

City of Selma
Annual Budget
2012-2013

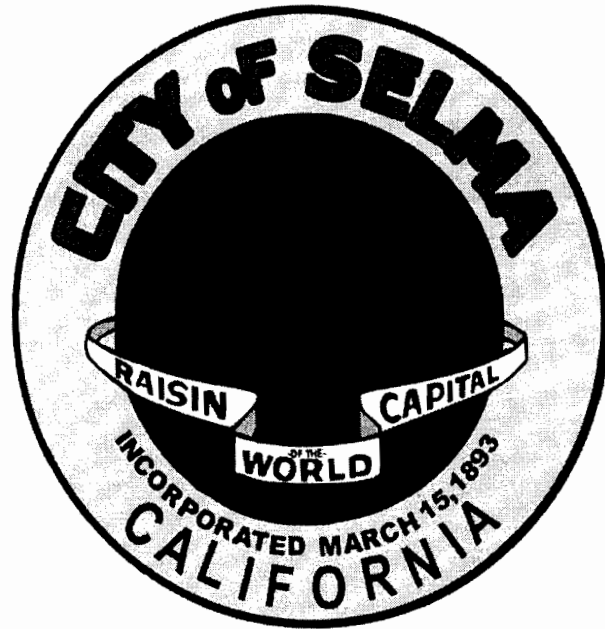


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RESOURCES AND APPROPRIATIONS

FUND	ESTIMATED YEAR END BALANCE	2012-13 REVENUE ESTIMATES	TRANSFERS BETWEEN FUNDS	AVAILABLE FUNDS	2012-13 EXPENDITURE BUDGET	ESTIMATED ENDING BALANCE
GENERAL FUND TYPES						
General	97,470	7,851,000	2,202,000	10,150,470	9,979,255	171,215
General Reserve	692			692		692
Equipment Reserve	35,683			35,683		35,683
SPECIAL REVENUE FUNDS						
Traffic Safety		70,000	(70,000)			
Redevelopment	12,105	60,000		72,105	65,734	6,371
Public Safety		30,000	(30,000)			
RDA-Housing						
Traffic Cong Grant (PW)	545,428			545,428		545,428
COPS 1913 Grant	1,000	100,000	(100,000)	1,000		1,000
Street Const & Mntc		122,110	1,095,500	1,217,610	1,338,688	(121,078)
Gas Tax		587,000	(587,000)			
LTF		237,000	(237,000)			
Measure C	305,850	496,500	(271,500)	530,850		530,850
Prop 1 B	309,013			309,013		309,013
Street HUTA fund						
Landscape Lighting	14,536	165,578		180,114	179,741	373
Abandoned Vehicle	29,200			29,200		29,200
CDBG Grant	3,753	477,140		480,893	477,140	3,753
Recycling Grant	14,000			14,000	9,000	5,000
Safe Routes to Schools		160,170		160,170	160,170	
Weed & Seed Grant	944			944		944
Healthy Cities Grant						
T-21 Grant						
Traffic & OTS Grant						
Asst to Firefighter's						
Small Business Support	18			18		18
Brynes Grant	4,712			4,712		4,712
GRIP Grant	2,100			2,100		2,100
Foreclosed Homes Proj	39,000	9,000		48,000		48,000
Hall of Fame Program	1,300			1,300		1,300
St Asset Forfeiture Fund	921			921		921
ARRA (Fed Stimulus)						
Measure S	4,500	1,260,000	(903,000)	361,500	356,470	5,030
DEBT SERVICE FUNDS						
Highland D/S	148,244	119,058		267,302	118,958	148,344
Dancer II D/S	63,680	27,550		91,230	27,450	63,780
Dancer III D/S	37,407	27,550		64,957	31,946	33,011
Watermain D/S	67,257	32,046		99,303	25,606	73,697
Stillman D/S	(4,698)	25,356		20,658	26,550	(5,892)
Peasoup D/S	164,528	187,872		352,400	187,772	164,628
Briarwood D/S	87,940	48,860		136,800	48,760	88,040
Theater D/S	63,154	32,030		95,184	31,930	63,254

RESOURCES AND APPROPRIATIONS

FUND	ESTIMATED YEAR END BALANCE	2012-13 REVENUE ESTIMATES	TRANSFERS BETWEEN FUNDS	AVAILABLE FUNDS	2012-13 EXPENDITURE BUDGET	ESTIMATED ENDING BALANCE
CAPITAL PROJECTS FUNDS						
Dev Impact Traffic & Strs	1,671,300	83,892		1,755,192		1,755,192
Dev Impact Police	168,333	69,063		237,396		237,396
Dev Impact Fire	249,631	61,292		310,923		310,923
Dev Impact City	441,644	98,772		540,416		540,416
Dev Impact St Drain	628,060	108,750		736,810		736,810
Dev Impact Sewer	829,942	59,092		889,034		889,034
Dev Impact Parks	14,152	125,275		139,427	3,268	136,159
Long Range Planning	(260,598)	9,447		(251,151)		(251,151)
Dev Impact Public Use	76,762	17,232		93,994		93,994
Northeast Specific Plan	80,126			80,126		80,126
South Selma Spec. Plan	(78,121)			(78,121)		(78,121)
Amberwood Spec. Plan	50,059			50,059		50,059
Tutelian Specific Plan	(1,631)			(1,631)		(1,631)
Selma Crossing Project	28,160			28,160		28,160
Brandywine Project	1,434			1,434		1,434
Floral/99/Highland PSR						
Wal Mart EIR	128,447			128,447		128,447
ENTERPRISE FUNDS						
Ambulance	59,633	2,130,000	(1,064,000)	1,125,633	1,066,000	59,633
Pioneer Village	147,435	8,150		155,585	42,333	113,252
Transit Services						
Garbage Service	10,500	1,150,500		1,161,000	1,150,000	11,000
Cultural Arts	(7,672)	2,600		(5,072)	9,350	(14,422)
	<u>6,287,333</u>	<u>16,049,885</u>	<u>35,000</u>	<u>22,372,218</u>	<u>15,336,121</u>	<u>7,036,097</u>

2012-2013 REVENUES

	ACTUAL REVENUE 2007-08	ACTUAL REVENUE 2008-09	ACTUAL REVENUE 2009-10	ACTUAL REVENUE 2010-11	ESTIMATED REVENUE 2011-12	BUDGETED REVENUE 2012-13
GENERAL FUND						
PROPERTY TAXES						
Current Secured Property Tax	1,088,572	1,080,467	1,060,000	1,014,404	1,014,404	1,000,000
MV In-Lieu (Tax Swap)	1,719,279	1,707,141	1,589,300	1,572,363	1,571,854	1,570,000
Current Unsec. Property Tax	66,078	63,461	65,000	2,138	52,000	60,500
Prior Year Property Tax	993	1,414	2,000	12,110	11,649	2,000
Secured Supp. Property Tax	92,799	381,956	35,000	5,738	27,053	30,000
Real Property Transfer Tax	27,124	26,654	20,000	24,224	25,043	25,000
Total	2,994,845	3,261,093	2,771,300	2,630,977	2,702,003	2,687,500
OTHER TAXES						
Sales & Use Tax	3,075,172	2,361,135	2,000,000	2,268,709	2,548,417	2,600,000
Sales Tax In-Lieu (Triple Flip)	1,133,460	872,914	530,030	695,705	786,061	975,000
Motor Vehicle in Lieu Tax	107,983	85,021	40,000	57,870	60,728	60,000
State Off Highway License Fees						
State Highway Rental Appor						
State Homeowners Tax Relief	19,365	9,623	10,000	18,171	17,791	10,000
Other State Revenue	202	1,164	1,000	0	1,000	1,000
State Booking Fee Reimbursement						
Recreation Grant	864			425	300	0
Police Grant	337	2,212	1,000	11,240	1,000	1,000
Fire Grant						
Econ Development Grant						
Parks Grant		3,880				
Senior Citizens Grant	13,408	13,410				
Senior Nutrition Grant	6,284	8,453	6,860	169	6,860	6,860
Franchise Taxes	613,350	654,003	660,088	705,199	672,034	710,000
Transient Room Tax	269,790	216,556	180,000	164,529	159,261	165,000
Business Licenses	160,156	152,337	150,000	159,647	145,233	100,000
Total	5,400,371	4,380,708	3,578,978	4,081,664	4,398,685	4,628,860
LICENSES AND PERMITS						
Animal Licenses	13,281	12,090	12,000	12,187	11,572	6,000
Building Permits	81,525	61,052	126,000	70,917	133,557	130,789
Plumbing Permits	8,387	8,589	13,000	5,357	10,040	12,387
Electrical Permits	9,027	7,615	14,000	7,609	12,786	14,165
Mechanical Permits	6,897	4,443	11,000	7,191	10,579	10,032
Yard Sale Permits	14,670	15,630	17,000	14,510	14,610	17,000
Other License & Permits	650	1,490	1,650	2,904	500	2,000
Total	134,437	110,909	194,650	120,675	193,644	192,373
FINES AND FORFEITURES						
Criminal Code Fines	725	1,200	900	1,074	539	1,000
Parking Fines	14,433	18,035	10,000	4,996	2,450	3,000
Civil Court Fines						
Total	15,158	19,235	10,900	6,070	2,989	4,000
REVENUE FROM PROPERTY/MONEY						
Investment Earnings	57,369	22,844		500	500	500
Sales		8,299	2,300	563	3,007	1,550
Rentals		12,019	11,255	10,850	0	395
Total	57,369	43,162	13,555	11,913	3,507	2,445

2012-2013 REVENUES

	ACTUAL REVENUE 2007-08	ACTUAL REVENUE 2008-09	ACTUAL REVENUE 2009-10	ACTUAL REVENUE 2010-11	ESTIMATED REVENUE 2011-12	BUDGETED REVENUE 2012-13
CHARGES FOR CURRENT SERVICES						
Animal Shelter Fees	2,185	3,235	2,700	3,395	1,225	1,000
Bicycle Licenses	13			2		
Building Plan Check Fees	78,915	26,664	78,400	97,292	37,415	42,550
DUI-Accident/Incident Invest	33,659	39,919	33,000	31,007	28,800	20,000
Engineering & Inspection Fees	16,838	13,510	900	1,055	11,335	16,335
Final Subdivision Map Fee	6,360	670				
Bus Lic Appl & Admin Fee	26,723	23,625	24,000	24,081	21,240	18,000
MDA Recovery Fees			2,000	0	5,000	
Other Services	13,877	4,406	3,550	0	8,380	2,500
Planning Fees	45,046	48,794	28,483	52,801	59,688	43,682
Recreation Fees	83,199	62,656	43,206	50,913	39,700	37,745
Safety Service Fees	108,722	95,044	112,875	80,038	102,631	86,920
Senior Nutrition	12,416	10,432	10,000	11,240	10,200	17,060
Special Business Permit Fee						
Special Event Application Fee	5,945	3,004				
Special Population Program						
Special Services Charge						
Tiny Tots						
Weed Abatement	2,085	1,395	1,000	1,424	1,100	1,100
Total	435,983	333,354	340,114	353,248	326,714	286,892
OTHER REVENUES						
Reimb Cal Water Hookups	3,530	3,530	3,500	3,500	3,500	3,500
Revenue from Other Sources	36,791	150,990	47,680	11,930	10,611	11,930
Reimbursements	140,560	189,352	75,740	65,000	52,943	33,500
Total	180,881	343,872	126,920	80,430	67,054	48,930
Total General Fund	9,219,044	8,492,333	7,036,417	7,284,977	7,694,596	7,851,000
GENERAL RESERVE						
Investment Earnings	26,879	(236)				
Total	26,879	(236)	0	0	0	0
EQUIPMENT RESERVE						
Investment Earnings	3,011	1,063			259	
Miscellaneous Revenue	30,138	49,653	20,000	20,000	20,000	0
Total	33,149	50,716	20,000	20,000	20,259	0
TRAFFIC SAFETY						
Vehicle Code Fines	165,960	134,829	90,000	90,000	77,569	70,000
Total	165,960	134,829	90,000	90,000	77,569	70,000
REDEVELOPMENT						
Investment Earnings	(5,943)	(1,534)	(1,000)			
Reimbursement	175,396	132,367	127,000	230,000	201,684	60,000
Total	169,453	130,833	126,000	230,000	201,684	60,000
PUBLIC SAFETY FUNDS						
Local Public Safety Tax	42,742	37,507	30,000	30,000	33,611	30,000
Total	42,742	37,507	30,000	30,000	33,611	30,000

2012-2013 REVENUES

	ACTUAL REVENUE 2007-08	ACTUAL REVENUE 2008-09	ACTUAL REVENUE 2009-10	ACTUAL REVENUE 2010-11	ESTIMATED REVENUE 2011-12	BUDGETED REVENUE 2012-13
<u>REDEVELOPMENT-HOUSING</u>						
Investment Earnings	(471)	(153)	(500)		(19)	
Reimbursement	42,786	43,141	48,000	50,000	51,156	0
Total	42,315	42,988	47,500	50,000	51,137	0
<u>TRAFFIC CONGESTION GRANT</u>						
Investment Earnings	2,161	1,083			897	
Grant Revenue		197,045	100,000	231,870	0	0
Total	2,161	198,128	100,000	231,870	897	0
<u>COPS (AB 1913) GRANT</u>						
Investment Earnings	1,269	96				
Grant Revenue	100,000	100,000	90,000	100,000	100,000	100,000
Total	101,269	100,096	90,000	100,000	100,000	100,000
<u>STREET CONSTR. & MNTC.</u>						
Investment Earnings	(41,596)	(12,395)			(2,154)	
Encroachment Permits	1,320	1,860	750	750	1,405	1,500
Street Blocking Permits	420	360	50	45	45	100
Fence Variance Permits	700	525	350			
Street Sweeping	99,255	159,763	120,000	120,000	150,479	120,000
Transportation Permits	846	542				
Misc Revenue	3,121	12,299	13,580	4,048	9,592	510
Grant Revenue	192					
Total	64,258	162,954	134,730	124,843	159,367	122,110
<u>GAS TAX</u>						
State Gas Tax - 2103					249,180	225,000
State Gas Tax - 2105	137,031	115,475	124,145	123,590	123,000	113,000
State Gas Tax - 2106	78,040	66,967	72,239	71,916	70,000	80,000
State Gas Tax - 2107	183,371	138,110	165,384	164,645	164,000	164,000
State Gas Tax - 2107.5	5,000	15,643	5,000	5,000	5,000	5,000
Total	403,442	336,195	366,768	385,151	611,180	587,000
<u>LOCAL TRANSPORTATION FUNDS</u>						
Investment Earnings	1,900	342				
LTF - Art 3 Pedestrian & Bicycle	15,077	16,438	13,782	10,000	12,375	12,000
LTF - Art 8 Streets & Roads	441,240	349,948	46,348	70,000	390,177	225,000
Total	458,217	366,728	60,130	80,000	402,552	237,000
<u>MEASURE C</u>						
Investment Earnings	3,911	15,293				
County-Measure C Street Maint	245,189	214,123	212,731	197,637	202,184	225,000
County-Measure C ADA	6,534	7,146	7,460	6,917	6,744	7,500
County-Measure C Flex Fund	256,048	241,819	254,463	235,450	243,106	264,000
Misc Revenue	800					
Total	512,482	478,381	474,654	440,004	452,034	496,500
<u>PROP 1B</u>						
Prop 1B Funds	400,000	99,725		319,321	0	
Total	400,000	99,725	0	319,321	0	0

2012-2013 REVENUES

	ACTUAL REVENUE 2007-08	ACTUAL REVENUE 2008-09	ACTUAL REVENUE 2009-10	ACTUAL REVENUE 2010-11	ESTIMATED REVENUE 2011-12	BUDGETED REVENUE 2012-13
<u>T-21 GRANT</u>						
Investment Earnings	(12,891)	(489)	(1,000)	(1,000)	0	
Grant Funds	9,415	130,977	750,000	891,000	0	
Total	(3,476)	130,488	749,000	890,000	0	0
<u>FEMA GRANT</u>						
Investment Earnings		21			(31)	
Grant Funds		21,280				
Total	0	21,301	0	0	(31)	0
<u>TRAFFIC GRANT</u>						
Grant Funds	81,866	52,835	60,000		28,697	
Total	81,866	52,835	60,000	0	28,697	0
<u>PARKS (Prop 40) GRANT</u>						
Investment Earnings						
Grant Funds						
Donations						
Total	0	0	0	0	0	0
<u>ABC GRANT</u>						
Investment Earnings						
Grant Funds	4,809				2,072	
Total	4,809	0	0	0	2,072	0
<u>HOMELAND SECURITY GRANT</u>						
Investment Earnings						
Grant Funds	11,092	40,815		89,181	0	
Total	11,092	40,815	0	89,181	0	0
<u>ECONOMIC DEVELOPMENT</u>						
Grant Funds						
Misc Revenue	90					
Total	90	0	0	0	0	0
<u>BRYNES GRANT</u>						
Investment Earnings		(5)	50	50	3	
Grant Funds	2,630	4,487	58,374	35,630	35,630	
Total	2,630	4,482	58,424	35,680	35,633	0
<u>GRIP GRANT</u>						
Investment Earnings						
Grant Funds		26,341	2,000	2,100	13,893	
Total	0	26,341	2,000	2,100	13,893	0
<u>OTS SPECIAL PROJECTS GRANT</u>						
Grant Funds						
Total	0	0	0	0	0	0
<u>ABANDONED HOMES REGISTRATION</u>						
Investment Earnings		28			61	
Abandoned Homes Repair		17,800	15,000	14,000	12,800	9,000
Reimbursements		3,219	1,000	1,000	0	
Total	0	21,047	16,000	15,000	12,861	9,000

2012-2013 REVENUES

	ACTUAL REVENUE 2007-08	ACTUAL REVENUE 2008-09	ACTUAL REVENUE 2009-10	ACTUAL REVENUE 2010-11	ESTIMATED REVENUE 2011-12	BUDGETED REVENUE 2012-13
<u>HALL OF FAME</u>						
Investment Earnings		4			2	
Program revenue		4,470	4,350		7,587	
Total	0	4,474	4,350	0	7,589	0
<u>STATE ASSET FORFEITURE FUND</u>						
Investment Earnings		2			2	
Forfeiture revenue		920				
Total	0	922	0	0	2	0
<u>ARRA Federal Stimulus Funds</u>						
Grant funds			470,000	1,325,330	522,800	0
Total	0	0	470,000	1,325,330	522,800	0
<u>CHRP GRANT</u>						
Investment Earnings						
Grant Funds			110,199	153,467	141,761	0
Total	0	0	110,199	153,467	141,761	0
<u>Regional Foundation Grant</u>						
Investment Earnings						
Grant Funds	0	0	0	0	9,990	0
Total	0	0	0	0	9,990	0
<u>MEASURE S</u>						
Investment Earnings						
County-Measure S Revenue	178,078	1,074,753	1,050,000	1,050,000	1,189,796	1,260,000
Total	178,078	1,074,753	1,050,000	1,050,000	1,189,796	1,260,000
<u>ASSMT 91-2 HIGHLAND DEBT SERVICE</u>						
Investment Earnings	3,560	1,072	100	100	150	100
Assessment Payments	114,419	116,831	118,000	130,300	115,610	118,958
Total	117,979	117,903	118,100	130,400	115,760	119,058
<u>ASSMT 92-1 DANCER II DEBT SERVICE</u>						
Investment Earnings	2,083	619	100	100	91	100
Bond Payoff		2,987				
Assessment Payments	25,360	24,835	23,404	27,635	25,328	27,450
Total	27,443	28,441	23,504	27,735	25,419	27,550
<u>ASSMT 92-1 DANCER III DEBT SERVICE</u>						
Investment Earnings	1,013	308	100	100	40	100
Bond Payoff		3,956				
Assessment Payments	24,721	24,200	22,666	26,350	24,631	27,450
Total	25,734	28,464	22,766	26,450	24,671	27,550
<u>ASSMT 91-2 WATERMAIN DEBT SERVICE</u>						
Investment Earnings	2,412	698	100	100	123	100
Assessment Payments	27,383	20,923	19,000	20,210	24,944	31,946
Total	29,795	21,621	19,100	20,310	25,067	32,046
<u>ASSMT 91-2 STILLMAN DEBT SERVICE</u>						
Investment Earnings	(539)	(161)	(250)	(250)	(35)	(250)
Assessment Payments	27,486	27,762	27,900	28,100	26,755	25,606
Total	26,947	27,601	27,650	27,850	26,720	25,356

2012-2013 REVENUES

	ACTUAL REVENUE 2007-08	ACTUAL REVENUE 2008-09	ACTUAL REVENUE 2009-10	ACTUAL REVENUE 2010-11	ESTIMATED REVENUE 2011-12	BUDGETED REVENUE 2012-13
<u>ASSMT 91-2 PEASOUP DEBT SERVICE</u>						
Investment Earnings	3,014	904	100	100	110	100
Assessment Payments	192,692	192,177	195,184	189,940	182,682	187,772
Total	195,706	193,081	195,284	190,040	182,792	187,872
<u>ASSMT 93-1 BRIARWOOD DEBT SERVICE</u>						
Investment Earnings	3,333	899	100	100	95	100
Bond Payoffs			8,400			
Assessment Payments	48,243	43,034	40,900	43,970	40,493	48,760
Total	51,576	43,933	49,400	44,070	40,588	48,860
<u>ASSMT 97-1 THEATER DEBT SERVICE</u>						
Investment Earnings	1,734	525	100	100	85	100
Assessment Payments	28,970	33,025	31,730	30,445	32,414	31,930
Total	30,704	33,550	31,830	30,545	32,499	32,030
<u>ASSMT 94 HEALTH CENTER</u>						
Assessment Payments	3,259					
Total	3,259	0	0	0	0	0
<u>ASSMT 94-1 UPRIGHT DEBT SERVICE</u>						
Investment Earnings	1,323					
Miscellaneous Revenue						
Total	1,323	0	0	0	0	0
<u>DEVELOPMENT IMPACT-STREETS & TRAFFIC</u>						
Investment Earnings	49,853	10,124			1,620	
Development Impact Fee	12,974	18,185	27,727	832,208	0	83,892
Development Replacement Fee						
Total	62,827	28,309	27,727	832,208	1,620	83,892
<u>DEVELOPMENT IMPACT - POLICE</u>						
Investment Earnings	3,408	619			243	
Development Impact Fee	11,949	30,307	58,236		0	69,063
Total	15,357	30,926	58,236	0	243	69,063
<u>DEVELOPMENT IMPACT - FIRE</u>						
Investment Earnings	5,405	1,674			415	
Development Impact Fee	11,705	21,000	36,148		0	61,292
Total	17,110	22,674	36,148	0	415	61,292
<u>DEVELOPMENT IMPACT - GENERAL FACILITIES</u>						
Investment Earnings	17,246	2,706			781	
Development Impact Fee	23,878	26,793	103,050		76,127	98,772
Misc Revenue						
Total	41,124	29,499	103,050	0	76,908	98,772
<u>DEVELOPMENT IMPACT-STORM DRAINS</u>						
Investment Earnings	(9,879)	(3,703)			(529)	
Development Impact Fee	2,348		41,145	812,200	0	108,750
Total	(7,531)	(3,703)	41,145	812,200	(529)	108,750
<u>DEVELOPMENT IMPACT-SEWERS</u>						
Investment Earnings	22,775	6,955			1,479	
Development Impact Fee	11,439	14,471	76,083	52,360	61,221	59,092
Total	34,214	21,426	76,083	52,360	62,700	59,092

2012-2013 REVENUES

	ACTUAL REVENUE 2007-08	ACTUAL REVENUE 2008-09	ACTUAL REVENUE 2009-10	ACTUAL REVENUE 2010-11	ESTIMATED REVENUE 2011-12	BUDGETED REVENUE 2012-13
<u>DEVELOPMENT IMPACT-PARKS</u>						
Investment Earnings	11,593				598	
Development Impact Fee	18,564	3,021	61,598	0	0	125,275
Total	30,157	3,021	61,598	0	598	125,275
<u>LONG RANGE PLANNING FEE</u>						
Investment Earnings	(252)	(1,281)			(270)	
Development Impact Fee	8,241	5,878	10,836		13,337	9,447
Total	7,989	4,597	10,836	0	13,067	9,447
<u>PUBLIC USE FACILITIES</u>						
Development Impact Fee		2,101	57,420		117	17,232
Total	0	2,101	57,420	0	117	17,232
<u>THEATER CONSTRUCTION</u>						
Reimbursement						
Total	0	0	0	0	0	0
<u>NORTHEAST SPECIFIC PLAN</u>						
Investment Earnings		888			154	
Reimbursement	2,964					
Total	2,964	888	0	0	154	0
<u>SOUTH SELMA SPECIFIC PLAN</u>						
Investment Earnings	(170)	(535)			(150)	
Reimbursement	163,068					
Total	162,898	(535)	0	0	(150)	0
<u>EQUIPMENT LEASE 07</u>						
Investment Earnings						
Reimbursement	310,306					
Total	310,306	0	0	0	0	0
<u>AMBERWOOD SPECIFIC PLAN</u>						
Investment Earnings	1,476	28			51	
Reimbursement	70,000	50,000	100,000			
Total	71,476	50,028	100,000	0	51	0
<u>TUTELIAN SPECIFIC PLAN</u>						
Investment Earnings	(230)	98			(3)	
Reimbursement	117,791	26,550				
Total	117,561	26,648	0	0	(3)	0
<u>SELMA CROSSING PROJECT</u>						
Investment Earnings	516	564			(195)	
Reimbursement	190,000	72,500			150,000	
Total	190,516	73,064	0	0	149,805	0
<u>BRANDYWINE PROJECT</u>						
Investment Earnings	116	16			3	
Reimbursement	10,000					
Total	10,116	16	0	0	3	0
<u>WALMART EIR</u>						
Investment Earnings	177	1,425			247	
Reimbursement	126,603					
Total	126,780	1,425	0	0	247	0

2012-2013 REVENUES

	ACTUAL REVENUE 2007-08	ACTUAL REVENUE 2008-09	ACTUAL REVENUE 2009-10	ACTUAL REVENUE 2010-11	ESTIMATED REVENUE 2011-12	BUDGETED REVENUE 2012-13
<u>CalTrans Mitigation</u>						
Investment					274	
Reimbursement						
Total	0	0	0	0	274	0
<u>Cultural Arts Construction Fund</u>						
Investment					288	
Other	0	0	0	0	311,752	
Total	0	0	0	0	312,040	0
<u>AMBULANCE ENTERPRISE</u>						
Investment Earnings	8,782	2,751	1,000	500	944	
Ambulance Payments - Customer	996,099	966,218	1,130,000	1,700,000	1,483,277	1,328,000
Ambulance Payments - Medicare	475,616	532,444	580,000		561,268	760,000
Ambulance Payments - Collections	3,778	6,883		10,000	3,722	5,000
Ambulance Payments - Dry Runs	27,000	30,570	27,000	27,000	27,000	27,000
Ambulance Subscription Fees			7,000	10,000	8,180	10,000
Special Event						
Copy Charge (Report)	45	15	15			
Donations & Misc Revenue	46,591					
Reimbursement		9,256	136,885			
Total	1,557,911	1,548,137	1,881,900	1,747,500	2,084,391	2,130,000
<u>PIONEER VILLAGE ENTERPRISE</u>						
Investment Earnings	8,086	1,962	500	500	375	
Rental - Pioneer Village	23,275	24,741	17,000	25,300	23,520	1,000
Event Admissions	3,696	5,337	4,500	3,750	4,101	3,750
Paid Advertising	20		0			600
Donations & Misc Revenue	472	8,497	30,100	5,500	2,508	2,800
Total	35,549	40,537	52,100	35,050	30,504	8,150
<u>TRANSIT ENTERPRISE</u>						
Investment Earnings	(11,289)	(3,293)				
LTF - Art 4 Transit	310,555	377,281				
Transit - Fare Box Revenue	25,712	23,242				
Transit - Tickets	1,632	800				
Misc Revenue						
Total	326,610	398,030	0	0	0	0
<u>GARBAGE ENTERPRISE</u>						
Investment Earnings	10,504	2,500	500	500	(325)	500
Garbage Payment	1,029,825	1,072,235	1,114,500	1,110,000	1,178,561	1,150,000
Reimbursements						
Total	1,040,329	1,074,735	1,115,000	1,110,500	1,178,236	1,150,500
<u>CULTURAL ARTS ENTERPRISE</u>						
Investment Earnings	1,173	322			(8)	
Event Admissions	8,583	2,527	2,000	5,500	3,333	1,000
Paid Advertising	375			1,500	0	400
Snack Bar						
Sales Other	740					
Booth Rental	424		750	500	740	200
Donations & Misc Revenue	3,180	5,500	4,000	2,000	0	1,000
Total	14,475	8,349	6,750	9,500	4,065	2,600
<u>GRAND TOTAL</u>	16,726,376	16,118,121	15,779,503	18,830,542	16,781,141	16,049,885

INTERFUND TRANSFERS

FUND	AMOUNT	NET FUND ADJUSTMENT	TRANSFER DESCRIPTION
General Fund	30,000		From Public Safety
General Fund	70,000		From Traffic Safety
COPS	100,000		.
General Fund	938,000		From Measure S
General Fund	1,064,000		From Ambulance
General Fund	0	2,202,000	To Reserve
Reserve	0	0	From General Fund
Traffic Safety	(70,000)	(70,000)	To General Fund
Public Safety	(30,000)	(30,000)	To General Fund
COPS	(100,000)	(100,000)	To General Fund
Measure S	(938,000)	(938,000)	To General Fund
Ambulance Fund	(1,064,000)	(1,064,000)	To General Fund
Street Const & Mntc	587,000		From Gas Tax
Street Const & Mntc	237,000		From LTF
Street Const & Mntc	271,500	1,095,500	From Measure C
Gas Tax	(587,000)	(587,000)	To Street Const & Mntc
LTF	(237,000)	(237,000)	To Street Const & Mntc
Measure C	(271,500)	(271,500)	To Street Const & Mntc

2012-2013 EXPENDITURE FUNDING

	2007-08 ACTUAL	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 ESTIMATE	2012-13 BUDGETED
<u>GENERAL FUND</u>						
Public Safety Services	6,685,437	6,387,137	5,648,634	5,030,316	5,235,352	7,058,234
Development Services	1,113,750	792,142	514,457	314,629	335,316	596,498
Community Services	1,276,405	1,095,394	611,849	431,879	491,092	579,150
Support Services	1,012,174	944,584	724,282	876,781	861,053	1,139,169
Legislative	374,022	352,143	264,850	274,082	271,916	268,080
Non-Department	813,045	607,082	430,138	349,055	210,491	338,124
Total	11,274,833	10,178,482	8,194,210	7,276,742	7,405,220	9,979,255
<u>EQUIPMENT REPLACEMENT</u>						
Public Safety Services	29,205	30,050		0	0	0
Development Services						
Community Services						
Non-Department						
Total	29,205	30,050	0	0	0	0
<u>RDA & RDA HOUSING</u>						
Development Services	143,736	145,421	152,372	162,322	141,530	0
Support Services	34,289	24,728	44,334	46,163	47,006	62,869
Legislative	24,452	2,414	4,805	27,783	21,016	2,865
Non-Department	10,697					
Total	213,174	172,563	201,511	236,268	209,552	65,734
<u>STREETS</u>						
Development Services						
Community Services	1,678,595	1,433,132	1,142,040	1,684,902	1,318,907	1,338,688
Legislative						
Total	1,678,595	1,433,132	1,142,040	1,684,902	1,318,907	1,338,688
<u>T-21 & ISTEAL</u>						
Development Services	17,690	99,139	809,159	26,131	0	0
<u>LLMD</u>						
Community Services	69,316	59,081	150,935	164,759	181,239	179,741
Development Services	515					
Legislative						
Total	69,831	59,081	150,935	164,759	181,239	179,741
<u>CDBG</u>						
Development Services		38,692	305,149	262,496	514,057	477,140
<u>ARRA-FED STIMULUS</u>						
Public Safety Services			62,030	141,880	0	0
Development Services			585,730	1,265,477	777,837	0
Total			647,760	1,407,357	777,837	0
<u>WEED & SEED GRANT</u>						
Public Safety Services						
Community Services	1,109		2,311			
Legislative						
Total	1,109	0	2,311	0	0	0

2012-2013 EXPENDITURE FUNDING

	2007-08 ACTUAL	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 ESTIMATE	2012-13 BUDGETED
<u>HEALTHY CITIES GRANT</u>						
Community Services	19,643	14,460	12,367	3,609	0	0
<u>OTHER GRANTS</u>						
Public Safety Services	221,850	188,337	201,849	298,716	247,981	160,170
Development Services	22,308	372,275	18,602	50,694	25,081	9,000
Support Services	5,823	2,099	25	0	0	0
Legislative						
Community Services		4,603	13,516	25,096		
Total	249,981	567,314	233,992	374,506	273,062	169,170
<u>MEASURE S</u>						
Public Safety Services	39,818	357,917	387,753	458,794	406,412	359,131
<u>ASSESSMENT D/S (various)</u>						
Non-Department	523,901	491,636	481,745	536,705	552,724	498,972
<u>STREETS & TRAFFIC</u>						
Community Services	51,931		0			
Non-Department						
Total	51,931	0	0	0	0	0
<u>CITY IMPACT</u>						
Public Safety Services	21,654	53,812				
Support Services	3,259	21,992		400		
Non-Department	45,937		10,996			
Total	70,850	75,804	10,996	400	0	0
<u>STORM DRAINS</u>						
Community Services						
Development Services	30,719					
Legislative						
Total	30,719	0	0	0	0	0
<u>SEWERS</u>						
Development Services						
<u>PARKS</u>						
Community Services	22,252	8,292	17,406	25,212	2,478	3,268
Development Services	27,808					
Legislative						
Total	50,060	8,292	17,406	25,212	2,478	3,268
<u>LONG RANGE PLANNING</u>						
Development Services	171,738	74,242	71,677	27,389	1,044	
<u>VARIOUS SPECIFIC PLANS</u>						
Development Services	754,404	205,243	102,730	366,287	232,663	
<u>OTHER CAPITAL</u>						
Non-Department	91					

2012-2013 EXPENDITURE FUNDING

	2007-08 ACTUAL	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 ESTIMATE	2012-13 BUDGETED
<u>AMBULANCE</u>						
Public Safety Services	1,466,266	1,519,791	1,646,241	1,805,259	1,891,937	1,066,000
Support Services						
Legislative						
Non-Department						
Total	1,466,266	1,519,791	1,646,241	1,805,259	1,891,937	1,066,000
<u>PIONEER VILLAGE</u>						
Community Services	60,760	31,000	66,586	50,242	23,282	42,333
Legislative						
Total	60,760	31,000	66,586	50,242	23,282	42,333
<u>TRANSIT</u>						
Community Services	344,730	374,777	6,450			
<u>GARBAGE</u>						
Non-Department	1,037,293	1,073,929	1,020,685	1,126,737	1,122,736	1,150,000
<u>ARTS</u>						
Community Services	15,188	17,624	25,074	16,620	15,929	9,350
<u>GRAND TOTALS</u>	18,171,810	16,823,168	15,536,777	15,850,415	14,929,079	15,338,782

**RESOURCES AND APPROPRIATIONS
FISCAL YEAR 2012-2013**

FUND	ESTIMATED YEAR END BALANCE	2012-13 REVENUE ESTIMATES	TRANSFERS BETWEEN FUNDS	AVAILABLE FUNDS	2012-13 EXPENDITURE BUDGET	ESTIMATED ENDING BALANCE
INTERNAL FUNDS						
Insurance	274,728	2,199,923		2,474,651	2,215,813	258,838
Fleet	7,710	528,447		536,157	528,445	7,712
Building & Utility	9,391	782,041		791,432	782,043	9,389
Overhead	2,794	167,204		169,998	167,220	2,778
Data Processing	15,678	330,088		345,766	311,392	34,374
Total	310,301	4,007,703	0	4,318,004	4,004,913	313,091

**EXPENDITURES BY TYPE OF EXPENSE
FISCAL YEAR 2012-2013**

INTERNAL FUNDS	SALARY	BENEFITS	M & O	MEETINGS	CAPITAL & DEBT	TOTAL
Insurance			2,213,713	2,000		2,215,713
Fleet	51,358	32,745	434,361		10,081	528,545
Building & Utility	37,235	27,143	715,115		2,550	782,043
Overhead	19,030	13,771	61,769		72,650	167,220
Data Processing	50,063	30,811	223,718		6,800	311,392
Total	157,686	104,470	3,648,676	2,000	92,081	4,004,913

EXPENDITURES BY TYPE OF EXPENSE

	<u>SALARY</u>	<u>BENEFITS</u>	<u>M & O</u>	<u>MEETINGS</u>	<u>DEBT</u>	<u>CAPITAL</u>	<u>TOTAL</u>
Legislative							
Council	18,900	41,260	22,612	1,025			83,797
City Attorney			100,000				100,000
City Clerk	32,245	19,600	25,811	760			78,416
Sub Total	51,145	60,860	148,423	1,785			262,213
Administration							
Manager's Office	78,846	38,200	24,953	3,300			145,299
Economic Develop.	127,152	64,051	62,647	23,268			277,118
Sub Total	205,998	102,251	87,600	26,568			422,417
Administrative Services							
Human Resources	95,622	54,338	69,728	300			219,988
Sub Total	95,622	54,338	69,728	300			219,988
Finance							
General Accounting	143,370	90,137	83,631	425			317,563
Treasurer	113,233	70,893	50,736	100			234,962
Recycling	12,067	7,245	1,752				21,064
Sub Total	268,670	168,275	136,119	525			573,589
Police							
Administration	765,094	445,364	282,724	10,025			1,503,207
Field Operations	1,646,246	902,000	717,464	11,025	64,600	38,500	3,379,835
Sub Total	2,411,340	1,347,364	1,000,188	21,050	64,600	38,500	4,883,042
Fire							
Fire	1,434,688	637,944	507,232	9,935	126,864		2,716,663
Ambulance			1,000,000		49,218		1,049,218
Sub Total	1,434,688	637,944	1,507,232	9,935	176,082		3,765,881
Community Development							
Planning	61,731	37,532	42,677	3,500			145,440
Building	71,295	44,476	56,109	3,230			175,110
Sub Total	133,026	82,008	98,786	6,730			320,550
Recreation & Community Service							
Community Services	13,680	7,968	110,301	550	2,550		135,049
Senior Citizens	24,216	10,472	50,756	340			85,784
Cultural Arts	19,973	6,152	25,750	30			51,905
Youth Services							
Sports	25,020	10,565	13,987	35			49,607
Swimming							
Sub Total	82,889	35,157	200,794	955	2,550		322,345
Public Works							
Engineering	31,746	15,557	58,952				106,255
Parks	214,182	142,264	284,043	2,500	30,263		673,252
Streets	263,519	164,788	629,326	50	281,005		1,338,688
Sub Total	509,447	322,609	972,321	2,550	311,268		2,118,195
Non-Department			1,330,000		657,096		1,987,096
Capital						422,918	422,918
Total	5,192,825	2,810,806	5,551,191	70,398	1,211,596	461,418	15,298,234

EXPENDITURE SUMMARY BY FUND AND DEPARTMENT 2012-2013

FUND NAME	GENERAL FUND	REDEV FUND	STREETS FUNDS	LLMD VARIOUS	GRANTS VARIOUS	ASSMT FUND	MEAS. S FUND
Legislative							
City Council	80,932	2,865					
City Attorney	100,000						
City Clerk	78,416						
Legislative	259,348	2,865	0	0	0	0	0
Administration							
Manager's Office	145,299	0					
Economic Development	228,463	48,155			500		
Administration	373,762	48,155	0	0	500	0	0
Administrative Services							
Human Resources	219,988						
Admin Services	219,988	0	0	0	0	0	0
Finance							
General Accounting	302,349	14,714					
Treasurer	219,808						
Recycling	21,064						
Finance	543,221	14,714	0	0	0	0	0
Police							
Support Services	1,338,959						164,248
Field Operations	3,024,925				222,892		132,018
Police	4,363,884	0	0	0	222,892	0	296,266
Fire							
Fire	2,653,798						62,865
Ambulance							
Fire	2,653,798	0	0	0	0	0	62,865
Community Development							
Planning	145,440						
Building	175,110						
Comm Development	320,550	0	0	0	0	0	0
Recreation & Community Service							
Recreation	92,459						
Senior Citizens	85,784						
Cultural Arts	42,555						
Youth Services							
Sports	49,607						
Swimming							
Comm Services	270,405	0	0	0	0	0	0
Public Works							
Engineering	106,255						
Parks	490,243			179,741			
Streets			1,338,688				
Public Works	596,498	0	1,338,688	179,741	0	0	0
Non-Department	338,124					498,972	
Capital					422,918		
Grand Total	9,939,578	65,734	1,338,688	179,741	646,310	498,972	359,131

EXPENDITURE SUMMARY BY FUND AND DEPARTMENT 2012-2013

TRAFFIC FUND	DEV IMP FUNDS	STORM FUND	PARK FEE FUND	AMB FUND	PIONEER FUND	GARBAGE FUND	ARTS COUNCIL FUND	TOTAL
								83,797
								100,000
								78,416
0	0	0	0	0	0	0	0	262,213
								145,299
								277,118
0	0	0	0	0	0	0	0	422,417
								219,988
0	0	0	0	0	0	0	0	219,988
				500				317,563
				15,154				234,962
								21,064
0	0	0	0	15,654	0	0	0	573,589
								1,503,207
								3,379,835
0	0	0	0	0	0	0	0	4,883,042
								2,716,663
				1,049,218				1,049,218
0	0	0	0	1,049,218	0	0	0	3,765,881
								145,440
								175,110
0	0	0	0	0	0	0	0	320,550
								42,590
								135,049
								85,784
							9,350	51,905
								0
								49,607
								0
0	0	0	0	0	42,590	0	9,350	322,345
								106,255
			3,268					673,252
								1,338,688
0	0	0	3,268	0	0	0	0	2,118,195
						1,150,000		1,987,096
								422,918
0	0	0	3,268	1,064,872	42,590	1,150,000	9,350	15,298,234

ADMINISTRATION DEPARTMENT SUMMARY

	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Proposed
EXPENDITURES BY PROGRAM				
City Manager	108,696	Actual	108,038	145,299
Economic Development	220,710	221,954	256,952	277,118
Total	329,406	341,876	364,990	422,417
EXPENDITURES BY CATEGORY				
Personnel	254,321	268,478	269,874	308,249
Maintenance & Operations	75,085	73,398	95,116	114,168
Capital				
Total	329,406	341,876	364,990	422,417
STAFFING				
Full Time	2.35	2		
Other				
Total	2.35	2		
SOURCE OF FUNDING				
General				
Donations				
Misc. Revenue				
Taxes	215,793	229,788	255,439	373,762
General Fund Total	215,793	229,788	255,439	373,762
RDA	112,029	111,338	109,051	48,155
Small Business Support	59	750	500	500
Equipment Replacement				
Healthy Cities	1,525			
Total	329,406	341,876	364,990	422,417

ADMINISTRATION DIVISION SUMMARY

DIVISION: City Manager
DEPT. NO. 1300

	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Proposed
EXPENDITURES BY CATEGORY				
Personnel	85,462	93,646	86,938	117,046
Maintenance & Operations	23,234	26,276	21,100	28,253
Capital				
Total	<hr/> 108,696	119,922	108,038	145,299
STAFFING				
Full Time	1.1	0.65		
Other				
Total	<hr/> 1.1	0.65		
SOURCE OF FUNDING				
General	108,696	119,922	107,538	145,299
RDA			500	
Small Business Support				
Equipment Replacement				
Healthy Cities				
Total	<hr/> 108,696	119,922	108,038	145,299

ADMINISTRATION DIVISION SUMMARY

DIVISION:	Economic Development			
DEPT. NO.	1550			
	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Proposed
EXPENDITURES BY CATEGORY				
Personnel	168,859	174,832	182,936	191,203
Maintenance & Operations	51,851	47,122	74,016	85,915
Capital				
Total	220,710	221,954	256,952	277,118
STAFFING				
Full Time	1.25	1.35	1.35	
Other				
Total	1.25	1.35	1.35	
SOURCE OF FUNDING				
General	107,097	109,866	147,901	228,463
RDA	112,029	111,338	108,551	48,155
Small Business Support	59	750	500	500
Equipment Replacement				
Healthy Cities	1,525			
Total	220,710	221,954	256,952	277,118

ADMINISTRATIVE SERVICES DEPARTMENT SUMMARY

	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Proposed
EXPENDITURES BY PROGRAM				
Human Resources	213,804	194,326	193,513	219,988
Total	213,804	194,326	193,513	219,988
EXPENDITURES BY CATEGORY				
Personnel	149,770	116,623	129,424	149,960
Maintenance & Operations	64,034	77,703	64,089	70,028
Capital				
Total	213,804	194,326	193,513	219,988
STAFFING				
Full Time	1.15	1.2	1.2	
Other				
Total	1.15	1.2	1.2	
SOURCE OF FUNDING				
General				
Reimbursements				
Misc. Revenue	53			
Taxes	213,751	194,326	193,513	219,988
General Fund Total	213,804	194,326	193,513	219,988
RDA				
Total	213,804	194,326	193,513	219,988

DIVISION SUMMARY

DEPARTMENT: Administrative Services

DIVISION: Human Resources

DEPT. NO. 1400

	2009-10	2010-11	2011-12	2012-13
EXPENDITURES:	Actual	Actual	Estimated	Proposed
Personnel	149,770	116,623	129,424	149,960
Mntc. & Operations	64,034	77,703	64,089	70,028
Capital				
Total	213,804	194,326	193,513	219,988
STAFFING:	Actual	Actual	Estimated	Proposed
Full-Time	1.15	1.2	1.2	
Other				
Total	1.15	1.2	1.2	
SOURCE OF FUNDING	Actual	Actual	Estimated	Proposed
General	213,804	194,326	193,513	219,988
RDA				
Total	213,804	194,326	193,513	219,988

LEGISLATIVE DEPARTMENT SUMMARY

	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Proposed
EXPENDITURES BY PROGRAM				
Council	75,761	85,084	96,105	83,797
Attorney	110,895	135,000	100,000	100,000
City Clerk	103,515	66,567	73,719	78,416
Total	290,171	286,651	269,824	262,213
EXPENDITURES BY CATEGORY				
Personnel	122,279	109,595	133,007	112,005
Maintenance & Operations	167,892	177,056	136,817	150,208
Capital				
Total	290,171	286,651	269,824	262,213
STAFFING				
Full Time	0.7	0.45		
Other	5	5.15		
Total	5.7	5.6		
SOURCE OF FUNDING				
General				
Charge for Services	1,248		1,180	1,800
Taxes	283,770	258,868	251,209	257,548
General Fund Total	285,018	258,868	252,389	259,348
RDA	2,466	27,783	17,435	2,865
RDA Housing	2,687			
Grants (Various)				
Citizen's Tax Initiative				
Storm Drain Impact				
Pioneer Village				
Transit				
Development Projects				
Total	290,171	286,651	269,824	262,213

LEGISLATIVE DIVISION SUMMARY

DIVISION:	Council			
DEPT. NO.	1100			
	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Proposed
EXPENDITURES BY CATEGORY				
Personnel	54,978	66,721	74,730	60,160
Maintenance & Operations	20,783	18,363	21,375	23,637
Capital				
Total	75,761	85,084	96,105	83,797
STAFFING				
Full-Time				
Other	5	5.15		
Total	5	5.15		
SOURCE OF FUNDING				
General	73,871	67,301	78,670	80,932
RDA	1,890	17,783	17,435	2,865
RDA Housing				
Grants (Various)				
Citizen's Tax Initiative				
Storm Drain Impact				
Pioneer Village				
Transit				
Development Projects				
Total	75,761	85,084	96,105	83,797

LEGISLATIVE DIVISION SUMMARY

DIVISION:	Attorney			
DEPT. NO.	1200			
	2009-10	2010-11	2011-12	2012-13
	Actual	Actual	Estimated	Proposed
EXPENDITURES BY CATEGORY				
Personnel				
Maintenance & Operations	110,895	135,000	100,000	100,000
Capital				
Total	110,895	135,000	100,000	100,000
STAFFING				
Full-Time				
Other				
Total				
SOURCE OF FUNDING				
General	107,632	125,000	100,000	100,000
RDA	576	10,000		
RDA Housing	2,687			
Grants (Various)				
Citizen's Tax Initiative				
Storm Drain Impact				
Pioneer Village				
Transit				
Development Projects				
Total	110,895	135,000	100,000	100,000

LEGISLATIVE DIVISION SUMMARY

DIVISION: City Clerk

DEPT. NO. 1700

	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Proposed
EXPENDITURES BY CATEGORY				
Personnel	67,301	42,874	58,277	51,845
Maintenance & Operations	36,214	23,693	15,442	26,571
Capital				
Total	103,515	66,567	73,719	78,416
STAFFING				
Full-Time	0.7	0.45		
Other				
Total	0.7	0.45		
SOURCE OF FUNDING				
General	103,515	66,567	73,719	78,416
RDA				
RDA Housing				
Grants (Various)				
Citizen's Tax Initiative				
Storm Drain Impact				
Pioneer Village				
Transit				
Development Projects				
Total	103,515	66,567	73,719	78,416

FINANCE DEPARTMENT SUMMARY

	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Proposed
EXPENDITURES BY PROGRAM				
General Accounting	285,157	266,424	222,774	317,563
Treasurer	185,450	215,365	226,481	234,962
Recycling	17,629	22,973	17,943	21,064
Total	488,236	504,762	467,198	573,589
EXPENDITURES BY CATEGORY				
Personnel	314,927	310,786	280,815	436,945
Maintenance & Operations	173,309	193,976	186,383	136,644
Capital				
Total	488,236	504,762	467,198	573,589
STAFFING				
Full Time	4.1	3.45		
Other				
Total	4.1	3.45		
SOURCE OF FUNDING				
General				
Charge for Services	27,135	24,325	26,000	30,000
Reimbursements	3,530	3,500	1,800	2,000
Miscellaneous Revenue				
Taxes	413,562	405,925	369,297	511,221
General Fund Total	444,227	433,750	397,097	543,221
RDA	24,426	46,163	52,923	14,714
Recycling	2,817	8,000		
Ambulance	16,766	16,849	17,178	15,654
Measure C				
City Impact				
Transit				
TOTAL	488,236	504,762	467,198	573,589

FINANCE DIVISION SUMMARY

DIVISION:	General Accounting			
DEPT. NO.	1600			
	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Proposed
EXPENDITURES BY CATEGORY				
Personnel	157,380	123,083	79,140	233,507
Maintenance & Operations	127,777	143,341	143,634	84,056
Capital				
Total	285,157	266,424	222,774	317,563
STAFFING				
Full Time	2	1.25		
Other				
Total	2	1.25		
SOURCE OF FUNDING				
General	243,965	219,761	169,351	302,349
RDA	24,426	46,163	52,923	14,714
Recycle				
Ambulance	16,766	500	500	500
Measure C				
City Impact				
Transit				
Total	285,157	266,424	222,774	317,563

FINANCE DIVISION SUMMARY

DIVISION:	Treasurer			
DEPT. NO.	1625			
	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Proposed
EXPENDITURES BY CATEGORY				
Personnel	144,071	174,034	184,980	184,126
Maintenance & Operations	41,379	41,331	41,501	50,836
Capital				
Total	185,450	215,365	226,481	234,962
STAFFING				
Full Time	1.95	2.05		
Other				
Total	1.95	2.05		
SOURCE OF FUNDING				
General	185,450	199,016	209,803	219,808
RDA				
Recycle				
Ambulance		16,349	16,678	15,154
Measure C				
City Impact				
Transit				
Total	185,450	215,365	226,481	234,962

FINANCE DIVISION SUMMARY

DIVISION:	Recycling			
DEPT. NO.	1650			
	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Proposed
EXPENDITURES BY CATEGORY				
Personnel	13,476	13,669	16,695	19,312
Maintenance & Operations	4,153	9,304	1,248	1,752
Capital				
Total	17,629	22,973	17,943	21,064
STAFFING				
Full Time	0.15	0.15		
Other				
Total	0.15	0.15		
SOURCE OF FUNDING				
General	14,812	14,973	17,943	21,064
RDA				
Recycle	2,817	8,000		
Ambulance				
Measure C				
City Impact				
Transit				
Total	17,629	22,973	17,943	21,064

PUBLIC WORKS DEPARTMENT SUMMARY

	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Proposed
EXPENDITURES BY PROGRAM				
Engineering	129,427	118,667	99,866	106,255
Parks	459,706	436,561	563,928	673,252
Streets	1,320,921	1,437,877	1,218,907	1,338,688
TOTAL	1,910,054	1,993,105	1,882,701	2,118,195
EXPENDITURES BY CATEGORY				
Personnel	747,460	735,412	679,271	832,056
Maintenance & Operations	782,919	817,541	872,899	974,871
Capital	379,675	440,152	330,531	311,268
TOTAL	1,910,054	1,993,105	1,882,701	2,118,195
STAFFING				
Full Time	10.51	9.01		
Other	0.4	0.44		
TOTAL	10.91	9.45		
SOURCE OF FUNDING				
General				
Charge for Services	19,222			
Taxes	362,364	392,575	493,400	596,498
General Fund Total	381,586	392,575	493,400	596,498
RDA				
Streets	1,344,016	1,437,877	1,218,907	1,338,688
LLMD	161,887	154,837	167,126	179,741
Signals				
Storm Drains				
Parks	17,406	7,816	3,268	3,268
Grants-Variou	5,000			
Sewers				
Measure C	159			
Equipment Various				
TOTAL	1,910,054	1,993,105	1,882,701	2,118,195

PUBLIC WORKS DIVISION SUMMARY

DIVISION:	Engineering
DEPT. NO.	5100

	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Proposed
EXPENDITURES BY CATEGORY				
Personnel	100,068	76,899	59,331	47,303
Maintenance & Operations	29,359	41,768	40,535	58,952
Capital				
TOTAL	129,427	118,667	99,866	106,255
STAFFING				
Full Time	0.55	0.33		
Other	0.4	0.44		
TOTAL	0.95	0.77		
SOURCE OF FUNDING				
General	100,718	118,667	99,866	106,255
RDA				
Streets	23,095			
LLMD	455			
Street & Traffic				
Storm Drains				
Parks				
Grants-various	5,000			
Sewers				
CDBG	159			
Equipment Various				
TOTAL	129,427	118,667	99,866	106,255

PUBLIC WORKS DIVISION SUMMARY

DIVISION:	Parks
DEPT. NO.	5300

	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Proposed
EXPENDITURES BY CATEGORY				
Personnel	178,476	166,338	275,075	356,446
Maintenance & Operations	225,629	232,696	258,590	286,543
Capital	55,601	37,527	30,263	30,263
TOTAL	459,706	436,561	563,928	673,252
STAFFING				
Full Time	3.1	2.23		
Other				
TOTAL	3.1	2.23		
SOURCE OF FUNDING				
General	280,868	273,908	393,534	490,243
RDA				
Streets				
LLMD	161,432	154,837	167,126	179,741
Street & Traffic				
Storm Drains				
Parks	17,406	7,816	3,268	3,268
Grants-various				
Sewers				
Measure C				
Equipment Various				
TOTAL	459,706	436,561	563,928	673,252

PUBLIC WORKS DIVISION SUMMARY

DIVISION: Streets
DEPT. NO. 5400

	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Proposed
EXPENDITURES BY CATEGORY				
Personnel	468,916	492,175	344,865	428,307
Maintenance & Operations	527,931	543,077	573,774	629,376
Capital	324,074	402,625	300,268	281,005
TOTAL	1,320,921	1,437,877	1,218,907	1,338,688
STAFFING				
Full Time	6.86	6.45		
Other				
TOTAL	6.86	6.45		
SOURCE OF FUNDING				
General				
RDA				
Streets	1,320,921	1,437,877	1,218,907	1,338,688
LLMD				
Street & Traffic				
Storm Drains				
Parks				
Grants-various				
Sewers				
Measure C				
Equipment Various				
TOTAL	1,320,921	1,437,877	1,218,907	1,338,688

COMMUNITY DEVELOPMENT DEPARTMENT SUMMARY

	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Proposed
EXPENDITURES BY PROGRAM				
Planning	330,476	99,303	107,334	145,440
Building	208,535	152,707	163,816	175,110
Total	539,011	252,010	271,150	320,550
EXPENDITURES BY CATEGORY				
Personnel	258,071	170,185	188,559	215,034
Maintenance & Operations	280,940	81,825	82,591	105,516
Capital				
Total	539,011	252,010	271,150	320,550
STAFFING				
Full Time	3.5	2.05		
Other				
Total	3.5	2.05		
SOURCE OF FUNDING				
General				
Charge for Services	71,158	134,914	101,358	
Building Permits	84,628	16,727	108,781	
Reimbursements	28,886	41,821		
Taxes	314,358			308,050
General Fund Total	499,030	193,462	210,139	308,050
RDA	4,140	16,727	17,431	
RDA Housing	35,841	41,821	43,580	12,500
Abandoned Vehicle Abate				
Abandoned Homes				
Storm Drain Fees				
Equipment Replacement				
Wal-Mart EIR				
Floral Avenue/Highland PSR				
Northeast Specific Plan				
Southeast Specific Plan				
Amberwood Specific Project				
Tutelian Specific Project				
Selma Crossing Project				
Long Range Planning				
Amberwood Project				
Development Impact Fees				
Total	539,011	252,010	271,150	320,550

COMMUNITY DEVELOPMENT DIVISION SUMMARY

DIVISION:	Planning
DEPT. NO.	3100

	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Proposed
EXPENDITURES BY CATEGORY				
Personnel	118,513	71,094	78,442	99,263
Maintenance & Operations	211,963	28,209	28,892	46,177
Capital				
Total	330,476	99,303	107,334	145,440
STAFFING				
Full Time	1.6	0.85		
Other				
Total	1.6	0.85		
SOURCE OF FUNDING				
General	113,069	40,755	46,323	132,940
RDA	4,140	16,727	17,431	
RDA Housing	35,841	41,821	43,580	12,500
Abandoned Vehicle Abate				
Abandoned Homes	10,009			
Storm Drain Fees				
Equipment Replacement				
Wal-Mart EIR				
Floral Avenue/Highland PSR				
Northeast Specific Project				
South Selma Specific Plan	30,000			
Amberwood Specific Project	59,250			
Tutelian Specific Project	1,800			
Selma Crossing Project	680			
Long Range Planning	75,687			
Amberwood Project				
Development Impact Fees				
Total	330,476	99,303	107,334	145,440

COMMUNITY DEVELOPMENT DIVISION SUMMARY

DIVISION:	Building			
DEPT. NO.	3200			
	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Proposed
EXPENDITURES BY CATEGORY				
Personnel	139,558	99,091	110,117	115,771
Maintenance & Operations	68,977	53,616	53,699	59,339
Capital				
Total	208,535	152,707	163,816	175,110
STAFFING				
Full Time	1.9	1.2		
Other				
Total	1.9	1.2		
SOURCE OF FUNDING				
General	201,977	152,707	163,816	175,110
RDA				
RDA Housing				
Abandoned Vehicle Abate	6,558			
Abandoned Homes				
Storm Drain Fees				
Equipment Replacement				
Wal-Mart EIR				
Floral Avenue/Highland PSR				
Northeast Specific Plan				
Southeast Specific Plan				
Amberwood Specific Project				
Tutelian Specific Project				
Selma Crossing Project				
Long Range Planning				
Amberwood Project				
Development Impact Fees				
Total	208,535	152,707	163,816	175,110

**RECREATION AND COMMUNITY SERVICES
DEPARTMENT SUMMARY**

	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Proposed
EXPENDITURES BY PROGRAM				
Recreation	162,224	163,178	116,446	135,049
Senior Center	131,084	84,077	82,395	85,784
Arts	50,456	56,224	55,998	51,905
Transit				
Youth	28,156			
Sports	55,724	46,381	47,190	49,607
Swimming	29,641			
TOTAL	457,285	349,860	302,029	322,345
EXPENDITURES BY CATEGORY				
Personnel	203,791	106,939	104,750	118,046
Maintenance & Operations	244,949	195,921	194,729	202,444
Capital	8,545	47,000	2,550	2,550
TOTAL	457,285	349,860	302,029	323,040
STAFFING				
Full Time	2.46	0.85		
Other	3.44	1.29		
TOTAL	5.9	2.14		
SOURCE OF FUNDING				
General				
Charge for Services		89,753		
Grants		20,556		
Donations		6,524		
Taxes	353,819	173,785	247,846	271,100
General Fund Total	353,819	290,618	247,846	271,100
Weed & Seed Grant	2,311			
Healthy Cities Grant	9,918			
Pioneer Village	58,889	41,492	42,333	42,590
Transit				
Arts	20,671	17,750	11,850	9,350
Other	11,677			
TOTAL	457,285	349,860	302,029	323,040

RECREATION DIVISION SUMMARY

DIVISION:	Recreation			
DEPT. NO.	4100			
	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Proposed
EXPENDITURES BY CATEGORY				
Personnel	33,919	12,465	8,143	21,648
Maintenance & Operations	125,755	103,713	105,753	110,851
Capital	2,550	47,000	2,550	2,550
Total	162,224	163,178	116,446	135,049
STAFFING				
Full Time	0.22	0.15		
Other				
Total	0.22	0.15		
SOURCE OF FUNDING				
General	86,152	121,686	74,113	92,459
Weed & Seed Grant	2,311			
Healthy City Grant	3,195			
Pioneer	58,889	41,492	42,333	42,590
Transit				
Arts				
Other	11,677			
Total	162,224	163,178	116,446	135,049

RECREATION DIVISION SUMMARY

DIVISION:	Seniors			
DEPT. NO.	4200 & 4500			
	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Proposed
EXPENDITURES BY CATEGORY				
Personnel	73,958	29,249	33,143	34,688
Maintenance & Operations	51,131	54,828	49,252	51,096
Capital	5,995			
Total	131,084	84,077	82,395	85,784
STAFFING				
Full Time	0.96	0.25		
Other	0.35	0.35		
Total	1.31	0.6		
SOURCE OF FUNDING				
General	124,361	84,077	82,395	85,784
Weed & Seed Grant				
Healthy City Grant	6,723			
Pioneer				
Transit				
Arts				
Other				
Total	131,084	84,077	82,395	85,784

RECREATION DIVISION SUMMARY

DIVISION:	Cultural Arts
DEPT. NO.	4300

	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Proposed
EXPENDITURES BY CATEGORY				
Personnel	26,410	31,114	29,424	26,125
Maintenance & Operations	24,046	25,110	26,574	25,780
Capital				
Total	50,456	56,224	55,998	51,905
STAFFING				
Full Time	0.22	0.15		
Other	0.8	0.71		
Total	1.02	0.86		
SOURCE OF FUNDING				
General	29,785	38,474	44,148	42,555
Weed & Seed Grant				
Healthy City Grant				
Pioneer				
Transit				
Arts	20,671	17,750	11,850	9,350
Other				
Total	50,456	56,224	55,998	51,905

RECREATION DIVISION SUMMARY

DIVISION: Sports
DEPT. NO. 4700

	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Proposed
EXPENDITURES BY CATEGORY				
Personnel	37,459	34,111	34,040	35,585
Maintenance & Operations	18,265	12,270	13,150	14,022
Capital				
Total	55,724	46,381	47,190	49,607
STAFFING				
Full Time	0.53	0.3		
Other	0.39	0.23		
Total	0.92	0.53		
SOURCE OF FUNDING				
General	55,724	46,381	46,495	49,607
Weed & Seed Grant				
Healthy City Grant				
Pioneer				
Transit				
Arts				
Other				
Total	55,724	46,381	46,495	49,607

NON-DEPARTMENT DEPARTMENT SUMMARY

	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Proposed
EXPENDITURES BY PROGRAM				
Non-Department	2,007,089	2,179,566	2,253,648	1,987,096
Total	2,007,089	2,179,566	2,253,648	1,987,096
EXPENDITURES BY CATEGORY				
Personnel				
Mntc. & Operations	1,210,860	1,420,000	1,595,000	1,330,000
Capital	796,229	759,566	658,648	657,096
Total	2,007,089	2,179,566	2,253,648	1,987,096
STAFFING:				
Full-Time				
Other				
Total				
SOURCE OF FUNDING				
General				
Other Revenue				
Taxes	406,878	544,124	603,124	338,124
General Fund Total	406,878	544,124	603,124	338,124
RDA				
City Impact Fees	10,996			
Garbage	1,107,470	1,150,000	1,150,000	1,150,000
Assessment D/S	481,745	485,442	500,524	498,972
Measure S				
HODAG				
Total	2,007,089	2,179,566	2,253,648	1,987,096

DEPARTMENT SUMMARY

DEPARTMENT: Non-Department

EXPENDITURES:	<u>2009-10</u> <u>Actual</u>	<u>2010-11</u> <u>Actual</u>	<u>2011-12</u> <u>Estimated</u>	<u>2012-13</u> <u>Proposed</u>
Personnel				
Mntc. & Operations	1,210,860	1,420,000	1,595,000	1,330,000
Capital	796,229	759,566	658,648	657,096
Total	2,007,089	2,179,566	2,253,648	1,987,096

STAFFING:	<u>2009-10</u> <u>Actual</u>	<u>2010-11</u> <u>Actual</u>	<u>2011-12</u> <u>Estimated</u>	<u>2012-13</u> <u>Proposed</u>
Full-Time				
Other				
Total				

SOURCE OF FUNDING	<u>2009-10</u> <u>Actual</u>	<u>2010-11</u> <u>Actual</u>	<u>2011-12</u> <u>Estimated</u>	<u>2012-13</u> <u>Proposed</u>
General	406,878	544,124	603,124	338,124
RDA				
City Impact Fees	10,996			
Garbage	1,107,470	1,150,000	1,150,000	1,150,000
Assessment D/S	481,745	485,442	500,524	498,972
Citizen's Tax Initiative				
HODAG				
Total	2,007,089	2,179,566	2,253,648	1,987,096

POLICE DEPARTMENT SUMMARY

	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Proposed
EXPENDITURES BY PROGRAM				
Police Support	986,829	1,230,204	1,497,208	1,515,482
Police Operations	3,673,582	3,080,520	3,201,816	3,369,389
Total	4,660,411	4,310,724	4,699,024	4,884,871
EXPENDITURES BY CATEGORY				
Personnel	3,629,508	3,226,254	3,602,174	3,799,033
Maintenance & Operations	830,777	913,567	932,250	1,021,238
Capital	200,126	170,903	164,600	64,600
TOTAL	4,660,411	4,310,724	4,699,024	4,884,871
STAFFING				
Full Time	40.1	35.95		
Other	0.5	0.41		
Total	40.6	36.36		
SOURCE OF FUNDING				
General Fund				
Charge for Services	108,235	115,981	132,200	58,170
Fines	12,336	19,235	16,900	7,000
Reimbursements	86,552	58,391	60,700	40,000
Donations	11,169	9,565	2,000	1,000
General Fund Grants	5,795	2,212	1,500	1,200
Taxes	3,748,019	3,421,728	3,911,994	4,297,066
General Fund Total	3,972,106	3,627,112	4,125,294	4,404,436
DOJ Grant	65,391	11,845		
ARRA/COPS Grant	221,726	252,334	223,206	226,690
Measure S	401,188	419,433	349,804	259,349
Police Impact Fees				
City Impact Fees				
Equipment Lease 07				
Equipment Replacement				
Total	4,660,411	4,310,724	4,698,304	4,890,475

POLICE DIVISION SUMMARY

DIVISION: Support Services
DEPT. NO. 2100

	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Proposed
EXPENDITURES BY CATEGORY				
Personnel	738,840	970,787	1,213,725	1,222,733
Maintenance & Operations	247,989	259,417	283,483	292,749
Capital				
TOTAL	986,829	1,230,204	1,497,208	1,515,482
STAFFING				
Full Time	10.6	11.65		
Other	0.5	0.41		
Total	11.1	12.06		
SOURCE OF FUNDING				
General Fund	943,971	1,141,191	1,338,071	1,351,202
DOJ Grant	-122	11,845		
Other Grants		19,857		
Measure S	42,980	57,311	158,417	164,280
Police Impact Fees				
City Impact Fees				
Equipment Lease 07				
Equipment Replacement				
Total	986,829	1,230,204	1,496,488	1,515,482

POLICE DIVISION SUMMARY

DIVISION:	Field Operations			
DEPT. NO.	2200			
	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Proposed
EXPENDITURES BY CATEGORY				
Personnel	2,890,668	2,255,467	2,388,449	2,576,300
Maintenance & Operations	582,788	654,150	648,767	728,489
Capital	200,126	170,903	164,600	64,600
TOTAL	3,673,582	3,080,520	3,201,816	3,369,389
STAFFING				
Full Time	29.5	24.3		
Other				
Total	29.5	24.3		
SOURCE OF FUNDING				
General Fund	3,028,135	2,485,921	2,787,223	3,053,234
Traffic Grant	65,513			
Other Grants	221,726	232,477	223,206	226,690
Measure S	358,208	362,122	191,387	95,069
Police Impact Fees				
City Impact Fees				
Equipment Lease 07				
Equipment Replacement				
Total	3,673,582	3,080,520	3,201,816	3,374,993

FIRE DEPARTMENT SUMMARY

	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Proposed
EXPENDITURES BY PROGRAM				
Fire	1,615,078	1,412,029	1,655,990	2,716,663
Ambulance	1,853,362	1,753,834	1,837,184	1,049,218
Total	3,468,440	3,165,863	3,493,174	3,765,881
EXPENDITURES BY CATEGORY				
Personnel	2,604,306	2,240,425	2,742,558	2,072,632
Maintenance & Operations	593,458	575,587	570,354	1,517,167
Capital	270,676	349,851	180,262	176,082
Total	3,468,440	3,165,863	3,493,174	3,765,881
STAFFING				
Full Time	28	26.85		
Other	3	2.71		
Total	31	29.56		
SOURCE OF FUNDING				
General Fund				
Charge for Services	19,957			36,130
Grants	871			
Reimbursements				
Donations				
Taxes	1,574,817	1,261,983	1,411,876	2,617,668
General Fund Total	1,595,645	1,261,983	1,411,876	2,653,798
Equipment Replacement				
Ambulance	1,853,362	1,753,834	1,837,184	1,049,218
Grants	19,433	89,181	186,249	
Fire Impact Measure S		60,865	57,865	62,865
Total	3,468,440	3,165,863	3,493,174	3,765,881

FIRE DIVISION SUMMARY

DIVISION:	Fire
DEPT. NO.	2500

	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Proposed
EXPENDITURES BY CATEGORY				
Personnel	1,293,290	948,252	1,322,364	2,072,632
Maintenance & Operations	250,844	242,177	227,031	517,167
Capital	70,944	221,600	106,595	126,864
Total	<u>1,615,078</u>	<u>1,412,029</u>	<u>1,655,990</u>	<u>2,716,663</u>
STAFFING				
Full Time	14.5	14.5		
Other				
Total	<u>14.5</u>	<u>14.5</u>		
SOURCE OF FUNDING				
General Fund	1,595,635	1,763,570	1,411,876	2,635,174
Equipment Various				
Ambulance				
Grants	19,433	89,181	186,249	
Fire Impact				
Measure S		60,865	57,865	62,865
Total	<u>1,615,068</u>	<u>1,913,616</u>	<u>1,655,990</u>	<u>2,698,039</u>

FIRE DIVISION SUMMARY

DIVISION: Ambulance
DEPT. NO. 2600

	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Proposed
EXPENDITURES BY CATEGORY				
Personnel	1,311,016	1,292,173	1,420,194	
Maintenance & Operations	342,614	333,410	343,323	1,000,000
Capital	199,732	128,251	73,667	49,218
Total	<u>1,853,362</u>	<u>1,753,834</u>	<u>1,837,184</u>	<u>1,049,218</u>
STAFFING				
Full Time	13.5	12.35		
Other	3	2.71		
Total	<u>16.5</u>	<u>15.06</u>		
SOURCE OF FUNDING				
General Fund				
Equipment Replacement				
Ambulance	1,853,362	1,753,834	1,837,184	1,049,218
Grants				
Fire Impact				
Measure S				
Total	<u>1,853,362</u>	<u>1,753,834</u>	<u>1,837,184</u>	<u>1,049,218</u>

SUCCESSOR AGENCY SUMMARY

	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Proposed
EXPENDITURES BY PROGRAM				
Redevelopment	1,810,250	1,857,688	4,647,287	1,103,971
TOTAL	1,810,250	1,857,688	4,647,287	1,103,971
EXPENDITURES BY CATEGORY				
Personnel				
Maintenance & Operations	1,439,329	913,549	846,112	645,284
Capital	370,921	944,139	3,801,175	458,687
TOTAL	1,810,250	1,857,688	4,647,287	1,103,971
STAFFING				
Full Time				
Other				
TOTAL				
SOURCE OF FUNDING				
Debt Services	1,171,445	1,239,308	4,133,360	1,103,971
Capital Projects	133,001	247,555	301,911	
Housing Projects	311,992	370,825	212,016	
Manufacturing Complex				
TOTAL	1,616,438	1,857,688	4,647,287	1,103,971