



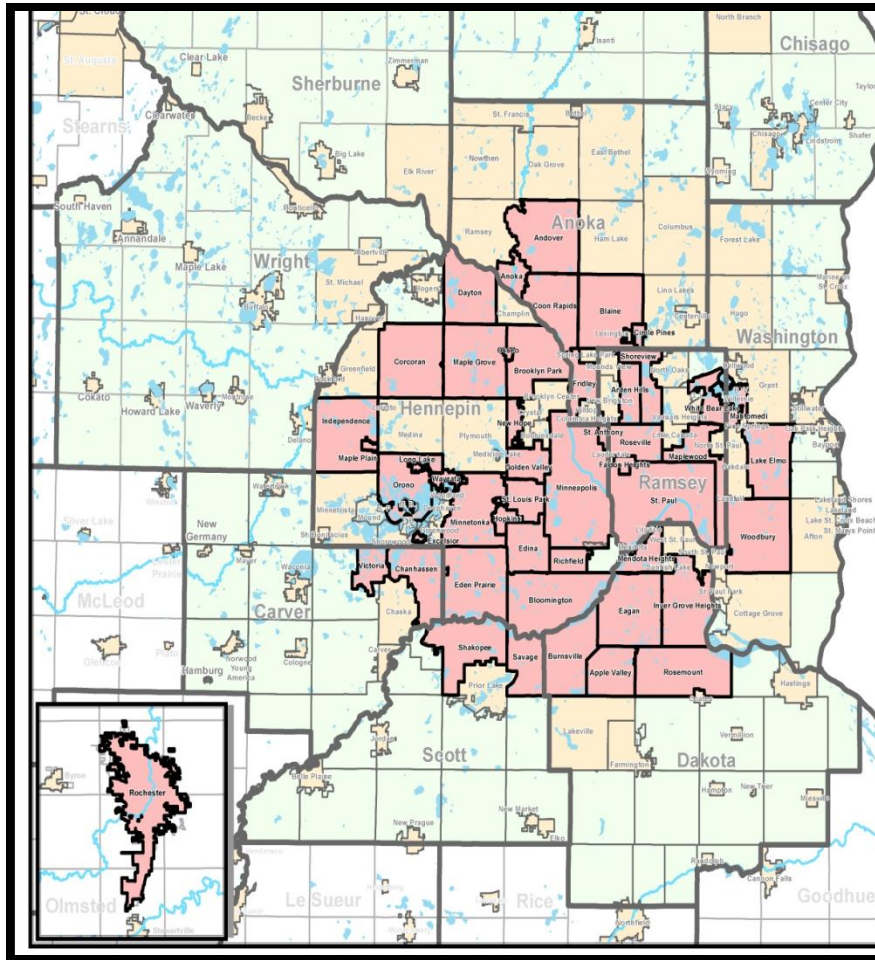
Navigating the New Normal

About ULI MN

ULI Minnesota actively engages public and private sector leaders to foster collaboration, share knowledge and join in meaningful strategic action to create *thriving, sustainable communities.*



Regional Council of Mayors



- Minneapolis, Saint Paul and 48 other municipalities, in the developed and developing suburbs, are represented in RCM.
- Collaborative, non-partisan, solution-oriented

Our Strategic Issue Areas

ENVIRONMENT

Promoting action strategies that reduce greenhouse gas emissions, protect natural resources, and support healthy living.



HOUSING

Partnering to implement tools and strategies that support a full range of housing choices in connected, livable communities.



TRANSPORTATION

Building on national and regional best practices to connect transportation and land use systems.



JOBS

Fostering regional collective action to strengthen economic competitiveness and job growth.



Demographics



Energy & Commodities



Preferences



New
Normal

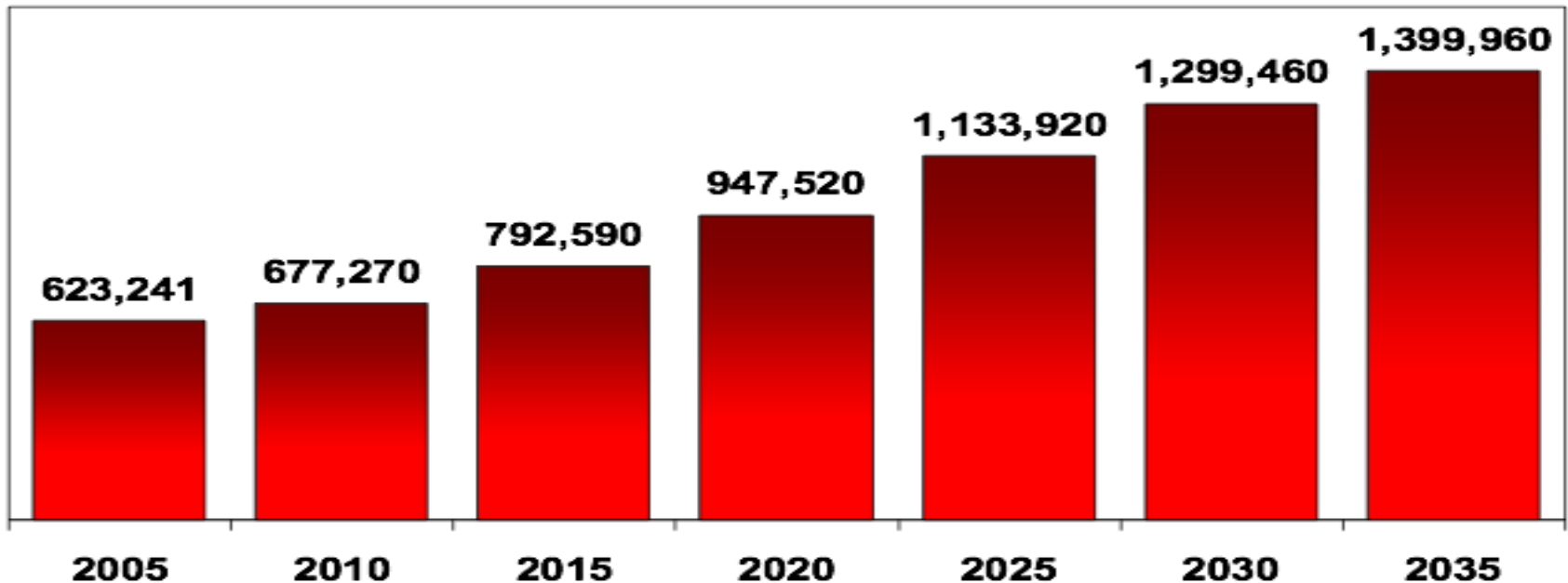
Jobs/Income



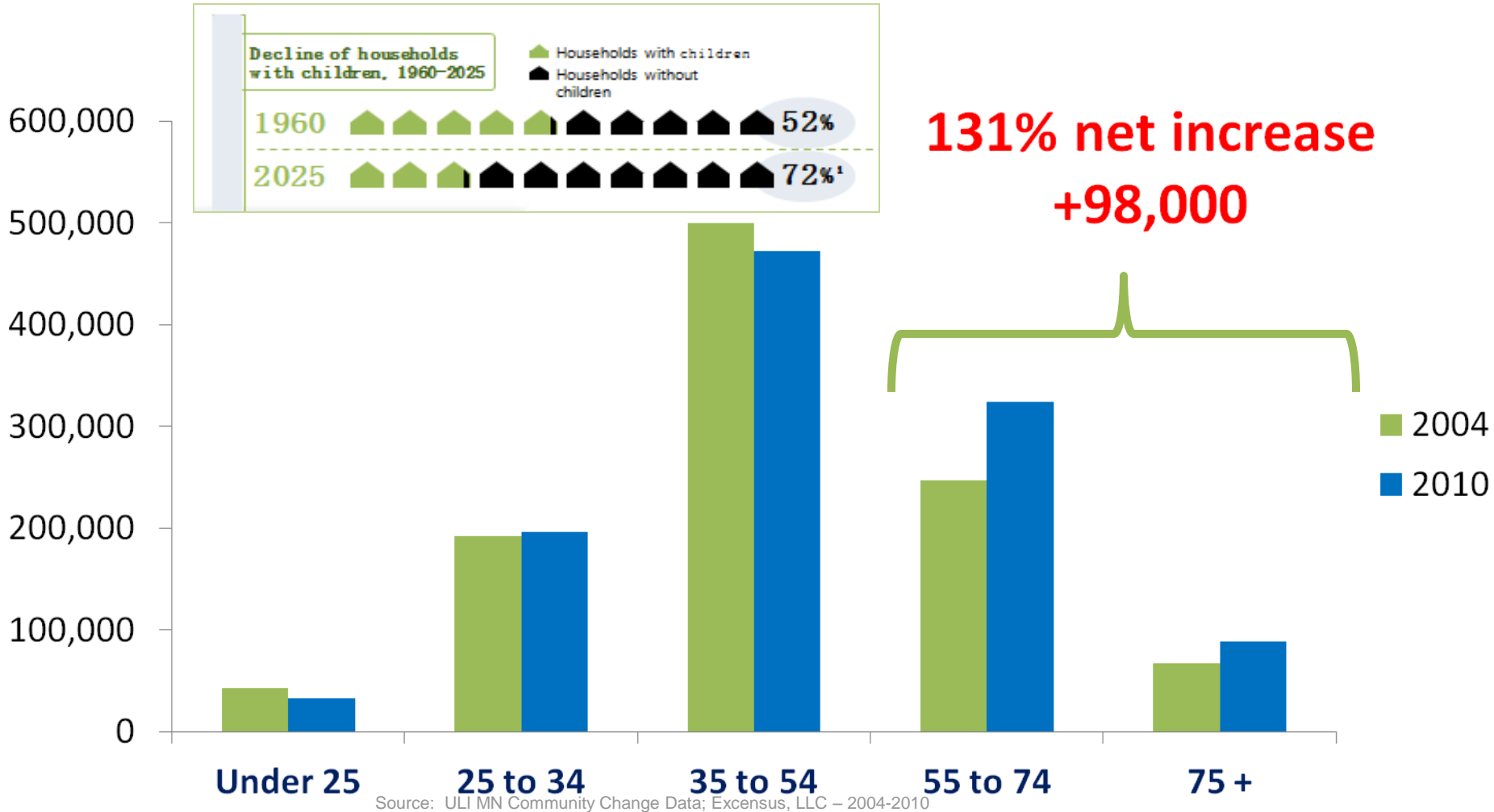
"These things usually creep along at the speed of a glacier. Not so with aging. In demographic terms, this is a tsunami. It doesn't get much bigger than this....."

Thomas Gillaspy, MN State Demographer

Projected Minnesota population ages 65+



Growth in # - Older Households



- 1,112,879 - Occupied Housing Units (2011) in 7-Co. Area
- +65,083 – Net Household Change (2004-2011)

Population Characteristics are Changing

GENERATION Y

Overall, it is estimated that Gen Y influences “as much as half of all spending in the U.S. economy”

Over 35% of Gen Ys households earn above **\$75,000**

They represent **\$1.6 trillion** In earning power

Over **80million** Gen Ys today (1979-96)

~75million Baby Boomers (1946-64)



Gen Y represents the greatest magnitude and spending power

Represents almost 30% of today's population

WHAT'S BEEN SAID ABOUT GEN Y:

- *Most digitally connected generation; smart phones, Facebook, Twitter*
 - *Knowledge is power and its just a click away*
- *Delaying adulthood compared to other generations*
- *Marrying later, kids later*
- *Closer to their parents than Boomers were*
- *Sense of entitlement, narcissism, and rejection of social conventions*
- *High expectations of advancement, salary, mentoring*
- *Switch jobs frequently, lack loyalty, OR*
- *Coming of age with great recession made frequent change necessary*
- *Want to live in urban environments, desire walkability*
- *Less religious*

Boomers seeking communities that:

Have a village or town center with destinations and services close by

Have flexible office space in a town-center environment

Facilitate making new friends

Are low-maintenance



Baby Boomers seeking active lifestyles, more interaction

Boomers have made “third places” like Starbucks, Barnes and Noble, and Borders their “community center”

National Association of Realtors, Smart Growth America. 2004.
Robert Charles Lesser Company.

Preferences

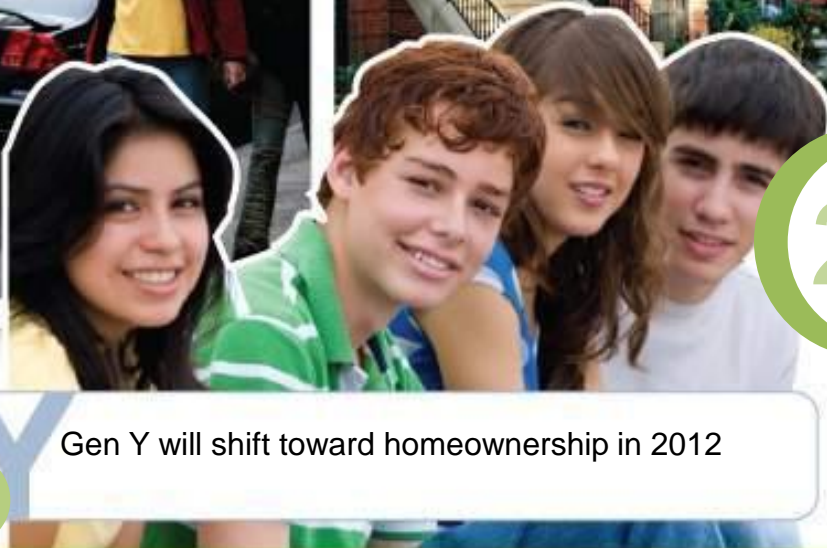
connectivity

HIGHER



MORE

walkable areas



- 41% - plan to rent for at least 3 years.
- 77% - plan to live in urban walkable area.

2/3

say that living in a walk able community is important

1/3

will pay more to walk to shops, work, and entertainment



Gen Y will shift toward homeownership in 2012

Gen Y seeks diversity, walk ability, and proximity to jobs

In-town areas and inner suburbs will remain on an upward trajectory

GEN Y: GREATEST URBAN INTEREST



- ▶ **About 10.5% currently live downtown...**
- ▶ **...another 7% would like to live downtown, or about 18%**
- ▶ **About 30% would like to live in the City**
- ▶ Urban places with appeal to Gen Y:
 - Have a virtual, wired world co-existing with the physical environment
 - Incorporate technology
 - Cool places to hang out and text each other...
 - Fun restaurants and bars
 - Music and art

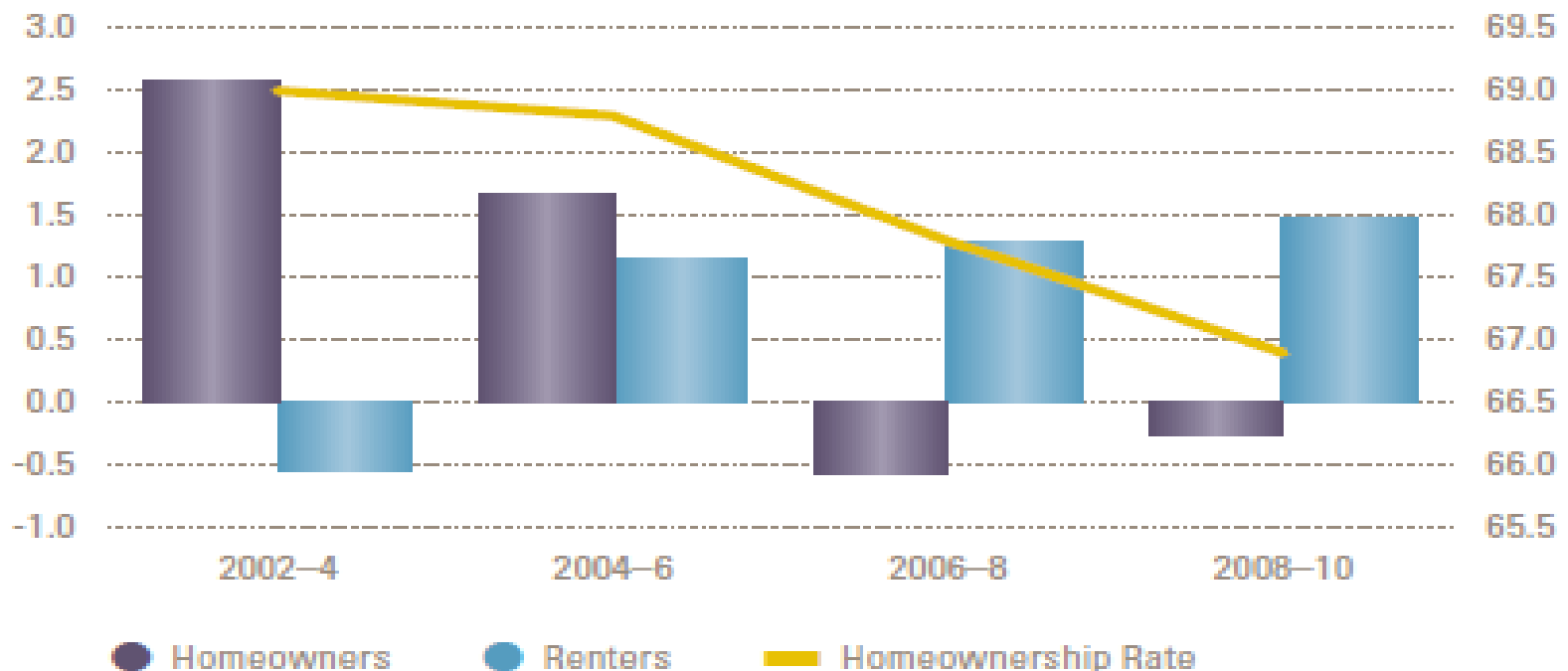
SOURCE: RCLCO; National Association of Realtors Survey

Change in Housing Choice

Falling Homeownership Rates Reflect a Sharp Turnaround in Owner and Renter Household Growth

Change in Households
(Millions)

Homeownership Rate
(Percent)

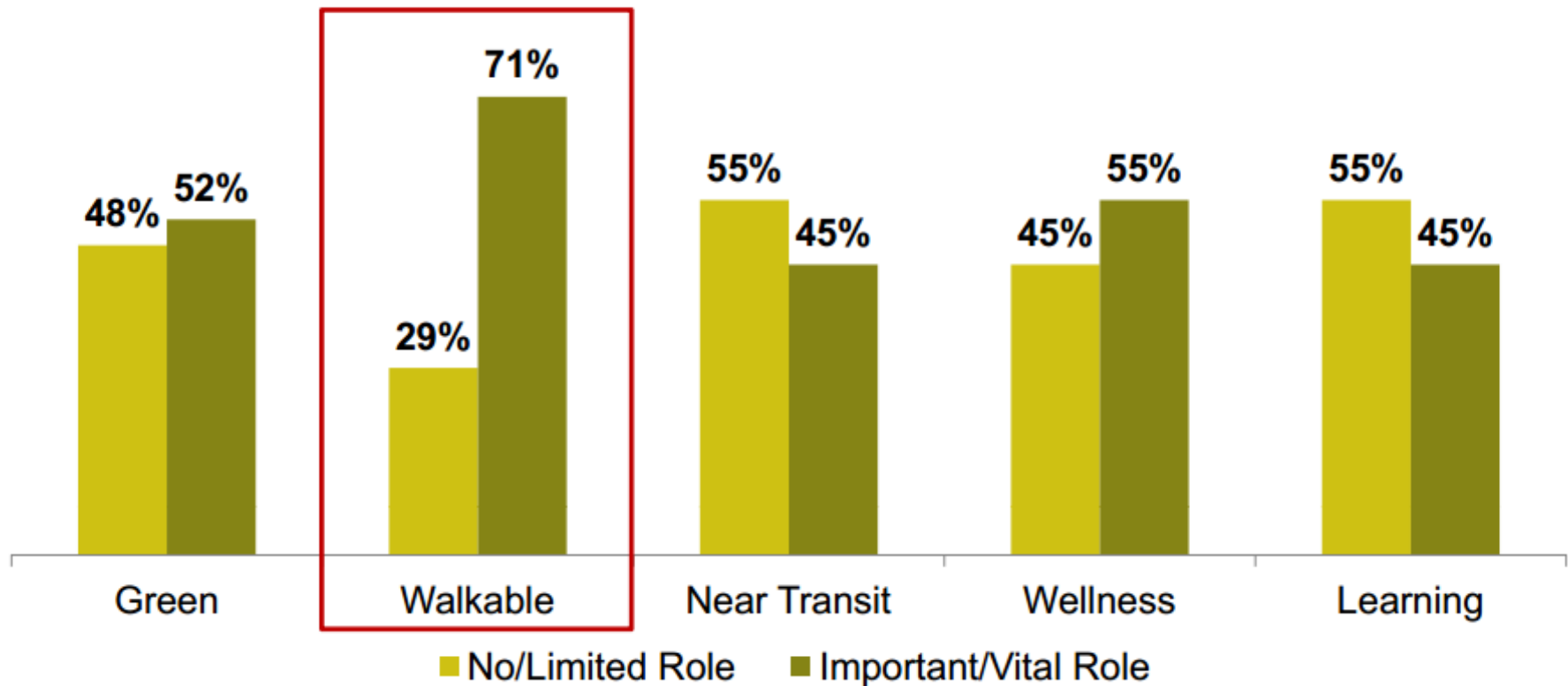


Source: JCHS tabulations of US Census Bureau, Housing Vacancy Surveys.

WALKABLE MOST IMPORTANT COMMUNITY FEATURE TO GEN Y

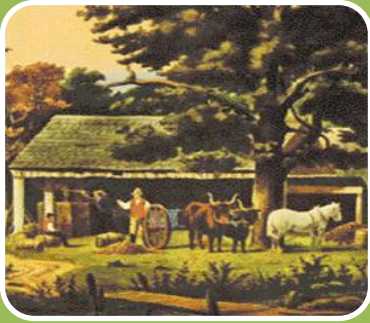
Survey Question:

How important are the following community features in your home or community selection process?



SOURCE: RCLCO Consumer Research

Built Environment is a Direct Reflection of the Underlying Economy



Agriculture Economy

- 1st version of the American Dream
- “40 Acres and a Mule”



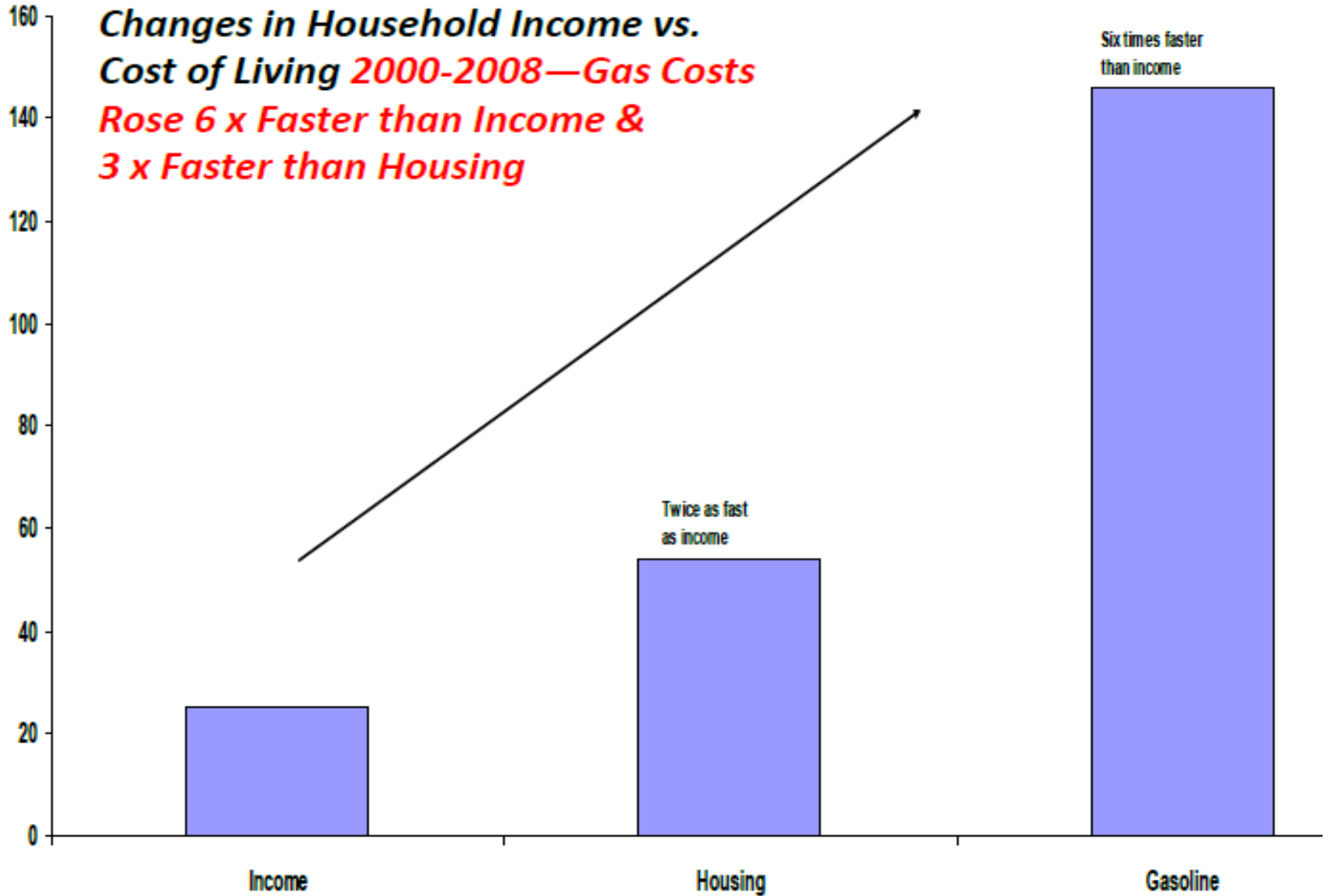
Industrial Economy

- 2nd version of the American Dream
- Drivable Sub-urban...”See the USA in Your Chevrolet”



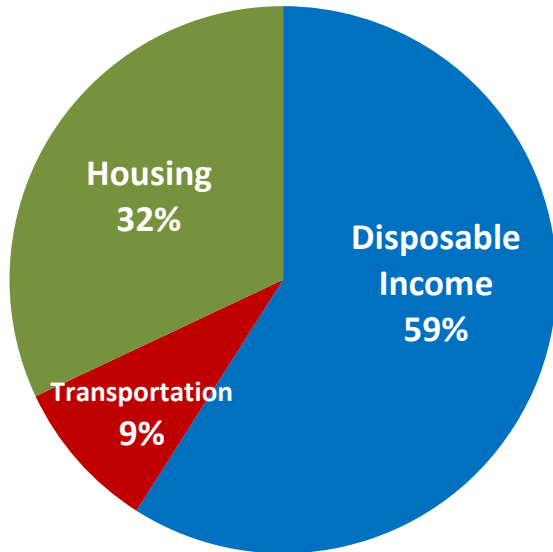
Knowledge/Experience Economy

- Current/Future version of the American Dream
- *Option* of Walkable Urban and Drivable Sub-urban

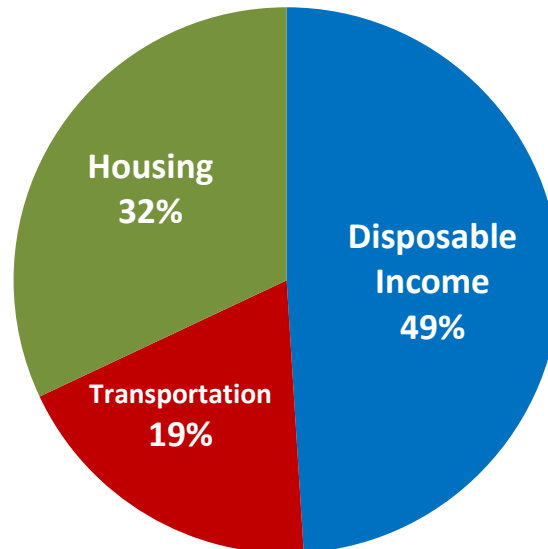


U.S. Household Spending: Walkable, Average & Drivable

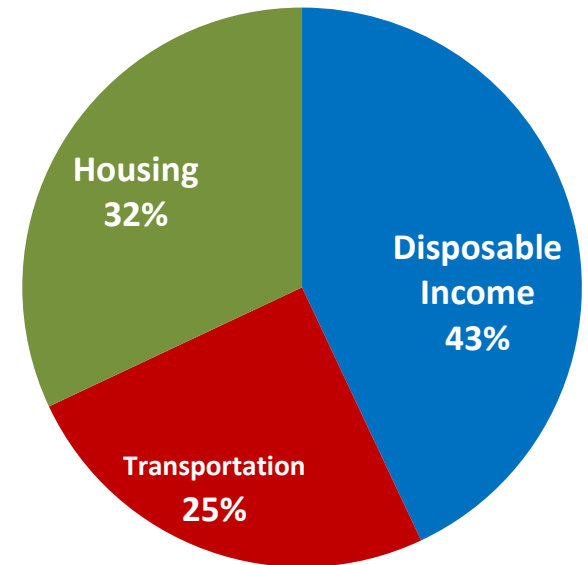
Walkable Urban



Average US



Drivable Sub-urban

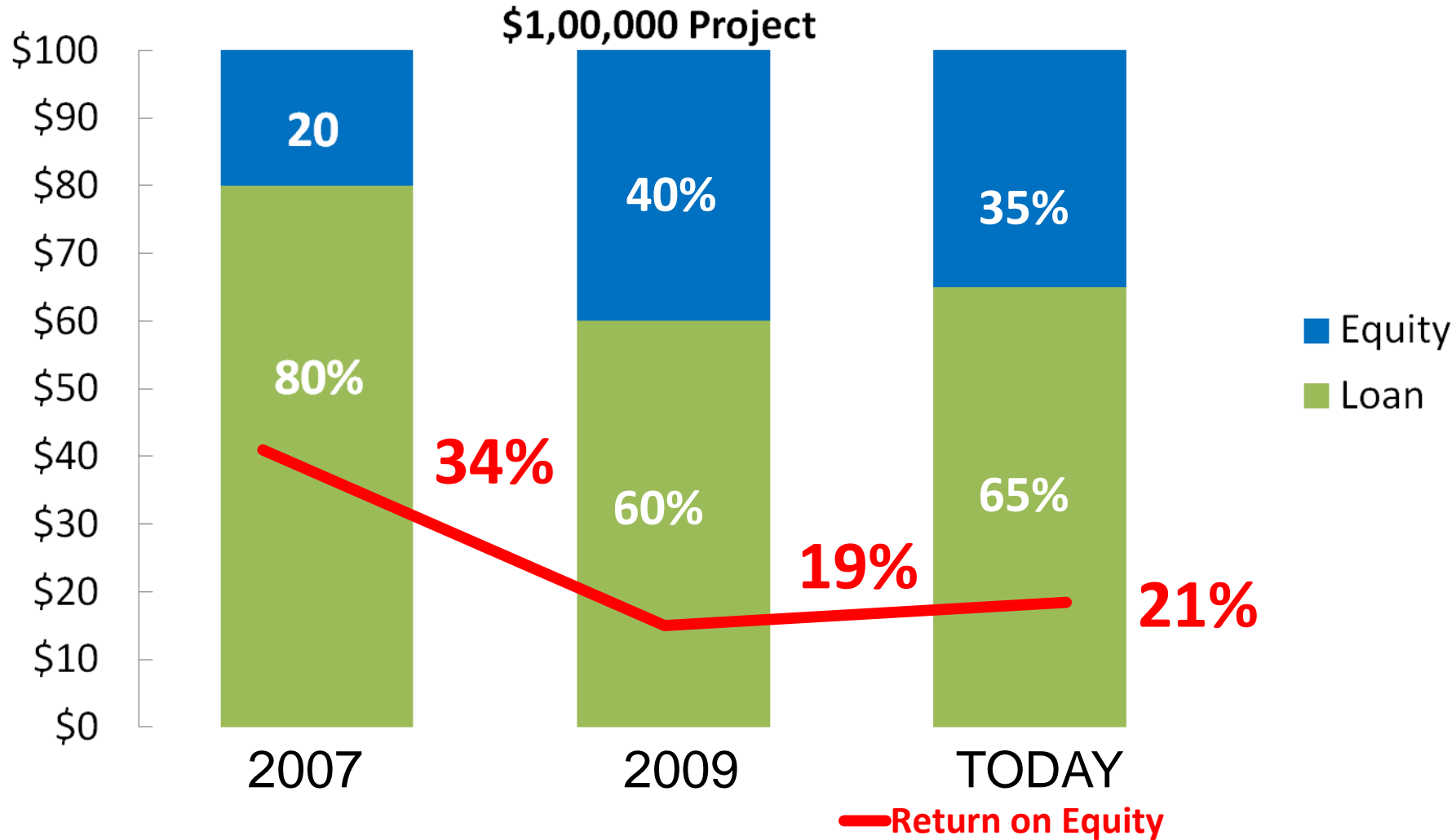


Get rid of one car from the household fleet: >\$100 K increase in mortgage carrying capacity



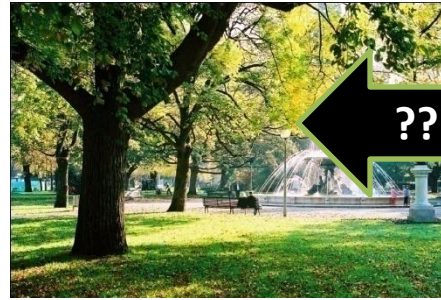
The Problem: Capital Market

Typical Commercial Loan Breakout



Potential Impacts to Cities

- Shifts in demand for local **goods/services**
- Shrinking local **tax bases/** school impact
- **Job markets impacts** & transportation systems
- Demand for New **Housing Types**



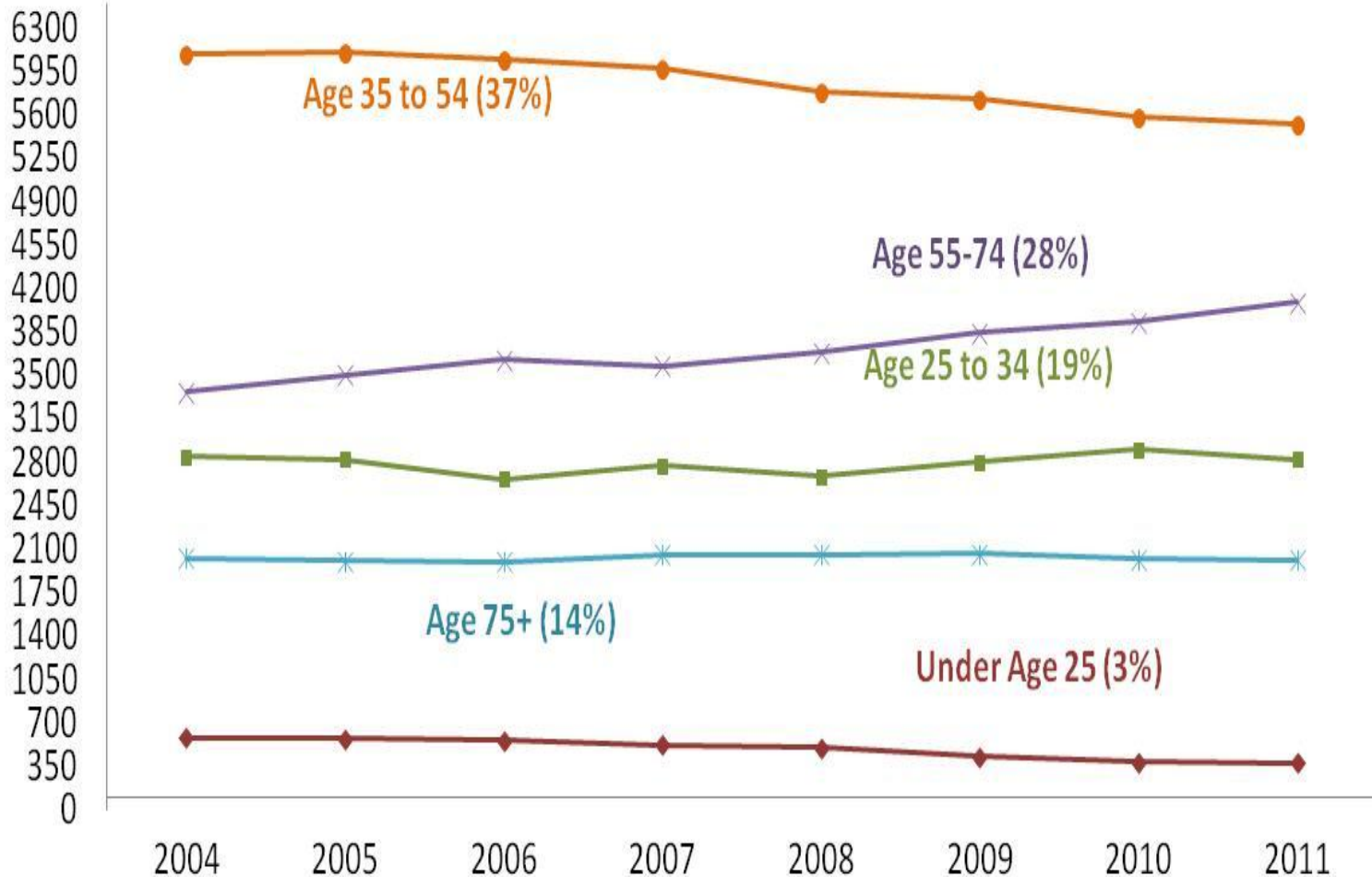
Community Change in Richfield



Household Distribution

Richfield Households by Age

(2004-2011)



% Change
2004-2011

-9.3%

21%

-1%

-1%

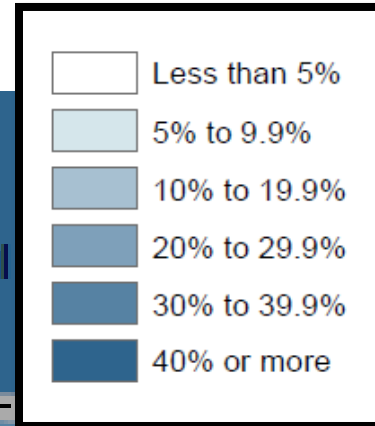
-34%

-1%

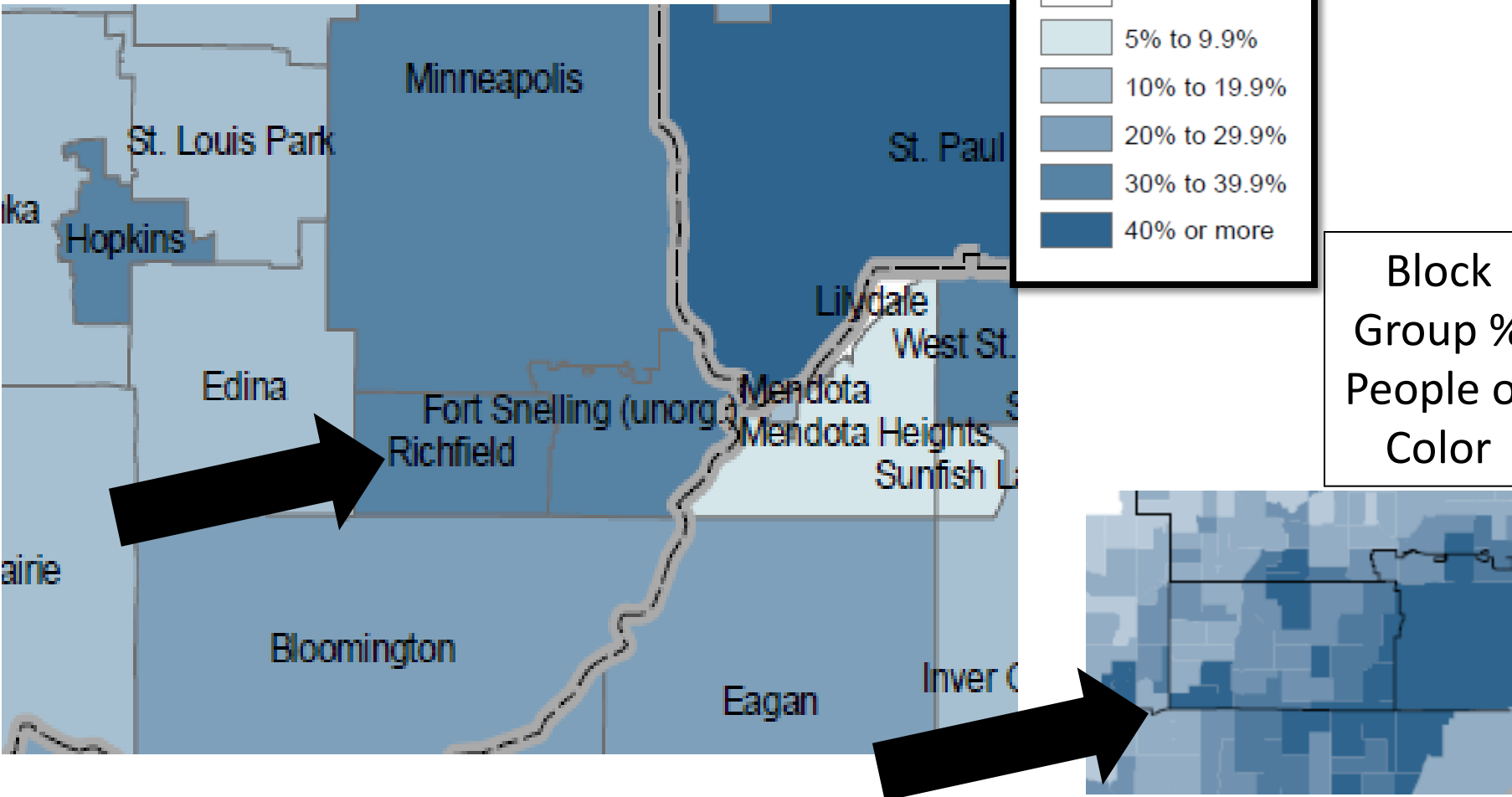
Total Household Change 2004-2011

Richfield Resident Diversity

Percent People of Color (2010 Census)



Block
Group %
People of
Color



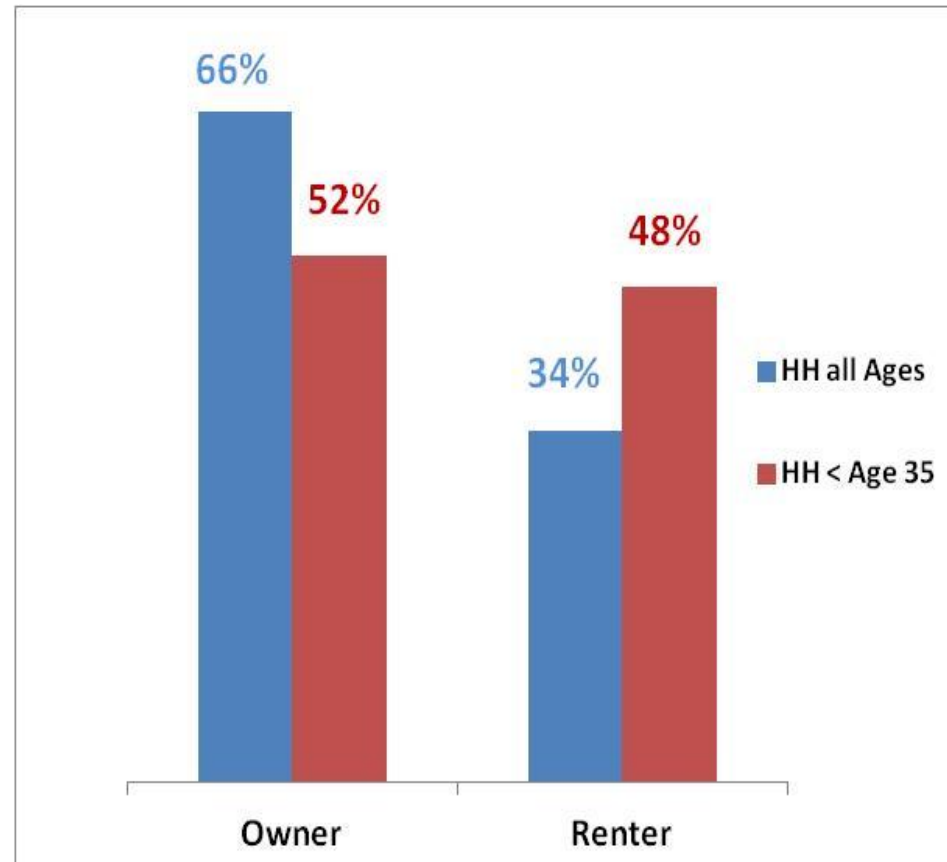
What Type of Homes do Richfield Residents Live in?

(2011)



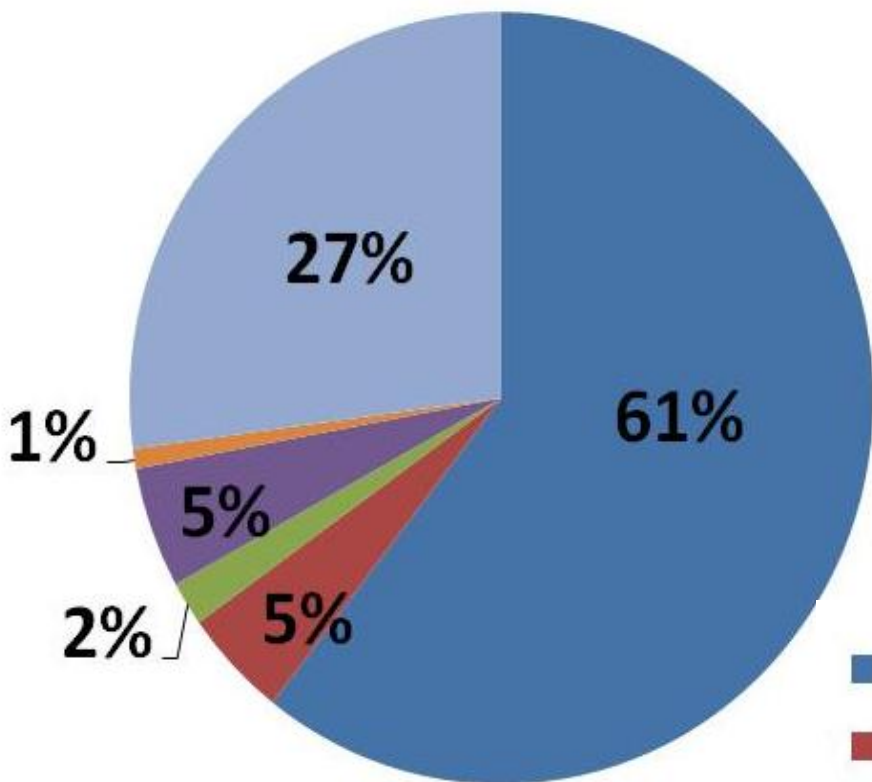
	All HH's	HH < Age 35
Single-story house	65%	52%
Townhouse/Row house	8%	5%
Apartment building	27%	43%

Comparison Owner/Renter
All HH/Young HH

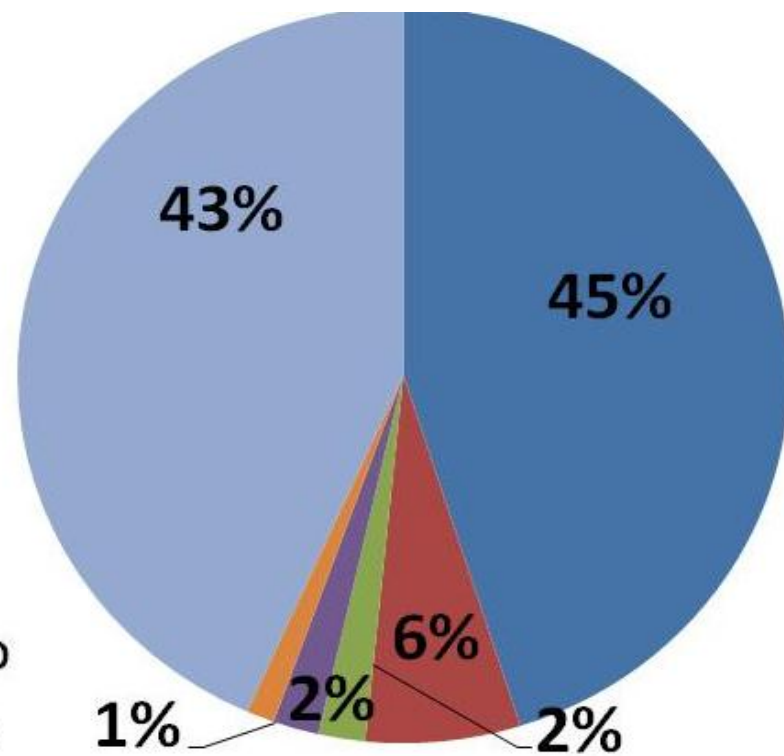


Side by Side Breakdown by Housing Type

Richfield Residents - All Households and Younger HH's



All Households



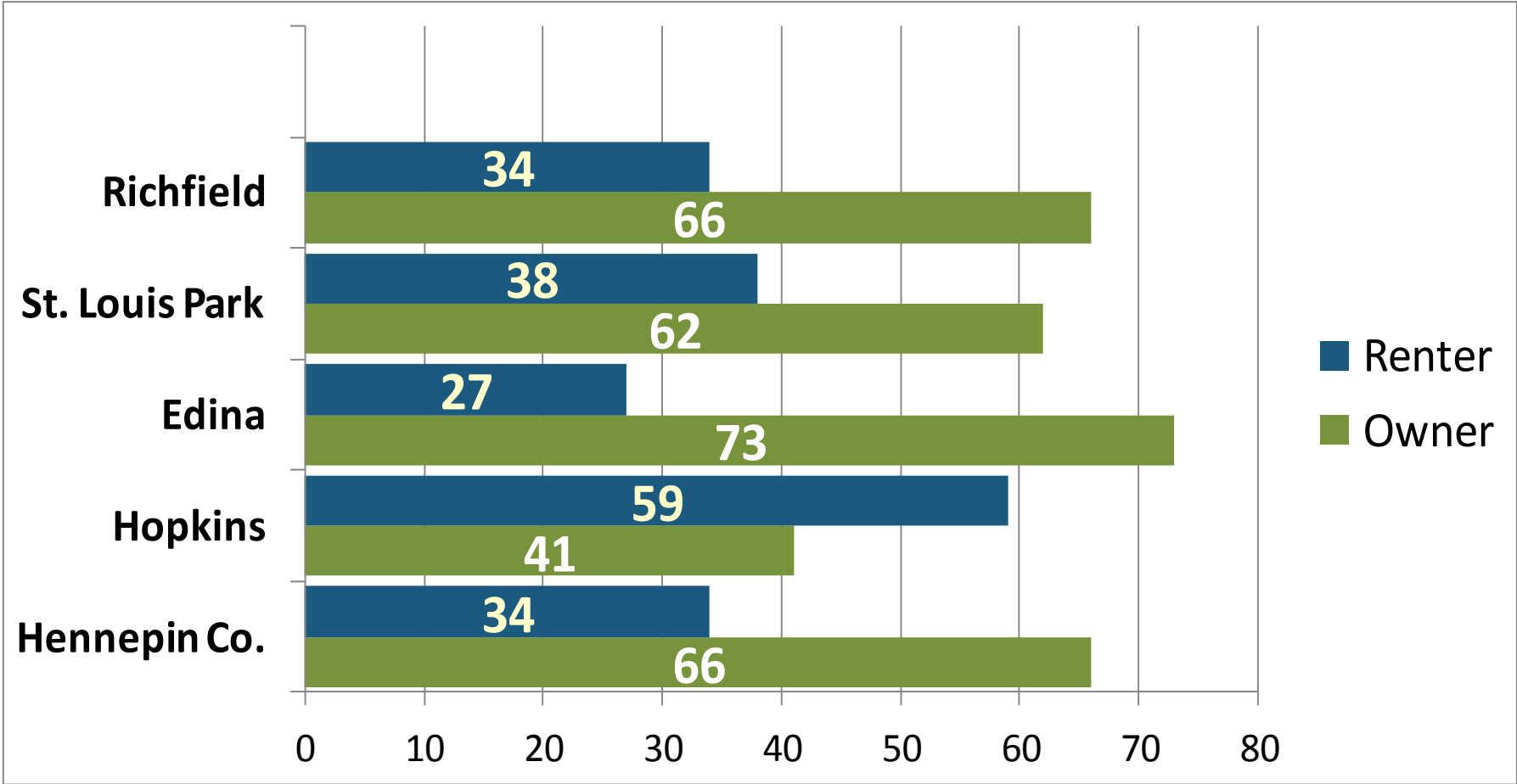
Households < Age 35

- Owned SFD
- Rental SFD
- Duplex/Triplex
- Owned MF
- Rental MF
- Rental Apt



Richfield Compared to Other Cities/County

Percent Households Owner/Renter Occupied



Source: ULI MN Community Change Data; Excensus, LLC – 2009, 2011

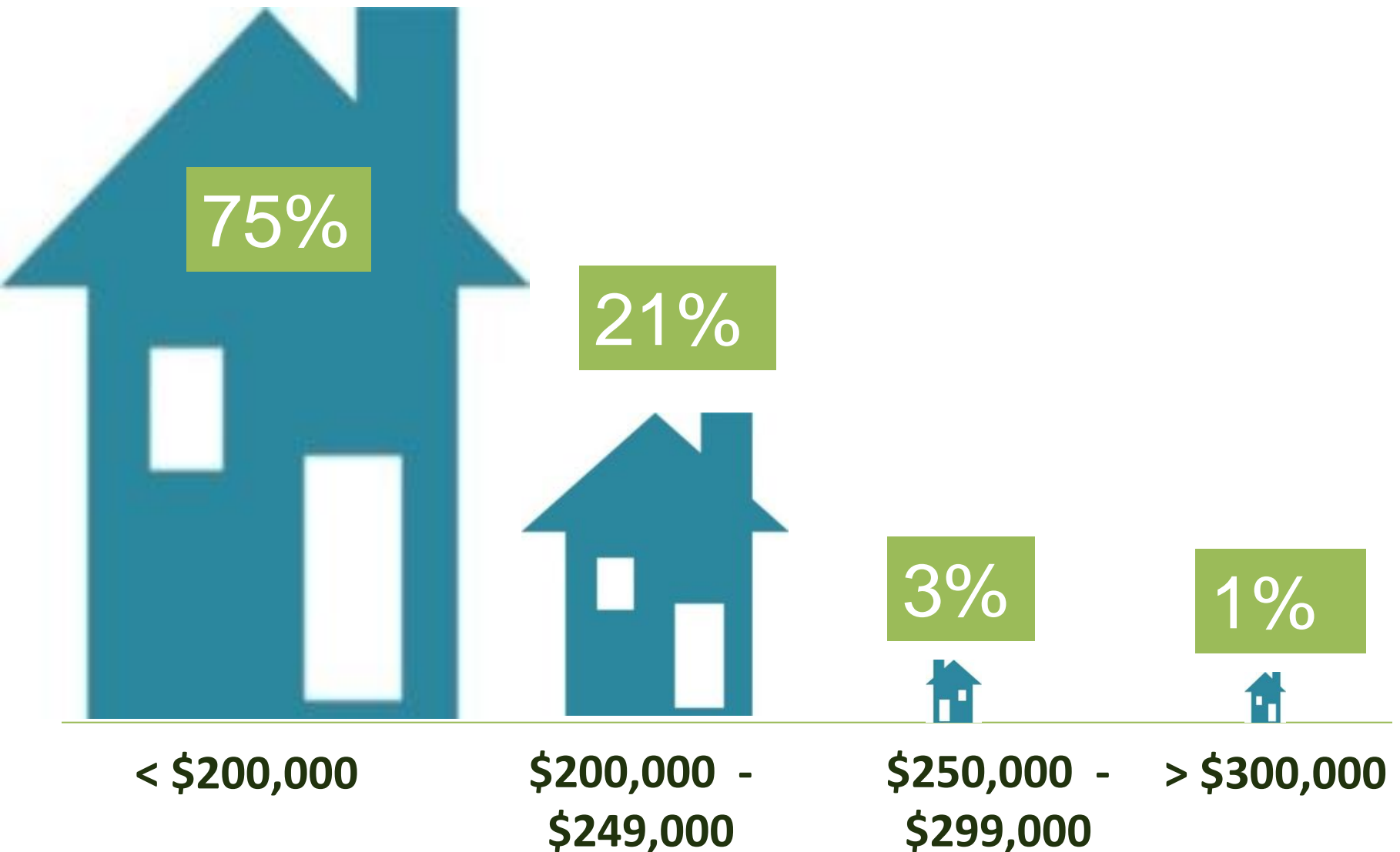
Where did Richfield Residents Move?

(Top Destinations - 2004-11)

	<u>City</u>	<u>%</u>
4,156 residents moved (between 2004-2011)	Richfield	23%
	Bloomington	15%
	Minneapolis	14%
	Edina, Burnsville	5% each
	Eden Prairie, Eagan	3% each
	Lakeville, Apple Valley, Shakopee	1% each

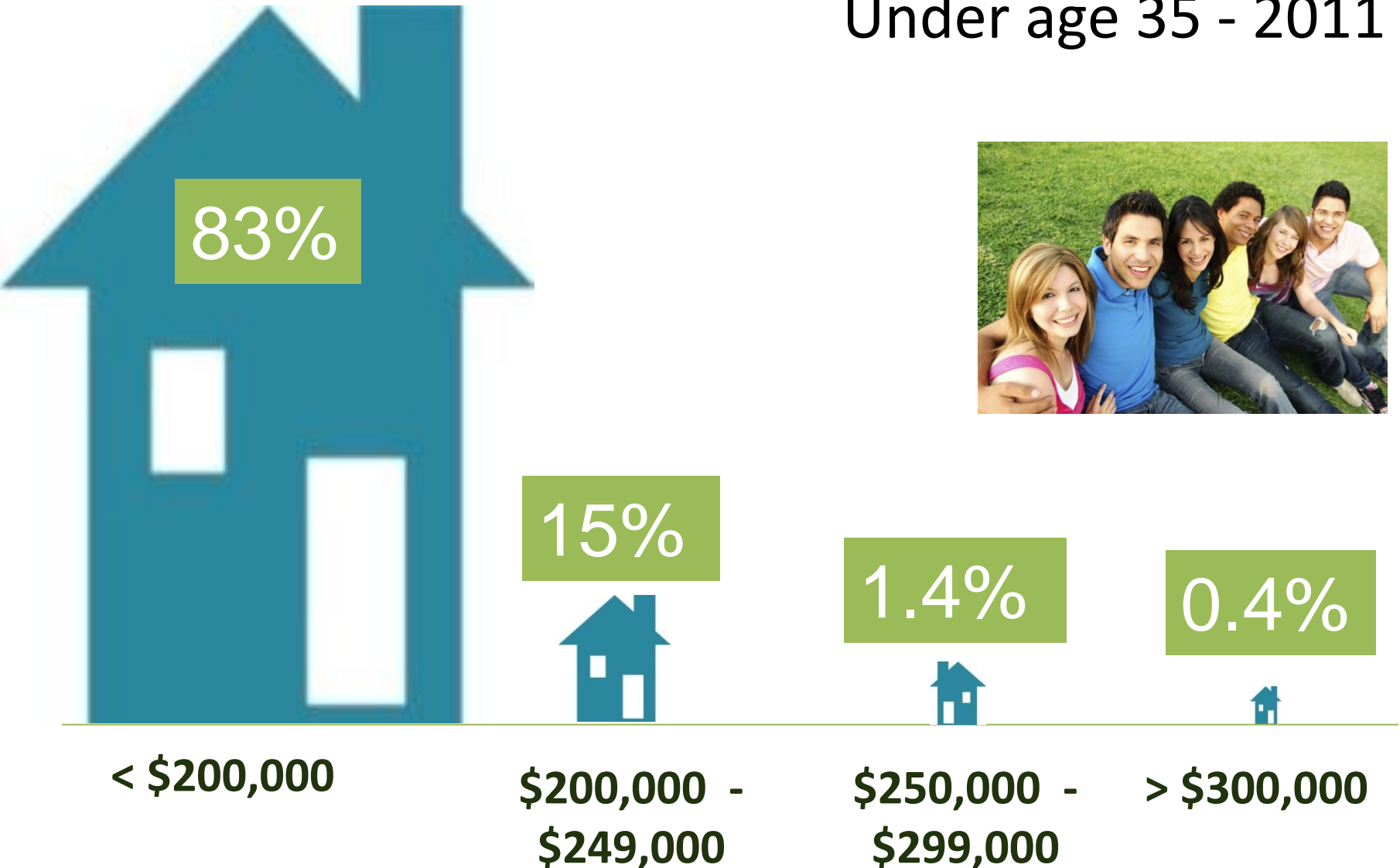
Richfield Single Family Home Tax Values

2011 tax assessment



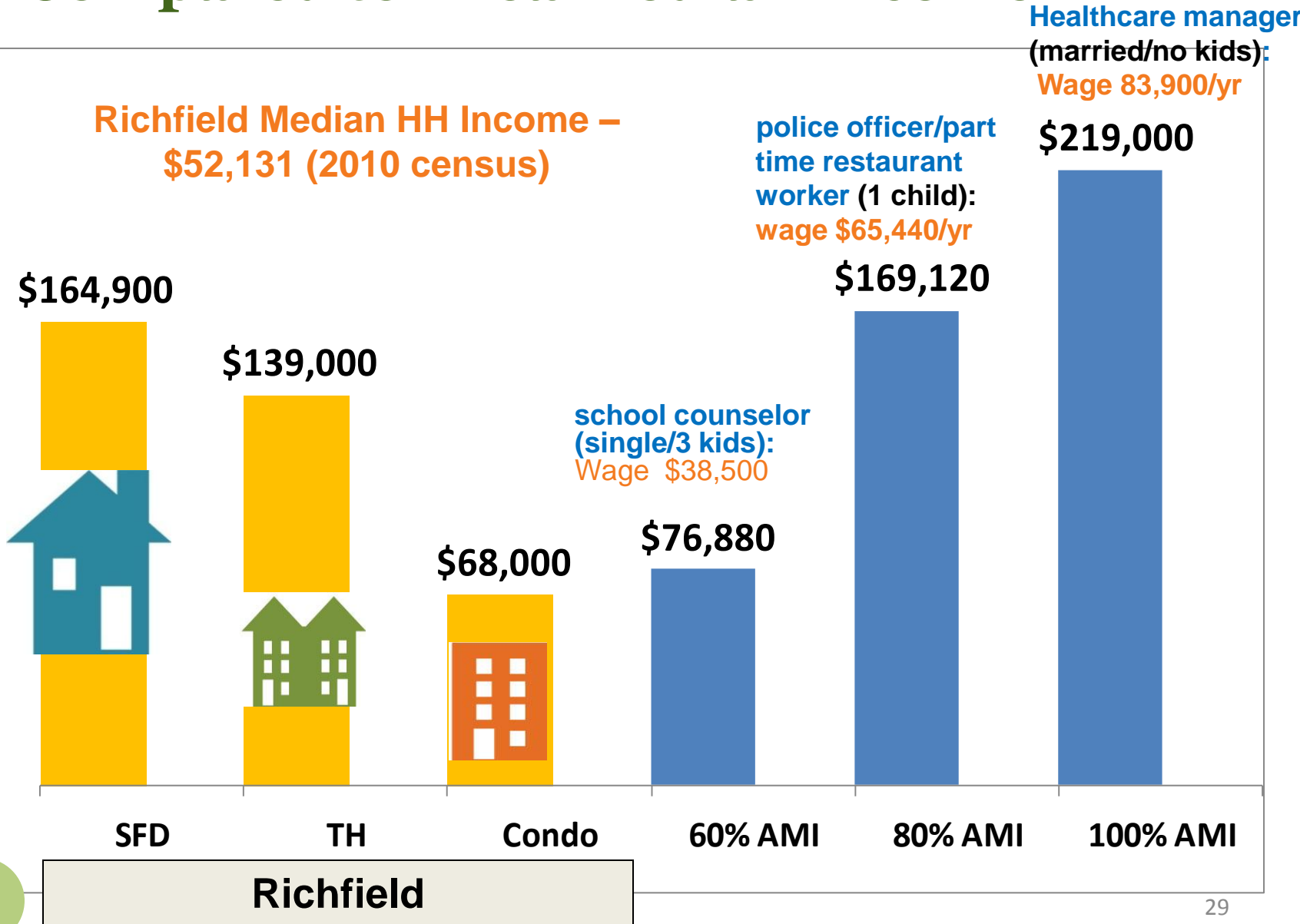
Richfield Single Family Home Tax Values

Under age 35 - 2011



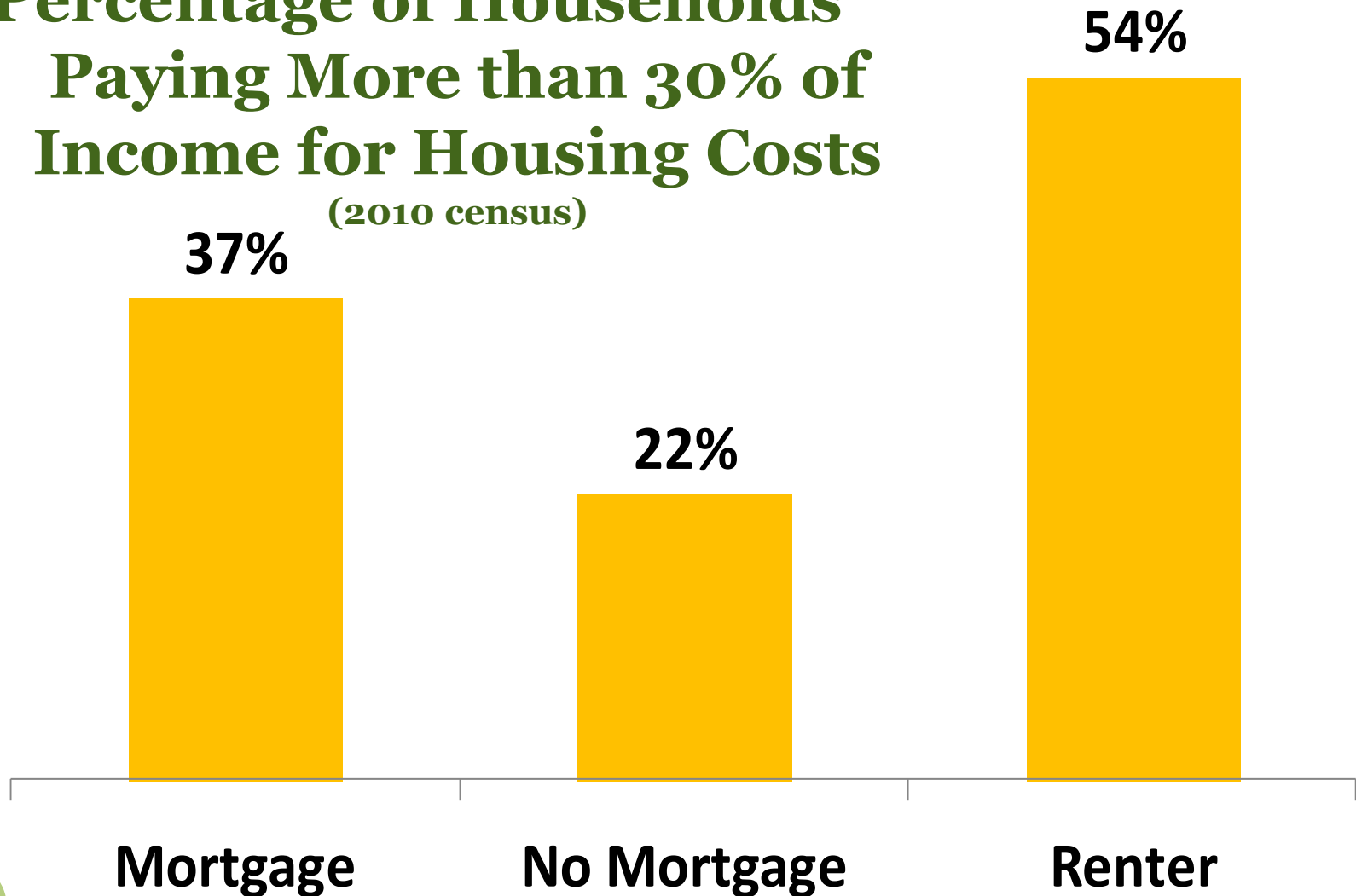
Median Home Sale Price (2012) Compared to Area Median Income

Richfield Median HH Income –
\$52,131 (2010 census)

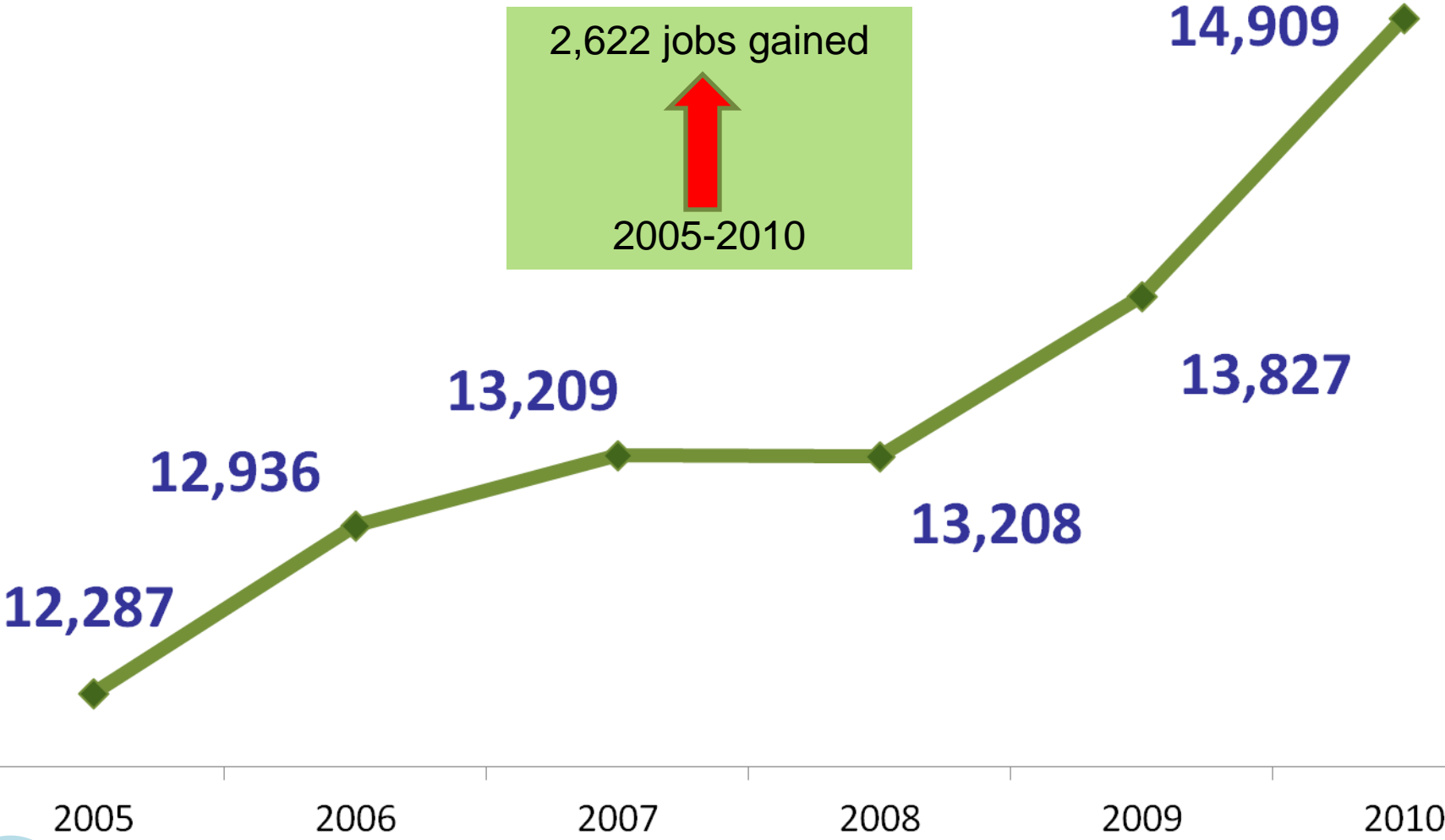


Richfield Cost Burdened Households

**Percentage of Households
Paying More than 30% of
Income for Housing Costs**
(2010 census)



Richfield Labor Force Change in Primary Jobs

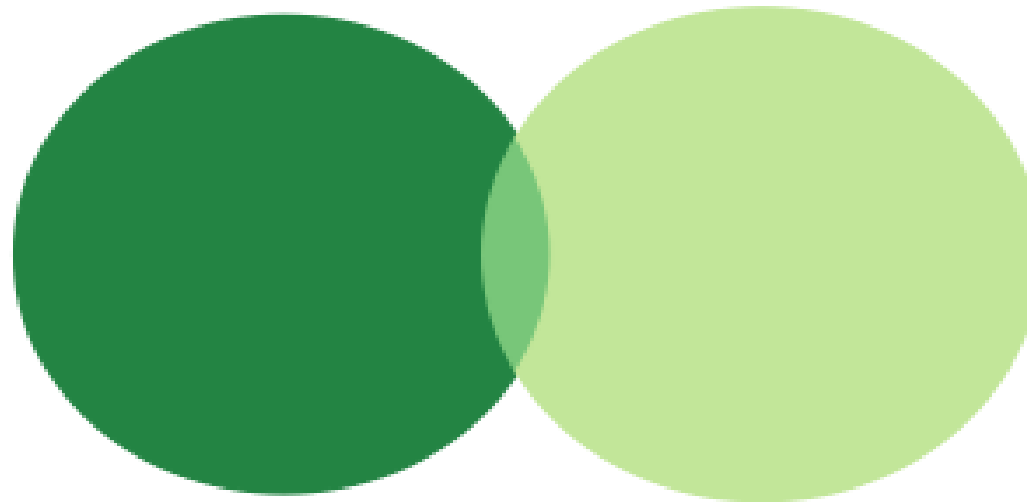


Source: U.S. Census Bureau, OnTheMap Application and LEHD Origin-Destination Employment Statistics (Beginning of Quarter Employment, 2nd Quarter of 2002-2010).

City of Richfield		
2010 - Top 5 Major Industry Sectors – % share		% change (05-10)
Accommodation & Food Service	25%	43%
Educational Services	13%	51%
Retail Trade	12%	12%
Management of Companies	11%	-10%
Administrative & Support, Waste Management	9%	296%

Richfield– Labor Force/Resident Workers

Inflow/Outflow Job Counts in 2010



Dark Green	13,851 - Employed in Selection Area, Live Outside
Light Green	14,861 - Live in Selection Area, Employed Outside
Medium Green	1,058 - Employed and Live in Selection Area

Source: U.S. Census Bureau, OnTheMap Application and LEHD Origin-Destination Employment Statistics (Beginning of Quarter Employment, 2nd Quarter of 2002-2009)

Where Employees Come From & Residents Work



Labor Pool

	City	%
14,909 jobs	Minneapolis	13%
	Richfield	7%
	St. Paul, Bloomington	6% each
	Burnsville, Eagan	3% each
	Eden Prairie, Lakeville, Apple Valley, Edina, Brooklyn Park	
	St. Louis Park	2% each



Commuting

15,919 residents working	Minneapolis	22%
	Bloomington	13%
	Edina	9%
	St. Paul	7%
	Richfield	6.5%
	Eden Prairie, Minnetonka, Eagan, St. Louis Park	3-4% each

**Richfield working residents 2010
Age Distribution:**

Under Age 30	27%
30-54	55%
Over 54	<u>18%</u>
	100%

Richfield working resident wages		Under 30
< \$1,251 per mo	20%	34%
\$1,251-\$3,333 per mo	36%	41%
> \$3,333 per mo	<u>44%</u>	<u>25%</u>
	100%	100%

Impact of the New Normal

How will Richfield Respond?

- **Changing demographics** and **housing preferences** will impact the supply and demand for new housing choices.
- Future residents will likely desire **walkability, access to services** closer to home and **less time driving**.
- **Difficulty in accessing private capital** increases the complexity of (re)development.





Urban Land
Institute

Minnesota

Industry Leader Panel Discussion

