sequoia National Parks. With just a short traveling distance, residents can enjoy both the Sierra Nevada Mountains and the central Pacific Coast region.



RESOURCES AND APPROPRIATIONS

FUND	ESTIMATED YEAR END BALANCE	2013-14 REVENUE ESTIMATES	TRANSFERS BETWEEN FUNDS	AVAILABLE FUNDS	2013-14 EXPENDITURE BUDGET	ESTIMATED ENDING BALANCE
GENERAL FUND TYPES	170 000	0 704 455	1 001 010	40 770 070	10 500 740	100.000
General	170,000	8,721,455	1,881,918	10,773,373	10,582,743	190,630
General Reserve	171.000			101.000		404.000
Equipment Reserve	174,030	20,000		194,030		194,030
SPECIAL REVENUE FUNDS						
Traffic Safety		45,000	(45,000)			
Redevelopment	300	50,000		50,300	48,294	2,006
Public Safety		38,000	(38,000)			
RDA-Housing	1,000			1,000		1,000
Traffic Cong Grant (PW)	471,099			471,099		471,099
COPS 1913 Grant	10,000	100,000		110,000	93,094	16,906
Street Const & Mntc	(121,000)	142,100	1,351,883	1,372,983	1,354,512	18,471
Gas Tax		606,000	(606,000)		1 17 10 L = 17	
LTF		447,227	(447,227)			
Measure C	996,828	548,656	(298,656)	1,246,828	622,792	624,036
Prop 1 B	20,729			20,729		20,729
Landscape Lighting	339	197,442		197,781	186,908	10,873
Abandoned Vehicle	24,568	5,000		29,568	A Stan Frank I and I a	29,568
CDBG Grant	(16,282)	477,140		460,858	446,800	14,058
Recycling Grant	32,897	4,500		37,397	6,484	30,913
Safe Routes to Schools	(4,504)	160,170		155,666	160,125	(4,459)
Weed & Seed Grant						
Healthy Cities Grant						
T-21 Grant						
Traffic & OTS Grant						747433-44444
Asst to Firefighter's	27,362			27,362		27,362
Small Business Support	605			605		605
Safer Grant-Fire	(77,379)	256,770			256,770	
Brynes Grant	742			742	with and in	742
GRIP Grant	(14,902)			(14,902)		(14,902)
Foreclosed Homes Proj	42,145	5,000		47,145		47,145
Hall of Fame Program	2,040			2,040		2,040
St Asset Forfeiture Fund	930			930	S. Partes S	930
ARRA (Fed Stimulus)	40.050			42.050		12.050
Regional Foundation Gran	13,050	1 425 000	(1 047 256)	13,050 377,644	377,644	13,050
Measure S		1,425,000	(1,047,356)	377,044	377,044	
DEBT SERVICE FUNDS						
Highland D/S	118,266	135,000		253,266	117,895	135,371
Dancer II D/S	53,467	27,450		80,917	27,255	53,662
Dancer III D/S	26,948	27,450		54,398	26,243	28,155
Watermain D/S	75,300	31,946		107,246	31,483	75,763
Stillman D/S	(7,510)	25,606		18,096	25,396	(7,300)
Peasoup D/S	117,922	187,772		305,694	185,722	119,972
Briarwood D/S	57,399	48,760		106,159	48,355	57,804
Theater D/S	58,342	31,930	17	90,272	31,150	59,122

	ESTIMATED	2013-14	TRANSFERS		2013-14	ESTIMATED
	YEAR END	REVENUE	BETWEEN		EXPENDITURE	ENDING
FUND	BALANCE	ESTIMATES	FUNDS	FUNDS	BUDGET	BALANCE
Successor Agency D/S	640,567	760,720		1,401,287	847,284	554,003
Successor-Theater	174,161	The second		174,161		174,161
Successor-Industrial	70,636	291,814		362,450	205,250	157,200
Successor-Housing	(90,250)			(90,250)	Contraction of the second s	(90,250)
CAPITAL PROJECTS FUND				()		
Dev Impact Traffic & Strs	348,772	83,892		432,664	S. S. Sandalli	432,664
Dev Impact Police	157,327	90,000		247,327	STUDIES TO MAN	247,327
Dev Impact Fire	246,465	8,400		254,865		254,865
Dev Impact City	479,254	150,000		629,254		629,254
Dev Impact St Drain	(260,255)	108,750		(151,505)		(151,505)
Dev Impact Sewer	827,299	90,000		There are a second of the second		
Dev Impact Parks	CLASS AND BORDERS	125,275		917,299	0.626	917,299
and the second sec	9,328			134,603	2,636	131,967
Long Range Planning	(282,800)	10,000		(272,800)		(272,800)
Dev Impact Public Use	60,677	17,000		77,677	「「一」「「「「「」」	77,677
City Hall Construction	19,764			00 700	al stantal will	00 700
Northeast Specific Plan	80,722			80,722		80,722
South Selma Spec. Plan	(78,658)			(78,658)	A STATISTICS	(78,658)
Amberwood Spec. Plan	26,604			26,604	Sec. Sec. St.	26,604
Tutelian Specific Plan	(1,642)			(1,642)		(1,642)
Selma Crossing Project	(18,156)			(18,156)		(18,156)
Brandywine Project	1,445			1,445	toni mil taki	1,445
Floral/99/Highland PSR	100 101					
Wal Mart EIR	129,401			129,401		129,401
CalTrans Mitigation	143,392	500.000		143,392	1 001 770	143,392
Cultural Arts Construct	781,772	500,000		1,281,772	1,281,772	
Successor-General	9,225			9,225		9,225
Successor-Industrial	7,406			7,406		7,406
Successor-Housing Proj	32,500			32,500	THE ALGERTS	32,500
Successor-Housing	96,771			96,771		96,771
ENTERPRISE FUNDS					1342-1315	
Ambulance	59,000	1,787,900	(751,562)	1,095,338	1,036,338	59,000
Pioneer Village	197,396	29,500		226,896	62,745	164,151
Garbage Service	200,000	1,150,000		1,350,000	1,150,000	200,000
Cultural Arts	(13,683)	16,900		3,217	29,040	(25,823)
	6,309,171	18,985,525		25,095,541	19,244,730	6,107,581
					In the second second	
INTERNAL FUNDS	1912 - C-C-C			0.000 000		100 01210
Insurance	25,000	2,201,800		2,226,800	2,207,380	19,420
Fleet	200	673,000		673,200	671,815	1,385
Building & Utility	200	816,209		816,409	810,935	5,474
Overhead	200	175,569		175,769	166,594	9,175
Data Processing	200	348,985		349,185	347,794	1,391
	25,800	4,215,563		4,241,363	4,204,518	36,845
	6,334,971	23,201,088		29,336,904	23,449,248	6,144,426

INTERFUND TRANSFERS

FUND	AMOUNT	NET FUND ADJUSTMENT	TRANSFER DESCRIPTION
General Fund General Fund General Fund General Fund General Fund	38,000 45,000 1,047,356 751,562 0	1,881,918	From Public Safety From Traffic Safety From Measure S From Ambulance To Reserve
Reserve	0	0	From General Fund
Traffic Safety	(38,000)	(38,000)	To General Fund
Public Safety	(45,000)	(45,000)	To General Fund
Measure S	(1,047,356)	(1,047,356)	To General Fund
Ambulance Fund	(751,562)	(751,562)	To General Fund
Street Const & Mntc Street Const & Mntc Street Const & Mntc	606,000 447,227 298,656	1,351,883	From Gas Tax From LTF From Measure C
Gas Tax	(606,000)	(606,000)	To Street Const & Mntc
LTF	(447,227)	(447,227)	To Street Const & Mntc
Measure C	(298,656)	(298,656)	To Street Const & Mntc

EXPENDITURES BY TYPE OF EXPENSE FY 2013-2014

Constant of	SALARY	BENEFITS	<u>M & O</u>	MEETINGS	DEBT	CAPITAL	TOTAL
Legislative	10.000	45 005	00 100	0.075			05 050
Council City Attornov	18,000	45,295	20,186 120,000				85,856 120,000
City Attorney	49.050	00 570					a strength and the strength of
City Clerk Sub Total	48,250	29,572 74,867	27,074				106,751 312,607
Administration	66,250	74,007	107,200	4,230			312,007
Manager's Office	75 192	35,841	22 540	3,300			137,864
	75,183		23,540				287,508
Economic Develop. Sub Total	132,861 208,044	69,162 105,003	56,255 79,795				425,372
Administrative Services	200,044	105,005	79,795	32,550			425,572
Human Resources	05 600	EE E40	61 600	600			010 411
	95,623	55,549	61,639				213,411
Sub Total	95,623	55,549	61,639	600			213,411
Finance	CO 944	44 000	170 700	0.750			000 001
General Accounting	60,844	44,698	179,739				289,031
Treasurer	103,386	70,251	62,155				235,892
Recycling	9,868	6,315	9,961				28,144
Sub Total	174,098	121,264	251,855	5,850			553,067
Police	045 400	150 000	010.000	10.100			
Administration	815,462	458,926	316,969	The second se			1,601,757
Field Operations	1,706,096	909,720	810,013		64,600	32,000	3,539,829
Sub Total	2,521,558	1,368,646	1,126,982	27,800	64,600	32,000	5,141,586
Fire					101120-00 - TATATA		
Fire	1,549,732	755,722	550,274	the feature statements	106,436	26,800	3,005,209
Ambulance			1,000,000		20,310		1,020,310
Sub Total	1,549,732	755,722	1,550,274	16,245	126,746	26,800	4,025,519
Community Development			2.2.2.2.2				
Planning	61,831	38,970	41,101				145,902
Building	87,412	56,663	68,171			_	214,496
Sub Total	149,243	95,633	109,272	6,250			360,398
Recreation & Community		0.000	121202-202				
Community Services	14,604	8,967	130,697		2,550		157,413
Senior Citizens	30,265	11,989	67,197				109,776
Cultural Arts	52,146	15,974	39,650			1,281,772	1,389,542
Sports	20,639	11,059	14,146				45,879
Sub Total	117,654	47,989	251,690	955	2,550	1,281,772	1,702,610
Public Works							
Engineering	10,716	7,659	118,322	and the second sec			138,697
Parks	186,845	126,351	345,098	4,000	30,783		693,077
Streets	235,507	155,448	644,398	3,250	315,909		1,354,512
Sub Total	433,068	289,458	1,107,818	9,250	346,692		2,186,286
Successor Agency							
Successor Agency			365,000			687,534	1,052,534
Sub Total			365,000			687,534	1,052,534
Non-Department			1,512,000		537,623		2,049,623
Capital			M IN			1,221,717	1,221,717
Total	5,315,270	2,914,131	6,583,585	103,710	1,078,211	3,249,823	19,244,730

EXPENDITURE SUMMARY BY FUND AND DEPARTMENT 2013-2014

EXPENDITURE SUMMARY BY FUND AND DEPARTMENT 2013-2014

															ARTS	
FUND NAME	GENERAL FUND	SUCCESSOR FUND	STREETS FUNDS	LLMD VARIOUS	GRANTS VARIOUS	ASSMT FUND	MEASURE S	MEASURE C	DEV IMP FUNDS	CDBG FUND	PARK FEE FUND	AMB FUND	FUND	GARBAGE FUND	COUN/CON FUND	TOTAL
City Council	85,856															85,85
City Attorney	120,000															120,00
City Clerk	106,751															106,75
Legislative	312,607	0	0	0	0	_	0 0	0	0		0 0	0	() 0	0	312,60
Manager's Office	137,864															137,86
Economic Development	239,214	48,294														287,50
Administration	377,078	48,294	0	0	0		0 0	0	0		0 0	0	C) 0	0	425,37
Human Resources	213,411															213,41
Admin Services	213,411	0	0	0	0		0 0	0	0		0 0	0	() 0	0	213,41
General Accounting	289,031															289,03
Treasurer	219,864											16,028				235,89
Recycling	21,660				6,484											28,14
Finance	530,555	0	0	0	6,484		0 0	0	0		0 0	16,028	() 0	0	553,06
Support Services	1,439,230						162,527									1,601,75
Field Operations	3,321,483				93,094		125,252									3,539,82
Police	4,760,713	0	0	0	93,094		0 287,779	0	0		0 0	0	0) 0	0	5,141,58
Fire	2,658,574				256,770		89,865									3,005,20
Ambulance												1,020,310				1,020,31
Fire	2,658,574	0	0	0	256,770		0 89,865	0	0		0 0	1,020,310	0	0 0	0	4,025,51
Planning	145,902															145,90
Building	214,496															214,49
Comm Development	360,398	0	0	0	0		0 0	0	0		0 0	0	0) 0	0	360,39
Recreation	94,668												62,745	5		157,41
Senior Citizens	109,776															109,77
Cultural Arts	78,730														1,310,812	1,389,54
Sports	45,879															45,87
Comm Services	329,053	0	0	0	0		0 0	0	0		0 0	0	62,745	5 0	1,310,812	1,702,61
Engineering	130,697							8,000								138,69
Parks	503,533			186,908							2,636					693,07
Streets			1,354,512													1,354,51
Public Works	634,230	0	1,354,512	186,908	0		0 0	8,000	0		0 2,636	0	0) 0	0	2,186,28
Successor Agency		1,052,534														1,052,53
Non-Departmental	406,124					493,49	9							1,150,000		2,049,62
Capital Projects					160,125			614,792		446,80	0					1,221,71
Grand Total	10,582,743	1,100,828	1,354,512	186,908	516,473	493,49	9 377,644	622,792	0			1,036,338	62,745	5 1,150,000	1,310,812	19,244,73

2013-2014 EXPENDITURE FUNDING

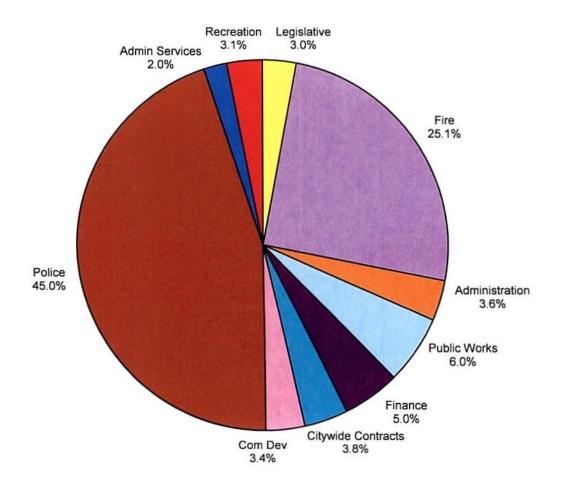
	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ESTIMATED	2013-2014 BUDGETED
GENERAL FUND Public Safety Services	6,272,452	5,567,741	5,030,316	5,334,659	6,543,472	7,419,287
Development Services	540,013	315,046	181,457	180,258	280,623	360,398
		735,405	565,052	623,730	890,122	963,283
Community Services	1,189,224		A STATE AND A STATE AND A STATE			
Support Services	1,048,204	873,825	816,829	849,106	1,003,914	1,121,044
Legislative	351,681	285,018	334,034	327,011	273,832	312,607
Non-Department	734,064	406,878	349,055	240,109	404,126	406,124
Total	10,135,638	8,183,913	7,276,743	7,554,873	9,396,089	10,582,743
EQUIPMENT REPLACEMENT	20.050				0	0
Public Safety Services	30,050				0	0
Development Services						
Community Services						
Non-Department	20.050	0	0	0	0	0
Total	30,050	0	0	0	0	0
RDA & RDA HOUSING Development Services	47 700	60.659	70.076	60.005		
	47,783	60,658	72,076	69,835	50.005	40.004
Support Services	120,368	136,456	148,810	144,688	58,605	48,294
Legislative	2,113	5,153	15,382	12,750	690	
Non-Department	170.001	000 007	000 000	007 070		10.001
Total	170,264	202,267	236,268	227,273	59,295	48,294
STREETS Development Services						
Community Services	1,449,248	1,344,016	5,322,466	1,333,749	1,294,892	1,354,512
Legislative	1 440 040	1 044 010	5 000 400	1 000 740	1 00 1 000	1 05 1 5 10
Total	1,449,248	1,344,016	5,322,466	1,333,749	1,294,892	1,354,512
T-21 & ISTEA Development Services	130,977	856,132				
LLMD Community Services Development Services Legislative	73,615	161,887	164,759	198,368	173,518	186,908
Total	73,615	161,887	164,759	198,368	173,518	186,908
CDBG Development Services	45,654	339,548	262,496	514,057	263,606	446,800
ARRA-FED STIMULUS						
Public Safety Services		73,115	141,880	147,385		
Development Services		561,899	1,265,477	1,234,258	930,226	
		635,014	1,407,357	1,381,643	930,226	0
WEED & SEED GRANT Public Safety Services						
Community Services		2,311				
Legislative						
Total	0	2,311	0	0	0	0
HEALTHY CITIES GRANT Community Services	21,130	11,443	3,609		0	0

	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ESTIMATED	2013-2014 BUDGETED
OTHER GRANTS Public Safety Services	238,085	247,093	348,921	173,047	385,049	349,864
Development Services Support Services	2,092	2,875	190	2,220	5,378	6,484
Legislative Community Services	271,940	119,966	51,770			782,917
Total	512,117	369,934	400,881	175,267	390,427	1,139,265
MEASURE S Public Safety Services	366,028	401,188	458,794	488,135	429,523	377,644
ASSESSMENT D/S (various) Non-Department	500,554	508,008	536,705	552,765	589,792	493,499
STREETS & TRAFFIC Community Services Non-Department	210,874					
Total	210,874	0	0	0	0	0
CITY IMPACT Public Safety Services Support Services	53,812 27,155	10,996	400			
Non-Department			W/1=0			
Total	80,967	10,996	400	0	0	0
STORM DRAINS Community Services Development Services Legislative						
Total	0	0	0	0	0	0
ARTS CONSTRUCTION Community Services			169,206	219,662	1,053,001	1,281,772
SUCCESSOR AGENCY Non Department				401,156	478,505	1,052,534
SEWERS Development Services						
PARKS Community Services Development Services Legislative	8,280	17,406	1,087	2,479	452,651	2,636
Total	8,280	17,406	1,087	2,479	452,651	2,636
LONG RANGE PLANNING Development Services	129,402	75,687	27,389	1,044		
VARIOUS SPECIFIC PLANS Development Services	202,937	91,730	197,081	129,767	19,512	
OTHER CAPITAL						

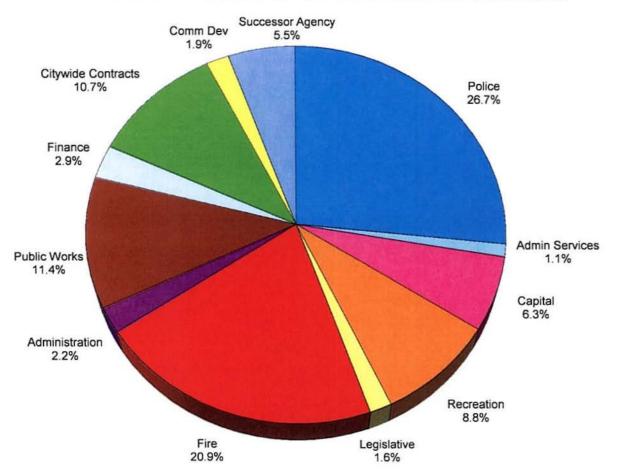
Non-Department

	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ESTIMATED	2013-2014 BUDGETED
AMBULANCE						
Public Safety Services	1,520,779	1,853,363	1,791,497	1,838,562	1,033,641	1,020,310
Support Services	13,684	16,766	13,347	12,215	13,466	16,028
Legislative						
Non-Department						
Total	1,534,463	1,870,129	1,804,844	1,850,777	1,047,107	1,036,338
PIONEER VILLAGE						
Community Services	30,368	58,889	49,416	28,509	22,699	62,745
Legislative						
Total	30,368	58,889	49,416	28,509	22,699	62,745
TRANSIT Community Services	361,068	6,450				
GARBAGE Non-Department	1,072,880	1,107,470	1,126,737	1,224,700	1,117,719	1,150,000
ARTS Community Services	17,494	20,670	16,620	13,634	13,195	29,040
CRAND TOTAL C			N DURING LAND	10 007 050		
GRAND TOTALS	17,084,008	16,275,088	19,462,858	16,297,858	17,731,757	19,244,730

2013-14 GENERAL FUND BUDGET BY DEPARTMENT



DESCRIPTION	DIVISION TOTAL	DEPARTMENT TOTAL	DESCRIPTION	DIVISION TOTAL	DEPARTMENT TOTAL
Legislative			Community Development		
City Council	85,856		Planning	145,902	
City Attorney	120,000		Building	214,496	360,398
City Clerk	106,751	312,607	Recreation		
Administration			Cultural Arts	78,730	
Manager's Office	137,864		Sports	45,879	
Econ Development	239,214	377,078	Senior Citizens	109,776	
Administrative Services			Recreation	94,668	329,053
Human Resources	213,411	213,411	Public Works		
Finance			Engineering	130,697	
Treasurer	219,864		Parks	503,533	634,230
General Accounting	289,031				
Recycling	21,660	530,555	Non-Department	406,124	406,124
Police					
Admin & Support	1,439,230				
Operations	3,321,483	4,760,713			
Fire			Grand Total	10,582,743	10,582,743
Fire	2,658,574	2,658,574			



2013-14 BUDGET BY DEPARTMENT - ALL FUNDS INCLUDED

DESCRIPTION	DIVISION TOTAL	DEPARTMENT TOTAL	DESCRIPTION	DIVISION TOTAL	DEPARTMENT TOTAL
Legislative			Community Development		
City Council	85,856		Planning	145,902	
City Attorney	120,000		Building	214,496	360,398
City Clerk	106,751	312,607	Recreation		
Administration			Cultural Arts	1,389,542	
Manager's Office	137,864		Sports	45,879	
Econ Development	287,508	425,372	Senior Citizens	109,776	
Administrative Services			Recreation	157,413	1,702,610
Human Resources	213,411	213,411	Public works		
Finance			Engineering	138,697	
Treasurer	289,031		Parks	693,077	
General Accounting	235,892		Streets	1,354,512	2,186,286
Recycling	28,144	553,067	Citywide Contractual Oblig	gations	
Police			Non-Department	2,049,623	2,049,623
Admin & Support	1,601,757		Capital		
Operations	3,539,829	5,141,586	Capital	1,221,717	1,221,717
Fire			Successor Agency	1,052,534	1,052,534
Fire	3,005,209		Grand Total	19,244,730	19,244,730
Ambulance	1,020,310	4,025,519			

2013-2014 REVENUES

	ACTUAL REVENUE 2008-2009	ACTUAL REVENUE 2009-2010	ACTUAL REVENUE 2010-2011	ACTUAL REVENUE 2011-2012	ESTIMATED REVENUE 2012-2013	BUDGETED REVENUE 2013-2014
GENERAL FUND						
PROPERTY TAXES	a start bistory					1.000
Current Secured Property Tax	1,080,467	1,037,068	1,014,404	1,156,543	1,247,838	1,300,000
MV In-Lieu (Tax Swap)	1,707,141	1,589,307	1,572,363	1,571,854	1,616,000	1,625,000
Current Unsec. Property Tax	63,461	69,995	2,138	340	66,440	65,000
Prior Year Property Tax	1,414	4,143	12,110	11,649	6,127	2,000
Secured Supp. Property Tax	381,956	36,849	5,738	2,535	11,552	10,000
Sucessor Agency Residual				42,642	24,000	10,000
Real Property Transfer Tax	26,654	30,518	24,224	26,812	21,350	20,000
Total	3,261,093	2,767,880	2,630,977	2,812,375	2,993,307	3,032,000
OTHER TAXES				-		
Sales & Use Tax	2,361,135	2,108,225	2,268,709	2,775,893	2,900,000	2,945,000
Sales Tax In-Lieu (Triple Flip)	872,914	530,029	695,705	786,061	1,100,000	1,000,000
Motor Vehicle in Lieu Tax	85,021	73,805	57,870	60,728	24,500	25,000
State Off Highway License Fees	1,164					
State Highway Rental Appor						
State Homeowners Tax Relief	9,623	18,997	18,171	17,791	8,581	8,000
Other State Revenue	17,290	5,549	594	2,088		
State Booking Fee Reimbursement						
Recreation Grant						1,000
Police Grant	2,212	824		20,375	407	
Fire Grant						
Econ Development Grant						
Parks Grant	0.450	7 000		10.005		
Senior Citizens Grant	8,453	7,893	11,240	13,395	0.144	0.400
Senior Nutrition Grant	054 000	075 007	704 407	007 701	9,144	8,100
Franchise Taxes	654,003	675,607	704,187	697,701	712,431	707,000
Transient Room Tax	216,556	181,260	164,529	175,905	130,000	150,000
Business Licenses	152,337	151,060	159,647	143,933	126,500	120,000
Total LICENSES AND PERMITS	4,380,708	3,753,249	4,080,652	4,693,870	5,011,563	4,964,100
	10.000	11 004	10 107	11 000	11 707	11.000
Animal Licenses	12,090	11,924	12,187	11,682	11,787	11,000
Building Permits	61,052	149,882	70,917	137,078	100,500	200,000 15,000
Plumbing Permits	8,589	14,736	5,357	10,242	8,950	
Electrical Permits Mechanical Permits	7,615 4,443	17,324 12,711	7,609 7,191	13,134 10,685	10,000 8,150	18,000 13,000
Yard Sale Permits	15,630	14,810	14,610	15,330	13,800	12,000
Other License & Permits	1,490	1,095	1,355	1,215	2,144	680
Total	110,909	222,482	119,226	199,366	155,331	269,680
FINES AND FORFEITURES	110,909	222,402	115,220	199,000	155,551	203,000
Criminal Code Fines	1,200	952	1,074	602	300	500
Parking Fines	18,035	9,976	4,996	3,366	2,300	2,000
Total -	19,235	10,928	6,070	3,968	2,600	2,500
REVENUE FROM PROPERTY/MONE	The second	10,920	0,070	3,300	2,000	2,000
Investment Earnings	22,844	3,602	2,561	4,380	14,000	10,000
Sales	11,666	4,750	3,519	4,448	12,117	1,500
Rentals	10,381	10,233	10,717	11,163	11,663	21,100
Total	44,891	18,585	16,797	19,991	37,780	32,600
, ota	-1,001	10,000	10,101	10,001	0.1.00	,000

	ACTUAL REVENUE 2008-2009	ACTUAL REVENUE 2009-2010	ACTUAL REVENUE 2010-2011	ACTUAL REVENUE 2011-2012	ESTIMATED REVENUE 2012-2013	BUDGETED REVENUE 2013-2014
CHARGES FOR CURRENT SERVICI	ES					
Animal Shelter Fees	3,235	3,895	3,395	1,460	3,000	5,000
Bicycle Licenses		3	2	1	57	
Building Plan Check Fees	24,500	89,749	33,328	45,569	44,435	108,500
DUI-Accident/Incident Invest	39,919	34,633	31,007	28,865	29,000	26,000
Engineering & Inspection Fees	10,220	220	220	135		275
Final Subdivision Map Fee						
Bus Lic Appl & Admin Fee	23,610	24,515	24,059	23,210	21,930	18,000
MDA Recovery Fees		1,305	1,695	1,500	900	1,000
Other Services		.5	÷.			2
Planning Fees	57,265	43,600	59,631	52,731	53,317	48,300
Recreation Fees	62,657	41,670	25,773	35,373	23,787	26,300
Safety Service Fees	98,476	101,106	83,479	65,054	52,503	62,100
Senior Nutrition	10,432	10,112	12,335	12,512	10,700	10,800
Special Business Permit Fee						
Special Event Application Fee						
Weed Abatement	1,395	1,445	1,425	21,693	665	7,000
Total	331,709	352,253	276,349	288,103	240,294	313,275
OTHER REVENUES						
Reimb Cal Water Hookups	3,530	3,530	3,530	3,530	861	800
Revenue from Other Sources	171,506	30,783	71,359	29,839	58,045	19,500
Reimbursements	168,756	98,391	81,703	95,930	110,000	87,000
Total	343,792	132,704	156,592	129,299	168,906	107,300
Total General Fund	8,492,337	7,258,081	7,286,663	8,146,972	8,609,781	8,721,455
GENERAL RESERVE						
Investment Earnings	(236)	(70)	(2)	1		
Total	(236)	(70)	(2)	1	0	0
EQUIPMENT RESERVE						
Investment Earnings	1,063	439	331	347		
Miscellaneous Revenue	49,653	20,000	25,460	20,000	20,000	20,000
Total	50,716	20,439	25,791	20,347	20,000	20,000
TRAFFIC SAFETY						
Vehicle Code Fines	134,829	120,212	87,138	83,059	45,000	45,000
Total	134,829	120,212	87,138	83,059	45,000	45,000
REDEVELOPMENT						
Investment Earnings	(1,534)	(475)	(623)	25		
Reimbursement	132,367	163,798	184,911	201,687		50,000
Total	130,833	163,323	184,288	201,712	0	50,000
DUDUC SAFETY FUNDS						
PUBLIC SAFETY FUNDS Local Public Safety Tax	37,507	34,913	36,211	33,611	39,000	38,000
Total	37,507	34,913	36,211	33,611	39,000	38,000
lotal	57,507	04,010	00,211	00,011	55,000	00,000

	ACTUAL REVENUE 2008-2009	ACTUAL REVENUE 2009-2010	ACTUAL REVENUE 2010-2011	ACTUAL REVENUE 2011-2012	ESTIMATED REVENUE 2012-2013	BUDGETED REVENUE 2013-2014
REDEVELOPMENT-HOUSING						
Investment Earnings	(153)	(39)	(57)	(13)		
Reimbursement	43,141	38,290	43,329	51,156		0
Total	42,988	38,251	43,272	51,143	0	0
TRAFFIC CONGESTION GRANT						
Investment Earnings	1,083	1,058	1,303	1,223	1,400	
Grant Revenue	197,045	211,049				0
Total	198,128	212,107	1,303	1,223	1,400	0
COPS (AB 1913) GRANT						
Investment Earnings	96	63	1,237	152		
Grant Revenue	100,000	100,000	100,043	100,000	100,000	100,000
Total	100,096	100,063	101,280	100,152	100,000	100,000
STREET CONSTR. & MNTC.						
Investment Earnings	(12,396)	(5,649)	4,330	(2,632)		
Encroachment Permits	1,860	960	1,020	7,135	2,035	1,500
Street Blocking Permits	360	315	350	350	200	100
Fence Variance Permits	525	350	710	700	750	500
Street Sweeping	159,763	160,420	160,561	160,423	148,500	140,000
Transportation Permits	542	320	560	192	276	
Misc Revenue	12,299	16,667	268,889	8,599	516	
Grant Revenue						
Total	162,953	173,383	436,420	174,767	152,277	142,100
GAS TAX						
Investment Earnings	51	41	64	89	44	
State Gas Tax - 2103			221,879	277,812	226,000	270,000
State Gas Tax - 2105.	115,475	127,116	120,231	99,911	100,875	100,000
State Gas Tax - 2106	66,967	73,896	68,489	59,954	76,790	76,000
State Gas Tax - 2107	138,111	169,419	160,576	144,407	158,966	155,000
State Gas Tax - 2107.5	15,644	5,000	5,000	500 170	5,000	5,000
Total	336,248	375,472	576,239	582,173	567,675	606,000
LOCAL TRANSPORTATION FUN	Contraction of the Contraction o		~ 5945.5	1.4.4.4.2.0		
Investment Earnings	342	49	183	128	100	0.5.102
LTF - Art 3 Pedestrian & Bicycle	16,438	13,782	11,729	12,375	13,709	14,180
LTF - Art 8 Streets & Roads	349,948	23,727	352,567	390,177	483,719	433,047
Total	366,728	37,558	364,479	402,680	497,528	447,227
MEASURE C				1 000	1 000	
Investment Earnings	15,293	282	607	1,290	1,000	044.054
County-Measure C Street Maint	214,123	192,926	202,188	222,362	218,000	244,254
County-Measure C ADA	7,146	6,435	6,743	7,404	7,500	8,549
County-Measure C Flex Fund Misc Revenue	241,819	230,289 800	242,293 200	268,295	274,000	295,853
Total	478,381	430,732	452,031	499,351	500,500	548,656
Total	470,001	400,702	402,001	400,001	000,000	010,000

	ACTUAL REVENUE 2008-2009	ACTUAL REVENUE 2009-2010	ACTUAL REVENUE 2010-2011	ACTUAL REVENUE 2011-2012	ESTIMATED REVENUE 2012-2013	BUDGETED REVENUE 2013-2014
PROP 1B						
Prop 1B Funds	99,725		319,321			
	99,725	0	319,321	0	0	0
LANDSCAPE MAINTENANCE	10 700	00 400	00.000	00 575	07 400	05 704
LLMD-Nelson East 6645	12,766	29,463	28,882	28,575	27,482	35,791
LLMD-Nelson West 6646	12,892	37,735	39,435	39,004	37,623	53,088
LLMD-Dinuba Ave 6647	2,513	14,386	14,977	14,670	14,252	17,490
LLMD-McCall Ave 6648 LLMD-Suncrest 6639	6,432	18,007	19,032	18,725	18,106	21,917
LLMD-Suncrest 6639 LLMD-Blossom Ranch 6641	7,180 2,827	8,278	7,808 5,650	7,501 5,344	7,429 5,376	10,175 6,496
LLMD-Sundance 6649	3,413	5,688 11,777	19,496	11,726	11,520	14,930
LLMD-Sundance 6649 LLMD-Rosewood 6642	16,220	22,249	31,926	31,369	30,242	30,659
LLMD-Jordan Villa 6651	10,220	22,249	31,920	31,309	30,242	30,059
LLMD-Corvino # 3 6653			271			
LLMD-Royal Country 6654	3,875	5,286	5,146	5,110	5,153	6,896
LLMD-Valley View	0,075	5,200	5,140	5,110	5,155	0,000
LLMD-Country Rose Estates						
LLMD-Lennar of Fresno						
Total	68,118	152,869	172,623	162,024	157,183	197,442
Total	00,110	102,000	172,020	102,021	107,100	107,112
ABANDONED VEHICLE ABATEM	IENT					
Investment Earnings	186	77	68	64		
Abandoned Vehicle Abatement	24,245	6,395	17 F.		5,000	5,000
Total	24,431	6,472	68	64	5,000	5,000
COMMUNITY DEVELOPMENT B				504.000		
CDBG - County	45,654	308,585	263,627	524,068	222,229	477,140
Total	45,654	308,585	263,627	524,068	222,229	477,140
RECYCLING GRANT						
Investment Earnings	295	100	81	88		
Grant Funds	6,085	5,000		13,010		4,500
Misc Revenue	10. • 1905 A.F.	1.2.4.27222		1000 - 1000		19 • MARSHA
Total	6,380	5,100	81	13,098	0	4,500
SAFE ROUTE TO SCHOOL GRA	NT					
Grant Funds	89,962	(45,566)	6,218		1,512	160,170
Total	89,962	(45,566)	6,218	0	1,512	160,170
BUREAU OF JUSTICE GRANTS						
Investment Earnings						
Grant Funds		-	~	-	0	0
Total	0	0	0	0	0	0
HEALTHY CITIES GRANT						
Investment Earnings	175	43	1		731	
Grant Funds	20,000					
Total	20,175	43	1	0	731	0
		1857				

	ACTUAL REVENUE 2008-2009	ACTUAL REVENUE 2009-2010	ACTUAL REVENUE 2010-2011	ACTUAL REVENUE 2011-2012	ESTIMATED REVENUE 2012-2013	BUDGETED REVENUE 2013-2014
T-21 GRANT						
Investment Earnings	(489)	(241)	132			
Grant Funds	130,977	724,536				
Total	130,488	724,295	132	0	0	0
FEMA GRANT						
Investment Earnings	21		(4)		15,634	
Grant Funds	21,280		73,110			
Total	21,301	0	73,106	0	15,634	0
TRAFFIC GRANT						
Grant Funds	52,835	62,614	58,924	28,697	8,624	
Total	52,835	62,614	58,924	28,697	8,624	0
ABC GRANT						
Grant Funds		4,809		2,072		
Total	0	4,809	0	2,072	0	0
HOMELAND SECURITY GRANT						
Investment Earnings						
Grant Funds	40,815	19,443	27,592	56,809	26,809	
Total	40,815	19,443	27,592	56,809	26,809	0
BRYNES GRANT						
Investment Earnings	(5)	131	32	4		
Grant Funds	4,487	57,203				
Total	4,482	57,334	32	4	0	0
GRIP GRANT						
Investment Earnings			88			
Grant Funds	26,341	32,188	49,668	13,893		
Total	26,341	32,188	49,756	13,893	0	0
ADA CALMET GRANT						
Grant Funds			10,000			
Total	0	0	10,000	0	0	0
SAFER FIRE GRANT						
Grant Funds						256,770
Total	0	0	0	0	0	256,770
ABANDONED HOMES REGISTRA	ATION					
Investment Earnings	28	52	76	88		
Abandoned Homes Repair	17,800	17,400	15,600	12,800	8,000	5,000
Reimbursements	3,219	759	525			
Total	21,047	18,211	16,201	12,888	8,000	5,000
HALL OF FAME						
Investment Earnings	4	3	2	6		
Program revenue	4,470	4,349	1,842	7,587	6,709	0
Total	4,474	4,352	1,844	7,593	6,709	0

	ACTUAL REVENUE 2008-2009	ACTUAL REVENUE 2009-2010	ACTUAL REVENUE 2010-2011	ACTUAL REVENUE 2011-2012	ESTIMATED REVENUE 2012-2013	BUDGETED REVENUE 2013-2014
STATE ASSET FORFEITURE FU		0	0	0		
Investment Earnings Forfeiture revenue	2	3	2	2		
Total	920	3	2	2	0	
I Olai	922	3	2	2	0	0
ARRA Federal Stimulus Funds						
Grant funds		555,714	1,156,456	1,354,168	925,531	
Total	0	555,714	1,156,456	1,354,168	925,531	0
CHRP GRANT Investment Earnings			105 000			
Grant Funds		67,957	125,629	141,761	93,967	0
Total	0	67,957	125,629	141,761	93,967	0
REGIONAL FOUNDATION GRAM	<u>IT</u>			9,990		
Total	0	0	0	9,990	0	0
MEASURE S Investment Earnings		17.40				
County-Measure S Revenue	1,074,753	1,103,883	1,189,934	1,272,164	1,300,000	1,425,000
Total	1,074,753	1,103,883	1,189,934	1,272,164	1,300,000	1,425,000
ASSMT 91-2 HIGHLAND DEBT S Investment Earnings	1,072	421	273	225		
Assessment Payments	116,830	118,829	125,384	121,540	116,478	135,000
Total	117,902	119,250	125,657	121,765	116,478	135,000
ASSMT 92-1 DANCER II DEBT S	FRVICE					
Investment Earnings	619	217	146	129		
Bond Payoff	2,987	217	140	120		
Assessment Payments	24,835	23,540	27,499	26,668	24,675	27,450
Total	28,441	23,757	27,645	26,797	24,675	27,450
, otal	20,111	20,101	21,010	20,707	21,070	21,100
ASSMT 92-1 DANCER III DEBT S	SERVICE					
Investment Earnings	308	112	71	60		
Bond Payoff	3,956					
Assessment Payments	24,200	22,749	26,747	25,931	23,940	27,450
Total	28,464	22,861	26,818	25,991	23,940	27,450
ASSMT 91-2 WATERMAIN DEBT	SERVICE					
Investment Earnings	698	250	186	173		
Assessment Payments	20,923	23,473	27,798	26,005	26,274	31,946
Total	21,621	23,723	27,984	26,178	26,274	31,946
ASSMT 91-2 STILLMAN DEBT S	ERVICE					
Investment Earnings	(161)	(50)	(45)	(42)		
Assessment Payments	27,762	27,957	28,096	28,164	26,776	25,606
Total	27,601	27,907	28,051	28,122	26,776	25,606

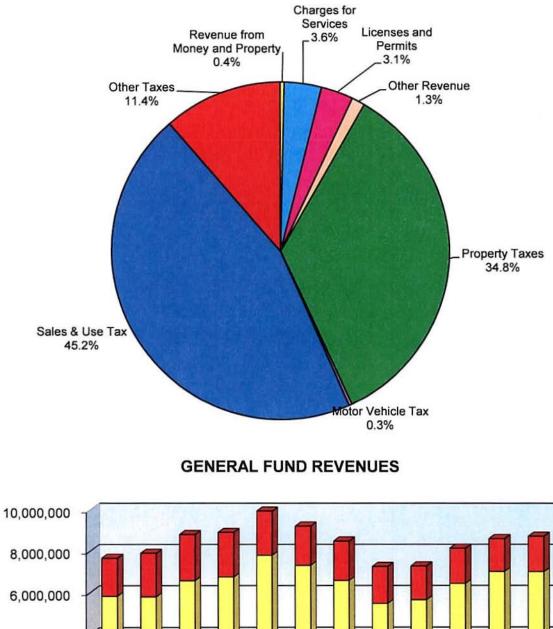
	ACTUAL REVENUE 2008-2009	ACTUAL REVENUE 2009-2010	ACTUAL REVENUE 2010-2011	ACTUAL REVENUE 2011-2012	ESTIMATED REVENUE 2012-2013	BUDGETED REVENUE 2013-2014
ASSMT 91-2 PEASOUP DEBT SE	PVICE					
Investment Earnings	904	388	217	186		
Assessment Payments	192,177	195,189	189,934	192,298	180,794	187,772
Total	193,081	195,577	190,151	192,484	180,794	187,772
	100,001	100,017	100,101	102,101	100,701	101,112
ASSMT 93-1 BRIARWOOD DEBT	SERVICE					
Investment Earnings	899	303	185	135		
Bond Payoffs		8,433			7,499	
Assessment Payments	43,034	41,036	36,831	42,628	38,470	48,760
Total	43,933	49,772	37,016	42,763	45,969	48,760
ASSMT 97-1 THEATER DEBT SE		221				
Investment Earnings	525	201	134	73	00.054	01.000
Assessment Payments Total	33,025	31,741	30,441	45,692	30,851	31,930
Total	33,550	31,942	30,575	45,765	30,851	31,930
SUCCESSOR AGENCY D/S						
Industrial Park Payments				34,017	76,824	86,564
ROPS				367,139	401,681	965,970
Total	0	0	0	401,156	478,505	1,052,534
						1002,001
INDUSTRIALPARK D/S						
Investment Earnings				33,865		
Sales				42,352		
Total	0	0	0	76,217	0	0
HOUSING D/S						
Investment Earnings				1,019		
	0	0	0	1,019	0	0
DEVELOPMENT IMPACT-STREE	TS & TRAFFI	^				
Investment Earnings	10,124	2,897	2,265	2,208		
Development Impact Fee	18,185	51,224	64,058	2,200		83,892
Development Replacement Fee		01,221	01,000			00,002
Total	28,309	54,121	66,323	2,208	0	83,892
				A SUBAR STATE OF		
DEVELOPMENT IMPACT - POLIC	<u>CE</u>					
Investment Earnings	619	278	307	340		
Development Impact Fee	30,307	67,181	6,538	26,386	18,237	90,000
Total	30,926	67,459	6,845	26,726	18,237	90,000
DEVELOPMENT IMPACT - FIRE	1 074	000		570		
Investment Earnings	1,674	662	555	576	15 440	0 400
Development Impact Fee Total	21,000 22,674	44,478 45,140	6,739 7,294	29,431 30,007	15,442	8,400 8,400
i otai	22,074	45,140	1,294	30,007	15,442	0,400
DEVELOPMENT IMPACT - GENE	RAL FACILITI	ES				
Investment Earnings	2,706	1,151	1,012	1,089		
Development Impact Fee	26,793	116,101	15,434	76,127	34,361	150,000
Misc Revenue						
Total	29,499	117,252	16,446	77,216	34,361	150,000

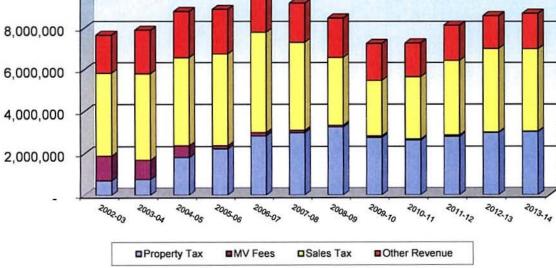
	ACTUAL REVENUE 2008-2009	ACTUAL REVENUE 2009-2010	ACTUAL REVENUE 2010-2011	ACTUAL REVENUE 2011-2012	ESTIMATED REVENUE 2012-2013	BUDGETED REVENUE 2013-2014
DEVELOPMENT IMPACT-STORM						
Investment Earnings	(3,703)	(1,211)	(786)	(722)		
Development Impact Fee	(-,,	48,639	10,017	50		108,750
Total	(3,703)	47,428	9,231	(672)	0	108,750
DEVELOPMENT IMPACT-SEWER	s					
Investment Earnings	6,955	2,644	2,059	2,036		
Development Impact Fee	14,471	90,003	13,277	61,221	22,363	90,000
Total	21,426	92,647	15,336	63,257	22,363	90,000
DEVELOPMENT IMPACT-PARKS						
Investment Earnings	3,021	1,141	879	814		
Development Impact Fee	0,021	61,598	0/0	014		125,275
Total	3,021	62,739	879	814	0	125,275
LONG RANGE PLANNING FEE	(1.001)	(000)	(005)	(770)		
Investment Earnings Development Impact Fee	(1,281)	(963)	(835) 6,778	(772)	0.050	10,000
Total	5,878 4,597	15,514 14,551	5,943	13,714 12,942	9,050 9,050	10,000
Total	4,597	14,551	5,945	12,542	9,050	10,000
PUBLIC USE FACILITIES						
Development Impact Fee	2,101	57,552	867	158		17,000
Total	2,101	57,552	867	158	0	17,000
THEATER CONSTRUCTION						
Reimbursement						
Total	0	0	0	0	0	0
NORTHEAST SPECIFIC PLAN		010	001	010		
Investment Earnings	888	312	224	210		
Reimbursement Total	888	312	224	210	0	0
Total	000	512	224	210	U	0
SOUTH SELMA SPECIFIC PLAN						
Investment Earnings	(535)	(205)	(219)	(205)		
Reimbursement						
Total	(535)	(205)	(219)	(205)	0	0
AMBERWOOD SPECIFIC PLAN						
Investment Earnings	28	75	86	69		
Reimbursement	50,000	100,000	00	00		
Total	50,028	100,075	86	69	0	0
TUTELIAN SPECIFIC PLAN	0.2020	12-12.00	04/3/22	2 <u>1</u> CU15		
Investment Earnings	98	(2)	(5)	(4)		
Reimbursement	26,550	101	2 mm 1			
Total	26,648	(2)	(5)	(4)	0	0

	ACTUAL REVENUE 2008-2009	ACTUAL REVENUE 2009-2010	ACTUAL REVENUE 2010-2011	ACTUAL REVENUE 2011-2012	ESTIMATED REVENUE 2012-2013	BUDGETED REVENUE 2013-2014
SELMA CROSSING PROJECT						
Investment Earnings	564	111	(33)	(279)	101111	
Reimbursement Total	72,500	111	(33)	150,000	134,114 134,114	0
Total	75,004	111	(55)	145,721	104,114	0
BRANDYWINE PROJECT						
Investment Earnings	16	5	4	4		
Reimbursement	10					
Total	16	5	4	4	0	0
WALMART EIR						
Investment Earnings	1,425	500	360	336		
Reimbursement	and another					
Total	0	500	360	336	0	0
CALTRANS MITIGATION			100	070		
Investment Reimbursement			100 142,919	373		
Total	0	0	143,019	373	0	0
1 otal	0	0	140,010	0/0	0	0
CULTURAL ARTS CONSTRUCTI	ON					
Investment				684		
Revenue			435,262	938,752	543,722	500,000
Total	0	0	435,262	939,436	543,722	500,000
SUCESSOR AGENCY						
Investment						
Non departmental				727,900	509,792	
	0	0	0	727,900	509,792	0
HOUSING PROJECT						
Investment Earnings				1,170		
Property Tax N/R Principal				139,701		
Total	0	0	0	1,080	0	0
- Ordi	0	0	0	111,001	0	U
AMBULANCE ENTERPRISE						
Investment Earnings	2,751	1,221	1,120	1,268		
Ambulance Payments - Customer	966,218	1,199,921	1,311,764	1,484,870	1,144,700	1,250,000
Ambulance Payments - Medicare	532,444	596,067	614,592	590,439	530,000	500,000
Ambulance Payments - Collections		2,666	4,709	3,722	2,950	2,900
Ambulance Payments - Dry Runs	30,570	24,750	27,000	27,000	27,000	27,000
Ambulance Subscription Fees Special Event		6,120	9,990	8,180	8,000	8,000
Copy Charge (Report)	15	15				
Donations & Misc Revenue	250	134,920				
Reimbursement	9,256	2,049	1,102			
Total	1,548,137	1,967,729	1,970,277	2,115,479	1,712,650	1,787,900

	ACTUAL REVENUE 2008-2009	ACTUAL REVENUE 2009-2010	ACTUAL REVENUE 2010-2011	ACTUAL REVENUE 2011-2012	ESTIMATED REVENUE 2012-2013	BUDGETED REVENUE 2013-2014
PIONEER VILLAGE ENTERPRISI	Ξ					
Investment Earnings	1,962	685	700	511		
Rental - Pioneer Village	24,741	25,114	28,756	25,349	13,000	14,500
Event Admissions	5,337	8,117	6,000	4,101	16,000	15,000
Paid Advertising						
Donations & Misc Revenue	8,497	33,375	8,196	2,760	188	
Total	40,537	67,291	43,652	32,721	29,188	29,500
GARBAGE ENTERPRISE						
Investment Earnings	2,500	(458)	(540)	(306)		
Garbage Payment	1,072,234	1,104,735	1,122,711	1,222,090	1,180,950	1,150,000
Reimbursements						
Total	1,074,734	1,104,277	1,122,171	1,221,784	1,180,950	1,150,000
CULTURAL ARTS ENTERPRISE		50	10	(45)		
Investment Earnings	322	53	13	(15)	0.000	1 000
Event Admissions	2,527	1,614	8,337	740	3,082	1,000
Paid Advertising			320			400
Snack Bar						
Sales Other		1 000	1 0 10	0.000	0.005	11 500
Rental	5 500	1,020	1,640	3,608	3,025	14,500
Donations & Misc Revenue	5,500	3,900	794	1.000	0.107	1,000
Total	8,349	6,587	11,104	4,333	6,107	16,900
GRAND TOTAL	15,718,720	16,343,128	17,415,623	20,431,507	18,475,328	18,985,525
				2011011001	1011101020	1010001020

2013-14 GENERAL FUND REVENUE





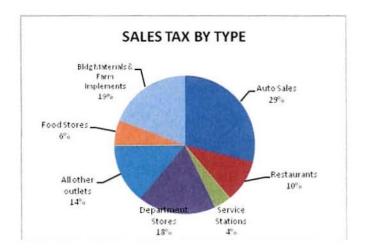
Sales Taxes

Sales and Use tax is imposed on most retail transactions. The Sales Tax Rate in the City of Selma is 8.725%. Of the 8.725%, 1.0% is for the City of Selma. The remainder is allocated as follows: State of California 6.25%, State Transportation Fund 0.25%, Fresno County Measure C 0.50%, Zoo Tax 0.10%, Fresno County Library 0.125% and Measure S .5%. Of the 1% sales tax allocated to the City of Selma only 0.70% of that money is actually remitted to the City. The State Fiscal Recovery Fund "Triple Flip" takes 0.25% and the remaining 0.05% is disbursed to the County of Fresno as per a Tax Sharing Agreement entered into between the City and County to mitigate the financial impact of annexations to both agencies. The City also receives a proportional share of Use taxes that are allocated through State and County pools.

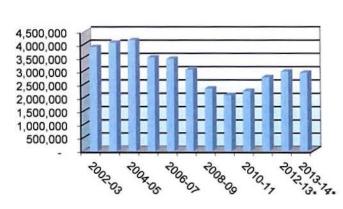
County Library, 0.125% State Transportation, 0.25% Neasure S, 0.50% Measure S, 0.50% Git of Selma, 0.70% State Fiscal Recovery, 0.25%

BREAKDOWN OF SALES TAX RATE

Sales taxes are the single largest revenue source for the City of Selma and are expected to account for \$2.95 million, or 34% of all General Fund revenues for 2013-14. Sales tax in Selma fell over 21% from 08-09 to 09-10 and we have slowly been coming back from the recession.



Independent of City staff estimates, MBIA, as part of their sales tax audit services, provides an annual revenue forecast. This forecast is used as a tool to assist in making these estimates. Although we are number five in population size for Fresno County, we are number two in per capital retail sales. New car sales account for 29% of the total sales tax generated in Selma. This is largely due to the new car sales generated by our two auto malls. The two malls have eight dealerships with approximately 20 different brands of automobiles. These autos are mostly in the mid-price range and draw customers to Selma from all over the south Fresno County area, a shopping are of approximately 40 square miles.



Actual Sales	Tax Revenue	% Growth
2000-01	3,701,206	21.36%
2001-02	3,794,101	2.51%
2002-03	3,942,204	3.90%
2003-04	4,104,995	4.13%
2004-05	4,193,761	2.16%
2005-06	3,535,830	-15.69%
2006-07	3,480,591	-1.56%
2007-08	3,075,172	-11.65%
2008-09	2,361,135	-23.22%
2009-10	2,108,225	-10.71%
2010-11	2,268,709	7.61%
2011-12	2,775,893	22.36%
2012-13*	2,991,257	7.76%
2013-14*	2,945,000	-1.55%
* Estimates		

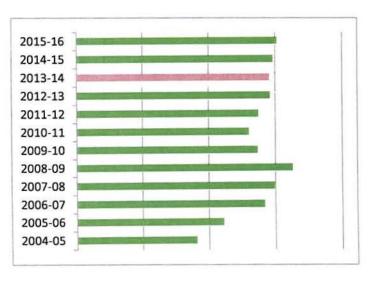
TAXABLE SALES Comparison to Neighboring Cities 2011 Taxable Transactions

	Population as of 1/1/2011	Taxable Sales (1,000's)	Per Capita Spending	(rank)
Fowler	5,719	102,214	17,873	1
Selma	23,395	332,036	14,193	2
Clovis	97,218	1,278,684	13,153	3
Fresno	500,121	6,225,734	12,448	4
Unincorporated	202,859	2,450,575	12,080	5
Firebaugh	7,619	78,441	10,295	6
Kerman	13,751	103,753	7,545	7
Kingsburg	11,509	83,781	7,280	8
Coalinga	17,996	128,257	7,127	9
San Joaquin	4,025	27,246	6,769	10
Sanger	24,484	155,879	6,367	11
Reedley	24,474	138,101	5,643	12
Mendota	11,081	58,429	5,273	13
Parlier	14,656	31,351	2,139	14
Huron	6,790	14,143	2,083	15
Orange Cove	9,198	14,457	1,572	16

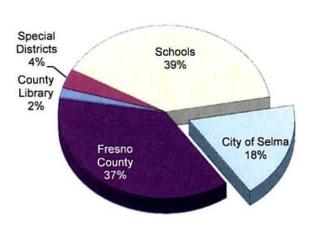
Property Taxes

Property Tax is imposed on real property (land and permanent improvements) and tangible personal property (furniture, fixtures and equipment). The general tax levy rate is 1% of assessed value, adjusted by an annual inflation factor not to exceed 2%. Property in the State of California is generally reassessed only upon change of ownership. Property in Selma is assessed by the Fresno County Assessor, except for certain public utility property, which is assessed by the State Board of Equalization. Cities and other local agencies, such as schools, special districts, and the County of Fresno share in the 1% Countywide property tax pool.

Actual Propert	<u>y Tax</u>	1	Percent Grov	vth
2004-05	1,819,635		-9.14%	
2005-06	2,226,356		22.35%	
2006-07	2,840,601		27.59%	
2007-08	2,994,845		5.43%	
2008-09	3,261,093		8.89%	
2009-10	2,737,462		-16.06%	
2010-11	2,606,808		-4.77%	
2011-12	2,749,454		5.47%	
2012-13	2,925,289	*	6.40%	
2013-14	2,912,000	**	-0.45%	
2014-15	2,970,000	**	1.99%	
2015-16	3,029,000	**	1.99%	
Revised	d Estimate	*	Estimate	**



Approximately 35% or \$3 million of the City's General Fund revenue is derived from local property taxes. Property tax is a major source of revenue for critical City services such as police, fire public works, recreation and parks. Half of the current property tax revenue is Vehicle Licensing Fees (VLF) that were reclassified from VLF to Property tax due to the Triple-Flip.



The City has benefited from increased property taxes over the last several years due to sales and regulations of homes in Selma. However due to the flat housing market and property reassessme property tax revenue is expected to grow at a very slow pace in the next few years.

LEGISLATIVE DEPARTMENT SUMMARY

	2010-11 Actual	2011-12 Actual	2012-13 Estimated	2013-14 Adopted
EXPENDITURES BY PROGRAM				
Council	85,084	90,084	121,986	85,856
Attorney	135,000	227,974	116,232	120,000
City Clerk	66,567	21,702	36,304	106,751
Total	286,651	339,760	274,522	312,607
EXPENDITURES BY CATEGORY				
Personnel	109,595	92,791	126,549	141,117
Maintenance & Operations	177,056	246,969	147,973	171,490
Capital				
Total	286,651	339,760	274,522	312,607
STAFFING				
Full Time	5.15		5.15	0.85
Other	5.15	5.00	5.15	5.00
Total	10.30	5.00	10.30	5.85
SOURCE OF FUNDING				
General	67,301	78,670		
Charge for Services	17,783	17,435		
Taxes	241,085	309,575	273,832	312,607
General Fund Total	258,868	327,010	273,832	312,607
RDA	27,783	12,750	690	
RDA Housing				
Grants (Various)				
Citizen's Tax Initiative				
Storm Drain Impact				
Pioneer Village				
Transit				
Development Projects				
Total	286,651	339,760	274,522	312,607

LEGISLATIVE DIVISION SUMMARY

DIVISION:	Council			
DEPT. NO.	1100			
	2010-11 Actual	2011-12 Actual	2012-13 Estimated	2013-14 Adopted
EXPENDITURES BY CATEGORY				
Personnel	66,721	72,091	104,480	63,295
Maintenance & Operations Capital	18,363	17,993	17,506	22,561
Total	85,084	90,084	121,986	85,856
STAFFING Full-Time				
Other	5.15	5	5.15	5
Total	5.15	5	5.15	5
SOURCE OF FUNDING				
General	67,301	81,985	121,296	85,856
RDA	17,783	8,099	690	
RDA Housing				
Grants (Various)				
Citizen's Tax Initiative				
Storm Drain Impact				
Pioneer Village				
Transit				
Development Projects				
Total	85,084	90,084	121,986	85,856

DIVISION:	Council	
DEPT. NO.	1100	

Position Classification	Existing Position	Step	Rate	Months	%	2013-14 Total
Mayor	Y	City	300	12	100%	3,600
Mayor Pro Tem	Y	City	300	12	100%	3,600
Councilmember	Y	City	300	12	100%	3,600
Councilmember	Y	City	300	12	100%	3,600
Councilmember	Y	City	300	12	100%	3,600
Subtotal Salaries					5.00	18,000

BENEFITS AND OTHER PAY

.

Description	2013-14 Total
FICA	1,115
Medicare	260
PERS	12 500
Health Insurance Life Insurance	43,560
Unemployment Insurance	360
Subtotal Benefits	45,295
Total Personnel	63,295

Division	Council	
Dept #	1100	
Account	T	2013-14
Number	Description	Total
600.100	Office Supplies	150
600.130	Printing	200
600.200	Advertising	200
600.250	Special Supplies	800
Subtotal Services, M	laterial & Supplies	1,350
620.200	Utilities & Building Maintenance	12,415
620.300	Insurance	5,165
620.500	General Overhead/Office Expense	1,256
Subtotal Internal Ser	vices	18,836
610.900	Memberships & Dues	
610.920	<u>Travel, Conference & Meetings</u> League Division Meetings Legislative Meetings Council Meetings League Policy Committees	1,400 200 525 250
Subtotal Membershi Total Maintenance 8	p, Training & Meetings	2,375

LEGISLATIVE DIVISION SUMMARY

DIVISION:	Attorney			
DEPT. NO.	1200			
	2010-11 Actual	2011-12 Actual	2012-13 Estimated	2013-14 Adopted
EXPENDITURES BY CATEGORY		_		
Personnel				
Maintenance & Operations Capital	135,000	227,974	116,232	120,000
Total	135,000	227,974	116,232	120,000
STAFFING Full-Time Other Total				
SOURCE OF FUNDING				
General RDA RDA Housing Grants (Various) Citizen's Tax Initiative Storm Drain Impact Pioneer Village Transit Development Projects	125,000 10,000	223,323 4,651	116,232	120,000
Total	135,000	227,974	116,232	120,000

Division	Attorney	
Dept #	1200	
Account Number	Description	2013-14 Total
600.400	Professional Services	120,000
Subtotal Services, M	faterial & Supplies	120,000
Subtotal Internal Se	rvices	
610.900	Memberships & Dues	
810.900	Memberships & Dues	
610.920	Travel, Conference & Meetings	
Subtotal Membershi	p, Training & Meetings	
Total Maintenance &	& Operations	120,000

LEGISLATIVE DIVISION SUMMARY

DIVISION:	City Clerk			
DEPT. NO.	1700			
	2010-11 Actual	2011-12 Actual	2012-13 Estimated	2013-14 Adopted
EXPENDITURES BY CATEGORY				
Personnel	42,874	20,700	22,069	77,822
Maintenance & Operations Capital	23,693	1,002	14,235	28,929
Total	66,567	21,702	36,304	106,751
STAFFING				
Full-Time	0.45			0.85
Other				
Total	0.45			0.85
SOURCE OF FUNDING				
General RDA RDA Housing Grants (Various) Citizen's Tax Initiative Storm Drain Impact Pioneer Village Transit	66,567	73,719	36,304	106,751
Development Projects Total	66,567	73,719	36,304	106,751

DIVISION:	City Clerk	
DEPT. NO.	1700	

Position Classification	Existing Position	Step	Rate	Months	%	2013-14 Total
City Clerk	Y	В	4,240	12	85%	43,248
Overtime Def Comp Bilingual						3,472 1,020 510
Subtotal Salaries			L	· · · · · ·	0.85	48,250

BENEFITS AND O	THER PAY
----------------	----------

	2013-14
Description	Total
FICA	2,991
Medicare	700
PERS	12,462
Health Insurance	12,342
Life Insurance	112
Unemp Insurance	965
Subtotal Benefits	29,572
Total Personnel	77,822

Division	Clerk	
Dept #	1700	
Account Number	Description	2013-14 Total
600.100	Office Supplies	500
600.200	Advertising	600
600.210	Publications	1,000
600.400	Professional Services	10,000
600.470	Software License Agreements	1,000
Subtotal Services, Ma	aterial & Supplies	13,100
620.200 620.300	Utilities & Building Maintenance	3,329 5,534
620.500	General Overhead/Office Expense	1,557
620.600	Data Processing	3,554
Subtotal Internal Ser	vices	13,974
610.900	Memberships & Dues IIMC City Clerk's Association Notary Association	185 120 450
610.920	Travel, Conference & Meetings Technical Training	1,100
Subtotal Membership	& Meetings	1,855
Total Maintenance &	Operations	28,929

This page intentionally left blank.

ADMINISTRATION DEPARTMENT SUMMARY

	2010-11 Actual	2011-12 Actual	2012-13 Estimated	2013-14 Adopted
EXPENDITURES BY PROGRAM				
City Manager	119,922	131,878	151,301	137,864
Economic Development	221,954	252,886	246,448	287,508
Total	341,876	384,764	397,749	425,372
EXPENDITURES BY CATEGORY		e.		
Personnel	268,478	272,810	317,135	313,047
Maintenance & Operations	73,398	87,220	80,614	112,325
Capital		24,734		
Total	341,876	384,764	397,749	425,372
STAFFING				
Full Time	2	1.35	1.35	2.15
Other	_			
Total	2	1.35	1.35	2.15
SOURCE OF FUNDING				
General				
Donations				
Misc. Revenue				
Taxes	228,263	267,784	352,462	377,078
General Fund Total	228,263	267,784	352,462	377,078
RDA	112,029	116,980	45,183	48,294
Small Business Support	59		104	
Equipment Replacement				
Healthy Cities	1,525			
Total	341,876	384,764	397,749	425,372

ADMINISTRATION DIVISION SUMMARY

DIVISION:	City Manager			
DEPT. NO.	1300			
	2010-11 Actual	2011-12 Actual	2012-13 Estimated	2013-14 Adopted
EXPENDITURES BY CATEGORY				
Personnel	93,646	86,991	127,634	111,024
Maintenance & Operations	26,276	20,153	23,667	26,840
Capital		24,734		
Total	119,922	131,878	151,301	137,864
STAFFING				
Full Time	0.65			0.65
Other				
Total	0.65			0.65
SOURCE OF FUNDING				
General	119,922	131,878	151,301	137,864
RDA				30-9899 (m) (m 255 (m) 55 (m) (n)
Small Business Support				
Equipment Replacement				
Healthy Cities				
Total	119,922	131,878	151,301	137,864

DIVISION:	City Manag	ger			1.	
DEPT. NO.	1300					
Position Classification	Existing Position	Step	Rate	Months	%	2013-14 Total
City Manager	Y	Е	11,667	12	40%	56,002
Administrative Analyst	Y	Е	5,094	12	10%	6,113
City Clerk	Y	Е	4,909	12	15%	7,632
Overtime Def Comp Sick Leave VL PO Cell Stipend Bilingual						450 1,260 2,867 133 636 90
Subtotal Salaries					0.65	75,183

BENEFITS	AND C	DTHER	PAY
----------	-------	-------	-----

	2013-14
Description	Total
FICA	3,581
Medicare	1,090
PERS	20,143
Health Insurance	9,438
Life Insurance	86
Unemp Insurance	1,503
Subtotal Benefits	35,841
Subtotal Personnel	111,024

Division	City Manager	
Dept #	1300	
Account		2013-14
Number	Description	Total
600.100	Office Supplies	250
600.210	Publications	50
600.250	Special Supplies	100
Subtotal Services, M	aterial & Supplies	400
	• me = = = = = = = = = = = = = = = = = =	
620.100	Fleet	6,730
620.200	Utilities & Building Maintenance	4,364
620.300	Insurance	6,264
620.500	General Overhead/Office Expense	2,228
620.600	Data Processing	3,554
Subtotal Internal Ser	vices	23,140
610.900	Memberships & Dues	1
	ICMA	1,100
	Community Groups	150
610.920	Travel, Conference & Meetings	
010.320	CALED	900
	League Annual Meeting	500
	League Division Meetings	250
	League Division Meetings	250
	Legislative Meetings	250
	Misc. Client Meetings	150
Subtotal Mambarahir	o, Training & Meetings	3,300
Subtotal Membership	, maining a meetings	J 3,300
Total Maintenance &	Operations	26,840

ADMINISTRATION DIVISION SUMMARY

DIVISION:	Economic Dev	Economic Development			
DEPT. NO.	1550				
	2010-11 Actual	2011-12 Actual	2012-13 Estimated	2013-14 Adopted	
EXPENDITURES BY CATEGORY					
Personnel	174,832	185,819	189,501	202,023	
Maintenance & Operations Capital	47,122	67,067	56,947	85,485	
Total	221,954	252,886	246,448	287,508	
STAFFING					
Full Time	1.35	1.35	1.35	1.5	
Other					
Total	1.35	1.35	1.35	1.5	
SOURCE OF FUNDING					
General	109,866	135,906	201,161	239,214	
RDA	111,338	116,980	45,183	48,294	
Small Business Support Equipment Replacement Healthy Cities	750		104		
Total	221,954	252,886	246,448	287,508	

DIVISION:	Economic	Develop	nent			
DEPT. NO.	1550					
Position Classification	Existing Position	Step	Rate	Months	%	2013-14 Total
City Manager	Y	Е	11,667	12	45%	63,002
Administrative Analyst	Y	Е	5,094	12	90%	55,015
Clerical Assistant II	Y	Е	3,056	12	15%	5,501
Overtime Def Comp Sick Leave Bilingual VL PO Cell Stipend						55 2,223 5,447 90 529 999
Subtotal Salaries				I	1.50	132,861

BENEFITS AND OTHER PAY

Description	2013-14 Total
FICA	7,023
Medicare	1,927
PERS	35,576
Health Insurance	21,780
Life Insurance	199
Unemp Insurance	2,657
Subtotal Benefits	69,162
Total Personnel	202,023

Division	Economic Development	
Dept #	1550	
Account	Ϊ.	2013-14
Number	Description	Total
600.100	Office Supplies	100
600.110	Computer Supplies	160
600.120	Postage	400
600.200	Advertising	250
600.215	Publications	200
600.250	Special Supplies	265
600.400	Professional Services	25,981
Subtotal Services, Ma	aterial & Supplies	27,356
620.200	Utilities & Building Mntc	3,308
620.300	Insurance	15,593
620.500	General Overhead/Office Expense	4,064
620.600	Data Processing	5,934
Subtotal Internal Ser	vices	28,899
610.900	Memberships & Dues	
	CA Assoc Local Econ Dev	500
	Five Cities Dues	5,570
	Enterprise Zone	4,500
	Fruit Trail	500
	Kings River IRWMP	7,000
	Healthy Cities	250
	Intl Conf Shopping Centers	130
610.915	Training & Education-Non Reimb	
	2,890	
610.920	Travel, Conference & Meetings various	7,890
Subtotal Membership	, Training & Meetings	29,230
Total Maintenance &	Operations	85,485

This page intentionally left blank.

	2010-11 Actual		2012-13 Estimated	2013-14 Adopted
EXPENDITURES BY PROGRAM				
Human Resources	194,326	149,287	161,028	213,411
Total	194,326	149,287	161,028	213,411
EXPENDITURES BY CATEGORY				
Personnel	116,623	124,552	133,754	151,172
Maintenance & Operations	77,703	24,735	27,274	62,239
Capital				
Total	194,326	149,287	161,028	213,411
STAFFING				
Full Time	1.2	1.2	1.4	1.4
Other				
Total	1.2	1.2	1.4	1.4
SOURCE OF FUNDING				
General				
Reimbursements				
Misc. Revenue	53			
Taxes	194,273	149,287	161,028	213,411
General Fund Total	194,326	149,287	161,028	213,411
RDA				
Total	194,326	149,287	161,028	213,411

ADMINISTRATIVE SERVICES DEPARTMENT SUMMARY

DIVISION:	Human Re	sources				
DEPT. NO.	1400					
Position Classification	Existing Position	Step	Rate	Months	%	2013-14 Total
City Manager	Y	Е	11,667	12	15%	21,00
H.R. Analyst	Y	Е	5,096	12	100%	61,152
Clerical Assistant II	Y	Е	3,056	12	25%	9,168
Overtime Def Comp Sick Leave VL PO Cell Stipend Bilingual						705 1,665 965 588 225 150
Subtotal Salaries				L	1.40	95,623
	BENE	FITS AN		R PΔV		
Description						2013-14 Total
FICA Medicare PERS Health Insurance Life Insurance Unemp Insurance						5,523 1,387 26,214 20,328 185 1,912
Subtotal Benefits						55,549

Total Personnel

151,172

Division Human Resources Dept # 1400 2013-14 Account Total Number Description Office Supplies 600.100 450 600.110 **Computer Supplies** 125 75 600.120 Postage 600.130 Printing 50 Advertising 2,250 600.200 Publications 50 600.210 **Special Supplies** 450 600.250 600.400 **Professional Services** 25,000 Exams Physicals & Psychological 5.000 600.410 **Consultant Services** 600.420 1,000 Subtotal Services, Material & Supplies 34,450 620.200 Utilities & Building Maintenance 3,752 620.300 Insurance 11,530 620.500 General Overhead/Office Expense 3.040 Data Processing 620.600 8,867 Subtotal Internal Services 27,189 610.915 Training & Education 300 Webinars and workshops 610.920 Travel, Conference & Meetings Local workshops & meetings 300 Subtotal Membership, Training & Meetings 600 **Total Maintenance & Operations** 62,239

This page intentionally left blank.

FINANCE DEPARTMENT SUMMARY

	2010-11 Actual	2011-12 Actual	2012-13 Estimated	2013-14 Adopted
EXPENDITURES BY PROGRAM				
General Accounting	266,424	267,375	262,069	289,031
Treasurer	215,365	180,281	241,125	235,892
Recycling	22,973	20,575	19,100	28,144
Total	504,762	468,231	522,294	553,067
EXPENDITURES BY CATEGORY				
Personnel	310,786	272,212	397,884	295,362
Maintenance & Operations	193,976	196,019	124,410	257,705
Capital				
Total	504,762	468,231	522,294	553,067
STAFFING				
Full Time	3.9	2.1	2.05	3.85
Other				
Total	3.9	2.1	2.05	3.85
SOURCE OF FUNDING				
General				
Charge for Services	25,927	27,135	24,325	26,000
Reimbursements	3,530	3,530	3,500	1,800
Miscellaneous Revenue	3,948			
Taxes	400,345	397,642	462,099	502,755
General Fund Total	433,750	428,307	489,924	530,555
RDA	46,163	27,709	13,422	
Recycling	8,000		4,982	6,484
Ambulance	16,849	12,215	13,966	16,028
Measure C				
City Impact				
Transit				
TOTAL	504,762	468,231	522,294	553,067

FINANCE DIVISION SUMMARY

DIVISION:	General Accounting			
DEPT. NO.	1600			
	2010-11 Actual	2011-12 Actual	2012-13 Estimated	2013-14 Adopted
EXPENDITURES BY CATEGORY				
Personnel	123,083	104,343	156,752	105,542
Maintenance & Operations Capital	143,341	163,032	105,317	183,489
Total	266,424	267,375	262,069	289,031
STAFFING				
Full Time	1.25			1.51
Other				
Total	1.25			1.51
SOURCE OF FUNDING				
General	219,761	227,451	248,147	289,031
RDA	46,163	27,709	13,422	
Recycle				
Ambulance	500	12,215	500	
Measure C				
City Impact				
Transit				
Total	266,424	267,375	262,069	289,031

DIVISION: DEPT. NO.	General Ac 1600	counting]			
Position	Existing Position	Step	Rate	Months	%	2013-14 Total
Accountant	Y	С	4,428	12	41%	21,786
Account Clerk II	Y	в	2,850	12	100%	34,200
Clerical Asst II	Y	Е	3,056	12	10%	3,667
Overtime Def Comp Sick leave						37 954
Bilingual Vacation Payoff						200
Subtotal Salaries					1.51	60,844

BENEFITS AND OTHER PAY

Description	2013-14 Total
FICA	3,772
Medicare	882
PERS	16,704
Health Insurance	21,925
Life Insurance	199
Unemp Insurance	1,216
Subtotal Benefits	44,698
Total Personnel	105,542

Division	General Accounting	
Dept #	1600	
Account	Ĩ	2013-14
Number	Description	Total
600.100	Office Supplies	2,500
600.120	Postage	400
600.130	Printing	2,000
600.210	Publications	300
600.400	Professional Services	140,000
600.410	Exams Physicals & Psychological	200
600.420	Consultant Services	500
600.480	Service Agreements	5,000
Subtotal Services, Ma	aterial & Supplies	150,900
620.200	Hillitian & Duilding Maintenance	1 7 100
620.300	Utilities & Building Maintenance Insurance	7,138
620.500		7,963
620.600	General Overhead/Office Expense Data Processing	3,077 10,661
020.000	Data Flocessing	10,001
Subtotal Internal Ser	vices	28,839
610.900	Memberships & Dues	
610.920	Travel, Conference & Meetings	
	Payroll 2014 update	1,500
	PERS update	1,000
	PERS training	1,250
Subtotal Membership	o, Training & Meetings	3,750
Total Maintananaa 9	Operations	192 490
Total Maintenance &	Operations	183,489

FINANCE DIVISION SUMMARY

DIVISION:	Treasurer			
DEPT. NO.	1625			
	2010-11 Actual	2011-12 Actual	2012-13 Estimated	2013-14 Adopted
EXPENDITURES BY CATEGORY				
Personnel	174,034	151,434	225,137	173,637
Maintenance & Operations Capital	41,331	28,847	15,988	62,255
Total	215,365	180,281	241,125	235,892
STAFFING				
Full Time	2.5	1.95	2.05	2.16
Other				
Total	2.5	1.95	2.05	2.16
SOURCE OF FUNDING				
General RDA Recycle	199,016	180,281	227,659	219,864
Ambulance Measure C City Impact Transit	16,349		13,466	16,028
Total	215,365	180,281	241,125	235,892

DIVISION:	Treasurer	17
DEPT. NO.	1625	

Position Classification	Existing Position	Step	Rate	Months	%	2013-14 Total
Accountant	Y	С	4,428	12	41%	21,786
Accountant	Y	Е	4,881	12	75%	43,929
Account Clerk II	Y	B C	2,850 2,993	6 6	100%	35,059
Def Comp Sick leave Bilingual VP PO						2,112 600 200
Subtotal Salaries				I	2.16	103,686

BENEFITS AND OTHER PAY

Description	2013-14 Total
FICA	6,411
Medicare	1,499
PERS	28,625
Health Insurance	31,363
Life Insurance	285
Unemp Insurance	2,068
Subtotal Benefits	70,251
Total Personnel	173,937

Division	Treasurer	
Dept #	1625	
Account Number	Description	2013-14 Total
600.250	Special Supplies	600
600.305	Small Tools & Minor Equipment	1,000
600.400	Professional Services	22,500
Subtotal Services, Ma	aterial & Supplies	24,100
620.200	Utilities & Building Mntc	7,138
620.300	Insurance	15,324
620.500	General Overhead/Office Expense	4,932
620.600	Data Processing	10,661
Subtotal Internal Ser	vices	38,055
610.900	Memberships & Dues	
610.920	Travel, Conference & Meetings	
	Bank software training	100
Subtotal Membership	o, Training & Meetings	100
Total Maintenance &	Operations	62,255

FINANCE DIVISION SUMMARY

DIVISION:	Recycling			
DEPT. NO.	1650			
	2010-11 Actual	2011-12 Actual	2012-13 Estimated	2013-14 Adopted
EXPENDITURES BY CATEGORY				
Personnel	13,669	16,435	15,995	16,183
Maintenance & Operations Capital	9,304	4,140	3,105	11,961
Total	22,973	20,575	19,100	28,144
STAFFING				
Full Time	0.15	0.15		0.18
Other				
Total	0.15	0.15		0.18
SOURCE OF FUNDING				
General RDA	14,973	20,575	14,118	21,660
Recycle Ambulance Measure C City Impact Transit	8,000		4,982	6,484
Total	22,973	20,575	19,100	28,144

DIVISION:	Recycling					
DEPT. NO.	1650					
Position Classification	Existing Position	Step	Rate	Months	%	2013-14 Total
Accountant	Y	С	4,428	12	18%	9,564
Def Comp VP PO						216 88
Subtotal Salaries				L	0.18	9,868

BENEFITS AND OTHER PAY

BENEFITO AND C	
	2013-14
Description	Total
FICA	612
Medicare	143
PERS	2,725
Health Insurance	2,614
Life Insurance	24
Unemp Insurance	197
Subtotal Benefits	6,315
Total Personnel	16,183

MAINTENANCE	& OPERATIONS
-------------	--------------

Division	Recycling	
Dept #	1650	
Account Number	Description	2013-14 Total
600.200	Advertising	2,100
600.210	Publications	50
600.250	Special Supplies	4,384
Subtotal Services, M	aterial & Supplies	6,534
620.200	Utilities & Building Mntc	1,335
620.300	Insurance	1,280
620.500	General Overhead/Office Expense	812
Subtotal Internal Ser	vices	3,427
610.900	Memberships & Dues	
610.920	Travel, Conference & Meetings various	2,000
Subtotal Membership	o, Training & Meetings	2,000
Total Maintenance &	Operations	11,961

POLICE DEPARTMENT SUMMARY

	2010-11	2011-12	2012-13	2013-14
	Actual	Actual	Estimated	Proposed
EXPENDITURES BY PROGRAM	1 000 004	1 005 100	1 010 510	1 001 757
Police Support	1,230,204	1,225,499	1,618,518	1,601,757
Police Operations	3,080,520	2,694,529	3,138,598	3,539,829
	4,310,724	3,920,028	4,757,116	5,141,586
EXPENDITURES BY CATEGORY				
Personnel	3,226,254	3,030,822	3,715,253	3,890,204
Maintenance & Operations	913,567	789,822	945,450	1,154,782
Capital	170,903	99,384	96,413	96,600
TOTAL	4,310,724	3,920,028	4,757,116	5,141,586
STAFFING				
Full Time	35.95		42.5	43
Other	0.41			
Total	36.36		42.5	43
SOURCE OF FUNDING				
General Fund				
Charge for Services	108,235	115,981	132,200	
Fines	12,336	19,235	16,900	
Reimbursements	86,552	58,391	60,700	
Donations	11,169	9,565	2,000	
General Fund Grants	5,795	2,212	1,500	
Taxes	3,403,025	3,018,062	3,965,773	4,760,713
General Fund Total	3,627,112	3,223,446	4,179,073	4,760,713
DOJ Grant	11,845	1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1		
ARRA/COPS Grant	252,334	291,041	210,731	93,094
Measure S	419,433	405,541	367,312	287,779
Police Impact Fees				
City Impact Fees				
Equipment Lease 07				
Equipment Replacement				
Total	4,310,724	3,920,028	4,757,116	5,141,586
. Star	4,010,724	0,020,020	1,107,110	5,141,000

POLICE DIVISION SUMMARY

DIVISION:	Support Service	ces		
DEPT. NO.	2100			
	2010-11 Actual	2011-12 Actual	2012-13 Estimated	2013-14 Proposed
EXPENDITURES BY CATEGORY				
Personnel	970,787	1,005,009	1,354,634	1,274,388
Maintenance & Operations Capital	259,417	220,490	263,884	327,369
TOTAL	1,230,204	1,225,499	1,618,518	1,601,757
STAFFING				
Full Time	11.65		15	16
Other	0.41			
Total	12.06		15	16
SOURCE OF FUNDING				
General Fund	1,141,191	1,079,961	1,258,877	1,439,230
DOJ Grant	11,845			
Other Grants	19,857			
Measure S	57,311	145,538	359,641	162,527
Police Impact Fees				
City Impact Fees				
Equipment Lease 07				
Equipment Replacement				
Total	1,230,204	1,225,499	1,618,518	1,601,757

DIVISION: DEPT. NO.	Support S 2100					
Position Classification	Existing Position	Step	Rate	Months	%	2013-14 Total
Police Chief	Y	A	8,125	12	100%	97,500
Lieutenant	Y	E	6,507	12	100%	78,084
Detective	Y	Е	4,435	12	100%	53,220
Detective	Y	E	4,143	12	100%	49,716
Detective	Y	Е	4,143	12	100%	49,716
Police Officer-SRO	Y	Е	4,143	12	100%	49,716
Temp Police Clerk	Y		980	26	100%	25,480
Police Clerk	Y	Е	3,104	12	100%	37,248
Safety Dispatcher	Y	A B	2,581 2,710	1 11	100%	32,391
Safety Dispatcher	Y	A B	2,581 2,710	1 11	100%	32,391
Safety Dispatcher	Y	E	3,137	12	100%	37,644
Safety Dispatcher	Y	В	2,710	12	100%	32,520
Safety Dispatcher	Y	Е	3,137	12	100%	37,644
Safety Dispatcher	Y	А	2,581	12	100%	30,972
CSO	Y	Е	2,923	12	100%	35,076
CSO	Y	A B	2,405 2,525	7 5	100%	29,460
Reserve Dispatcher	Y		20	160	100%	3,200

Position Classification	Existing Position	Step	Rate	Month	%	2013-14 Total
Overtime						55,653
Holiday	1 1			1 1		20,200
Post	1 1			1 1		5,432
Education	1 1			1 1		3,363
Def Comp	1 1			1 1		420
Sickleave	1 1			1 1		5,683
Standby				1 1		1,974
Bilingual	1 1			1 1		3,600
Shift Differential	1 1			1 1		4,279
Cell Stipend						2,880
Subtotal Salaries				L		103,484

BENEFITS AND OTHER PAY

Description	2013-14 Total
FICA	50,558
Medicare	11,823
PERS	164,261
Health Insurance	203,280
Life Insurance	2,616
Unemp Insurance	17,088
Uniform	9,300
Subtotal Benefits	458,926
Total Personnel	1,264,597

MAINTENANCE & OPERATIONS

Division Dept #	Support Services 2100	
Account		2013-14
Number	Description	Total
600.100	Office Supplies	5,500
600.110	Computer Supplies	500
600.120	Postage	1,500
600.200	Advertising	1,500
600.210	Publications	1,000
600.250	Special Supplies	3,000
600.300	Uniform Expense	200
600.350	Pagers, Radios, etc.	1,000
600.370	Bldg Repair	2,500
600.400	Professional Services	17,000
600.410	Exams Physicals & Psychological	3,000
600.475	Maintenance Agreements	19,000
600.480	Service Agreements	1,000
		56,700
620.100	Fleet	33,650
620.200	Utilities & Building Maintenance	61,228
620.300	Insurance	97,401
620.500	General Overhead/Office Expense	25,382
620.600	Data Processing	42,608
Subtotal Internal Sen	vices	260,269
610.900	Memberships & Dues	1
	various	2,000
610.910	Officer Training Reimbursements	
	Various	4,000
610.915	Training & Education-Non Reimbursable	
	various	1,000
610.920	Travel, Conference & Meetings	
	Various	3,400
Pubtotal Mambarshia	Training & Mostings	10.400
Subtotal Membership		10,400
Total Maintenance &	Operations	327,369

POLICE DIVISION SUMMARY

DIVISION:	Field Operation	ns		
DEPT. NO.	2200			
	2010-11 Actual	2011-12 Actual	2012-13 Estimated	2013-14 Proposed
EXPENDITURES BY CATEGORY				
Personnel	2,255,467	2,025,813	2,360,619	2,615,816
Maintenance & Operations	654,150	569,332	681,566	827,413
Capital	170,903	99,384	96,413	96,600
TOTAL	3,080,520	2,694,529	3,138,598	3,539,829
STAFFING				
Full Time	24.3		27.5	27
Other				
Total	24.3		27.5	27
SOURCE OF FUNDING				
General Fund Traffic Grant	2,485,921	2,143,485	2,920,196	3,321,483
Other Grants	232,477	291,041	210,731	93,094
Measure S	362,122	260,003	7,671	125,252
Police Impact Fees City Impact Fees Equipment Lease 07 Equipment Replacement				
Total	3,080,520	2,694,529	3,138,598	3,539,829

DIVISION: Field Operations

DEPT. NO.

2200

Position Classification	Existing Position	Step	Rate	Months	%	2013-14 Total
Lieutenant	Y	Е	6,507	12	100%	78,084
Sergeant	Y	Е	5,227	12	100%	62,724
Sergeant	Y	Е	5,227	12	100%	62,724
Sergeant	Y	Е	5,227	12	100%	62,724
Sergeant	Y	Е	5,227	12	100%	62,724
Sergeant	Y	D E	4,978 5,227	1 11	100%	62,475
Police Officer	Y	Е	4,143	12	100%	49,716
Police Officer	Y	Е	4,143	12	100%	49,716
Police Officer	Y	Е	4,143	12	100%	49,716
Police Officer	Y	Е	4,143	12	100%	49,716
Police Officer	Y	Е	4,143	12	100%	49,716
Police Officer	Y	Е	4,143	12	100%	49,716
Police Officer	Y	Е	4,350	12	100%	52,200
Police Officer	Y	Е	4,143	12	100%	49,716
Police Officer	Y	С	3,758	12	100%	45,096
Police Officer	Y	Е	4,143	12	100%	49,716
Police Officer	Y	Е	4,143	12	100%	49,716
Police Officer	Y	Е	4,143	12	100%	49,716
Police Officer	Y	Е	4,143	12	100%	49,716

Position Classification	Existing Position	Step	Rate	Months	%	2013-14 Total
Police Officer	Y	E	4,143	12	100%	49,716
Police Officer	Y	A B	3,409 3,579	2 10	100%	42,608
Police Officer	Y	Е	4,143	12	100%	49,716
Police Officer	Y	Е	4,143	12	100%	49,716
Police Officer	Y	Е	4,143	12	100%	49,716
Police Officer	Y	E	4,143	12	100%	49,716
Police Officer	Y	A B	3,409 3,579	3 9	100%	42,438
CSO	Y	A B	2,405 2,525	6 6	100%	29,580
Subtotal Salaries					27.00	1,398,833

Position Classification	Existing Position	Step	Rate	Months	%	2013-14 Total
Overtime	-					134,950
Holiday	1 1			1 1		51,250
Post	1 1			1 1		47,235
Education Incentive	1 1			1 1		9,142
Deferred Comp	1 1			1 1		6,000
Sick Leave	1 1			1 1		14,679
Standby	1 1			1 1		4,518
Bilingual				1 1		3,600
Shift Differential	1 1			1 1		19,809
FTO	1 1			1 1		2,400
K-9	1 1			1 1		7,200
MPO/MAGEC	1 1			1 1		2,400
Cell Stipend						4,080
Outstatel Oalarian						007.000

Subtotal Salaries

307,263

BENEFITS AND	BENEFITS AND OTHER PAY			
Description	2013-14 Total			
FICA	105,778			
Medicare	24,735			
PERS	320,866			
Health Insurance	392,040			
Life Insurance	5,580			
Unemp Insurance	34,121			
Uniform	26,600			
Subtotal Benefits	909,720			
Total Personnel	2,615,816			

Division **Field Operations** Dept # 2200 Account 2013-14 Number Description Total Special Supplies 600.250 40,000 Training Class Supplies 600.253 50 Uniform Expense 600.300 200 Pagers, Radios, etc. 600.350 2,000 Equipment Repair 600.375 1,500 600.400 Professional Services 31,000 Exams, Physicals & Psychological 600.410 3,000 Linen Service 600.425 1,200 600.430 **Billing Service** 300 **Reimbursement Agreements** 600.650 500 Taxes-Booking Fees 600.700 2,000 Subtotal Services, Material & Supplies 81,750 620.100 Fleet 296,120 Utilities & Building Mntc 620.200 62,315 Insurance 620.300 203,838 General Overhead/Office Expense 620.500 54,140 Data Processing 620.600 111,850 Subtotal Internal Services 728,263 610.900 Memberships & Dues various 600 610,910 Officer Training Reimbursable Various 12,000 610.915 Training & Education-Non Reimbursable Various 4,000 610.920 Travel, Conference & Meetings Various 800 17,400 Subtotal Membership, Training & Meetings 827,413 **Total Maintenance & Operations**

MAINTENANCE & OPERATIONS

Division	Field Operations	
Dept #	2200	
Account Number	Description	2013-14 Total
700.050	Debt Service 07 Equipment Lease	64,600
700.200	Equipment (Detail) 1 unmarked police vehicle	32,000
Subtotal Debt and Ca	apital Equipment	96,600
Total Debt and Capita	al Equipment	96,600

DEBT AND CAPITAL EQUIPMENT

This page intentionally left blank.

FIRE DEPARTMENT SUMMARY

	2010-11	2011-12	2012-13	2013-14
	Actual	Actual	Estimated	Adopted
EXPENDITURES BY PROGRAM				
	1 110 000	1 100 150	0.000.000	0.005.000
Fire	1,412,029	1,408,156	2,600,928	3,005,209
Ambulance	1,753,834	1,838,562	1,069,642	1,020,310
Total	3,165,863	3,246,718	3,670,570	4,025,519
EXPENDITURES BY CATEGORY				
Personnel	2,240,425	2,441,680	2,157,952	2,305,454
Maintenance & Operations	575,587	683,771	1,297,003	1,566,519
Capital	349,851	121,267	215,615	153,546
Total	3,165,863	3,246,718	3,670,570	4,025,519
STAFFING				
Full Time	26.85		21	21
Other	2.71		0.5	0.5
Total	29.56		21.5	21.5
SOURCE OF FUNDING				
General Fund				
Charge for Services	19,957			30,500
Grants	871			
Reimbursements				
Donations				
Taxes	1,344,906	1,294,112	2,364,399	2,628,074
General Fund Total	1,365,734	1,294,112	2,364,399	2,658,574
Equipment Replacement				
Ambulance	1,753,834	1,838,562	1,069,642	1,020,310
Grants	24,537	29,391	174,318	256,770
Fire Impact	10,879	(-79-69-91 8 -279-17 (-777)	CONTRACTOR OF CONTRACTOR
Measure S	10,879	84,653	62,211	89,865
Total	3,165,863	3,246,718	3,670,570	4,025,519
		15000000000000000000000000000000000000		

FIRE DIVISION SUMMARY

DIVISION:	Fire			
DEPT. NO.	2500			
	2010-11	2011-12	2012-13	2013-14
	Actual	Actual	Estimated	Adopted
EXPENDITURES BY CATEGORY				
Personnel	948,252	1,144,793	2,157,952	2,305,454
Maintenance & Operations	242,177	215,763	297,003	566,519
Capital	221,600	47,600	145,973	133,236
Total	1,412,029	1,408,156	2,600,928	3,005,209
STAFFING				
Full Time	14.5		21	21
Other			0.5	0.5
Total	14.5		21.5	21.5
SOURCE OF FUNDING				
General Fund	1,365,734	1,294,112	2,364,399	2,658,574
Equipment Various				
Ambulance				
Grants	24,537	29,391	174,318	256,770
Fire Impact	10,879			
Measure S	10,879	84,653	62,211	89,865
Total	1,412,029	1,408,156	2,600,928	3,005,209

DIVISION: Fire DEPT. NO. 2500

Position Classification	Existing Position	Step	Rate	Months	%	2013-14 Total
Fire Chief	Y	Е	7,054	12	100%	84,648
Captain	Y	E	5,276	12	100%	63,312
Captain	Y	Е	5,276	12	100%	63,312
Captain	Y	D E	5,025 5,276	3 9	100%	62,559
Engineer/EMT	Y	Е	4,579	12	100%	54,948
Engineer/EMT	Y	Е	4,579	12	100%	54,948
Engineer/EMT	Y	Е	4,579	12	100%	54,948
Engineer/EMT	Y	E	4,579	12	100%	54,948
Engineer/EMT	Y	Е	4,579	12	100%	54,948
Firefighter/EMT	Y	Е	4,151	12	100%	49,812
Engineer/EMT	Y	D E	4,361 4,579	8 4	100%	53,204
Fire Marshall	N	С	4,786	12	100%	57,432
Engineer/Medic	Y	Е	4,579	12	100%	54,948
Engineer/Medic	Y	Е	4,579	12	100%	54,948
Engineer/Medic	Y	Е	4,579	12	100%	54,948
Engineer/Medic	Y	Е	4,151	12	100%	49,812
Firefighter/Medic	Y	Е	4,151	12	100%	49,812
Firefighter/Medic	Y	D E	3,953 4,151	12	100%	48,030
Subtotal Salaries					18.00	1,021,517

DIVISION: DEPT. NO.	2500					
Position Classification	Existing Position	Step	Rate	Months	%	2013-14 Total
Firefighter/EMT	Y	A B	3,415 3,586	5 7	100%	42,17
Firefighter/Medic	Y	A B	3,415 3,586	3 9	100%	42,51
Firefighter/EMT	Y	A B	3,415 3,586	9 3	100%	41,493
Dept Secretary	Y		2,600	12	50%	15,600
Subtotal Salaries					3.50	141,78

Position Classification	Existing Position	Step	Rate	Months	%	2013-14 Total
					1.7	
Overtime				1 1		40,000
Holiday	1 1			1 1		130,720
EMT	1 1			1 1		39,138
Paramedic	1 1			1 1		47,292
Education				1 1		13,735
Def Comp				1 1		2,400
Sickleave	1 1			1 1		23,904
Fire Officer Cert	1 1			1 1		14,528
FTO	1 1			1 1		6,377
Haz Cert				1 1		9,127
Rescue Cert	1 1			1 1		14,719
FLSA	1 1			1 1		38,000
Bilingual				1 1		1,920
FFII						4,566
Subtotal Salaries						386,426

BENEFITS AND OTHER PAY

Description	2013-14 Total
FICA	96,082
Medicare	22,473
PERS	284,249
Health Insurance	304,920
Life Insurance	4,404
Unemp Insurance	30,994
Uniform	12,600
Subtotal Benefits	755,722
Total Personnel	2,305,454

MAINTENANCE & OPERATIONS

Division	Fire	
Dept #	2500	

Account	1	2013-14		
Number	Number Description			
600.100	Office Supplies	1,500		
600.110		500		
600.120	Computer Supplies	75		
	Postage	600		
600.130	Printing	250		
600.200	Advertising			
600.210	Publications	1,500		
600.215	Promotional	250		
600.250	Special Supplies	18,000		
600.280	Medical Supplies	6,000		
600.300	Uniform Expense	2,000		
600.305	Small Tools & Minor Equipment	1,000		
600.350	Pagers, Radios, etc.	2,500		
600.370	Building Repair	2,500		
600.375	Equipment Repair	1,000		
600.400	Professional Services	2,500		
600.410	Exams, Physicals & Psychological	1,000		
600.425	Linen Service	2,500		
600.430	Billing Service	60,000		
600.470	Software License Agreements	1,000		
600.475	Maintenance Agreements	5,800		
600.480	Service Agreements	4,200		
600.490	Volunteer Contributions-Fire	6,000		
600.505	600.505 Rentals-Equipment			
Subtotal Services, Ma	aterial & Supplies	121,675		
620.100	Fleet	114,410		
620.200	Utilities & Building Maintenance	45,631		
620.300	Insurance	184,118		
620.500	General Overhead/Office Expense	46,559		
620.600	Data Processing	37,881		
Subtotal Internal Ser	vices	428,599		

MAINTENANCE & OPERATIONS

Division	Fire	
Dept #	2500	
Account Number	Description	2013-14 Total
610.900	Memberships & Dues	
	NFPA	150
	Central Valley Fire Chief's Association	30
	CVAI	40
	CCAI	240
610.915	Training & Education-Non reimbursable	
	Company Drills	7,000
	Firehouse World-San Diego	1,375
	Cal Conf Arson Investigators	2,420
	Hazmat Continuing Challenge	1,290
	Cal Fire Chief/Training Symposium	2,015
610.920	Travel, Conference & Meetings	0
	League Fire Chief's Conference	1,685
Subtotal Membership	, Training & Meetings	16,245
Total Maintenance &	Operations	566,519

DEBT AND CAPITAL EQUIPMENT

Division	Fire	
Dept #	2500	
Account Number	Description	2013-14 Total
700.050	Debt Service Fire Engine 07 Equipment Lease 2010 Bond	57,865 47,600 971
700.200	Equipment (Detail) Equipment for Engine 110 Chairs Scanner	25,000 1,200 600
Subtotal Debt and Ca	pital Equipment	133,236

Total Debt and Capital Equipment	133,236
----------------------------------	---------

This page intentionally left blank.

FIRE DIVISION SUMMARY

DIVISION:	Ambulance			
DEPT. NO.	2600			
	2010-11	2011-12	2012-13	2013-14
	Actual	Actual	Estimated	Adopted
EXPENDITURES BY CATEGORY				
Personnel	1,292,173	1,296,887		
Maintenance & Operations	333,410	468,008	1,000,000	1,000,000
Capital	128,251	73,667	69,642	20,310
Total	1,753,834	1,838,562	1,069,642	1,020,310
STAFFING				
Full Time	12.35			
Other	2.71			
Total	15.06			
SOURCE OF FUNDING				
General Fund				
Equipment Replacement				
Ambulance	1,753,834	1,838,562	1,069,642	1,020,310
Grants				
Fire Impact				
Measure S				
Total	1,753,834	1,838,562	1,069,642	1,020,310

MAINTENANCE & OPERATIONS

Dept #	Ambulance 2600		
Account Number	Description	2013-14 Total	
600.400	Professional Services	1,000,000	
Subtotal Services, Ma	aterial & Supplies	1,000,000	

Total Maintenance & Operations	1,000,000

DEBT AND CAPITAL EQUIPMENT

700.050	2010 Bond	20,310
Subtotal Debt & Cap	ital Equipment	20,310
Total Debt & Capital Equipment		20,310

COMMUNITY DEVELOPMENT DEPARTMENT SUMMARY

	2010-11	2011-12	2012-13	2013-14
	Actual	Actual	Estimated	Adopted
EXPENDITURES BY PROGRAM				
Planning	99,303	227,117	145,095	145,902
Building	152,707	149,698	155,040	214,496
Total	252,010	376,815	300,135	360,398
EXPENDITURES BY CATEGORY	100			
Personnel	170,185	188,615	205,823	244,876
Maintenance & Operations	81,825	188,200	94,312	115,522
Capital			Contraction of the second second	
Total	252,010	376,815	300,135	360,398
STAFFING				
Full Time	2.05		2.4	2.625
Other				
Total	2.05		2.4	2.625
SOURCE OF FUNDING				
General				
Charge for Services	134,914	180,262		101,358
Building Permits	16,727			209,923
Reimbursements	41,821			
Taxes			280,623	
General Fund Total	193,462	180,262	280,623	360,398
RDA	16,727	18,339		
RDA Housing	41,821	47,403		
Abandoned Vehicle Abate				
Abandoned Homes				
Storm Drain Fees				
Equipment Replacement				
Wal-Mart EIR				
Floral Avenue/Highland PSR				
Northeast Specific Plan				
Southeast Specific Plan				
Amberwood Specific Project				
Tutelian Specific Project				
Selma Crossing Project		129,767	19,512	
Long Range Planning		1,044		
Amberwood Project				
Development Impact Fees				
Total	252,010	376,815	300,135	360,398

COMMUNITY DEVELOPMENT DIVISION SUMMARY

DIVISION:	Planning			
DEPT. NO.	3100			
	2010-11 Actual	2011-12 Actual	2012-13 Estimated	2013-14 Adopted
EXPENDITURES BY CATEGORY				
Personnel	71,094	81,094	97,638	100,801
Maintenance & Operations	28,209	146,023	47,457	45,101
Capital	20,200	140,020	47,407	40,101
Total	99,303	227,117	145,095	145,902
STAFFING				
Full Time	0.85		1.1	1.0625
Other			9106.22	
Total	0.85		1.1	1.0625
SOURCE OF FUNDING				
General	40,755	30,564	125,583	145,902
RDA	16,727	18,339		
RDA Housing	41,821	47,403		
Abandoned Vehicle Abate				
Abandoned Homes				
Storm Drain Fees				
Equipment Replacement				
Wal-Mart EIR				
Floral Avenue/Highland PSR				
Northeast Specific Project				
South Selma Specific Plan				
Amberwood Specific Project				
Tutelian Specific Project				
Selma Crossing Project		129,767	19,512	
Long Range Planning		1,044		
Amberwood Project				
Development Impact Fees Total	99,303	227,117	145,095	145,902

DIVISION:	Planning					
DEPT. NO.	3100					
Position Classification	Existing Position	Step	Rate	Months	%	2013-14 Total
Director	Y	Е	7,010	3	6.25%	5,258
Assistant Planner	Y	E	4,461	12	100%	53,532
Def Comp Sick Leave						570 2,471
Subtotal Salaries					1.0625	61,831

BENEFITS AND OTHER PAY

Description	2013-14 Total
FICA	2,822
	3,833
Medicare	896
PERS	16,521
Health Insurance	16,335
Life Insurance	149
Unemp Insurance	1,236
Subtotal Benefits	38,970
Subtotal Personnel	100,801

Division Planning Dept # 3100 Account 2013-14 Number Description Total Office Supplies 600.100 1,000 Computer Supplies 600.110 250 600.120 Postage 250 600.130 Printing 100 Advertising 600.200 1,000 Publications 1,000 600.210 Special Supplies 600.250 250 **Professional Services** 10,000 600.400 5,000 600.420 Consultant Services Subtotal Services, Material & Supplies 18,850 620.200 **Utilities & Building Mntc** 3,340 620.300 Insurance 8,708 General Overhead/Office Expense 620.500 2,509 620.600 Data Processing 7,694 22,251 Subtotal Internal Services 610.900 Memberships & Dues LAFCO 3,200 AICP Dues 800 Training & Education-Non Reimb 610.915 Travel, Conference & Meetings 610.920 4,000 Subtotal Membership, Training & Meetings **Total Maintenance & Operations** 45,101

MAINTENANCE & OPERATIONS

COMMUNITY DEVELOPMENT DIVISION SUMMARY

DIVISION: DEPT. NO.	Building 3200			
DEPT. NO.	3200			
	2010-11 Actual	2011-12 Actual	2012-13 Estimated	2013-14 Adopted
EXPENDITURES BY CATEGORY	00.004	107 501	100 105	
Personnel	99,091	107,521	108,185	144,075
Maintenance & Operations	53,616	42,177	46,855	70,421
Capital	150 707	140.000	155.040	014 400
Total	152,707	149,698	155,040	214,496
STAFFING				
Full Time	1.2		1.3	1.5625
Other	1.2		1.0	1.0020
Total	1.2		1.3	1.5625
SOURCE OF FUNDING				
General	152,707	149,698	155,040	214,496
RDA				
RDA Housing				
Abandoned Vehicle Abate				
Abandoned Homes				
Storm Drain Fees				
Equipment Replacement				
Wal-Mart EIR				
Floral Avenue/Highland PSR				
Northeast Specific Plan				
Southeast Specific Plan				
Amberwood Specific Project				
Tutelian Specific Project				
Selma Crossing Project				
Long Range Planning				
Amberwood Project				
Development Impact Fees Total	152,707	149,698	155,040	214,496
Total	152,707	149,090	155,040	214,490

DIVISION:	Building	
DEPT. NO.	3200	

Position Classification	Existing Position	Step	Rate	Months	%	2013-14 Total
Director	Y	Е	7,010	3	6.25%	5,258
Infor Systems/GIS	Y	Е	4,610	12	50%	27,660
Building Inspector	Y	Е	4,214	12	100%	50,568
Def Comp Sick Leave VL PO Cell Stipend Bilingual						1,011 1,170 639 266 840
Subtotal Salaries			1		1.5625	87,412

BENEFITS AND OTHER PAY

	2013-14
Description	Total
FICA	5,419
Medicare	1,268
PERS	24,218
Health Insurance	23,595
Life Insurance	215
Unemp Insurance	1,748
Uniform	200
Subtotal Benefits	56,663
Total Personnel	144,075

MAIN	TENANCE	& OPER	ATIONS

Division	Building	
Dept #	3200	
Account	1	2013-14
Number	Description	Total
Humber	Description	Total
600.100	Office Supplies	500
600.110	Computer Supplies	100
600.120	Postage	100
600.130	Printing	200
600.210	Publications	500
600.250	Special Supplies	100
600.305	Small Tools & Minor Equipment	100
600.375	Pagers, Radio, etc.	100
600.400	Professional Services	15,000
600.470	Software License Agreements	3,500
000.470	Software License Agreements	5,500
Subtotal Services, M	aterial & Supplies	20,200
600 100	Fleat	10,100
620.100	Fleet	13,460
620.200	Utilities & Building Mntc	4,252
620.300	Insurance	12,083
620.500	General Overhead/Office Expense	3,375
620.600	Data Processing	14,801
Subtotal Internal Ser	vices	47,971
610.900	Memberships & Dues	1
	ICC Dues	300
610.915	Training & Education-Non Reimb	
	Continuing Education & training	750
610.920	Travel, Conference & Meetings	
	Travel for continuing education	1,200
Subtotal Membership	o, Training & Meetings	2,250
Total Maintenance &	Operations	70,421

This page intentionally left blank.

RECREATION AND COMMUNITY SERVICES DEPARTMENT SUMMARY

	2010-11	2011-12	2012-13	2013-14
	Actual	Actual	Estimated	Adopted
	Actual	Actual	Loundleu	Adopted
EXPENDITURES BY PROGRAM				
Recreation	163,178	151,467	203,819	157,413
Senior Center	84,077	92,150	98,854	109,776
Arts	56,224	184,410	1,094,210	1,389,542
Youth	78,972	28,156		
Sports	46,381	50,217	45,479	45,879
Swimming	41,386	29,641		
TOTAL	470,218	536,041	1,442,362	1,702,610
EXPENDITURES BY CATEGORY				
Personnel	189,631	135,309	122,835	165,643
Maintenance & Operations	233,587	288,874	173,442	252,645
Capital	47,000	111,858	1,146,085	1,284,322
TOTAL	470,218	536,041	1,442,362	1,702,610
STAFFING				
Full Time	1.38	0.530	1.4	2.0
Other	3.19	1.900	0.6	0.5
TOTAL	4.57	2.430	2.0	2.5
SOURCE OF FUNDING				
General				
Charge for Services	82,857		89,753	
Grants	24,633		20,556	
Donations	1,985		6,524	
Taxes	301,501	353,176	230,298	329,053
General Fund Total	410,976	353,176	347,131	329,053
Weed & Seed Grant				
Healthy Cities Grant				
Pioneer Village	41,492	28,509	22,699	62,745
Arts	17,750	13,634	11,750	1,310,812
Other		140,722	1,060,782	
TOTAL	470,218	536,041	1,442,362	1,702,610

RECREATION DIVISION SUMMARY

DIVISION:	Recreation			
DEPT. NO.	4100			
	2010-11	2011-12	2012-13	2013-14
	Actual	Actual	Estimated	Adopted
EXPENDITURES BY CATEGORY			_	
Personnel	12,465	15,346	27,133	23,571
Maintenance & Operations	103,713	133,571	83,602	131,292
Capital	47,000	2,550	93,084	2,550
Total	163,178	151,467	203,819	157,413
STAFFING				
Full Time	0.15		0.5	0.25
Other				
Total	0.15		0.5	0.25
SOURCE OF FUNDING				
General	121,686	122,958	174,784	94,668
Weed & Seed Grant				
Healthy City Grant	11 100	00 500		00 745
Pioneer	41,492	28,509	22,699	62,745
Transit				
Arts			0.000	
Other	100 170	151 407	6,336	157 440
Total	163,178	151,467	203,819	157,413

DIVISION: DEPT. NO.	Recreation 4100	1				
Position Classification	Existing Position	Step	Rate	Months	%	2013-14 Total
Director	Y	E	4,615	12	25%	13,845
Sickleave Cell Stipend						639 120
Subtotal Salaries					0.25	14,604
	BENE	FITS AN	ID OTHE	R PAY		
Description						2013-14 Total
FICA Medicare PERS Health Insurance Life Insurance Unemp Insurance Insurance Reimbursement	t					906 212 3,894 3,630 33 292
Subtotal Benefits						8,967
Total Personnel						23,571

Dept # 4100 Account Number Description 600.100 600.120 Office Supplies Postage	- 2013-14 Total 450 200
Number Description 600.100 Office Supplies 600.120 Postage	Total 450
600.100Office Supplies600.120Postage	450
600.120 Postage	- INCESSE
600.120 Postage	- INCESSE
5	1 200
600.050 ISpecial Supplies	10,800
600.250 Special Supplies 600.400 Professional Services	49,225
Subtotal Services, Material & Supplies	60,675
620.100 Fleet	13,460
620.200 Utilities & Building Maintenance	40,764
620.300 Insurance	1,890
620.500 General Overhead/Office Expense	448
620.600 Data Processing	13,460
Subtotal Internal Services	70,022
610.900 Memberships & Dues	1
CPRS	145
610.915 <u>Training & Education-Non Reimbursable</u>	
610.920 Travel, Conference & Meetings	
Volunteer Recognition	450
CPRS District Meetings	
Subtotal Membership, Training & Meetings	595
Total Maintenance & Operations	131,292

Division	Recreation	
Dept #	4100	
Account Number	Description	2013-14 Total
700.050	Debt Service	
	Equipment 07 Lease	2,550
	Art Center	
Subtotal Debt and Ca	pital Equipment	2,550
Total Debt and Capita	al Equipment	2,550

RECREATION DIVISION SUMMARY

DIVISION:	Seniors			
DEPT. NO.	4200 & 4500			
	2010-11 Actual	2011-12 Actual	2012-13 Estimated	2013-14 Adopted
EXPENDITURES BY CATEGORY				
Personnel	29,249	35,535	43,353	42,254
Maintenance & Operations Capital	54,828	56,615	55,501	67,522
Total	84,077	92,150	98,854	109,776
STAFFING				
Full Time	0.25			0.3
Other	0.35		0.6	0.5
Total	0.6		0.6	0.8
SOURCE OF FUNDING				
General Weed & Seed Grant Healthy City Grant Pioneer Transit Arts Other	84,077	92,150	98,854	109,776
Total	84,077	92,150	98,854	109,776

DIVISION: Seniors DEPT. NO. 4200 & 4500

Position Classification	Existing Position	Step	Rate	Months	%	2013-14 Total
Director	Y	E	4,615	12	30%	16,614
Sickleave Cell Stipend						767 144
Position Classification	No. Needed	Rate Per Hr	No of Hours	Rate Per Event	No. of Events	Amount
Sr Clerical Assistant	Needed	12.00	1,040	Lvent	50%	12,740
Subtotal Salaries					0.80	30,265

BENEFITS AND OTHER PAY

Description	2013-14 Total
FICA	1,877
Medicare	439
PERS	4,672
Health Insurance	4,356
Life Insurance	40
Unemp Insurance	605
Subtotal Benefits	11,989
Total Personnel	42,254

Division	Seniors	
Dept #	4200 & 4500	
Account	1	2013-14
Number	Description	Total
600.100	Office Supplies	475
600.120	Postage	60
600.130	Printing	100
600.250	Special Supplies	2,550
600.370	Building Repair	450
600.375	Equipment Repair	600
600.400	Professional Services	300
Subtotal Services, Ma	aterial & Supplies	4,535
620.200	Utilities & Building Mntc	44,724
620.300	Insurance	3,375
620.500	General Overhead/Office Expense	797
620.600	Data Processing	13,766
Subtotal Internal Ser	vices	62,662
610.900	Memberships & Dues	1
	Healthy Cities	25
610.915	Training & Education-Non Reimbursable CPRS Meetings	
610.920	<u>Travel, Conference & Meetings</u> FMAAA Training	300
Subtotal Membership	, Training & Meetings	325
Total Maintenance &	Operations	67,522
iotal maintenance a	oporationo	07,022

RECREATION DIVISION SUMMARY

DIVISION:	Cultural Arts			
DEPT. NO.	4300			
	2010-11 Actual	2011-12 Actual	2012-13 Estimated	2013-14 Adopted
EXPENDITURES BY CATEGORY				
Personnel	31,114	22,834	21,001	68,120
Maintenance & Operations	25,110	52,268	20,208	39,650
Capital		109,308	1,053,001	1,281,772
Total	56,224	184,410	1,094,210	1,389,542
STAFFING				
Full Time	0.15		0.3	1.15
Other	0.71			
Total	0.86			1.15
SOURCE OF FUNDING				
General Weed & Seed Grant Healthy City Grant Pioneer	38,474	30,054	28,014	78,730
Transit				
Arts/Arts Construction Fund Other	17,750	13,634 140,722	11,750 1,054,446	1,310,812
Total	56,224	184,410	1,094,210	1,389,542

DIVISION: DEPT. NO.	Cultural A 4300	rts				
DEFT. NO.	4300					
Position Classification	Existing Position	Step	Rate	Months	%	2013-14 Total
Director	Y	Е	4,615	12	15%	8,307
Arts Center Manager	N	А	2,600	12	100%	31,200
Def Comp Sick leave Cell phone stipend						420 383 72
Position Classification	No. Needed	Rate Per Hr	No of Hours	Rate Per Event	No. of Events	Amount
Performing Arts Instructor Visual Arts Instructor Visual Arts Instructor/Srs	1 1 1	12.25 10.00 10.00	624 312 100			7,644 3,120 1,000
Subtotal Salaries					1.15	52,146

BENEFITS AND OTHER PAY

Description	2013-14 Total
FICA	3,232
Medicare	756
PERS	8,614
Health Insurance	2,178
Life Insurance	152
Unemp Insurance	1,042
Subtotal Benefits	15,974
Total Personnel	68,120

Division Dept #	Cultural Arts 4300	
Берг #	4000	
Account	1	2013-14
Number		Total
600.100	Office Supplies	600
600.120	Postage	350
600.250	Special Supplies	7,500
600.400	Professional Services	12,000
Subtotal Services, Ma	tterial & Supplies	20,450
620.200	Utilities & Building Mntc	8,951
620.300	Insurance	5,400
620.500	General Overhead/Office Expense	1,295
620.600	Data Processing	3,554
Subtotal Internal Serv		19,200

Total Maintenance & Operations	39,650
--------------------------------	--------

Division	Cultural Arts		
Dept #	4300		
Account Number	Description	2013-14 Total	
700.100	Improvements (Detail) Arts Center Construction	1,281,772	
Subtotal Debt and Ca	pital Equipment	1,281,772	
Total Debt and Capita	al Equipment	1,281,772	

RECREATION DIVISION SUMMARY

DIVISION:	Sports			
DEPT. NO.	4700			
	2010-11 Actual	2011-12 Actual	2012-13 Estimated	2013-14 Adopted
EXPENDITURES BY CATEGORY				
Personnel	34,111	29,549	31,348	31,698
Maintenance & Operations Capital	12,270	20,668	14,131	14,181
Total	46,381	50,217	45,479	45,879
STAFFING				
Full Time	0.3		0.6	0.3
Other	0.23			
Total	0.53		0.6	0.3
SOURCE OF FUNDING				
General Weed & Seed Grant Healthy City Grant Pioneer Transit Arts Other	46,381	50,217	45,479	45,879
Total	46,381	50,217	45,479	45,879

DIVISION: DEPT. NO.	Sports 4700					
Position Classification	Existing Position	Step	Rate	Months	%	2013-14 Total
Director	Y	Е	4,615	12	30%	16,614
Sick leave Cell Stipend						767 144
Position Classification	No. Needed	Rate Per Hr	No of Hours	Rate Per Event	No. of Events	Amount
Recreation Assistant Coed Softball Officials	1 1	9.00	100	27	82	900 2,214
Subtotal Salaries					0.30	20,639
	BENE	FITS AN	D OTHE	R PAY		
Description						2013-14 Total
FICA Medicare PERS Health Insurance						1,280 299 4,672 4,356

Unemp Insurance	412
Subtotal Benefits	11,059
Total Personnel	31,698

40

Life Insurance

600.300 600.400Uniform Expense Professional Services50 2,500Subtotal Services, Material & Supplies11,050620.300 620.500Insurance General Overhead/Office Expense2,498 598Subtotal Internal Services3,096610.900Memberships & Dues CA Parks & Rec Society Healthy Cities20610.920Travel, Conference & Meetings	Division	Sports	
NumberDescriptionTotal600.250Special Supplies8,500600.300Uniform Expense50600.400Professional Services2,500Subtotal Services, Material & Supplies11,050620.300Insurance2,498620.500General Overhead/Office Expense598Subtotal Internal Services3,096610.900Memberships & Dues20610.900Travel, Conference & Meetings15610.920Travel, Conference & Meetings35Subtotal Membership, Training & Meetings35	Dept #	4700	
600.300 600.400Uniform Expense Professional Services50 2,500Subtotal Services, Material & Supplies11,050 620.300 General Overhead/Office Expense2,498 598Subtotal Internal Services3,096 General Overhead/Office Expense3,096 610.900610.900Memberships & Dues CA Parks & Rec Society Healthy Cities20 15610.920Travel, Conference & Meetings35Subtotal Membership, Training & Meetings35		Description	
620.300 Insurance 2,498 620.500 General Overhead/Office Expense 598 Subtotal Internal Services 3,096 610.900 Memberships & Dues CA Parks & Rec Society Healthy Cities 20 610.920 Travel, Conference & Meetings 15 Subtotal Membership, Training & Meetings 35	600.300	Uniform Expense	8,500 50 2,500
620.500 General Overhead/Office Expense 598 Subtotal Internal Services 3,096 610.900 Memberships & Dues CA Parks & Rec Society Healthy Cities 20 610.920 Travel, Conference & Meetings 15 Subtotal Membership, Training & Meetings 35	Subtotal Services, Ma	aterial & Supplies	11,050
610.900 Memberships & Dues CA Parks & Rec Society Healthy Cities 20 610.920 Travel, Conference & Meetings 15 Subtotal Membership, Training & Meetings 35			2,498 598
CA Parks & Rec Society 20 Healthy Cities 15 610.920 Travel, Conference & Meetings Subtotal Membership, Training & Meetings 35	Subtotal Internal Serv	vices	3,096
Subtotal Membership, Training & Meetings 35	610.900	CA Parks & Rec Society	20 15
	610.920	Travel, Conference & Meetings	
Total Maintenance & Operations 14.181	Subtotal Membership	, Training & Meetings	35
	Total Maintenance &	Operations	14,181

This page intentionally left blank.

PUBLIC WORKS DEPARTMENT SUMMARY

	2010-11 Actual	2011-12 Actual	2012-13 Estimated	2013-14 Adopted
EXPENDITURES BY PROGRAM	110.007	70 000	00 250	100 007
Engineering	118,667	73,200	96,350	138,697
Parks	436,561	579,663	1,072,810	693,077
Streets	1,437,877	1,291,815	3,034,516	1,354,512
TOTAL	1,993,105	1,944,678	4,203,676	2,186,286
EXPENDITURES BY CATEGORY				
Personnel	735,412	607,574	684,447	722,526
Maintenance & Operations	817,541	968,259	977,808	1,117,068
Capital	440,152	368,845	2,541,421	346,692
TOTAL	1,993,105	1,944,678	4,203,676	2,186,286
STAFFING				
Full Time	9.01		11	10.25
Other	0.44			
TOTAL	9.45		11	10.25
SOURCE OF FUNDING				
General				
Charge for Services	19,222			
Taxes	373,353	330,353	542,991	634,230
General Fund Total	392,575	330,353	542,991	634,230
RDA				
Streets	1,437,877	1,333,749	1,294,892	1,354,512
LLMD	154,837	198,368	173,518	186,908
Measure C				8,000
Storm Drains				1.1.1. 2 .1.4.1.1.1.1.1.1
Parks	7,816	3,268	452,651	2,636
Grants	1123 - 1144 - 1144	100201 2 . (993)0259993	1,389,624	
Sewers				
		70.040	250.000	
Equipment Various	1 000 105	78,940	350,000	0.100.000
TOTAL	1,993,105	1,944,678	4,203,676	2,186,286

PUBLIC WORKS DIVISION SUMMARY

DIVISION:	Engineering			
DEPT. NO.	5100			
	2010-11 Actual	2011-12 Actual	2012-13 Estimated	2013-14 Adopted
EXPENDITURES BY CATEGORY			Devis De	
Personnel	76,899	47,622	14,705	18,375
Maintenance & Operations	41,768	25,578	81,645	120,322
Capital TOTAL	118,667	73,200	96,350	138,697
STAFFING				
Full Time	0.33		0.5	0.25
Other	0.44			
TOTAL	0.77		0.5	0.25
SOURCE OF FUNDING				
General	118,667	55,006	96,350	130,697
RDA				
Streets		17,768		
LLMD		426		
Measure C				8,000
Storm Drains				
Parks Grants-various				
Sewers				
CDBG				
Equipment Various				
TOTAL	118,667	73,200	96,350	138,697

DIVISION:	Engineerin	ng				
DEPT. NO.	5100					
Position Classification	Existing Position	Step	Rate	Months	%	2013-14 Total
Admin Assistant	Y	E	3,537	12	25%	10,611
Def Comp Sick leave Cell Stipend						105
Subtotal Salaries			1	1	0.25	10,716

BENEFITS AND OTHER PAY

Description	2013-14 Total
FICA	665
Medicare	156
PERS	2,961
Health Insurance	3,630
Life Insurance	33
Unemp Insurance	214
Subtotal Benefits	7,659
Total Personnel	18,375
Total i ersonner	10,070

Division	Engineering	
Dept #	5100	
Account Number	Description	2013-14 Total
600.100	Office Supplies	300
600.110	Computer Supplies	500
600.130	Printing	100
600.200	Advertising	1,200
600.210	Publications	200
600.250	Special Supplies	8,000
600.400	Professional Services	10,000
600.420	Consultant Services	75,000
600.470	Software License Agreements	8,000
Subtotal Services, Ma	aterial & Supplies	103,300
620.200	Utilities & Building Maintenance	6,382
620.300	Insurance	1,215
620.500	General Overhead/Office Expense	318
620.600	Data Processing	7,107
Subtotal Internal Ser	vices	15,022
010.015		
610.915	Training & Education	2,000
Subtotal Membership	s and Training	2,000

Total Maintenance & Operations	120,322
--------------------------------	---------

PUBLIC WORKS DIVISION SUMMARY

DIVISION:	Parks			
DEPT. NO.	5300			
	2010-11 Actual	2011-12 Actual	2012-13 Estimated	2013-14 Adopted
EXPENDITURES BY CATEGORY				
Personnel	166,338	156,528	307,694	313,196
Maintenance & Operations	232,696	358,428	284,275	349,098
Capital	37,527	64,707	480,841	30,783
TOTAL	436,561	579,663	1,072,810	693,077
STAFFING				
Full Time	2.23		5	4.75
Other				
TOTAL	2.23		5	4.75
SOURCE OF FUNDING				
General	273,908	275,347	446,641	503,533
RDA				
Streets		24,166		
LLMD	154,837	197,942	173,518	186,908
Street & Traffic				
Storm Drains				
Parks	7,816	3,268	452,651	2,636
Grants-various				
Sewers Measure C				
Equipment Various		79.040		
TOTAL	436,561	78,940 579,663	1,072,810	693,077
IUIAL	430,301	579,003	1,072,010	093,077

DIVISION:	Parks	
DEPT. NO.	5300	

Position Classification	Existing Position	Step	Rate	Months	%	2013-14 Total
Admin Assistant	Y	Е	3,537	12	25%	10,611
Parks Supervisor	Y	Е	5,284	12	50%	31,704
Maintenance Worker II	Y	Е	3,300	12	100%	39,600
Maintenance Worker I	Y	Е	2,963	12	100%	35,556
Maintenance Worker I	Y	В	2,560	12	100%	30,720
Maintenance Worker I	Y	В	2,560	12	75%	23,040
Overtime Education Def Comp Sick leave VL PO Bilingual						11,600 317 705 2,392 600
Subtotal Salaries					4.50	186,845

BENEFITS AND OTHER PAY

Description	2013-14
Description	Total
FICA	11,587
Medicare	2,713
PERS	47,868
Health Insurance	58,080
Life Insurance	666
Unemp Insurance	3,737
Uniform	1,700
Subtotal Benefits	126,351
Total Personnel	313,196

Division	Parks	
Dept #	5300	
Account		2013-14
Number	Description	Total
600.100	Office Supplies	150
600.110	Computer Supplies	500
600.120	Postage	970
600.130	Printing	50
600.200	Advertising	250
600.250	Special Supplies	38,250
600.300	Uniform Expense	5,710
600.305	Small Tools & Minor Equipment	13,800
600.375	Equipment Repair	20,800
600.400	Professional Services	3,800
600.505	Rentals	1,000
Subtotal Services, Ma	aterial & Supplies	85,280
620.100	Fleet	40,380
620.200	Utilities & Building Mntc	177,516
620.300	Insurance	25,988
620.500	General Overhead/Office Expense	6,481
620.600	Data Processing	9,453
Subtotal Internal Ser	vices	259,818
610.900	CA Parks & Recreation Society	250
	Maintenance Superintendent Assoc	250
610.915	Training & Education	
	OSHA Compliance Certification	1,000
610.920	Travel, Conference & Meetings	
	various	2,500
Subtotal Membership	and Training	4,000
Total Maintenance &	Derations	349,098

Division	Parks	
Dept #	5300	
Account Number	Description	2013-14 Total
700.050	Debt Service Equipment 07 Lease 2010 Bond	20,400 10,383
Subtotal Debt and Ca	apital Equipment	30,783
Total Debt and Capita	al Equipment	30,783

PUBLIC WORKS DIVISION SUMMARY

DIVISION:	Streets			
DEPT. NO.	5400			
	2010-11 Actual	2011-12 Actual	2012-13 Estimated	2013-14 Adopted
EXPENDITURES BY CATEGORY				
Personnel	492,175	403,424	362,048	390,955
Maintenance & Operations	543,077	584,253	611,888	647,648
Capital	402,625	304,138	2,060,580	315,909
TOTAL	1,437,877	1,291,815	3,034,516	1,354,512
STAFFING				
Full Time	6.45		5.5	5.25
Other				
TOTAL	6.45		5.5	5.25
SOURCE OF FUNDING				
General				
RDA				
Streets	1,437,877	1,291,815	1,294,892	1,354,512
LLMD				
Street & Traffic				
Storm Drains				
Parks				
Grants-various			1,389,624	
Sewers Measure C				
Development Impact Fees			350,000	
TOTAL	1,437,877	1,291,815	3,034,516	1,354,512
IOTAL	1,-07,077	1,231,013	0,004,010	1,004,012

DIVISION: Streets DEPT. NO. 5400

Position Classification	Existing Position	Step	Rate	Months	%	2013-14 Total
Director	Y	E	7,010	3	50%	10,515
Admin Assistant	Y	Е	3,537	12	50%	21,222
Parks Supervisor	Y	E	5,284	12	50%	31,704
Maintenance Worker III	Y	Е	3,768	12	100%	45,216
Maintenance Worker II	Y	Е	3,300	12	100%	39,600
Maintenance Worker II	Y	Е	3,300	12	100%	39,600
Maintenance Worker I	Y	В	2,560	12	100%	30,720
Overtime Education Def Comp Sickleave						12,225 317 1,110 1,478
Vac Payoff Bilingual						1,800
Subtotal Salaries					5.50	235,507

BENEFITS AND OTHER PAY

Description	2013-14 Total
FICA	14,601
Medicare	3,415
PERS	61,259
Health Insurance	68,970
Life Insurance	693
Unemp Insurance	4,710
Uniform	1,800
Subtotal Benefits	155,448
Total Personnel	390,955

Division	Streets	
Dept #	5400	
Account	T.	2013-14
Number	Description	Total
600.100	Office Supplies	300
600.110	Computer Supplies	500
600.120	Postage	100
600.130	Printing	50
600.200	Advertising	300
600.250	Special Supplies	81,500
600.300	Uniform Expense	5,700
600.305	Small Tools & Minor Equipment	6,150
600.375	Equipment Repair	86,000
600.400	Professional Services	8,000
600.410	Exams Physicals & Psychological	200
600.505	Rentals-Equipment	15,000
Subtotal Services, Ma	aterial & Supplies	203,800
620.100	Fleet	121,140
620.200	Utilities & Building Mntc	266,219
620.300	Insurance	31,242
620.500	General Overhead/Office Expense	7,544
620.600	Data Processing	9,453
630.600	Waste Disposal	5,000
Subtotal Internal Serv	vices	440,598
610.900	Membership & Dues	1
	MSA	250
610.915	Training & Education	
	OSHA Compliance Certification	1,000
610.920	Travel, Conference & Meetings	
	various	2,000
Subtotal Membership	& Training	3,250
Total Maintenance &	Operations	647,648

Division	Streets	
Dept #	5400	
Account Number	Description	2013-14 Total
700.050	Debt Service	
	07 Equipment Lease	20,400
	2010 Bond	295,509
Subtotal Debt and Ca	pital Equipment	315,909
Total Debt and Capita	al Equipment	315,909

NON-DEPARTMENT DEPARTMENT SUMMARY

	2010-11 Actual	2011-12 Actual	2012-13 Estimated	2013-14 Adopted
EXPENDITURES BY PROGRAM				
Non-Department	2,179,566	2,017,534	2,111,637	2,049,623
Total	2,179,566	2,017,534	2,111,637	2,049,623
EXPENDITURES BY CATEGORY				
Personnel				
Mntc. & Operations	1,420,000	1,354,173	1,498,999	1,512,000
Capital	759,566	663,361	612,638	537,623
Total	2,179,566	2,017,534	2,111,637	2,049,623
STAFFING:				
Full-Time				
Other				
Total				
SOURCE OF FUNDING				
General				
Other Revenue				
Taxes	775,863	240,109	371,845	406,124
General Fund Total	775,863	240,109	371,845	406,124
RDA				
City Impact Fees				
Garbage	1,150,000	1,224,700	1,150,000	1,150,000
Assessment D/S	485,442	552,725	589,792	493,499
Measure S				
HODAG				
Total	2,411,305	2,017,534	2,111,637	2,049,623

Division	vision Non-Department		
Dept #	9900		
Account		2013-14	
Number	Description	Total	
600.400	Professional Services	62,000	
600.405	Garbage Payments	1,150,000	
600.440	Bond Handling Charges	5,000	
600.650	Tax Sharing Agreements	295,000	
Subtotal Services, Ma	aterial & Supplies	1,512,000	
Total Maintenance &	Operations	1,512,000	

Division	Non-Department	
Dept #	9900	
Account Number	Description	2013-14 Total
700.050	Debt Service Highland Dancer II Watermain Stillman Dancer III Peasoup Vineyards Theater Wal Mart TRAN interest	117,895 27,255 31,483 25,396 26,243 185,722 48,355 31,150 24,124 20,000
Subtotal Debt Serv	ice	537,623
Total Debt & Capita	al Equipment	537,623

INTERNAL SERVICES DEPARTMENT SUMMARY

	2010-11 Actual	2011-12 Actual	2012-13 Estimated	2013-14 Proposed
EXPENDITURES BY PROGRAM				
Insurance	2,025,381	1,775,583	2,010,139	2,207,380
Fleet	513,993	594,436	575,901	671,815
Utilities	668,245	802,924	690,063	810,935
Overhead	173,449	170,651	166,112	166,594
Information Processing	244,713	267,252	291,933	347,794
Total	3,625,781	3,610,846	3,734,148	4,204,518
EXPENDITURES BY CATEGORY				
Personnel	234,188	274,269	266,994	262,167
Maintenance & Operations	3,284,388	3,244,496	3,331,199	3,848,811
Capital	107,205	92,081	135,955	93,540
Total	3,625,781	3,610,846	3,734,148	4,204,518
STAFFING				
Full Time	2.8	2.6	3.1	3.0
Other	0.43	0.43	0.5	0.5
Total	3.23	3.03	3.6	3.5
SOURCE OF FUNDING				
Legislative	27,896	29,199	34,623	32,810
Administration	46,633	35,727	50,808	52,039
Admin Services	23,653	23,989	29,778	27,189
Finance	58,111	55,338	80,599	70,322
Police	764,067	743,750	866,538	988,532
Fire	398,002	381,484	363,807	428,599
Community Development	56,225	58,591	66,186	70,222
Recreation	113,741	122,816	132,975	155,734
Public Works	626,216	675,324	707,696	710,438
Internal Services	98,265	102,343	128,551	131,333
Payroll & Other	1,405,825	1,484,792	1,303,513	1,548,345
Adjustment	7,147	-96,697	-214,706	-11,045
Total	3,625,781	3,616,656	3,550,368	4,204,518

INTERNAL SERVICES DIVISION SUMMARY

DIVISION:	Insurance			
DEPT. NO.	9100			
	2010-11 Actual	2011-12 Actual	2012-13 Estimated	2013-14 Adopted
EXPENDITURES BY CATEGORY				
Personnel				
Maintenance & Operations	2,025,381	1,775,583	2,010,139	2,207,380
Capital			Land Sec. of Landson & Sounds, Sounds	
Total	2,025,381	1,775,583	2,010,139	2,207,380
STAFFING				
Full Time				
Other				
Total	-			
SOURCE OF FUNDING				
Legislative	7,547	2,616	9,518	10,699
Administration	19,320	3,783	17,977	21,857
Admin Services	10,179	3,342	11,702	11,530
Finance	23,929	7,030	28,481	24,567
Police	264,033	79,718	281,602	301,239
Fire	167,801	50,368	158,533	184,118
Community Development	17,459	5,891	20,923	20,791
Recreation	11,035	3,639	12,972	13,163
Public Works	76,076	25,562	87,067	58,445
Internal Services	22,177	11,389	26,788	20,891
Payroll & Other	1,405,825	1,243,025	1,301,731	1,534,500
Adjustment		339,220	52,845	5,580
Total	2,025,381	1,775,583	2,010,139	2,207,380

Division Dept #	9100	
Берг #	5100	
Account		2013-14
Number	Description	Total
640.100	RMA - General Liability	149,100
640.105	RMA - Worker's comp	375,780
640.110	RMA - Property	20,985
640.120	RMA - Employee Assistance	3,040
640.125	RMA - Autos over \$25,000	5,640
640.130	RMA - General Administration	14,390
640.135	RMA - Business Travel	50
600.145	RMA - Autos Under \$25,000	155
640.150	RMA - ERMA	33,840
640.200	Surety Bonds	2,800
640.205	State Unemployment Insurance	35,000
640.300	Dental Plan	105,000
640.312	PERS Health	1,320,000
640.320	Vision Service Plan	28,000
640.325	Chiropractic Plan	11,500
640.333	Standard Life	5,500
640.334	Myers Stevens-LTD Fire	4,500
640.335	Myers Stevens-LTD Fire	6,000
640.336	Myers Stevens-LTD Police	8,000
640.340	Standard - LTD	4,000
640.345	Colonial Insurance-reimb by employee	70,000
640.400	Worker's Comp Medical Claims	2,000
Subtotal Services, Ma	aterial & Supplies	2,205,280
610.915	Training & EducationNon Reimbursable	T
0101010	Liebert, Cassidy workshops	2,100
Subtotal Membership	Training & Meetings	2,100

Total Maintenance & Operations	2,207,380
--------------------------------	-----------

INTERNAL SERVICES DIVISION SUMMARY

DIVISION:	Fleet Managen	nent		
DEPT. NO.	9200			
	2010-11 Actual	2011-12 Actual	2012-13 Estimated	2013-14 Adopted
EXPENDITURES BY CATEGORY				
Personnel	68,157	78,235	87,075	85,113
Maintenance & Operations	421,831	506,120	477,885	575,812
Capital	24,005	10,081	10,941	10,890
Total	513,993	594,436	575,901	671,815
STAFFING				
Full Time	1	0.8	1	1
Other				
Total	1	0.8	1	1
SOURCE OF FUNDING				
Legislative				
Administration	1,080	8,184	5,218	6,730
Admin Services				
Finance				
Police	190,945	303,985	245,219	329,770
Fire	128,790	162,196	109,567	114,410
Community Development	4,770	8,835	10,435	13,460
Recreation	4,770	12,693	10,435	13,460
Public Works	128,790	147,165	120,001	161,520
Internal Services	14,390	29,735	20,869	33,650
Payroll & Other	TIME POPULATION			
Adjustment	40,458	-78,357	54,157	-1,185
Total	513,993	594,436	575,901	671,815

DIVISION:	Fleet Mana	gement				
DEPT. NO.	9200					
Position Classification	Existing Position	Step Rate		Months %		2013-14 Total
Equipment Mechanic III	Y	E	4,091	12	100%	49,092
Sickleave						2,266
Subtotal Salaries	-				1.00	51,358

BENEFITS AND OTHER PAY

Description	2013-14 Total
FICA	3,184
Medicare	745
PERS	13,747
Health Insurance	14,520
Life Insurance	132
Unemp Insurance	1,027
Insurance Reimbursement	400
Subtotal Benefits	33,755
Total Personnel	85,113

Division	Fleet	
Dept #	9200	_
Account		2013-14
Number	Description	Total
600.100	Office Supplies	200
600.110	Computer Supplies	500
600.130	Printing	50
600.250	Special Supplies	4,000
600.256	Auto Parts - Repairs	97,750
600.257	Gasoline & Diesel	286,500
600.300	Uniform Expense	600
600.305	Small Tools & Minor Equipment	5,250
600.375	Equipment Repair	550
600.400	Professional Services	7,268
600.425	Linen Service	1,125
600.455	Auto Service - Misc.	16,275
600.456	Auto Service - Preventative Maintenance	
600.457	Auto Service - Emergency Repairs	92,750
600.458	Auto Service - Towing	2,000
Subtotal Services, N	Material & Supplies	514,818
620.100	Fleet	26,920
620.200	Utilities & Building Maintenance	18,559
620.300	Insurance	6,850
620.500	General Overhead/Office Expense	1,611
620.600	Data Processing	3,554
630.600	Waste Disposal (tires)	3,000
Subtotal Internal Se	ervices	60,494
610.915	Training & Education	1
	Training & workshops	500
Subtotal Membersh	ip & Training	500
Total Maintenance	& Operations	575,812

Division	Fleet Management		
Dept #	9200		
Account Number	Description	2013-14 Total	
700.050	Debt Service		
	07 Equipment Lease	1,700	
	2010 Bond	9,190	
Subtotal Debt and Ca	pital Equipment	10,890	
Total Debt and Capita	al Equipment	10,890	

INTERNAL SERVICES DIVISION SUMMARY

DIVISION:	Utility & Buildi	Utility & Building Mntc.				
DEPT. NO.	9300					
	2010-11 Actual	2011-12 Actual	2012-13 Estimated	2013-14 Adopted		
EXPENDITURES BY CATEGORY						
Personnel	55,269	74,565	54,481	64,691		
Maintenance & Operations	607,876	725,809	633,032	743,694		
Capital	5,100	2,550	2,550	2,550		
Total	668,245	802,924	690,063	810,935		
STAFFING						
Full Time	0.8	0.8	1	1		
Other						
Total	0.8	0.8	1	1		
SOURCE OF FUNDING						
Legislative	16,059	13,103	18,476	15,744		
Administration	8,364	7,005	9,603	7,672		
Admin Services	5,058	3,955	5,801	3,752		
Finance	13,254	14,751	15,234	15,612		
Police	86,829	81,009	101,960	123,543		
Fire	29,383	28,267	39,544	45,631		
Community Development	9,926	7,746	11,295	7,592		
Recreation	68,857	68,895	77,578	94,439		
Public Works	401,687	542,670	458,847	450,117		
Internal Services Payroll & Other	38,285	53,484	43,703	52,107		
Adjustment	-9,457	-17,961	-91,978	-5,274		
Total	668,245	802,924	690,063	810,935		

DIVISION: Utility & Building Maintenance DEPT. NO. 9300

Position Classification	Existing Position	Step	Rate	Months	%	2013-14 Total
Custodian	Y	Е	2,895	12	100%	34,740
Overtime Sickleave						1,750
Subtotal Salaries					1.00	36,490

	2013-14
Description	Total
FICA	2,262
Medicare	529
PERS	9,628
Health Insurance	14,520
Life Insurance	132
Unemp Insurance	730
Uniform	400
Subtotal Benefits	28,201
Total Personnel	64,691

BENEFITS AND OTHER PAY

Division	Utility & Building Maintenance		
Dept #	9300		
Account		2013-14	
Number	Description	Total	
600.250	Special Supplies	16,000	
600.300	Uniform Expense	600	
600.305	Small Tools & Minor Equipment	800	
600.375	Equipment Repair	117,900	
630.100	Telephone	62,000	
630.200	Natural Gas & Electric	380,000	
630.300	Water	132,000	
630.400	Sewer	6,800	
630.500	Alarm	7,280	
630.700	Pest Control	5,500	
Subtotal Services, Ma	terial & Supplies	728,880	
620.100	Fleet Services	6,730	
620.300	Insurance	1,662	
620.500	General Overhead/Office Expense	5,130	
		1,292	
Subtotal Internal Serv	ices	14,814	

Total Maintenance & Operations

743,694

Division	Utility & Building Maintenance		
Dept #	9300		
Account Number	Description	2013-14 Total	
700.050	Debt Service Equip 07 Lease	2,550	
Subtotal Debt and Ca	pital Equipment	2,550	
Total Debt and Capita	al Equipment	2,550	

INTERNAL SERVICES DIVISION SUMMARY

DIVISION:	Overhead & Office Expenses			
DEPT. NO.	9500			
	2010-11 Actual	2011-12 Actual	2012-13 Estimated	2013-14 Adopted
EXPENDITURES BY CATEGORY				
Personnel	31,056	35,280	38,558	33,173
Maintenance & Operations	72,793	62,721	57,004	60,121
Capital	69,600	72,650	70,550	73,300
Total	173,449	170,651	166,112	166,594
STAFFING				
Full Time	0.5	0.5	0.5	0.5
Other	0.0	0.0	0.0	0.0
Total	0.5	0.5	0.5	0.5
SOURCE OF FUNDING				
Legislative	1,928	2,519	2,833	2,813
Administration	7,646	4,154	7,843	6,292
Admin Services	2,537	2,743	2,801	3,040
Finance	6,808	5,949	9,090	8,821
Police	74,385	72,186	74,474	79,522
Fire	52,827	56,376	42,423	46,559
Community Development	3,873	4,080	4,485	5,884
Recreation	2,190	1,985	2,280	3,138
Public Works	15,518	15,780	14,786	14,343
Internal Services Payroll & Other	4,719	4,959	6,189	5,157
Adjustment	1,018	-80	-1,092	-8,975
Total	173,449	170,651	166,112	166,594

DIVISION:	Overhead	& Office E	Expense			
DEPT. NO.	9500					
Position Classification	Existing Position	Step	Rate	Months	%	2013-14 Total
Clerical Assistant II	Y	Е	3,056	12	50%	18,336
Overtime Def Comp Bilingual						210 300
Subtotal Salaries					0.50	18,846

BENEFITS AND (OTHER PAY
Description	2013-14 Total
FICA	1,169
Medicare	274
PERS	5,181
Health Insurance	7,260
Life Insurance	66
Unemp Insurance	377
Subtotal Benefits	14,327
Total Personnel	33,173

Division	Overhead & Office Expense	
Dept #	9500	
Account Number	Description	2013-14 Total
600.100	Office Supplies	6,000
600.120	Postage	1,000
600.400	Professional Services	3,500
600.475	Maintenance Agreements	8,000
600.480	Service Agreements	7,000
600.505	Rentals - Equipment	500
Subtotal Services, Ma	aterial & Supplies	26,000
620.200	Utilities & Building Maintenance	16,677
620.300	Insurance	2,633
620.500	General Overhead/Office Expense	671
620.600	Data Processing	4,140
Subtotal Internal Serv	vices	24,121
610.900	Membership & Dues	1
	League of California Cities	9,000
	Council of Governments	1,000
Subtotal Membership, Training & Meetings		10,000
Total Maintenance &	Operations	60,121

Division	Utility & Building Maintenance		
Dept #	9300		
Account Number	Description	2013-14 Total	
700.050	Debt Service City Hall	73,300	
Subtotal Debt and Ca	pital Equipment	73,300	
Total Debt and Capita	al Equipment	73,300	

INTERNAL SERVICES DIVISION SUMMARY

DIVISION: In	VISION: Information Processing			
DEPT. NO. 9	600			
	2010-11 Actual	2011-12 Actual	2012-13 Estimated	2013-14 Adopted
EXPENDITURES BY CATEGORY				
Personnel	79,706	86,189	86,880	79,190
Maintenance & Operations	156,507	174,263	153,139	261,804
Capital	8,500	6,800	51,914	6,800
Total	244,713	267,252	291,933	347,794
STAFFING				
Full Time	0.5	0.5	0.6	0.5
Other	0.43	0.43	0.5	0.5
Total	0.93	0.93	1.1	1
SOURCE OF FUNDING				
Legislative	2,362	2,472	3,796	3,554
Administration	6,273	6,566	10,101	9,488
Admin Services	5,879	6,155	9,474	8,867
Finance	14,120	14,775	27,794	21,322
Police	102,410	107,189	149,563	154,458
Fire	42,361	44,336	33,471	37,881
Community Development	14,907	15,603	18,914	22,495
Recreation	21,599	22,606	29,576	31,534
Public Works	17,245	18,049	20,168	26,013
Internal Services	12,964	14,810	25,449	19,528
Payroll & Other			1,782	13,845
Adjustment	4,593	14,691	-38,155	-1,191
Total	244,713	267,252	291,933	347,794

SALARIES

DIVISION:	Information	n Process	sing			
DEPT. NO.	9600					
Position Classification	Existing Position	Step	Rate	Months	%	2013-14 Total
Info Systems Coor/GIS	Y	Е	4,610	12	50%	27,660
Info Systems Assistant	Y	E	2,895	12	50%	17,370
Overtime Def Comp VL PO						1,100 810 266
Subtotal Salaries					1.00	47,206

BENEFITS AND OTHER PAY

Description	2013-14 Total
FICA	2,927
Medicare	685
PERS	12,775
Health Insurance	14,520
Life Insurance	132
Unemp Insurance	945
Subtotal Benefits	31,984
Total Personnel	79,190

MAINTENANCE & OPERATIONS

Division	Information Processing	
Dept #	9600	
Account Number	Description	2013-14 Total
600.100	Office Supplies	400
600.110	Computer Supplies	500
600.250	Special Supplies	25,000
600.400	Professional Services	53,500
600.470	Software License Agreements	41,500
600.475	Maintenance Agreements	106,000
Subtotal Services, Ma	aterial & Supplies	226,900
620.200	Utilities & Building Maintenance	15,209
620.300	Insurance	6,278
620.500	General Overhead/Office Expense	1,583
620.600	Data Processing	11,834
Subtotal Internal Serv	rices	34,904

Total Maintenance & Operations	261,804
--------------------------------	---------

DEBT AND CAPITAL EQUIPMENT

Division	Information Processing	
Dept #	9600	
Account Number	Description	2013-14 Total
700.050	Debt Service Equipment 07 Lease	6,800
Subtotal Debt and Ca	pital Equipment	6,800
Total Debt and Capita	al Equipment	6,800

This page intentionally left blank.

Funding Source	Description	Year Adopted	2013-14 Budget
(UNFI	NISHED IN PRIOR YEAR)		
CDBG	East Rose Estates Flooding and Mitigation Project	2012-13	231,800
Measure C Safe Routes	Installation of advance warning signs at 3 different schools	2012-13	17,792 <u>160,125</u> 177,917
ard from prior yea	rs		409,717
(NEW	PROJECTS THIS YEAR)		
CDBG Measure C	Various streets & alley improvements	2013-14	215,000 <u>167,000</u> 382,000
Measure C	ADA compliance issues at Sr Center & City Hall	2013-14	30,000
Measure C	Asphalt Rehabilitation Project	2013-14	400,000
led this year			812,000
	CDBG Measure C Safe Routes ard from prior yea (NEW CDBG Measure C Measure C Measure C	and Mitigation Project Measure C Safe Routes Installation of advance warning signs at 3 different schools and from prior years (NEW PROJECTS THIS YEAR) Measure C Various streets & alley improvements Measure C ADA compliance issues at Sr Center & City Hall Measure C Asphalt Rehabilitation Project	CDBGEast Rose Estates Flooding and Mitigation Project2012-13Measure C Safe RoutesInstallation of advance warning signs at 3 different schools2012-13ard from prior yearsInstallation of advance warning signs at 3 different schools2012-13(NEW PROJECTS THIS YEAR)CDBG Measure CVarious streets & alley improvements2013-14Measure CADA compliance issues at Sr Center & City Hall2013-14Measure CAbacompliance issues at Sr Center & City Hall2013-14

CAPITAL IMPROVEMENT PROJECTS

Projects Carried Forward	409,717
New Projects	812,000
Total Capital Improvement Budget	1,221,717

CAPITAL PROJECTS BY FUNDING SOURCE

	General Fund	Other Funds	Fund Total
Projects using CDBG Fund			
East Rose Estates Flooding & Mitigation		231,800	
Various Streets & alleys		215,000	446,800
Projects using Measure C			
Installation of advance warning signs at 3 schools		17,792	
Various streets & alley improvements		167,000	
Safe Routes to Schools-Warning signs & indicators		160,125	
ADA compliance issues at Sr Center & City Hall		30,000	
Asphalt Rehabilitation Project		400,000	774,917

Total Capital Projects

1,221,717 1,221,717

RESOLUTION NO. 2013 – 1 SRDA

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE SUCCESSOR AGENCY TO THE DISSOLVED SELMA REDEVELOPMENT AGENCY ADOPTING THE 2013-14 FISCAL YEAR BUDGET

WHEREAS, the proposed 2013-14 fiscal year budget for the Successor Agency to the Dissolved Selma Redevelopment Agency has been presented by the Executive Director of said Agency; and

WHEREAS, a public hearing on said budget was duly scheduled, and held, and all persons were given an opportunity to be heard and their suggestions or objections carefully considered.

NOW, THEREFORE, BE IT RESOLVED, by the Board of Directors of the Successor Agency to the Dissolved Selma Redevelopment Agency that the final budget documents containing the Agency Operating and Capital Improvements Budget for Fiscal Year 2013-14 shall contain all revisions made by the Board of Directors; and

BE IT FURTHER RESOLVED, that the following is the final budget for the Successor Agency to the Dissolved Selma Redevelopment Agency,

<u>FUND</u>	2013-14
GENERAL DEBT SERVICE	\$ 847,284
HOUSING DEBT SERVICE	0
OTHER DEBT SERVICE FUNDS	205,250
HOUSING PROJECT FUNDS	0
TOTAL BUDGET	\$ 1,052,534

the details of which are on file with the Secretary of the said Agency, be and is hereby approved and adopted as the official budget for the said fiscal year for the Successor Agency to the Dissolved Selma Redevelopment Agency.

The foregoing resolution was duly approved by the Successor Agency to the Dissolved Selma Redevelopment Agency at a regular meeting held on the 1st day of July, 2013 by the following vote, to wit:

AYES:	5	BOARD MEMBERS:	Rodriguez, Avalos,	Derr,	Robertson, Grey

NOES: 0 BOARD MEMBERS: None

ABSTAIN: 0 BOARD MEMBERS: None

ABSENT: 0 BOARD MEMBERS: None

Attest:

RWORN Revna Rivera

Reyna Rivera Secretary

Kung Smy

Kenneth Grey Chairman

SUCCESSOR AGENCY SUMMARY

	2010-11 Actual	2/1/12-6/30/12 Actual	2012-13 Estimated	2013-14 Proposed
EXPENDITURES BY PROGRAM				
Successor Agency		401,156	478,505	1,052,534
TOTAL		401,156	478,505	1,052,534
EXPENDITURES BY CATEGORY				
Maintenance & Operations		21,482	24,500	365,000
Capital		379,674	454,005	687,534
TOTAL		401,156	478,505	1,052,534
STAFFING Full Time Other		1		
TOTAL				
SOURCE OF FUNDING				
Selma Pallet		11,062	22,124	22,124
Chavez Construction				9,740
Farmer in the Dell		5,800	11,600	11,600
Glacier Air Conditioning		2,745	9,900	9,900
Secure Storage #1		6,910	13,820	13,820
Secure Storage #2		5,310	10,620	10,620
Secure Storage #3		2,190	8,760	8,760
ROPS		558,776	724,032	700,000
Excess of ROPS		-191,637	-322,351	265,970
TOTAL		401,156	478,505	1,052,534

MAINTENANCE & OPERATIONS

Successor Agency	
	2013-14
Description	Total
Professional Services	250,000
City Reimbursement	115,000
terial & Supplies	365,000
Operations	365,000
	Description Professional Services City Reimbursement

DEBT AND CAPITAL EQUIPMENT

Division	Successor Agency		
Dept #			
Account Number	Description	2013-14 Total	
700.050	Debt Service		
	Housing	74,225	
	2010 Bond	408,059	
	Industrial Park	205,250	
	I	I	
Total Debt and Capita	al Equipment	687,534	

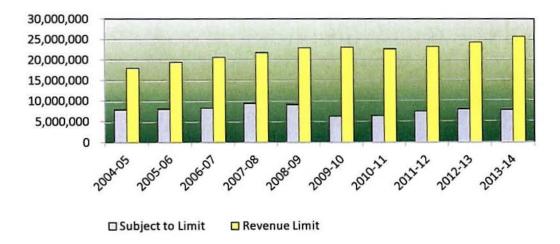
This page intentionally left blank.

APPROPRIATIONS LIMITATION

The Appropriations Limitations imposed by Propositions 4 and 11 create restrictions on the amount of revenue that can be appropriated in any fiscal year. Not all revenues are restricted by the limit, only those which are referred to as "proceeds of taxes." The purpose of the law is to limit government spending by putting a cap on the total proceeds of taxes that may be appropriated each year. This limit is increased annually through a formula that takes into consideration changes in the Consumer Price Index and State per capita income. The City is not constrained in the current budget by these limits.

Based on data provided by the State Controller, the 2013-2014 appropriations Limitation for Selma is calculated as follows:

Per Capita Personal Income	
Percentage change over prior year	1.0512%
Population Change	
Percentage change over prior year	1.0079%
Calculation of Adjustment Factor for FY 2013-14	1.0512 x 1.0079 = 1.0595
Appropriations Limitation 2012-2013	\$ 24,291,785
Change factor applied to limit	1.0595
Appropriations Limitation 2013-2014	\$ 25,737,146
Estimated General Fund Revenue for 2013-14	\$ 8,573,555
Revenue subject to Gann Limit	7,842,000
Room for future revenue growth	\$ 17,895,146



HISTORICAL LIMIT COMPARISON

CITY OF SELMA - DEBT SERVICE SCHEDULE

Issue Date	Term	Interest Rate	Name	Original Issue	Principal Matured /Paid	2013-14 Principal Due	Principal Outstanding 6/30/2014		
CITY	CITY OBLIGATIONS								
Mar-94	29 yrs Loan fro	6.00% om PFA used to	City Hall o remodel existin eral Fund money		425,000 esign new	40,000	535,000		
Jul-10		ced bond from	2010 Bond PFA to replace and the 97 Equ		130,000 ond, 04A	60,000	3,935,000		
May-00	Note pa	8.50% yable to Wal M ral Fund mone	Wal Mart Iart for developn y)	541,450 nent agreemen	498,355 t - paid	21,327	21,203		
Apr-07		Lease	Equipment Lease	1,000,000	872,636	127,364	0		
	1	ourchase agree s/computer equ	ment w/ Sun Tru ip/fire truck	ist Leasing-var	ious				
July-09		Lease ourchase agree	Fire Engine ment w/ Oshkos	449,876 h Capital for P	113,338 ierce Fire	41,510	269,228		
	Sub Tot	al	i ê	7,116,326	2,039,329	290,201	4,760,431		
ASSES	SMENT	BONDS							
Jul-99 Jul-99	23 yrs 23 yrs	6.88% 6.88%	Highland Dancer II	1,380,000 325,000	517,000 135,000	62,000 15,000	801,000 175,000		
Jul-99	23 yrs	6.88%	Dancer III	315,000	140,000	15,000	160,000		
Jul-99	23 yrs	6.88%	Watermain	290,000	109,000	20,000	161,000		
Jul-99	23 yrs	6.88%	Stillman	340,000	149,000	13,000	178,000		
Jul-99	24 yrs	6.88%	Peasoup	2,950,000	1,510,000	92,000	1,348,000		
Jul-99	24 yrs	6.88%	Vineyards	615,000	255,000	25,000	335,000		
Jul-99	17 yrs	6.79%	Theater	304,000	199,000	25,000	80,000		
	Assessment districts used to finance the construction of public improvements in development projects. Source of repayment funds - Assessment charges added to County Property Tax Roll annually.								
	Sub Tot	al		6,519,000	3,014,000	267,000	3,238,000		
	Total Ci	ty Debt		13,635,326	5,053,329	557,201	7,998,431		

SUCCESSOR AGENCY - DEBT SERVICE SCHEDULE

lssue Date	Term	Interest Rate	Name	Original Issue	Principal Matured /Paid	2013-14 Principal Due	Principal Outstanding 6/30/2014
SUCCI	ESSOR AG	GENCY OBI	LIGATIONS				
Jul-10	Refinance streetscap	e, façade rer	2010 Bond 1993B and 01A an novations and othe s with tax increment	er redevelope		235,000	3,295,000
Mar-94	Loan throu	ind housing r	Housing advance funding o enovation projects		그는 그는 것은 것을 하는 것이 같은 것을 깨끗했다.	25,000	435,000
	Sub Total		-	4,270,000	280,000	260,000	3,730,000
SUCCI	ESSOR A		TSIDE LOANS				
Feb-0140 yrs5.00%Industrial Park3,561,890431,89050,0003,080,000Loan from USDA for the construction of industrial park in Selma. Repayment will be by assessments placed on property purchased in park.50,0003,080,000							
	Sub Total		-	3,561,890	431,890	50,000	3,080,000
	Total RDA	Debt	-	7,831,890	711,890	310,000	6,810,000

CITY OF SELMA Revenue & Expenditure - Comparison of Cities Source 2010-2011 State Controller's Report

City	Selma	. 1	Dinub	a	Kerma	in
Population	23,219	\$ per	21,453	\$ per	13,544	\$ per
	City Total	Capita	City Total	Capita	City Total	Capita
City Revenue					the second	1000000 1 14100000
Taxes	8,752,748	377	17,633,261	822	3,638,260	269
Assessments	172,622	7	484,576	23	183,351	14
Licenses & Permits	144,834	6	452,573	21	148,015	11
Fines & Forfeitures	93,208	4	174,767	8	38,104	3
Use of Money & Property	52,276	2	175,953	8	195,326	14
Intergovernmental	2,890,781	125	4,305,887	201	2,106,273	156
Current Service Charge	3,576,334	154	14,171,463	661	3,572,342	264
Other Revenue	5,417,098	233	5,816,437	271	4,145,330	306
Total Revenues	21,099,901	909	43,214,917	2,014	14,027,001	1,036
City Expenditures						
General Government	1,216,900	52	3,568,370	166	666,472	49
Public Safety	7,959,668	343	8,469,478	395	2,428,032	179
Transportation	6,882,773	296	8,451,374	394	1,916,526	142
Community Development	899,990	39	1,567,252	73	348,692	26
Health	1,126,737	49	11,945,357	557	6,454,230	477
Culture & Leisure	557,063	24	2,682,766	125	548,020	40
Other		-	6,416	0		-
Public Utilities	433,276	19	2,876,190		1,316,318	
Total Expenditures	19,076,407	822	39,567,203	1,844	13,678,290	1,010

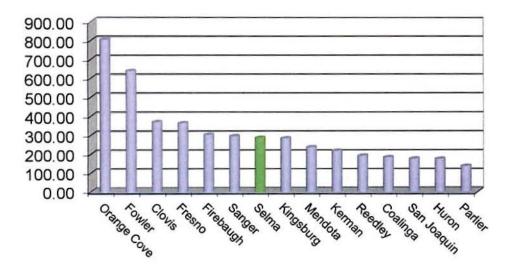
City	Lemoo	re	Reedle	ey I	Sanger	
Population	24,531	\$ per	24,194	\$ per	24,270	\$ per
A.	City Total	Capita	City Total	Capita	City Total	Capita
City Revenue					,	
Taxes	5,692,171	232	6,453,150	267	9,753,102	402
Assessments	560,578	23	655,924	27	429,092	18
Licenses & Permits	108,478	4	223,222	9	186,697	8
Fines & Forfeitures	107,582	4	83,729	3	123,959	5
Use of Money & Property	215,140	9	126,482	5	179,744	7
Intergovernmental	2,534,809	103	3,734,753	154	3,130,357	129
Current Service Charge	12,043,608	491	10,595,064	438	12,042,873	496
Other Revenue	1,380,675	56	516,339	21	1,245,319	51
Total Revenues	22,643,041	923	22,388,663	925	27,091,143	1,116
City Expenditures						
General Government	2,864,919	117	655,303	27	1,313,014	54
Public Safety	4,553,873	186	6,003,001	248	9,748,392	402
Transportation	1,780,619	73	4,843,305	200	2,682,314	111
Community Development	1,328,863	54	569,852	24	488,903	20
Health	3,587,501	146	9,204,731	380	6,517,028	269
Culture & Leisure	1,800,936	73	1,204,092	50	972,875	40
Public Utilities	3,165,360	129	3,029,744	125	2,463,748	102
Total Expenditures	19,082,071	778	25,510,028	1,054	24,186,274	997

Selma Per Capita General Revenue Information January 1, 2011

Selma was ranked 6th out of 15 cities within Fresno County, having a per capital general revenue income of \$288.89 for fiscal year ending June 30, 2011. The average per capital general revenue income for cities within Fresno County was \$312.50.

			General	Per Capita
Rank	City	Population	Revenue	Gen. Rev.
1	Orange Cove	9,198	7,443,204	809.22
2	Fowler	5,719	3,674,532	642.51
3	Clovis	97,218	36,341,142	373.81
4	Fresno	500,121	183,554,789	367.02
5	Firebaugh	7,619	2,327,911	305.54
7	Sanger	24,484	7,288,194	297.67
6	Selma	23,395	6,758,470	288.89
8	Kingsburg	11,509	3,286,981	285.60
9	Mendota	11,081	2,632,808	237.60
10	Kerman	13,751	3,004,267	218.48
14	Reedley	24,474	4,701,905	192.12
11	Coalinga	17,996	3,300,515	183.40
12	San Joaquin	4,025	706,823	175.61
13	Huron	6,790	1,184,460	174.44
15	Parlier	14,656	1,987,630	135.62

Source: State Controller's Report, Fiscal year 2010-2011



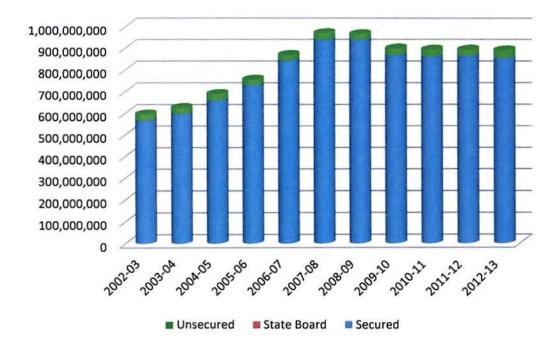
PER CAPITAL GENERAL REVENUE

CITY OF SELMA

Assessed Values

	Secured	State Board	Unsecured	Total
2002-03	566,359,381	566,049	29,527,785	596,453,215
2003-04	596,998,437	585,148	28,601,718	626,185,303
2004-05	658,604,941	623,206	31,497,826	690,725,973
2005-06	730,750,776	610,320	25,040,734	756,401,830
2006-07	842,044,449	578,537	27,477,763	870,100,749
2007-08	938,900,380	431,568	31,632,046	970,963,994
2008-09	939,147,944	431,568	26,606,059	966,185,571
2009-10	868,408,552	431,568	30,655,049	899,495,169
2010-11	862,208,006	431,568	31,565,164	894,204,738
2011-12	865,037,020	458,140	28,420,091	893,915,251
2012-13	853,540,146	458,140	36,945,467	890,943,753

ASSESSED VALUES



CITY EMPLOYEE BENEFIT SUMMARY

The City of Selma employees are represented by the following bargaining units:

- Middle Management Employees
- Selma Police Officers Association
- International Association of Firefighters Local 3716
- Secretarial/Technical/Clerical Association
- Public Works and Community Services Employees

The employee groups listed above are subject to Memorandums of Understanding between their units and the City of Selma, generally effective for a two-year period. The City Manager and Department Heads are not represented as they are "at will" employees and in most cases, do not have contracts.

Health Insurance

The City offers health, dental, vision, chiropractic and life insurance. The City purchases health benefits through a pool operated by the California Public Employees' Retirement System (CalPERS). The dental, vision and chiropractic insurance plans are provided by a various vendors. The City contributes a monthly amount to employees through a Section 125 Cafeteria Plan to purchase health insurance based on an average of the HMO plans available through CalPERS. This amount changes annually as the rates change. Employees with ten or more years of regular employment service with the City receive 100% of the maximum premium allowance for these insurances. Employees with less than ten years service receive 90% of the maximum premium allowance. Employees not choosing to enroll in a health insurance plan may receive an "in-lieu of benefit" which is currently \$270 per month. This amount may be used to purchase other insurance options offered by the City or may be contributed to the employee's deferred compensation account. New employees become eligible for benefits according to the guidelines of each applicable plan.

Retirement

The City contracts with PERS to provide retirement benefits for its employees. The PERS retirement program is a defined benefit program. The monthly retirement is determined by age at retirement, years of service credit and final compensation. The basic benefit is 2% or 2.7% of final compensation for each year of credited service upon retirement. To be eligible for service retirement, a member must have reached retirement age (50,55,57 or 62) and have five years of credited service. There is no compulsory retirement age.

Retirement- Safety 2% @ 50

Sworn officers in both police and fire are classified as "safety" members of PERS. The safety retirement package is 2% at 50. The City pays both the employee and employer portion of the costs associated with this retirement program. The employee's contribution for this package is 9% of the employee's gross monthly base salary. The employer's contribution is recalculated each year by PERS and billed accordingly. The minimum age for a service retirement is 50.

Retirement- Miscellaneous 2.7% @ 55

Most other regular employees of the city (non-sworn) are classified as "miscellaneous" members of PERS. The miscellaneous retirement package is 2.7% at 55. The employee's portion for this package is 8% of the employee's gross monthly base salary. The employer's contribution is recalculated each year by PERS and billed accordingly. The City and Miscellaneous employees have agreed to contribute 3% of the employee share for the fiscal year 2010-11 and that this amount will decrease to 2% in fiscal year 2011-2012. The minimum age for a service retirement for miscellaneous members is 55.

Retirement - Safety 2.7% @ 57

This is a new category created to provide a PERS retirement package to sworn officers in both police and fire who are classified as "safety" members, hired after January 1, 2013 and who meet the PEPRA criteria for new employees. The employee and employer equally share the cost of the new PEPRA plans

Retirement – Miscellaneous 2% @ 62

This is a new category created to provide a PERS retirement package for all regular employees of the city (non-sworn) hired after January 1, 2013 and who meet the PEPRA criteria for new employees. The employee and employer equally share the cost of the new PEPRA plan.

Deferred Compensation

Employees are eligible to participate in the City's designated 457 Deferred Compensation Plan with ICMA. This program allows employees to invest pre-tax dollars for their future retirement. Some of the bargaining units have negotiated a City match of employee contributions to the deferred compensation program.

Holidays

The City observes 13 holidays including four (4) hours on Christmas Eve and four (4) hours on New Years Eve. The employee's birthday holiday may be used at the employee's discretion, with supervisor's approval. Lincoln's Birthday is also a floating holiday for most positions.

Management Leave

Management staff receives five days of Administrative Leave for each fiscal year.

Vacation

The City provides annual vacation accrual based on a schedule determined by years of service. Most employees are subject to the following schedule:

Years of Service	Vacation Days	Years of Service	Vacation Days
0-4	12	10-14	21
5 – 9	18	15 and over	24

Vacation accrual for Firefighters generally equals the same number of days per year.

Bilingual Pay

Certain positions are eligible to receive Bilingual pay of \$50 per month (Spanish and Punjabi only). Employees holding eligible positions are required to pass an oral competency test administered by an independent examiner if they wish to receive this benefit.

Education Incentive

The City provides incentive bonus of 1% to 7% for certain pre-employment or current employment certifications, trainings and/or education courses that are determined to make employees more productive in their work. Prior approvals from the appropriate Department Head and City Manager are required for certain incentive pay programs.

Uniform Allowance

Sworn police and fire personnel and non-sworn police, fire and other personnel that are required to wear uniforms are provided with the following annual allowance which is divided and included in the biweekly payroll: Police Officers - \$1,000; Firefighters - \$600; Community Service Officers, Code Enforcement Officers, Police Clerks and Fire Inspectors - \$600; Safety Dispatchers - \$250.

Other employees that are required to wear uniforms, such as Public Works employees and Building Inspectors, are provided with the necessary uniforms and receive regular replacement of uniform parts as needed.

Uniform Revolving Fund

The City provides a revolving fund for loans to assist eligible employees in the purchase of clothing and/or equipment needed and used in the performance of their duties. This fund is available to sworn employees and CSOs of both the police and fire bargaining units. The loan amount is limited to \$500 per eligible employee. The loan is interest free and repayment is made by payroll deduction.

CITY OF SELMA FINANCIAL POLICIES

- DEVELOPMENT OF A RESERVE. We will work toward the development of and maintain a designated General Fund working capital reserve equivalent to 15% of the General Fund's operating budget and a designated emergency reserve equivalent to 5% of the General Fund's operating budget. The emergency reserve is just what it says and could be used in the event of an emergency. This equates to a General Fund reserve of 20%.
- 2. <u>BALANCED BUDGET.</u> The City of Selma will maintain a balanced operating budget for all governmental funds with recurring revenues. This means that we will not budget (expend) more then we receive in revenue and at the same time we will be addressing the development of our reserve funds. (Appropriations of available fund balance will only be permitted for "one-time" non-recurring expenditures.
- 3. <u>PREDICTION OF REVENUE.</u> The City of Selma will assume that normal revenue inflation and/or growth will go to pay normal inflation expenditures. The City of Selma will not use one-time revenue to fund on-going programs costs. Normal expenditure increases will not be approved if they exceed normal revenue inflation and/or growth.

In addition any new or expanded programs will be required to identify funding sources and/or off-setting reductions in expenditures in other programs.

4. <u>ENTERPRISE FUNDS</u>. We will require that all Enterprise Funds have revenues (customer charges, interest income, and all other income) sufficient to meet operating expenses, depreciation expense, and prescribed cash reserve policies per financial policies as recommended for each enterprise activity.

Each Enterprise Fund will maintain debt service coverage requirements set forth in any related bond covenants and will be required to reimburse the General Fund for the cost of governmental support provided to the Enterprise Fund.

Additionally, where possible the Enterprise Fund could make an additional contribution back to the General Fund to be determined by staff and Council.

- 5. INTERNAL SERVICE FUND. The City of Selma will require that each Internal Service Fund which includes vehicles, equipment, and building maintenance have revenues, sufficient to meet all cash operating expenses and depreciation expenses. Internal Service revenue basically includes city user charges and some interest income. The related revenues should also be sufficient to maintain cash reserves which provide sufficient cash to replace vehicles and equipment in accordance with replacement policies therefore the City of Selma will review the equipment replacement fund policy to ensure that it is adequate.
- <u>RISK MANAGEMENT.</u> The City of Selma will maintain a risk management program to provide for protection against loss and a reduction in exposure to liability.

- 7. <u>ENTERPRISE OPERATING RESERVE</u> The City of Selma will maintain a general operating reserve which will support operations for each Enterprise Fund during times of financial emergencies. The amount of the general operating reserves will be determined based on a risk assessment of each Enterprise Fund and the Enterprise Fund annual expenses.
- 8. <u>ENTERPRISE FUND GENERAL RESERVE.</u> The City of Selma will maintain other Enterprise Fund reserves such as debt reduction and capital funding reserves, fleet replacement reserves, and general plant reserves (in addition to the general operating reserve and other reserves) as necessary and prudent for the operation of the specific Enterprise Fund. Such reserves will be reviewed as necessary during the annual budget process, or at least every two years.
- 9. CASH FLOW MANAGEMENT. The City of Selma will establish a cash flow management system, which includes the preparation of a cash flow analysis of all funds on a regular basis. The Cash Flow Management Plan will be to ensure that the City can offset significant downtums in revenues that will provide sufficient working capital and cash for daily financial needs.
- 10. FISCAL PLAN. The City of Selma will maintain a long-range fiscal perspective through the use of an annual operating budget, working closely with our sales tax consultants, the development of a five-year capital improvement plan, and the development of a five-year financial forecast.
- 11. <u>MAJOR CAPITAL IMPROVEMENTS AND ACQUISITIONS.</u> The City of Selma will use long-term financing methods or cash accumulated in excess of policy requirements for major capital improvements and acquisitions. These improvements will be planned, as best as possible, via the annual capital improvement plan process.
- 12. <u>USE OF BONDING.</u> The City of Selma will issue bonds or incur other terms of indebtedness only for appropriate purposes and only if the debt service does not affect the City's ability to meet future operating, capital and reserve requirements.
- 13. <u>BUDGET REQUEST.</u> The City of Selma will require each budget appropriation request to include a fiscal impact analysis. Presently any new request of non-budgeted items which goes to the Council requires staff to identify the budget impact, but this will require staff to identify specific funding source. Additionally, in the development of the budget staff will be required to indentify funding sources for any new personal, equipment and programs and stay within the policy that one-time funds do not support on-going programs or staff.
- 14. <u>ACCOUNTING PRACTICES.</u> The City of Selma will comply with all the requirements of "Generally Accepted Accounting Principles." This is not a new policy or a new practice, but under girds the whole accounting program of the City of Selma.
- 15. <u>COMPENSATION.</u> The City of Selma will strive to pay competitive market level compensation to our employees. The City of Selma will continue to conduct comparison pay and benefit studies with surrounding cities.

DESCRIPTION AND PURPOSE OF ACCOUNTING FUNDS

FUND 100 - GENERAL FUND

The purpose of the general fund is to account for general government activities such as public safety, planning, some public works, and administration. Source of funding is all local tax revenues, building fees, certain user charges, and all other discretionary income.

FUND 110 - GENERAL RESERVE

This fund is used to meet unanticipated expenses and revenue shortfall. Source of funding is contributions authorized by City Council and interest earnings.

FUND 111 - EQUIPMENT REPLACEMENT

This fund is a reserve fund of the City that is used for equipment replacement. The source of funding is from sale of equipment, interest earnings and a charge to all departments using vehicles or equipment.

FUND 201 - TRAFFIC SAFETY

This fund accounts for the City's share of the vehicle code fines collected within the City. This money must be spent on traffic safety (police) expenditures.

FUND 202 – REDEVELOPMENT ADMINISTRATION

This is a City fund not a Redevelopment Agency fund. This fund was set up to charge the time City employees spend doing Successor Agency work. The source of funding is a reimbursement by the Successor Agency for the costs incurred.

FUND 204 - PUBLIC SAFETY FUND

This fund accounts for the City's share of the Local Public Safety Tax Collected within Fresno County. The funds must be spent on Public Safety.

FUND 207 – TRAFFIC CONGESTION RELIEF GRANT

This fund accounts for the additional public works funds received from the State. The funds must be spent on maintenance of City infrastructure.

FUND 209 - AB 1913 GRANT (POLICE)

This fund accounts for the additional police funds received from the State. The funds must be spent on approved public safety expenditures.

FUND 210 - STREET CONSTRUCTION AND MAINTENANCE

This fund is used to account for street maintenance projects paid for with various funding sources. The funding source is through transfers of monies from various funds, such as General Fund, Gas Tax, LTF and Measure C.

FUND 211 - GAS TAX

This fund is used to account for the City's share of the gas tax street funds received from the state. The funds must be used for street purposes.

FUND 213 - STREET - LTF

This fund is used to account for the City's share of the Transportation Development Act (SB325) funds allocated by the state. The funds must be used for transportation purposes.

FUND 214 - STREET - MEASURE "C"

This fund is set up to account for the "Measure C" (one-half cent) sales tax received from Fresno County. The funds must be used for construction and repair of roads and right-of-ways.

FUND 215 - STREET - PROP 1B

This fund is used to account for state funds received. These funds must be used for local street and road improvements.

FUND 220 - LANDSCAPE & LIGHTING ASSESSMENT

This fund is set up to account for the maintenance costs of various medians and landscape islands in the City. Funding for these costs is provided by assessments that are charged to property owners within the district. These charges are billed and collected on the property owner's annual property tax bills.

FUND 228 – ABANDONED VEHICLE ABATEMENT

This fund accounts for the revenue and expenditures necessary to administer an abandoned vehicle abatement program. The expenditures are reimbursed by Fresno County.

FUND 230 - CDBG GRANT

This fund accounts for capital projects paid for with Community Development Block Grant monies received from Fresno County.

FUND 232 – RECYCLING GRANT

This fund accounts for the funds received from the California Department of Conservation to promote recycling. The grant funds will be spent on recycling at community events.

FUND 233 – SAFE ROUTES TO SCHOOLS GRANT

This fund accounts for the funds received from the state for installation of lighted crosswalks for school crossings. The grant funds must be spent in accordance with the grant application.

FUND 236 – HEALTHY CITIES GRANT

This fund accounts for the funds received from the Public Health Institute for community wide planning and enrichment programs. The grant funds must be spent in accordance with the grant application.

FUND 242 - TRAFFIC SAFETY GRANT

This fund accounts for the additional police funds received from the State. The funds must be spent on approved public safety expenditures.

FUND 243 – PROP 40 PARKS GRANT

This fund accounts for the funds received from the State of California made available by Proposition 40 for community park facilities. The grant funds must be spent in accordance with the grant application.

FUND 244 – ABC GRANT

This fund accounts for the funds received from the State of California made available for enforcement of Alcohol and Beverage Control laws. The grant funds must be spent in accordance with the grant application.

FUND 247 - HOMELAND SECURITY FIRE GRANT

This fund accounts for the funds received from Federal Homeland Security for fire equipment. The funds must be spent on approved expenditures.

FUND 248 – SMALL BUSINESS SUPPORT CENTER

This fund accounts for the monies received from various sources to support small businesses and promote the education of business owners.

FUND 252 - EDD BYRNES GRANT

This fund accounts for the funds received from the Federal Bureau of Justice for police overtime for special detail work in targeted areas. The grant funds must be spent in accordance with the grant application.

FUND 254 - GRIP GRANT

This fund accounts for funds received from the state to fund and implement a prevention, intervention and suppression tasks force to reduce the incidence of gangs and seed the community with prevention programs.

FUND 260 – ABANDONED HOME FORECLOSURES

This fund accounts for owner registrations received from foreclosed homes in order to keep said homes maintained and graffiti free.

FUND 265 - ARRA (American Recovery & Reinvestment Act)

This fund accounts for federal stimulus monies received for shovel ready projects within the City.

FUND 295 - MEASURE S

This fund is used to account for the one-half cent sales tax received from Fresno County. The funds must be used for approved police and fire personnel and equipment.

FUND 350 - ASSMT 91-2 HIGHLAND-DEBT SERVICE

This fund was set up to account for the debt service of Assessment District 91-2, which is for construction of the Highland/Floral/Freeway Off-ramp reconfiguration. The funding for the annual debt payments is from assessment amounts collected on the property tax roll.

FUND 351 - ASSMT 92-1 SUPP-DANCER II DEBT SERVICE

This fund was set up to account for the debt service of Assessment District 92-1; which is for construction of public improvements in the Joaquin Valley and Dancer Meadow sub-divisions. The funding for the annual debt payment is from assessment amounts collected on the property tax roll.

FUND 352 - ASSMT 92-1 SUPP-DANCER III DEBT SERVICE

This fund was set up to account for the debt service of Assessment District 92-1 Supplemental which is for construction of public improvements in the Dancer Meadow III sub-division. The funding for the annual debt payments is from assessment amounts collected on the property tax roll.

FUND 353 - ASSMT 91-2 SUPP WATERMAIN DEBT SERVICE

This fund was set up to account for the debt service of Assessment District 91-2 Supplemental, which is for construction of a watermain in the area of Highland/Floral/Freeway Interchange. The funding for the annual debt payments is from assessment amounts collected on the property tax roll.

FUND 354 - ASSMT 91-2 SUPP-STILLMAN DEBT SERVICE

This fund was set up to account for the debt service of Assessment District 91-2 Supplemental 2, which is for extension of Stillman Street in the area of the Highland/Freeway Interchange. The funding for the annual debt payments is from assessment amounts collected on the property tax roll.

FUND 355 - ASSMT 91-2 PEASOUP DEBT SERVICE

This fund was set up to account for the debt service of Assessment District 91-2 Supplemental 3, for construction of public improvements in the Peasoup Anderson Project. The funding for the annual debt payments is from assessment amounts collected on the property tax roll.

FUND 356 - ASSMT 93-1 BRIARWOOD DEBT SERVICE

This fund was set up to account for the debt service of Assessment District 93-1, which is for construction of public improvements in the Briarwood Too sub-division. The funding for the annual debt payments is from assessment amounts collected on the property tax roll.

FUND 357 - ASSMT 97-1 THEATER DEBT SERVICE

This fund was set up to account for the debt service of Assessment District 97-1, which is for construction of public improvements for the Selma Movie Theater. The funding for the annual debt payments is from assessment amounts collected on the property tax roll.

FUND 359 - ASSMT 94-B UP-RIGHT DEBT SERVICE

This fund was set up to account for the debt service of an Assessment District, which is for construction of public improvements for the Upright Corp. The funding for the annual debt payments is from assessment amounts collected on the property tax roll.

FUND 391 - SUCCESSOR AGENCY GENERAL DEBT SERVICE FUND

This fund accounts for the ROPS revenue from the State for previous RDA funds passed through for debt service payments.

FUND 393 - INDUSTRIAL PARK DEBT SERVICE FUND

This fund accounts for the parcel mortgage payments received from various companies, the ROPS funds from the State and also the payment of the debt to the USDA.

FUND 401 - DEVELOPMENTAL IMPACT - TRAFFIC CONTROL

This fund accounts for the revenue from developer fees and expenditures for the installation of traffic control devices.

FUND 402 - DEVELOPMENTAL IMPACT – POLICE FACILITIES

This fund accounts for the revenue from developer fees and expenditures for the expansion of police capital improvements.

FUND 403 - DEVELOPMENTAL IMPACT - FIRE FACILITIES

This fund accounts for the revenue from developer fees and expenditures for the of fire capital improvements.

FUND 404 - DEVELOPMENTAL IMPACT - CITY GENERAL FACILITIES

This fund accounts for the revenue from developer fees and accounts for expenditures for general City capital improvements.

FUND 405-DEVELOPMENTAL IMPACT-STORM DRAIN

This fund accounts for the revenue from developer fees and accounts for expenditures for installation of storm drains, including the acquisition and construction of ponding basins.

FUND 406 - DEVELOPMENTAL IMPACT - SEWER

This fund accounts for the revenue from developer fees and accounts for expenditures for sewer improvements.

FUND 407 - DEVELOPMENTAL IMPACT - PARKS & RECREATION

This fund accounts for the revenue from developer fees and accounts for expenditures for park improvements including the acquisition of property.

FUND 408 – LONG RANGE PLANNING FEE

This fund collects and accumulates the Long Range Planning Fees paid with all building permits and holds the funds for future General Plan updates.

FUND 409 - DEVELOPMENTAL IMPACT – PUBLIC USE FACILITIES

This fund accounts for the revenue from developer fees and accounts for expenditures for public use facilities capital improvements.

FUND 432 - ASSMT 97-1 THEATER CONSTRUCTION

This fund accounts for the bond construction funds received and expended for the Movie Theater construction project. The source of funds is primarily from bond proceeds.

FUND 441 – NORTHEAST PLAN PROJECT

This fund accounts for the cost of preparing necessary documents needed before developing the Northeast Specific Plan Area. Costs for this project plan will be reimbursed by the various properties being developed within the project area. The source of monies was a loan from the other Development Impact Funds, to be paid back as projects in the plan area develop.

FUND 443 - SOUTH SELMA SPECIFIC PLAN PROJECT

This fund accounts for the cost of preparing necessary documents needed before developing the South Selma Specific Plan Area. Costs for this project plan will be reimbursed by the various properties being developed within the project area. The source of monies is advances of project costs by the primary developer.

FUND 445 - EQUIPMENT LEASE 07

This fund accounts for the equipment funds received from Sun Trust Leasing and expended on a Citywide list of vehicles and equipment. Total of lease was \$1m.

FUND 446 – AMBERWOOD PROJECT

This fund accounts for the cost of preparing necessary documents needed before developing the Amberwood project area. Costs for this project plan will be reimbursed by the various properties being developed within the project area. The source of monies is advances of project costs by the primary developer.

FUND 447 – TUTELIAN PROJECT

This fund accounts for the cost of preparing necessary documents needed before developing the Tutelian project area. Costs for this project plan will be reimbursed by the various properties being developed within the project area. The source of monies is advances of project costs by the primary developer.

FUND 448 – SELMA CROSSING PROJECT

This fund accounts for the cost of preparing necessary documents needed before developing the Selma Crossing project area. Costs for this project plan will be reimbursed by the various properties being developed within the project area. The source of monies is advances of project costs by the primary developer.

FUND 449 – BRANDYWINE PROJECT

This fund accounts for the cost of preparing necessary documents needed before developing the Brandywine project area. Costs for this project plan will be reimbursed by the various properties being developed within the project area. The source of monies is advances of project costs by the primary developer.

FUND 450 – CA STRATEGIES – SELMA CROSSING

This fund accounts for the cost of preparing necessary documents needed before developing the Brandywine project area. Costs for this project plan will be reimbursed by the various properties being developed within the project area. The source of monies is advances of project costs by the primary developer

FUND 451 - FLORAL/99/HIGHLAND PSR

This fund accounts for the cost of preparing necessary documents needed before developing the Floral/99/Highland area.

FUND 452 – WALMART EIR

This fund accounts for the cost of preparing necessary documents needed before developing the new WalMart EIR. Costs for this project plan will be reimbursed by WalMart.

FUND 600 - AMBULANCE SERVICE

This fund is an enterprise fund, which accounts for the operation and maintenance of the City's ambulance service. All costs including depreciation are recorded in this fund. It is primarily self-supporting from ambulance fees.

FUND 601 - PIONEER VILLAGE

This fund is an enterprise fund, which accounts for the operation of Pioneer Village. All revenues are derived from building rentals and admission fees.

FUND 603 - TRANSIT SERVICE

This fund is an enterprise fund, which accounts for the operation of the City's transit system. The source of funding for this operation is SB325 monies and fare box revenue.

FUND 604 - GARBAGE SERVICE

This fund is an enterprise fund, set up to account for the operation of the City's trash collection and recycling service. The monies collected generally come from trash service charges collected with the Fresno County Property Tax bills. The monies are disbursed to the contract trash hauler, with a portion paid to the General Fund for the franchise fees.

FUND 605 - CULTURAL ARTS

This fund is an enterprise fund, which accounts for the activities of the Selma Cultural Arts Council. All revenues are derived from admission fees and other activities of the group.

FUND 700 - INSURANCE

This is an internal service fund. It was set up to account for the cost of general liability, property damage, and employee related health insurance costs. The source of funding is a charge against all operating departments.

FUND 701 - FLEET MANAGEMENT

This is an internal service fund. It was set up to account for the expenditures for maintaining the City's fleet. Each department is charged for its fleet expense and monies are transferred from the appropriate funds.

FUND 702 - BUILDING & UTILITY

This is an internal service fund. It was set up to account for the expenditures of City building maintenance and utilities. Each department is charged for its maintenance and utility expense and monies are transferred from the appropriate funds.

FUND 703 - GENERAL OVERHEAD

This is an internal service fund. It was set up to account for the operational costs for general overhead; which includes office supplies, special supplies, maintenance agreements, lease payments, rentals, taxes, memberships & training for the City. Each department is charged for its general overhead expense and monies are transferred from the appropriate funds.

FUND 704 - DATA PROCESSING

This is an internal service fund. It was set up to account for the expenditures for maintaining the City's data processing function. Each department is charged for its computer expense and monies are transferred from the appropriate funds.

FUND 800 - FINANCE CLEARING

This is an Agency Clearing fund used to facilitate the temporary holding of monies received by the Finance Department that are neither revenue nor expenditure of the City.

FUND 802 COMMUNITY SERVICES CLEARING

This is an Agency Clearing fund used to facilitate the temporary holding of monies received by the Community Services Department that are neither revenue nor expenditure of the City.

FUND 803 - PLANNING CLEARING

This is an Agency Clearing fund used to facilitate the temporary holding of monies received by the Community Development Department that are neither revenue nor expenditure of the City.

FUND 804 - PUBLIC WORKS CLEARING

This is an Agency Clearing fund used to facilitate the temporary holding of monies received by the Public Works Department that are neither revenue nor expenditure of the City.

FUND 805 - SENIOR CITIZENS CLEARING

This is an Agency Clearing fund used to facilitate the temporary holding of monies received by the Senior Citizens Division of the Community Services Department that are neither revenue nor expenditure of the City.

FUND 806 - POLICE DEPARTMENT CLEARING

This is an Agency Clearing fund used to facilitate the temporary holding of monies received by the Police Department that are neither revenue nor expenditure of the City.

FUND 808 - ENGINEERING DEPARTMENT CLEARING

This is an Agency Clearing fund used to facilitate the temporary holding of monies received by the Engineering Department that are neither revenue nor expenditure of the City.

FUND 820 – PAYROLL REVOLVING

This is an Agency Clearing fund used to facilitate the temporary holding of payroll monies as they are processed through the accounting system. This fund generally has a -0- balance.

CITY OF SELMA

2013-14 MANAGEMENT STAFF

D-B Heusser, City Manager Steve Yribarren, Financial Consultant Greg Garner, Police Chief Mike Kain, Fire Chief Mikal Kirchner, Community Services Director

AD HOC BUDGET PREPARATION TASK FORCE

Roberta Araki Randy Uyeda Inez Navarro Heather Kredit Reyna Rivera