APPENDIX A:

MITIGATION STRATEGIES

Appendix A contains the locally and regionally identified mitigation strategies for the 2012 RRRC Regional Hazard Mitigation Plan

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Rappahannock-Rapidan Regional Commission Strategies (Region-wide)

Project #	Strategy	Year Added	Hazard(s) Addressed	Priority	Estimated Cost	Funding Sources	Lead Agency/Department	Status/Schedule	Comments
1	Coordinate inter-regional meetings (with surrounding PDCs) to ensure linkage with evacuation and other emergency planning of adjoining jurisdictions, as well as EOC interoperability within and outside of region	2005	Multiple	High	None other than staff time	None needed	Rappahannock- Rapidan Regional Commission	Completed	RRRC has participated, with member jurisdictions, in meetings with surrounding localities. RRRC staff should also commit to regular attendance/participation in regional emergency coordinating meetings in the future.
2	Update floodplain maps across the region as means of improving floodplain management and ensure each jurisdiction maintains ordinances in compliance with NFIP requirements.	2005	Flood	Moderate	Dependent on extent of changes needed	FEMA	Local Jurisdictions, Rappahannock- Rapidan Regional Commission	Ongoing	Continue to monitor for additional changes; respond to jurisdiction requests for assistance as needed.
3	Conduct NFIP, CRS and Flood Prevention information sessions around the region to improve awareness of flood insurance and how communities can reduce the effects of the flood hazard.	2005	Flood	Moderate	Dependent on number of workshops and attendees	FEMA; VDEM	Local Jurisdictions, Rappahannock- Rapidan Regional Commission	Ongoing	
4	Broaden Hazard Mitigation Committee to include representation from National Parks Service, Soil and Water Conservation Districts, Red Cross, HOAs, employers, schools	2005	All	Moderate	None other than staff time	None needed	Rappahannock- Rapidan Regional Commission	Completed	2012 Plan update included participation by community colleges, employers, National Parks Service
5	Develop Emergency Preparedness manual and distribute across the region to help prepare for all hazards	2005	Multiple	High	Dependent on size and number of copies to be distributed	FEMA	Rappahannock- Rapidan Regional Commission	Ongoing, as Funding allows	Should also work with other agencies in similar efforts, such as VDEM, Virginia Department of Health
6	Facilitate continued sharing of GIS maps/data, impact studies, ordinances, plans, etc. among member jurisdictions	2005	Multiple	High	None other than staff time	None needed	Rappahannock- Rapidan Regional Commission	Completed	
7	Facilitate further review of earthquake hazard and its impacts on the region in order to develop locally relevant mitigation strategies	2012	Earthquake	High	Staff time; VDEM/FEMA assistance	None needed initially	Rappahannock- Rapidan Regional Commission	Within 1 year	To include additional HAZUS analysis
8	Wildfire prevention and training programs, including support of Firewise training for interested localities, support and publication of Virginia Department of Forestry applications and data sets	2012	Wildfire	Moderate	Staff time; Dependent on training and workshop need	None needed initially	Rappahannock- Rapidan Regional Commission	As funding allows	
9	Regional Water Supply Planning support to those jurisdictions without water supply plans in place	2012	Drought	Moderate	Staff time	VDEM; DEQ	Rappahannock- Rapidan Regional Commission	As funding allows	
10	GIS Data Analysis of Virginia Department of Forestry's Wildland-Urban Interface zones with recent imagery and projected growth areas in region	2012	Wildfire	Modearte	Staff time	DOF grants	Rappahannock- Rapidan Regional Commission	As funding allows	
11	Assist local jurisdictions with development of Continuity of Operations Planning, if not currently in place	2012	Multiple	Low	Staff time	Local, State, Federal funds	Local jurisdictions, RRRC	Ongoing	
12	Identify the four missing addresses for repetitive loss properties in the region.	2012	Flood	Moderate	Staff time	None needed	Local Jurisdictions, RRRC	Within 1 year	
13	Improve water monitoring capabilities along major rivers in the region (including additional monitor stations and improved data tracking capabilities)	2012	Flood	Moderate	Unknown	FEMA: HMGP	Local Jurisdictions, RRRC	As funding allows	

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14	Mitgation of flood-prone properties including, but	2012	Flood	Moderate	Unknown	FEMA	Local Jurisdictions,	As funding	
	not limited to, acquisition, elevation, relocation, and						RRRC	allows	
	dry & wet flood proofing of flood prone structures,								
	and mitigation reconstruction for NFIP-defined								
	Severe Repetitive Loss properties only								
15	Consider participation in the Community Rating	2012	Flood	Moderate	Unknown	FEMA	Local Jurisdictions,	As funding	
	System as a means to reduce the flood insurance						RRRC	allows	
	premiums of citizens in the region and to foster								
	better floodplain management practices								

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Culpeper County

Project #	Strategy	Year Added	Hazard(s) Addressed	Priority	Estimated Cost	Funding Sources	Lead Agency/Department	Status/Schedule	Comments
1	Develop a coordinated GIS department and improve GIS usage and capacity across county departments; Improve Emergency Operations Center use of GIS	2005	Multiple	Moderate	Staff Salary, Training	FEMA, Local Funds	Culpeper County Planning; Emergency Management	Ongoing	
2	Enhance current GIS capabilities/data to expand in-house hazard mitigation capabilities	2005	Multiple	Moderate	Staff Salary, Training	FEMA, Local Funds	Culpeper County Planning; Emergency Management	Ongoing	
3	Develop policies for early drought conservation measures	2005	Drought	Moderate	Staff time	None needed initially	Culpeper County Environmental Services	Ongoing	County is currently developing water supply plan in conjunction with Town of Culpeper
4	Develop Public Awareness campaign for flooding, hurricanes and tropical storms	2005	Flood, Hurricane, Tropical Storms	Moderate	\$1,000 annually	FEMA, local funds	Culpeper County Emergency Services	Ongoing	
5	Develop county-wide warning and alert system	2005	All Hazards	Moderate	Dependent upon upgrades needed	FEMA, VDEM, ISP	Culpeper County Emergency Services	Ongoing	Reverse 911 system is in place; need to continue to monitor for upgrades and interoperability
6	Participate in ICS scenario exercises in conjunction with other local jurisdictions	2012	Multiple	Moderate	Staff time	None other than staff time	Culpeper County Emergency Services	Ongoing	
7	Implement Town & County Water & Sewer agreement	2012	Multiple	High	Unknown	Local Funds	Culpeper County Administration	Long-term	
8	Retain thick vegetative cover on public lands flanking river to reduce erosion	2005	Flood	Moderate	Staff time	None needed	Culpeper County Planning	Deleted	
9	Limit the percentage of allowable impervious surface within developed parcels to reduce the impact of erosion and to lessen the impact of flooding	2005	Flood	Moderate	Staff time	None needed	Culpeper County Planning	Completed	In place, reference Culpeper County Code, chapter 11A
10	Design a "natural runoff" or "zero discharge" policy for stormwater subdivision design to reduce the impacts of downstream flooding	2005	Flood	Moderate	Staff time	None needed	Culpeper County Planning	Deleted	
11	Require more trees be preserved/planted in landscape designs to reduce the amount of stormwater runoff	2005	Flood	Moderate	Staff time	None needed	Culpeper County Planning	Completed	In place, reference article 33 of Zoning Ordinance
12	Require clustering for PUDs in the zoning ordinance that reduce or eliminate development in known hazard areas (generally flood zones)	2005	Flood	Moderate	Staff time	None needed	Culpeper County Planning	Completed	Floodplain ordinance in place, reference article 8A or Zoning Ordinance
13	Ensure zoning ordinance encourages higher densities only outside of known hazard areas	2005	Flood	Moderate	Staff time	None needed	Culpeper County Planning	Deleted	
14	Increase minimum lot size for development in known hazard areas	2005	Flood	Moderate	Staff time	None needed	Culpeper County Planning	Deleted	
15	Require setbacks from delineated hazard areas (e.g. wetlands, steep slopes)	2005	Multiple	Moderate	Staff time	None needed	Culpeper County Planning	Deleted	
16	Join the Community Rating System program to reduce the flood insurance premiums of citizens in Culpeper County and to foster better floodplain management practices	2005	Flood	Moderate	Staff time	Local Funds	Culpeper County Emergency Services	Deleted	
17	Buy out or elevate repetitive flood risk homes	2005	Flood	Moderate	Dependent on number of homes	FEMA Funds	Culpeper County Planning	Deleted	
18	Install generators in shelter locations for use in times of displacement/evacuations	2005	Multiple	Moderate	\$30,000 per generator	FEMA Funds	Culpeper County Emergency Services	Completed	
19	Make sure the new EOC is designed and built in such a way as to be resistant to the effects of natural hazards	2005	Multiple	Moderate	Dependent on EOC design	FEMA Funds	Culpeper County Emergency Services	Completed	

Town of Culpeper

Project #	Strategy	Year Added	Hazard(s) Addressed	Priority	Estimated Cost	Funding Sources	Lead Agency/Department	Status/Status/Schedule	Comments
1	Enhance current GIS capabilities to expand inhouse hazard mitigation capacity	2005	Multiple	Moderate	Dependent on level of enhancement	FEMA, Local funds	Town of Culpeper Department of Planning and Community Development	Ongoing	Upgrades included in Capital Improvements Plan
2	Acquire Global Positioning System (GPS) units to locate critical public infrastructure	2005	Multiple	High	\$11,000 - \$15,000	FEMA	Town of Culpeper	Completed	
3	Technology upgrades to allow the Town to more efficiently respond to disasters	2005	Multiple	High	Dependent upon upgrades identified	Grant funds	Town of Culpeper Administration	Ongoing	Installation of AMR systems ongoing through FY 2014 to improve security of public utility systems
4	Improve security and protection measures for Town's water plant and water supply reservoirs	2005	Multiple	High	Dependent upon level of enhancement	Federal funding	Town of Culpeper Department of Public Works	Ongoing	Installation of AMR systems ongoing through FY 2014; Installation of additional well systems to provide increase in MGD in testing phase
5	Improve security and protection measures for Town's electric utility and distribution system	2005	Multiple	High	Dependent upon level of enhancement	Federal funding	Town of Culpeper Director of Light and Power	Ongoing	Installation of AMR systems ongoing through FY 2014 with remote access, dual port system
6	Improve security and protection measures for Town's wastewater utility	2005	Multiple	High	Dependent upon level of enhancement	Federal funding	Town of Culpeper Department of Public Works	Ongoing	Emergency generators installed at multiple points; additional perimeter fencing installed to date
7	Provide vegetative buffers where appropriate to offset effects of potential flooding	2005	Flooding	Moderate	Staff time	None other than staff time	Town of Culpeper Departments of Planning and Community Development, Public Works	Ongoing	Streambank segments identified on Mountain Run to promote soil retention
8	Employ the use of impervious surfaces, only where practical, to counteract the effects of flooding in developed areas of town	2005	Flooding	Moderate	Staff time	None other than staff time	Town of Culpeper Departments of Planning and Community Development, Public Works	Ongoing	
9	Construct Inner Loop road between route 229 and route 522 to provide additional traffic options during flood events	2012	Flooding, Multiple	Moderate	Estimates at VDOT	VDOT, FHWA	Town of Culpeper, VDOT	2016 Completion Date	
10	Utilize old VDOT Residency property to further streamline maintenance efficiency	2012	Winter Weather, multiple	Moderate	Staff time	None other than staff time	Town of Culpeper Department of Public Works	Ongoing	
11	Complete and implement mitigation planning policies for dams at Lake Pelham and Mountain Run Lake	2012	Flooding	High	Staff time	DCR, staff time	Town of Culpeper Departments of Public Works, Planning and Community Development	Ongoing	
12	Participate in ICS scenario exercises in conjunction with other local jurisdictions	2012	Multiple	Moderate	Staff time	None other than staff time	Town of Culpeper Departments of Public Works, Planning and Community Development	Ongoing	

Fauquier County

Project #	Strategy	Year Added	Hazard(s) Addressed	Priority	Estimated Cost	Funding Sources	Lead Agency/Department	Status/Schedule	Comments
1	Build new Emergency Operations Center and Emergency Communications Center	2005	Multiple	High	Undetermined	FEMA HMGP, EMPG Grants	CFREM	Planning ongoing	Lack of funding
2	Relocation of structures out of the floodplain	2005/2012	Flood	Low	Dependent upon number structures identified	FEMA HMGP, FMA	Fauquier County Community Development	No action taken	Requires study of non-conforming homes in updated FIRM maps; Retain strategy as refined in 2012
3	Join the Community Rating System program to reduce the flood insurance premium of citizens in Fauquier County and to foster better floodplain management practices	2005/2012	Flood	Moderate	Staff time	None needed	Fauquier County Community Development	Ongoing	County now has Certified Floodplain Manager on staff; Retain strategy as refined in 2012 in coordination with Emergency Services
4	Improve generator capacity at shelters/schools	2005	Multiple	High	\$35,000 per generator	FEMA HMGP, PDM	CFREM	As funding allows	
5	Develop Code Red System throughout county	2005/2012	Multiple	Moderate	Unknown	Local funds	CFREM	As funding allows	
6	Prohibit or limit floodplain development through regulatory and/or incentive based measures	2005/2012	Flood	Low	Staff time	None needed	Fauquier County Community Development	As necessary	Zoning Ordinance updated in 2007 and 2009 to conform to federal law and updated FIRM maps. Retain strategy as refined in 2012.
7	Establish and manage riparian buffers along rivers and streams to minimize erosion and flooding	2005/2012	Flood	Low	Staff time	None needed	Fauquier County Community Development	As staff time allows	Retain strategy as refined in 2012, given pending stormwater and Chesapeake Bay regulations at state level
8	Incorporate into emergency response plans the procedure for tracking high water marks following a flood	2005/2012	Flood	Low	Staff time	None needed	CFREM	As necessary	
9	Retain thick vegetative cover on public lands flanking river to reduce the potential of erosion	2005/2012	Flood	Low	Staff time	None needed	Fauquier County Community Development	As staff time allows	This is a continuing county coordination effort with special management areas, state and federal agencies. Retain strategy as refined in 2012.
10	Sign a Cooperating Technical Partner (CTP) Agreement with FEMA.	2005/2012	Flood	Moderate	Staff time	FEMA Grants	Fauquier County Community Development	As staff time allows	Requires Floodplain Manager and GIS to work with FEMA to determine county eligibility; and Board of Supervisors authorization to pursue such a designation
11	Determine county's eligibility for Coordinating Cooperative Partner designation	2012	Flood	Moderate	Staff time	Local Funds	Fauquier County Community Development	As staff time allows	
12	Limit the percentage of allowable impervious surface within developed parcels	2005/2012	Flood	Low	Staff time	None needed	Fauquier County Community Development	As necessary	Monitor pending regulations at state and federal level for changes to impervious surface reductions. Retain strategy as refined in 2012.
13	Encourage residents to keep storm drains clear of debris during storms	2005/2012	Flood	Moderate	Staff time	None needed	Fauquier County Community Development	As necessary	Work with HOAs and John Marshall Soil and Water Conservation District to coordinate education and outreach materials
14	Develop Mobile Data Transmission System that is interoperable with Northern Virginia Public Safety agencies	2005/2012	Multiple	High	Unknown	Local, State, Federal funds	CFREM	Ongoing	
15	Require developers to plan for on-site sediment retention.	2005	Flood	High	Staff time	None needed	Fauquier County Community Development	Ongoing	Completed on a regular basis during development review.
16	Develop an open space acquisition, reuse and preservation plan targeting hazard areas.	2005	Flood	Low	\$50,000 to develop plan, additional unknown	FEMA HMGP	Fauquier County Community Development	Ongoing	Part of county planning process as necessary
17	Prohibit any development within the floodplain areas	2005	Flood	Low	Staff time	None needed	Fauquier County Community Development	Completed	Incorporated into County Ordinance
18	Revise and update regulatory floodplain maps	2005	Flood	Moderate		FEMA: MMP	Fauquier County Community Development	Completed	Updated floodplain maps adopted and monitored.

19	Designate a local floodplain manager/CRS coordinator that	2005	Flood	Moderate	Staff time	None needed	Fauquier County	Completed	County has certified Floodplain Manager on staff as of
	achieves Certified Floodplain Manager certification						Community Development		2010
20	Substitute porous surfaces/pavement for impervious pavement when appropriate to reduce flooding caused by runoff	2005	Flood	Low	Staff time	None needed	Fauquier County Community Development	As necessary	Low priority, handled on case-by-case basis
21	Retain natural vegetative bed in stormwater channels to	2005	Flood	Low	Staff time	None needed	Fauquier County	Completed	
	reduce erosion						Community Development		

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Town of Remington

Project	Strategy	Year	Hazard(s)	Priority	Estimated Cost	Funding	Lead Agency/Department	Status/Schedule	Comments
#		Added	Addressed			Sources			
1	Elevate buildings/buy-out land in floodplain.	2005	Flood	Moderate	Unknown	FEMA, Local	Town of Remington	As needed	
						Funds	Administration		
2	The water treatment plant for the Town of Remington on Confederate	2005	Multiple	High	\$35,000 per generator	FEMA, Local	Town of Remington	As funding allows	
	Boulevard needs a backup generator.					Funds	Superintendant		
3	Ensure plans for new water treatment facility at 5th Street include backup	2012	Multiple	High	Dependent upon identified	Local funds	Town of Remington	Concurrent with facility	
	power generation				solution		Superintendant	development	
4	The sewer plant that serves the Town of Remington needs a backup generator	2005	Multiple	High	\$30,000 per generator	FEMA Funds	Town of Remington	Completed	
							Superintendant		

2012 Rappahannock-Rapidan Region Mitigation Strategies

Town of Warrenton

Project #	Strategy	Year Added	Hazard(s) Addressed	Priority	Estimated Cost	Funding Sources	Lead Agency/Department	Status/Schedule	Comments
1	Coordinate all traffic signals in town. Currently the signals are not coordinated and can cause major problems for emergency vehicles trying to enter and exit the police and fire stations	2005	Multiple	Moderate	\$50,000	Local Funds, VDOT	Town of Warrenton Department of Public Works and Utilities	Ongoing	Phase I completed. Town is working to interconnect the signals via wireless during phase II.
2	Verify street addresses and ensure compliance with posting requirements.	2005	All Hazards	High	Staff time	None needed	Town of Warrenton Department of Planning and Community Development	Ongoing	
3	Join the Community Rating System program to reduce the flood insurance premiums of citizens in the Town of Warrenton and to foster better floodplain management.	2005	Flood	Moderate	Staff time	None needed	Town of Warrenton Departments of Public Works and Utilities & Planning and Community Development	Ongoing	Town has identified this as a planned effort across departments.
4	Update floodplain map for the Town of Warrenton	2005	Flood	High	\$85,000	FEMA Funds	Town of Warrenton Department of Public Works and Utilities	Completed	
5	Improve enforcement of erosion and sediment control measures to reduce erosion and flooding problems caused by sedimentation.	2005	Flood	Low	Staff time	None needed	Town of Warrenton Department of Planning and Community Development	Ongoing	
6	Additional staff training for GIS applications.	2005	Multiple	Moderate	\$2,000 to \$4,000; Dependent upon software needs; training needs	Local Funds	Town of Warrenton Departments of Public Works and Utilities & Planning and Community Development	Ongoing	
7	Increase snow removal capabilities	2005	Winter Storms	Moderate	Additional staff time and funding for new equipment	Dependent upon need for new equipment	Town of Warrenton Department of Public Works and Utilities	Ongoing	

Note: The Town of Warrenton opted against identifying new strategies during this Plan Update in order to focus on the number of ongoing efforts currently underway at the Town.

Madison County

Project	Strategy	Year	Hazard(s)	Priority	Estimated Cost	Funding Sources	Lead Agency/Department	Status/Schedule	Comments
#		Added	Addressed						
1	Identify the two repetitive loss properties in the	2005	Flood	Moderate	Staff time	None needed	Madison County Emergency	Ongoing	
	county.						Management		
2	Develop a HAZMAT team to handle possible spills on	2005	Hazardous	Moderate	Dependent on number of team members	Hazardous Material Emergency	Madison County Emergency	As funding	
	Route 29		Materials		and equipment needed	Management grant	Management	allows	
3	Expand emergency shelter capabilities for natural	2005	Multiple	Moderate	Dependent upon improvements needed	FEMA	Madison County Emergency	Ongoing	
	disasters and large-scale evacuation						Management		

Note: Madison County opted against identifying new strategies during this Plan Update due to staffing limitations and the desire to push resources toward previously identified strategies.

2012 Rappahannock-Rapidan Region Mitigation Strategies

Town of Madison

Project	Strategy	Year	Hazard(s) Addressed	Priority	Estimated Cost	Funding Sources	Lead	Status/Schedule	Comments
#		Added					Agency/Department		
1	Improve stormwater runoff with the implementation of stormwater management techniques	2005	Flood	High	Town staff has estimates	FEMA, USDA, Soil and Water Conservation	Town of Madison Administration	As funding allows	
2	Protect utilities by placing overhead wires and cables underground	2005	High winds, tornadoes, hurricanes, winter storms	Moderate	Town staff has estimates for existing line burial; future line burial would be taken care of via ordinance amendments	CDBG	Town of Madison Administration	As funding allows, long-term	

Note: The Town of Madison opted against identifying new strategies during this Plan Update due to limited staffing and the desire to push resources toward previously identified strategies.

Orange County

Project #	Strategy	Year Added	Hazard(s) Addressed	Priority	Estimated Cost	Funding Sources	Lead Agency/Department	Status/Schedule	Comments
1	Identify and develop additional shelter sites for evacuees from within and outside the region	2005/2012	Multiple	High	Staff time	General fund	Orange County Department of Emergency Management	Ongoing	Modified for 2012 Plan Update.
2	Expand and fully equip Emergency Operations Center	2005	Multiple	High	\$75,000	General fund, North Anna funds and grants	Orange County Administration, Emergency Management	Ongoing	
3	Expand and fully equip E-911 Center	2012	Multiple	High	\$200,000	Local and grant funding	Orange County Administration, Emergency Management and Emergency Communications	As funding allows	
4	Upgrade Reverse 911 system with a modern multi-notification system	2005/2012	Multiple	High	\$40,000	General fund, North Anna funds and grants	Orange County Administration, Emergency Management and Emergency Communications	Ongoing	Modified for 2012 plan.
5	Install a generator at the Orange County Courthouse facility	2012	Multiple	High	\$50,000	General fund, FEMA, grants	Orange County Department of Emergency Management	As funding allows	
6	Install and replace generators in County Fire and Rescue station #21	2012	Multiple	High	\$58,333	General fund, FEMA, grants	Orange County Department of Emergency Management	As funding allows	
7	Install and replace generators in County Fire and Rescue station #24	2012	Multiple	High	\$58,333	General fund, FEMA, grants	Orange County Department of Emergency Management	As funding allows	
9	Install and replace generators in County Fire and Rescue station #29 Conduct a detailed needs assessment for the county's emergency response services	2012	Multiple Multiple	High Moderate	\$58,333 Unknown	General fund, FEMA, grants	Orange County Department of Emergency Management	As funding allows	
			·			Local, ODP	Orange County Department of Emergency Management	Ongoing	
10	Upgrade or replace generators at communications sites throughout Orange County and add surveillance equipment. Monitoring systems should also be added to provide the following information: fuel status, generator status, temperature status, generator output status	2012	Multiple	High	\$100,000	General fund, grants	Orange County Department of Emergency Management	As funding allows	
11	Retrofit Locust Grove Middle School as an emergency shelter with the addition of a generator	2012	Multiple	Moderate	\$50,000	General fund, grants	Orange County Department of Emergency Management	As funding allows	
12	Retrofit Prospect Heights Middle School as an emergency shelter with the addition of a generator	2012	Multiple	Moderate	\$50,000	General fund, grants	Orange County Department of Emergency Management	As funding allows	
13	Retrofit High School Field House as an emergency shelter with the addition of a generator	2012	Multiple	Moderate	\$50,000	General fund, grants	Orange County Department of Emergency Management	As funding allows	
14	Apply for and obtain funding for hazard mitigation plan implementation	2005	Multiple	High	Staff time	None needed initially	Orange County Administration, Emergency Management and Emergency Communications	Ongoing	Modified for 2012 plan
15	Identify potential terrorism targets (local) and plan for their protection	2005	Terrorism	High	Staff time	State Homeland Security Grant program	Orange County Emergency Operations Center, Local Police	Ongoing	Partially covered by other existing plans
16	Incorporate Hazard Mitigation plan into Comprehensive Plan and Capital Improvements Plan	2005	Multiple	Moderate	Staff time	None needed	Orange County Administration, Department of Planning and Zoning	Ongoing	
17	Complete a stormwater drainage study/plan for known problem areas	2005	Flood		Staff time	General Fund, grants	Orange County Department of Planning and Zoning	As funding allows	Town of Orange study reference
18	Develop and implement a multi-hazard public awareness program	2005	Multiple	Moderate	Staff time	General Fund	Orange County Department of Emergency Management and Emergency Communiciation	Ongoing	
19	Develop an internal GIS that may be used for analysis in times of emergency	2005/2012	Multiple	Moderate	Staff time	FEMA, VGIN, Local Funds	Orange County Department of Planning and Zoning	Ongoing	GIS available for review, not analysis

20	Develop and incorporate database information for GIS use	2005	Multiple	Moderate	Staff time	General fund	Orange County Department of Planning and Zoning	Deleted	Revised in 2012 plan, strategy #19
21	Identify flood inundation zones for all dams regulated through the Virginia Department of Conservation and Recreation Dam Safety program	2005	Flood	Moderate	Staff time	General fund, DCR	Orange County Department of Planning and Zoning	As funding allows	
22	Upgrade or replace outdated storage shed at the Orange County Sheriff's office	2012	Multiple	High	Unknown	General fund, FEMA	Orange County Department of Emergency Management, Sheriff's Office	As funding allows	
23	Install and replace generators in county fire and rescue stations	2005	Multiple	High	\$160,650	General fund	Orange County Department of Emergency Communications	Deleted	Revised in 2012 plan, strategies #5 through 8
24	Prepare for loss of electricity at vulnerable facilities	2005	Multiple	High	Staff time	General fund	Orange County EOC	Completed	
25	Create an evacuation plan and clean up scenario in the event of a train derailment resulting in a toxic spill	2005	Hazardous Materials	Moderate	Dependent on location	HMEP grants	Orange County/Town or Orange	Completed	Included in County Emergency Operations Plan
26	Identify/prepare evacuation routes and shelter locations for natural or man-made disasters	2005	Multiple	Moderate	Staff time	General Fund, FEMA grans	Orange County EOC	Completed	Included in County Emergency Operations Plan
27	Develop a terrorism response plan	2005	Terrorism	Moderate	Staff time	General fund	Orange County Administration, EOC, Planning	Completed	Partially covered through other plans
28	Design an early warning system for hazard events	2005	Multiple	Moderate	Staff time	General fund	Orange County EOC, Law enforcement	Completed	
29	In the floodplain ordinance, identify "flooding due to manmade structure" as a concern within the County, also determine ways to regulate development within the flood inundation zones as a function of the floodplain ordinance	2005	Flood	Moderate	Staff time	General fund	Orange County Planning and Zoning	Completed	Floodplain ordinance in place
30	Prepare for radiological problems from North Anna nuclear power station	2005	Hazardous Materials	High	Staff time	HMEP grants	Orange County EOC	Completed	
31	Prevent development between Lake of the Woods Dam and the Rapidan River	2005	Flood	Moderate	Staff time	General fund	Orange County Planning and Zoning	Completed	Addressed through Dam Inundation statute

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Town of Orange

Project	Strategy	Year	Hazard(s)	Priority	Estimated Cost	Funding Sources	Lead Agency/Department	Status/Schedule	Comments
#		Added	Addressed						
1	Plan for derailment of freight trains which pass through center of town (4,000 pop) – Large tank cars, chlorine, anhydrous, etc.	2005	Hazardous Materials	Moderate/High	Dependent upon location and event	Hazardous Materials Emergency Preparedness grant	Town of Orange; Railroad	Ongoing	Also consider short-term safety improvements at rail crossings
2	Implement preferred recommendation of the 2006 Baylor Creek Stream Restoration Study	2012	Flood	Moderate	Dependent upon recommendations implemented	Federal/State level grants	Town of Orange Department of Community Development	As funding allows	
3	Perform floodplain mapping of Town to determine base flood elevations.	2012	Flood	Low	Staff time	None needed initially	Town of Orange Department of Community Development	As staffing allows	
4	Purchase residences in area(s) subject to recurrent flooding	2005	Flood, Hurricane, Tropical Storms	Low	Dependent on number to be acquired	FEMA, local funds	FEMA, Insurance	Dependent on several factors	Modified for 2012 plan
5	Prepare for flow of people during an emergency	2005	Multiple	Moderate	Dependent on planning and implementation	HMEP, PDM	Town of Orange	Deleted	
6	Assist in adoption of ordinance in building in known flood zones	2005	Flood	Low	Staff time	None needed	Town of Orange Community Development	Deleted	

Rappahannock County

Project	Strategy	Year	Hazard(s)	Priority	Estimated	Funding	Lead Agency/Department	Status/Schedule	Comments
#		Added	Addressed		Cost	Sources			
1	Improve GIS data within the county in order to perform more accurate risk assessments.	2005	Multiple	Low	\$10,000 to \$15,000	Local Funds, Grants	Rappahannock County E-911 Coordination	Ongoing	
2	Develop/revitalize relationship with Red Cross for shelter operations planning.	2005	Multiple	High	None needed initially	None needed initially	Rappahannock County Emergency Coordination	Ongoing	
3	Join the Community Rating System program to reduce the flood insurance premiums of citizens in the Rappahannock County and to foster better floodplain management practices.	2005	Flooding	Low	\$1,000 to \$3,000	Local Funds	Rappahannock County Administration	Ongoing	
4	Coordinate wildfire planning with Shenandoah National Park.	2005	Wildfire	High	None needed initially	None needed initially	Rappahannock County Administration/Emergency Coordination	Ongoing	
5	Promote "Firewise" fire protection by providing literature/brochures with each building permit issued in County for rural area construction.	2005	Wildfire	Moderate	<\$1,000 annually	General Funds	Rappahannock County Administration	Completed	Has been implemented and part of continuing local coordination
6	Design and build a new EOC.	2005	All Hazards	High	Unknown	General Funds, FEMA	Rappahannock County Administration	Deferred	Lack of funding
7	Identify relocation of commercial uses in floodplain	2005	Flooding	Moderate	\$1 to 1.5M	FEMA HMP Grants	Rappahannock County Building Official	Deferred	Lack of funding
8	Install emergency generators at county emergency shelters – Amissville Fire Department, Washington Fire Department	2012	All Hazards	Moderate	Unknown	General Funds, FEMA	Rappahannock County Emergency Coordination	As funding allows	
9	Install emergency generators at primary county emergency shelters at Rappahannock Elementary School and Rapppahannock County High School	2012	All Hazards	Moderate	Unknown	General Funds, FEMA	Rappahannock County Emergency Coordination	As funding allows	

APPENDIX B:

FEMA CROSSWALK

Appendix B contains a copy of the Local Hazard Mitigation Plan Review Crosswalk for the 2012 RRRC Regional Hazard Mitigation Plan. The plan was submitted to FEMA in May 2012 for review.

Note: The FEMA Crosswalk will be included in the final plan, pending review and comments from FEMA.

INSTRUCTIONS FOR USING THE PLAN REVIEW CROSSWALK FOR REVIEW OF LOCAL MITIGATION PLANS

Attached is a Plan Review Crosswalk based on the *Local Multi-Hazard Mitigation Planning Guidance*, published by FEMA in July, 2008. This Plan Review Crosswalk is consistent with the *Robert T. Stafford Disaster Relief and Emergency Assistance Act* (Stafford Act), as amended by Section 322 of the *Disaster Mitigation Act of 2000* (P.L. 106-390), the *National Flood Insurance Act of 1968*, as amended by the *National Flood Insurance Reform Act of 2004* (P.L. 108-264) and *44 Code of Federal Regulations (CFR) Part 201 – Mitigation Planning*, inclusive of all amendments through October 31, 2007.

SCORING SYSTEM

- **N Needs Improvement:** The plan does not meet the minimum for the requirement. Reviewer's comments must be provided.
- **S Satisfactory:** The plan meets the minimum for the requirement. Reviewer's comments are encouraged, but not required.

Each requirement includes separate elements. All elements of a requirement must be rated "Satisfactory" in order for the requirement to be fulfilled and receive a summary score of "Satisfactory." A "Needs Improvement" score on elements shaded in gray (recommended but not required) will not preclude the plan from passing.

When reviewing single jurisdiction plans, reviewers may want to put an N/A in the boxes for multi-jurisdictional plan requirements. When reviewing multi-jurisdictional plans, however, all elements apply. States that have additional requirements can add them in the appropriate sections of the *Local Multi-Hazard Mitigation Planning Guidance* or create a new section and modify this Plan Review Crosswalk to record the score for those requirements. Optional matrices for assisting in the review of sections on profiling hazards, assessing vulnerability, and identifying and analyzing mitigation actions are found at the end of the Plan Review Crosswalk.

The example below illustrates how to fill in the Plan Review Crosswalk.:

This description shall include an overall summ	Location in the Plan (section or	id its impact on the community.	SCO	ORE
Element	annex and page #)	Reviewer's Comments	N	s
A. Does the new or updated plan include an overall summary description of the jurisdiction's vulnerability to each hazard?	Section II, pp. 4-10	The plan describes the types of assets that are located within geographically defined hazard areas as well as those that would be affected by winter storms.		
B. Does the new or updated plan address the impact of each hazard on the jurisdiction?	Section II, pp. 10- 20	The plan does not address the impact of two of the five hazards addressed in the plan. Required Revisions: Include a description of the impact of floods and earthquakes on the assets. Recommended Revisions: This information can be presented in terms of dollar value or percentages of damage.		

LOCAL MITIGATION PLAN REVIEW SUMMARY

The plan cannot be approved if the plan has not been formally adopted. Each requirement includes separate elements. All elements of the requirement must be rated "Satisfactory" in order for the requirement to be fulfilled and receive a score of "Satisfactory." Elements of each requirement are listed on the following pages of the Plan Review Crosswalk. A "Needs Improvement" score on elements shaded in gray (recommended but not required) will not preclude the plan from passing. Reviewer's comments must be provided for requirements receiving a "Needs Improvement" score.

Prerequisite(s) (Check Applicable Box)	NOT MET	MET
Adoption by the Local Governing Body: §201.6(c)(5) OR		
Multi-Jurisdictional Plan Adoption: §201.6(c)(5) AND		
3. Multi-Jurisdictional Planning Participation: §201.6(a)(3)		
Planning Process	N	s
4. Documentation of the Planning Process: §201.6(b) and §201.6(c)(1)		
Risk Assessment	N	s
5. Identifying Hazards: §201.6(c)(2)(i)		
6. Profiling Hazards: §201.6(c)(2)(i)		
7. Assessing Vulnerability: Overview: §201.6(c)(2)(ii)		
8. Assessing Vulnerability: Addressing Repetitive Loss Properties. §201.6(c)(2)(ii)		
Assessing Vulnerability: Identifying Structures, Infrastructure, and Critical Facilities: §201.6(c)(2)(ii)(B)		
10. Assessing Vulnerability: Estimating Potential Losses: §201.6(c)(2)(ii)(B)		
11. Assessing Vulnerability: Analyzing Development Trends: §201.6(c)(2)(ii)(C)		
12. Multi-Jurisdictional Risk Assessment: §201.6(c)(2)(iii)		

SCORING SYSTEM

Please check one of the following for each requirement.

- **N Needs Improvement:** The plan does not meet the minimum for the requirement. Reviewer's comments must be provided.
- **S Satisfactory:** The plan meets the minimum for the requirement. Reviewer's comments are encouraged, but not required.

Mitigation Strategy	N	S
13. Local Hazard Mitigation Goals: §201.6(c)(3)(i)		
14. Identification and Analysis of Mitigation Actions: §201.6(c)(3)(ii)		
15. Identification and Analysis of Mitigation Actions: NFIP Compliance. §201.6(c)(3)(ii) 16. Implementation of Mitigation Actions:		
\$201.6(c)(3)(iii)		
17. Multi-Jurisdictional Mitigation Actions: §201.6(c)(3)(iv)		
Plan Maintenance Process	N	s
18. Monitoring, Evaluating, and Updating the Plan: §201.6(c)(4)(ii)		
19. Incorporation into Existing Planning Mechanisms: §201.6(c)(4)(ii)		
20. Continued Public Involvement: §201.6(c)(4)(iii)		
Additional State Requirements*	N	s
Insert State Requirement		
Insert State Requirement		
Insert State Requirement		
LOCAL MITIGATION PLAN APPROVAL STAT	rus	
PLAN NOT	APPROVE	D
See Reviewer's	s Comment	s L
DI AN	APPROVE	n

^{*}States that have additional requirements can add them in the appropriate sections of the *Local Multi-Hazard Mitigation Planning Guidance* or create a new section and modify this Plan Review Crosswalk to record the score for those requirements.

Local Mitigation Plan Review and Approval Status

Jurisdiction:	Title of Plan: Rappah	annock-Rapidan	Date	e of Plan:			
Rappahannock-Rapidan Region	Regional Hazard Mitig			/2012			
Local Point of Contact:		Address:					
Patrick Mauney		420 Southridge Park		106			
Title:		Culpeper, VA 22701					
GIS Program Manager							
Agency:							
Rappahannock-Rapidan Regional Commissio	n						
Phone Number:		E-Mail:					
540.829.7450		plmauney@rrregion.	.org				
State Reviewer:	Title:		Date	۵'			-
State Neviewer.	1100		Date	.			
			l.				
FEMA Reviewer:	Title:		Date	e:			
Date Received in FEMA Region [Insert #]							
Plan Not Approved							
•							
Plan Approved							
Date Approved							
					NFIP S	Status*	
Jurisdiction:				Y	N	N/A	CRS Class
Culpeper County, Virginia				Х			

			NFIP S	status [*]	
Jurisdiction:	Y	′	N	N/A	CRS Class
1. Culpeper County, Virginia	×	(
2. Fauquier County, Virginia	Х	(
3. Madison County, Virginia	Х	(
4. Orange County, Virginia	Х	(
5. Rappahannock County, Virginia	×	(

* Notes: Y = Participating

N = Not Participating

N/A = Not Mapped

	Local Mitigatio	n Plan	Review	and	Appro	val Status
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Jurisdiction:	Title of Plan: Rappah		Date of Plan:
Rappahannock-Rapidan Region	Regional Hazard Mitiga	ation Plan	4/20/2012
Local Point of Contact:		Address:	
Patrick Mauney		420 Southridge Parkw	ay, #106
Title:		Culpeper, VA 22701	
GIS Program Manager			
Agency:			
Rappahannock-Rapidan Regional Commission	n		
Phone Number:		E-Mail:	
540.829.7450		plmauney@rrregion.or	rg
			-
State Reviewer:	Title:		Date:
FEMA Reviewer:	Title:		Date:

Date Received in FEMA Region [Insert #]	
Plan Not Approved	
Plan Approved	
Date Approved	
	NFIP Status*

		NFIP S	Status*	
Jurisdiction:	Y	N	N/A	CRS Class
1. Town of Culpeper, Virginia	Χ			
2. Town of Madison, Virginia	Χ			
3. Town of Orange, Virginia	Х			
4. Town of Remington, Virginia	Х			
5. Town of Warrenton, Virginia	Х			

^{*} Notes: Y = Participating N = Not Participating N/A = Not Mapped

PREREQUISITE(S)

1. Adoption by the Local Governing Body

Requirement §201.6(c)(5): [The local hazard mitigation plan **shall** include] documentation that the plan has been formally adopted by the governing body of the jurisdiction requesting approval of the plan (e.g., City Council, County Commissioner, Tribal Council).

	Location in the			SCO	
Element	Plan (section or annex and page #)	Reviewer's Comments		NOT MET	MET
A. Has the local governing body adopted new or updated plan?	Appendix D, page 1				
B. Is supporting documentation, such as a resolution, included?	Appendix D, pages 2 - 11				
		SUMMAR	RY SCORE		

2. Multi-Jurisdictional Plan Adoption

Requirement §201.6(c)(5): For multi-jurisdictional plans, each jurisdiction requesting approval of the plan must document that it has been formally adopted.

	Location in the			SCC	ORE
Element	Plan (section or annex and page #)	Reviewer's Comments		NOT MET	MET
A. Does the new or updated plan indicate the specific jurisdictions represented in the plan?	Section 1, page 4				
B. For each jurisdiction, has the local governing body adopted the new or updated plan?	Appendix D, pages 2 - 11				
C. Is supporting documentation, such as a resolution, included for each participating jurisdiction?	Appendix D, pages 2 - 11				
			SUMMARY SCORE		

3. Multi-Jurisdictional Planning Participation

Requirement §201.6(a)(3): Multi-jurisdictional plans (e.g., watershed plans) may be accepted, as appropriate, as long as each jurisdiction has participated in the process ... Statewide plans will not be accepted as multi-jurisdictional plans.

	Location in the		SC	ORE
Element	Plan (section or annex and page #)	Reviewer's Comments	NOT MET	MET
A. Does the new or updated plan describe how each jurisdiction participated in the plan's development?	Section 2, pages 3 - 5			
B. Does the updated plan identify all participating jurisdictions, including new, continuing, and the jurisdictions that no longer participate in the plan?	Section 1, page 4			
		SUMMARY SCORE		

<u>PLANNING PROCESS:</u> §201.6(b): An open public involvement process is essential to the development of an effective plan.

4. Documentation of the Planning Process

Requirement §201.6(b): In order to develop a more comprehensive approach to reducing the effects of natural disasters, the planning process shall include:

- (1) An opportunity for the public to comment on the plan during the drafting stage and prior to plan approval;
- (2) An opportunity for neighboring communities, local and regional agencies involved in hazard mitigation activities, and agencies that have the authority to regulate development, as well as businesses, academia and other private and non-profit interests to be involved in the planning process; and
- (3) Review and incorporation, if appropriate, of existing plans, studies, reports, and technical information.

Requirement §201.6(c)(1): [The plan shall document] the planning process used to develop the plan, including how it was prepared, who was involved in the process, and how the public was involved.

		Location in the		SC	ORE
Ele	ment	Plan (section or annex and page #)	Reviewer's Comments	N	S
A.	Does the plan provide a narrative description of the process followed to prepare the new or updated plan?	Section 2, pages 3 – 12			
B.	Does the new or updated plan indicate who was involved in the current planning process? (For example, who led the development at the staff level and were there any external contributors such as contractors? Who participated on the plan committee, provided information, reviewed drafts, <i>etc.</i> ?)	Section 2, pages 3 – 5; Appendix C, pages 73 - 79			
C.	Does the new or updated plan indicate how the public was involved? (Was the public provided an opportunity to comment on the plan during the drafting stage and prior to the plan approval?)	Section 2, pages 4 – 5; Appendix C, pages 96 - 101			
D.	Does the new or updated plan discuss the opportunity for neighboring communities, agencies, businesses, academia, nonprofits, and other interested parties to be involved in the planning process?	Section 2, page 3; Section 9, pages 2 - 4			
E.	Does the planning process describe the review and incorporation, if appropriate, of existing plans, studies, reports, and technical information?	Section 7, pages 1 - 9			
F.	Does the updated plan document how the planning team reviewed and analyzed each section of the plan and whether each section was revised as part of the update process?	Section 2, page 4			
			SUMMARY SCORE		

<u>RISK ASSESSMENT</u>: $\S 201.6(c)(2)$: The plan shall include a risk assessment that provides the factual basis for activities proposed in the strategy to reduce losses from identified hazards. Local risk assessments must provide sufficient information to enable the jurisdiction to identify and prioritize appropriate mitigation actions to reduce losses from identified hazards.

5. Identifying Hazards

Requirement §201.6(c)(2)(i): [The risk assessment shall include a] description of the type ... of all natural hazards that can affect the jurisdiction.

	Location in the		SC	ORE
Element	Plan (section or annex and page #)	Reviewer's Comments	N	s
A. Does the new or updated plan include a description of the types of all natural hazards that affect the jurisdiction?	Section 4, pages 1 - 29			
		SUMMARY SCO	RE	

6. Profiling Hazards

Requirement §201.6(c)(2)(i): [The risk assessment **shall** include a] description of the ... location and extent of all natural hazards that can affect the jurisdiction. The plan **shall** include information on previous occurrences of hazard events and on the probability of future hazard events.

	Location in the	·	SC	ORE
Element	Plan (section or annex and page #)	Reviewer's Comments	N	S
A. Does the risk assessment identify the location (<i>i.e.</i> , geographic area affected) of each natural hazard addressed in the new or updated plan?	Section 5, pages 1 - 20			
B. Does the risk assessment identify the extent (<i>i.e.</i> , magnitude or severity) of each hazard addressed in the new or updated plan?	Section 5, pages 1 – 20			
C. Does the plan provide information on previous occurrences of each hazard addressed in the new or updated plan?	Section 5, pages 1 – 20			
D. Does the plan include the probability of future events (<i>i.e.</i> , chance of occurrence) for each hazard addressed in the new or updated plan?	Section 5, pages 1 - 20			
		SUMMARY SCORE		

7. Assessing Vulnerability: Overview

Requirement §201.6(c)(2)(ii): [The risk assessment **shall** include a] description of the jurisdiction's vulnerability to the hazards described in paragraph (c)(2)(i) of this section. This description **shall** include an overall summary of each hazard and its impact on the community.

,	Location in the	,		SC	ORE
Element	Plan (section or annex and page #)	Reviewer's Comments		N	S
A. Does the new or updated plan include an overall summary description of the jurisdiction's vulnerability to each hazard?	Section 6, pages 1 – 25				
B. Does the new or updated plan address the impact of each hazard on the jurisdiction?	Section 6, pages 1 - 25				
			SUMMARY SCORE		

8. Assessing Vulnerability: Addressing Repetitive Loss Properties

Requirement §201.6(c)(2)(ii): [The risk assessment] **must** also address National Flood Insurance Program (NFIP) insured structures that have been repetitively damaged floods.

	Location in the		SC	ORE
Element	Plan (section or annex and page #)	Reviewer's Comments	N	S
A. Does the new or updated plan describe vulnerability in terms of the types and numbers of <i>repetitive loss</i> properties located in the identified hazard areas?	Section 6, page 17	Note: This requirement becomes effective for all local plans approved after October 1, 2008.		
		SUMMARY SCORE		

9. Assessing Vulnerability: Identifying Structures

Requirement §201.6(c)(2)(ii)(A): The plan **should** describe vulnerability in terms of the types and numbers of existing and future buildings, infrastructure, and critical facilities located in the identified hazard area

	Location in the		SC	ORE
Element	Plan (section or annex and page #)	Reviewer's Comments	N	S
A. Does the new or updated plan describe vulnerability in terms of the types and numbers of existing buildings, infrastructure, and critical facilities located in the identified hazard areas?	Section 6, pages 1 – 25	Note: A "Needs Improvement" score on this requirement will not preclude the plan from passing.		
B. Does the new or updated plan describe vulnerability in terms of the types and numbers of future buildings, infrastructure, and critical facilities located in the identified hazard areas?	Section 6, pages 1 – 25	Note: A "Needs Improvement" score on this requirement will not preclude the plan from passing.		
		SUMMARY SCORE		

10. Assessing Vulnerability: Estimating Potential Losses

Requirement §201.6(c)(2)(ii)(B): [The plan **should** describe vulnerability in terms of an] estimate of the potential dollar losses to vulnerable structures identified in paragraph (c)(2)(ii)(A) of this section and a description of the methodology used to prepare the estimate

	Location in the		SCORE	
Element	Plan (section or annex and page #)	Reviewer's Comments	N	S
A. Does the new or updated plan estimate potential	Section 6, pages 1	Note: A "Needs Improvement" score on this requirement will		
dollar losses to vulnerable structures?	– 25	not preclude the plan from passing.		
B. Does the new or updated plan describe the	Section 6, pages 1	Note: A "Needs Improvement" score on this requirement will		
methodology used to prepare the estimate?	– 25	not preclude the plan from passing.		
		SUMMARY SCORE		

11. Assessing Vulnerability: Analyzing Development Trends

Requirement §201.6(c)(2)(ii)(C): [The plan **should** describe vulnerability in terms of] providing a general description of land uses and development trends within the community so that mitigation options can be considered in future land use decisions.

	Location in the		SCO	ORE
	Plan (section or		N	S
Element	annex and page #)	Reviewer's Comments		
A. Does the new or updated plan describe land uses and	Section 3, pages 5	Note: A "Needs Improvement" score on this requirement will		
development trends?	– 14	not preclude the plan from passing.		
		SUMMARY SCORE		

12. Multi-Jurisdictional Risk Assessment

Requirement §201.6(c)(2)(iii): For multi-jurisdictional plans, the risk assessment **must** assess each jurisdiction's risks where they vary from the risks facing the entire planning area.

	Location in the			SCC	ORE
Element	Plan (section or annex and page #)	Reviewer's Comments		N	S
A. Does the new or updated plan include a risk assessment for each participating jurisdiction as needed to reflect unique or varied risks?	Section 6, pages 22 – 23				
		SUMMARY SCORE	=		

<u>MITIGATION STRATEGY</u>: $\S 201.6(c)(3)$: The plan shall include a mitigation strategy that provides the jurisdiction's blueprint for reducing the potential losses identified in the risk assessment, based on existing authorities, policies, programs and resources, and its ability to expand on and improve these existing tools.

13. Local Hazard Mitigation Goals

Requirement §201.6(c)(3)(i): [The hazard mitigation strategy **shall** include a] description of mitigation goals to reduce or avoid long-term vulnerabilities to the identified hazards.

	Location in the			SCO	ORE
Element	Plan (section or annex and page #)	Reviewer's Comments		N	S
A Does the new or updated plan include a description of mitigation goals to reduce or avoid long-term vulnerabilities to the identified hazards?	Section 8, page 2				
			SUMMARY SCORE		

14. Identification and Analysis of Mitigation Actions

Requirement §201.6(c)(3)(ii): [The mitigation strategy **shall** include a] section that identifies and analyzes a comprehensive range of specific mitigation actions and projects being considered to reduce the effects of each hazard, with particular emphasis on new and existing buildings and infrastructure.

• •	Location in the		SC	ORE
Element	Plan (section or annex and page #)	Reviewer's Comments	N	S
A. Does the new or updated plan identify and analyze a comprehensive range of specific mitigation actions and projects for each hazard?	Section 8, pages 3 – 7; Appendix A, pages 2 – 13			
B Do the identified actions and projects address reducing the effects of hazards on new buildings and infrastructure?	Section 8, pages 2 – 7			
C. Do the identified actions and projects address reducing the effects of hazards on existing buildings and infrastructure?	Section 8, pages 2 – 7			
		SUMMARY SCORE		

15. Identification and Analysis of Mitigation Actions: National Flood Insurance Program (NFIP) Compliance

Requirement: §201.6(c)(3)(ii): [The mitigation strategy] must also address the jurisdiction's participation in the National Flood Insurance Program (NFIP), and continued compliance with NFIP requirements, as appropriate.

	Location in the		SC	ORE
Element	Plan (section or annex and page #)	Reviewer's Comments	N	S
A. Does the new or updated plan describe the jurisdiction (s) participation in the NFIP?	Section 6, page 15	Note: This requirement becomes effective for all local mitigation plans approved after October 1, 2008.		
B. Does the mitigation strategy identify, analyze and prioritize actions related to continued compliance with the NFIP?	Appendix A, page 2	Note: This requirement becomes effective for all local mitigation plans approved after October 1, 2008.		
		SUMMARY SCORE		

16. Implementation of Mitigation Actions

Requirement: §201.6(c)(3)(iii): [The mitigation strategy section **shall** include] an action plan describing how the actions identified in section (c)(3)(ii) will be prioritized, implemented, and administered by the local jurisdiction. Prioritization **shall** include a special emphasis on the extent to which benefits are maximized according to a cost benefit review of the proposed projects and their associated costs.

	Location in the		SC	ORE
Element	Plan (section or annex and page #)	Reviewer's Comments	N	S
A. Does the new or updated mitigation strategy include how the actions are prioritized ? (For example, is there a discussion of the process and criteria used?)	Section 8, page 6			
B. Does the new or updated mitigation strategy address how the actions will be implemented and administered, including the responsible department, existing and potential resources and the timeframe to complete each action?	Section 8, pages 5 – 6; Appendix A, pages 2 – 13			
C. Does the new or updated prioritization process include an emphasis on the use of a cost-benefit review to maximize benefits?	Section 8, page 6			
D. Does the updated plan identify the completed, deleted or deferred mitigation actions as a benchmark for progress, and if activities are unchanged (<i>i.e.</i> , deferred), does the updated plan describe why no changes occurred?	Section 8, page 7; Section 9, pages 1 - 2; Appendix A, pages 2 - 13			
		SUMMARY SCORE		

17. Multi-Jurisdictional Mitigation Actions

Requirement §201.6(c)(3)(iv): For multi-jurisdictional plans, there **must** be identifiable action items specific to the jurisdiction requesting FEMA approval or credit of the plan.

	Location in the		SCC	ORE
Element	Plan (section or annex and page #)	Reviewer's Comments	N	S
A Does the new or updated plan include identifiable action items for each jurisdiction requesting FEMA approval of the plan?	Appendix A, pages 2 – 13			
B. Does the updated plan identify the completed, deleted or deferred mitigation actions as a benchmark for progress, and if activities are unchanged (<i>i.e.</i> , deferred), does the updated plan describe why no changes occurred?	Section 8, page 7; Section 9, pages 1 – 2; Appendix A, pages 2 – 13			
		SUMMARY SCORE		

PLAN MAINTENANCE PROCESS

18. Monitoring, Evaluating, and Updating the Plan

Requirement §201.6(c)(4)(i): [The plan maintenance process **shall** include a] section describing the method and schedule of monitoring, evaluating, and updating the mitigation plan within a five-year cycle.

	Location in the		SC	DRE
Element	Plan (section or annex and page #)	Reviewer's Comments	N	s
A. Does the new or updated plan describe the method and schedule for monitoring the plan, including the responsible department?	Section 9, pages 2 - 4			
B. Does the new or updated plan describe the method and schedule for evaluating the plan, including how, when and by whom (<i>i.e.</i> the responsible department)?	Section 9, pages 2 – 4			
C. Does the new or updated plan describe the method and schedule for updating the plan within the five-year cycle?	Section 9, pages 2 – 4			
		SUMMARY SCORE		

19. Incorporation into Existing Planning Mechanisms

Requirement §201.6(c)(4)(ii): [The plan **shall** include a] process by which local governments incorporate the requirements of the mitigation plan into other planning mechanisms such as comprehensive or capital improvement plans, when appropriate.

	Location in the	SC	ORE	
Element	Plan (section or annex and page #)	Reviewer's Comments	N	s
A. Does the new or updated plan identify other local planning mechanisms available for incorporating the mitigation requirements of the mitigation plan?	Section 7, pages 2 – 3; Section 9, page 2			
B. Does the new or updated plan include a process by which the local government will incorporate the mitigation strategy and other information contained in the plan (<i>e.g.</i> , risk assessment) into other planning mechanisms, when appropriate?	Section 9, page 2			
C. Does the updated plan explain how the local government incorporated the mitigation strategy and other information contained in the plan (<i>e.g.</i> , risk assessment) into other planning mechanisms, when appropriate?	Section 8, page 7; Section 9, pages 2 - 3; Appendix A, pages 2 - 13			
		SUMMARY SCORE		

Continued Public Involvement

Requirement §201.6(c)(4)(iii): [The plan maintenance process **shall** include a] discussion on how the community will continue public participation in the plan maintenance process.

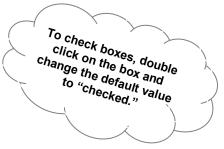
,	Location in the		SCC	ORE
Element	Plan (section or annex and page #)	Reviewer's Comments	N	S
A. Does the new or updated plan explain how continued public participation will be obtained? (For example, will there be public notices, an on-going mitigation plan committee, or annual review meetings with stakeholders?)	Section 9, pages 2 - 4			
		SUMMARY SCORE		

MATRIX A: PROFILING HAZARDS

This matrix can assist FEMA and the State in scoring each hazard. Local jurisdictions may find the matrix useful to ensure that their plan addresses each natural hazard that can affect the jurisdiction. **Completing the matrix is not required**.

Note: First, check which hazards are identified in requirement §201.6(c)(2)(i). Then, place a checkmark in either the N or S box for each applicable hazard. An "N" for any element of any identified hazard will result in a "Needs Improvement" score for this requirement. List the hazard and its related shortcoming in the comments section of the Plan Review Crosswalk.

Hazard Type	Hazards Identified Per Requirement §201.6(c)(2)(i)	A. Lo	ocation	В. Е	Extent		evious rences	D. Probability of Future Events		
	Yes	N	S	N	S	N	S	N	S	
Avalanche										
Coastal Erosion										
Coastal Storm										
Dam Failure						\Box				
Drought										
Earthquake						\Box				
Expansive Soils										
Levee Failure			一同					同	Ti I	
Flood										
Hailstorm			\Box			\Box	\Box			
Hurricane										
Land Subsidence						\Box				
Landslide										
Severe Winter Storm						\Box				
Tornado										
Tsunami			一百			\Box	一			
Volcano										
Wildfire			Ħ			一百	Ħ	Ē	Fi I	
Windstorm										
Other			Ħ			Ħ	Ti I	Ħ		
Other										
Other										



Legend:

§201.6(c)(2)(i) Profiling Hazards

- A. Does the risk assessment identify the location (i.e., geographic area affected) of each hazard addressed in the **new or updated** plan?
- B. Does the risk assessment identify the extent (i.e., magnitude or severity) of each hazard addressed in the **new or updated** plan?
- C. Does the plan provide information on previous occurrences of each natural hazard addressed in the **new or updated** plan?
- D. Does the plan include the probability of future events (i.e., chance of occurrence) for each hazard addressed in the plan?

MATRIX B: ASSESSING VULNERABILITY

This matrix can assist FEMA and the State in scoring each hazard. Local jurisdictions may find the matrix useful to ensure that the new or updated plan addresses each requirement. Completing the matrix is not required.

Note: First, check which hazards are identified in requirement §201.6(c)(2)(i). Then, place a checkmark in either the N or S box for each applicable hazard. An "N" for any element of any identified hazard will result in a "Needs Improvement" score for this requirement. List the hazard and its related shortcoming in the comments section of the Plan Review Crosswalk. Note: Receiving an N in the shaded columns will not preclude the plan from passing. To check boxes, double

	Howards	1	Α 4	Overall				A T:	as and Number	D T	ass and						click boxes, double change the default ver
	Hazards Identified Per			nmary	B	Hazard			es and Number ting Structures		oes and of Future						click on the box and change the default value to "checked."
Hazard Type	Requirement			iption of		npact			Hazard Area		s in Hazard	ဟု	A. Loss	Estimate	B. Meth	veolobo	to "checked."
	§201.6(c)(2)(i)			erability		•	w	(Estimate)	Area (E	stimate)	sse					scked.", arue
	Yes		N	S	N	S	Ë	N	S	N	S	Losses	N	S	N	S	
Avalanche																	
Coastal Erosion		<u>ē</u>					Structures					arti.					
Coastal Storm		2										Potential					
Dam Failure		Overview					Identifying										
Drought							I I					Estimating					
Earthquake		l≣					lde					Ë					
Expansive Soils		Vulnerability:					Ä					Est					
Levee Failure		Ĕ					Vulnerability:					×					
Flood		>					rak					<u>#</u>					
Hailstorm		ji.					l l					rak					
Hurricane		ess										Vulnerability:					
Land Subsidence		Assessing					Assessing										
Landslide							ess					Assessing					
Severe Winter Storm		§201.6(c)(2)(ii)					SSI					ess					
Tornado		<u>©</u>										SSI					
Tsunami		9.1					.6(c)(2)(ii)										
Volcano		§20) (3)					2)(i					
Wildfire							9.1					(5)					
Windstorm							\$201					9.1					
Other							w,					§201.6(c)(2)(ii)					
Other												w					
Other																	

Legend:

§201.6(c)(2)(ii) Assessing Vulnerability: Overview

- A. Does the new or updated plan include an overall summary description of the jurisdiction's vulnerability to each hazard?
- B. Does the **new or updated** plan address the impact of each hazard on the jurisdiction?

§201.6(c)(2)(ii)(A) Assessing Vulnerability: Identifying Structures

A. Does the new or updated plan describe vulnerability in terms of the types and numbers of existing buildings, infrastructure, and critical facilities located in the identified hazard areas? B. Does the **new or updated** plan describe vulnerability in terms of the types and numbers of future buildings, infrastructure, and critical facilities located in the identified hazard areas?

§201.6(c)(2)(ii)(B) Assessing Vulnerability: Estimating Potential Losses

- A. Does the **new or updated** plan estimate potential dollar losses to vulnerable structures?
 - B. Does the **new or updated** plan describe the methodology used to prepare the estimate?

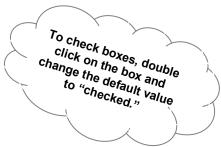
JULY 1, 2008 A - 15

MATRIX C: IDENTIFICATION AND ANALYSIS OF MITIGATION ACTIONS

This matrix can assist FEMA and the State in scoring each hazard. Local jurisdictions may find the matrix useful to ensure consideration of a range of actions for each hazard. **Completing the matrix is not required.**

Note: First, check which hazards are identified in requirement §201.6(c)(2)(i). Then, place a checkmark in either the N or S box for each **applicable** hazard. An "N" for any identified hazard will result in a "Needs Improvement" score for this requirement. List the hazard and its related shortcoming in the comments section of the Plan Review Crosswalk.

Hazard Type	Hazards Identified Per Requirement §201.6(c)(2)(i)	A. Comprehensive Range of Actions and Projects					
	Yes	N N	<u>s</u>				
Avalanche							
Coastal Erosion							
Coastal Storm							
Dam Failure							
Drought							
Earthquake			\Box				
Expansive Soils							
Levee Failure							
Flood							
Hailstorm							
Hurricane							
Land Subsidence							
Landslide							
Severe Winter Storm							
Tornado							
Tsunami							
Volcano							
Wildfire							
Windstorm							
Other							
Other							
Other							



Legend:

§201.6(c)(3)(ii) Identification and Analysis of Mitigation Actions

A. Does the **new or updated** plan identify and analyze a comprehensive range of specific mitigation actions and projects for each hazard?

APPENDIX C:

SUPPORTING DOCUMENTATION

Appendix C contains the following supporting documentation for the 2012 RRRC Regional Hazard Mitigation Plan:

- Meeting Announcements/Press Releases
- Meeting Agendas
- Meeting Summaries
- Steering Committee presentations
- Meeting Sign-in Sheets
- 2012 RRRC Regional Hazard Mitigation Data Collection Guide
- Public Participation Survey form

planinfo

From: Deirdre Clark [dbclark@rrregion.org]
Sent: Monday, January 11, 2010 10:28 AM

To: 'fbossio@culpepercounty.gov'; 'paul.mcculla@fauquiercounty.gov';

'mcadmin@madisonco.virginia.gov'; 'jjordan@orangecountyva.gov'; 'jwmccarthy@rappahannockcountyva.gov'; 'jmuzzy@culpeper.to';

'kmclawhon@warrentonva.gov'; 'townofremington@verizon.net'; 'mbkrxcy@yahoo.com';

'smartyn@gordonsville.org'; 'townmanager@townoforangeva.org';

'Bob.Gurtler@Aerojet.com'; 'washingtonva@earthlink.net'; 'jegertson@culpepercounty.gov';

'bgrayson@madisonco.virginia.gov'; 'dkendell@orangecountyva.gov';

'pmulhern@culpeper.to.'; 'Cmothersead@warrentonva.gov';

'townplanner@townoforangeva.org'; 'smclearen@culpepercounty.gov'; 'kim.johnson@fauquiercounty.gov'; 'bgrayson@madisonco.virginia.gov';

'mbrown@culpeper.to'; 'dmcclung@culpeper.to'; 'falderman@culpeper.to'; 'lsimmons364@earthlink.net'; 'twilliams@culpepercounty.gov'; 'thomas.billington@fauguiercounty.gov';

'ljenkins@madisonco.virginia.gov'; 'cjohnson@orangecova.com'; 'jclark@orangecountyva.com'; 'rvburke@rappahannockcountyva.gov';

'cpumphrey@madisonco.virginia.gov'; 'rfinks@madisonco.virginia.gov'; 'sterlingb@ntelos.net';

'bruce.sterling@vdem.virginia.gov'; 'khildebrand@orangecounty.gov';

'bdeal@orangecountyva.com'; 'rthornhill@culpeper.to'; 'Cbogert@warrentonva.gov'; 'staff@warrentonva.gov'; 'rbutler@warrentonva.gov'; 'townofremington@verizon.net'; 'vseal@gordonsville.org'; 'j.dodson@townoforangeva.org'; 'jbranch@culpepercounty.gov'; 'sheriff.fox@fauquiercounty.gov'; 'mcso@ns.gemlink.com'; 'mamos@orangecountyva.com'; 'ccsmith@rappahannockcountyva.gov'; 'sbarlow@culpeper.to'; 'cnovak@warrentonva.gov';

'townofremington@verizon.net'; 'cspare@gordonsville.org';

'policechief@townoforangeva.org'; 'sfdumas@culpepercounty.gov';

'rick.carr@fauquiercounty.gov'; 'rjames@germanna.edu'; 'cmjjsnider@aol.com'

Cc: 'Howard, Amy'

Subject: R-R Region All Hazard Mitigation Plan Update - Save the Date!

Attachments: Meeting1.Ltr.1.8.10.doc

Good Morning All,

Please find attached notification of our upcoming kickoff of the revision of the *Rappahannock-Rapidan Region Multi-Jurisdictional All Hazard Mitigation Plan*. A hard copy of this letter will follow by mail. Please plan to join us on Wednesday, February 3rd at the Culpeper Depot (109 South Commerce Street, Culpeper, VA 22701) from 10 AM to noon to initiate the revision process.

Please indicate your availability to attend by January 27, 2010. The names and contact information of any other applicable representatives from your locality or organization are requested by that time, as well.

Hope to see you on the 3rd!

Deirdre

Deirdre B. Clark, Regional Planner Rappahannock-Rapidan Regional Commission 420 Southridge Parkway, Suite 106 Culpeper, Virginia 22701 540.829.7450 dbclark@rrregion.org





January 11, 2010



OFFICERS

JAMES RISNER

VICE-CHAIRMAN ROBERT COINER

HUNT CHEATWOOD

SECRETARY & EXECUTIVE DIRECTOR JEFFREY P. WALKER

COMMISSIONERS

CULPEPER COUNTY SUE D. HANSOHN RUTH B. UPDIKE

TOWN OF CULPEPER THOMAS HUGGARD JAMES RISNER

FAUQUIER COUNTY ANTHONY I. HOOPER CHESTER W. STRIBLING

TOWN OF REMINGTON CALLIE R. KYHL

TOWN OF THE PLAINS ROBERT GURTLER

TOWN OF WARRENTON POWELL L. DUGGAN W. HUNT CHEATWOOD

MADISON COUNTY JAMES L. ARRINGTON VACANT

TOWN OF MADISON WILLIAM L. LAMAR

ORANGE COUNTY JULIE JORDAN GROVER C. WILSON, JR.

TOWN OF ORANGE JOHN BAILEY HARRY C. HOPKINS, JR.

TOWN OF GORDONSVILLE ROBERT COINER

RAPPAHANNOCK COUNTY JOHN W. McCARTHY ROGER WELCH

TOWN OF WASHINGTON JOHN FOX SULLIVAN RE: Rappahannock-Rapidan Regional All-Hazards Mitigation Plan Revision

Dear Stakeholder:

The Rappahannock-Rapidan Regional Commission (RRRC) is pleased to announce the receipt of a grant from the Virginia Department of Emergency Management (VDEM) to help fund the required update of the *Rappahannock-Rapidan Regional All Hazards Mitigation Plan*. Please join us on **February 3, 2010, 10am to noon,** at the **Culpeper Depot** (109 South Commerce Street, Culpeper, VA 22701) for the kick-off of this important initiative. Representatives from VDEM will be in attendance to discuss program requirements and the revision process. The original plan may be accessed at VDEM's website: http://www.vdem.state.va.us/library/plans/mitigation.cfm.

As you know, the purpose of this mandatory planning process is to help ensure region-wide preparedness for natural hazards, and local eligibility for funding under the Pre-Disaster and Hazard Mitigation Grant Programs. Input from all RRRC member jurisdictions is essential to develop a revised plan that accurately reflects local and regional hazard history, vulnerabilities and capabilities, as well as mitigation goals and strategies.

Due to the complexity and specific nature of analysis needed to complete plan requirements, RRRC welcomes your participation as well as that of any additional colleagues and members of your staff as you deem appropriate. The expertise, insight and continued involvement of community development professionals, emergency services coordinators, appointed and elected officials, transportation experts, informed citizens and others will maximize opportunities for efficiency in developing a comprehensive update.

Please call 540.829.7450 or e-mail dbclark@rrregion.org by <u>January 27, 2010</u> to indicate your availability to attend this meeting. The names and contact information of any other applicable representatives from your locality or organization are requested by that time, as well.

We look forward to working with you on this initiative and appreciate your participation.

Sincerely,

Deirdre B. Clark Regional Planner

Bleodie B. Olas



Rappahannock-Rapidan Region All-Hazards Mitigation Plan Update

Concerned about local and regional hazard preparedness? Plan to participate in the update of the region's hazard mitigation plan. Following the recent award of grant funding from the Virginia Department of Emergency Management (VDEM), the Rappahannock-Rapidan Regional Commission (R-RRC) is



preparing to initiate the update of the All-Hazard Mitigation Plan for Culpeper, Fauquier, Madison, Orange and Rappahannock counties and their respective municipalities. Updating the plan will help ensure region-wide preparedness for natural hazards, and meet requirements for funding eligibility under the Pre-Disaster and Hazard Mitigation Grant Programs. A revision team made up of representatives from all RRRC member jurisdictions will collaborate to develop a plan that accurately reflects local and regional hazard history, identifies vulnerabilities and capabilities, and determines mitigation strategies. Interested citizens, planning professionals, emergency services coordinators, law

enforcement officers, appointed and elected officials, and transportation experts are invited to attend the kick-off of this important initiative. It will be held on **February 3, 2010, 10am to noon,** at the **Culpeper Depot** (109 South Commerce Street, Culpeper, VA 22701). Representatives from RRRC and VDEM will discuss program requirements, the revision process and participation opportunities. The original plan may be accessed at VDEM's website: http://www.vdem.state.va.us/library/plans/mitigation.cfm.

For additional information, please contact Deirdre Clark, RRRC Regional Planner, at 540.829.7450 or dbclark@rrregion.org.

planinfo

From: Deirdre Clark [dbclark@rrregion.org]
Sent: Tuesday, February 02, 2010 2:00 PM

To: 'fbossio@culpepercounty.gov'; 'paul.mcculla@fauquiercounty.gov'; 'madmin@madisance virginia gov': 'lijetdan@grangescunttura gov':

'mcadmin@madisonco.virginia.gov'; 'jjordan@orangecountyva.gov'; 'jwmccarthy@rappahannockcountyva.gov'; 'jmuzzy@culpeper.to';

'kmclawhon@warrentonva.gov'; 'townofremington@verizon.net'; 'mbkrxcy@yahoo.com';

'smartyn@gordonsville.org'; 'townmanager@townoforangeva.org'; 'Bob.Gurtler@Aerojet.com'; 'washingtonva@earthlink.net'; 'Lanny'; 'jegertson@culpepercounty.gov'; 'bgrayson@madisonco.virginia.gov';

'dkendell@orangecountyva.gov'; 'pmulhern@culpeper.to.'; 'Cmothersead@warrentonva.gov';

'townplanner@townoforangeva.org'; 'smclearen@culpepercounty.gov'; 'kim.johnson@fauquiercounty.gov'; 'bgrayson@madisonco.virginia.gov';

'mbrown@culpeper.to'; 'dmcclung@culpeper.to'; 'falderman@culpeper.to'; 'lsimmons364@earthlink.net'; 'twilliams@culpepercounty.gov'; 'thomas.billington@fauquiercounty.gov';

'ljenkins@madisonco.virginia.gov'; 'cjohnson@orangecountyva.gov'; 'jclark@orangecountyva.gov'; 'rvburke@rappahannockcountyva.gov';

'cpumphrey@madisonco.virginia.gov'; 'rfinks@madisonco.virginia.gov'; 'sterlingb@ntelos.net';

'bruce.sterling@vdem.virginia.gov'; 'khildebrand@orangecountyva.gov';

'bdeal@orangecountyva.gov'; 'rthornhill@culpeper.to'; 'Cbogert@warrentonva.gov'; 'staff@warrentonva.gov'; 'rbutler@warrentonva.gov'; 'townofremington@verizon.net'; 'vseal@gordonsville.org'; 'j.dodson@townoforangeva.org'; 'jbranch@culpepercounty.gov';

'sheriff.fox@fauquiercounty.gov'; 'MCSheriff@madisonco.virginia.gov'; 'mamos@orangecountyva.gov'; 'ccsmith@rappahannockcountyva.gov';

'sbarlow@culpeper.to'; 'cnovak@warrentonva.gov'; 'townofremington@verizon.net';

'cspare@gordonsville.org'; 'policechief@townoforangeva.org';

'sfdumas@culpepercounty.gov'; 'rick.carr@fauquiercounty.gov'; 'rjames@germanna.edu'; 'cmjjsnider@aol.com'; 'kathy.hatter@vdh.virginia.gov'; 'mborchers@germanna.edu'

Cc: 'Howard, Amy'

Subject: R-RRC Meeting - Hazard Mitigation Plan Update

Importance: High

Good Afternoon All,

Due to the inclement weather forecast for tomorrow, our meeting has been re-scheduled as follows:

February 23rd, 10 AM-noon R-RRC Offices 420 Southridge Parkway, Suite 106 Culpeper, VA 22701

Please share this notice with those who might have planned to attend but were not on the original distribution list. Thank you! Looking forward to working with you on the 23rd!

Deirdre

Deirdre B. Clark, Regional Planner
Rappahannock-Rapidan Regional Commission
420 Southridge Parkway, Suite 106
Culpeper, Virginia 22701
540.829.7450
dbclark@rrregion.org

Rappahannock-Rapidan Regional Commission

420 Southridge Parkway Suite 106

Culpeper, VA 22701

PRESS RELEASE

FOR IMMEDIATE RELEASE

Date: February 16, 2010

Contact: Deirdre Clark

Phone: (540) 829-7450

Fax: (540) 829-7452

Please publish this meeting announcement in your Community Calendar/Events section. Thank you.

The Rappahannock-Rapidan Regional Commission is hosting a kickoff meeting for an update to the Regional Hazard Mitigation Plan on February 23, 2010 from 10am to 12pm at the Regional Commission offices:

420 Southridge Parkway, #106

Culpeper, VA 22701

This meeting was postponed from February 3, 2010 due to inclement weather. Please see below for additional information.



Rappahannock-Rapidan Region All-Hazards Mitigation Plan Update

Concerned about local and regional hazard preparedness? Plan to participate in the update of the region's hazard mitigation plan. Following the recent award of grant funding from the Virginia Department of Emergency Management (VDEM), the Rappahannock-Rapidan Regional



Commission (R-RRC) is preparing to initiate the update of the All-Hazard Mitigation Plan for Culpeper, Fauquier, Madison, Orange and Rappahannock counties and their respective municipalities. Updating the plan will help ensure region-wide preparedness for natural hazards, and meet requirements for funding eligibility under the Pre-Disaster and Hazard Mitigation Grant Programs. A revision team made up of representatives from all RRRC member jurisdictions will collaborate to develop a plan that accurately reflects local and regional hazard history, identifies vulnerabilities and capabilities, and determines

mitigation strategies. Interested citizens, planning professionals, emergency services coordinators, law enforcement officers, appointed and elected officials, and transportation experts are invited to attend the kick-off of this important initiative. It will be held on **February 3, 2010, 10am to noon,** at the **Culpeper Depot** (109 South Commerce Street, Culpeper, VA 22701). Representatives from RRRC and VDEM will discuss program requirements, the revision process and participation opportunities. The original plan may be accessed at VDEM's website: http://www.vdem.state.va.us/library/plans/mitigation.cfm.

For additional information, please contact Deirdre Clark, RRRC Regional Planner, at 540,829,7450 or dbclark@rrregion.org.

planinfo

From: Deirdre Clark [dbclark@rrregion.org]
Sent: Wednesday, April 14, 2010 12:26 PM

To: Adrienne Garreau (adrienne@garreau.com); Amy Howard (amy.howard@vdem.virginia.gov);

Amy Utley (AUtley@CulpeperHospital.com); Arthur Candenquist; Barbara Roach; Betty Grayson (bgrayson@madisonco.virginia.gov); Bill Deal; Bo Tucker; 'Bob Coiner'; Bruce Sterling; Bruce Sterling (sterlingb@ntelos.net); 'Bryan Hill'; Bryan Wolfe; Carl Pumphrey; 'Charley Banks'; Charlie Ray Fox; Chris Bogert; Chris Jenkins; Christopher Spare

(cspare@gordonsville.org); Connie Novak (cnovak@warrentonva.gov); Connie Smith (ccsmith@rappahannockcountyva.gov); 'Craig Johnson'; 'Cynthia Bambara'; Danny McClung; 'David Cubbaga'; Dabbia Kondell (dkondell@arangagauntava.gov); F. Thomas Williams

'David Cubbage'; Debbie Kendall (dkendall@orangecountyva.gov); E. Thomas Williams (twilliams@culpepercounty.gov); Erik Weaver (mcso@ns.gemlink.com); Frank Bossio (fbossio@culpepercounty.gov); Fritz Alderman; Gene Leggett (washingtonva@earthlink.net);

'Graham Grosveror'; James Branch Jr (jbranch@culpepercounty.gov); James Clark; James Fenwick (policechief@townoforangeva.org); James Steward (townofremington@verizon.net); Jeff Dodson (j.dodson@townoforangeva.org); Jeff Koenig; Jeff Muzzy; John Bailey; John Egerston (jegerston@culpepercounty.gov); John Harkness; John McCarthy; Joshua Bateman (townplanner@townoforangeva.org); 'Julie Jordan'; Karen Beck-Herzog

(karen_beck-herzog@nps.gov); 'Kathy Hatter'; Kenneth McLawhon; Kimberley Johnson; Kurt

Hildebrand; Lanny Simmons (Isimmons364@earthlink.net); Lewis Jenkins

(ljenkins@madisonco.virginia.gov); Lisa Robertson; Lou Battle; Mark Amos; 'Mark Borchers'; Maxie Brown (mbrown@culpeper.to); Maxie Rozell; Neil Drumheller; 'Patrick Mulhern'; Paul

McCulla (paul.mcculla@fauquiercounty.gov); Richie Burke

(rvburke@rappahannockcountyva.gov); Rick Carr; Robert Butler (rbutler@warrentonva.gov); Robert Finks; 'Robert Gurtler'; Robert Thornhill Jr (rthornhill@culpeper.to); 'Russell James';

Sabrina Martyn (smartyn@gordonsville.org); Sam McLearen

(smclearen@culpepercounty.gov); Sara Makely; 'Sarah Sitterle'; Scott Barlow (sbarlow@culpeper.to); Sheila Farmer-Dumas (sfdumas@culpepercounty.gov);

terry.lasher@dof.virginia.gov; Thomas Billington; Tracy Turman

(TURMANT@fauquierhealth.org); 'Willie Lamar'

Subject: Rappahannock-Rapidan Regional All Hazard Mitigation Plan Update MEETING

Attachments: Agenda-WorkSession1.doc

RE: Meeting – April 20, 10 AM, 420 Southridge Parkway, Culpeper

Good Afternoon All,

Please see agenda (attached) for next Tuesday's meeting. We hope you'll be available to join in a discussion of the information collected to date. Please note that Christopher Strong, Warning Coordination Meteorologist, National Weather Service, will be joining us by phone to provide information on new tools that may be of interest to local governments and emergency responders and answer any questions we may have regarding weather characteristics and events in our region.

Please let me know if you plan to attend.

Thank you -

Deirdre

Deirdre B. Clark, Regional Planner Rappahannock-Rapidan Regional Commission 420 Southridge Parkway, Suite 106 Culpeper, Virginia 22701 540.829.7450

Rappahannock-Rapidan Regional Commission

420 Southridge Parkway Suite 106

Culpeper, VA 22701

PRESS RELEASE

FOR IMMEDIATE RELEASE

Date: April 14, 2010

Contact: Deirdre Clark

Phone: (540) 829-7450

Fax: (540) 829-7452

Please publish this meeting announcement in your Community Calendar/Events section. Thank you.

The Rappahannock-Rapidan Regional Commission is hosting a steering committee meeting for the 2010 Regional Hazard Mitigation Plan update on April 20, 2010 from 10am to 12pm at the Regional Commission offices:

420 Southridge Parkway, #106

Culpeper, VA 22701

planinfo

From: Deirdre Clark [dbclark@rrregion.org]
Sent: Monday, June 28, 2010 12:00 PM

To: 'Deirdre Clark'; Adrienne Garreau (adrienne@garreau.com); Amy Howard

(amy.howard@vdem.virginia.gov); Amy Utley (AUtley@CulpeperHospital.com); Arthur Candenquist; Barbara Roach; Betty Grayson (bgrayson@madisonco.virginia.gov); Bill Deal; Bo Tucker; 'Bob Coiner'; Bruce Sterling; Bruce Sterling (sterlingb@ntelos.net); 'Bryan Hill'; Bryan Wolfe; Carl Pumphrey; 'Charley Banks'; Charlie Ray Fox; Chris Bogert; Chris Jenkins; Christopher Spare (cspare@gordonsville.org); Connie Novak (cnovak@warrentonva.gov); Connie Smith (ccsmith@rappahannockcountyva.gov); 'Craig Johnson'; 'Cynthia Bambara'; Danny McClung; 'David Cubbage'; Debbie Kendall (dkendall@orangecountyva.gov); E. Thomas Williams (twilliams@culpepercounty.gov); Erik Weaver (mcso@ns.gemlink.com);

Frank Bossio (fbossio@culpepercounty.gov); Fritz Alderman; Gene Leggett (washingtonva@earthlink.net); 'Graham Grosveror'; James Branch Jr

(ibranch@culpepercounty.gov); James Clark; James Fenwick

(policechief@townoforangeva.org); James Steward (townofremington@verizon.net); Jeff Dodson (j.dodson@townoforangeva.org); Jeff Koenig; Jeff Muzzy; John Bailey; John Egerston (jegerston@culpepercounty.gov); John Harkness; John McCarthy; Joshua Bateman (townplanner@townoforangeva.org); 'Julie Jordan'; Karen Beck-Herzog

Bateman (townplanner@townoforangeva.org); 'Julie Jordan'; Karen Beck-Herzog (karen_beck-herzog@nps.gov); 'Kathy Hatter'; Kenneth McLawhon; Kimberley Johnson; Kurt

Hildebrand; Lanny Simmons (Isimmons364@earthlink.net); Lewis Jenkins

(Ijenkins@madisonco.virginia.gov); Lisa Robertson; Lou Battle; Mark Amos; 'Mark Borchers'; Maxie Brown (mbrown@culpeper.to); Maxie Rozell; Neil Drumheller; 'Patrick Mulhern'; Paul

McCulla (paul.mcculla@fauquiercounty.gov); Richie Burke

(rvburke@rappahannockcountyva.gov); Rick Carr; Robert Butler (rbutler@warrentonva.gov); Robert Finks; 'Robert Gurtler'; Robert Thornhill Jr (rthornhill@culpeper.to); 'Russell James';

Sabrina Martyn (smartyn@gordonsville.org); Sam McLearen

(smclearen@culpepercounty.gov); Sara Makely; 'Sarah Sitterle'; Scott Barlow (sbarlow@culpeper.to); Sheila Farmer-Dumas (sfdumas@culpepercounty.gov);

terry.lasher@dof.virginia.gov; Thomas Billington; Tracy Turman

(TURMANT@fauquierhealth.org); 'Willie Lamar'

Cc: 'Patrick Maunev'

Subject: RRRC Hazard Mitigation Plan Update - Meeting: July 13th

Dear RRRC Hazard Mitigation Plan Update Team,

Just a reminder of our upcoming meeting to be held on <u>July 13, 9AM to noon</u>. If you have not yet done so, please complete and return all data sheets by July 1, 2010. As was noted previously, information from all localities is needed to meet participation requirements and to assure that everyone's concerns are included as we move forward in developing mitigation strategies.

The agenda for the meeting on July 13th will focus on a summary and discussion of all data collected to date. This will include:

- . An update of critical facilities see Section 6, p. 5*
- . An overview and update of regional vulnerability see Section 6*
- . Relevant plans, ordinances and programs update see Table 7-1, Section 7, p.4*

 *original plan
- . Drafts of Section 1 and 3 will be circulated.

Please review Sections 6, 7 and 8 with attention to adequacy of information, changes in vulnerability and conditions since the original plan was completed and consideration for possible additional unique risks (Section 6, p. 20). In order to facilitate discussion, please bring your copy of the original plan to the meeting.

As was noted at our last meeting, the revision process will now need to include input from planning and zoning specialists in each locality.

We look forward to working with you on July 13th – please let us know if you plan to attend.

Thank you!

Deirdre

Deirdre B. Clark, Regional Planner Rappahannock-Rapidan Regional Commission 420 Southridge Parkway, Suite 106 Culpeper, Virginia 22701 540.829.7450 dbclark@rrregion.org

Rappahannock-Rapidan Regional Commission

420 Southridge Parkway Suite 106

Culpeper, VA 22701

PRESS RELEASE

FOR IMMEDIATE RELEASE

Date: June 28, 2010

Contact: Deirdre Clark

Phone: (540) 829-7450

Fax: (540) 829-7452

Please publish this meeting announcement in your Community Calendar/Events section. Thank you.

The Rappahannock-Rapidan Regional Commission is hosting a steering committee meeting for the 2010 Regional Hazard Mitigation Plan update on July 13, 2010 from 9am to 12pm at the Regional Commission offices:

420 Southridge Parkway, #106

Culpeper, VA 22701

Rappahannock-Rapidan Regional Hazard Mitigation Plan -...

Subject: Rappahannock-Rapidan Regional Hazard Mitigation Plan - Draft Review Meeting

From: Patrick Mauney <plmauney@rrregion.org>

Date: 03/28/2012 8:42 AM

To: Patrick Mauney <plmauney@rrregion.org>

BCC: Sarah Sitterle <ssitterle@warrentonva.gov>, sara.makely@fauquiercounty.gov, Town of Remington <townofremington@verizon.net>, ewhite@myrec.coop, John Cooley <townplanner@townoforangeva.org>, jharkness@orangecountyva.gov, Gregg Zody <gzody@orangecountyva.gov>, cboies@lfcc.edu, cbambara@lfcc.edu, "Lasher, Terrance J. (DOF)" <Terry.Lasher@dof.virginia.gov>, etucker@warrentonva.gov, "Hatter, Kathryn (VDH)" <Kathy.Hatter@vdh.virginia.gov>, Carl Pumphrey <cpumphrey@madisonco.virginia.gov>, Betty Grayson
<bgrayson@madisonco.virginia.gov>, Jim Hoy <jhoy@culpeperva.gov>, hmilans@culpeperva.gov, Arthur Candenquist <ac9725@cs.com>, Richie Burke <rvburke@rappahannockcountyva.gov>, charley.banks@dcr.virginia.gov, ndrumheller@culpepercounty.gov, John Egertson < jegertson@culpepercounty.gov>, TOM WILLIAMS <TWilliams@CULPEPERCOUNTY.GOV>, TONYA HOOSER <THooser@CULPEPERCOUNTY.GOV>, brwolfe@myrec.coop, William Lamar <mbkrxcy@yahoo.com>, Barbara Roach
broach2@verizon.net>, jeff.koenig@nps.gov, "Howard, Amy" <Amy.Howard@vdem.virginia.gov>, scott.hudson@vdem.virginia.gov, cjohnson@orangecountyva.gov, dmmclung@culpeper.to, Rick Carr <rick.carr@fauquiercounty.gov>, Patrick Mulhern <pmulhern@culpeper.to>, Bob Gurtler <bob.gurtler@aerojet.com>, Frank Bossio <fbossio@culpepercounty.gov>, Paul McCulla <paul.mcculla@fauquiercounty.gov>, John McCarthy <jwmccarthy@rappahannockcountyva.gov>, Julie Jordan <jjordan@orangecountyva.gov>, MCAdmin <mcadmin@madisonco.virginia.gov>, Greg Woods <townmanager@townoforangeva.org>, kalexander@culpeper.to, Kenneth McLawhon <kmclawhon@warrentonva.gov>

Good Afternoon,

There will be a meeting to review the draft 2012 Rappahannock-Rapidan Regional Hazard Mitigation Plan on:

Friday, April 13, 2012 9:30 AM RRRC Conference Room 420 Southridge Parkway, #106 Culpeper, VA 22701

The draft 2012 Plan has been posted at http://www.rrregion.org/mitigation. This is an update to the original Rappahannock-Rapidan Regional Hazard Mitigation Plan, adopted by each participating jurisdiction in 2005, and includes updated data, hazard and vulnerability assessments for the region and updated mitigation strategies developed by each participating jurisdiction.

At the draft review meeting, RRRC staff will provide an overview of the Plan Update process, changes from the 2005 plan and review of local and regional mitigation strategies, will review public comments received on the draft plan and discuss the next steps in the Plan Update, including adoption at the local level.

Please feel free to contact me with any questions or comments on the draft plan and I would request that you forward this message on to others in your organization that may be interested in reviewing and/or providing comments on the draft plan.

Thank you,

Patrick Mauney

Patrick L. Mauney GIS Program Manager Rappahannock-Rapidan Regional Commission 420 Southridge Parkway, Suite 106 Culpeper, VA 22701 P: 540.829.7450

-Attachments: -

http://www.rrregion.org

20120413 Agenda - Draft Review Meeting.pdf

54.0 KB

Rappahannock-Rapidan Regional Commission 420 Southridge Parkway Suite 106 Culpeper, VA 22701

PRESS RELEASE

FOR IMMEDIATE RELEASE

Date: March 19, 2012 Contact: Patrick Mauney Phone: (540) 829-7450 Fax: (540) 829-7452

Please publish this meeting announcement in your Community Calendar/Events section. Thank you.

The Rappahannock-Rapidan Regional Commission is hosting a meeting to review the draft 2012 Regional Hazard Mitigation Plan update on Friday, April 13, 2012 at 9:30 a.m. at the Regional Commission offices:

420 Southridge Parkway, #106 Culpeper, VA 22701

The draft 2012 Regional Hazard Mitigation Plan can be viewed online at http://www.rrregion.org/mitigation. Hard copies of the draft plan are viewable at the following locations:

Rappahannock-Rapidan Regional Commission 420 Southridge Parkway, #106 Culpeper, VA 22701

Culpeper County Public Library 271 Southgate Shopping Center Culpeper, VA 22701

Fauquier County Public Library (Warrenton Branch) 11 Winchester Street Warrenton, VA 20186

Madison County Public Library 402 North Main Street Madison, VA 22727

Orange County Public Library (Main Branch) 146A Madison Road Orange, VA 22960

Rappahannock County Public Library 4 Library Road Washington, VA 22747

Public comment on the draft plan will be accepted until 5pm on April 6, 2012. Comments can be submitted to:

Patrick Mauney Rappahannock-Rapidan Regional Commission

420 Southridge Parkway, Suite 106 Culpeper, VA 22701

or via email to: planinfo@rrregion.org

* * *

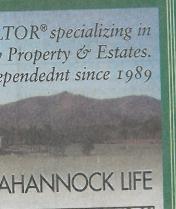
The Rappahannock-Rapidan Regional Commission (RRRC), founded in 1973 under the Regional Cooperation Act, serves the counties of Culpeper, Fauquier, Madison, Orange and Rappahannock, and towns of Culpeper, Gordonsville, Madison, Orange, Remington, The Plains, Warrenton and Washington. One of 21 Regional or Planning District Commissions across the state, the Commission provides cost-effective planning-related technical assistance to member jurisdictions, a concerted approach to inter-jurisdictional cooperation and collaboration, and a forum for the interaction of residents, area elected officials, and agency representatives.

and Elizabeth Alther. e held on Tuesday, March 27, Masonic Cemetery with Rev.

norial contributions may be

hornton Gap Regular Baptist

- ville, VA 22740. d tribute wall are available at
- d Chapel of Culpeper is han-



- 4. 15th century North America

Seed cover

32. Autumn color

© 2012 StatePoint Media

MEETINGS & NOTICES Rappahannock County

Board of Supervisors meets at 2 p.m. Monday (April 2) at the courthouse on Gay Street. (No 7 p.m. meeting.) Agenda includes: high school HVAC/window replacement project award; community action program update; new polling place for Stonewall-Hawthorne district; meals and lodging revenue collection and reporting; VRA financing for regional jail project; six-year secondary road play; county employees health insurance renewal; Stormwater Management Program; commendation for RCF&R from Virginia Department of Health; dementary school playground dedication.

Rappahannock County Water and Sewer Authority meets at 5:30 p.m. Thursday County courthouse on Gay Street. Rappahannock-Rapidan

(April 5) at the Rappahannock

Regional Commission hosts a meeting to review the draft 2012 Rappahannock-Rapidan Regional Hazard Mitigation Plan at 9:30 a.m. Friday, April 13 at the commission offices, 420 Southridge Parkway #106, Culpeper.

Rappahannock Hospitality and Visitors Association presents "Top 5 things you need to know about social media (Facebook, Twitter, Pinterest, YouTube) to grow your business" by Dr. Nancy Daily at 7 p.m. April 18 at the Washington Town Hall. Open to the public.

Registration for new Kindergartners is 9 to 11:30 a.m. at Rappahannock County

(and 1 to 3 p.m. by appointment) For more information, contact the school at 540-227-0200. All children who will reach age 5 by Sept. 30 may enter Kindergarter this August.

Elementary School April 17-19

The deadline for the eighth annual Artists of Rappahannock Studio & Gallery Tour, sponsored Nov. 3-4 by the Rappahannock Association for the Arts and th Community (RAAC), is March 31 for all new artists and returning open studio hosts ar galleries to contact Robert Ballard at 540-675-1411 (or robert@rhballard.com) or Nancy Raines at 540-937-569 (or nanhraines@gmail.com) if you are interested in participa ing. Artists wishing to host ar open studio will be scheduled for visits April 2-13.

Rappahannock News, March 29, 2012

RRRC seeks hazard mitigation plan input

Meeting on April 13

Rappahannock-Rapidan Regional Commission is hosting a meeting to review the draft 2012 Rappahannock-Rapidan Regional Hazard Mitigation Plan Friday, April 13, at 9:30 a.m. at the Regional Commission office at 420 Southridge Parkway, #106 in Culpeper.

The draft 2012 Rappahannock-Rapidan Regional Hazard Mitigation Plan can be viewed online at www.rrregion.org/ mitigation.

Hard copies of the draft plan are accessible locally at the Orange County Public Library Main Branch located at 146A Madison Road, Orange.

Public comment on the draft plan will be accepted until April 6 at 5 p.m.

Comments may be submitted to: Patrick Mauney, Rappahannock-Rapidan Regional Commission, 420 Southridge Parkway, Suite 106, Culpeper, VA 22701 or via email to: planinfo@ rrregion.org.

sion of a felony, March 14. violation, March 9. Justin Adam Pittman, 9292 Little Skyline Drive.

CVRJ, capias - probation

Loving Road, Gordonsville,

Heather Hughes, 17001

Boogie Lane, Orange, capias

- failure to appear and fail-

Michael Joseph Formica,

CVRJ, six counts of violation

Stacie Lynn Dowell, 17095

of protection order, March

James Madison Highway,

justice and possession of

alcohol after being inter-

James George Amirez,

340 East Street, Gordons-

ville, drunk in public, March

Keith H Tyler, 6077 South

Seminole Trail, Madison, ca-

pias - probation violation,

dicted, March 10.

Orange, obstruction of

ure to pay fines, March 9.

breaking and entering,

March 9.

Cedric Douglas Deberry, Hunter Edward Breeden, 272 Lindsay Drive, Orange, Orange, litterii Orange County Review, April 5, 2012 Cranberry Lane, Tyrone Anderson, 1100 larceny, March 21.

Hesterline Lane, Gordonsville, burglary, robbery, use of a firearm during the commission of a felony, capias - probation violation,

tirearm during the commit

- failure to appear, March

e, capias – grand

William James Christian,

Locust Grove, unlawfully kill

Misty Van Dyke, 29267

Ratliff Lane, Rhoadesville,

30312 Mine Run Road,

an animal, March 22.

shoplifting, March 22.

Charlottesville, practice a profession without a license, March 16.

Richard Brandon Harry, 9920 Avalon Way, Fred-

don Avenue, Gordonsville, Jeanette Elizabeth Hess,

Roger Cody Gibson, 15372

March 16. Monnie Wayne Hensley, 107 Greenwich Court,

ericksburg, possession of drugs with intent to distribute, possession of marijuana, possession of oxycontin, possession or distribution of drug paraphernalia, March 17. Aaron Atkins, 10147 Gor-

trespassing, March 17. Tyrone Damaal Dyer, 2036 20426 White Oak Drive,

Briefly

RVFD spring dinner on April 13

The Rapidan Volunteer Fire Department will host its spring pork tenderloin dinner Friday, April 13, 6 to 8 p.m,. at the department's home at 9729 Locust Dale Road.

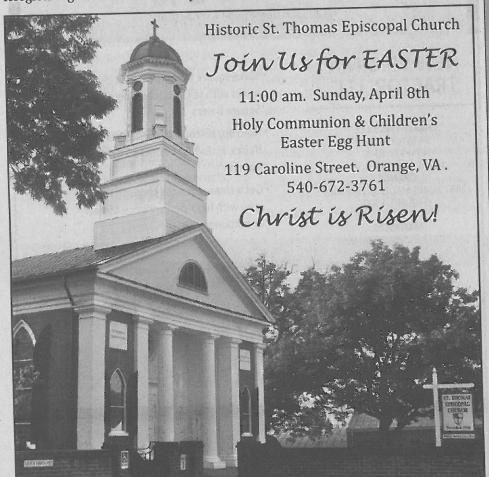
The menu will consist of pork tenderloins,

baked apples, green beans, mashed potatoes, rolls, beverages and dessert.

The cost is \$12 for adults and \$6 for children ages 12 and under.

Take outs will be available. Proceeds will go to service the building repair loan.

For more information, call 672-5744.



Moore Street, Orange, threatening language over phone and annoying phone calls, March 13.

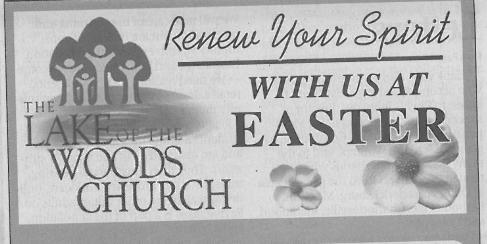
Kelly Guckert, 146 Park Street, Orange, trespass, March 14.

William H. Gallihugh, 317

Constitution nighway, Orange, capias — two counts of distribute/sell for profit a controlled substance, March

Michael L. Fincham, 281 Berry Street, Orange, drunk in public, March 22.

Check us out online at www.orangenews.com



Maundy Thursday - April 5, 7:00 p.m.

Remember the last supper Jesus shared with His disciples.

Good Friday - April 6, 7:00 p.m.

The sacred moments on Calvary revisited. Darkness and silence will fall over the people:

Easter Vigil - Saturday, April 7

8:00 a.m. – 1:00 p.m.

A "Time Set Apart" for reflection and prayer.

----- Easter Sunday, April 8 -----

Sunrise Service, 7:00 a.m., is at Clubhouse Point

Traditional Worship Service -8:30 & 9:45 a.m.

Sanctuary. Choir, Organ, Bells, Brass

Blended Worship Service - 9:45 a.m. Worship Center. Hymns and light contemporary praise

music.

Contemporary Service - 11:00 a.m. Worship Center. Passionate praise, music.

The Lake of the Woods security gate is open to those attending these events from outside the community.

For more details, call the Church at (540) 972-9060 Or visit www.lowchurch.org





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MOVIE TIMES

The dates and times given below start Friday, March 23, unless stated otherwise. Call theater to verify.

CENTREVILLE

RAVE MOTION PICTURES CENTREVILLE 12 6201 Multiplex Drive, (800) 315-4000

21 JUMP STREET (R) Daily 11:20, 12:20, 1:50, 2:50, 4:40, 5:30, 7:10, 8:00, 9:40, 10:30, 12:10

A THOUSAND WORDS (PG-13)Daily 11:30, 1:45, 4:15, 6:50, 9:05, 11:20

ACT OF VALOR (R) Daily 12:00, 2:30, 5:00, 7:45, 10:15

AGENT VINOD Daily 9:45, 12:55, 4;05, 7:15, 10:25

DR. SEUSS' THE LORAX (PG)Daily 10:40, 12:50, 3:05, 5:15, 7:25, 9:35, 11:45; 3D showtimes 9:55, 12:10, 2:20, 4:30, 6:45, 8:55

JOHN CARTER (PG-13) Daily 4:50, 7:55; 3D showtimes 10:30, 1:30, 10:50

JOURNEY 2: THE MYSTERIOUS ISLAND 3D (PG) Daily showtime 9:35 a.m.

MIRROR MIRROR (PG) Starts Friday, March 30

PROJECT X (R) Daily 11:10 p.m.

THE GODFATHER Starts Thursday, March 29

THE HUNGER GAMES (PG-13)Daily 9:30, 10:00, 11:00, 11:50, 12:40, 1:10, 2:10, 3:00, 3:50, 4:20, 5:20, 6:10, 7:00, 7:30, 8:30, 9:20, 10:10, 10:40, 11:40

WRATH OF THE TITANS (PG-13) Starts Thursday, March 29

CULPEPER

REGAL CULPEPER MOVIES 4 210 S. Main St., (540) 825-7000

Movie times unavailable at press time. Call theater for information.

LEESBURG

TALLY HO THEATRE 19 West Market St., (703) 777-1168

DR. SEUSS' THE LORAX (PG) Daily 3:30 p.m.

THE HUNGER GAMES (PG-13) Daily 4:15, 7:00, 9:45

MANASSAS

MANASSAS CINEMAS 8890 Mathis Ave., (703) 368-4132

21 JUMP STREET (R) Daily 1:45, 4:00, 6:15, 8:30

DR. SEUSS' THE LORAX (PG) Daily 2:25, 4:25, 6:25, 8:15

JOHN CARTER (PG-13) Daily 2:20, 5:00, 7:35

PROJECT X (R) Daily 2:40, 4:40, 6:40, 8:40

REGAL CINEMAS MANASSAS STADIUM 14 11380 Bulloch Drive, (703) 366-2842

21 JUMP STREET (R) Daily 2:00, 2:40, 5:00, 5:40, 7:40, 8:20, 10:10, 10:50

A THOUSAND WORDS (PG-13) Daily 12:20, 4:50, 7:30, 9:50 **ACT OF VALOR (R)** Daily 12:50,

3:30, 6:10, 8:50

DR. SEUSS' THE LORAX (PG)Daily 1:00, 2:20, 4:40, 7:00, 8:00, 9:20; 3D showtimes 1:40, 4:00, 6:20, 8:40

FRIENDS WITH KIDS (R) Daily 1:10, 3:50, 6:30, 9:10

JOHN CARTER (PG-13) Daily 12:00, 3:00, 6:00, 9:00; 3D showtimes 12:40, 3:40, 6:40, 9:40; IMAX 3D showtimes 1:20, 4:20, 7:20

JOURNEY 2: THE MYSTERIOUS ISLAND 3D (PG) Daily 1:50 p.m.

MIRROR MIRROR (PG) Starts Thursday, March 29

PROJECT X (R) Daily 12:30, 3:10, 5:30, 7:50, 10:00

SAFE HOUSE (R) Daily 4:30, 7:10, 10:40

SILENT HOUSE (R) Daily 2:50, 5:50, 8:10, 11:00

THE HUNGER GAMES (PG-13) Movie times unavailable at press time.

WRATH OF THE TITANS 3D (PG-13) Starts Thursday, March 29

IN BRIEF

Honor Band concert March 24

The 14th Annual Tri-County Honor Band, which includes students from Culpeper, Fauquier and Rappahannock counties, will perform a concert on Saturday, March 24, at 1:30 p.m. at Kettle

Fauquier Times-Democrat, March 30, 2012

the 14 muche and mgn schools in the tri-county area nominate student musicians to participate. This year, the two bands are comprised of 210 musicians from grades six through 12.

Students will rehearse with

the directors on Friday and Saturday, March 23 and 24, and conclude with a performance on Saturday afternoon at 1:30 p.m. The program will begin with the middle school band and conclude with the high school band. Admission is free.

Participating high schools and directors are Fauquier, Andrew Paul; Kettle Run, Matt Yonkey, event host; Liberty, Pat

Participating middle schools and directors are Culpeper, Rebecca Roach; Floyd

T. Binns, Siobahn Dowen; Rappahannock ES, Rachel Siegfried; Warrenton, Cecile Scott; Taylor, Richard Griffith; Auburn, Lisa Mergen; Cedar Lee, Tara Neidich; and Marshall, Paul Hicks.

RRRC to review hazard plan

The Rappahannock-Rapidan Regional Commission is hosting a meeting to review the draft 2012 Rappahannock-Rapidan Regional Hazard Mitigation Plan at 9:30 a.m. Friday, April 13, at the Regional Commission offices: 420 Southridge Parkway, Suite 106, Culpeper.

The plan can be viewed online at www.rrregion.org/mitigation.

Hard copies of the draft plan are accessible at the following locations: RRRC offices; public libraries in Culpeper, Madison, Orange and Rappahannock counties; and the Warrenton branch of Fauquier County Public Library, 11 Winchester St.

Public comment on the draft plan will be accepted until 5 p.m. Friday, April 6. Comments may be submitted to Patrick Mauney, Rappahannock-Rapidan Regional Commission, 420 Southridge Parkway, Suite 106, Culpeper VA 22701. Comments may also be sent via email to planinfo@rrregion.org.

Call (540) 829-7450 or visit www.rrregion.org.

DR. THOMAS MYERS OBSTETRICS AND GYNECOLOGY

Specializing in Women's Healthcare

National Endometriosis Awareness Month

What is endometriosis?

Endometriosis is a common health problem in women. It gets its name from the word, endometrium (en-doh-MEE-tree-um), the tissue that lines the uterus or womb. Endometriosis occurs when this tissue grows outside of the uterus on other organs or structures in the body.

Most often, endometriosis is found on the:

Ovaries Fallopian tubes Tissues that hold the uterus in place Outer surface of the uterus Lining of the pelvic car Rappahannock Rapidan Regional Hazard Mulgation Planting Irrare cases, endometriosis has been found in other parts of the body, such as the lungs, brain, and skin. What are the symptoms of endometriosis?

The most common symptom of endometriosis is pain in the lower abdomen or pelvis, or the lower

Reaching for a hand and Touching a heart.



Lord, I know You created me for a special purpose to serve You in a unique way.

You have given me talents, a certain something

no one else pendix C: Page 18

Help me to be a valuable link in the chain of humanity. Help me to find peace and meaning in what I do.

Academic Spotlight



CCHS **Tiffany Yowell**

Junior, Age 17

Parents: Mark & Terri Yowell Subjects currently taking: AP Calculus, AP English, Honors History, Honors Chemistry, Honors Physics, Spanish 4 Honors and awards

9-10: "A" Honor Roll, 4.0 GPA **Extracurricular Activities** 9-10: National Junior Honor Society, Girls Athletic Club 11: National Honor Society, Junior Class Club **Sports**

9-11: Varsity Soccer Team - Leading Scorer, Offensive Player of the Year, 2nd Team All District (grade 9), Team MVP, 1st Team All District, 2nd Team All Regional (grade 10), Team Captain (grade 11), Travel Soccer Team

Community Service: Volunteer Coach for U6 Soccer Team

Hobbies:

Playing piano, singing, photography

Hopes, dreams, ambitions: I plan on attending a four-year college and hopefully playing soccer for a Division 1 or Division 2 school. My major will be forensic science with a minor in Spanish. I hope to have a career with a government agency and do photography on the side. I have also thought about being an interpreter for a government agency or court system.



EVHS Kathryn LaRosa

Junior: Age: 17

Parents: Michael & Lorraine

Subjects currently taking: Chemistry Dual Enrollment, Spanish 3, Psychology, Math Analysis Dual Enrollment. English 11 Honors, VA US History Honors, Advanced Physical Conditioning, Computer Information Systems

Honors & awards:

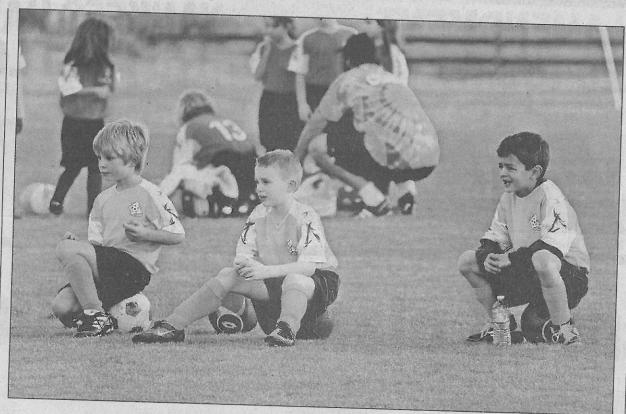
9: Rising Star Math Award 11: People to People Student Ambassador

11: National Honor Society **Extracurricular activities:**

9-10: Girl Scouts 9: Recycling Club 10-11: Young Life

Sports: 9, 10 & 11: Varsity Soccer 10: JV Volleyball 11: Varsity Volleyball

Community Service: with Culpeper United Method-



Members of the U8 Golden Eagles watch the action from the sideline on Saturday.

VINCENT VALA/STAR-EXPONENT

Bingo events tonight

6:30 p.m. at Reva VFD, 6:45 p.m. at Culpeper Moose Lodge

TODAY

Reva VFD Bingo

Reva Volunteer Fire and Rescue will have bingo at 18230 Birmington Road, Culpeper. Doors open at 5 p.m. Dinner at 5:30 p.m. Early bird starts at 6:30 p.m. Regular bingo at 7 p.m. Smoke-free hall. Progressive pull tab jackpot. There are three progressive jackpots. Call 547-3764.

Day of Prayer

Reformation Lutheran Church, 509 S. Main St., will have an Open Door Day of Prayer from 11:30 a.m. to 12:30 p.m. and 7 to 8 $\,$

Civil Air Patrol meeting

Civil Air Patrol meets in the CAP Building at the Culpeper Airport every Tuesday evening from 7 to 9 p.m. Civil Air Patrol is open to both adults and youth in middle school and high school. Civil Air Patrol is a volunteer organization which trains cadets and senior (adult) cadets in Aerospace Eduction, Emergency Services Operations (first aid, search and rescue), physical fitness and leadership. For more information contact Lt. Col. Peter Acevedo at pacev0927@ comcast.net or Lt. Col. Steve Hepperle at CAPMinuteman@gmail.com.

Bedtime storytime

Moms In Prayer Inc L

Bedtime storytime at Culpeper County Library at 6:30 p.m. featuring stories, rhymes, songs, and activities. No registration. Call 825-869 Culpeper Star-Exponent, April 10, 2012

Moms In Prayer Int'L prayer groups for

moms, grandmas, etc. will have a meeting at City On a Hill Church, 1751 N. Main St., Culpeper near Culpeper High School on Tuesdays from 8 to 9 a.m. The group prays for children in pre-school through college. No child care. Contact Lesley Lezcano at 522 6466 max5896@rcn.com. Wednesdays from 10:30 to 11:30 a.m. Childcare is provided. Contact Carrie Dameron at 359-1133 carrie.dameron@cityonahill.ws

Jobs ministry program

CAN Jobs Ministry program every second and fourth Tuesday of the month from 6:30 to 8:30 p.m. at 309 N. East St. Free. Operated by volunteers. Call (703) 944-8450.

Pen-to-Paper writers meeting

Windmore's Pen-to-Paper writers meet on the first Tuesday of every month at the small conference room in the Culpeper County Library. One meeting is held from 10 a.m. to noon and another is held from 5 to 7 p.m. For beginners and experienced writers. Call 825-2890.

Culpeper Moose bingo

Culpeper Moose Lodge No. 1348 will have 10: McRanpahannock-Rapidan Regional Hazard Mitigation Plan 2012

Calendar

Submitting announcements, news and upcoming events

Have an item you want to include on the community page? Keep it to 50 words for calendar; 100 for news and submit by 5 p.m. Tuesday Email: events@starexponent.com

Fax: (540) 825-5211, attn: events Mail or in person: Culpeper Star-Exponent

471 James Madison Hwy., Suite 201 Culpeper, VA 22701 (attn: events)

bingo at 6:45 p.m. Computers now avail-

able. Call 825-4570. Bible study and prayer

Fresh Oil Christian Fellowship will have Bible study and prayer every Tuesday at 7 p.m. at Fogleman Pavilion, 1211 Grandview Ave.,

WEDNESDAY

Spring Fling at Med Spa of Va.

Med Spa of Virginia will have their annual "Spring Fling" Evening of Beauty from 5:30 to 8:30 p.m. Presentations start at 6 p.m. Doctors and technicians will offer free presentations regarding various

ilquiq lacellit with Botox and Juvederm, skin lejuvenation with cosmetic laser, skin peels and products. Door prizes all evening. Space is impited (adults only, please). RSVP at 825-8550.

Manna Ministry

Manna Ministry lunch every Monday, Wednesday and Friday from 11 a.m. until 12:30 p.m. at Culpeper Presbyterian Church. Free meal for anyone in the community.

Culpeper Junior Chess Club

Culpeper Junior Chess Club will meet from 6:30 to 8:30 p.m. at Culpeper County Library in the community room. Lessons available for beginners. Call 825-2675.

CVFD bingo

Culpeper Volunteer Fire Department, 151 W. Davis Street, will have bingo every Wednesday. Doors open at 5 p.m. Dinner at 6 p.m. Early bird starts at 6:30 p.m. Regular bingo at 7 p.m. Smoke-free hall. Two jackpots offered nightly.

THURSDAY

Salem VFD Bingo

Salem Volunteer Fire Department Bingo.

Doors open at 5 p.m. Play begins at 6:45 p.m.

Family caregiver training

Family caregiver training will be offered in Madison April 12 from 1 to 4 p.m. Call 829 6405 or email kwalker@agingtogether.org for more information or to register. No fee for this seminar. Individuals caring for a loved one, friend or neighbor are encouraged to attend.

EVHS choir concert

The EVHS Choir will be presenting their second annual A cappella concert April 12 in the EVHS auditorium. The Overtones from James Madison University, including EVHS's own alumni Jeffrey Thelin, will be performing. Aftermath (Men's a cappella) and Velocity (Women's a cappella) from Eastern View and Voices and Men and Pride of Cecila from Culpeper County High School will also be performing. Tickets will be sold at the door.

Free movie

The Packard Campus Theater, 19053 Mount Pony Road, Culpeper, will show "The Southerner" at 7:30 p.m. Free. Reservations recommended. Call 827-1079 ext. 79994 or (202) 707-9994.

Community Clothes Closet

Anyone in the Culpeper community needing assistance with clothing is welcome to stop by the Community Clothes Closet located at Culpeper Baptist Church, 318 S. West St., on the first and third Thursday of each month from 10 a.m. to noon (please, no early arrivals). Call 825-8192.

Chorus seeking members

The Culpeper Minutemen Chorus (A Barbershop Harmony Chorus) has a place for you. Meetings are held every Thursday from 7:30 to 9:30 p.m. in the Chorus Room of the new Eastern View High School at the intersection of Route 29 and Route 666 (Greens Corner Road) in Culpeper. Visit our web site: www.harmonize. com/culpeper or email: earleam@aol.com or alanbret1@gmail.com or call 972-2395 or 937-3710.

FRIDAY

RRRC hosting review meeting

The Rappahannock-Rapidan Regional Commission is hosting a meeting to review the draft 2012 Rappahannock-Rapidan Regional Hazard Mitigation Plan April 13 at 9:30 a.m. at the Regional Commission offices, 402 Southridge Parkway No. 106, Culpeper. The draft 2012 Rappahannock-Rapidan Regional Hazard Mitigation Plan can be viewed online at http://www.rrregion.org/mitigation.

News

COMMUNITY

Seedlings available at extension office

Free tree seedlings are available at the Virginia Cooperative Extension Culpeper Office.

Choices are pin oak and white pine.

The seedlings have been provided by the Department of Forestry and will be given on a first-come-first-serve basis until all are gone.

They are bare root, so please bring bags.

The Culpeper Extension Office is located at 101 S. West St.; (540) 727-3435.

COMMUNITY

Jackson to speak at **FFRW meeting April 16**

Founding Fathers Republican Women is proud to welcome Republican U.S. Senate candidate Bishop E.W. Jackson as their guest speaker at the next meeting on April 16.

The meeting will be held at the St. Stephens Episcopal Church Parrish Hall at 115 NE St.,

Culpeper, at 7:00 p.m. As a former Marine, Harvard graduate, lawyer, author and founder of Exodus Faith Ministries, Jackson brings a wealth of education and life

experience to the race. Bishop Jackson and his family have lived in Virginia since 1998 where he has been an active member in his church and community.

A dedicated conservative, Jackson believes in the principles of limited government and individual liberty, and has made the defense of our Constitution and the principles it enshrines the focal point of his candidacy.

COMMUNITY

TJPED to release markets report results

The Thomas Jefferson Partnership for Economic Development (TJPED) will release the findings of a seven-month Comprehensive Target Markets Report as follows:

» April 11 at 10 a.m. at Piedmont Virginia Community College, Main Building Auditorium, Room 229

» April 12 at 10 a.m. at Germanna Community College, Daniel Technology Center, Main Auditorium, Room 104-A.

The comprehensive regional analysis examined the TJPED service territory that includes the City of Charlottesville and eight counties in Central Virginia. The report identifies recommended target industry groups that have the strongest local rationale and the best industry outlook for the region

as well as for each of the participating jurisdictions. The report also includes



<u>Rappahannock-Rapidan Region All-Hazard Mitigation Plan Revision</u> Kick-Off Meeting

420 Southridge Parkway, Suite 106 Culpeper, VA 22701 Tuesday, February 23, 2010 10 A.M.

AGENDA

- I. Welcome and Introductions
- II. Project Overview
- III. Amy Howard, Mitigation Planning Coordinator Virginia Department of Emergency Management
- IV Project Schedule and Tasks
- V. Data Collection Guide
- VI. Jurisdictional Responsibilities
- VII. Steering Committee
- VIII. Next Steps



<u>Rappahannock-Rapidan Region All-Hazard Mitigation Plan Revision</u> Work Session #1

420 Southridge Parkway, Suite 106 Culpeper, VA 22701 540.829.7450 Tuesday, April 20, 2010 10 A.M.

AGENDA

- I. Welcome and Introductions
- II. Project Update
 - Work Sheets 1, 2, & 3 Data Summary To-Date
 - Discussion
- III. Christopher Strong, National Weather Service Warning Coordination Meteorologist
 - See links below*
 - Questions/Comments
- IV. Next Steps
 - Worksheets 4 through 9**
- V. Timeline Review
- VI. Jurisdictional Responsibilities
- VII. Steering Committee Update
- VIII. Next Meeting
- * New emergency managers web page ... http://www.weather.gov/washington/em.php
- * Advanced Hydro Prediction System (AHPS) page ... http://newweb.erh.noaa.gov/ahps2/index.php?wfo=lwx
- * Mobile Weather for PDAs and cell phones ... http://mobile.weather.gov
- * For Ems PDA alerting service called iNWS with graphical and text alerts ... http://inws.wrh.noaa.gov/

**Please complete and return Worksheets 4 through 9 by May 25th, 2010 to:

Deirdre Clark dbclark@rrregion.org

-OR -

Patrick Mauney plmauney@rrregion.org



<u>Rappahannock-Rapidan Region All-Hazard Mitigation Plan Revision</u> Work Session #2

420 Southridge Parkway, Suite 106 Culpeper, VA 22701 540.829.7450 Tuesday, July 13, 2010 9 A.M.

AGENDA

- I. Welcome and Introductions
- II. Project Update
 - Data Summary
 - Common Concerns
- III. Critical Facilities/Assets Review and Update
- IV. Next Steps
 - Mitigation Action Review 2005
 - Proposed Mitigation Actions
- V. Timeline Review
- VI. Jurisdictional Responsibilities
- VII. Steering Committee Update
- VIII. Next Meeting

Deirdre Clark

dbclark@rrregion.org

Patrick Mauney plmauney@rrregion.org



Rappahannock-Rapidan Regional Hazard Mitigation Plan 2012

Draft Review Meeting

420 Southridge Parkway, Suite 106 Culpeper, VA 22701 540.829.7450 Friday, April 13, 2012 9:30 A.M.

AGENDA

- I. Welcome and Introductions
- II. Draft Plan Review
 - Planning Process Overview
 - Changes from 2005 Hazard Mitigation Plan
 - Review of Mitigation Strategies
- III. Review of Public Comments
- IV. FEMA Hazard Mitigation Assistance Program Review
 - Grant Programs
 - Fundable Projects
- V. Next Steps
 - Submission to VDEM, FEMA
 - Adoption at local level
 - Future Plan Maintenance



Rappahannock-Rapidan Region All-Hazard Mitigation Plan Revision Kick-Off Meeting

Rappahannock-Rapidan Regional Commission

Meeting Minutes – February 23, 2010

Attendees:

Deirdre Clark
Amy Howard
Charley Banks
Bruce Sterling

Rappahannock-Rapidan Regional Commission
Virginia Department of Emergency Management
Virginia Department of Conservation and Recreation
Virginia Department of Emergency Management

Neil Drumheller County of Culpeper Willie Lamar Town of Madison

Brian Wolfe Rappahannock Electric Cooperative

Sarah Sitterle Town of Warrenton

Jeff Koenig National Park Service/Shennandoah National Park

Danny McClung Town of Culpeper Fritz Alderman Town of Culpeper

Terry Lasher Virginia Department of Forestry

Chris Jenkins Town of Culpeper Scott Roy Town of Culpeper Adrienne Garreau Fauquier County

Lou Battle Warrenton Police Department

Arthur Candenquist Rappahannock County

Kathy Hatter Virginia Department of Health

Sara Makely Fauquier County
Graham Grosvers
Bo Tucker Fauquier County
Town of Warrenton

Patrick Mauney Rappahannock-Rapidan Regional Commission Jenny Biche' Rappahannock-Rapidan Regional Commission

Project Overview

Deirdre Clark, Regional Planner Rappahannock-Rapidan Regional Commission

Ms. Clark provided the attendees with folders that included a timeline for project tasks, a time and travel log, and a data collection guide. Everyone was asked to maintain their time and travel log and return the completed worksheets 1-3 to Mrs. Clark or Patrick Mauney by March 17, 2010 (see contact information listed below). Mrs. Clark reminded those present that each jurisdiction had pledged to participate fully in the plan revision, and that the time and travel log and data collection guide would provide documentation of in-kind services and materials associated with their participation.

The Data Collection Guide contains worksheets that will facilitate the collection of data needed to update the Regional All-Hazard Mitigation Plan. Attendees were asked to review the existing plan at: http://www.vdem.state.va.us/library/plans/mitigation.cfm or email Ms. Clark for a copy of the plan on a CD.

The Disaster Mitigation Act of 2000 requires that state and local governments develop and adopt a hazard mitigation plan in order to be eligible for federal mitigation grant funding. These funds include the Hazard Mitigation Grant Program and the Pre-Disaster Mitigation program, both of which are administered by the Federal Emergency Management Agency under the Department of Homeland Security. Participation in the Regional All-Hazard Mitigation Plan will allow localities to be eligible for either program.

The Regional All-Hazard Mitigation Plan is comprised of the following components:

- The Risk Assessment Process-comprised of three components: hazard identification, vulnerability assessment and capability assessment
- Critical Asset/Vulnerability Assessment-which will result in a detailed inventory of: essential infrastructure, vulnerable facilities, hazardous materials facilities and natural assets
- Capability Assessment-made up of: regulatory tools, administrative/technical resources, fiscal and capabilities narrative

Amy Howard, Mitigation Planning Coordinator Virginia Department of Emergency Management

Ms. Howard stated that she is also the contact for FEMA projects. Her power-point presentation may be viewed on line at www.rrregion.org. She suggested forming subcommittees based on committee member expertise. An example would be a flood subcommittee or snow subcommittee made up of representatives from each locality that had experience handling those types of disasters. It is also required that the plan include public participation. This can be done through outreach, media, workshops, information on electric bill inserts, etc. Have citizens know what mitigation is and provide measureable strategies in the plan. Ms. Howard encouraged the committee to cooperate and work with other localities outside the region. It was mentioned that evacuees of the Washington Metropolitan area would travel to this region and therefore conversations with representatives from that area would be beneficial.

The Hazard Assessment worksheets that were provided in the folders will first be completed locally, then combined regionally. Localities that have access to relevant maps were asked to forward that information to Patrick Mauney so that he may compile the regional data. Links were provided in the power point presentation to assist each locality in completing their risk assessment. The NCDC website can provide snowfall records and the VDEM website contains local data.

Examples of vulnerability include people with pets (identify hotels or shelters that will allow evacuees to bring their pets), the aging population and families with small children. FEMA's HAZUS software enables users to identify the annual dollar loss for a particular disaster and computes vulnerability indexes. For example, if the roof of a local high school collapsed, HAZUS could be used to determine the annual cost of the loss for that community. HAZUS is available to each locality and training can be provided.

Under Goals & Strategies, focus should be on implementation. Localities should review earlier goals and strategies and determine if they were accomplished - did you do what you said you would

do? If a strategy was eliminated or changed due to staff turn over or lack of funding, state so in the plan. Livestock may be an issue in the event of an evacuation that may need to be addressed in the plan. Should Washington DC evacuate to the region, how will the region accommodate the masses? The plan will be reviewed every five years; however Ms. Clark will work with localities to provide yearly reports. It was suggested that at this time it might be wise to list a department as a contact rather than a particular person in the event of staff turn over.

In the original plan, Human Related Disasters was not the focus, and it was suggested that the committee review and analyze it further and expand the committee to include the local hospitals and community colleges. Ms. Howard stated that if the plan were to include information on terrorism, two editions would need to be created; one for public viewing and one to remain confidential. FEMA will assign a tracking identification number to monitor those who utilize the confidential plan. A comment was made that after 9/11 local maps removed the identification of such buildings as water treatment facility locations and that the committee may want to take that into consideration as they go forward with their planning. Lastly, communication was identified as a key component in the success and accuracy of the plan and the committee will look at how to effectively do that in a rural area.

Project Schedule and Tasks

Each attendee will complete worksheets 1-3 and forward the information to Ms. Clark or Mr. Mauney by March 17, 2010. At that time Ms. Clark will compile the information and the committee will meet in April, 2010 to review the findings. Progress reports will be on-going and will include the information provided on the time and travel log each committee member is maintaining.

Data Collection Guide

Additional forms and worksheets may be accessed at www.rrregion.org. The Data Collection Guide was created based on a template and therefore some information/questions may relate to our region and some may not. The information requested is an update only. The original plan should be reviewed before completing the Guide. Ms. Howard stated that FEMA prefers at least one new strategy per locality in each update of the plan. Once worksheets 1-3 have been completed, the committee can reconvene to look at the remaining worksheets. Worksheet 1 lists the possibility and frequency of each hazard. Worksheet 2 provides the opportunity to comment on specific hazards and provide documentation of each. Ms. Howard suggested that each hazard should be evaluated seasonally when considering its effect. For example, flooding in a local park may not be as disruptive to users in winter as it might be in spring or summer. It was observed that Pandemic Disasters were not included in the worksheets. It will be up to the committee to decide if they wish to add Pandemics and other events. Discussion of all hazards is encouraged to assure full consideration of possible events.

Jurisdictional Responsibilities

Attendees from each locality were asked to complete "team" forms requiring contact information for individuals in specific departments in their town or county. These should be forwarded to Ms. Clark or Mr. Mauney within the next few weeks. It was recognized that not all jurisdictions have staff serving in these specific roles or that one staff member might serve as a point of contact for many types of information. Contact details provided will facilitate requests for information in the future. Absent were representatives from the towns of Gordonsville, Remington, and Orange, as well as The Plains and Orange County.

Steering Committee

Ideally, each locality will be represented on the Steering Committee (see attachment). This representative will be the point of contact for their locality and report back to their community. As planned, the Steering Committee will meet quarterly; however, subcommittees may meet more frequently.

Next Steps

- Each representative will review the original Region All-Hazard Mitigation Plan
- Each representative will complete worksheets 1-3 and return by March 17, 2010 focusing on new data and inter-jurisdictional data from the last five years
- Pay attention to the increase in population and its effects (new schools, new transportation issues, new fire stations, etc.)
- Look ahead—where do we need to improve?
- Focus on tasks we CAN do
- Talk to your colleagues and get them involved, discuss with the public
- Provide contact information for local citizens who may want to participate, focusing on aging population and families with young children

NEXT ALL-HAZARD MITIGATION PLAN REVISION MEETING: April XX, 2010

Deirdre Clark
Rappahannock-Rapidan Regional Commission
420 Southridge Parkway, Suite 106
Culpeper, VA 22701
dbclark@rrregion.com
(540) 829-7450

Patrick Mauney
Rappahannock-Rapidan Regional Commission
420 Southridge Parkway, Suite 106
Culpeper, VA 22701
plmauney@rrregion.com
(540) 829-7450



Rappahannock-Rapidan Region All-Hazard Mitigation Plan Revision

Rappahannock-Rapidan Regional Commission Meeting Minutes – April 20, 2010

Attendees:

Fritz Alderman Town of Culpeper John S. Bailey Town of Orange

Charley Banks
Jenny Biche'
Arthur Candequist
Deirdre Clark
Graham Grosvenor

Virginia Department of Conservation & Recreation
Rappahannock-Rapidan Regional Commission
Rappahannock County Emergency Management
Rappahannock-Rapidan Regional Commission
Fauquier County Emergency Management

John Harkness Orange County

Kathy Hatter Virginia Department of Health

Amy Howard Virginia Department of Emergency Management

Debbie Kendall Orange County

Sarah Makely Fauquier County Emergency Management
Patrick Mauney Rappahannock-Rapidan Regional Commission

Carl Pumphrey Madison County Sarah Sitterle Town of Warrenton

Bruce Sterling Virginia Department of Emergency Management

Bo Tucker Town of Warrenton

Introductions were made and attendees were asked to sign in and complete the Log Match Sheet*. Each locality had previously signed an agreement stating they will supply match to the grant that may include labor and travel.

Deirdre Clark, Regional Planner Rappahannock-Rapidan Regional Commission

Planning Process-Where are we?

Stage One should be completed by July, 2010. This includes summary and evaluation of the following aspects:

- Hazard ID & Risk Assessment
- Assets
- Vulnerability
- Capability Assessment

Currently, Stage One is incomplete; we are only at "Hazard ID & Risk Assessment." Stage Five: "Adoption and FEMA Final Approval" will require significant time to complete, so everyone is encouraged to complete their assignments in a timely fashion.

Worksheet #1: Hazards list is **incomplete**. All hazards listed are considered <u>probable</u> except:

- Avalanches
- Landslides due to earthquake
- Military accidents
- Transit-subway
- Volcanic-eruptions and ash

Under Hazards identified as High Intensity, Rappahannock County reported impacts from air transportation as a risk since Dulles Airport's flight paths, as well as those serving local airports, pass directly over Rappahannock and some surrounding areas.

Worksheet #2: Historic Hazard Events

Fauquier County was the only locality that listed the snow storms in December 2009 and February 2010 as historic events. It was noted that both storms were declared disasters by the Commonwealth. The December storm was declared a federal disaster. That determination has not yet been made regarding the February storm. Please review what state disasters have been declared in your locality since 2005 and record on worksheet #2.

Worksheet #3: Unique Hazard Risk

Terry Lasher, Virginia Department of Forestry, Warrenton Office, states that portions of each county in our region within response area are at risk of wildland fires. The USDA Department of Forestry defines Wild Urban Interface as "...zone where structures and other human developments meet, or intermingle with, undeveloped wildlands...where wildfire poses the biggest risk to human lives and structures. Terry provided maps (see Work Session 1 power-point*) identifying structures at risk in Rappahannock and Culpeper counties. As the housing development increases over the next several years, more and more people will build in the rural, mountainous areas of the region, increasing the hazard risk. Identify now what tools will be needed and determine whether or not they are currently available.

Christopher Strong, Warning Coordination Meteorologist National Weather Service Teleconference

Mr. Strong stated that our region was at risk for every weather threat except tidal surge from hurricanes. Flooding, tropical storms and flash flooding were identified as the greatest risk for the region. Tornados, thunderstorms with severe winds or hail, snow storms and fog threats should also be considered. Localities should have a warning coordination plan that will provide information to the public quickly and efficiently. Examples include the NOAA radio system that provides text alerts to the general public and Fire Support that enables state emergency staff to receive daily reports that are point specific. NOAA radio alerts can be accessed by PDAs, cell phones and home phones.

Rappahannock County shared information about their "Code Red" system that has had a directly beneficial impact on their response. They have utilized it both for wildland fires and for the recent snow storm. Warning information is sent to citizens who subscribe via email, text messaging, or voice mail. There is no charge to the citizens for this service. Fauquier County is looking at a similar system. It was suggested that IFLOW, a program that uses rain gauges to predict flash flooding, be incorporated into the Code Red or selected warning coordination system. Localities need to be able to identify and locate the threat and communicate the information to its citizens quickly.

Mr. Strong provided links (see Agenda 4/20/10*) that may be helpful when completing the worksheets and researching alert systems. He suggested reviewing "inws", an interactive National Weather Service site that provides timely weather information.

NEXT STEPS: Worksheets 4 through 9

Worksheets 4 & 5: Determining Vulnerability

Inventory Your Assets

- Critical facilities (hospitals, police stations, schools, pet shelters, etc.) & vulnerable populations (low income, people with pets, handicap, elderly, etc.);
- Number of buildings, infrastructure and critical facilities at risk/located in hazard areas (has been built or had a change in structure in the last five years: i.e., school roof replaced due to snow storm damage);
- Indentify repetitive loss properties & severe repetitive loss properties (Amy Howard can provide a list of repetitive losses for your area—includes only those structures that had flood insurance and filed a claim).

Inventory what is available and what is needed: i.e. Transportation options for citizens during an evacuation. How will you reach the elderly/disabled in rural areas and what will they need to be able to evacuate? Local utility companies may assist by furnishing information/surveys in their utility bills to their customers. What options do citizens have for their pets or livestock should they need to evacuate?

Worksheets 6, 7, 8 & 9: Capability Assessment

- What resources are available?
- What are our limitations?
- Regulatory/Administrative/Technical/Fiscal

What's in place now? What do we need? Do you have a warning system? Looking at growth & development, is it effective? Efficient?

Capability Assessment:

- Measures each jurisdiction's competency and ability to implement hazard mitigation activities
- Identifies existing gaps, conflicts, weaknesses in local programs, plans and policies (mitigation opportunities that grants may address)
- Identifies mitigation measures already in place (FEMA requires a blanket statement that evaluates, acquires or mitigates a floodplain strategy)
- Identifies mitigation opportunities (i.e. Fire grant debris clean up/maintenance, NOAA radio/Reverse 911, etc.)

Plan, Policy Program or Ordinance in place? Does it need improvement? Who responds? Each locality is asked to complete "R-RRC All Hazard Mitigation Plan Revision Team worksheets 4-9*. If the locality is listed separately in the grant, then each locality must be represented. The representative may be a citizen, it is not required that the representative be a staff person.

Capability Indicators

- National Flood Insurance Program (NFIP) participation
- Community Rating System (CRS) participation
- Building Code Effectiveness Grading Schedule (BCEGS)
- Fire-wise Community

STAGE TWO—Are we there yet?

- Mitigation Goals and Objectives
- Development of Mitigation Strategies

Risk & Capability Assessment = Foundation for Identification of Mitigation Actions

GOALS AND STRATEGIES

- Review your locality's current goals (on line at www.rrregion.org/mitigation.html) and determine relevance (list may need to be edited as some goals may be unattainable and we will be required to be accountable for them to FEMA)
- Determine progress in terms of existing mitigation strategies
- Develop new strategies that reflect updated risk and capability assessments

The <u>next meeting</u> is **tentatively** scheduled for Tuesday, June 15, 2010 at 10:00am at the Rappahannock Rapidan Regional Commission. Each locality is asked to determine who would be the best participant from their staff to address the issues in the next stage (staff familiar with ordinances, codes, compliances, etc.). Please forward their contact information to Deirdre Clark prior to the next meeting.

NEXT ALL-HAZARD MITIGATION PLAN REVISION MEETING: Tentatively scheduled for June 15, 2010 @ RRRC

Deirdre Clark Patrick Mauney R-RRC R-RRC

420 Southridge Parkway, Suite 106 420 Southridge Parkway, Suite 106

Culpeper, VA 22701 Culpeper, VA 22701

dbclark@rrregion.com , 540.829.7450 plmauney@rrregion.com, 540.829.7450

* All referenced documents may be accessed at http://www.rrregion.org/mitigation.html.



Rappahannock-Rapidan Region All-Hazard Mitigation Plan Revision Work Session #2

Rappahannock-Rapidan Regional Commission Meeting Minutes – July 13, 2010

Attendees:

Fritz Alderman Town of Culpeper

Cynthia Bambara Lord Fairfax Community College

Josh Bateman Town of Orange

Jenny Biche' Rappahannock-Rapidan Regional Commission

Chris Boies Lord Fairfax Community College

Deirdre Clark Rappahannock-Rapidan Regional Commission

John Harkness Orange County
Debbie Kendall Orange County

Terry Lasher Virginia Department of Forestry

Sharon Lee Town of Remington

Patrick Mauney Rappahannock-Rapidan Regional Commission Isabel McLoughlin Rappahannock-Rapidan Regional Commission

Jimmy Steward Town of Remington

Eric White Rappahannock Electric Cooperative

Overview

Following introductions, attendees were asked to sign in and complete the Log Match Sheet* to document time and travel as required by the grant agreement.

Deirdre Clark provided a project update. Discussion focused on the following concerns:

- Stage One: Currently incomplete; requires that all participating localities provide information regarding:
 - o Hazard ID & Risk Assessment
 - o Assets
 - o Vulnerability
 - o Capability Assessment
- Mitigation strategies and actions must be specific and linked to gaps and/or needs identified by the locality;
- The development of mitigation strategies and actions will require collaboration among staff and elected officials from each locality;
- All required reviews, approvals and adoption must be completed by the end of October, 2011;
- Public meetings will be held to assure inclusion of all interests and concerns;
- A comprehensive review of all plan sections is required. Each participating locality must provide updated information (MOA:10.08)
- Review of information provided to date (see Mitigation Plan Update, Workshop #2, July 13, 2010: http://www.rrregion.org/mitigation.html).

Next steps - Assets and Critical Facilities Inventory - findings lead to Stage Two:

- Identification of mitigation goals and objectives
 - Review your locality's current goals* and determine relevance
 - Determine progress in terms of existing mitigation strategies
 - Hold meetings with planners, first responders, and other appropriate individuals to analyze, list and discuss opportunities
- Develop new strategies that reflect updated risk and capability assessments
- Risk and capability assessments are the foundation for the identification of mitigation actions
 - o Gaps equal opportunities

Patrick Mauney provided information on HAZUS software data that will be used to identify and inventory local resources. He indicated that the HAZUS inventory is not necessarily comprehensive. Each jurisdiction is encouraged to add assets and critical resources to the inventory. Clarification of these categories was provided as follows:

- Asset any manmade or natural feature that has value, including people; buildings; infrastructure such as bridges, roads, sewer and water systems; lifelines such as electricity and communication resources; and environmental, cultural, or recreational features such as parks, dunes, wetlands, and landmarks
- Critical facility those that are essential to the health and welfare of the locality and especially important in disaster management and recovery. Critical facilities include transportation systems, lifeline utility systems, high potential loss facilities, and hazardous material facilities. Each locality needs to determine and identify its assets and critical facilities. Examples to consider include:
 - Government Offices
 - o Water Supply Systems
 - Water Treatment Facilities
 - o Transportation Systems
 - o Nursing Homes
 - o Electric Company
 - o VDOT Maintenance Facilities
 - o Public Transportation (school buses for evacuation)

The vulnerability of critical facilities must be carefully considered. Worksheet #4 of the Data Collection Guide might be helpful in making that determination.

It was suggested that in addition to the facilities themselves, thought be given to the infrastructure that serves them.

<u>Mitigation Action Worksheets and Guidelines</u> are provided to assist with the next phase of the revision. Consider partnering with adjacent/regional partners across county/town lines and discuss opportunities. Review findings from 2004, as well as most recent updates provided to VDEM in 2009, and ask:

- Are they still relevant?
- Are they achievable?
- Should they be eliminated/reconsidered/updated/improved?
- Does the technology need to be updated?

In order to allow time for discussion and collaboration, <u>Mitigation Action Worksheets</u> should be completed by late September 2010. R-RRC will be happy to meet to discuss proposed actions and the overall plan. The Steering Committee will meet quarterly to:

- Discuss proposed mitigation actions and review to identify collaborative opportunities
- Schedule and plan public meetings
- Review section drafts
- Plan the review and approval process

Worksheets 1-9 are now due.

If anyone has any questions or needs assistance, please contact:

Deirdre Clark Patrick Mauney R-RRC R-RRC

420 Southridge Parkway, Suite 106 420 Southridge Parkway, Suite 106

Culpeper, VA 22701 Culpeper, VA 22701

dbclark@rrregion.com , 540.829.7450 plmauney@rrregion.com, 540.829.7450

* All referenced documents may be accessed at http://www.rrregion.org/mitigation.html.



Rappahannock-Rapidan Regional Hazard Mitigation Plan 2012

Rappahannock-Rapidan Regional Commission Meeting Minutes – April 13, 2012

Attendees:

Patrick Mauney Rappahannock-Rapidan Regional Commission

Gregg Zody Orange County John Cooley Town of Orange

Tom Williams

Culpeper County Emergency Management

Culpeper County Emergency Management

Culpeper County Emergency Management

Virginia Department of Emergency Management

Rappahannock County Emergency Management

Fauquier County Emergency Management

Bo Tucker Town of Warrenton Hank Milans Town of Culpeper

P Mauney welcomed meeting participants and thanked them for the continuing participation and support for the Plan Update. Meeting attendees introduced themselves and explained their role in the Hazard Mitigation planning effort.

Patrick Mauney, GIS Program Manager Rappahannock-Rapidan Regional Commission

Rappahannock-Rapidan Regional Hazard Mitigation Plan Draft Review

P Mauney reviewed the Regional Hazard Mitigation Plan Update process, including discussion of the data collected from the participating jurisdictions and stakeholders:

- Hazard Inventory & Probability
- Historic Hazard Events
- Unique Hazard Identification
- Critical Facilities/Asset Inventory
- Local & Regional Capability Assessment
 - o Regulatory
 - o Administrative
 - o Fiscal
 - o Technical
- Mitigation Strategy Updates/Additions

In 2010, three stakeholder meetings were held, offering local and regional stakeholders the opportunity to provide data and gather information to be utilized in completing the plan updates. Several jurisdictions completed the data collection guides during this time frame. Updated GIS mapping, hazard assessment and analysis and vulnerability analyses were completed in late 2010 and early 2011. Also in 2011, the Regional Commission reached out to the other jurisdictions and held individual meetings with these stakeholders in order to complete the data collection process and the draft plan was released in March 2012 for review by the public.

Changes from 2005 Plan

P Mauney reviewed the major changes from the 2005 Regional Hazard Mitigation Plan.

• Complete Data Update: Sections 3 (Regional Profile), 4 (Hazard Identification), 5 (Hazard Analysis) and 6 (Vulnerability Analysis) all were updated to reflect changes in demographics and hazard events since the drafting of the 2005 Plan

- Section 5 (Hazard Analysis) was updated to include references to hazard events that occurred since the 2005 Plan, including the major winter storms of 2009-2010 and the August 2011 Earthquake
- Section 6 (Vulnerability Analysis) was updated to include:
 - Additional unique hazards identified
 - Town of Culpeper: Dam/Levee Failure at Mountain Run Lake and Lake Pelham
 - Culpeper County: Earthquake (higher risk relative to region)
 - o Revised Vulnerability Estimates based on HAZUS modeling, floodplain updates
 - HAZUS modeling for Earthquake, Hurricane and Flood
 - GIS-based Flood Analysis using updated parcel and tax-value information and updated DFIRM maps, as applicable
 - o Revised Hazard Rankings
 - High Hazards (Same as 2005): Flood, Hurricane/Tropical Storm, Winter Storms
 - Moderate Hazards: Drought, Severe Thunderstorm/Tornado, Wildfire (identified as low-risk in 2005 plan)
- Appendix A: Mitigation Strategy Updates
 - o Review of Regional Strategies: Addition of several strategies related to flood, earthquake and wildfire in response to risk rankings in section 6
 - o Local Strategies updated to reflect completion, progress and/or deletion

NEXT STEPS: Draft Plan Submission to VDEM & FEMA

No Public Comment was received prior to the April 6, 2012 closing date. Jurisdictions are welcome to send additional changes to P Mauney within 1 week (April 20, 2012) before the Regional Commission will send the draft plan to VDEM for review. The remaining steps will include:

- Late April 2012: Submission to VDEM for review (30 day review)
- May 2012: Incorporation of requested changes from VDEM
- Late May 2012: Submission to FEMA for review
- June 2012: Incorporation of requested changes from FEMA
- Summer 2012: Conditional Approval (pending adoption) expected from FEMA
- Summer 2012: Local Adoption process begins

^{*} All referenced documents may be accessed at http://www.rrregion.org/mitigation.html.

Rappahannock- Rapidan Kick-Off Meeting

February 23, 2010 Culpeper, Virginia



Why does hazard mitigation matter?

Hazard Mitigation

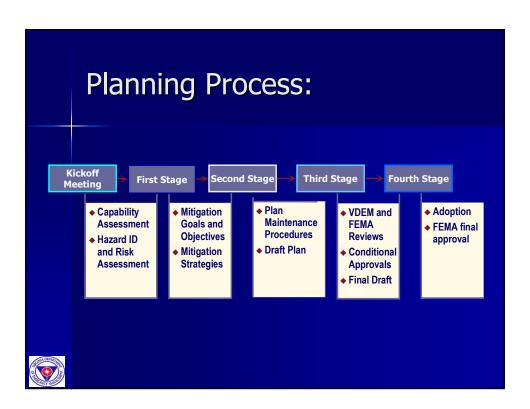
...is a sustainable action that will reduce or eliminate injury to citizens, damages to structures and allow continuity of critical society functions...



Support of Floodplain Mitigation Efforts

- Support the participation of your communities in the NFIP, as needed.
- Support the implementation and enforcement of floodplain ordinances, as needed.
- Work with local officials and real estate professionals to promote flood insurance policies.





Role of PDCs in Planning Process

- Coordinate the process
- Ensure participation of all jurisdictions
- Manage resources



Build the Planning Team

- Determine necessary resources
- Form subcommittees if necessary
- Organize the team
- Establish responsibilities



Involve the Public

- Invite to Steering Committee meetings
- Use local media
- Distribute literature
- Conduct outreach activities
- Host public workshops
- Encourage public to review plan



Capability Assessment

- How capable is each locality and the region to implement successful mitigation actions?
- What resources are available?
- What are your limitations?

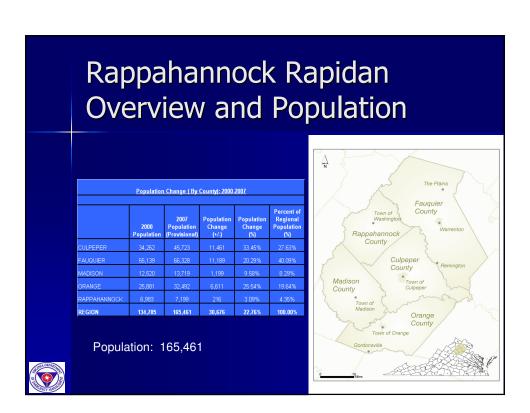


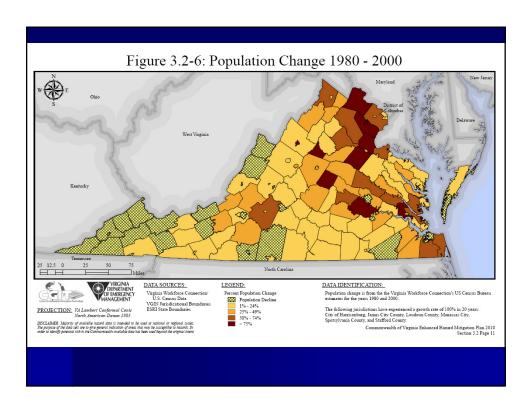
Rappahannock Rapidan Regional Commission Geographical Area

- Includes the counties and Towns of Culpeper, Fauquier, Madison, Orange and Rappahannock, Virginia
- The region stretches from Shenandoah National Park in the west to within forty miles of Washington D.C. to the east
- The North Anna River which flows into Lake Anna, location of the North Anna Nuclear Power Plant, marks the southern most boundary of the region.
- The topography varies from mountainous in the west to rolling piedmont in the east.



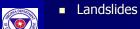
 The area is predominately rural, the region is punctuated by increasingly urbanized and growing towns and centers.

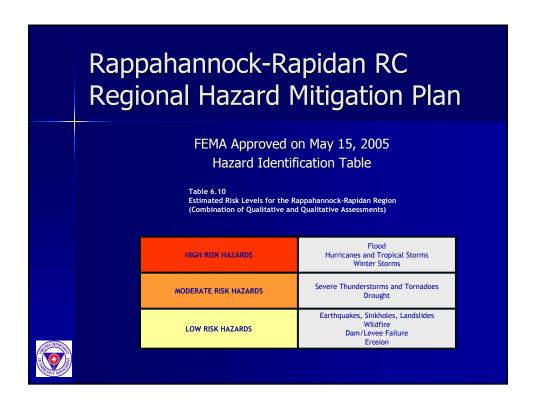


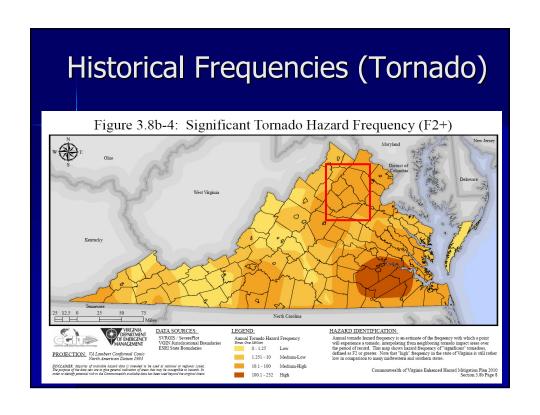


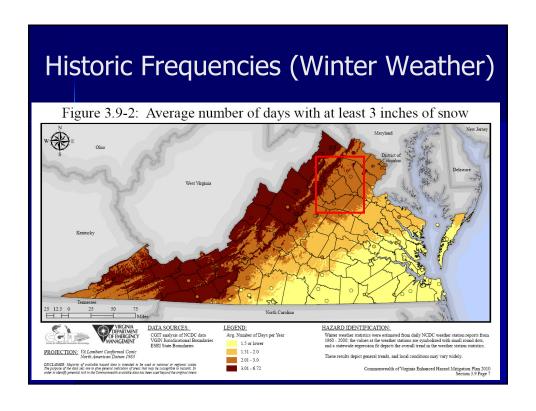
Hazard Assessment

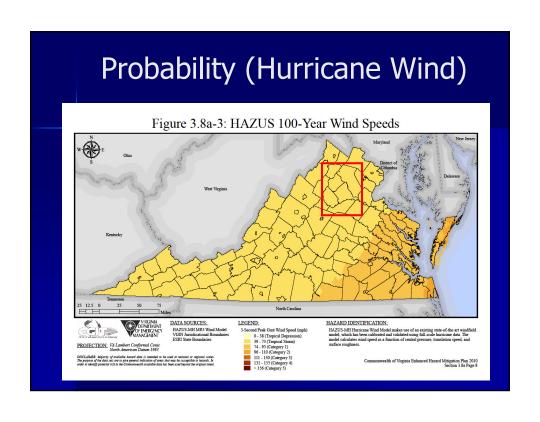
- Flood
- Hurricanes
- Ice Storm
- Tornadoes
- Snow Storm
- Wildfire
- Windstorms
- Dam Failure
- Drought
- Earthquake
- Extreme Cold
- Extreme Heat
- Land Subsidence

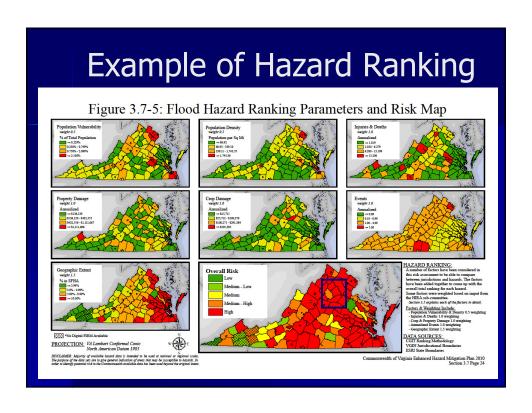


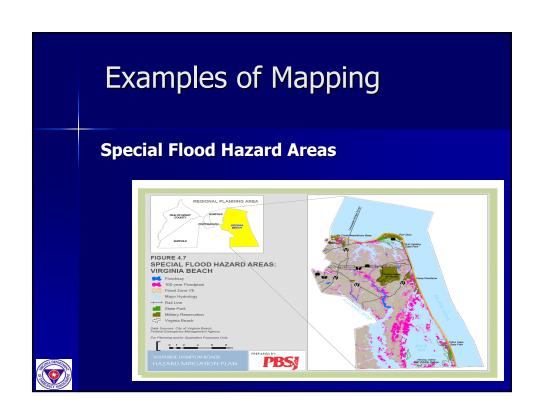


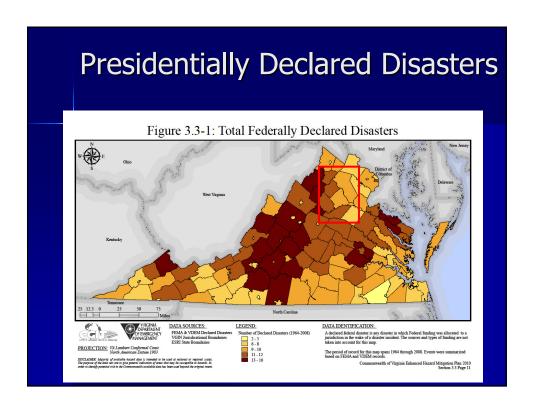


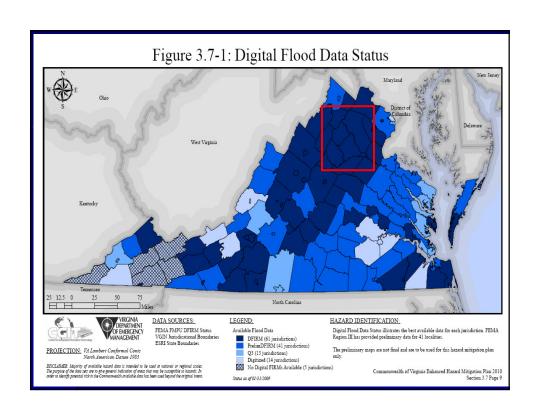












Risk Assessment

- Identify the location of the hazard
- Identify the magnitude or severity of the hazard (How bad can it get?)
- Provide information on previous occurrences of hazards.
- Include probability of future events



Helpful Data Sources

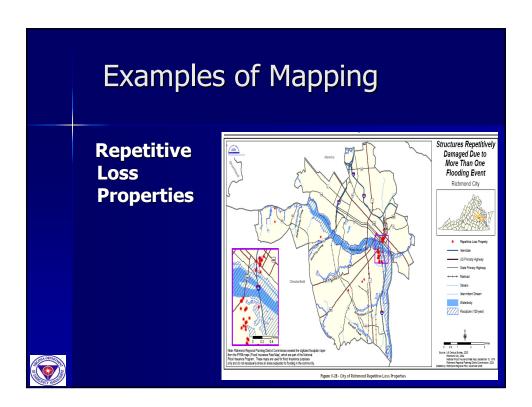
- FEMA Map Service Center
 - http://msc.fema.gov/webapp/wcs/stores/servlet/ FemaWelcomeView?storeId=10001&catalogId=1 0001&langId=-1
- NCDC Database
 - http://www4.ncdc.noaa.gov/cgi-win/wwcgi.dll?wwEvent~Storms
- VDEM Historical Hazards
 - http://www.vaemergency.com/threats/index.cfm
- Local Flood Hazard Data Emergency Reports/Damage Reports

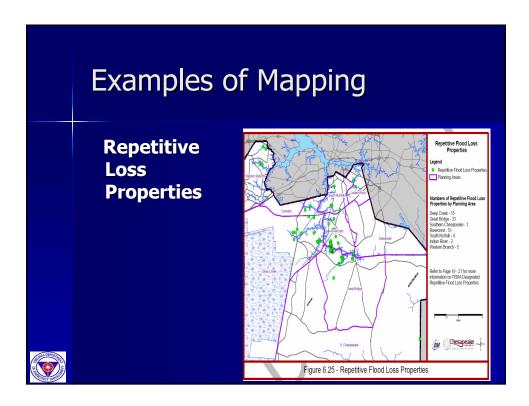


Determining Vulnerability

- Inventory your assets
 - Critical facilities and vulnerable populations
 - Include estimates of the number and types of structures at risk
 - Indentify repetitive loss properties (RFC) and severe repetitive loss properties (SRL)
- FEMA's HAZUS Software
- Estimate annualized Loss







Vulnerability Index

Example Algorithm used:

- Vulnerability = \$\$ Loss/SquareFootage
- \$\$ = Building Damage + ContentsDamage + Loss of Function +Community Impacts



Goals and Strategies

- Revise goals to see if they are still relevant for plan revision.
- Evaluate mitigation strategies and report on their progress.
- Eliminate strategies that are no longer relevant.
- Include new strategies that result from the updated HIRA.



Original Plans Goals

- Goal #1: Improve and update data needed for hazard mitigation purposes within the Rappahannock-Rapidan Regional Commission and local jurisdiction offices.
- Goal #2: Implement policies that incorporate mitigation planning into the framework of local government in the Rappahannock-Rapidan Region.
- Goal #3: Implement sound planning techniques throughout the region that compliment the benefits of hazard mitigation.
- Goal #4: Implement cost effective structural projects throughout the region to reduce the impact of future disaster events.
- Goal #5: Conduct training throughout the region for employees to improve response capabilities of local emergency management officials and to educate local officials of benefits of hazard mitigation techniques.
- Goal #6: Implement meaningful education and outreach projects throughout the region to educate the public about the dangers of natural hazards and how they can protect their families and their property.



Goal #7: Improve regional evacuation capabilities and plan for the potential impacts of a potential evacuation of the Washington D.C. area.

Plan Maintenance Section

- Establish method for reviewing and reporting annually.
- Determine responsible group(s) for plan review/implementation.





RAPPAHANNOCK-RAPIDAN REGION

MULTI-JURISDICTIONAL

ALL-HAZARD MITIGATION PLAN

UPDATE

Workshop #1 - April 20, 2010



Planning Process – Where Are We?

Stage One

- ☐ Hazard ID & Risk Assessment
- Assets
- Vulnerability
- Capability Assessment

Stage Two

- ☐ Mitigation Goals & Objectives
- Mitigation Strategies

Stage Three

- ☐ Plan Maintenance Procedures
- ☐ Draft Plan

Stage Four

- ☐ VDEM & FEMA Reviews
- Conditional Approvals
- ☐ Final Draft

Stage Five

- Adoption
- ☐ FEMA Final Approval



STAGE ONE:

Hazard and Risk Assessment: Incomplete

Worksheet #1- Hazards List

ALL HAZARDS LISTED CONSIDERED PROBABLE EXCEPT:

- Avalanches
- · Landslides due to earthquake
- Military accidents
- Transit subway
- · Volcanic eruptions and ash

3

STAGE ONE

Hazard and Risk Assessment: Incomplete

Hazards Identified as High Intensity

- Drought*
- Flood*
 - o Heavy Rain
 - o Rapid Snow Melt
- Utility Interruption*
 - Communication
 - o Electricity

- Extreme Heat*
- Hurricane*
- Transportation Incident
 - o Air
- · Wildland Fire
 - Urban Interface
 - o Public Land*
 - o Private Land
 - * High area impact

Historic Hazard Events

- Snowstorm December 18-20, 2009
 - o 16"-24" snow
 - o Presidentially Declared Disaster DR-1874
- Snowstorm February 5-6, 2010
 - o 22"- 35" snow

Others since 2005?



Unique Hazard Risk?

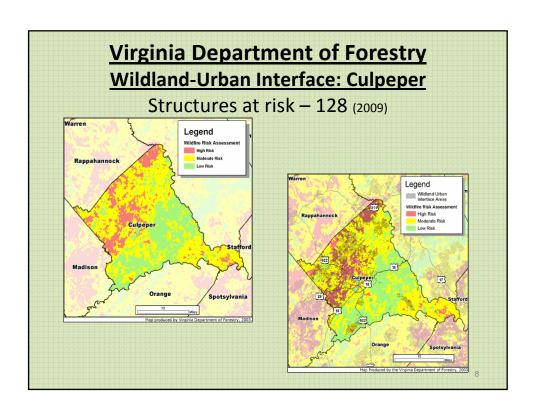


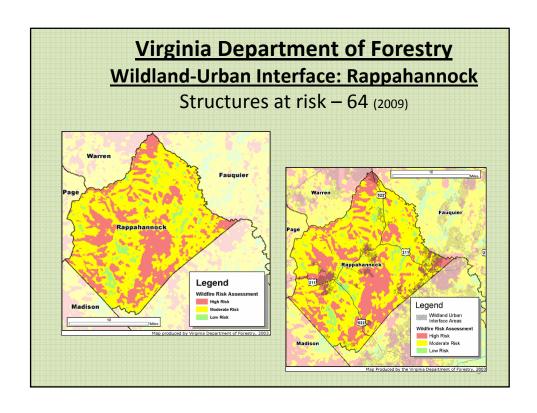


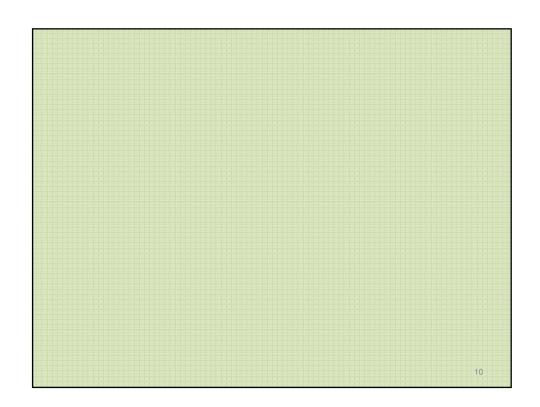
Wildland Urban Interface

...zone where structures and other human developments meet, or intermingle with, undeveloped wildlands..... where wildfire poses the biggest risk to human lives and structures. USDA Dept. of Forestry

Virginia Department of Forestry – "Portions of each county within response area are at risk."







NEXT... DETERMINING VULNERABILITY

Worksheets 4 & 5

Inventory Your ASSETS

- Critical facilities & vulnerable populations
- ❖Number & types of structures at risk
- Number of buildings, infrastructure and critical facilities located in hazard areas
- Identify repetitive loss properties & severe repetitive loss properties

11

Consider....

- ☐ Essential infrastructure
- ☐ Special needs
- ☐ Hazardous material facilities
- ☐ Natural assets
- ☐ Impacts of growth and development
- ☐ Future development trends



Capability Assessment ...

Worksheets 6,7,8 &

9

- ☐ What resources are available?
- ☐ What are our limitations?
- ☐ Regulatory/Administrative/Technical/Fiscal





13

Capability Assessment

- ➤ Measures each jurisdiction's competency and ability to implement hazard mitigation activities
- ➤ Identifies existing gaps, conflicts, weaknesses in local programs, plans, and policies
- ➤ Identifies mitigation measures already in place
- ➤ Identifies mitigation opportunities

Capability Assessment		
Plan, Policy Program or Ordinance	Status	
Hazard Mitigation Plan		
Comprehensive Plan		
Floodplain Ordinance		
Open Space Management Plan		
Stormwater Management Plan		
Emergency Operations Plan		
Hazardous Materials Facility Plan		
Evacuation Plan		
Continuity of Operations Plan	15	

Capability Indicators -

- ➤ National Flood Insurance Program (NFIP)
 Participation
- ➤ Community Rating System (CRS) Participation
- ➤ Building Code Effectiveness Grading Schedule (BCEGS)
- > Firewise Community

STAGE TWO — are we there yet?

- ☐ Mitigation Goals and Objectives
- **☐** Development of Mitigation Strategies

Risk & Capability Assessment = Foundation for Identification of Mitigation Actions

17

Goals and Strategies

- ☐ Review current goals and determine relevance
- ☐ Determine progress in terms of existing mitigation strategies
- ☐ Develop new strategies that reflect updated risk and capability assessments

Helpful Data Sources

- FEMA Map Service Center
 - http://msc.fema.gov/webapp/wcs/stores/servlet/FemaW elcomeView?storeId=10001&catalogId=10001&langId=-1
- NCDC Database
 - http://www4.ncdc.noaa.gov/cgi-win/wwcgi.dll?wwEvent~Storms
- VDEM Historical Hazards
 - http://www.vaemergency.com/threats/index.cfm
- Local Flood Hazard Data Emergency Reports/Damage Reports



RAPPAHANNOCK-RAPIDAN REGION MULTI-JURISDICTIONAL ALL-HAZARD MITIGATION PLAN UPDATE Rappahannock Rapidan Workshop #2 – July 13, 2010



VDEM Requirements:

 "A comprehensive review <u>must</u> be done for all plan sections (Planning Process, Risk and Vulnerability Assessment, Capability Assessment, Mitigation Goals/Strategy, and the Plan Maintenance Process)."



3

STAGE ONE: findings continued.....

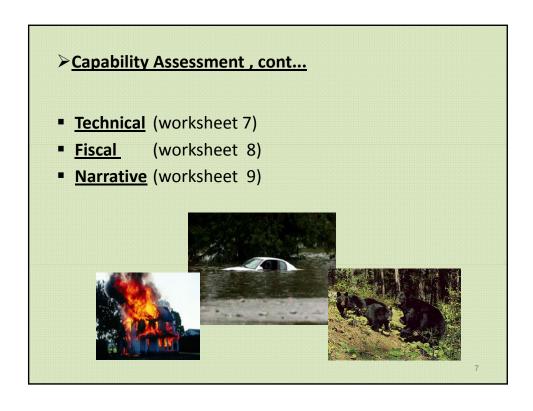
- > Assets (worksheet #4)
 - Specific to locality
- ➤ <u>Vulnerability</u> (worksheet #5)
 - o Impact of prolonged power outage
 - o Transportation limitations public and private
 - o Development in remote, difficult-to-access locations
 - o Significant growth since adoption of previous plan
 - Some localities have implemented improved warning systems

> Capability Assessment - Regulatory (worksheet #6)

- Include link/information on how to obtain documents
- Review and update Table 7-1
- Other locality-specific plans/tools
 - o Steep slopes
 - o Wildfire
- Identify gaps = **OPPORTUNITIES!**



Jurisdiction	National Flood Insurance Program	NFIP Community Rating System	Hazard Mittgation Plan	Disaster Recovery Plan	Comprehensive Land Use Plan	Floodplain Management Plan	Stormwater Management Plan	Emergency Operations Plan	Continuity of Operations Plan	Radiological Emergency Plan	SARA Title III Plan	Transportation Plan	Capital Improvements Plan	Zoning Ordinance	Subdivision Ordinance	Flood Damage Prevention Ordinance	BuildingCods	Riparian Buffer / Wetland Preservation	Non-Governmental Organization	Open Space Preservation	Public/Private Partnerships
Culpeper County																					
Town of Culpeper																					
Fauquier County																					
Town of Warrenton																					
Town of Remington																					
Madison County																					
Fown of Madison																					
Orange County																					
Town of Orange																					
Town of Gordonsville																					
appahannock County																					



<u>Findings of Risk Assessment & Capabilities Assessments -</u>

NEEDED TO PROCEED TO

Mitigation Goals & Objectives

- Review and determine status of previous mitigation actions – See Section 10
 - ➤ Completed?
 - ➤ Relevant?
 - ➤ Next Steps?
- Identify potential hazard mitigation actions that your jurisdiction will consider to reduce the effect of natural hazards

9

MITIGATION ACTION Community Name: Action Item (describe): Category: Hazard(s): Lead Agency/Department Responsible: Estimated Cost: Funding Method: Implementation Schedule: Priority:



Rappahannock-Rapidan Regional Hazard Mitigation Plan 2012 Update

Draft Review Meeting - April 13, 2012



Plan Update Process - Where Are We? Stage One - Completed ☐ Hazard ID & Risk Assessment ☐ Asset Inventory ■ Vulnerability ☐ Capability Assessment Stage Two - Completed ☐ Mitigation Goals & Objectives ☐ Mitigation Strategies Stage Three - Completed ☐ Plan Maintenance Procedures ☐ Draft Plan Stage Four - Pending ☐ VDEM & FEMA Reviews Conditional Approvals ☐ Final Draft Stage Five - Pending ■ Adoption ☐ FEMA Final Approval Rappahannock-Rapidan Regional Hazard Mitigation Plan 2012

Plan Update Process Review

- February 2010: Kickoff Meeting
 - Data Requested
 - Hazard Inventory & Probability
 - Update of Hazard Events (Since 2004)
 - Identification of Unique Hazards

Rappahannock-Rapidan Regional Hazard Mitigation Plan 2012

Plan Update Process Review

- April & July 2010: Stakeholder Meetings
 - Data Requested
 - Critical Facilities update (new buildings, assets)
 - Capability Assessment update
 - Regulatory, Technical, Administrative Changes (Ordinance updates, local plans)

Plan Update Process Review

- 2010/2011
 - Local Activities
 - Review of 2004 Mitigation Actions
 - Updates on progress
 - Addition of new mitigation actions as necessary
 - RRRC Activities
 - Data collection and revisions for Plan sections 3, 4, 5 &
 - GIS & Mapping updates
 - Revision of Plan Sections 1-9

Rappahannock-Rapidan Regional Hazard Mitigation Plan 2012

Plan Update Process Review

- 2012
 - RRRC Activities
 - Hold individual meetings with jurisdictions to complete data updates, mitigation strategy review (as necessary)
 - Finalize Draft Plan
 - Public Comment Period

Review of Changes from 2004 Plan

- Data Updates
 - Section 3: Demographics, Land Use, Historic Hazards, etc
 - Sections 4 through 6: Hazard Identification, Analysis
- Section 5: Hazard Analysis
 - All Hazards reviewed & updated with relevant additions since 2004 (Winter Storms 2009/10, Earthquake 2011)

Rappahannock-Rapidan Regional Hazard Mitigation Plan 2012

Review of Changes from 2004 Plan

- Section 6: Vulnerability Analysis
 - Additional Unique Hazards Identified
 - Town of Culpeper: Dam/Levee Failure
 - Culpeper County: Earthquake
 - Data revised for each identified hazard
 - Updated GIS data from jurisdictions
 - HAZUS Estimates for Flood, Hurricane, Earthquake
 - · Updated historical loss data
 - Hazard Ranking Changes
 - Flood, Hurricane/Tropical Storm, Winter Storm Rank High
 - Severe Thunderstorm/Tornado, Drought, Wildfire Rank Moderate

Mitigation Strategy Updates

- Local Strategies
- Regional Strategies

Rappahannock-Rapidan Regional Hazard Mitigation Plan 2012

FEMA Hazard Mitigation Assistance

- FEMA HMA Program:
 - http://www.fema.gov/government/grant/hma/index.shtm
 - Five Grant programs
 - Most applicable to Rappahannock-Rapidan Region are the Pre-Disaster Mitigation (PDM) and Hazard Mitigation Grant Program (HMGP)
 - Other programs are Flood Mitigation Assistance (FMA), Repetitive Flood Claims (RFC) and Severe Repetitive Loss (SRL) – all flood related
- PDM: Annual Federal appropriations, VDEM administered
- HMGP: Funds awarded post-disaster declaration
 - VDEM will have funds available from DR-4042 and DR-4045 (Earthquake and Tropical Storm Lee remnants declarations)
- Potential Changes for FY2013 at Federal level

Localities are required to have	Mitigation Project	HMGP	РПМ	EMA	BEC	SRI
a FEMA-approved and locally		Tillelar	F DIVI	FIVIA	ni-c	SITE
adopted Hazard Mitigation	Property Acquisition and Structure Demolition or	_				
Plan in order to qualify for	Relocation	•				
Hazard Mitigation Assistance	Structure Elevation	~	~	~	~	~
funds	Mitigation Reconstruction					~
	Dry Floodproofing of Historic Residential Structures	~	~	~	~	~
	Dry Floodproofing of Non-Residential Structures	~	~	~	~	
	Minor Localized Flood Reduction Projects	~	~	~	~	~
	Retrofitting of Existing Buildings and Facilities	~	~			
	Safe Room Construction	~	~			
	Infrastructure Retrofit	~	~			
	Soil Stabilization	~	~			
	Wildfire Mitigation	~	~			
	Post-Disaster Code Enforcement	~				
	Hazard Mitigation Planning	~	~	~		
	Management Costs	~	~	~	~	~

Next Steps

- · Additional Jurisdiction Feedback
- Submission to VDEM for Review
 - Incorporation of VDEM Requested Changes
- · Submission to FEMA for Review
 - Incorporation of FEMA Requested Changes
 - Conditional Approval
- Local Adoption
 - Public Hearing, Resolution of Adoption
 - Plan is Active upon first adoption (5-year update period)
 - Jurisdictions eligible for HMGP funding after local adoption

Next Steps

- Plan Maintenance Procedures (2012 through 2017)
 - Annual Updates to RRRC/VDEM
 - Mitigation Strategy progress
 - RRRC coordination through Regional Emergency Managers
 - Plan Review following all declared disasters
 - Next full update likely to begin in 2016
- Interim local changes
 - Mitigation strategies can be added/revised at local level at any time

Rappahannock-Rapidan Regional Hazard Mitigation Plan 2012

Rappahannock-Rapidan Regional Hazard Mitigation Plan 2012

http://www.rrregion.org/mitigation

Plan Contact:

Patrick Mauney GIS Program Manager RRRC 420 Southridge Parkway, #106 Culpeper, VA 22701

P: 540.829.7450 plmauney@rrregion.org



R-RRC ALL-HAZARD MITIGATION PLAN REVISION

STEERING COMMITTEE

GRANT # PDM-2009-000-002

JURISDICTION	REPRESENTATIVE	E-MAIL	PHONE	ADDRESS
Culpeper County	Tom Williams	tom.williams@culpepercounty.gov	540.727.7161	15166 Richmond Road Culpeper, VA 22701
Town of Culpeper	Fritz Alderman	falderman@culpeper.to	540.829.8260	400 S. Main Street Culpeper, VA 22701
Fauquier County	Sara Makely	sara.makely@fauquiercounty.gov	540.347.6996	78 W. Lee St., Suite 101 Warrenton, VA 20186
Town of Warrenton	Sarah Sitterle	ssitterle@warrenton.gov	540.347.2405	P.O. Drawer 341 Warrenton, VA 20188
Town of Remington	Sharon Lee	townofremington@verizon.net	540.439.3220	P. O. Box 267 Remington, VA 22734
Town of The Plains				
Madison County	Carl Pumphrey	cpumphrey@madisonco.virginia.gov	540.948.7508	538 South Main Street Madison, VA 22727
Town of Madison	Willie Lamar	mbkrxcy@yahoo.com	540.949.6717	23 Washington Circle Madison, VA 22727
Orange County	John Harkness	jharkness@orangecountyva.gov	540.661.5428	P.O. Box 111 Orange, VA 22960
Town of Orange	John Harkness	jharkness@orangecountyva.gov	540.661.5428	P.O. Box 111 Orange, VA 22960
Town of Gordonsville				
Rappahannock County	Richie Burke	rvburke@rappahannockcountyva.gov	540.675.5340	P.O. Box 222 Washington, VA 22727
Town of Washington	Richie Burke	rvburke@rappahannockcountyva.gov	540.675.5340	P.O. Box 222 Washington, VA 22727
OTHER				
Shenandoah NP	Jeff Koenig	jeff.koenig@nps.gov	540.999.3500x3441	Shenandoah National Park 3655 U.S. Highway 211 East Luray, VA 22835

VA. Dept. of Forestry	Terry Lasher, DOF	terry.lasher@dof.virginia.gov	540.347.6305	675 Frost Avenue Warrenton, VA 20186
Va. Dept of Health	Kathy Hatter, VDH	kathy.hatter@vdh.virginia.gov		
Va. DCR	Charley Banks, DCR	charley.banks@dcr.virginia.gov	804.371.6135	203 Governor Street, Suite 206 Richmond, VA 23219
Rappahannock Electric	Maxie Rozell			
VDEM	Amy Howard, VDEM	amy.howard@vdem.virginia.gov	804. 897.6500 x 6534	10501 Trade Court Richmond, VA 23236
VDEM	Bruce Sterling, VDEM	bruce.sterling@vdem.virginia.gov	540.829.7371	P.O. Box 1386 Culpeper, VA 22701
Culpeper Hospital	Amy Utley	Autley@CulpeperHospital.com	540.829.4336	P.O. Box 592 Culpeper, VA 22701
Fauquier Hospital	Tracy Turman	turmant@fauquierhealth.org	540.316.3855	500 Hospital Drive Warrenton, VA 20186
Lord Fairfax Community College (Warrenton)	Cindy Bambara	cbambara@lfcc.edu	540.351.1516	6480 College Street Warrenton, VA 20187
Germanna Community College (Culpeper)	Mark Borchers	mborchers@germanna.edu		18121 Technology Drive Culpeper, VA 22701



R-RRC ALL HAZARD MITIGATION PLAN REVISION

Date: 2/23/10

MEETING SIGN-IN GRANT # PDM-2009-000-002

	JURISDICTION/	E-MAIL	PHONE	the state of the s
<u>NAME</u>	ORGANIZATION			12465
Amy 5. Howard	NBAN	any howevde when w	LOP GIMINA	897-6520
Charley Banks	VA DCR	challey, banksoder, va	Sinia Sol	804-371-6135
Bruce Sterline	UDEM	boxe steeling orden wranin	60 540-829-	7371
Neil Drumheller	County of Colpepen	NDRumbeller & cuclpyrandige	777-346	,
Willie Lange	Town of madeson	mof racy @ ya hoa con	9463-691	2
Brigh Wolfe	Rappahannack Electric	brwolfe@myrec.coop	540-891-591	
Sarah Sitterle	Town of Warrenton	SSitterte@waventon.gov	540-347-2405	ž
Jeff Koeni	MPS SHEM	Jett Keening Only gov	540-999-3700	SUF BULL
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Scott ROY	Town of Culpeper	Sroy @ enlpeper to	540-829-	55/5
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R-RRC ALL HAZARD MITIGATION PLAN REVISION

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R-RRC ALL-HAZARD MITIGATION PLAN REVISION - MATCH GRANT # PDM-2009-000-002

DATE	NAME	JURISDICTION	ACTIVITY	Travel Cost (total miles @ .50/mi.)	Labor Value (total hrs @ \$35/hr)	TOTAL	
4/20	Kathy Hatters	All 5 Counter-VDH	Wonl(shop)	6 miks = 13	Zhs: \$70	473	
4-20	CARL TUMPHREY	MADISON	MORKSHOP!	40 mles - theo.	2 hes =470	\$90	
4-20	John Hadness	Orane		50 miles \$15	2 hrs = \$70	\$95	
4/20/10	Debbie Kendall	Grange County	Workshop !.	36 nu. = \$18	2 hrs = \$70	# 88	
4/30/10	John S. Bailon	Town of Orange	Warksloop #1	25 -1 5 12.50	2hrs = 70	\$ 82.50	
4/20/10	FRITZ ALDERMAN	Town of Cuperen	ж ,	4mi = 200	2 hrs -70	72 ==	
4/20/10	SaraMakely	atypiciero.	Workshop #1	5tm1=827	2hrs = \$70	497.00	
4/20/10	Grafiam Grosienov	fallouter lo.	Workshop #1	54mi = \$27	2hrs=870	697.00	
4/20/10	ARTHUR CANDENGLIST	faffico.	WORKSHOP NO.	40 M = #20	2 x 35 = 70	490.00	
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			TOTAL				

^{*} Include travel time



R-RRC ALL HAZARD MITIGATION PLAN REVISION

Date: 7/13/2010

MEETING SIGN-IN GRANT # PDM-2009-000-002

NAME ORGANIZATION ORGANIZATI					_
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RAPPAHANNOCK-RAPIDAN REGIONAL HAZARD MITIGATION PLAN REVISION

MEETING SIGN-IN

Date: APRIL 13, 2012

GRANT # PDM-2009-000-002

NAME	JURISDICTION/ ORGANIZATION	E-MAIL	PHONE
PATRICK MAUNEY	Rape/PD9	plmauney @ arregion .o g	570 829 7450
GREGG ZODY	ORANGE COUNTY P+Z	gzody @ orznecountyva.gov	540-661-5321
70m Williams	Cutpeper County	+ williams@ culpepercounty.	90 540-727-7161
Pomyattooser	Oul seper Cornery	thouser@ culpepercounty, go,	540-727-7161
SCOUT HUDSON	VDEM'	thouser@autpepercounty.go.	a.804-201-1116
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JOHN G. COOLEY	Town OF ORANGE	townplannere town of orange va	
SaraMakey	Faulure / Courty	Bara makely a faugu	jer com Huo 10 v 540422
AMANR CANDENAUST	RAPPAHAWNOGE CO.	AC 9725 @ CS. Com	540-937-7444/675-
BOTUCKER	Town of Warrenton PW	etucker@waventonvaga	N5403471858
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Rappahannock-Rapidan Region All-Hazard Mitigation Plan Revision - 2010

DATA COLLECTION GUIDE*

Please return all completed worksheets and supporting documentation to:

Deirdre Clark OR Patrick Mauney

Rappahannock-Rapidan Regional Commission
420 Southridge Parkway, Suite 106

Rappahannock-Rapidan Regional Commission
420 Southridge Parkway, Suite 106

Culpeper, VA 22701Culpeper, VA 22701dbclark@rrregion.orgplmauney@rrregion.org

^{*} Please complete and return Worksheets 1, 2 and 3 by March 17, 2010.

^{*}Please complete and return Worksheets 4 through 9 by May 25, 2010.

Rappahannock-Rapidan Region All-Hazard Mitigation Plan Revision - 2010

DATA COLLECTION GUIDE

Overview

Hazard mitigation planning is the process by which threats to localities are identified and the likelihood of impacts determined. Goals to mitigate those threats are developed and appropriate strategies to eliminate or reduce impacts are determined, prioritized, and implemented. FEMA approval of the updated all-hazard mitigation plan will qualify participating jurisdictions for federal support for pre- and post-disaster hazard mitigation projects.

The collection and analysis of significant information is needed to assure the development of a useful updated plan that meets the needs of each participating jurisdiction and the requirements of the Disaster Mitigation Act, 2000. Essential data includes general background information from each locality, hazard and risk information, current codes, ordinances, regulations and procedures related to loss minimization as well as an assessment of each locality's technical and organizational abilities to perform hazard mitigation and/or loss prevention functions. The cooperation of each jurisdiction in supplying needed information is critical to the development of a successful plan.

What is Mitigation?

As defined by FEMA, hazard mitigation is "any sustained action taken to reduce or eliminate long-term risk to human life and property from a hazard event." As might be expected, savings from mitigation activities are highly cost-effective. On average, in addition to saving lives and preventing injuries, each dollar spent on mitigation saves about \$4 in avoided future losses (National Institute of Building Science Multi-Hazard Mitigation Council 2005).

Generally, mitigation means reducing long-term risk from hazards to acceptable levels through predetermined measures accompanying physical development. Examples include strengthening structures to withstand high winds or snow loads, elevating, removing or limiting development in flood-prone areas, clearing defensible space around residences in Wildfire Urban Interface (WUI) areas, and designing development away from areas of geological instability.

Participation

As was acknowledged by a signed letter of intent (September, '08), each participating locality has agreed to "participate fully in the plan revision, acknowledging that such participation shall include, but not be limited to, local attendance/representation at upcoming planning and public meetings, responses to detailed inquiries and data requests, and fulfillment of the local match requirement by providing and tracking in-kind services and materials associated with those activities described above." Opportunities to participate in the revision process include, but are not limited to, the following:

- Participate in region-wide planning meetings;
- Track hours to meet grant match requirements;
- Serve on the steering committee.
- Provide data to be used to complete the hazard profile and vulnerability assessment;
- Develop problem statements, based on the risk assessment and input from the public and each locality;
- Develop a local mitigation strategy to include the identification of projects specific to each jurisdiction;
- Participate in public outreach activities including public meetings;
- Review, edit and approve draft plan documents; and
- Assist in the adoption of the plan through formal resolution.

Data Collection Guide

The attached worksheets were developed to facilitate the collection of data needed to update the Regional All-Hazard Mitigation Plan. In addition to supplying needed information, the completed data sheets will serve as evidence of each locality's participation in the planning process. Locality representatives are reminded to review the existing plan at: http://www.vdem.state.va.us/library/plans/mitigation.cfm and to consult their Mitigation Strategies Update as prepared for VDEM in June, 2009. These may be viewed at http://www.rrregion.org/mitigation.

The Risk Assessment Process

The risk assessment process includes three components: hazard identification, vulnerability assessment, and capability assessment. Data needs and worksheets for each of the risk assessment components are included in this guide. This information will be used to form the basis of your jurisdiction's updated mitigation strategy.

Hazard Identification and Ranking – Worksheets #1, #2, and #3.

Worksheet #1: Inventory and Attributes

This will be used to quantify and compare the characteristics of each hazard, thereby determining which are most significant hazard identification and ranking is a means to quantify and compare the characteristic of each of the hazards, and identify those that are most significant for planning purposes. Use the following to guide the completion of worksheet #1(attached).

Hazard Inventory:

- List all hazards that may occur, researching newspapers, historical records, internet websites and relevant sources. <u>Hazard Attributes</u> factors related to the occurrence of each hazard, without any consideration of potential impacts.
 - <u>Probability</u>: Based on past experience, how likely is it that an event will occur in the future?
 - Frequency: Use recall and documentation to demonstrate how often a hazard has occurred.
 - <u>Area Affected</u>: Did/does the event occur in isolated areas, affecting only a single unit of government, a wider area, affecting multiple units of government, or a regional, affecting the entire county or many counties?

Worksheet #2: Historic Hazard Events

List, describe and document significant hazard events. Research historical records, newspapers, websites, agencies and organizations for documentation of location, magnitude, injuries, deaths, extent of damage, etc.

Worksheet #3: Unique Hazard Risks – Local Jurisdictions

List, describe and document specific natural hazard risks that are unique to certain localities.

Critical Asset/Vulnerability Assessment - Worksheets #4 and #5

The completion of this aspect of the assessment will result in a detailed inventory of specific community assets, the damage or destruction of which would compromise public health or safety, or which are particularly vulnerable to identified hazards. These critical facilities are categorized below.

- Essential Infrastructure: Includes public and private utility facilities vital to maintaining or restoring normal services before, during, and after a hazard event. Examples are airports, roads, bridges, communications facilities and towers, correctional facilities, electrical generation/distribution facilities, media outlets, military installations, natural gas supply facilities, public safety (911) communications centers, public safety facilities (police, fire, EMS), public works garages, town/village/city halls, wastewater facilities, water utilities.
- Vulnerable Facilities: Includes childcare centers, community based residential facilities, special needs housing, community centers, campsites, healthcare facilities, hospitals, nursing homes and long term care facilities, historic properties, manufactured homes, and economic assets.

- **Hazardous Materials Facilities:** Includes structures or facilities that produce, use, or store highly volatile, flammable, explosive, toxic, and/or water-reactive materials.
- Natural Assets: Includes environmentally sensitive areas such as wetlands and floodplains, as well as threatened and endangered species, their habitats and other environmentally significant features.

Capability Assessment – Worksheets #6, #7, #8 and #9

An evaluation of a locality's hazard mitigation programs and policies is essential to determine its ability to reduce vulnerability and/or respond to an event. The capability assessment considers the regulatory, administrative/technical and fiscal aspects of a locality's programs and policies.

- **Regulatory Tools:** Worksheet #6 lists planning and land management tools typically used by local jurisdictions to implement hazard mitigation activities. Please indicate which are currently in place in your jurisdiction. If this capability or authority is not in place at the local level, please indicate if a higher level of government assumes that responsibility. Along with your comments, please include information on how to obtain the document/information web site, via e-mail, fax, etc.
- Administrative/Technical Resources: Completion of Worksheet #7 requires the identification of the individuals responsible for hazard mitigation/loss prevention within each locality. Smaller jurisdictions lacking local staff are asked to identify any public resources at the next higher level of government that can provide assistance.
- **Fiscal:** Indicate which fiscal resources your jurisdiction has access to, or is eligible to use, on Worksheet #8.
- Capabilities Narrative: Worksheet #9 provides each locality the opportunity to comment on specific projects, programs or certifications applicable to their community.

Rappahannock-Rapidan Region All-Hazard Mitigation Plan Update Worksheet #1 – Hazards List

Jurisdiction:	Point of Contact:
Phone#:	E-mail:

			Fre	equen	су:		Area affected
				irrence	ences in Intensity		High / Med /
На	azard	Yes / No			ars	High / Med / Low	Low
			5	10	20+	_0	
Avalanche							
Civil disorder							
Coastal storm							
Dam failure							
Drought							
Earthquake							
Extreme heat							
Flood							
	coastal						
induced by	heavy rain						
induc	ice jam						
	rapid snow melt						
Hail							
HAZMAT release							
site	transportation						
.is	fixed facility						
Hurricane							
Landslide							

			Fre	equen	су:		Area affected
	Hazard		occı	irrence	es in	Intensity	High / Med /
На			last	: ye	ars	High / Med / Low	Low
			5	10	20+		
, f	earthquake						
induced	Rain						
Lightning							
Military accident							
Utility interruption							
	communication						
lype	Electricity						
ty	natural gas						
	other fuel						
Radiological relea	ase						
	fixed facility						
site	transportation						
Subsidence							
	sinkhole						
Thunderstorm							
	microburst						
Tornado							
Terrorist attack							
	armed / hostage						
	arson						
type	biological						

			Fre	equen	су:		Area affected
		Probability	occı	irrenc	es in	Intensity	High / Med /
ŀ	Hazard		last years			High / Med / Low	Low
			5				
	chemical						
	explosive						
	nuclear						
	radiological						
Transportation in	ncident						
	air						
	rail						
location / type	primary hwy						
locatior	local road						
	transit - surface						
	transit - subway						
Urban fire							
	conflagration						
	explosion						
Volcanic							
	eruption						
	ash						
Wildland fire							
	urban interface						
location	public land						
<u> </u>	private land						

			Fre	equen	су:		Area affected
			ability occurrences in the			Intensity	High / Med /
H	azard	Yes / No	last years		ars	High / Med / Low	Low
			5	10	20+		
Winter storm							
	extreme cold						
type	ice storm						
	snow storm						
Other hazards:							

Rappahannock-Rapidan Region All-Hazard Mitigation Plan Update Worksheet #2:

Historic Hazard Event

Jurisdiction:	Point of Contact:	
Phone#:	E-mail:	
	ach significant hazard event with as much detail as possible.	Attach supporting
documentation, photocopies o	f newspaper articles, or other original sources.	
Type of event		
Nature and magnitude of event		
Location		
Date of event		
Injuries		
Deaths		
Property damage		
Infrastructure damage		
Crop damage		
Business/economic impacts		
Road/school/other closures		
Other damage		
Insured losses		
Federal/state disaster relief		
funding		
Opinion on likelihood of		
occurring again		
Source of information		

Comments

Rappahannock-Rapidan Region All-Hazard Mitigation Plan Update Worksheet #3:

UNIQUE Hazard Risks for Local Jurisdictions

	risdiction: Point of Contact:
Pr	none#: E-mail:
1.	Does your jurisdiction have any <u>unique natural hazard risks</u> not addressed in the region-wide hazard identification and risk assessment worksheet? YesNo
	If "Yes", please answer the following questions.
2.	What is the unique hazard risk that your community faces?
3.	Does this unique hazard risk threaten a distinct geographic area? If so, please describe the area and delineate it on a map.
4.	Please provide information regarding the potential consequences of this unique hazard threat.
	a. How many people are at risk?
	b. Are any special populations at risk? If so, describe.
	c. Estimate the number of residential structures at risk and provide a gross estimate of the dollar value of those structures.
	d. Estimate the number of commercial structures at risk and provide a gross estimate of the dollar value of those structures.
	e. Estimate the number of key and special facilities at risk and provide a gross estimate of their dollar value.
	f. Identify infrastructure and lifelines at risk from this unique hazard.

Rappahannock-Rapidan Region All-Hazard Mitigation Plan Update Worksheet #4

ASSET INVENTORY

Jurisdiction:	Point of Contact:
Phone#:	E-mail:

Name of Acces	T *	Replacement value	Occupancy/ capacity	Harard Cresific issues
Name of Asset	Type*	value	сарасіту	Hazard Specific issues

^{*}EI: Essential Infrastructure; VF: Vulnerable Facilities; HM: Hazardous Materials Facilities; NA: natural assets

Rappahannock-Rapidan Region All-Hazard Mitigation Plan Update Worksheet #5:

Vulnerability Narrative

Jurisdiction:	Point of Contact:
Phone#:	E-mail:
Number of repetitive loss properties (flooding)	
Average depth of 100-year floodplain	
Describe any hazard-related concerns or issues regarding the vulnerability of special needs populations, such as the elderly, disabled, or low-income.	
Describe growth and development trends and future growth areas. How do they relate to hazard areas and vulnerability concerns/issues?	
Describe how vulnerability has changed (or not) as a result of implementing successful mitigation actions proposed in the 2005 Plan.	

Rappahannock-Rapidan Region All-Hazard Mitigation Plan Update Worksheet #6:

Capability Assessment - Regulatory

Jurisdiction:	Point of Contact:
Phone#:	E-mail:

Listed below are the planning and land management tools typically used by local jurisdictions to implement hazard mitigation activities. Please indicate which are currently in place in your jurisdiction. If this capability or authority is not in place at the local level, please indicate if a higher level of government assumes that responsibility. Along with your comments, please include information on how to obtain the document/information – web site, via e-mail, fax, etc.

Regulatory Tool		
(ordinances, codes, plans)	Yes/No	Comments
General or Comprehensive plan		
Zoning ordinance		
Subdivision ordinance		
Growth management ordinance		
Floodplain ordinance		
Other special purpose ordinance (stormwater, steep slope, wildfire)		
Building code		
Fire department ISO rating		
Erosion or sediment control program		
Stormwater management program		
Site plan review requirements		
Capital improvements plan		
Economic development plan		
Local emergency operations plan		
Other special plans		
Flood insurance study or other		
engineering study for streams		
Elevation certificates (for floodplain development)		
Other		

Rappahannock-Rapidan Region All-Hazard Mitigation Plan Update Worksheet #7:

<u>Capability Assessment – Administrative/Technical Resources</u>

Jurisdiction:		Point of Contact:		
Phone#:		E-mail:		
Identify the technical and personnel re your jurisdiction. For smaller jurisdict of government that can provide techni	tions without	local staff resources, indicate p		
Personnel Resources	Yes/No	Department/Position	Comments	
Planner/engineer with knowledge of land development/land management practices				
Engineer/professional trained in construction practices related to buildings and/or infrastructure				
Planner/engineer/scientist with an understanding of natural hazards Personnel skilled in GIS				
Personnei skilled in GIS				
Full time building official				
Floodplain manager				
Emergency manager				
Grant writer				
Other personnel				
GIS Data Resources				
(Hazard areas, critical facilities, land use, building footprints, etc.)				
Warning Systems/Services				
(Reverse 9-11, cable override, outdoor warning signals)				
Other				

Rappahannock-Rapidan Region All-Hazard Mitigation Plan Update Worksheet #8:

Capability Assessment – Fiscal Resources

Jurisdiction:	Point of Con	ntact:	
Phone#:			
Please indicate whether your jurisdiction mitigation.	on has access to or is eligib	le to use the following financial res	sources for hazard
Financial Resources	Accessible/Eligible to Use (Yes/No)	Comments	
Community Development Block Grants			
Capital improvements project funding			
Authority to levy taxes for specific purposes			
Fees for water, stormwater, sewer, gas, or electric services			
Impact fees for new development			
Incur debt through general obligation bonds			
Incur debt through special tax bonds			
Incur debt through private activities			
Withhold spending in hazard prone areas			

Other

Rappahannock-Rapidan Region All-Hazard Mitigation Plan Update Worksheet #9:

Capability Assessment - Narrative

Jurisdiction:	Point of Contact:
Phone#:	г ч
Additional Capabilities	
Does your community have any hazard-	
related certifications, such as Storm Ready	
or Firewise Communities certification?	
Describe any past or ongoing public	
education or information programs, such as	
for responsible water use, fire safety,	
household preparedness, or environmental	
education.	
Describe any other past or ongoing projects	
or programs designed to reduce disaster	
losses. These may include projects to protect critical facilities.	
protect critical facilities.	
Other	

Attach additional information if available

RRRC Multi-Jurisdictional All Hazard Mitigation Plan Survey

1. Introduction

We need your help!

Our community is currently engaged in a planning process to become less vulnerable to disasters, and your participation is important to us!

Culpeper, Fauquier, Madison, Orange, Rappahannock counties and the towns of Culpeper, Gordonsville, Madison, Orange, Remington, The Plains, Warrenton and Washington are working together to update their Hazard Mitigation Plans. The purpose of these plans is to identify and assess each community's natural hazard risks (such as floods, hurricanes, and ice storms), and determine how to best minimize or manage those risks.

Upon completion, the plan will be presented to each local governing body for adoption and submitted to the Virginia Division of Emergency Management and Federal Emergency Management Agency for review and approval.

This survey questionnaire provides an opportunity for you to share your opinions and participate in the mitigation planning process. The information you provide will help us better understand your hazard concerns and can lead to mitigation activities that should help lessen the impact of future hazard events.

If you have any questions regarding this survey, or would like to learn about more ways you can participate in the development of our Hazard Mitigation Plan, please contact Patrick Mauney at (540) 829-7450 or visit www.rrregion.org.

2. Q1

1. In what town or county do you live?							
0	Culpeper County	0	Town of Culpeper	0	Town of The Plains		
0	Fauquier County	0	Town of Gordonsville	0	Town of Warrenton		
0	Madison County	0	Town of Madison	0	Town of Washington		
0	Orange County	0	Town of Orange				
0	Rappahannock County	0	Town of Remington				
0	Other (please specify)						
2. F	2. How concerned are you about the possibility of our community being impacted by a						
	disaster?						
0	Extremely concerned	0	Somewhat concerned	0	Not concerned		
3. Have you ever experienced or been impacted by a disaster?							
0	Yes						
0	No						

lf yes, please indic	ate the nur	nber of occurre	ences by disaste	er type below.	
	1	2	3	4	5
od	0	0	0	0	
rricane/Tropical Storm	0	0		0	0
rnado	0	0	0	0	0
dfire nter Storm	0	0	0	0	0
er (please specify)			U		
er (prease specify)					
Q4					
5 1 141 4	41 1	41.	. 4		
Please select the t	op <i>thr</i> ee ha	zards you thin	k are the <i>high</i> es	s <i>t threat</i> to you	r
ighborhood:					
Drought			Man-made Hazards	(terrorism, hazardous o	chemical spill)
-			_		onemical spill)
Earthquake			Mosquito Borne Dis	ease	
☐ Erosion ☐ Sinkholes					
Extreme Temperatures			Severe Thunderstor	rms	
☐ Flooding ☐ Tornadoes					
☐ Hurricanes/Tropical Storms ☐ Wildfires					
Landslides			☐ Winter Storms (Ice,	Snow)	
Other (please specify)					
Does your street f	lood?				
Yes					
No					
lf yes, please provi	de the stre	et name or nea	rest intersection	n.	
If yes, how many ti	imes did yo	ur street flood	in the past year	?	

	C Multi-Jurisdictional All Hazard Mitigation Plan Survey syour home located in a floodplain?
0	Yes
0	No
0	Not Sure
10.	Do you have flood insurance?
0	Yes
0	No
0	Not Sure
11.	If you do not have flood insurance, please select the main reason below:
0	Not located in floodplain
0	Too expensive
0	Not necessary because it never floods
0	Not necessary because I'm elevated or otherwise protected
0	Never really considered it
Other	(please specify)
4. Q	8
12.	Have you taken any actions to make your home or neighborhood more resistant to
haz	ards?
0	Yes
0	No
13. I	If yes, please explain.
14.	Are you interested in making your home or neighborhood more resistant to hazards?
0	Yes
0	No
O	No

RRC Multi-Jurisdictional A	· · · · · · · · · · · · · · · · · · ·
	surance discounts, property tax breaks or low interest rate e additional steps to protect your property from natural
isasters and flooding?	e auditional steps to protect your property from natural
O Yes	
O No	
○ Not Sure	
C. If we where combin	
6. If no, please explain.	
	<u></u>
Q11	
	yay for you to receive information about how to make your
ome and neighborhood more r	esistant to hazards?
Newspaper	☐ Email
Television	☐ Community website
Radio	☐ Public meetings
Direct Mailings	
Other (please specify)	
	me steps your local government could take to reduce or ard damages in your neighborhood?
-	egarding the reduction of risk and loss associated with munity that you think are important?
Q14	

RRRC Multi-Jurisdictional All Hazard Mitigation Plan Survey

20. A number of community-wide activities can reduce our risk from hazards. In general, these activities fall into one of the following six broad categories. Please tell us how important you think each one is for your community to consider pursuing.

	Very Important	Somewhat Important	Not Important
Prevention: Administrative or regulatory actions that influence the way land is developed and buildings are built. Examples include planning and zoning, building codes, open space preservation, and floodplain regulations.			
Property Protection: Actions that involved the modification of existing buildings to protect them from a hazard or removal from the hazard area. Examples include acquisition, relocation, elevation, structure retrofits, and storm shutters.			
Natural Resource Protection: Actions that, in addition to minimizing hazard losses also preserve or restore the functions of natural systems. Examples include floodplain protection, habitat preservation, slope stabilization, riparian buffers, and forest management.			
Structural Projects: Actions intended to lessen the impact of a hazard by modifying the natural progression of the hazard. Examples include dams, levees, detention/retention basins, channel modifications, retaining walls and storm sewers.			
Emergency Services: Actions that protect people and property during and immediately after a hazard event. Examples include warning systems, evacuation planning,			

RRRC Multi-Juri	sdictional All Hazard N	litigation Plan S	Survey
emergency response training, and protection or critical emergency facilities or systems.			
Public Education and Awareness: Actions to inform citizens about hazards and the techniques they can use to protect themselves and their property. Examples include outreach projects, school education programs, library materials and demonstration events.			
7. Wrapup			
21. Thank your for	your participation!		
information regard	e submitted anonymously. I ing upcoming public meeting ur name and contact informa	gs for the hazard mi	
Name:			
Address:			
Email Address:			
Phone Number:			

Search

Rappahannock-Rapidan Region All-Hazard Mitigation Plan

Community Development & Planning

Overview

Hazard Mitigation

Housing

Planning Workshops

Culpeper

Living Lands

<u>Madison</u>

Sperryville

Gordonsville

<u>Marshall</u>

Remington

<u>Warrenton</u>

<u>Orange</u>

Regional Visioning

2012 RRRC Regional Hazard Mitigation Draft Plan Materials Available

Please complete our Hazard Mitigation Public Survey

Hazard mitigation planning is the process by which threats to localities are identified, the likelihood of impacts determined, goals to mitigate those threats are developed and appropriate strategies to eliminate or reduce impacts are determined, prioritized, and implemented. FEMA approval of the updated all-hazard mitigation plan will qualify participating jurisdictions for federal support for pre- and post-disaster hazard mitigation projects.

The collection and analysis of significant information is needed to assure the development of a useful updated plan that meets the needs of each participating jurisdiction and the requirements of the Disaster Mitigation Act, 2000. Essential data includes general background information from each locality, hazard and risk information, current codes, ordinances, regulations and procedures related to loss minimization as well as an assessment of each locality's technical and organizational abilities to perform hazard mitigation and/or loss prevention functions.

The Rappahannock-Rapidan Regional Commission is working with the Virginia Department of Emergency Management (VDEM) and the Federal Emergency Management Agency (FEMA) on an update to the initial plan, completed in 2004.

The original plan may be accessed at:

http://www.vdem.state.va.us/library/plans/mitigation.cfm or http://www.rrregion.org/publications.

For additional information, please contact Patrick Mauney at (540) 829.7450 or plmauney@rrregion.org.

Meeting Schedule & Notes

July 13, 2010 | 9am at Regional Commission

Agenda Minutes

Presentation: <u>Hazard Mitigation Status Report</u>

April 20, 2010 | 10am at Regional Commission

Agenda Minutes

Data Collection Guide [Updated]

Presentation: Hazard Mitigation Status Report

February 23, 2010 | Kickoff Meeting, 10am at Regional Commission

Agenda Minutes

Presentation: Plan Update Kickoff [VDEM]

Plan Update Documents

DRAFT Hazard Mitigation Plan Maps [.pdf, 20MB]

Rappahannock-Rapidan Regional Hazard Mitigation Plan 2012

Appendix C: Page 102

DRAFT Section 1: Introduction

DRAFT Section 2: Planning Process

DRAFT Section 3: Regional Profile

DRAFT Section 4: Hazard Identification

DRAFT Section 5: Hazard Analysis

DRAFT Section 6: Vulnerability Analysis

DRAFT Section 7: Capability Assessment

DRAFT Section 8: Mitigation Strategy Overview

DRAFT Section 9: Plan Maintenance

DRAFT Appendix A: Local Mitigation Strategies

DRAFT Appendix B: FEMA Crosswalk

DRAFT Appendix C: Supporting Documentation DRAFT Appendix D: Plan Adoption Resolutions

<u>Data Collection Guide & Worksheets</u>

Jurisdiction Plan Team Chart

Jurisdiction Match Log

Plan Update Timeline

2004 Plan Strategies

Culpeper County

Fauquier County

Madison County

Orange County

Rappahannock County

Town of Culpeper

Town of Madison

Town of Orange

Town of Remington

Town of Warrenton

Data Source Links

FEMA Map Service Center

NCDC Database

VDEM Historical Hazards

Rappahannock-Rapidan Regional Commission

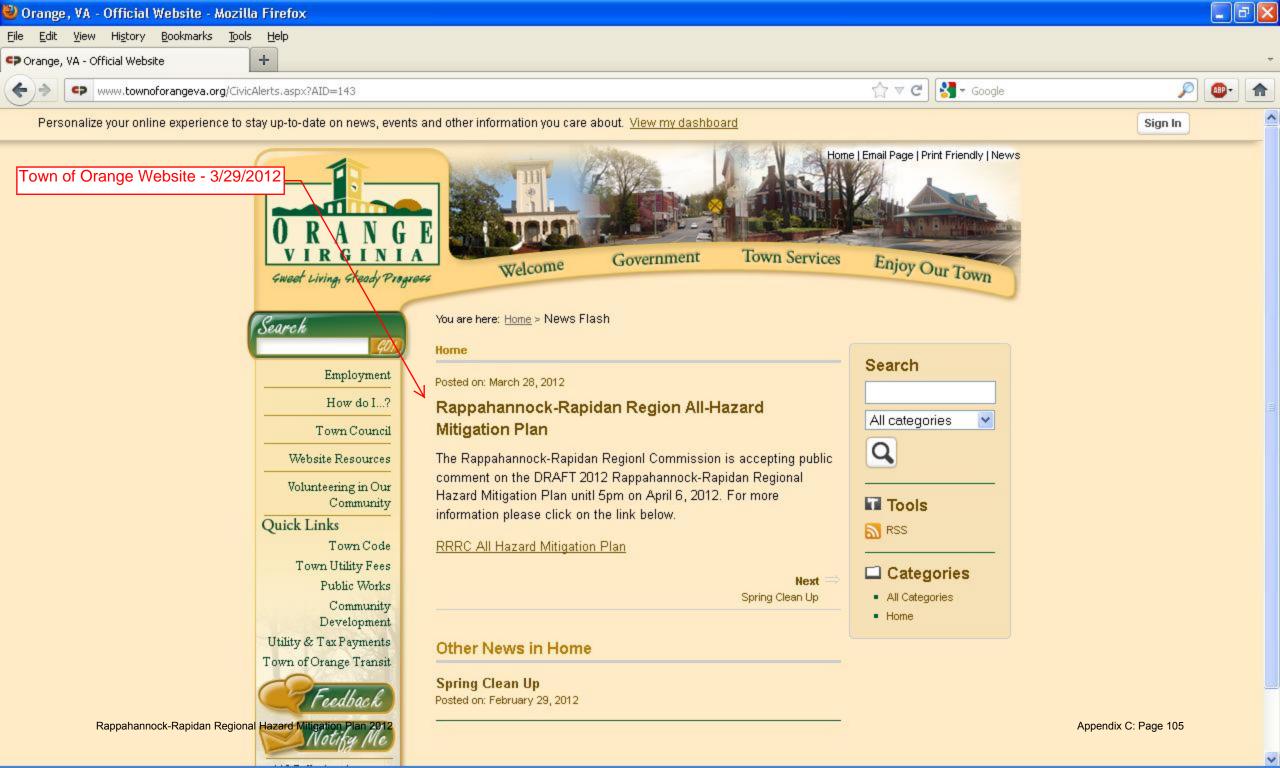
420 Southridge Parkway • Suite 106 • Culpeper, VA 22701 • Tel: (540) 829-7450 • Fax: (540) 829-7452

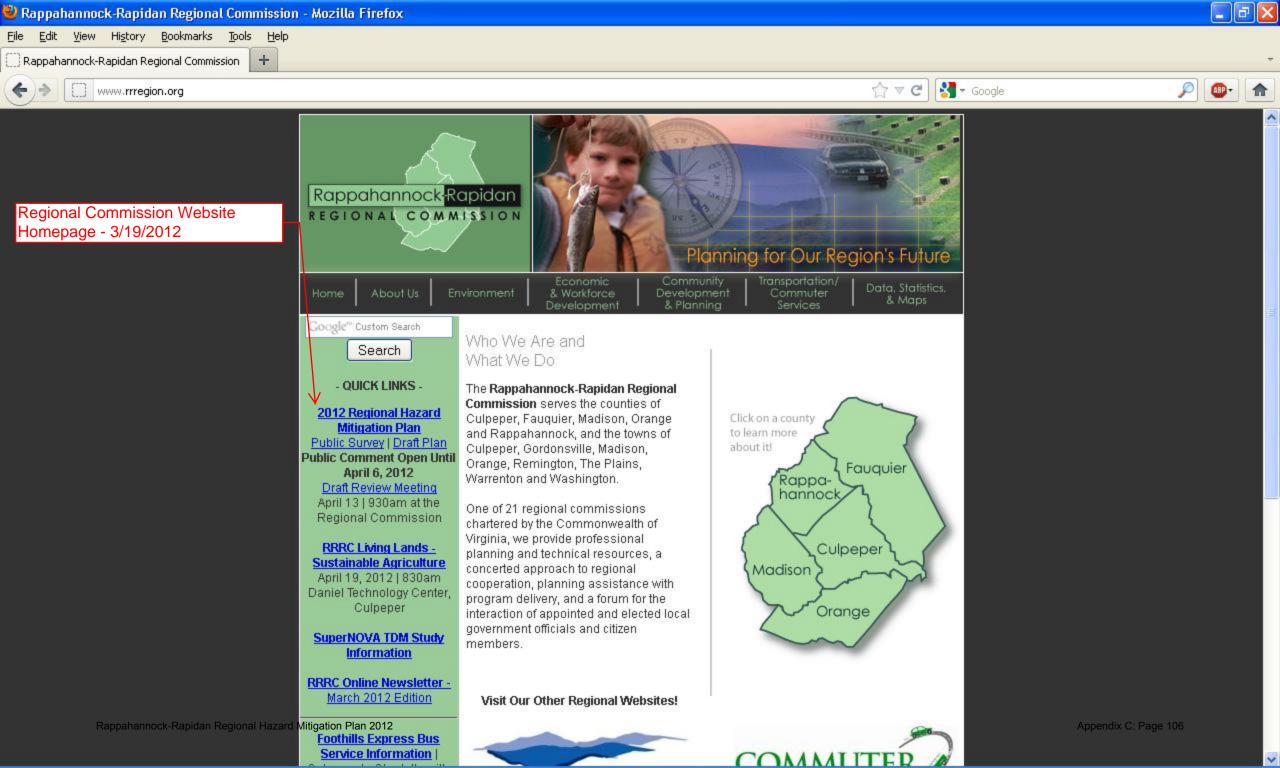
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Search

Rappahannock-Rapidan Region All-Hazard Mitigation Plan

Community Development & Planning

2012 RRRC Regional Hazard Mitigation Draft Plan Materials Available

Overview

The Rappahannock-Rapidan Regional Commission is accepting public comment on the DRAFT 2012 Rappahannock-Rapidan Regional Hazard Mitigation Plan until 5pm on **April 6**, **2012**. A copy of the draft plan can be found below and hard copies are available at the

Hazard Mitigation

Planning Workshops

following locations:

Housing

Rappahannock-Rapidan Regional Commission

Sustainable Agriculture

420 Southridge Parkway, Suite 106

.....

Culpeper, VA, 22701.

Culpeper
Living Lands

Culpeper County Public Library 271 Southgate Shopping Center

<u>Madison</u>

Culpeper, VA 22701

Sperryville
Gordonsville

Fauquier County Public Library (Warrenton Branch)

11 Winchester Street

Marshall Warrenton, VA 20186

Remington

Madison County Public Library

Warrenton 402 North Main Street

Orange Madison, VA 22727

Regional Visioning Orange County Public Library (Main Branch)

146A Madison Road Orange, VA 22960

Rappahannock County Public Library

4 Library Road

Washington, VA 22747

Comments may be directed to:

Rappahannock-Rapidan Regional Commission

420 Southridge Parkway, Suite 106

Culpeper, VA 22701

or to planinfo@rrregion.org.

Please complete our Hazard Mitigation Public Survey

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Rappahannock-Rapidan Regional Hazard Mitigation Plan 2012

Appendix C: Page 107

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2012 RRRC Regional Hazard Mitigation Draft Plan

All files below are in .pdf format and are less than 1MB in size unless otherwise noted.

DRAFT Hazard Mitigation Plan Maps [.pdf, 20MB]

DRAFT Section 1: Introduction

DRAFT Section 2: Planning Process

DRAFT Section 3: Regional Profile

DRAFT Section 4: Hazard Identification [2MB]

DRAFT Section 5: Hazard Analysis [17MB]

DRAFT Section 6: Vulnerability Analysis [5MB]

DRAFT Section 7: Capability Assessment

DRAFT Section 8: Mitigation Strategy Overview

DRAFT Section 9: Plan Maintenance

DRAFT Appendix A: Local Mitigation Strategies

DRAFT Appendix B: FEMA Crosswalk

DRAFT Appendix C: Supporting Documentation [8MB]

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Rappahannock-Rapidan Regional Hazard Mitigation Plan 2012

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Fauquier County

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Rappahannock County

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Town of Orange

Town of Remington

Town of Warrenton

Data Source Links

FEMA Map Service Center

NCDC Database

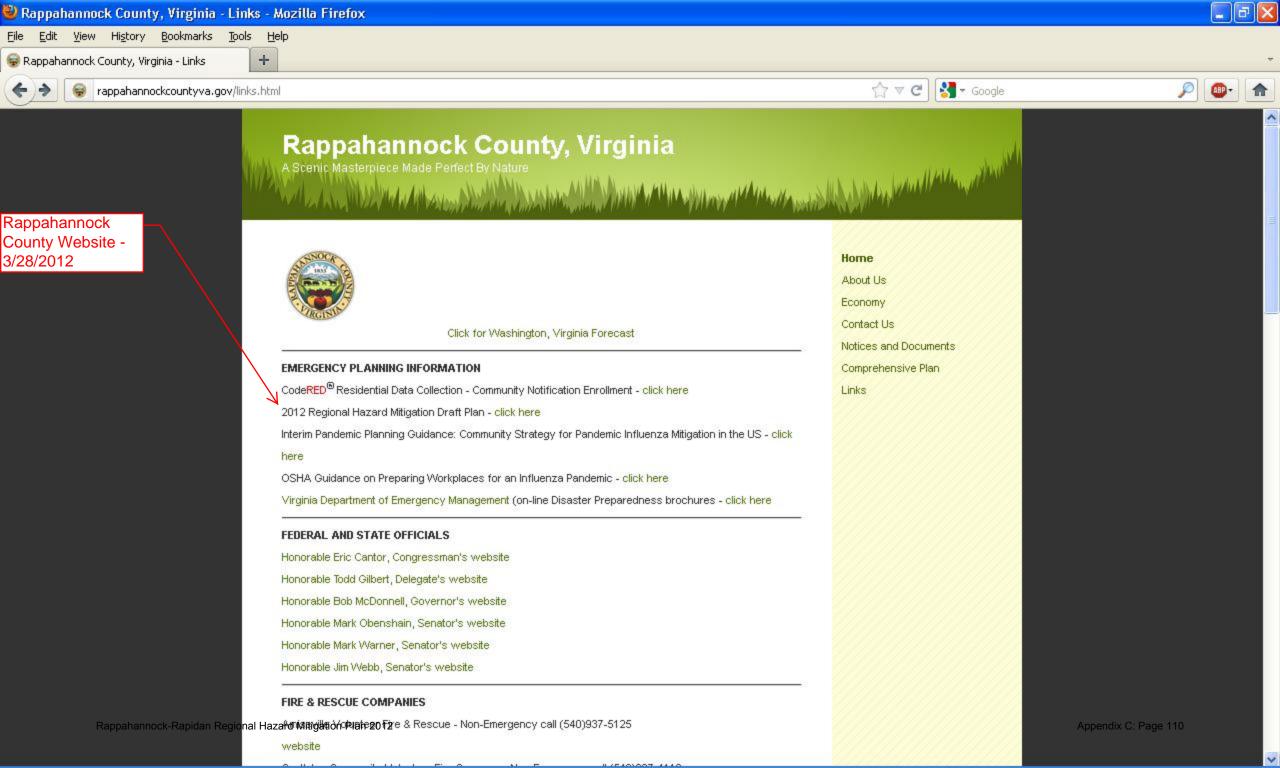
VDEM Historical Hazards

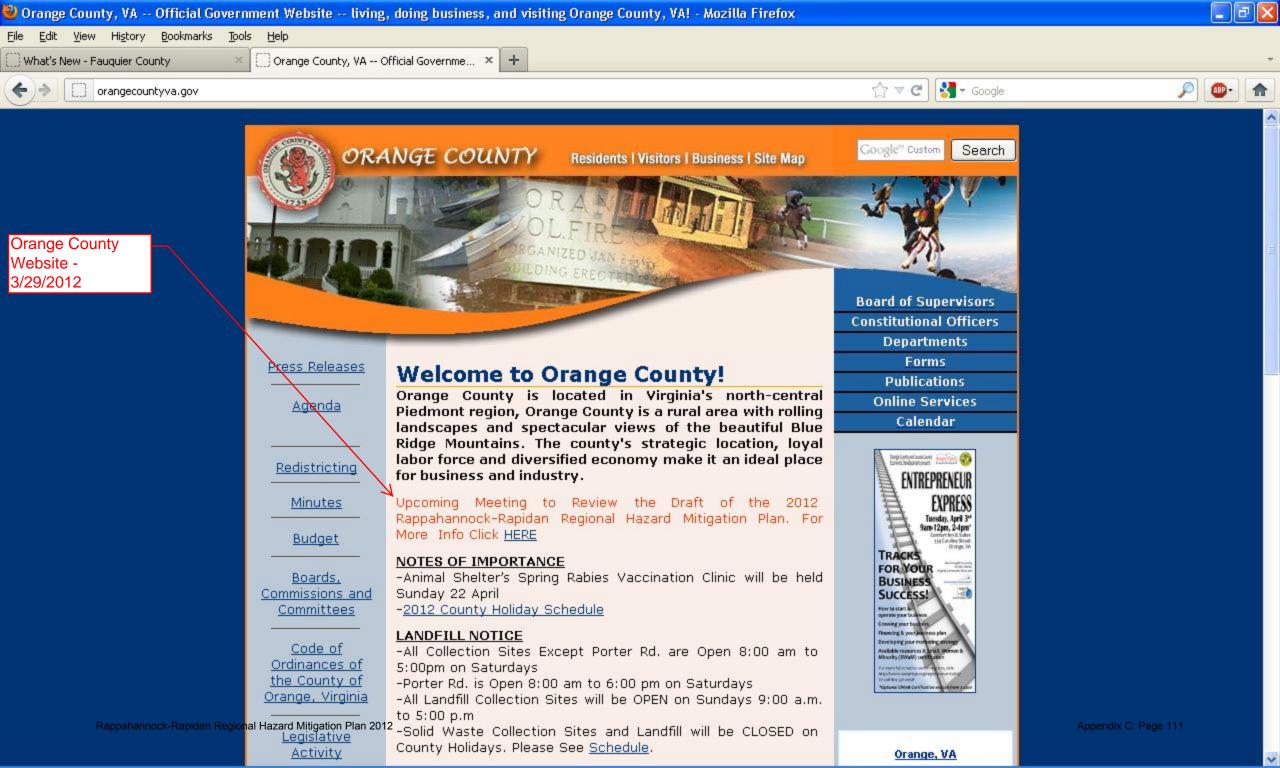
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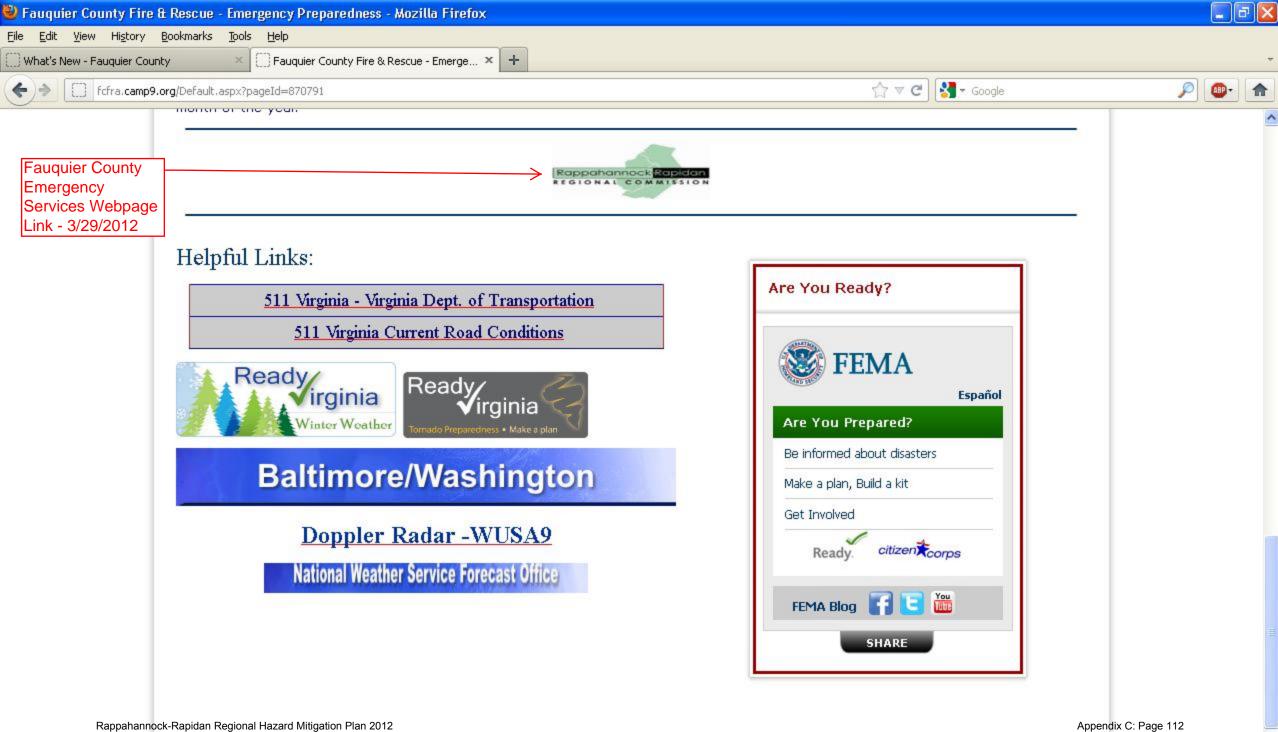
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APPENDIX D:

PLAN ADOPTION RESOLUTIONS

Appendix D contains adoption resolutions from all participating counties and towns for the 2012 RRRC Regional Hazard Mitigation Plan.

Counties

Culpeper County

Adopted: July 3, 2012

Fauquier County

Adopted: July 12, 2012

Madison County

Adopted: July 10, 2012

Orange County

Adopted: July 24, 2012

Rappahannock County

Adopted: August 6, 2012

Towns

Town of Remington

Town of Culpeper Adopted: July 10, 2012
Town of Madison Adopted: July 5, 2012
Town of Orange Adopted: August 20, 2012

Town of Warrenton Adopted: August 14, 2012

Adopted: July 9, 2012

Rappahannock-Rapidan Regional Commission Adopted: August 22, 2012

Jurisdiction Points of Contact

<u>Culpeper County</u>

Frank Bossio County Administrator 302 North Main Street Culpeper, VA 22701

(540) 727-3427

Fauquier County

Paul McCulla County Administrator 10 Hotel Street, Suite 204 Warrenton, VA 20186

(540) 422-8001

Madison County

Ernie Hoch County Administrator 302 Thrift Road Madison, VA 22727

(540) 948-7500

Orange County

Julie Jordan Summs County Administrator

P.O. Box 111 Orange, VA 22960 (540) 672-3313

Rappahannock County

John McCarthy County Administrator

P.O. Box 519

Washington, VA 22747

(540) 675-5330

Town of Culpeper

Kimberly Alexander

Town Manager

400 South Main Street, Suite 101

Culpeper, VA 22701

(540) 829-8250

Town of Madison

William Lamar

Mayor

23 Washington Circle Madison, VA 22727

(540) 948-6717

Town of Orange

Greg Woods

Town Manager

119 Belleview Avenue

Orange, VA 22960

(540) 672-5005

Town of Remington

Sharon Lee

Town Manager

P.O. Box 278

Remington, VA 22734

(540) 439-3220

Town of Warrenton

Kenneth McLawhon

Town Manager

P.O. Drawer 341

Warrenton, VA 20188-0341

(540) 347-4505

Rappahannock-Rapidan Regional Commission

Jeffrey Walker Executive Director 420 Southridge Parkway, Suite 106 Culpeper, VA 22701 (540) 829-7450

RESOLUTION TO ADOPT THE 2012 RAPPAHANNOCK-RAPIDAN REGIONAL HAZARD MITIGATION PLAN

WHEREAS, the County of Culpeper, like any jurisdiction, is vulnerable to an array of natural and human-caused hazards that can result in loss of life and damages to public and private property;

WHEREAS, it is the intent of the Culpeper County Board of Supervisors to protect its citizens and property from the effects of natural and human-caused hazards to the furthest extent possible; and

WHEREAS, the Culpeper Board of Supervisors desires to seek ways to effectively reduce (mitigate) the risk of these natural and human-caused hazards through participation with the Rappahannock-Rapidan Regional Commission and adjoining jurisdictions in the development and implementation of a regional hazard mitigation plan; and

WHEREAS, it is also the intent of the Culpeper Board of Supervisors to fulfill its obligation under Section 322: Mitigation Planning, of the Robert T. Stafford Disaster Relief and Emergency Assistance Act to remain eligible to receive state and federal assistance in the event of a declared disaster affecting the County of Culpeper; and

WHEREAS, the Federal Emergency Management Agency and the Virginia Department of Emergency Management have reviewed said plan, inclusive of the County of Culpeper section prepared with input from appropriate local and state officials, and has approved the plan pending the completion of local adoption procedures;

NOW, THEREFORE, IT IS HEREBY RESOLVED that the Culpeper Board of Supervisors hereby:

- 1. Adopts the 2012 Rappahannock-Rapidan Regional Hazard Mitigation Plan; and
- 2. Agrees to take such other official action as may be reasonably necessary to carry out the proposed actions included in the County of Culpeper section of the Plan.

Adopted in Culpeper, Virginia this 3rd Day of July, 2012.

Culpeper County Board of Supervisors

William C. Chase, Jr., Chairman

ATTEST:

Frank T. Bossio, Clerk of the Board

RESOLUTION

A RESOLUTION TO ADOPT THE 2012 RAPPAHANNOCK-RAPIDAN REGIONAL HAZARD MITIGATION PLAN

WHEREAS, Fauquier County, like any jurisdiction, is vulnerable to an array of natural and human-caused hazards that can result in loss of life and damages to public and private property; and

WHEREAS, it is the intent of the Fauquier County Board of Supervisors to protect its citizens and property from the effects of natural and human-caused hazards to the furthest extent possible; and

WHEREAS, the Fauquier County Board of Supervisors desires to seek ways to effectively reduce (mitigate) the risk of these natural and human-caused hazards through participation with the Rappahannock-Rapidan Regional Commission and adjoining jurisdictions in the development and implementation of a regional hazard mitigation plan; and

WHEREAS, it is also the intent of the Board of Supervisors to fulfill its obligation under Section 322: Mitigation Planning, of the Robert T. Stafford Disaster Relief and Emergency Assistance Act, to remain eligible to receive state and federal assistance in the event of a declared disaster affecting Fauquier County; and

WHEREAS, the Federal Emergency Management Agency and the Virginia Department of Emergency Management have reviewed the said plan, inclusive of the Fauquier County section prepared with input from appropriate local and state officials, and has approved the plan pending the completion of local adoption procedures; now, therefore, be it

RESOLVED by the Fauquier County Board of Supervisors this 12th day of July 2012, that the Board adopts the 2012 Rappahannock-Rapidan Region Hazard Mitigation Plan and agrees to take such other official action as may be reasonably necessary to carry out the proposed actions included in the Fauquier County section of the Plan, effective this date.

A Copy Teste

Paul S. McCulla

Clerk to the Board of Supervisors

RECEIVED

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DFREM

ORANGE COUNTY, VIRGINIA

BOARD OF SUPERVISORS

SHANNON C. ABBS, DISTRICT ONE JAMES K. WHITE, DISTRICT TWO S. TEEL GOODWIN, DISTRICT THREE GROVER C. WILSON, DISTRICT FOUR LEE H. FRAME, DISTRICT FIVE

JULIE G. SUUMMS
COUNTY ADMINISTRATOR

PHONE: (540) 672-3313 **FAX:** (540) 672-1679



MAILING ADDRESS: PO Box 111 Orange, VA 22960

PHYSICAL ADDRESS:
R. LINDSAY GORDON III BUILDING
112 WEST MAIN STREET
P O BOX 111
ORANGE, VIRGINIA 22960

MOTION:

FRAME

SECOND:

ABBS

July 24, 2012 Public Hearing Res. No. 120724-PH

RE: RESOLUTION TO ADOPT THE 2012 RAPPAHANNOCK-RAPIDAN REGIONAL HAZARD MITIGATION PLAN

WHEREAS, the County of Orange, like any jurisdiction, is vulnerable to an array of natural and human-caused hazards that can result in loss of life and damages to public and private property;

WHEREAS, it is the intent of the Orange County Board of Supervisors to protect its citizens and property from the effects of natural and human-caused hazards to the furthest extent possible; and

WHEREAS, the Orange County Board of Supervisors desires to seek ways to effectively reduce (mitigate) the risk of these natural and human-caused hazards through participation with the Rappahannock-Rapidan Regional Commission and adjoining jurisdictions in the development and implementation of a regional hazard mitigation plan; and

WHEREAS, it is also the intent of the Orange County Board of Supervisors to fulfill its obligation under Section 322: Mitigation Planning, of the Robert T. Stafford Disaster Relief and Emergency Assistance Act to remain eligible to receive state and federal assistance in the event of a declared disaster affecting the County of Orange; and

WHEREAS, the Federal Emergency Management Agency and the Virginia Department of Emergency Management have reviewed said plan, inclusive of the County of Orange section prepared with input from appropriate local and state officials, and has approved the plan pending the completion of local adoption procedures;

NOW, THEREFORE, IT IS HEREBY RESOLVED that the Orange County Board of Supervisors hereby:

1. Adopts the 2012 Rappahannock-Rapidan Regional Hazard Mitigation Plan; and

2. Agrees to take such other official action as may be reasonably necessary to carry out the proposed actions included in the County of Orange section of the Plan.

Votes:

Ayes: Abbs, White, Goodwin, Wilson, Frame.

Nays: None.

Absent from Vote: None. Absent from Meeting: None.

For Information:

Sharon Pandak, County Attorney

Gregg Zody, Director of Planning and Zoning

CERTIFIED COPY

Clerk to the Board

RESOLUTION #2012-10

TO ADOPT THE 2012 RAPPAHANNOCK-RAPIDAN REGIONAL HAZARD MITIGATION PLAN

WHEREAS, the County/Town of Madison, like any jurisdiction, is vulnerable to an array of natural and human-caused hazards that can result in loss of life and damages to public and private property;

WHEREAS, it is the intent of the Madison County Board of Supervisors/Town Council to protect its citizen and property from the effects of natural and human-caused hazards to the furthest extent possible; and

WHEREAS, the Madison County Board of Supervisors/Town Council desires to seek ways to effectively reduce (mitigate) the risk of these natural and human-caused hazards through participation with the Rappahannock-Rapidan Regional Commission and adjoining jurisdictions in the development and implementation of a regional hazard mitigation plan; and

WHEREAS, it is also the intent of the Madison County Board of Supervisors/Town Council to fulfill its obligation under Section 322: Mitigation Planning, of the Robert T. Stafford Disaster Relief and Emergency Assistance Act to remain eligible to receive state and federal assistance in the event of a declared disaster affecting the Town/County of Madison; and

WHEREAS, the Federal Emergency Management Agency and the Virginia Department of Emergency Management have reviewed said plan, inclusive of the County/Town of Madison section prepared with input from appropriate local and state officials, and has approved the plan pending the completion of local adoption procedures;

NOW, THEREFORE, IT IS HEREBY RESOLVED, that the Madison County Board of Supervisors/Town Council hereby:

- 1. Adopts the 2012 Rappahannock-Rapidan Regional Hazard Mitigation Plan; and
- 2. Agrees to take such other official action as may be reasonably necessary to carry out the proposed actions included in the County/Town of Madison section of the Plan.

Adopted in <u>Madison</u>, Virginia this 10^{th} day of <u>July</u>, 2012, on motion of Supervisor Lackey, seconded by Supervisor Weakley.

J. Dave Allen, Chairman Madison County Board of Supervisors

	Aye	Nay	Abstain	Absent
J. Dave Allen	<u> </u>			
Doris G. Lackey	<u> </u>		-	
Jerry J. Butler	<u>x</u>			
Pete J. Elliott	<u>x</u>	****		
Jonathon Weakley	<u>x</u>	***************************************		

Testee:

Jacqueline S. Frye Clerk to the Board

John W. McCarthy County Administrator



Roger A. Welch, Chairman S. Bryant Lee, Vice-Chairman Ronald L. Frazier Michael J. Biniek I. Christopher Parrish

RAPPAHANNOCK COUNTY BOARD OF SUPERVISORS

290 Gay Street - P.O. Box 519 Washington, Virginia 22747-0519 Phone: (540)675-5330 Fax: (540)675-5331 www.rappahannockcountyva.gov

RESOLUTION TO ADOPT THE 2012 RAPPAHANNOCK-RAPIDAN REGIONAL HAZARD MITIGATION PLAN

WHEREAS, the County of Rappahannock like any jurisdiction, is vulnerable to an array of natural and human-caused hazards that can result in loss of life and damages to public and private property;

WHEREAS, it is the intent of the Rappahannock Board of Supervisors to protect its citizens and property from the effects of natural and human-caused hazards to the furthest extent possible; and

WHEREAS, the Rappahannock County Board of Supervisors desires to seek ways to effectively reduce (mitigate) the risk of these natural and human-caused hazards through participation with the Rappahannock-Rapidan Regional Commission and adjoining jurisdictions in the development and implementation of a regional hazard mitigation plan; and

WHEREAS, it is also the intent of the Rappahannock County Board of Supervisors to fulfill its obligation under Section 322: Mitigation Planning, of the Robert T. Stafford Disaster Relief and Emergency Assistance Act to remain eligible to receive state and federal assistance in the event of a declared disaster affecting the County of Rappahannock and

WHEREAS, the Federal Emergency Management Agency and the Virginia Department of Emergency Management have reviewed said plan, inclusive of the County of Rappahannock section prepared with input from appropriate local and state officials, and has approved the plan pending the completion of local adoption procedures;

NOW, THEREFORE, IT IS HEREBY RESOLVED that the Rappahannock County Board of Supervisors hereby:

- 1. Adopts the 2012 Rappahannock-Rapidan Regional Hazard Mitigation Plan; and
- 2. Agrees to take such other official action as may be reasonably necessary to carry out the proposed actions included in the County of Rappahannock section of the Plan.

Adopted in Washington, Yirginia this 6th Day of August, 2012. A TRUE CONY)

County Administrator



ADOPTING THE 2012 RAPPAHANNOCK-RAPIDAN REGIONAL HAZARD MITIGATION PLAN

Resolution No. R-2012-020

WHEREAS, the Town of Culpeper, like any jurisdiction, is vulnerable to an array of natural and humancaused hazards that can result in loss of life and damages to public and private property; and

WHEREAS, it is the intent of the Town Council to protect its citizens and property from the effects of natural and human-caused hazards to the furthest extent possible; and

WHEREAS, the Town Council desires to seek ways to effectively reduce (mitigate) the risk of these natural and human-caused hazards through participation with the Rappahannock-Rapidan Regional Commission and adjoining jurisdictions in the development and implementation of a regional hazard mitigation plan; and

WHEREAS, it is also the intent of the Town Council to fulfill its obligation under Section 322: Mitigation Planning, of the Robert T. Stafford Disaster Relief and Emergency Assistance Act to remain eligible to receive state and federal assistance in the event of a declared disaster affecting the Town of Culpeper and

WHEREAS, the Federal Emergency Management Agency and the Virginia Department of Emergency Management have reviewed said plan, inclusive of the Town of Culpeper section prepared with input from appropriate local and state officials, and has approved the plan pending the completion of local adoption procedures;

NOW, THEREFORE, IT IS HEREBY RESOLVED that the Council of the Town of Culpeper hereby:

- 1. Adopts the 2012 Rappahannock-Rapidan Regional Hazard Mitigation Plan; and
- 2. Agrees to take such other official action as may be reasonably necessary to carry out the proposed actions included in the Town of Culpeper section of the Plan.

Adopted this 10th day of July 2012.

BY ORDER OF COUNCIL OF THE TOWN OF CULPEPER, VIRGINIA

Calvin L. Coleman, Jr., Mayor

ATTEST:

Kimberly ID Allen Town Clerk

TOWN OF MADISON

RESOLUTION TO ADOPT THE 2012 RAPPAHANNOCK-RAPIDAN REGIONAL HAZARD MITIGATION PLAN

WHEREAS, the Town of Madison, like any jurisdiction, is vulnerable to an array of natural and human-caused hazards that can result in loss of life and damages to public and private property; and

WHEREAS, it is the intent of the Madison Town Council to protect its citizens and property from the effects of natural and human-caused hazards to the furthest extent possible; and

WHEREAS, the Madison Town Council desires to seek ways to effectively reduce (mitigate) the risk of these natural and human-caused hazards through participation with the Rappahannock-Rapidan Regional Commission and adjoining jurisdictions in the development and implementation of a regional hazard mitigation plan; and

WHEREAS, it is also the intent of the Madison Town Council to fulfill its obligation under Section 322: Mitigation Planning, of the Robert T. Stafford Disaster Relief and Emergency Assistance Act to remain eligible to receive state and federal assistance in the event of a declared disaster affecting the Town of Madison; and

WHEREAS, the Federal Emergency Management Agency and the Virginia Department of Emergency Management have reviewed said plan, inclusive of the Town of Madison section prepared with input from appropriate local and state officials, and has approved the plan pending the completion of local adoption procedures;

NOW, THEREFORE, IT IS HEREBY RESOLVED that the Madison Town Council hereby:

- 1. Adopts the 2012 Rappahannock-Rapidan Regional Hazard Mitigation Plan; and
- 2. Agrees to take such other official action as may be reasonably necessary to carry out the proposed actions included in the Town of Madison section of the Plan.

Adopted in Madison, Virginia this 5th Day of July, 2012.

William L. Lamar, Mayor

Barbara A. Roach, Madison Town Clerk



RESOLUTION TO ADOPT THE 2012 RAPPAHANNOCK-RAPIDAN REGIONAL HAZARD MITIGATION PLAN

WHEREAS, the Town of Orange, like any jurisdiction, is vulnerable to an array of natural and human-caused hazards that can result in loss of life and damages to public and private property;

WHEREAS, it is the intent of the Orange Town Council to protect its citizens and property from the effects of natural and human-caused hazards to the furthest extent possible; and

WHEREAS, the Orange Town Council desires to seek ways to effectively reduce (mitigate) the risk of these natural and human-caused hazards through participation with the Rappahannock-Rapidan Regional Commission and adjoining jurisdictions in the development and implementation of a regional hazard mitigation plan; and

WHEREAS, it is also the intent of the Orange Town Council to fulfill its obligation under Section 322: Mitigation Planning, of the Robert T. Stafford Disaster Relief and Emergency Assistance Act to remain eligible to receive state and federal assistance in the event of a declared disaster affecting the Town of Orange; and

WHEREAS, the Federal Emergency Management Agency and the Virginia Department of Emergency Management have reviewed said plan, inclusive of the Town of Orange section prepared with input from appropriate local and state officials, and has approved the plan pending the completion of local adoption procedures;

NOW, THEREFORE, IT IS HEREBY RESOLVED that the Orange Town Council hereby:

- 1. Adopts the 2012 Rappahannock-Rapidan Regional Hazard Mitigation Plan; and
- 2. Agrees to take such other official action as may be reasonably necessary to carry out the proposed actions included in the Town of Orange section of the Plan.

Adopted in Orange, Virginia this 20th Day of/August, 2012.

Harry C. Mason, Jr., Mayor

ATTEST:

Wendy J. Chewning, MMC, Town Clerk

RESOLUTION

RESOLUTION TO ADOPT THE 2012 RAPPAHANNOCK-RAPIDAN REGIONAL HAZARD MITIGATION PLAN

WHEREAS, the County/Town of Remington, like any jurisdiction, is vulnerable to an array of natural and human-caused hazards that can result in loss of life and damages to public and private property;

WHEREAS, it is the intent of the Remington Town Council to protect its citizens and property from the effects of natural and human-caused hazards to the furthest extent possible; and

WHEREAS, the Remington Town Council desires to seek ways to effectively reduce (mitigate) the risk of these natural and human-caused hazards through participation with the Rappahannock-Rapidan Regional Commission and adjoining jurisdictions in the development and implementation of a regional hazard mitigation plan; and

WHEREAS, it is also the intent of the Remington Town Council to fulfill its obligation under Section 322: Mitigation Planning, of the Robert T. Stafford Disaster Relief and Emergency Assistance Act to remain eligible to receive state and federal assistance in the event of a declared disaster affecting the Town of Remington; and

WHEREAS, the Federal Emergency Management Agency and the Virginia Department of Emergency Management have reviewed said plan, inclusive of the Town of Remington section prepared with input from appropriate local and state officials, and has approved the plan pending the completion of local adoption procedures;

NOW, THEREFORE, IT IS HEREBY RESOLVED that the Remington Town Council hereby:

- 1. Adopts the 2012 Rappahannock-Rapidan Regional Hazard Mitigation Plan; and
- 2. Agrees to take such other official action as may be reasonably necessary to carry out the proposed actions included in the Town of Remington section of the Plan.

Adopted in Remington, Virginia this 9th Day of July, 2012.

Gerald a. Billingsley, mayor

ATTEST: Mimberry Cikbruren Soun Clerk

TOWN OF WARRENTON

RESOLUTION TO ADOPT THE 2012 RAPPAHANNOCK-RAPIDAN REGIONAL HAZARD MITIGATION PLAN

WHEREAS, the Town of Warrenton, like any jurisdiction, is vulnerable to an array of natural and human-caused hazards that can result in loss of life and damages to public and private property;

WHEREAS, it is the intent of the Warrenton Town Council to protect its citizens and property from the effects of natural and human-caused hazards to the furthest extent possible; and

WHEREAS, the Warrenton Town Council desires to seek ways to effectively reduce (mitigate) the risk of these natural and human-caused hazards through participation with the Rappahannock-Rapidan Regional Commission and adjoining jurisdictions in the development and implementation of a regional hazard mitigation plan; and

WHEREAS, it is also the intent of the Warrenton Town Council to fulfill its obligation under Section 322: Mitigation Planning, of the Robert T. Stafford Disaster Relief and Emergency Assistance Act to remain eligible to receive state and federal assistance in the event of a declared disaster affecting the Town of Warrenton; and

WHEREAS, the Federal Emergency Management Agency and the Virginia Department of Emergency Management have reviewed said plan, inclusive of the Town of Warrenton section prepared with input from appropriate local and state officials, and has approved the plan pending the completion of local adoption procedures;

NOW, THEREFORE, IT IS HEREBY RESOLVED that the Warrenton Town Council hereby:

- 1. Adopts the 2012 Rappahannock-Rapidan Regional Hazard Mitigation Plan; and
- 2. Agrees to take such other official action as may be reasonably necessary to carry out the proposed actions included in the Town of Warrenton section of the Plan.

VOTING FOR: Norden, Martella, Duggan, Williams,	Lubowsk	y, Kravetz, Lewis	S
VOTING AGAINST:			
ADOPTED: _August 14, 2012.			
ATTEST:		3	

The United States and its communities are vulnerable to a wide array of human-caused hazards that threaten life and property. These hazards include:

Human-caused Hazards

- Terrorism
- Hazardous Materials (HAZMAT)
- Radiological Event
- Energy Pipeline Failures
- Communication Disruption
- Utility Disruption
- Civil Disruption

The "Introduction" subsection that follows provides summaries of several key documents used in human-caused hazard identification in an effort to better equip the reader of this Plan with the essential background knowledge to fully understand the hazard descriptions provided in this section.

INTRODUCTION

Natural hazard identification and analysis has a long historical statistical basis on which the probability and frequency of the events, damage, and impacts are well documented and upon which future events damage can be predicted. To some degree technological accidents can also be statistically modeled and damage predictions made such as the damage caused by HAZMAT spills, release of radioactive steam, or large blast explosion at chemical or manufacturing plants. The challenge at this time is developing the methodology and analytical models for terrorist threats that have the equivalent veracity and capabilities as natural hazard models and analysis. The federal government focus is now on All Hazards analysis and mitigation. The All Hazards approach addresses natural and human-caused (or manmade) hazards. For the purpose of this Plan, "Human-Caused hazards" are further categorized as "technological hazards" and "acts of terrorism" (definitions and material as put forth in FEMA Publication 386-7). The primary differentiation between those hazards classified as natural versus human-caused is that human-caused hazards originate with intentional or accidental human activity as opposed to those events that occur as a normal process of nature such as a hurricane or earthquake.

There are a number of key documents, statutes and directives that have been promulgated in the past two years by the Department of Homeland Security (DHS) that have established parameters upon which a Human-Caused (Manmade) Hazards Assessment and Analysis will be conducted. However, there is still no single DHS directive that definitively states the process of method in which the assessment and analysis shall be conducted.

The hazard identification and analysis developed for this project is an emerging state-of-the-practice approach that requires compliance with the *Homeland Security Act of 2002*, *Homeland Security Presidential Decision Directives*, and the DHS publications presented in this section. In May 2004, DHS issued the policy for the Safeguarding of Sensitive but Unclassified (For Official Use Only) Information. For the purposes of the human-caused risk assessment, the

information contained herein is considered to meet the definitions and standards as defined in the statutes. Throughout the analysis, the direct document cites and/or language are used to explicitly define those areas which have been adopted as state-of-the-practice and this document is considered to be a Sensitive But Unclassified (For Official Use Only) document.

The following subsections provide an overview of the relevant documents and the primary directive or objective of that document. In each subsection, an introduction to the history of the document is provided along with relevant excerpts from the document to provide the reader with a logical flow of the federal to state and state to local requirements. The source document Web site is provided in all cases and specific section or text cites are italicized.

HOMELAND SECURITY ACT OF 2002

Portions of the following material have been taken in whole or in part from The Homeland Security Act of 2002 (<u>www.dhs.gov</u>)) published by the Department of Homeland Security in July 2002.

Title I-Department of Homeland Security

Sec. 101. Executive Department; Mission.

- (a) Establishment.—"There is established a Department of Homeland Security, as an executive department of the United States within the meaning of Title 5, United States Code.
- (b) Mission. -
 - (1) In General. The primary mission of the Department is to-
 - (2) (A) prevent terrorist attacks within the United States:
 - (3) (B) reduce the vulnerability of the United States to terrorism; and
 - (4) (C) minimize the damage, and assist in the recovery, from terrorist attacks that do occur within the United States."

From H.R. 5005-8 the Homeland Security Act of 2002

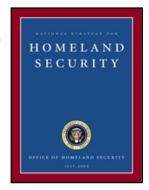


THE NATIONAL SECURITY STRATEGY

Portions of the following material have been taken in whole or in part from The National Strategy For Homeland Security (<u>www.dhs.gov</u> browse to Press Room Library) published by the Department of Homeland Security in July 2002.

DHS and *The National Security Strategy* provide the top-level framework for human-caused hazards planning and which is stated as:

"Today no one single government agency has homeland security as its primary mission. In fact, responsibilities for homeland security are dispersed among more than 100 different government organizations. America needs a single, unified homeland security structure that will



improve protection against today's threats and be flexible enough to help meet the unknown threats of the future."

The National Security Strategy also states, "The strategy provides direction to the federal government departments and agencies that have a role in homeland security. It suggests steps that state and local governments, private companies and organizations, and individual Americans can take to improve our security and offers incentives for them to do so. It recommends certain actions to the Congress. In this way, the Strategy provides a framework for the contributions that we all can make to secure our homeland."

There are two documents that expand on *The National Security Strategy: The National Security Strategy For The Protection of Critical Infrastructure And Key Assets,* and *The National Strategy to Secure Cyberspace.* The documents define the critical infrastructures and systems to be protected. The strategies recognize the need for a systems engineering approach to the analysis and description of infrastructure and cyber systems.

National Strategy for the Physical Protection of Critical Infrastructures and Key Assets

Portions of the following material have been taken in whole or in part from the National Strategy for the Physical Protection of Critical Infrastructures and Key Assets, (<u>www.dhs.gov</u> browse to Press Room Library) published by Department of Homeland Security in February 2003.

The National Strategy for the Physical Protection of Critical Infrastructures and Key Assets states that the strategy, "identifies a clear set of national goals and objectives and outlines the guiding principles that will underpin our efforts to secure the infrastructures and assets vital to our national security, governance, public health and safety, economy, and public confidence.

The *Strategy* also "provides a unifying organization and identifies specific initiatives to drive our near-term national protection priorities and inform the resource allocation process. Most importantly, it establishes a foundation for building and fostering the cooperative



environment in which government, industry, and private citizens can carry out their respective protection responsibilities effectively and efficiently."

The *Strategy* also states, "The facilities, systems, and functions that comprise our critical infrastructures are highly sophisticated and complex. They consist of human capital and physical and cyber systems that work together in processes that are highly interdependent.

They each encompass a series of key nodes that are, in turn, essential to the operation of the critical infrastructures in which they function. To complicate matters further, our most critical infrastructures typically interconnect and. therefore, depend on the continued availability and operation of other dynamic systems and functions. For example, e-commerce depends on electricity as well as information communications. Assuring electric service requires operational transportation and distribution systems to guarantee the delivery of fuel necessary to generate power. Such interdependencies have developed over time and are the product of innovative operational processes that have fueled unprecedented efficiency and productivity. Given the dynamic nature of these interdependent infrastructures and the extent to which our daily lives rely on them, a successful terrorist attack to disrupt or destroy them could have tremendous impact beyond the immediate target and continue to reverberate long after the immediate damage is done."

Critical Infrastructure Sectors Identified in the National Strategy for the Physical Protection of Critical Infrastructures and Key Assets

- Agriculture
- Food
- Water
- Public Health
- Emergency Services
- Government
- Defense Industrial Base
- Information and Telecommunications
- Energy
- Transportation
- Banking and Finance
- Chemical Industry and Hazardous Materials
- Postal and Shipping

National Strategy to Secure Cyberspace

Portions of the following material have been taken in whole or in part from the National Strategy To Secure Cyberspace, (<u>www.dhs.gov</u> browse to Press Room Library) published by the Department of Homeland Security in February 2003.

"The National Strategy to Secure Cyberspace outlines an initial framework for both organizing and prioritizing efforts. It provides direction to the federal government departments and agencies that have roles in cyberspace security. It also identifies steps that state and local governments, private companies and organizations, and individual Americans can take to improve our collective cybersecurity. The Strategy highlights the role of public-private engagement. The document provides a framework for the contributions that we all can make to secure our parts of cyberspace. The dynamics of cyberspace will require adjustments and amendments to the Strategy over time."



Homeland Security Presidential Directive

Portions of the following material have been taken in whole or in part from the Homeland Security Presidential Directive/HSPD-7,

(http://www.whitehouse.gov/news/releases/2003/12/20031217-5.htm) published by the White House December 2003.

In late 2003 and early 2004, President George W. Bush signed several Homeland Security Presidential Directives (http://www.whitehouse.gov/news/releases/2004/) that defined the role of federal agencies in Homeland Security and Homeland Defense. Homeland Security Presidential Directive 7 (HSPD-7) defines critical infrastructure protection and the role that local communities will play in the development of assessment and reporting methods.

Subject: Critical Infrastructure Identification, Prioritization and Protection

Purpose

(1) This directive establishes a national policy for federal departments and agencies to identify and prioritize United States critical infrastructure and key resources and to protect them from terrorist attacks.

Background

(2) Terrorists seek to destroy, incapacitate or exploit critical infrastructure and key resources across the United States to threaten national security, cause mass casualties, weaken our economy, and damage public morale and confidence.



- (3) America's open and technologically complex society includes a wide array of critical infrastructure and key resources that are potential terrorist targets. The majority of these are owned and operated by the private sector and state or local governments. These critical infrastructures and key resources are both physical and cyber-based and span all sectors of the economy.
- (4) Critical infrastructure and key resources provide the essential services that underpin American society. The Nation possesses numerous key resources, whose exploitation or destruction by terrorists could cause catastrophic health effects or mass casualties comparable to those from the use of a weapon of mass destruction, or could profoundly affect our national prestige and morale. In addition, there is critical infrastructure so vital that its incapacitation, exploitation, or destruction, through terrorist attack, could have a debilitating effect on security and economic well-being.
- (5) While it is not possible to protect or eliminate the vulnerability of all critical infrastructure and key resources throughout the country, strategic improvements in security can make it more difficult for attacks to succeed and can lessen the impact of attacks that may occur. In addition to strategic security enhancements, tactical security improvements can be rapidly implemented to deter, mitigate, or neutralize potential attacks.

FEMA was renamed the Emergency Preparedness and Response directorate and was given the responsibility to "focus on risk mitigation in advance of emergencies by promoting the concept of disaster-resistant communities, including providing federal support for local governments that promote structures and communities that reduce the chances of being hit by disasters. EP&R will coordinate with private industry, the insurance sector, mortgage lenders, the real estate industry, homebuilding associations, citizens, and others to create model communities in high-risk areas.

The Directorate will also lead the DHS response to any sort of biological or radiological attack, and coordinate the involvement of other federal response teams, such as the Army National Guard, in the event of a major incident. Building upon the successes of FEMA, DHS will lead the Nation's recovery from catastrophes and help minimize the suffering and disruption caused by disasters."

SECURING OUR HOMELAND

Portions of the following material have been taken in whole or in part from Securing Our Homeland (<u>www.dhs.gov</u>) published by the Department of Homeland Security in 2004.

"The National Strategy for Homeland Security and the Homeland Security Act of 2002 served to mobilize and organize our Nation to secure the homeland from terrorist attacks. This exceedingly complex mission requires a focused effort from our entire society if we are to be successful. To this end, one primary reason for the establishment of the Department of Homeland Security was to provide the unifying core for the vast national network of organizations and institutions involved in efforts to secure our Nation. In order to better do this and to provide guidance to the 180,000 DHS men and women who work every day on this important task, the Department developed its own highlevel strategic plan. The vision and mission statements, strategic goals and objectives provide the framework guiding the actions that make up the daily operations of the department."



GUIDANCE FOR DEVELOPING SECTOR SPECIFIC PLANS FOR THE NATIONAL INFRASTRUCTURE PROTECTION PLAN

Portions of the following material have been taken in whole or in part from the Guidance For Developing Sector-Specific Plans as Input Into the National Infrastructure Protection Plan, (For Official Use Only, not publicly available) published by the Department of Homeland Security in April 2004.

In 2003, the DHS Information Assurance and Infrastructure Protection directorate was established with a focus on Critical Infrastructure Protection and in 2004 released the *Guidance For Developing Sector Specific Plans for the National Infrastructure Protection Plan*.

The guidance states:

"A fundamental goal of the National Critical Infrastructure Protection (CIP) Program is to identify and protect infrastructures that are deemed most 'critical' in terms of national-level public health and safety, governance, economic and national security, and public



confidence. The Department of Homeland Security (DHS) recognizes that such protection requires the cooperation and essential collaboration of federal departments and agencies, state and local governments, and the private sector. Accordingly, to achieve the overarching goal of protection, DHS will coordinate the development of consistent, sustainable, effective, and measurable CIP programs across federal, state, and local governments and the private sector.

To guide these efforts, DHS will produce a *National Infrastructure Protection Plan* (NIPP), a key requirement of *Homeland Security Presidential Directive* (HSPD) 7. The NIPP design consists of a unifying planning component, including national infrastructure protection goals and performance objectives, a set of individual Sector-Specific Plans, and a national-level cross-sector integration plan. Together, these elements will comprise a comprehensive National Plan for public and private sectors to work together to protect the infrastructure of the United States.

These activities are executed in an integrated fashion across private sector, public sector (e.g., non-governmental, but not privately owned), state and local, and federal infrastructures. Similarly, activities are executed across the physical, people, and cyber components of our CI/KR. The resulting output is the national profile of CI/KR risk, used as the basis for decision-making.

This program is implemented at two levels: in the context of specific threats and in the absence of specific threat information. This two-pronged approach ensures that specific tactical threats are addressed, while allowing the more strategic implementation of protective programs to address future threats.

The NIPP will address activities carried out both within individual CI/KR sectors and nationally across sectors, in coordination with private-sector and state and local stakeholders."

National Incident Management System

Portions of the following material have been taken in whole or in part from the National Incident Management System, (<u>www.dhs.gov</u> browse to Emergency Preparedness and Response) published by Department of Homeland Security in April 2004.

In order to address the coordination of federal, state and local response to any hazard as directed by HSPD-5, in 2004 the draft *National Incident Management System* (NIMS) and *National Response Plan* (NRP) were released.

"NIMS establishes standardized incident management processes, protocols, and procedures that all responders—Federal, state, tribal, and local—will use to coordinate and conduct response actions. With responders using the same standardized procedures, they will all share a common focus, and will be able to place full emphasis on incident management when a homeland security incident occurs—whether terrorism or natural disaster. In addition, national



preparedness and readiness in responding to and recovering from an incident is enhanced since all of the Nation's emergency teams and authorities are using a common language and set of procedures.

This system provides a consistent nationwide template to enable federal, State, local and tribal governments and private sector and nongovernmental organizations to work together effectively and efficiently to prepare for, prevent, respond to, and recover from domestic incidents, regardless of cause, size, or complexity, including acts of catastrophic terrorism. HSPD-5 requires all federal departments and agencies to adopt the NIMS and to use it for their individual domestic incident management and emergency prevention, preparedness, response, recovery, and mitigation programs and activities, as well as in support of all actions taken to assist State, local or tribal entities."

NIMS Components

- · Command and Management
- Preparedness
- Resource Management
- Communications and Information Systems

DEPARTMENT OF HOMELAND SECURITY MANAGEMENT DIRECTIVE NUMBER: 11042 SAFEGUARDING SENSITIVE BUT UNCLASSIFIED (FOR OFFICIAL USE ONLY) INFORMATION

Portions of the following material have been taken in whole or in part from the Department of Homeland Security Management Directive System MD Number: 11042 Issue Date: 05/11/2004 (www.dhs.gov) published by the Department of Homeland Security in May 2004.

As stated earlier in the "Introduction" portion of this section, the hazard identification and analysis developed for this project is an emerging state-of-the-practice approach that requires compliance with the *Homeland Security Act of 2002*, *Homeland Security Presidential Decision Directives*, and the DHS publications presented in the preceding subsection. In May 2004, DHS issued the policy for the Safeguarding of Sensitive but Unclassified (For Official Use Only) Information. For the purposes of the Human-Caused risk assessment, the information contained herein is considered to meet the definitions and standards as defined in the statutes. Throughout the analysis, the direct document cites and/or language are used to explicitly define those areas which have been adopted as the state-of-the-practice and this document is considered to be a SBU FOUO document.

1. Purpose

This directive establishes Department of Homeland Security (DHS) policy regarding the identification and safeguarding of Sensitive But Unclassified information originated within DHS. It also applies to other Sensitive But Unclassified information received by DHS from other government and non-governmental activities.

2. Scope

This directive is applicable to all DHS Headquarters, components, organizational elements, contractors, consultants, and others to whom access to information covered by this directive is granted.

Section of throat burning to the Control of the Con

3. Authorities

Homeland Security Act of 2002.

4. Definitions

Access: The ability or opportunity to gain knowledge of information.

For Official Use Only (FOUO): The term used within DHS to identify unclassified information of a sensitive nature, not otherwise categorized by statute or regulation, the unauthorized disclosure of which could adversely impact a person's privacy or welfare, the conduct of federal programs, or other programs or operations essential to the national interest. Information impacting the national security of the United States and classified Confidential, Secret, or Top Secret under Executive Order 12958, "Classified National Security Information," as amended, or its predecessor or successor orders, is not to be considered FOUO. FOUO is not to be considered classified information.

Need-to-know: The determination made by an authorized holder of information that a prospective recipient requires access to specific information in order to perform or assist in a lawful and authorized governmental function, i.e., access is required for the performance of official duties.

Organizational Element: As used in this directive, organizational element is as defined in DHS MD Number 0010.1, Management Directive System and DHS Announcements.

Protected Critical Infrastructure Information (PCII): Critical infrastructure information (CII) is defined in 6 U.S.C. 131(3) (Section 212(3) of the Homeland Security Act). Critical infrastructure information means information not customarily in the public domain and related to the security of critical infrastructure or protected systems. Protected Critical Infrastructure Information is a subset of CII that is voluntarily submitted to the U.S. Federal Government and for which protection is requested under the PCII program by the requester.

Sensitive Security Information (SSI): Sensitive Security Information (SSI) is defined in 49 CFR Part 1520. SSI is a specific category of information that requires protection against disclosure. 49 USC 40119 limits the disclosure of information obtained or developed in carrying out certain security or research and development activities to the extent that it has been determined that disclosure of the information would be an unwarranted invasion of personal privacy; reveal a trade secret or privileged or confidential commercial or financial information; or be detrimental to the safety of passengers in transportation.

ALL-HAZARDS ANALYSIS

Human-caused (Manmade) hazards vulnerability analysis is a relatively new area to be addressed in mitigation planning. The mission of the Department of Homeland Security includes preparing for natural disasters and terrorist attacks through preventative planning, technology, and coordinated efforts. In the event of a natural or manmade disaster, DHS will be the first federal department to utilize a full range of state, local, and private partnerships to alleviate the effects of a potential disaster. Several elements have been given responsibilities for manmade vulnerability assessments and mitigation: the Office of State and Local Government Coordination, the Office for Domestic Preparedness (ODP), the Information Assurance and Infrastructure Protection Directorate, and the Emergency Response and Planning Directorate.

Figure AE.1 shows the four steps in the risk assessment process as defined and presented by FEMA in the *State and Local Mitigation Planning How-to Guides*.

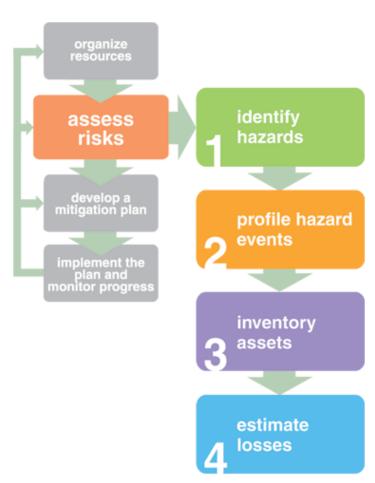


Figure AE.1
Risk Assessment Planning Process

Sources: FEMA 386-2 and 386-7

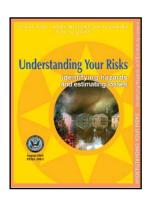
The Office of State and Local Government Coordination was established to serve as a single point of contact for facilitation and coordination of departmental programs that impact state, local, territorial, and tribal governments.

The Office for Domestic Preparedness is the principal component of the Department of Homeland Security responsible for preparing the United States for acts of terrorism. In carrying out its mission, ODP is the primary office responsible for providing training, funds for the purchase of equipment, support for the planning and execution of exercises, technical assistance and other support to assist states and local jurisdictions to prevent, plan for, and respond to acts of terrorism.

The Information Assurance and Infrastructure Protection Directorate focuses primarily on analyzing and securing critical infrastructure and protected systems, developing risk assessments and vulnerabilities and assisting with recovery.

The Emergency Response and Planning Directorate continues FEMA's efforts to reduce the loss of life and property and to protect the nation's institutions from all types of hazards through a comprehensive, risk-based emergency management program of preparedness, prevention, response, and recovery. It furthers the evolution of the emergency management culture from one that reacts to disasters to one that proactively helps communities and citizens avoid becoming victims. In addition, the Directorate will develop and manage a national training and evaluation system to design curriculums, set standards, evaluate, and reward performance in local, state, and federal training efforts.

The Department of Homeland Security has embraced the all-hazards approach, which dates back to the August 2001 FEMA Publication 386-2 and was further expanded with the April 2003 FEMA Publication 386-3, Developing the Mitigation Plan and FEMA Publication 386-7, Integrating Human-Caused Hazards Into Mitigation Planning. FEMA Publication 386-7 broadly defines key terrorism threats as Chemical, Biological, Radiological, Nuclear, and Explosive Blast (CBRNE), Cyber-Attack, and Agriterrorism. While natural hazard analysis using HAZUS^{MH} and other tools based on probability and frequency is well developed, DHS is in the infancy of creating a probability and frequency based analysis for manmade events (currently known as the Comprehensive Analysis and Risk Assessment methodology). The current state-of-the-art is the FEMA Risk Mitigation series publications.



FEMA has released a number of Risk Mitigation series publications to provide guidance on terrorist attack mitigation. Of relevance for this effort are FEMA Publication 386-7, Integrating Human-Caused Hazards Into Mitigation Planning and FEMA Publication 426 Reference Manual to Mitigate Potential Terrorist Attacks Against Buildings. FEMA Publication 386-7 is written for planners, responders, and building officials. The vulnerability risk assessment for this plan uses these documents in combination with the HAZUS data set.

FEMA Publication 386-7 Integrating Human-Caused Hazards Into Mitigation Planning

Portions of the following material have been taken in whole or in part from the Department of Homeland Security Risk Mitigation series publications (http://www.fema.gov/fima/rmsp.shtm) published by the Department of Homeland Security.

Prior to the events of September 11, 2001, FEMA had released FEMA Publication 386-7, *Integrating Human-Caused Hazards Into Mitigation Planning*.

According to this publication, "The term 'technological hazards' refers to the origins of incidents that can arise from human activities such as the manufacture, transportation, storage, and use of hazardous materials. For the sake of simplicity, this analysis assumes that technological emergencies are accidental and that their consequences are unintended. The term 'terrorism' refers to intentional, criminal, malicious acts. There is no single, universally accepted definition of



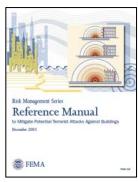
terrorism, and it can be interpreted in many ways. Officially, terrorism is defined in the Code of Federal Regulations as '...the unlawful use of force and violence against persons or property to intimidate or coerce a government, the civilian population, or any segment thereof, in furtherance of political or social objectives.' (28 CFR, Section 0.85).

FEMA Publication 426, Reference Manual to Mitigate Potential Terrorist Attacks Against Buildings

Portions of the following material have been taken in whole or in part from the Department of Homeland Security Risk Mitigation series publications (http://www.fema.gov/fima/rmsp.shtm) published by the Department of Homeland Security.

The manual states, "This manual provides guidance to the building science community of architects and engineers, to reduce physical damage to buildings, related infrastructure, and people caused by terrorist assaults.

The manual presents incremental approaches that can be implemented over time to decrease the vulnerability of buildings to terrorist threats. Many of the recommendations can be implemented quickly and cost-effectively.



FEMA Publication 426 contains many how-to aspects based upon current information contained in FEMA, Department of Commerce, Department of Defense, Department of Justice, General Services Administration, Department of Veterans Affairs, Centers for Disease Control and Prevention/National Institute for Occupational Safety and Health, and other publications. The manual describes a threat assessment methodology and presents a Building Vulnerability Assessment Checklist to support the assessment process. It also discusses architectural and engineering design considerations, standoff distances, explosive blast, and chemical, biological, and radiological (CBR) information.

The appendices in this manual include a glossary of CBR definitions as well as general definitions of key terminologies used in the building science security area. The appendices also

describe design considerations for electronic security systems and provide a listing of associations and organizations currently working in the building science security area."

FEMA Publication 426 is a compilation of many government assessment, blast and CBR design publications material that has historically been restricted or applied to military facilities but has been revised to address the traditional facilities such as commercial office buildings, schools, retail and public facilities. The audience is meant to be the architects, engineers, building owners and contractors responsible for new construction, renovation and retrofit. FEMA Publication 426 is a master publication with primers for commercial buildings, insurance, and architects.

In late summer 2004, several terrorists were captured and found to have extensive information on key banking and critical government facilities contained on laptops and hard copy documents, along with engineering analysis and damage assessment applications. The process by which they conducted surveillance and information gathering dates back to 2002 and what is commonly know as "Bin Laden's Terrorist Bible," the equivalent of the military manuals for security engineering and antiterrorism force protection. Understanding the methods and techniques of how terrorists collect and analyze information to be used in the identification and targeting of infrastructure, systems and people is essential to developing a mitigation strategy.

MILITARY STUDIES IN THE JIHAD AGAINST THE TYRANTS (BIN LADEN'S TERRORISM BIBLE)

Portions of the following material have been taken in whole or in part from the Military Studies in the Jihad Against the Tyrants (Bin Laden's Terrorism Bible).

The 180-page volume *Military Studies in the Jihad Against the Tyrants* is a how-to terrorism manual that was seized from the home of a bin Laden disciple in Manchester, England. The 18-chapter manual offers jihad members guidance on subjects such as assassination, forging documents, and preparing poisons. The manual is broken into the following sections:



- Title, Opening Pages, And Introduction
- First Lesson: General Introduction
- Second Lesson: Necessary Qualifications and Characteristics for the Organization's Member
- Third Lesson: Counterfeit Currency and Forged Documents
- Fourth Lesson: Organization Military Bases "Apartments-Hiding Places"
- Fifth Lesson: Means of Communication and Transportation
- Sixth Lesson: Training
- Seventh Lesson: Weapons: Measures Related To Buying and Transporting Them
- Eighth Lesson: Member Safety
- Ninth Lesson: Security Plan
- Tenth Lesson: Special Tactical Operations
- Eleventh Lesson: Espionage (1) Information-Gathering Using Open Methods
- Twelfth Lesson: Espionage (2) Information-Gathering Using Covert Methods
- Thirteenth Lesson: Secret Writing and Ciphers and Codes
- Fourteenth Lesson: Kidnapping and Assassinations Using Rifles and Pistols
- Fifteenth Lesson: Explosives
- Sixteenth Lesson: Assassinations Using Poisons and Cold Steel
- Seventeenth Lesson: Interrogation and Investigation
- Eighteenth Lesson: Prisons and Detention Centers

The eleventh lesson has a particularly relevant statement: "Information Sources: Any organization that desires to raise the flag of Islam high and proud, must gather as much information as possible about the enemy. Information has two sources: (1) Public Sources: Using this public source openly and without resorting to illegal means, it is possible to gather at least 80% of information about the enemy. The percentage varies depending upon the government's policy on freedom of the press and information. (2) Secret Sources: It is possible, through these secret and dangerous methods, to obtain the 20% of information that is considered secret. The one gathering information should be a regular person (trained college graduate) who examines primary sources of information published by the enemy (newspapers, magazines, radio, TV, etc.)"

Based on evidence collected in Afghanistan and FEMA distribution records, many terrorist organizations have obtained copies of the FEMA Risk Mitigation series publications and HAZUS^{MH} GIS application. The FEMA data sets coupled with Internet open source searches provide the terrorist organizations with the desired "80%" open source information.

The following subsections now begin to define the human-caused hazards analyzed in this Plan. For this Plan, the definitions provided in FEMA Publication 386-7, *Integrating Human-Caused Hazards Into Mitigation Planning* were used in whole or in part.

TERRORISM

Terrorism is a deliberate strategy with persons' objectives obscured by the fact their acts seem random and indiscriminate. Terrorism is discriminate since it has a definite purpose, but indiscriminate in that the terrorist has neither sympathy nor hate for the randomly selected victim. Communities should use the existing processes and methodologies developed for the successful management of other hazards. Usually, the plans and systems developed for other problems can serve as templates for developing a comprehensive counter-terrorism program. Hazardous material emergency response plans and procedures are helpful in this arena. First responders must remember they are targets and that proactive steps need to be taken to protect the crime scene and the evidence.

The Federal Bureau of Investigation (FBI) further characterizes terrorism as either domestic or international, depending on the origin, base, and objectives of the terrorist organization; however, the origin of the terrorist or person causing the hazard is far less relevant to mitigation planning than the hazard itself and its consequences.

For the purposes of this Plan, "terrorism" refers to the use of Weapons of Mass Destruction (WMD), including, Chemical, Biological, Radiological, Nuclear and Explosive Blast (CBRNE) weapons; arson, incendiary, and armed attacks; industrial sabotage and intentional hazardous materials releases; and "cyberterrorism." Within these general categories, however, there are many variations. Particularly in the area of biological and chemical weapons, there are a wide variety of agents and ways for them to be disseminated.

High-risk targets include military and civilian government facilities, international airports, large cities and high-profile landmarks. Terrorists might also target large public gatherings, water and food supplies, utilities, and corporate centers. Further, they are capable of spreading fear by sending explosives or chemical, biological and radiological agents through the mail.

The Department of State report *Patterns of Global Terrorism*¹ (2003) provides a synopsis of historical attacks and targets. The global weapon of choice has been explosive blast and the primary targets commercial buildings. Explosives are still the primary threat/hazard, but bombings typically affect a relatively small-scale geographical area (city blocks) and less than 10,000 people.

Chemical, biological and radiological attacks are the emerging threat and of great concern because of the large geographic area contaminated, numbers of people potentially affected, and the high economic cost of response and recovery. The term "Weapons of Mass Destruction" (WMD) has various definitions, however common to all is the assumption that WMDs may consist of any of the agents discussed above: chemical, biological, radiological, nuclear, explosive or incendiary. The purpose of a WMD is to cause death or serious injury to persons or significant damage to property, typically assumed to be of a scale that has the potential to overwhelm the capabilities of many local and state governments.

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¹ This report can be found at http://www.state.gov/s/ct/rls/pgtrpt/.

The use of CBR WMD weapons and the stated intent of terrorist groups to acquire and use the weapons increases the target set and the weapons can affect a single building, an entire city, multiple counties or even states.

Like explosive threats, CBR threats may be delivered externally or internally to the building. External ground-based threats may be released at a standoff distance from the building or may be delivered directly through an air intake or other opening. Interior threats may be delivered to accessible areas such as the lobby, mailroom, or loading dock, or they may be released into a secure area such as a primary egress route. There may not be an official or obvious warning prior to a CBR event, the best defense is to be alert to signs of a release occurring.

Communities are vulnerable to terrorist incidents and most have high visibility and vulnerable targets. These critical facilities, sites, systems, and special events in the community are usually located near routes with high transportation access. Examples include:

- Government office buildings, court houses, schools, hospitals, and shopping centers
- Dams, water supplies, power distribution systems
- Military installations
- Railheads, interstate highways, tunnels, airports, ferries, bridges, seaports, pipelines
- Recreational facilities such as sports stadiums, theaters, parks, casinos, concert halls
- Financial institutions and banks
- Sites of historical and symbolic significance
- Scientific research facilities, academic institutions, museums
- Telecommunications, newspapers, radio and television stations
- Chemical, industrial, and petroleum plants; business offices, and convention centers
- Law, fire, emergency medical services and responder facilities, and operations centers
- Special events, parades, religious services, festivals, celebrations
- Planned Parenthood facilities and abortion clinics
- Residential properties

Critical facilities, sites, and special events become more appealing during visits by high profile personalities and dignitaries. Sporting events such as the Olympic Games and World Cup increase the probability of terrorist targeting. Additionally, international meetings and conventions provide terrorists an excellent environment in which to articulate their cause through violence. Terrorists have introduced two new wrinkles, which are of growing concern: targeting first responders with secondary devices and Weapons of Mass Destruction (WMD) hoaxes. Terrorists will go to great lengths to ensure an event produces the intended impact, even if it means destroying an entire structure or killing thousands. Commercially available materials agents can be developed into WMD. Science and the Internet have made information relating to WMD technology available to an ever-widening audience, and terrorists and other would-be criminals are using it for WMD experimentation.

FEMA Publication 426, Reference Manual to Mitigate Terrorist Attacks Against Buildings provides a table of the threat spectrum, appendices that list the chemical and biological agents properties, effects and exposure. The DHS has adopted five categories of terrorist incidents: chemical, biological, radiological, nuclear, and explosive blast.

The following sections are a compilation of FEMA Publication 426 Reference Manual and FEMA Publication E155 Building Security Course materials, draft FEMA Publication 453, Multi-hazards Shelter (Safe Haven) design guide, the CDC-NIOSH guidance documents, and the CDC Public

Health Assessment of Potential Biological Terrorism Agents as adopted by DHS (http://www.fema.gov/fima/rmsp.shtm E155 Course and http://www.dhs.gov browse to Science and Technology).

Chemical

Chemical agents are compounds with unique chemical properties that can produce lethal or damaging effects in humans, animals, and plants. Chemical agents can exist as solids, liquids, or gases depending on temperature and pressure. Most chemical agents are liquid and can be introduced into an unprotected population relatively easily using aerosol generators, explosive devices, breaking containers, or other forms of covert dissemination. Dispersed as an aerosol, chemical agents have their greatest potential for inflicting mass casualties.

There are two categories of chemical agents: lethal and incapacitating. The lethal chemicals are subdivided into industrial and warfare.

Chemical agents can have an immediate effect (a few seconds to a few minutes) or a delayed effect (several hours to several days). While potentially lethal, chemical agents are difficult to deliver in lethal concentrations. Outdoors, the agents often dissipate rapidly. Chemical agents are also difficult to produce. There are six types of agents:

- lung-damaging (pulmonary) agents such as phosgene;
- cvanide
- vesicants or blister agents such as mustard;
- nerve agents such as GA (tabun), GB (sarin), GD (soman), GF, and VX;
- incapacitating agents such as BZ; and
- riot-control agents (similar to MACE).

Biological

Biological agents pose a serious threat because of their accessible nature and the rapid manner in which they spread. These agents are disseminated by the use of aerosols, contaminated food or water supplies, direct skin contact, or injection. Several biological agents can be adapted for use as weapons by terrorists. These agents include anthrax (sometimes found in sheep and cattle), tularemia (rabbit fever), cholera, the plague (sometimes found in prairie dog colonies), and botulism (found in improperly canned food). A biological incident will most likely be first recognized in the hospital emergency room, medical examiners office, or within the public health community long after the terrorist attack. The consequences of such an attack will present communities with an unprecedented requirement to provide mass protective treatment to exposed populations, mass patient care, mass fatality management, and environmental health clean-up procedures and plans.

Biological agents are organisms or toxins that can kill or incapacitate people, livestock and crops. The three basic groups of biological agents that would likely be used as weapons are bacteria, viruses and toxins.

- 1. *Bacteria*. Bacteria are small free-living organisms that reproduce by simple division and are easy to grow. The diseases they produce often respond to treatment with antibiotics.
- 2. Viruses. Viruses are organisms that require living cells in which to reproduce and are intimately dependent upon the body they infect. Viruses produce diseases that generally do not respond to antibiotics. However, antiviral drugs are sometimes effective.

3. *Toxins*. Toxins are poisonous substances found in, and extracted from, living plants, animals, or microorganisms; some toxins can be produced or altered by chemical means. Some toxins can be treated with specific antitoxins and selected drugs.

Most biological agents are difficult to grow and maintain. Many break down quickly when exposed to sunlight and other environmental factors, while others such as anthrax spores are very long lived. They can be dispersed by spraying them in the air, or infecting animals that carry the disease to humans as well through food and water contamination.

- Aerosols—Biological agents are dispersed into the air, forming a fine mist that may drift for miles. Inhaling the agent may cause disease in people or animals.
- Animals—Some diseases are spread by insects and animals, such as fleas, mice, flies, and mosquitoes. Deliberately spreading diseases through livestock is also referred to as agriterrorism.
- Food and water contamination—Some pathogenic organisms and toxins may persist in food and water supplies. Most microbes can be killed, and toxins deactivated, by cooking food and boiling water.

CDC Report—Public Health Assessment of Potential Biological Terrorism Agents

Portions of the following material has been taken in whole or in part from the Centers for Disease Control Public Health Assessment of Potential Biological Terrorism Agents (http://www.cdc.gov/ncidod/EID/vol8no2/01-0164.htm) published by CDC February 2002.

According to the CDC report, "Person-to-person spread of a few infectious agents is also possible. Humans have been the source of infection for smallpox, plague, and the Lassa viruses. The CDC has classified biological agents as one of three priority categories for initial public health preparedness efforts: A, B, or C (Table AE.1).

Agents in Category A have the greatest potential for adverse public health impact with mass casualties, and most require broad-based public health preparedness efforts (e.g., improved surveillance and laboratory diagnosis and stockpiling of specific medications). Category A agents also have a moderate to high potential for large-scale dissemination or a heightened general public awareness that could cause mass public fear and civil disruption.

Most Category B agents also have some potential for large-scale dissemination with resultant illness, but generally cause less illness and death and therefore would be expected to have lower medical and public health impact. These agents also have lower general public awareness than Category A agents and require fewer special public health preparedness efforts. Agents in this category require some improvement in public health and medical awareness, surveillance, or laboratory diagnostic capabilities, but presented limited additional requirements for stockpiled therapeutics beyond those identified for Category A agents. Biological agents that have undergone some development for widespread dissemination but do not otherwise meet the criteria for Category A, as well as several biological agents of concern for food and water safety, are included in this category.

Biological agents that are currently not believed to present a high bioterrorism risk to public health but which could emerge as future threats (as scientific understanding of these agents improves) were placed in Category C. These agents will be addressed nonspecifically through overall bioterrorism preparedness efforts to improve the detection of unexplained illnesses and

ongoing public health infrastructure development for detecting and addressing emerging infectious diseases (Source: Centers for Disease Control and Prevention. Preventing emerging infectious diseases: a strategy for the 21st century. Atlanta: U.S. Department of Health and Human Services; 1998. p. 1-74.).

Most evaluations of potential risk agents for biological warfare or terrorism have historically been based on military concerns and criteria for troop protection. characteristics of civilian populations differ from those of military populations, including a wider range of age groups and health conditions, so that lists of military biological threats cannot simply be adopted for civilian use. These differences and others may greatly increase the consequences of a biological attack on a civilian population. Civilians may also be more vulnerable to food- or waterborne terrorism, as was seen in the intentional Salmonella contamination of salad bars in The Dalles, Oregon, in 1984 (Torok TJ, Tauxe RV, Wise RP, Livengood JR, Sokolow R, Mauvais S, et al. JAMA 1997;278:389-95.). Although food and water systems in the United States are among the safest in the world, the occurrence of nationwide outbreaks due to unintentional food or water contamination demonstrates the ongoing need for vigilance in protecting food and water supplies (Hennessy TW, Hedberg CW, Slutsker L, White KE, Besser-Wiek JM, Moen ME, et al. N Engl J Med 1996;334:1281-6 and Centers for Disease Control and Prevention. Outbreaks of Shigella sonnei infection associated with eating fresh parsley--United States and Canada, July-August 1998. MMWR Morb Mortal Wkly Rep 1999;48:285-9.). Overall, many other factors must be considered in defining and focusing multiagency efforts to protect civilian populations against bioterrorism.

Category A agents are being given the highest priority for preparedness. For Category B, public health preparedness efforts will focus on identified deficiencies, such as improving awareness and enhancing surveillance or laboratory diagnostic capabilities. Category C agents will be further assessed for their potential to threaten large populations as additional information becomes available on the epidemiology and pathogenicity of these agents. In addition, special epidemiologic and laboratory surge capacity will be maintained to assist in the investigation of naturally occurring outbreaks due to Category C "emerging" agents. Linkages established with established programs for food safety, emerging infections diseases, and unexplained illnesses will augment the overall bioterrorism preparedness efforts for many Category B and C agents."

Table AE.1 Critical Biological Agent Categories for Public Health Preparedness

Biological agent(s)	Disease
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Category A

Variola majorSmallpoxBacillus anthracisAnthraxYersinia pestisPlagueClostridium botulinum (botulinum toxins)BotulismFrancisella tularensisTularemia

Filoviruses and Arenaviruses (e.g., Ebola virus, Lassa virus) Viral hemorrhagic fevers

Category B

Coxiella burnetii O fever Brucella spp. Brucellosis Burkholderia mallei Glanders Burkholderia pseudomallei Melioidosis Alphaviruses (VEE, EEE, WEE^a) Encephalitis Rickettsia prowazekii Typhus fever Toxins (e.g., Ricin, Staphylococcal enterotoxin B) Toxic syndromes Chlamvdia psittaci **Psittacosis**

Food safety threats (e.g., *Salmonella spp.*, *Escherichia coli* O157:H7) Water safety threats (e.g., *Vibrio cholerae*, Cryptosporidium parvum)

Category C

Emerging threat agents (e.g., Nipah virus, hantavirus)

Source: CDC Report—Public Health Assessment of Potential Biological Terrorism Agents

^aVenezuelan equine (VEE), eastern equine (EEE), and western equine encephalomyelitis (WEE) viruses

Nuclear and Radiological Attack

Nuclear threat is the use, threatened use, or threatened detonation of a nuclear bomb or device. At present, there is no known instance in which any non-governmental entity has been able to obtain or produce a nuclear weapon. The most likely scenario is the detonation of a large conventional explosive that incorporates nuclear material or detonation of an explosive in close proximity to nuclear materials in use, storage, or transit. Of concern is the increasing frequency of shipments of radiological materials throughout the world.

Nuclear explosions can cause deadly effects—blinding light, intense heat (thermal radiation), initial nuclear radiation, blast, fires started by the heat pulse, and secondary fires caused by the destruction. They also produce radioactive particles called fallout that can be carried by wind for hundreds of miles.

Terrorist use of a radiological dispersion device (RDD)—often called "dirty nuke" or "dirty bomb"—is considered far more likely than use of a nuclear device. These radiological weapons are a combination of conventional explosives and radioactive material designed to scatter dangerous and sub-lethal amounts of radioactive material over a general area. Such radiological weapons appeal to terrorists because they require very little technical knowledge to build and deploy compared to that of a nuclear device. Also, these radioactive materials, used widely in medicine, agriculture, industry and research, are much more readily available and easy to obtain compared to weapons grade uranium or plutonium.

Terrorist use of a nuclear device would probably be limited to a single smaller "suitcase" weapon. The strength of such a weapon would be in the range of the bombs used during World War II. The nature of the effects would be the same as a weapon delivered by an intercontinental missile, but the area and severity of the effects would be significantly more limited.

There is no way of knowing how much warning time there would be before an attack by a terrorist using a nuclear or radiological weapon. A surprise attack remains a possibility. The danger of a massive strategic nuclear attack on the United States involving many weapons receded with the end of the Cold War. However, some terrorists have been supported by nations that have nuclear weapons programs.

If there were threat of an attack from a hostile nation, people living near potential targets could be advised to evacuate or they could decide on their own to evacuate to an area not considered a likely target. Protection from radioactive fallout would require taking shelter in an underground area, or in the middle of a large building. In general, potential targets include:

- strategic missile sites and military bases;
- centers of government such as Washington, D.C., and state capitals;
- important transportation and communication centers;
- manufacturing, industrial, technology and financial centers;
- petroleum refineries, electrical power plants and chemical plants; and
- major ports and airfields.

Taking shelter during a nuclear attack is absolutely necessary. There are two kinds of shelters—blast and fallout. Blast shelters offer some protection against blast pressure, initial radiation, heat and fire, but even a blast shelter could not withstand a direct hit from a nuclear detonation.

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Fallout shelters do not need to be specially constructed for that purpose. They can be any protected space, provided that the walls and roof are thick and dense enough to absorb the radiation given off by fallout particles. The three protective factors of a fallout shelter are *shielding*, *distance*, and *time*.

- Shielding. The more heavy, dense materials—thick walls, concrete, bricks, books and earth—between you and the fallout particles, the better.
- Distance. The more distance between you and the fallout particles, the better. An underground area, such as a home or office building basement, offers more protection than the first floor of a building. A floor near the middle of a high-rise may be better, depending on what is nearby at that level on which significant fallout particles would collect. Flat roofs collect fallout particles so the top floor is not a good choice, nor is a floor adjacent to a neighboring flat roof.
- Time. Fallout radiation loses its intensity fairly rapidly. In time, you will be able to leave the fallout shelter. Radioactive fallout poses the greatest threat to people during the first two weeks, by which time it has declined to about 1% of its initial radiation level.

Any protection, however temporary, is better than none at all, and the more shielding, distance and time, the better.

Electromagnetic Pulse

There are two types of EMP that can be generated; High-Altitude Electromagnetic Pulse (HEMP) and High Power Microwave (HPM) Electromagnetic Pulse. EMP acts like a stroke of lightning but is stronger, faster and briefer. EMP can seriously damage electronic devices connected to power sources or antennas. These include communication systems, computers, electrical appliances, and automobile or aircraft ignition systems. Nuclear EMP can be induced hundreds to a few thousand kilometers from the detonation and is damaging to electronic equipment over a very wide area, and depends on the design of the nuclear device and altitude of the burst. The damage could range from a minor interruption to actual burnout of components. An HMP weapon is a powerful chemical detonation instantly transformed by a special coil device, called a flux compression generator, into a strong electromagnetic field of microwave energy. HPM energy can be focused using an antenna, or emitter, to produce effects similar to HEMP, but only within a very limited range. HPM generates an electromagnetic pulse and intense microwaves that are very damaging to electronics within a small geographic area. Although EMP is unlikely to harm most people, it could harm those with pacemakers or other implanted electronic devices. (Source: CRS Report for Congress)

Explosive Blast

Use of explosives has historically been a favorite tactic of terrorists for a variety of reasons and this is likely to continue into the future. Ingredients for homemade bombs are easily obtained on the open market as are the techniques for making bombs. Also, explosive events are easy and quick to execute. Vehicle bombs have the added advantage of being able to bring a large quantity of explosives to the doorstep of the target undetected. Finally, terrorists often attempt to use the dramatic component of explosions, in terms of the sheer destruction they cause, to generate media coverage in hopes of transmitting their political message to the public.



Destruction caused by the Oklahoma City Bombing. Photo courtesy of FEMA.

From the standpoint of structural design, the vehicle bomb is the most important consideration. Vehicle bombs are able to deliver a sufficiently large quantity of explosives to cause potentially devastating structural damage. For a vehicle bomb, the critical location is taken to be the closet point that a vehicle can approach. This may be a parking area directly beneath the occupied building, the loading dock, the curb directly outside the facility, or at a vehicle-access control gate where inspection takes place.

Another explosive attack threat is the small bomb that is hand delivered. Small weapons can cause the greatest damage when brought into vulnerable, unsecured areas of the building interior, such as the building lobby, mail room and retail spaces. Hand carried explosives are typically on the order of five to ten pounds TNT equivalent. However, larger charge weights, in the 50 to 100 pounds TNT equivalent range, can be readily carried in rolling cases. Mail bombs are typically less than ten pounds TNT equivalent.

Rocket Propelled Grenades (RPG), antitank, mortars, and Man Portable Air-Defense Systems (MANPADS) weapons like Stinger missiles present a different type of explosive threat. RPG's are line-of-sight



Rocket Propelled Grenades (RPG), antitank, mortars, and Man Portable Air-Defense Systems (MANPADS) weapons like Stinger missiles present one type of explosive threat. Photo courtesy of FEMA.

weapons that can have a variety of warheads and cause extensive damage to a building, but usually limited to ground facilities, although they have been used successfully against slow flying helicopters. MANPADS are typically infrared or radar guided and employed against aircraft.

Arson and other incendiary attacks refer to the initiation of fire (which can be of an explosive nature) on or near a target. Incendiary devices are either mechanical, electrical, or chemical

devices used to intentionally initiate combustion and start fires. Their purpose is to set fire to other materials or structures. These devices maybe used singularly or in combination. Incendiary devices are firebombs. These devices range from the simple Molotov cocktail (bottle, gasoline, rag, match), to much larger and sophisticated bombs. They may include napalm or any large container filled with flammable fluids and ignited by some sort of fuse. Armor piercing and incendiary tipped ammunition can result in significant damage to almost any structure.

Incendiary attacks can last for minutes or hours, and possibly longer depending on the type and quantity of device or accelerant used and the materials (fuels) present at the location of the attack. This type of attack can also result in cascading failures of structures or systems.

The Virginia Division of Emergency Management has a Web site with a list of many of the attacks, agents, effects and emergency actions at: http://www.vaemergency.com/prepare/terrorismtoolkit/terrquide/weapons/incendiary.htm

Cyberterrorism

Cyberterroism is a relatively new concept. According to the National Strategy for Homeland Security, terrorists may seek to cause widespread disruption and damage, including casualties, by attacking electronic and computer networks which are linked to critical infrastructures such as energy, financial and securities networks. In addition, terrorist groups are known to exploit information technology and the Internet to plan attacks, raise funds, circulate propaganda, gather information and communicate. In terms of hazard mitigation, cyberterrorism is often explored as a component in business continuity planning.

Cyberterrorism threatens the electronic infrastructure supporting the social, health, and economic well being of citizens. Interlinked computer networks regulate the flow of power, water, financial services, medical care, telecommunication networks, and transportation systems. Of primary concern for facilities and infrastructure is failure of Supervisory Control and Data Acquisition (SCADA) system or other critical infrastructure components, and impacts of worms and viruses on Physical Security Equipment (PSE) such as CCTV, entry access control, biometric scanners and other LAN or wireless enabled devices.

The public and private sectors' unprecedented dependence on information and communications systems, computers, and networks, demonstrate three realities:

Networks are vulnerable to attack from any source, whether it is a foreign intelligence agency or a teenager with a new Macintosh. The result of a youthful hacker could be as devastating as that of a sophisticated terrorist group seeking to intentionally disrupt our way of life. The ability to distinguish a singular hacker-type incident from a cyberterrorist attack may not be readily evident.

The tools for conducting cyberterrorism are widely available, broadly advertised, and easily used. There are entire web sites devoted to the identification and use of hacking tools. Potential attackers only require access to a computer and a telecommunications network. (Source: Department of Homeland Security National Security Strategy to Secure Cyberspace) Agriterrorism

The United States agriculture and food systems are vulnerable to disease, pest and poisonous agents that either occur naturally, are unintentionally introduced, or are intentionally delivered by acts of terrorism. America's agriculture and food system is an extensive, open,

interconnected, diverse, and complex structure providing potential targets for terrorist attacks. The DHS objective is to provide the best protection possible against a successful attack on the United State's agriculture and food system, which could have catastrophic health and economic effects.

In the Homeland Security Presidential Directive (HSPD-9), the President directed the Secretaries of Agriculture, Health and Human Services, and Homeland Security to expand and continue vulnerability assessments of the agriculture and food sectors. These vulnerability assessments should identify requirements of the *National Infrastructure Protection Plan* developed by the Secretary of Homeland Security, as appropriate, and shall be updated every two years. As stated in HSPD-9, "The Secretary of Homeland Security and the Attorney General, working with the Secretaries of Agriculture, Health and Human Services, the Administrator of the Environmental Protection Agency, the Director of Central Intelligence, and the heads of other appropriate Federal departments and agencies shall prioritize, develop, and implement, as appropriate, mitigation strategies to protect vulnerable critical nodes of production or processing from the introduction of diseases, pests, or poisonous agents. The Secretaries of Agriculture, Health and Human Services, and Homeland Security shall build on existing efforts to expand development of common screening and inspection procedures for agriculture and food items entering the United States and to maximize effective domestic inspection activities for food items within the United States."

HAZARDOUS MATERIALS (HAZMAT)

Hazardous materials (HAZMAT) incidents can apply to fixed facilities as well as mobile, transportation-related accidents in the air, by rail, on the Nation's highways and on the water. Approximately 6,774 HAZMAT events occur each year, 5,517 of which are highway incidents, 991 are railroad incidents and 266 are due to other causes (FEMA, 1997). In essence, HAZMAT incidents consist of solid, liquid and/or gaseous contaminants that are released from fixed or mobile containers, whether by accident or by design as with an intentional terrorist attack. A HAZMAT incident can last hours to days, while some chemicals can be corrosive or otherwise damaging over longer periods of time. In addition to the primary release, explosions and/or fires can result from a release, and contaminants can be extended beyond the initial area by persons, vehicles, water, wind and possibly wildlife as well.



In November of 2002, this diesel tanker overturned in Madison County, VA. Two lanes of Route 29 S, a major regional thoroughfare, had to be closed until cleanup was completed. Photos by Vincent Vala, Culpeper Star-Exponent.

HAZMAT incidents can also occur as a result of or in tandem with natural hazard events, such as floods, hurricanes, tornadoes and earthquakes, which in addition to causing incidents can also hinder response efforts. In the case of Hurricane Floyd in September 1999, communities along the Eastern United States were faced with flooded junkyards, disturbed cemeteries, deceased livestock, floating propane tanks, uncontrolled fertilizer spills and a variety of other environmental pollutants that caused widespread toxological concern.

RADIOLOGICAL EVENT

Radiological incidents or emergencies may occur as the result of an accident, or an intentional act that involves the release of radioactive materials through a radiological dispersion device, or "dirty bomb." Accidental releases of radiation may occur at hazardous waste sites, fixed nuclear facilities, or as the result of a transportation accident involving radiological materials.

Transportation accidents may occur in the shipment of radioactive materials within the state in support of fixed nuclear facilities and other users of radioactive materials, including Department of Defense facilities. The primary mode of transportation of radioactive materials is by truck, although shipments also occur by rail, ship or aircraft. A survey of State radiological emergency response plans revealed a broad range of potential sources of radiation from fixed facilities, including: hospitals, nuclear power plants, nuclear propelled ships, hazardous waste sites, and naval shipyards.

Increasingly, the Department of Homeland Security, the Centers for Disease Control and other federal authorities have publicized the potential hazards and harmful effects associated with the dispersion of radioactive materials by a terrorist. There are three primary scenarios in which radioactive materials could be intentionally dispersed: use of conventional explosives or other means to spread radioactive materials (a dirty bomb), attack on a fixed nuclear facility, and use of a nuclear weapon.

Radioactive contamination and radiation exposure can occur if radioactive materials are released into the environment as the result of an accident, a natural hazard event, or an act of terrorism. Radioactive materials released into the environment can cause air, water, surfaces, soil, plants, buildings, people, or animals to become contaminated.

A radiological hazard is the uncontrolled release of radioactive material that can harm people or damage the environment. Radioactive materials released into the environment may follow two broad pathways:

- Plume exposure pathway, which exposes the body to gamma radiation from deposited material (and inhalation exposure from the passing radioactive plume). The duration of the release leading to potential exposure may range from one-half hour to several days.
- 2) **Ingestion exposure pathway**, which results from ingestion of contaminated water or foods. The duration of potential exposure may range from hours to several months.

Figure AE-2 reflects naturally-occurring radiation doses (and doses received during normal activities) to provide a point of reference and for comparison. The threshold for any real consequences begins around 200,000 millirems (mrem). Mild radiation sickness (i.e., nausea, vomiting and diarrhea) may onset after receiving a whole body dose of approximately 200,000 mrem in a short amount of time (generally less than 24 hours). The Lethal Dose (LD), known as the LD50/60, is a single, acute, whole body exposure of around 450,000 mrem. The LD50/60 is defined when 50 percent of all people present at an incident receive 450,000 mrem and die after 60 days after receiving no medical treatment.

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Figure AE-2 Common Radiation Doses

Average annual exposure Chest x-ray Flight Smoking 1.5 packs per day	360 mrem per year 10 to 30 mrem 0.5 mrem every hour 16,000 mrem per year	Chronic
Mild radiation sickness* Lethal dose* * single acute exposure	200,000 mrem 450,000 mrem	Acute

Source: FEMA E155 Building Security Course

Low level sources are categorized in three major groups: medical, industrial and laboratory. Hospitals, clinics, laboratories, and research facilities routinely use radiation in the diagnosis and treatment of medical and dental patients. Industrial applications include various flow gauges, research and development facilities, and radiography to non-destructive test welds and castings for flaws. Medical, industrial, and research use of radiological materials similarly dictate the need for local emergency planning.

ENERGY PIPELINE FAILURES

The energy infrastructure of the United States is comprised of many components, including the physical network of pipes for oil and natural gas, electricity transmission lines, and other means for transporting energy to the Nation's consumers. infrastructure also includes facilities that convert raw natural resources into energy products, as well as the rail network, trucking lines and marine transportation. (U.S. Department of Energy, 2003) Much of this infrastructure is aging, and in addition to the challenges of keeping the infrastructure up-to-date with the latest technological advances and consumer needs, the potential for an energy pipeline failure to become a hazard in-and-of-itself must be considered.



Virtually all natural gas in the United States is moved via pipeline. (Photo courtesy of the Department of Energy)

The two million miles of oil pipelines in the United States are the principal mode for transporting oil and petroleum products such as gasoline, and virtually all natural gas in the United States is moved via pipeline as well. (DOE, 2003) Much of this oil pipeline infrastructure is old, requiring regular safety and environmental reviews to ensure its safety and reliability. The potential risk of pipeline accidents is a significant national concern.

The energy infrastructure is vulnerable to physical and cyber disruption, either of which could threaten its integrity and safety. (DOE, 2003) Disruptions could originate with natural events such as geomagnetic storms and earthquakes, or could result from accidents, equipment failures or deliberate interference. In addition, the Nation's transportation and power infrastructures have grown increasingly complex and interdependent—consequently, any disruption could have far-reaching consequences.

Information on hazardous liquid pipeline accidents from 1986 until 2004 can be found at http://ops.dot.gov/stats/lg_sum.htm.

Communication Disruption

The telecommunications sector provides voice and data service to public and private users through a complex and diverse public-network infrastructure encompassing the Public Switched Telecommunications Network (PSTN), the Internet, and private enterprise networks. The PSTN provides switched circuits for telephone, data, and leased point-to-point services. It consists of physical facilities, including over 20,000 switches, access tandems, and other equipment. These components are connected by nearly two billion miles of fiber and copper cable (DHS, 2002). The physical PSTN remains the backbone of the infrastructure, with cellular, microwave, and satellite technologies providing the extended gateways to the wireless network for mobile users.

Because of the growing interdependencies among the various critical infrastructures, a direct or indirect attack or major disruption caused by natural events could result in cascading effects across the others. Such interdependencies increase the need to identify critical assets and secure them against both physical and cyber threats.

Telecommunications and information systems are high-priority targets because of not only the United States' extensive dependence on information infrastructures for its economic and national security, but also the types of information they carry and their central role in supporting NS/EP requirements. Electronic intrusion will remain a serious threat to the Public Network (PN), NS/EP telecommunications and information systems, and interconnected infrastructure systems. Any protracted loss of critical information infrastructure capabilities could severely harm national security and the national welfare.

On a daily basis, the telecommunications sector must contend with a range of potential threats, from traditional natural and human-based threats to its physical infrastructure, such as weather events, unintentional cable cuts, and insider threats (i.e., physical and cyber sabotage). The September 11 attacks revealed the threat terrorism poses to the telecommunications sector's physical infrastructure. While it was not a direct target of the attacks, the telecommunications sector suffered significant collateral damage. The vulnerability of this sector to natural, technological and human-caused hazards needs to be addressed in mitigation plans.

Protecting critical infrastructure and key assets is one of the Department of Homeland Security's critical mission areas. Since private industry owns and operates approximately 85 percent of the critical infrastructures, government and industry must work together in this mission. Established originally with a focus on protecting the Nation's cyber infrastructures, CWIN supports critical infrastructure protection across all sectors. It provides a private, protected and reliable network, offering voice and data connectivity to Government and industry partners.

The increasing reliance on the public switched network, the Internet, and computer applications to support national security, homeland security, emergency preparedness, and public safety places a premium on trusted systems (i.e., systems that are available, secure, reliable, and survivable even in the face of attacks, failures, or accidents). The September 11 terrorist attacks demonstrated the critical importance of networked information systems in supporting national crisis management and response. Ensuring national leaders, first responders, infrastructure owners, and the public receive timely, accurate, and complete information from trusted networked information systems is crucial to both national and homeland security.

Electromagnetic pulse devices that wreak havoc on communications systems are becoming more and more common and more and more portable. There are some that are as small as a grenade. These could also take out a large number of systems relatively easily.

Potential causes of telecommunications disruptions include:

- solar flares impact on satellites;
- Electromagnetic Pulse (EMP) weapons;
- cyberhacking;
- · direct assault and equipment damage; and
- extended loss of electrical power.

UTILITY DISRUPTION

For the purposes of this Plan, utility disruptions will refer to water, sewer and electric power. Natural gas is also a utility that can be disrupted, however it is not covered within the Plan at this time.

Water

The water sector consists of two basic and vital components: fresh water supply and wastewater collection and treatment. Water sector infrastructures are diverse, complex and distributed—ranging from systems that serve rural areas to systems that serve major metropolitan areas. On the supply side, the primary focus of critical infrastructure protection efforts are the public water systems that depend on reservoirs, dams, wells, and aquifers, as well as treatment facilities, pumping stations, aqueducts, and transmission pipelines.

As with other critical infrastructure components, the Nation's water system is vulnerable to acts of terrorism. In recognition of potential threats to water systems, the Environmental Protection Agency—in coordination with industry—has developed vulnerability assessment methodologies for both drinking water and waste water treatment facilities. In response to the *Public Health Security and Bioterrorism Preparedness and Response Act of 2002*, the EPA has developed baseline threat information to use in conjunction with vulnerability assessments.

In order to set priorities among a wide range of protective measures that should be taken, the water sector is focusing on the types of infrastructure attacks that could result in significant human casualties and property damage or widespread economic consequences. In general, there are four primary areas of concentration:

- Physical damage or destruction of critical assets, including intentional releases of toxic chemicals;
- Actual or threatened contamination of the water supply;
- Cyber attack on information management systems or other electronic systems; and
- Interruption of services from other infrastructure.

Sewer

The second category of utilities in this Plan is sewer. A primary concern with this utility is the increasing use of Internet enabled devices and valves that can be cyber-attacked and cause a sewage release.

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Electric Power

The third category of utilities in this Plan is electric power.

Almost every form of productive activity—whether in businesses, manufacturing plants, schools, hospitals, or homes—requires electricity. The electric system in the United States is an interconnected, multi-modal distribution system that consists of three major parts: generation, transmission and distribution, and control and communications.

Generation assets include fossil fuel plants, hydroelectric dams, and nuclear power plants. Transmission and distribution systems link areas of the grid. Distribution systems manage and control the distribution of electricity into homes and businesses. Control and communications systems operate and monitor critical infrastructure components.

The energy infrastructure of the United States is comprised of many components, including the physical network of pipes for oil and natural gas, electricity transmission lines, and other means for transporting energy to the Nation's consumers. This infrastructure also includes facilities that convert raw natural resources into energy products, as well as the rail network, trucking lines and marine transportation. (U.S. Department of Energy, 2003) Much of this infrastructure is aging, and in addition to the challenges of keeping the infrastructure up-to-date with the latest technological advances and consumer needs, the potential for an energy pipeline failure to become a hazard in-and-of-itself must be considered.

The two million miles of oil pipelines in the United States are the principal mode for transporting oil and petroleum products such as gasoline, and virtually all natural gas in the United States is moved via pipeline as well. (DOE, 2003) Much of this oil pipeline infrastructure is old, requiring regular safety and environmental reviews to ensure its safety and reliability. The potential risk of pipeline accidents is a significant national concern.

The energy infrastructure is vulnerable to physical and cyber disruption, either of which could threaten its integrity and safety. (DOE, 2003) Disruptions could originate with natural events such as geomagnetic storms and earthquakes, or could result from accidents, equipment failures or deliberate interference. In addition, the Nation's transportation and power infrastructures have grown increasingly complex and interdependent—consequently, any disruption could have far-reaching consequences.

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CIVIL DISRUPTION

Portions of the following material have been taken in whole or in part from www.co.pierce.wa.us/xml/abtus/ourorg/dem/EMDiv/HIVA/civil.pdf

Any incident that disrupts a community where intervention is required to maintain public safety is a civil disturbance or disruption. Examples are demonstrations, riots, strikes, public nuisances, and criminal activities. National organizations can create large public and civil disruptions that have significant economic impact.

In addition to traditional types of civil disruption (in the form or protests, riots, etc.), the threat of CBR warfare presents a new potential civil disruption. If an agent is released in a community, the panic and hysteria that will follow will likely cause civil disruption as citizens rush to local hospitals to receive treatment and/or vaccination.

In the United States, protesters and anarchists tend to practice civil disturbance at large, scheduled peaceful gatherings such as union marches or world and global meetings. They believe all types of governments and global organizations are oppressive and undesirable and should be abolished. Their activities involve disruption of activities, resistance and rejection of all forms of control and authority. Modern anarchists are well-organized, using command centers, tactical communications, and the Internet for planning and operations. Control of anarchists requires police forces trained and experienced in the Incident Command System and riot control. Effects of anarchism include injury to participants and spectators and property damage. The last decade has seen increased rioting and looting, in the United States following sporting events at both professional and college events.

Generally, the cities with populations of more than 100,000 are vulnerable to civil disturbances. Smaller college towns also are subject to civil disturbances. The center of state government faces an increased potential for civil disturbance. Communities with concentrations of ethnic groups and disparate economic status are susceptible to civil disorder. The presence of professional sports teams can be a catalyst for disruptive behavior. Historically, these elements are the most likely to fuel and sustain a disturbance.

Violent prison or jail uprisings are rare, but are a hazard that communities with these facilities should identify and assess. Additionally, most counties and cites have permanent or temporary facilities for housing prisoners. Studies show that overcrowding is one of the major causes of uprisings. Overcrowding requires implementation of tighter internal controls, which are unpopular with the prison population. The Constitutional rights of prisoners are difficult to accommodate with inadequate facilities making it difficult to maintain essential services, personal safety, and preservation of property while maintaining incarceration.

Disruption of service due to terrorist attack refers to the interruption, failure or denial of a service, such as the sabotage or designed breakdown of infrastructure as with an attack on transportation facilities, utilities and other public services. While the Federal Bureau of Investigation found no evidence of terrorism or criminal activity in its investigation of the August 2003 blackout in the Northeast United States, it is clear to see the potential damage and disruption that could be caused by intentional terrorist attack on a nation's power grids.

This appendix analyzes the impact of the following human-caused hazards on the Rappahannock-Rapidan Region:

Human-caused Hazards

- Terrorism
- Hazardous Materials (HAZMAT)
- Radiological Event
- Energy Pipeline Failures
- Communication Disruption
- Utility Disruption
- Civil Disruption

HUMAN-CAUSED (MANMADE) HAZARDS

Human-caused hazards vulnerability analysis is a relatively new area to be addressed in mitigation planning. The mission of the Department of Homeland Security (DHS) includes preparing for natural disasters and terrorist attacks through preventative planning, technology, and coordinated efforts. In the event of a natural or manmade disaster, DHS will be the first federal department to utilize a full range of state, local, and private partnerships to alleviate the effects of a potential disaster.

As described in the Human-Caused Hazards Identification Section, there are a number of federal state and local agencies involved with all hazards analyses and assessments. The most current information can be found at www.dhs.gov. In addition, the United State Department of Agriculture (USDA), Centers for Disease Control (CDC), Environmental Protection Agency (EPA), and Health and Human Services (HHS) are developing similar plans, but have not reached the same state of maturity as DHS. Future updates of this Plan should include the evolving plans and guidance from the other federal agencies.

Several DHS Directorates have been given responsibilities for human-caused vulnerability assessments and mitigation: the Office of State and Local Government Coordination, the Office for Domestic Preparedness (ODP), the Information Assurance and Infrastructure Protection Directorate, and the Emergency Response and Planning Directorate. The following sections are a compilation of the DHS web site, draft DHS publications, and conference discussions intended to provide a relative description of the major initiatives and objectives of the DHS in response to the Homeland Security Presidential Decision Directives, with regard to human-caused hazard assessment.

The most recent DHS organization chart includes the Office of State and Local Government Coordination which was established to serve as a single point of contact for facilitation and coordination of Departmental programs that impact state, local, territorial, and tribal governments.

In addition, the Office for Domestic Preparedness was moved into the State and Local Office. ODP has been the primary agency responsible for preparing the United States for acts of terrorism. In carrying out its mission, ODP is the primary office responsible for providing

training, funds for the purchase of equipment, support for the planning and execution of exercises, technical assistance and other support to assist states and local jurisdictions to prevent, plan for, and respond to acts of terrorism.

The DHS Information Assurance and Infrastructure Protection Directorate focuses primarily on analyzing and securing critical infrastructure and protected systems, developing risk assessments and vulnerabilities and assisting with recovery.

The DHS Emergency Response and Planning (EP&R) Directorate continues FEMA's efforts to reduce the loss of life and property and to protect the nation's institutions from all types of hazards through a comprehensive, risk-based emergency management program of preparedness, prevention, response, and recovery. It furthers the evolution of the emergency management culture from one that reacts to disasters to one that proactively helps communities and citizens avoid becoming victims. In addition, the Directorate will develop and manage a national training and evaluation system to design curriculums, set standards, evaluate, and reward performance in local, state, and federal training efforts.

The Directorate also focuses on risk mitigation in advance of emergencies by promoting the concept of disaster-resistant communities, including providing federal support for local governments that promote structures and communities that reduce the chances of being hit by disasters. EP&R will coordinate with private industry, the insurance sector, mortgage lenders, the real estate industry, homebuilding associations, citizens, and others to create model communities in high-risk areas.

The Directorate leads the DHS response to any sort of biological or radiological attack, and coordinate the involvement of other federal response teams, such as the National Guard, in the event of a major incident. Building upon the successes of FEMA, DHS will lead the Nation's recovery from catastrophes and help minimize the suffering and disruption caused by disasters.

In April 2004, the DHS released the *National Incident Management System* (NIMS), the Nation's first standardized management plan that creates a unified structure for Federal, state, and local lines of government for incident response.

The completion of NIMS follows the October 2003 nationwide deployment of the Initial National Response Plan (INRP) which represented the first step in aligning incident management response and actions between all Federal, state, tribal, local, and private communities. A final National Response Plan is under development and will eventually replace the INRP, while NIMS will continue to provide the Nation's doctrinal guidance for incident management for acts of terrorism, natural disasters, and other emergencies.

NIMS strengthens America's response capabilities by identifying and integrating core elements and best practices for all responders and incident managers. Through a balance between flexibility and standardization, and use of common doctrine, terminology, concepts, principles, and processes, execution during a real incident will be consistent and seamless. Responders will be able to focus more on response, instead of organizing the response, and teamwork and assignments among all authorities will be clearly enhanced.

Within NIMS, several elements require data from the manmade vulnerability assessment. DHS recommends that communities' vulnerability assessments methodologies incorporate evaluation of NIMS capabilities into mitigation planning.

Other key federal agencies and organizations include the Department of Human and Health Services, the Department of Agriculture, the Department of Veterans Affairs, the Environmental Protection Agency, the National Institute of Health and the Centers for Disease Control. Many of these agencies and organizations have facilities (to include alternate operating and/or recovery sites) and staff within the study region or within close proximity.

The Department of Homeland Security has embraced the AII Hazards approach and broadly defined key terrorism threats as Chemical, Biological, Radiological, Nuclear, and Explosive Blast (CBRNE); Cyber-Attack, and Agriterrorism. However, while natural hazard analysis using HAZUS-MH and other tools based on probability and frequency is well developed, DHS is in the infancy of creating a probability and frequency based analysis for human-caused events. The current state-of-the-art is the FEMA Risk Mitigation series publications and the vulnerability risk assessment for this Plan uses these documents in combination with the HAZUS dataset.

METHODOLOGIES USED

Portions of the following material have been taken in whole or in part from the Department of Homeland Security Risk Mitigation series publications (http://www.fema.gov/fima/rmsp.shtm) published by the Department of Homeland Security.

The Rappahannock-Rapidan Region Human-caused hazards vulnerability risk assessment uses a combination of HAZUS^{MH} geospatial data, the FEMA Publication 386-7, *Integrating Human-Caused Hazards Into Mitigation Planning Guide*, and the FEMA Publication, 426, *Reference Manual to Mitigate Terrorist Attacks Against Buildings*.

FEMA 386-7 provides a screening level assessment at the local or regional level, and FEMA 426 provides a detailed vulnerability risk assessment at the site or building level. Currently, the DHS is in the process of developing a national level methodology for human-caused hazards (similar to that used in HAZUS^{MH} for natural disaster analysis). The human-caused vulnerability risk assessment provided in the following sections is a screening level analysis using default data from HAZUS^{MH} and open source research and literature. (Source: FEMA Publication 386-7, p 2 -1)

Assess Risks

The first step in any risk assessment is to identify the hazards that affect your community or state. Most human-caused hazards fall into two general categories: terrorism (intentional acts) and technological hazards (accidental events). These two categories include the following hazards:

Terrorism

- Conventional bomb
- Biological agent
- Chemical agent
- Nuclear bomb
- Radiological agent

- Arson/incendiary attack
- Armed attack
- Cyberterrorism
- Agriterrorism
- Hazardous material release (intentional)

Technological hazards

- Industrial accident (fixed facility)
- Industrial accident (transportation)
- Failure of Supervisory Control and Data Acquisition (SCADA) system or other critical infrastructure component

Within these various types of incidents, there are many variations, which illustrates one of the fundamental differences between natural and human-caused hazards. The types, frequencies, and locations of many natural hazards are identifiable and even, in some cases, predictable. They are governed by the laws of physics and nature. Malevolence, incompetence, carelessness, and other behaviors, on the other hand, are functions of the human mind and, while they can be assumed to exist, they cannot be forecast with any accuracy. There is, therefore, the potential for most, if not all, types of human-caused hazards to occur anywhere.

In the area of hazard profiling, there are significant differences between natural and humancaused hazards, particularly those related to terrorism. Foremost among these is that terrorists have the ability to choose among targets and tactics, designing their attack to maximize the chances of achieving their objective. Similarly, accidents, system failures, and other mishaps are also largely unforeseeable. This makes it very difficult to identify how and where these hazards may occur. Notwithstanding the difficulty involved with predicting the occurrence of human-caused disasters, the various consequences of these disasters are generally familiar to the sectors of the emergency planning and response community that already specialize in them: injuries and deaths, contamination of and/or damage to buildings and systems, and the like. Numerous authoritative sources exist that can provide detailed information on the nature of all of these hazards; however, more important for the purposes of hazard mitigation than details about the various agents' characteristics are the ways in which they can impact the built environment and what measures can be taken to reduce or eliminate the resulting damage. Whether intentional or accidental, human-caused disasters—as with natural disasters—involve the application of one or more modes of harmful force to the built environment.

A full threat and event profile table can be found in FEMA Publication 426 on pages 1-17 through 1-21. This table provides a description of the application mode, duration, extent of effects (static/dynamic) and mitigating and exacerbating conditions of eleven categories of terrorism and technological hazards.

As explained in FEMA Publication 386-7, "The vulnerabilities of a given facility, site, system, or other asset can be identified based on two distinct but complementary approaches. First, any given place in the built environment has a certain level of *inherent vulnerability* that exists independent of any protective or mitigation measures that are applied to it. For example, a football stadium is a setting where thousands of people gather, and a terrorist may find such a target very attractive in that many people would be hurt in an attack. An assessment of such inherent vulnerabilities must be conducted for each asset to determine its weaknesses. Second, the security, design, and other mitigation tools used to protect a place determine its *tactical vulnerability*."

Inherent Vulnerability The planning team can assess the inherent vulnerability of each asset based on:

- *Visibility:* How aware is the public of the existence of the facility, site, system, or location?
- *Utility:* How valuable might the place be in meeting the objective(s) of a potential terrorist or saboteur?
- Accessibility: How accessible is the place to the public?
- Asset mobility: Is the asset's location fixed or mobile? If mobile, how often is it moved, relocated, or repositioned?
- Presence of hazardous materials: Are flammable, explosive, biological, chemical, and/or radiological materials present on site?
- Potential for collateral damage: What are the potential consequences for the surrounding area if the asset is attacked or damaged?
- Occupancy: What is the potential for mass casualties based on the maximum number of individuals on site at a given time?

Tactical Vulnerability The following list will help the planning team assess the tactical vulnerability of the assets in the community. The tactical vulnerability of each asset is based on:

Site Perimeter

- Site Planning and Landscape Design: Is the facility designed with security in mind—both site-specific and with regard to adjacent land uses?
- Parking Security: Are vehicle access and parking managed in a way that separates vehicles and structures?

Building Envelope

Structural Engineering: Is the building's envelope designed to be blast-resistant? Does
it provide collective protection against chemical, biological, and radiological
contaminants?

Facility Interior

- Architectural and Interior Space Planning: Does security screening cover all public and private areas? Are public and private activities separated? Are critical building systems and activities separated?
- *Mechanical Engineering*: Are utilities and HVAC systems protected and/or backed up with redundant systems?

Establish Mitigation Priorities

For the purpose of developing a realistic prioritization of human caused hazard mitigation projects, three elements should be considered in concert: the relative importance of the various facilities and systems in the asset inventory, the vulnerabilities of those facilities, and the threats that are known to exist.

Asset criticality The first element, asset criticality, is a measure of the importance of the facility or system to the community. Considerations in determining asset criticality include:

- Is it an element of one of the eight critical infrastructures?
- Does it play a key role in your community's government, economy, or culture?
- What are the consequences of destruction, failure, or loss of function of the asset in terms of fatalities and/or injuries, property losses, and economic impacts?
- What is the likelihood of cascading or subsequent consequences should the asset be destroyed or its function lost?

Vulnerability By identifying the most exploitable weaknesses of each asset, the planning team can identify vulnerabilities in greatest need of attention. This, in effect, gives the planning team a criterion to use in establishing mitigation priorities so that the community can focus its efforts on addressing the most critical issues.

Threat The last element, threat, is fundamental to the prioritization process but very difficult to quantify. It answers the question "what must we mitigate against?"

The frequency of a hazard's occurrence is an important factor in establishing mitigation priorities, but unfortunately it is impossible to determine with any precision in the case of terrorism (for technological hazards, "threat" can be interpreted to mean the likelihood of some type of human-induced unintentional event). Instead of being influenced by predictable, quantifiable natural forces, terrorism—and to some degree, other technological hazards—is the result of human behavior that often lies outside conventional ideals of appropriateness and rationality and is thus difficult to predict. The most useful application of threat information for mitigation planning purposes, then, will be as a guide to the types of incidents that are relatively most likely to occur.

As stated in FEMA Publication 386-7: "The Facility Inherent Vulnerability Assessment Matrix (Figure AF-1) provides a way to record how vulnerable each asset is and enables the planning team to compare how vulnerable the assets are relative to each other. Each asset or facility is evaluated using the matrix below. The appropriate point value for each criterion based on the description in each row is selected, then point values added to get the total for each asset. The vulnerability matrix compares the total scores for all assets ranked in relation to one another for each asset identified."

Figure AF-1 Facility Inherent Vulnerability Assessment Matrix

Facility ______

Vulnerability Point Values

Criteria	0	1	2	3	4	5	Score
Asset Visibility	-	Existence not well known	-	Existence locally known	-	Existence widely known	
Target Utility	None	Very Low	Low	Medium	High	Very High	
Asset Accessibility	secure perimeter, guarded,		Controlled access, protected entry	access, access, protected unprotected		Open access, unrestricted parking	
Asset Mobility	Moves or is		Moves or is relocated occasionally		-	Permanent / fixed in place	
Presence of Hazardous Materials	No hazardous materials present	Limited quantities, materials in secure location	Moderate quantities, strict control features	Large quantities, some control features	Large quantities, minimal control features	Large quantities, accessible to non-staff persons	
Collateral Damage Potential	No risk	Low risk / limited to immediate area	Moderate risk / limited to immediate area	Moderate risk within 1-mile radius	High risk within 1-mile radius	High risk beyond 1-mile radius	
Site Population/ Capacity	0	1-250	251-500	501-1000	1001-5000	> 5000	
						TOTAL	

Source: FEMA Publication 386-7

OVERVIEW OF VULNERABILITY IN THE REGION

The preliminary findings indicate the Rappahannock-Rapidan region has a higher exposure to human-caused technological events (HAZMAT spills, accidental explosions, etc.) than to terrorist activities; however, the close proximity to the Washington, D.C. metro area makes the region vulnerable to threats that other parts of the country do not have to deal with. The following information presents some of the general findings of the human-caused vulnerability assessment conducted for the region.

- The "carrying capacity" of the region for a major, unplanned exodus of citizens from Northern Virginia needs to be determined.
- The infrastructure is highly interdependent; most "critical nodes" (i.e., highway bridges and electric power distribution) need to be identified, assessed and factored into a regional vulnerability assessment.
- The medical care and emergency management system and capacity should be evaluated to determine the ability to operate and support in a contaminated environment and with large numbers of casualties.
- Both crop and livestock agriculture industries are susceptible to naturally occurring outbreaks of human transmitted cases of unintentional release of genetically modified seeds, avian flu, foot and mouth disease, and the potential to be a agriterrorism target with the close proximity to the metro D.C. area.

The region and surrounding geographical region is shown in Section 3, *Community Profile*. The study area is generally rural in nature with rolling hills and fields in the eastern sections and larger hills, ridges, and mountains in the western section. Vegetation ranges from agricultural fields to deciduous and evergreen forest.

A The Plains Fauguier County Town of Washington Warrenton Rappahannock County Culpeper Remington County Madison Town of Culpeper County Town of Madison Orange County Town of Orange Gordonsville

Figure AF-2 Rappahannock-Rapidan Region

Source: Rappahannock-Rapidan Regional Commission

The rivers that give the Rappahannock-Rapidan Regional Commission (Planning District Number 9) its name also serve as boundaries for its five counties. The Rappahannock River separates Fauquier County from Culpeper and Rappahannock counties, and the Rapidan runs between Orange County and Culpeper and Madison counties. Both rivers originate in the Blue Ridge Mountains at the district's western edge and flow through rolling Piedmont terrain to their confluence at the eastern tip of Culpeper County, twelve miles from Fredericksburg. Altitudes in this district range from 4,000 feet in the mountains of the Shenandoah National Park to about 250 to 600 feet in the Piedmont Plateau.

Located between two growing metropolitan areas, Washington and Charlottesville, the region remains predominantly rural, with one of the lowest population densities in the state. Although it lacks a major population center, the development of the Virginia suburbs of Washington, D.C. exerts a strong influence on the entire area. The town of Warrenton, in

Fauquier County, is less than 50 miles from downtown Washington, D.C. and still closer to points in Northern Virginia. Fauquier and Culpeper counties are included in the Washington, D.C.—Maryland-Virginia-West Virginia Metropolitan Statistical Area (MSA).

Overview of Critical Facilities and Infrastructure

An important element to consider when developing a hazard mitigation plan is critical infrastructure and facilities. These infrastructures and facilities are crucial during times of disaster and it is important for communities to plan for their protection. For this project, the critical facilities that were analyzed were taken from the default data included in the HAZUS^{MH} software. This data was double checked for accuracy with local officials from all participating counties and jurisdictions. For the human-caused vulnerability analysis, the critical infrastructure and facilities were grouped into the following categories:

- Transportation
- High Potential Loss
- Essential
- Utility Systems

To supplement the default information found in HAZUS^{MH}, local emergency management officials were asked to fill out a survey tool to collect information on the various equipment, staffing, training and capability of the local emergency management offices to deal with a human caused hazard event.

TRANSPORTATION

Critical transportation is defined as highway (bridges, tunnels, segments), railway (bridges, tunnels, segments, facilities), light rail (bridges, tunnels, segments, facilities), bus, port, ferry and airport (facilities, runways) facilities and infrastructure. Transportation in the region reflects its connection to the Washington area. Interstate 66 passes east/west through Fauquier County between the Shenandoah Valley and Washington. A major highway, U.S. 29, leads north from Charlottesville through the towns of Madison, Culpeper and Warrenton before winding east through Prince William, Fairfax and Arlington counties. Passenger rail service is available in Culpeper for travel north to New York City and south to New Orleans. The nearest major air service is Washington's Dulles International Airport, in Loudoun County. However, the Charlottesville-Albemarle Airport in Albemarle County is less than ten miles from the southwestern border of the district.

The Plains Fauquier JSHWY 29/15 522 County Town of Washington Warrenton Rappahannock County Remington County US HW Madison Culpeper State hup 32 County Town of Orange STATE HINY 20 County Town of Orange 10 Miles

Figure AF-3 Regional Transportation

Source: Rappahannock-Rapidan Regional Commission

Norfolk Southern Culpeper Regional **Airport** Elevation: 313 feet Latitude: 38ø31'36"N Longitude: 77ø51'32"W Southern | Amtrak Warrenton-Fauquier **Airport** Elevation: 329 feet Orange County Latitude: 38ø35'13"N **Airport** Longitude: 77ø42'41"W Elevation: 465 feet Latitude: 38ø14'50"N Longitude: 78ø02'44"W Gordonsville Municipal Airport Elevation: 454 feet Latitude: 38ø09'22"N Longitude: 78ø09'57"W

Figure AF-4 Alternate Transportation Modes

Source: Rappahannock-Rapidan Regional Commission

Table AF-1 Critical Transportation Facilities and Infrastructure in the Rappahannock-Rapidan Region (Air and Rail)

County	Jurisdiction	Facility Name	Facility Type
Culpeper	Culpeper	Culpeper Amtrak Station	Passenger Rail
Culpeper	Culpeper	Culpeper Regional	Airport
Fauquier	Warrenton	Warrenton-Fauquier	Airport
Orange	Gordonsville	Gordonsville Municipal	Airport
Orange	Orange	Orange County Airport	Airport

Source: HAZUS^{MH}

HIGH POTENTIAL LOSS FACILITIES

High potential loss facilities listed in HAZUS^{MH} are defined as dams and levees, nuclear power production and military installation facilities and infrastructure. The dams included in the HAZUS^{MH} default data have been mapped in the Hazard Analysis Section of this Plan (Figure 5.19). There are no nuclear power production facilities within the boundaries of the Region, although the North Anna nuclear power facility located in Louisa County is located close enough to be considered a risk to the region.

A small portion of Quantico Marine Base is located in Fauquier County. That is the only military installation facility and/or infrastructure in the region.

ESSENTIAL FACILITIES

Essential facilities are defined as medical care, emergency response, and school facilities and infrastructure. Table AF-2 shows essential facilities in the region by county and jurisdiction. Figure 6-6 (located in the Vulnerability Assessment section) shows the locations of the essential facilities identified in the HAZUS^{MH} default inventory.

Table AF-2
Critical Essential Facilities and Infrastructure in the Rappahannock-Rapidan Region (HAZUS^{MH} Inventory and Local Input)

County	Location	Facility Name	Facility Type
Culpeper	Brandy Station	Brandy Volunteer Fire Dept	Fire Station
Culpeper	Culpeper	Reva Volunteer Fire & Rescue	Fire Station
Culpeper	Culpeper	Culpeper Regional Hospital	Hospital
Culpeper	Culpeper	Culpeper County Sheriff's Office	Police Station
Culpeper	Culpeper	Culpeper Police Dept	Police Station
Culpeper	Culpeper	St. Luke's Lutheran School	School
Culpeper	Culpeper	Culpeper Christian School	School
Culpeper	Culpeper	Epiphany Catholic School	School

County	Location	Facility Name	Facility Type
Culpeper	Culpeper	G.W. Carver-Pied. Tec Ed Center	School
Culpeper	Culpeper	Central VA Regional Program	School
Culpeper	Culpeper	A. G. Richardson Elementary	School
Culpeper	Culpeper	Culpeper County High	School
Culpeper	Culpeper	Culpeper County Middle	School
Culpeper	Culpeper	Farmington Elementary	School
Culpeper	Culpeper	Pearl Sample Elementary	School
Culpeper	Culpeper	Sycamore Park Elementary	School
Culpeper	Culpeper	Emerald Hill Elementary	School
Culpeper	Lignum	Alice C Tyler Village of Children	School
Fauquier	Warrenton	Sunrise Assisted Living	Assisted Living
Fauquier		Fauquier Community Child Care (9 facilities)	Daycare
Fauquier		Jack and Jill	Daycare
Fauquier		Maplewood Childcare Center	Daycare
Fauquier		Southern Fauquier Child Development	Daycare
Fauquier	Bealeton	Walnut Grove Childcare Facility	Daycare
Fauquier	New Baltimore	Walnut Grove Childcare Facility	Daycare
Fauquier	Opal	Walnut Grove Childcare Facility	Daycare
Fauquier	Warrenton	Warrenton Baptist Tiny Tot Care Center	Daycare
Fauquier	Broad Run	New Baltimore VFC and Rescue	Fire Department
Fauquier	Catlett	Cedar Run Volunteer Rescue Squad	Fire Department
Fauquier	Catlett	Catlett VFC	Fire Department
Fauquier	Marshall	Marshall VFC	Fire Department
Fauquier	Marshall	Marshall Vol. Rescue Squad	Fire Department
Fauquier	Remington	Remington VFC and Rescue	Fire Department
Fauquier	The Plains	The Plains VFC and Rescue	Fire Department
Fauquier	Upperville	Upperville VFC	Fire Department
Fauquier	Warrenton	Warrenton VFC	Fire Department
Fauquier	Warrenton	Warrenton Vol. Rescue Squad	Fire Department
Fauquier	Bealeton	Lois Volunteer Fire Dept	Fire Station
Fauquier	Goldvein	Goldvein Volunteer Fire Dept	Fire Station
Fauquier	Orlean	Orlean Volunteer Fire Dept	Fire Station
Fauquier		Fauquier County Garage	Fuel Site
Fauquier		Morgan Oil	Fuel Site
Fauquier	Warrenton	Adult Detention Facility	Government Building
Fauquier	Warrenton	Fauquier County Courthouse	Government Building

County	Location	Facility Name	Facility Type
Fauquier	Warrenton	Fauquier County Schools and Government Building	Government Building
Fauquier	Warrenton	Parks and Recreation Gym (High Priority Shelter)	Government Building
Fauquier	Warrenton	Warrenton-Fauquier Joint Communications Center	Government Building
Fauquier	Warrenton	Fauquier Hospital	Hospital
Fauquier		Oak Springs Nursing Home	Nursing Home
Fauquier		Overlook Nursing Home	Nursing Home
Fauquier	Marshall	Marshall Manor Nursing Home	Nursing Home
Fauquier	Warrenton	Warrenton Police	Police Station
Fauquier	Warrenton	Fauquier County Sheriff's Department, Detention Center, Criminal Court, Criminal Investigation	Police Station
Fauquier		Auburn Middle School	School
Fauquier		Southeastern Alternative School	School
Fauquier	Bealeton	Cedar Lee Middle	School
Fauquier	Bealeton	Liberty High	School
Fauquier	Bealeton	Mary Walter Elementary	School
Fauquier	Bealeton	Grace Miller Elementary	School
Fauquier	Catlett	H. M. Pearson Elementary	School
Fauquier	Marshall	Marshall Middle	School
Fauquier	Marshall	Northwestern Elementary	School
Fauquier	Marshall	W. G. Coleman Elementary	School
Fauquier	Marshall	Claude Thompson Elementary	School
Fauquier	Midland	Midland Christian Academy	School
Fauquier	Midland	Alternative Education Center	School
Fauquier	New Baltimore	C. Hunter Ritchie Elementary	School
Fauquier	Remington	Cornerstone Christian Academy	School
Fauquier	Remington	Margaret M. Pierce Elementary	School
Fauquier	Remington	M.M. Pierce Elementary	School
Fauquier	The Plains	Wakefield School	School
Fauquier	Warrenton	C. M. Bradley Elementary	School
Fauquier	Warrenton	Central Elementary	School
Fauquier	Warrenton	Fauquier High	School
Fauquier	Warrenton	P. B. Smith Elementary	School
Fauquier	Warrenton	W. C. Taylor Middle	School
Fauquier	Warrenton	Warrenton Middle	School
Fauquier	Warrenton	Brumfield Elementary	School
Fauquier		Waste Water Plant	Waste Water Plant

County	County Location Facility Name		Facility Type
Fauquier	Marshall	Marshall Water Plant	Water Treatment Plant
Fauquier	Remington	Remington Water Plant	Water Treatment Plant
Fauquier	Vint Hill	Vint Hill Water Plant	Water Treatment Plant
Fauquier	Warrenton	Warrenton Water Treatment Plant	Water Treatment Plant
Madison	Madison	The Nest Day Care	Day Care
Madison	Madison	Rainbow Preschool	Day Care
Madison	Aroda	Mountain View Nursing Home	Nursing Home
Madison	Brightwood	Morgan's Nursing Home	Nursing Home
Madison	Madison	Autumn Care of Madison	Nursing Home
Madison	Madison	Sevenoaks Pathwork Center	Nursing Home
Madison	Madison	Madison County Sheriff's Office	Police Station
Madison	Aroda	Oak Grove Menonite School	School
Madison	Criglersville	Criglersville Elementary	School
Madison	Madison	Madison County High	School
Madison	Madison	Madison Primary	School
Madison	Madison	Waverly Yowell Elementary	School
Madison	Madison	William H. Wetsel Middle	School
Madison	Madison	Apple Tree Academy	School
Madison	Madison	Skyline CAP	School
Madison	Woodberry Forest	Woodberry Forest School	School
Orange	Barboursville	Barboursville Volunteer Fire	Fire Station
Orange	Locust Grove	Lake-Woods Fire & Rescue	Fire Station
Orange	Rapidan	Rapidan Volunteer Fire Dept	Fire Station
Orange	Gordonsville	Gordonsville Police Dept	Police Station
Orange	Orange	Orange County Sheriff's Office	Police Station
Orange	Orange	Orange Police	Police Station
Orange		Gordon-Barbour Elementary School	School
Orange	Locust Grove	Locust Grove Middle School	School
Orange	Locust Grove	Locust Grove Elementary	School
Orange	Orange	Grimes Memorial School	School
Orange	Orange	Orange County High	School
Orange	Orange	Orange Elementary	School
Orange	Orange	Prospect Heights Middle	School
Orange	Unionville	Faith Christian Academy	School
Orange	Unionville	Lightfoot Elementary	School
Orange	Unionville	Unionville Elementary	School

County	Location	Facility Name	Facility Type
Orange	Gordonsville	Gordonsville VFC	Volunteer Fire Station
Orange	Mine Run	Mine Run VFC	Volunteer Fire Station
Orange	Orange	Orange VFC	Volunteer Fire Station
Rappahannock		Rappahannock County Co-Op	Co-Op
Rappahannock		Child Care and Learning Center	Day Care
Rappahannock	Washington	Rappahannock Office of Emergency Management	Emergency Management Office
Rappahannock	Amissville	Co 3 Fire and Rescue	Fire Department
Rappahannock	Castleton	Co 5 Fire and Rescue	Fire Department
Rappahannock	Chester Gap	Co 9 Fire and Rescue	Fire Department
Rappahannock	Sperryville	Co 2 Fire and Rescue	Fire Department
Rappahannock	Sperryville	Co 7 Fire and Rescue	Fire Department
Rappahannock	Washington	Co 1 Fire and Rescue	Fire Department
Rappahannock	Flint Hill	Flint Hill Volunteers Fire	Fire Station
Rappahannock	Washington	Sheriff's Office	Police Station
Rappahannock	Castleton	Massanova Christian Academy	School
Rappahannock	Flint Hill	Wakefield Country Day School	School
Rappahannock	Sperryville	Hearthstone School	School
Rappahannock	Washington	Rappahannock County High	School
Rappahannock	Washington	Rappahannock Elementary	School

Source: HAZUS^{MH}

There are two other essential facilities in the region that need to be mentioned in this Plan as they are potential targets. They are the TRACON (Terminal Radar Approach Control) facility in Fauquier County and the SWIFT (Society for Worldwide Financial Telecommunication) facility in Culpeper County.

The TRACON facility provides radar air traffic control services to aircraft flying into and out of the Baltimore/Washington area. The primary function of the TRACON is to provide a variety of air traffic control services to arrival, departure, and transient aircraft within its assigned airspace. These services include aircraft separation, in-flight traffic advisories and navigational assistance. The facility located at Vint Hill Farms in Fauquier County, Virginia, serves as the primary control services facility for the four major airports in the Washington, D.C./Baltimore area.

The SWIFT facility in Culpeper County serves as the U.S. hub for electronic banking activities transferring foreign exchange deposits and loans. It connects 3,049 banks and securities industry members and handles an average of 1.1 million messages per day.

UTILITY SYSTEMS

Utility systems are defined as potable water, wastewater, oil system, natural gas, electric power and communications facilities and infrastructure. Figure AF-5 shows the utility systems in the region. Table AF-3 lists the utility system facilities in the region as they are found in $HAZUS^{MH}$.

Table AF-3 Critical Utility Systems and Infrastructure in the Rappahannock-Rapidan Region (HAZUS^{MH} Inventory)

County	Location	Facility Name	Facility Type
Culpeper	Mitchells	Coffeewood Correctional Center	Potable Water System Facilities
Culpeper	Culpeper	SWIFT Facility	Private Worldwide Electronic Banking Facility
Culpeper	Culpeper	WCVA 1490	Radio Station
Culpeper	Culpeper	WCUL CH 276	Radio Station
Culpeper	Culpeper	WPER CH 210	Radio Station
Culpeper	Culpeper	WARN CH 218	Radio Station
Culpeper	Brandy Station	Mount Dumplin STP	Waste Water Treatment Facility
Culpeper	Culpeper	Culpeper Water Pollution Control Facility	Waste Water Treatment Facility
Culpeper	Culpeper	Eheart Subdivision	Waste Water Treatment Facility
Culpeper	Culpeper	Ferguson STP	Waste Water Treatment Facility
Culpeper	Elkwood	Elkwood Wastewater Treatment Plant	Waste Water Treatment Facility
Culpeper	Jeffersonton	River Ridge Utility Company	Waste Water Treatment Facility
Culpeper	Jeffersonton	South Wales Utility STP	Waste Water Treatment Facility
Fauquier	Warrenton	Advanced Wastewater Treatment Plant	Potable Water System Facilities
Fauquier	Warrenton	WPRZ 1250	Radio Station
Fauquier	Warrenton	WKCW 1420	Radio Station
Fauquier	Fauquier County	Marshall WWT Fauquier County	Waste Water Treatment Facility
Fauquier	Remington	Remington Regional Wastewater	Waste Water Treatment Facility
Fauquier	Warrenton	Advanced Wastewater Treatment Plant	Waste Water Treatment Facility
Fauquier	Warrenton	Fauquier Water Sewer Authority	Waste Water Treatment Facility
Fauquier	Warrenton	Vint Hill Farms Station	Waste Water Treatment Facility

County	Location	Facility Name	Facility Type
Madison	Madison	Madison WTP-Rapidan Service Authority	Potable Water System Facilities
Madison	Madison	Rapidan Service Authority Madison	Waste Water Treatment Facility
Orange	Gordonsville	Gordonsville Energy LP	Electric Power Facility
Orange	Unionville	Transcontinental Gas Pipeline Corporation	Natural Gas Facility
Orange	Orange	Stanley Petroleum Products	Oil Pipeline Facility
Orange	Orange	Town of Orange Water Treatment Plant	Potable Water System Facilities
Orange	Orange	WVCV 1340	Radio Station
Orange	Orange	WJMA-FM CH 255	Radio Station
Orange	Gordonsville	Liberty Fabrics	Waste Water Treatment Facility
Orange	Locust Grove	Wilderness Shores STP	Waste Water Treatment Facility
Orange	Orange	Locust Grove Elementary School	Waste Water Treatment Facility
Orange	Orange	Town of Orange Sewage	Waste Water Treatment Facility
Rappahannock	Washington	Town of Washington WTP	Potable Water System Facilities
Warrenton	Warrenton	WTOP-FM CH 299	Radio Station
Warrenton	Warrenton	WBPS-FM CH 232	Radio Station

Source: HAZUSMH

TERRORISM

The terrorism analysis focused on the primary chemical, biological, radiologic, nuclear and explosives (CBRNE) threats and used the FEMA 386-7 and 426 Reference Manual methodologies to determine the highest potential targets in the region. A common method to evaluate terrorist threats is to analyze five factors: existence, capability, history, intention, and targeting. These five factors are defined in FEMA Publication 426 as:

- Existence addresses the questions: Who is hostile to the assets, organization, or community of concern? Are they present or thought to be present? Are they able to enter the country or are they readily identifiable in a local community upon arrival?
- Capability addresses the questions: What weapons have been used in carrying out past attacks? Do the aggressors need to bring them into the area or are they available locally?
- History addresses the questions: What has the potential threat element done in the past and how many times? When was the most recent incident and where, and against what target? What tactics did they use? Are they supported by another group or individuals? How did they acquire their demonstrated capability?
- Intention addresses the questions: What does the potential threat element or aggressor hope to achieve? How do we know this (i.e., published in books or news accounts, speeches, letters to the editor, informant)?
- Targeting addresses the questions: Do we know if an aggressor (we may not know which specific one) is performing surveillance on our building, nearby buildings, or buildings that have much in common with our organization? Is this information current and credible, and indicative of preparations for terrorist operations (manmade hazards)? The threat/hazard analysis for any building can range from a general threat/hazard scenario to a very detailed examination of specific groups, individuals, and tactics that the building may need to be designed to repel or defend against.

Figure AF-1, found on page 8 of this appendix, shows the methodology that was used to develop the region's risk screening matrix. Table AF-4 is a completed risk screening matrix for the region. The data used for this analysis was taken from the HAZUS^{MH} default database for the region. The seven criteria used for this analysis (asset visibility, target value to potential threat, asset accessibility, asset mobility, target threat of CBR hazard, collateral damage potential and site population/capacity) were given a score of 1-5 for each potential target category based on the qualifying characteristics for each of those criteria as listed in Figure AF-1. The sums of those scores were then multiplied by values assigned for asset value of target site (ranked on a scale of 1-5), homeland security threat level (for this analysis, it was assumed that the threat level would be "orange" whose value is 6 on a scale of 2-8) to determine the overall inherent vulnerability score. The higher the overall total of the inherent vulnerability score, the higher the target potential for each element.

Table AF-4
Rappahannock-Rapidan Region Risk Screening Matrix (HAZUS^{MH})

	каррананнос		.		3						.9			·-		_					
		Asset Visibility	Target Value to Potential Threat	Asset Accessability	Asset Mobility	Target Threat of CBR Hazard	Collateral Damage Potential	Site Population/Capacity	SUM		Asset Value of Target Site		Homeland Security Threat (Orange)		Inherent Vulnerability		Culpeper	Fauquier	Madison	Orange	Rappahannock
													_				Appro	ox Nu	mber o	of Faci	ilities
Transportation Facilities										Ш				_		_	Appro	ZA. ING	THOCH (7 1 40	
	Highway Segments	5	5	5	5	3	4	5	32	х	4	Х	6	_	768		24	63	10	28	23
	Highway Bridges	5	4	5	5	0	2	1	22	Х	4	Х	6	_	528		72	176	52	49	83
	Highway Tunnels	NA	NA	NA	NA	NA	NA	NA	NA		NA		NA		NA	Ė	NA	NA	NA	NA	NA
	Railway Segments	5	5	4	5	3	4	5	31	Х		Χ	6	_	744		9	9	0	17	0
	Light Rail	NA	NA	NA	NA	NA	NA	NA	NA		NA		NA		NA						
	Buses	NA	NA	NA	NA	NA	NA	NA	NA		NA		NA		NA						
	Ferrys	NA	NA	NA	NA	NA	NA	NA	NA		NA		NA		NA						
	Ports	NA	NA	NA	NA	NA	NA	NA	NA	\vdash	NA		NA		NA						
	Airports	4	4	3	5	0	1	2	19	х	4	Х	6	=	456	:	6	17	1	5	1
High Potential Loss Facilities										,,						-					
	Military Installations	3	5	3	5	1	3	1	21	х	0	Х	6	=	0	:	0	1	0	0	0
	Dams & Levees	4	5	2	5	1	4	1	22	Х		Х	6	=	660	:	19	45	14	11	6
	Nuclear Power	5	5	5	5	2	3	1	26	Х	3	Х	6	=	396	:	0	0	0	0	0
Essential Facilities																					
	Medical Care	4	3	4	5	4	2	2	24	Х	5	Χ	6	=	780	Ŀ	1	1	0	0	0
	Emergency Response	2	4	1	5	4	3	3	22	Х	5	Χ	6	=	720	:	5	19	1	9	9
	Schools	4	4	4	5	1	1	2	21	Х	3	Χ	6	=	396	<u> </u> :	14	20	5	9	3
Utility System Facilities																					
	Potable Water	3	2	3	5	2	3	1	19	Х	3	Χ	6	=	396	:	1	1	1	1	1
	Waste Water	3	2	3	5	1	2	1	17	Х	2	Χ	6	=	204	:	5	6	1	6	0
	Oil Systems	3	2	3	5	2	3	1	19	Х	3	Χ	6	=	396	:	0	0	0	1	0
	Natural Gas	3	2	3	5	1	2	1	17	Х	2	Χ	6	=	204	<u>:</u>	0	0	0	1	0
	Electric Power	3	2	3	5	2	3	1	19	Х	3	Χ	6	П	396	:	1	0	0	1	0
	Communications	3	2	3	5	1	2	1	17	Х	2	Χ	6	=	204	Ŀ	2	6	0	3	0
0 1147	IISMH and DRS& I An											_		_							

Source: HAZUSMH and PBS&J Analysis

The risk-screening matrix was used to examine specific manmade threats in more detail and provided in the following sections. For terrorist attack, three elements are used to describe a buildings or assets ability to withstand the attack, response and recovery:

- Design Basis Threat
- Level of Protection
- Layers of Defense

The Design Basis Threat for the CBR analysis considered the use of HAZMATs, Sarin, Anthrax, Ricin, and Smallpox and the blast analysis considered car bomb and truck bomb size weapons. For most state and local government buildings, the GSA Interagency Security Committee Criteria provide reasonable guidelines to determine a Level of Protection. Layers of defense are used to detect, deny, delay/deter, and devalue the aggressor against the intended target. Specific buildings and critical infrastructure should have detailed building vulnerability assessments conducted. Figure AF-6 provides an example of layers of defense.

Example of Layers of Defense

Entry Control Point

Perimeter (site property line or fence)

1 First Layer of Defense
2 Second Layer of Defense
3 Third Layer of Defense

Figure AF-6

Source: FEMA E155 Building Security Course

The analysis considers the combination of the terrorist threat, tactics, weapons, site and building parameters, Level of Protection and Layers of Defense to evaluate the potential vulnerabilities in a qualitative method. FEMA Publication 426 has a more rigorous analysis for a specific building risk assessment and is beyond the scope of this effort. The following pages are taken from FEMA Publication 426 Table 2-1 and provide a correlation of mitigation measures to threats.

Figure AF-7 Correlation of Mitigation Measures To Threats (From FEMA 426)

Table 2-1: Correlation of Mitigation Measures to Threats*

■ The symbols indicate which of the protective measures shown in the left-hand column can be effective in countering the types of threats indicated across the top of the chart.	Moving Vehide Bomb	Stationary Vehicle Bomb	Exterior Attack	Stand-off Weapons Attack	Armed Attack	Covert Entry	Mail and Supplies Bombs	Airborne Contamination	Waterborne Contamination
LAND USE CONSIDERATIONS									
Locate high-risk land uses in the interior of the site	•		•	•	•				
Consolidate high-risk land uses			•						
Include stand-off areas in land area requirements					•				
Consider effects of off-property development									
SITE PLANNING									
Maximize distance from perimeter fence and developed areas	•	•	•	•				•	
Site critical facilities on higher ground									
Avoid areas with adjacent high terrain or structures									•
Avoid areas with adjacent dense vegetation									
Avoiding low-lying topographic areas			•	•					•
Provide separation between facilities	•		•						
Site facilities within view of other occupied facilities									
Cluster facilities with similar threat levels									
Create complexes to enhance surveillance opportunities	•	•	•	•					
Eliminate vehicle parking from interior of building complexes	•	•							
High surrounding terrain									
Distance from non-building facilities	•								
Areas that provide concealment									

Table 2-1: Correlation of Mitigation Measures to Threats* (continued)

	Moving Vehicle Bomb	Stationary Vehicle Bomb	Exterior Attack	Stand-off Weapons Attack	Armed Attack	Covert Entry	Mail and Supplies Bombs	Airborne Contamination	Waterborne Contamination	
Earth berms										
Bodies of water		•								
Depressions										
Protect against unwanted surveillance										
"Defensible space"										
Vehicle access										
Dense thorn-bearing vegetation										
Vegetation screens										
Location of trash receptacles										
STAND-OFF DISTANCE										
Stand-off zone					•	•				
CONTROLLED ACCESS ZONES										
Exclusive zone/Non-exclusive zone										
Clear zone										
Fencing and physical barriers										
Active barriers										
Passive barriers										
ENTRY CONTROL AND VEHICULAR ACCESS										
Minimize access roads										
Control points										

Table 2-1: Correlation of Mitigation Measures to Threats* (continued)

	Moving Vehicle Bomb	Stationary Vehicle Bomb	Exterior Attack	Stand-off Weapons Attack	Armed Attack	Covert Entry	Mail and Supplies Bombs	Airborne Contamination	Waterborne Contamination
Active monitoring					•	•			•
Provide enhanced protection at property entrances					•				
Include pull-over lanes at checkpoints to inspect vehicles					•				
Avoid straight-line vehicular access to high- risk resources									
Avoid straight-line entry approach roads									
Locate vehicle parking areas far from high- risk resources									
Provide separate service and delivery access									
Route major corridors away from high-risk resources									
Locate high-risk resources remote from primary roads					•				
Minimize directional identification signs									
Limit vehicular access to high-risk resources					•				
SIGNAGE									
Minimize signage									
PARKING									
View of parking									
Parking under a building									
Parking at interior of facility									
Parking near high-risk areas									

Table 2-1: Correlation of Mitigation Measures to Threats* (continued)

	Moving Vehicle Bomb	Stationary Vehicle Bomb	Exterior Attack	Stand-off Weapons Attack	Armed Attack	Covert Entry	Mail and Supplies Bombs	Airborne Contamination	Waterborne Contamination
Parking in exclusive zone									
One-way circulation									
LOADING DOCKS AND SERVICE ACCESS									
Loading/unloading docks									
Driveways under facilities									
PHYSICAL SECURITY LIGHTING									
Lighting									
SITE UTILITIES									
Provide protection at culverts, sewers, and pipelines						•			
Provide protection at concrete trenches, storm drains, and duct systems									•
Provide and check locks on manhole covers									
Minimize signs identifying utility systems									
Provide fencing at critical utility complexes									
Use landscape planting to conceal aboveground systems									
Install utilities underground									
Locate fuel/lube storage downslope and away from facilities									
Provide redundant utility systems and loop service									
Provide utility "quick disconnects" for portable backup systems									

Table 2-1: Correlation of Mitigation Measures to Threats* (continued)

	Moving Vehicle Bomb	Stationary Vehicle Bomb	Exterior Attack	Stand-off Weapons Attack	Armed Attack	Covert Entry	Mail and Supplies Bombs	Airborne Contamination	Waterborne Contamination
Decentralize communications resources									
Use multiple communications networks									
Conceal and protect network control centers									
Public address system									
Underground utilities									
Redundant utilities									
Quick disconnects									
Remote fuel storage									

^{*} Adapted from U.S. Air Force, Installation Force Protection Guide.

Chemical, Biological or Radiological (CBR) Attack

Due to the low population density of the region and minimal number of large public gathering places, the CBR threats are considered to be predominantly HAZMAT materials that can generate plumes and spills of sufficient quantity to impact a significant number of people. However, facilities in the region that may be exposed to Anthrax and Ricin include post office, government, media, and other public spaces. Smallpox would likely be a result of a mass metro area D.C. contamination and flight of the population through the region's geographic area. A terrorist attack using CBR agents will typically target population centers with low dispersion, low winds, and low humidity to maximize effects of the agent. A CBR attack could cause significant damage on a scale from city blocks to square miles and casualties range from several to several thousand. It is assumed that a strategic or tactical nuclear exchange would not be targeted directly at the localities in the Rappahannock-Rapidan Region and is an extremely low likelihood event, but the effects of a high yield nuclear detonation would be catastrophic on the region. The use of a "Dirty Bomb," in the region is assumed to be a more likely radiological attack and is further detailed in the Radiological Event section.

For the purposes of the CBR analysis HAZMAT materials are not included in this section but are discussed later. The CBR agents of concern include Sarin (nerve gas), Anthrax, Ricin, Small Pox, and high level, low quantity radiation sources (i.e., Cessium 137) used as a dirty bomb. These agents would likely be used in primary public gathering locations with intent to inflict both human casualties, property damage and cause economic damage.

Key to defense of this attack is a response and recovery capability with sufficient training and supplies to decontaminate, triage, and evacuate patients to higher order medical care. Multiple jurisdictions and assets may be involved for an extended period of time.

Table AF-5
Potential Impacts of a CBR Event (HAZUS^{MH} Inventory and Local Input)

Facility/Event	Primary CBR Agent	
Post Office	Ricin, Anthrax	
Malls	Sarin, Small Pox	
Medical Care Facilities	Sarin, Small Pox	
Emergency Response	Sarin, Small Pox	
High Schools	Sarin, Small Pox	
Community College	Sarin, Anthrax, Small Pox, Ricin	
Central Business Districts	Sarin, Anthrax, Small Pox, Ricin	
Commercial, Iconic, State and Federal Facilities	Sarin, Anthrax, Small Pox, Ricin	

There may be little to no warning that a CBR attack has occurred. Residents in the region should be aware of the following CBR indicators and report all incidents of suspected CBR attacks to local officials.

Figure AF-8
Indicators That a CBR Attack Has Occurred

Indicator	Chemical	Biological	Radiological
Dead Animals	✓		-
Lack of Insect life	✓		
Physical Symptoms	~	*	*
Mass Casualties	*		*
Unusual Liquids	~		
Unexplained Odors	*		
Unusual Metal Debris/Canisters	✓	*	*
Heat Emitting or Glowing			*
Spray Mechanisms	~	*	

Source: FEMA E155 Building Security Course

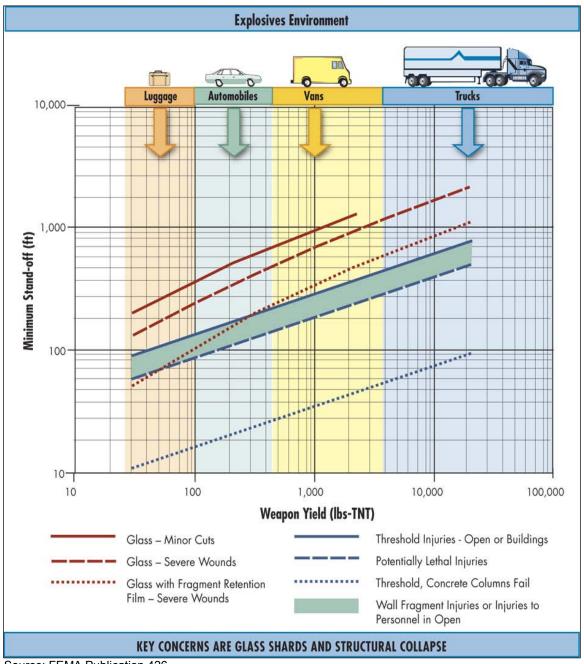
Blast Attack

The Rappahannock-Rapidan Region has a minimal number of potential primary target sites (government, telecommunications, energy, schools, iconic commercial properties, etc.) and most sites have a small resident employee population. Blast effects are typically limited to several city blocks.

Key to defense of this attack is a response and recovery capability with sufficient training and supplies to extract, triage, and evacuate patients to higher order medical care. Multiple jurisdictions and assets may be involved for an extended period of time.

The blast analysis used the methodology presented in FEMA Publication 426. The range to effects chart of weapon size (in TNT equivalent) was graphically overlaid onto imagery of the site.

Figure AF-9 **Explosive Environments in Relation to Weapon Yield**



Source: FEMA Publication 426

For the blast analyses for the Towns of Culpeper, Madison, Orange, and Warrenton, the following assumptions were made:

- Small van with 800 lbs of TNT equivalent detonated at town center
- Casualties a function of time of day and extent of structural collapse
- Temporary loss of *some* functionality of key services likely to occur.

 ${\sf HAZUS^{MH}}$ was used to determine an estimate of the vulnerable populations and buildings located in the blast areas. The following figures provide an aerial overview of the towns of Culpeper, Madison, Orange and Warrenton.



Figure AF-11 2,000-Foot Blast Radius in Culpeper

Figure AF-12 2,000-Foot Blast Radius in Madison



Figure AF-13 2,000-Foot Blast Radius in Orange



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Legend
2000 RACIUS
1507 RACIUS
1507 RACIUS
255 510 1,020 1,530 2,040, at

Figure AF-14 2,000-Foot Blast Radius in Warrenton

Table AF-6 provides an estimate of the population and buildings within a 150-foot radius of the approximate center of the census block, not counting any buildings outside of the 150-foot radius, which potentially may still be impacted by flying debris. HAZUS does not count government employees in the area, so estimates from local sources were used to determine the total number of government employees vulnerable in each jurisdiction. These estimates are presented in bulleted format following Table AF-6 and Table AF-7.

Table AF-6 Blast Analyses Vulnerable Population and Exposure in Downtowns (150-Foot Radius—HAZUS^{MH})

Town	Number of Exposed Buildings	Value of Exposed Buildings	Population	Persons Working in Commercial or Industrial Occupancies
Culpeper	21 (57% commercial)	\$15,085,000	37—during day 69—at night	325
Madison	14 (100% commercial)	\$1,886,000	13—during day 30—at night	0
Orange	3	\$490,000	2—during day 5—at night	15

Table AF-7 provides an estimate of the population and buildings within a 2,000-foot radius of approximate center of target census block, not counting any buildings outside of 2,000-foot radius, which potentially may still be impacted by flying debris.

Table AF-7
Blast Analyses
Vulnerable Population and Exposure in Downtowns (2,000-Foot Radius—HAZUS^{MH})

Town	Number of Exposed Buildings	Value of Exposed Buildings	Population	Persons Working in Commercial or Industrial Occupancies
Culpeper	460 (95% residential)	\$121,293,000	606—during day 1,337—at night	947
Madison	115 (99% residential)	\$23,490,000	115—during day 271—at night	90
Orange	346 (51% residential)	\$102,190,000	388—during day 884—at night	607

Regional Planning Commission Estimates of Government Employees

- Culpeper
 - o Town of Culpeper—140
 - o Culpeper County-450
- Madison
 - Town of Madison—2
 - o Madison County—100
- Orange
 - o Town of Orange-58
 - o Orange County—307
- Fauguier
 - o Town of Warrenton—122
 - o Fauquier County-518

As with any HAZUS^{MH} use, these numbers are merely estimates based on the values in HAZUS that are derived from U.S. Census 2000 and Dunn and Bradstreet. The distribution of population (residents) shows that more residents are farther out from the target block, so this may impact the potential number of injuries. Of course, depending on the location of the source of the blast, the exposure numbers could change as the radius moves left or right.

The blast analysis illustrates the potential impact of a relatively small weapon that could be easily constructed using readily available materials (TNT, ANFO, detonation cord, oxygen tanks, fuel oils, and other explosives). The first responder's response and recovery capability for a blast event is primarily dependent upon the ability of on-scene staff to conduct a visual structural analysis to determine the risk of victim extraction versus structural collapse. Statistically, every hour that victims remain trapped dramatically decreases the odds of survival.

Table AF-8 provides a detailed summary of the impact of a blast on the downtown area of the town of Warrenton. This analysis was performed using the methods prescribed in FEMA Publication 426. This analysis was also performed using HAZUS^{MH} so it does not account for the estimated 122 Town staff members, most of which would also be effected by a blast in the downtown Warrenton area.

Table AF-8
Effects of a Blast in Downtown Warrenton (HAZUS^{MH})

Blast Analysis: 150-Foot Radius						
Lethal Injuries Daytime:	10—75					
Lethal Injuries Nighttime:	<10					
Blast Analy	Blast Analysis: 2,000-Foot Radius					
Lethal Injuries Daytime:	10—100					
Lethal Injuries Nighttime:	<25					
Total Population Impacted:	200-400					
Disruption/Loss of Functionality	Hospital, Water, Electric Power, Emergency Services, Emergency Shelter					

All of the jurisdictions within the region have limited to moderate training and response capability to deal with a blast attack and recovery. Grants are available to jurisdictions that wish to improve their capability. Information on these grants can be found online at:

http://www.ojp.usdoj.gov/odp/grants_goals.htm

HAZARDOUS MATERIALS (HAZMAT)

The HAZMAT analysis determined that the Rappahannock-Rapidan Region is concerned with HAZMAT site storage and transit across the region and the potential for small to medium scale releases. The HAZMAT sites and primary transportation routes are shown in Figure AF-14.

A potential HAZMAT spill can be mitigated in several ways to include containment, recovery, and/or volatilization and dispersion. Options to reduce the type and quantity of HAZMATS include rerouting of road and rail cargo to off-peak exposure times and through low-density population areas.

Table AF-9
Past Occurrences of HAZMAT Incidences

Jurisdiction	HAZMAT Incident	Impact
Culpeper County	In the past 10 years, there have been twelve HAZMAT events—all but one involved petroleum products. The other event involved a chlorine leak and the Town of Culpeper's water plant. A regional HAZMAT team from Fredricksburg responded.	with the 12 HAZMAT events. There have been two farming deaths as a result of
Fauquier County	Deal with petroleum spills regularly. Actual HAZMAT events have included a chlorine leak, ammonia leak, potassium chlorate and a few others.	_
Madison County	In the past year, a gasoline tanker spilled 6,000 gallons of gas on Highway 29 and ammonium nitrate blasting truck wrecked on Highway 15.	None
Orange County	There have been somewhere between 200-500 HAZMAT incidences in the past ten years. Most dealt with fuel spills.	None
Rappahannock County	Several small spills including fuel from trucks and vehicles only.	None

Table AF-10 lists the hazardous materials locations and the chemicals found at each facility. Table AF-11

Table AF-10
Hazardous Materials Locations in the Rappahannock-Rapidan Region
(Toxic Release Inventory)

County	Location	Name	Chemicals Present	
Fauquier	Warrenton	Quarles Petroleum Inc. Warrenton Bulk Pl	N-Hexane, Toluene, 1,2,4- Trimethylbenz , Xylene (Mixed Isomer), Methyl Tert- Butyl ET	
Culpeper	Culpeper	Culpeper Wood Preservers	Copper, chromium, arsenic	
Culpeper	Culpeper	Continental Teves	Polychlorinated Alka	
Culpeper	Culpeper	Keller MFG. CO. INC.	Xylene (Mixed Isomer)	
Culpeper	Culpeper	Rochester Corp.	Copper	
Fauquier	Midland	Fiberglass ENG. CORP.	Styrene	
Orange	Gordonsville	Von Holtzbrinck Publishing Services	Disocyanates	

Table AF-11 Comprehensive Environmental Response, Compensation, and Liability Information System (CERCLIS) Database

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County	Location	Name			
Culpeper	Culpeper	Culpeper Wood Preservers			
Culpeper	Culpeper	Singleton Drum			
Fauquier	Delaplane	Delaplane Landfill			
Fauquier	Marshall	Belvoir Station Site			
Fauquier	Marshall	Geris Well Site			
Fauquier	Warrenton	U.S. Training Center Site B			
Fauquier	Warrenton	Vint Hill Farm Station			
Fauquier	Warrenton	Warrenton PCE Site			
Madison	Pratts Hawkins Body Shop				

Source: Environmental Protection Agency

Table AF-12 Hazardous Materials Sites Listed In County Emergency Operations Plans

County	Location	Name
Fauquier	Bealeton	AmeriGas Propane
Fauquier	Bealeton	Payne's Parking Designs
Fauquier	Catlett	Catlett Storage Facility
Fauquier	Catlett	Southern States
Fauquier	Marshall	Marshall Farmers Co-Op
Fauquier	Marshall	Marshall Wastewater Treatment Plant
Fauquier	Marshall	Morgan Oil Company
Fauquier	Midland	Ross Industries, Inc
Fauquier	New Baltimore	Fast Aquatic Center
Fauquier	Remington	Marsh Run Generation Project
Fauquier	Remington	Remington Combustion Turbine Station
Fauquier	Remington	Remington Farmer's Co-Op
Fauquier	Remington	Remington Sewage Treatment Plant
Fauquier	Remington	Trinity Packaging Corporation
Fauquier	Warrenton	AmeriGas Propane
Fauquier	Warrenton	Blackwell Water Filtration Plant
Fauquier	Warrenton	Clark Brothers Gun Shop
Fauquier	Warrenton	G.E.I.
Fauquier	Warrenton	Payne Pools
Fauquier	Warrenton	Quarles Energy Services
Fauquier	Warrenton	Vint Hill Water and Sewage Facility
Fauquier	Warrenton	Warrenton Farmer's Co-Op
Fauquier	Warrenton	Warrenton Sewage Treatment Plant
Fauquier	Warrenton	Warrenton Sewage Treatment Plant
Madison	Madison	Allegheny Power
Madison	Madison	Madison 7-11 Store
Madison	Madison	Madison Amoco and McDonalds
Madison	Madison	Madison Exxon Service Center
Madison	Madison	Madison Sheetz Store #303
Madison	Madison	Madison Wood Preservers
Madison	Madison	Orange-Madison Co-Op
Madison	Madison	Rapidan Service Authority - Madison Wastewater Plant
Madison	Madison	Rapidan Service Authority - Madison Water Plant
Madison	Madison	Shelby Automotive and Tire
Madison	Madison	Utz and Sheppard Distributors, Inc.
Madison	Madison	VDOT Madison Area Headquarters
Madison	Madison	Verizon Madison RSM (VA57078)
Madison	Radiant	Triple D Sales Company, Inc.
Madison	Wolftown	Wolftown Mercantile Country Store
Madison	Woodberry Forest	Woodberry Forest School
Orange		Orange Madison Co-Op
Rappahannock		Rappahannock County Farmers Co-Op

Source: County Emergency Operations Plans

RADIOLOGICAL EVENT

Within the region's geographical area, there are numerous sources of materials that could be used as weapons to include explosives, HAZMATs, and two nuclear energy plants (North Anna and Surry). On the major radiological event scale is the release of a large high-yield strategic ballistic missile or the use of a low to medium yield tactical weapon. While the probability of these types of weapons being used is considered very small, the consequence is very large. There are no known or obvious primary military or political targets located in the region, however, the close proximity to the Washington, D.C. metro area makes collateral damage a significant factor. In the event of the use of high energy weaponized radiological materials for an attack, the resources and capabilities of the federal government would be required to mitigate, respond and recover and is beyond the capability of this analysis.

On the medium radiological event scale, in the geographical area, there are two Virginia nuclear sites; one in North Anna and one in Surry (http://www.dom.com/about/stations/nuclear/northanna/index.jsp). The primary concern from these facilities is radiation release from the Containment Structures and Spent Fuels Storage Pools, similar to the Three Mile Island accident.

North Anna, Dominion 's second nuclear station, generates 1,786 megawatts from its two units. Unit 1 began commercial operation on June, 1978 and Unit 2 followed in December, 1980.

North Anna is located in the thickly wooded hills of central Virginia sixty miles northwest of Richmond. The facility was named after the North Anna River, the river dammed to form the huge lake that supplies cooling water for the station.

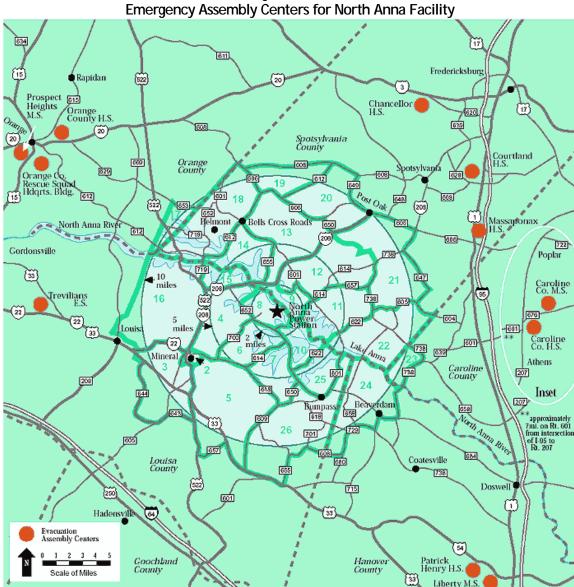


Figure AF.15

Source: State of Virginia

On the low radiological event scale, the radiological analysis determined that within the region, there are a few low level source materials located primarily in medical facilities. The higher energy materials are generally well secured and components of X-Ray, CT and MRI equipment and therefore pose little to no risk of accidental release or loss. Anyone attempting to steal the materials to create an improvised radiological device or "Dirty Bomb" would have to penetrate medical security and have the tools and knowledge to disassemble the equipment to remove the source materials. There are low level medical wastes to include IV tracer fluids, implants, and other consumables, but these materials are not considered a primary source material of use as a weapon. A "Dirty Bomb" used in the region's geographical area would

result in limited physical damage (scale of buildings to city blocks), but have potentially significant remediation and long-term monitoring/surveillance costs.

An emerging weapon that has the potential to impact the region is the Electromagnetic Pulse (EMP) grenade and artillery shell. These weapons generate an EMP that causes electronic components to become overloaded and short circuit. Depending upon the size of the weapon, distance from the detonation, shielding and type of circuitry and EMP hardening, the impact could be to a single building and equipment, or spread over an area of several city blocks.

Table AF-13
Radiological Sources in the Region

County	Jurisdiction	Radiological Source
Culpeper	Culpeper	Culpeper Regional Hospital
Culpeper	Culpeper	Town of Culpeper Power Plant
Fauquier	Warrenton	Fauquier Hospital
Louisa	Mineral	North Anna Power Station
Rappahannock		Rappahannock Electric Coop.

ENERGY PIPELINE FAILURES

As the war in Iraq and Afghanistan has shown, energy pipelines are extremely vulnerable to sabotage and disruption, and the resulting spills can generate large scale environmental damage and require extensive clean-up and remediation. Pipelines can be targeted and attacked with a variety of weapons and tactics; historical and current methods include high-powered rifles, explosives, heavy equipment destroying/disrupting the lines, mechanical and electrical system sabotage. Since many of the pipelines are located above ground or transit waterways or use bridges as transit support in remote areas, pipelines can be considered relatively vulnerable to intentional acts of destruction.

The Department of Homeland Security identified the energy sector as one of the 14 primary Critical Infrastructures and pipelines in particular must be evaluated to determine the impact of loss or damage.

Table AF-14 Energy Pipelines in the Region

County	Jurisdiction	Facility/Equipment Failure	Owner
Orange	Unionville	Gas Pipeline	Columbia Gas Company of Virginia
Fauquier	Throughout	Natural gas pipelines	Not provided
Madison	Throughout	Gas pipeline	Columbia Gas Company of Virginia
Orange	Throughout	Gas pipelines	Not provided
Orange	Throughout	Oil pipelines	Not provided

COMMUNICATION DISRUPTION

Communications disruption can be categorized into physical infrastructure, wireless and public safety systems, and cyber attack. An overall communications analysis and response plan should be evaluated in conjunction with the new DHS National Incident Management System (NIMS).

Primary concerns with physical infrastructure communication disruption include the impacts of sabotage or destruction of critical infrastructures such as Central Offices, towers, telecommunications vaults, key electrical sub stations, back up generators and transformers. These facilities and equipment are subject to damage by small satchel charges, rocket propelled grenades, and high power rifles. Telecommunications and electrical equipment typically have long lead times for manufacture and are usually low production and storage items, therefore an attack that damages or destroys several key items at one time can seriously degrade the system for an extended period of time.

Wireless disruption can be accomplished by sabotage or destruction of base stations and receivers, interruption of transmission lines by use of mirrors or blocking line of sight, frequency jamming, and deception.

Cyber hacking can compromise both physical infrastructure and control systems such as SCADA, energy and EMS that control critical mechanical and electrical systems, or attack primary internet enabled applications and platforms such as denial of service attacks, viruses, and worms that destroy hardrives and other equipment. The emerging growth of Voice Over Internet Protocol (VoIP) and Instant Messaging services has the potential to suffer significant communications disruption as converged voice and data is transmitted over digital services.

Interoperability of Radios/Communication Systems

One of the growing concerns in the region is the issue of interoperability of the emergency radio systems in the region. Fauquier County indicated that an area of needed improvement within the region is for emergency management to have interoperable communication systems with their neighbors in the Northern Virginia Region (Loudoun, Prince William, and Fairfax Counties). Fauquier County is nearing completion of an upgrade to an 800 MHZ radio system. Culpeper County has just approved and appropriated funding to upgrade their system to an 800 MHz system. Due to their terrain, Rappahannock County is only using a 150 high band system. Madison County is about to switch to a high band system. Orange County also uses a 150 high band system and does not plan to move up to the 800 MHZ system unless it is mandated.

The Northern Virginia Fire Chiefs Association has identified one system for mobile data transmission to share mapping and preplans interjurisdictionally for when crossing single or multiple jurisdictional lines. This system requires typical mobile data terminals in fire rescue units. The system will also support daily response activities, allow law enforcement officers to have direct access to driving and criminal records, reducing the need for 911 dispatchers to relay that information verbally.

Information on radio interoperability from the Department of Homeland Security can be found online at: http://www.dhs.gov/dhspublic/display?theme=63&content=3512

Mitigation options to reduce the impacts of a communications failure include redundant cabling, fiber, transmitting and receiving stations, and monitoring/surveillance of critical infrastructure and key assets.

UTILITY DISRUPTION

Utility disruption can occur by a number of methods. Of primary concern is the loss of water, electrical, natural gas, and sewage key infrastructure assets. Much of the key production equipment is long lead-time and often foreign made and very expensive, making a multiple target attack very effective in overall loss of capability and service. Specific to each utility is the ease of introduction of a CBR agent into the water supply, loss of electrical generation capability by destruction of substations and generators, loss of natural gas pipelines, and release of raw sewage.

Many of the Nation's utilities are aligned with existing rights-of-way and converge in a manhole or vault. These are referred to as Single Point Vulnerabilities.

Mitigation options include loop and redundant service routes and monitoring/surveillance of critical infrastructure and key assets.

Table AF-15
Critical Utility Infrastructure in the Region

County	Location	Facility Name	Facility Type	
Culpeper	Brandy Station	Mount Dumplin STP	Waste Water Treatment Facility	
Culpeper	Culpeper	S W I F T Facility	Electric Power Facility	
Culpeper	Culpeper	Culpeper Water Pollution Control Facility	Waste Water Treatment Facility	
Culpeper	Culpeper	Eheart Subdivision.	Waste Water Treatment Facility	
Culpeper	Culpeper	Ferguson STP	Waste Water Treatment Facility	
Culpeper	Elkwood	Elkwood Wastewater Treatment Plant	Waste Water Treatment Facility	
Culpeper	Jeffersonton	River Ridge Utility Company	Waste Water Treatment Facility	
Culpeper	Jeffersonton	South Wales Utility STP	Waste Water Treatment Facility	
Culpeper	Mitchells	Coffeewood Correctional Center	Potable Water System Facilities	
Fauquier	Warrenton	Advanced Wastewater Treatment Plant	Potable Water System Facilities	
Fauquier	Warrenton	Advanced Wastewater Treatment Plant	Waste Water Treatment Facility	

County	Location	Facility Name	Facility Type
Fauquier	Fauquier County	Marshall WWT Fauquier County	Waste Water Treatment Facility
Fauquier	Remington	Remington Regional Wastewater	Waste Water Treatment Facility
Fauquier	Warrenton	Fauquier Water Sewer Authority	Waste Water Treatment Facility
Fauquier	Warrenton	Vint Hill Farms Station	Waste Water Treatment Facility
Madison	Madison	Madison WTP-Rapidan Service Authority	Potable Water System Facilities
Madison	Madison	Rapidan Service Authority Madison	Waste Water Treatment Facility
Orange	Gordonsville	Gordonsville Energy LP	Electric Power Facility
Orange	Locust Grove	Wilderness Shores STP	Waste Water Treatment Facility
Orange	Orange	Stanley Petroleum Products	Oil Pipeline Facility
Orange	Orange	Town of Orange Water Treatment Plant	Potable Water System Facilities
Orange	Orange	Locust Grove Elementary School	Waste Water Treatment Facility
Orange	Orange	Town of Orange Sewage	Waste Water Treatment Facility
Orange	Unionville	Transcontinental Gas Pipeline Corporation Natural Gas Facility	
Rappahannock	Washington	Town of Washington WTP Potable Water Syst Facilities	

CIVIL DISRUPTION

The potential for civil disruption in the region primarily depends on external factors and forces that may create a "regional emergency." The Department of Homeland Security defines civil disruption as:

- Mass protests and demonstrations
- Quarantine
- Mass casualty care
- Release of chemical, biological or radiological agent and spontaneous full-scale evacuation

The main concern within the region in regards to human caused hazards involves the possibility of a "regional emergency" as a result of the evacuation of the Washington, D.C. area. A "regional emergency" is defined as events that have disrupted essential services, mobility, public health or safety on a regional scale. Because a major incident in Northern Virginia (Arlington, Stafford, Prince William, Fairfax, Loudoun) will trigger a flow of vehicles to and thru the five counties, Rappahannock-Rapidan Regional Commission officials have expressed interest in participating in a joint planning effort with the Northern Virginia Regional Commission to address some of the concerns raised by the potential for a "regional emergency."

The metropolitan D.C. area's population is approximately 4.5 million according to the 2000 census. Any type of evacuation out of the metro area would greatly strain the resources of the counties in the Rappahannock-Rapidan Region.

Another technique that is gaining momentum across the nation from local emergency management officials is Shelter-in-Place. Shelter-in-Place is the practice of being prepared to remain safely indoors in case of a hazardous materials release. With Sheltering-in-Place, a person is encouraged to find a small room in the interior of a house or building with no or few windows and having enough supplies to remain there for an extended period of time.

While there are have been no major incidences of civil disruption reported in the region, this is probably the largest hazard of concern for all emergency management officials in the region.

In the event of a WMD attack, the medical care system will likely be overwhelmed and the need for protective services, barricades and law enforcement at medical facilities will be a strain on limited resources.

CONCLUSIONS ON HUMAN-CAUSED HAZARD RISK

Based upon the qualitative approach defined in detail in Section 6 of this Plan, the risk from human-caused hazards in region were weighed criteria was used to assign values to the likelihood of occurrence, spatial extent affected, and potential impact of each hazard. These values combined to form a total rating for each hazard (Table AF.16). The highest possible value is a ten.

Table AF.16
Hazard Risk Ratings
(From Qualitative Assessment)

Hazard	Likelihood	Spatial Extent	Potential Impact	Hazard Rating
Biological Attack	Possible (1)	Large (3)	Critical (3)	7
Nuclear Attack	Unlikely (0)	Large (3)	Catastrophic (4)	7
Communications Disruption	Possible (1)	Large (3)	Critical (3)	7
Explosive Blast Attack	Likely (2)	Small (1)	Critical (3)	6
Hazardous Materials Release	Likely (2)	Small (1)	Critical (3)	6
Chemical Attack	Possible (1)	Small (1)	Critical (3)	5
Radiological Attack	Possible (1)	Small (1)	Critical (3)	5
Radiological Event	Possible (1)	Small (1)	Critical (3)	5
Civil Disruption	Possible (1)	Moderate (2)	Limited (2)	5
Energy Pipeline Failures	Possible (1)	Small (1)	Limited (2)	4
Utility Disruption	Possible (1)	Moderate (2)	Minor (1)	4

The three high-risk hazards identified through this process are the Biological Attack, Nuclear attack and Communications Disruption hazards. The human caused hazards receiving the second highest rating are Explosive Blast and Hazardous Materials Release.

Table AF.17
Estimated Risk Levels for the Rappahannock-Rapidan Region

HIGH RISK HAZARDS	Biological Attack Nuclear Attack Communications Disruption	
MODERATE RISK HAZARDS	Explosive Blast Hazardous Materials Release Chemical Attack Radiological Attack Radiological Event Civil Disruption	
LOW RISK HAZARDS	Energy Pipeline Failures Utility Disruption	