

Finance Committee Agenda

8/31/2021

1:30 PM

Conf Rm F and Zoom ID#6084719153

Meeting called by: Ray Steinke **Note taker:** Paul Bullock

Attendees: Bill Routley, Jerri Strong, Marilynn Bradstrom, Mindy Taylor

----- Agenda Topics -----

Call To Order

Public Comment

American Rescue Plan Request

Administrator

Request to Purchase Ambulance/EMS

Director

Financial Reports/June 21

Finance Officer

Commissioner Per Diem and Travel

Listed Bills

Other Business

Adjournment

Finance Committee Minutes

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Call To Order

Public Comment NONE

American Rescue Plan Requests Administrator

Discussion: The Committee reviewed a memo from the Administrator requesting the transfer of the previously encumbered \$674,759.73 from the ARP funds on deposit to the EMS Fund 210. These funds were payroll expenses for the EMS Covid Response for March-June of this year.

The Committee will recommend to the Board that the transfer be approved as requested.

The Administrator also briefed the Committee on the Interim Report filed with Treasury regarding the payroll funds and lost revenue estimates for 2020. He had requested permission to contract with the Auditors to conduct a lost revenue computation on behalf of the County, however, the Rehman Group has determined that they cannot do that work and remain independent auditors for the County. The recommendation from Rehman was to contact Guidehouse Inc. for these services. Upon checking with the Michigan Association of Counties the Administrator found that MAC has prequalified four vendors for consultation services regarding the ARP funds, including Guidehouse Inc. The prequalification includes a full bidding process done by Livingston County, a review of the base contract by Cohl, Stoker and Toskey, and access to the contract for all County members. Guidehouse Inc. was asked to provide a proposal for review. **The Committee reviewed a comprehensive proposed statement of work for consulting services and will recommend to the Board that the proposal be approved at a cost not to exceed \$300,000 for tasks 1 thru 9 utilizing funds from the American Rescue Plan.**

The Administrator requested permission to sign Mecosta County up for the MAC CoPro+ program required for participation with Guidehouse Inc. under the basic contract with Livingston County. **The Committee will recommend to the Board that the Application be submitted by the Administrator on the County's behalf.**

Request to Purchase Ambulance/EMS Director

Discussion: The Committee reviewed a proposal from the EMS Director to purchase one Braun Type III ambulance demo from Kodiak Emergency Vehicles at a cost of \$209,886 including trade in of one manual cot and one obsolete power cot.

Conclusions: **The Committee will recommend to the Board that the request be approved.**

Financial Reports/June 21 Finance Officer

Discussion: The Committee reviewed the June 2021 Financial Reports.

Conclusions: **The Committee will recommend to the Board that the reports be accepted and placed on file.**

Commissioner Per Diem and Travel

Discussion: **The Committee reviewed and approved all Commissioner per diem and travel.**

Listed Bills

Discussion: The Committee reviewed all bills

Conclusions: The Committee will recommend that all bills be paid.

Other Business

Discussion:

EDA Grant request for Dragon Trail: The Committee reviewed information from the Dragon Trail Committee on fundraising regarding the opportunity to do a joint grant request with Mecosta and Newaygo Counties for funds to complete the Dragon Trail. The EDA has been allocated funds for recreation and tourism projects, including trail building. **The Committee will recommend to the Board that Mecosta County partner with Newaygo County for development of a joint grant request for EDA funds for the Trail.**

Adjournment

2:25 PM



COUNTY OF MECOSTA
BOARD OF COMMISSIONERS
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Marilynn Bradstrom
District #1

Jerrilynn Strong
District #2

Linda Howard
District #3

Raymond Steinke
District #4

Tom O'Neil
District #5

Wendy Nystrom
District #6

William Routley
District #7

Paul E. Bullock
Controller/Administrator

To: Mecosta County Finance Committee

From: Paul E. Bullock, County Administrator

A handwritten signature in dark ink, appearing to be "P. Bullock", is written over the name of the County Administrator.

Date: August 31, 2021

Re: ARP Fund Request

The Board had instructed the Finance Office and EMS Director to determine, and encumber from the ARP funds on deposit, the amount of payroll cost for EMS from March 3, 2021 thru June of 2021. This number was determined to be \$674,759.73 and it has been encumbered.

On August 26th I completed and submitted the interim report to US Treasury, due not later than August 31st, reporting all ARP funds expended or obligated to date. I reported the \$674,759.73 as being previously expended.

I was also required to report "lost revenue" for 2020. This was determined by taking the total governmental funds revenue for 2019 of \$20,907,701, adding 4.1% (\$21,764,916.74) and subtracting the total 2020 governmental funds revenue of \$20,759,179 resulting in a reported loss of \$5,738. The 4.1% added to the 2019 revenue "base" is at the direction of Treasury. MAC had also indicated that all counties should report lost revenue to allow for amendments to the reporting in subsequent periods as the directions for determining the lost revenue became clearer. MAC was concerned that any county showing no loss of revenue would lose the chance to replenish the losses expected to be found once we fully understand how to calculate them.

On August 27th I participated in a webinar conducted by MAC to discuss the reporting requirements for the August 31st Interim Report, specifically the lost revenue portion. It appears that many counties have asked their auditors to determine the lost revenue. Such a request is clearly appropriate for funding from ARP funds. US Treasury has made clear that the use of consultants, accountants and auditors for this purpose is expected of most grantees. You may well ask, what would we gain from paying our auditors to calculate this "lost revenue" on our behalf? Montcalm County indicated that they did an initial calculation of approximately \$400,000. Their auditors conservatively calculated lost revenue of \$1,200,000. Any lost revenue is payable back into our coffers from the ARP funds on deposit. As a result I am requesting that we ask our auditors to perform the calculations on our behalf for reporting in the next quarterly report to Treasury as an amendment to our original report.

TO: CoPro+ Contractors

FROM: CoPro+ Program

SUBJECT: Welcome to the CoPro+ Program!

Thank you for your participation in the CoPro+ Program, and congratulations on your recent contract award. Attached is some information about the CoPro+ Program. Your contract award allows you to market these products to other public municipalities and school districts throughout Michigan.

We look forward to working with you throughout the term of your contract, and appreciate your participation in the program.

Please contact me at saites@macservcorp.com if you have any questions.

CONTRACTOR FAQs ABOUT COPRO+

<p>What is CoPro+?</p> <ul style="list-style-type: none"> ✦ CoPro+ is Collaborative Procurement plus, a shared services solution program created in response to government entities to address concerns about procurement needs at the local government level. CoPro+ is a statewide cooperative that also offers procurement support at every phase of the procurement process. 	<p>What entities can CoPro+ contractors market to?</p> <ul style="list-style-type: none"> ✦ Any state, county, city, township, school district, or public higher education institution in Michigan can participate in CoPro+ contracts. They simply need to complete a CoPro+ Participant Registration Form and be assigned a Member Number to be considered "active".
<p>Who bids out the contracts?</p> <ul style="list-style-type: none"> ✦ An independent host organization (a political subdivision such as a state, county, city, township, school district or public higher education institution) approves of the solicitation, evaluates and awards a contract through their approved government purchasing policies and processes. 	<p>Who is involved in the evaluation process of CoPro+ solicitations?</p> <ul style="list-style-type: none"> ✦ Staff from the lead organization, in collaboration with representatives from the CoPro+ team, work cooperatively in the evaluation and award of contracts that are available through the program.
<p>How can contractors get involved with the program?</p> <ul style="list-style-type: none"> ✦ Companies interested in becoming suppliers under the CoPro+ program should participate in solicitations posted by a host, or lead, organization. If the plan is for the resulting contract to be available through the program, the solicitation will include CoPro+ terms and information about the program. 	<p>Where are the solicitations of the lead agencies posted?</p> <ul style="list-style-type: none"> ✦ Wayne and Livingston Counties post bids through MITN at www.bidnetdirect.com/mitn. ✦ Wayne RESA's bid posting site is http://www.resa.net/services/purchasing/rfp and on SIGMA: https://www.michigan.gov/budget/0,9357,7-379-88641--,00.html ✦ Jackson County posts bids at https://www.co.jackson.mi.us/Bids.aspx ✦ Livingston County also posts bids at https://www.livgov.com/fiscal-services/Procurement/Pages/bid-q-and-a-comment.aspx
<p>Who are the lead organizations currently participating in the program?</p> <ul style="list-style-type: none"> ✦ Wayne, Jackson, and Livingston Counties, Washtenaw ISD, and Wayne Regional Educational Service Agency (RESA) currently serve as lead agencies. The program is expanding throughout Michigan, with additional entities planning to come on board and host contracts in 2019. 	<p>How often does a contractor have to report sales data?</p> <ul style="list-style-type: none"> ✦ A request for sales data will be made by the CoPro+ program once a quarter. Information on sales to the host and ordering entities will be provided within 30 days of the sales report request.
<p>Does a contractor have to be able to supply or service the whole state?</p> <ul style="list-style-type: none"> ✦ A contractor may provide their products or services statewide, within a region (certain counties), or only within an individual county. 	<p>What is an administrative fee?</p> <ul style="list-style-type: none"> ✦ Upon making the determination of what price you will be offering, then you will apply an administrative fee % that will be remitted to CoPro+. This fee is shared by CoPro+, the host and ordering entities. The fee is utilized to assist in running the statewide CoPro+ program. The fee is also used to help market your products and services.



CoPro+ Contractor Selection

The following competitive process is utilized by CoPro+ in the selection of participating suppliers:

1. A participating public agency has a requirement for a product, service or solution.
2. A qualified government agency (usually the requesting agency) is identified to serve as the Lead Agency to perform the competitive solicitation process.
3. The Lead Agency prepares and issues a competitive solicitation.
4. The solicitation is publicly advertised.
5. The solicitation includes language allowing all Michigan local governments, school districts, and higher education institutions to use or "piggyback" on the resulting contract.
6. The Lead Agency and public employees evaluate submitted proposals and make recommendation for award.
7. Participating public agencies access the contract online at www.coproplus.org.
8. CoPro+ monitors contract usage, collects supplier fees and shares the fees with active participants.

CoPro+ and Contractor Commitments

CoPro+ COMMITMENT - The Michigan Association of Counties (MAC) has heard from member counties about the effects of cuts in revenue on their staffs and their ability to efficiently provide public services. The common themes were fewer staffers, less time and insufficient technology to handle public purchasing requirements.

In response, MAC created CoPro+ (Collaborative Procurement + Financial Return) with a commitment to: 1) offer a shared services solution that provides end-to-end collaborative procurement support for all public agencies in Michigan; 2) leverage public agency demands with the demands of other public entities to drive pricing down.

CONTRACTOR COMMITMENT – Contractors agree to extend their contracts to CoPro+ participants and actively support these commitments of the CoPro+ program:

- A commitment that the supplier will advise all existing governmental agencies that are current customers of the supplier as to the value and pricing benefits of the CoPro+ contract.
- A commitment to transition governmental agency customers to the supplier's CoPro+ contract once they become an active member of the program.
- A commitment that the CoPro+ contract pricing is the lowest available pricing to the CoPro+ member agency.
- A commitment to market the CoPro+ contract through the supplier's sales team and dealer network, and that they be properly informed of the CoPro+ program and committed to offer the contract to program members.
- A commitment that as part of the supplier's marketing efforts, CoPro+ contracts be offered as an effective alternative over the cost and time associated with handling the solicitation process independently.

Integrity First ~ Quality Service Daily ~ Responsible Spending Always

CoPro+ PARTICIPANT REGISTRATION FORM

There are no fees, commitments or order minimums required to join CoPro+. If you represent a public agency, educational institution or nonprofit organization, complete the information below to start saving time and money!

PERSONAL INFORMATION	
First and Last Name Paul E. Bullock	Title Controller/Administrator
Email Address pbullock@mecostacounty.org	Phone Number 2317962505
AGENCY INFORMATION	
Agency Name Mecosta County	Agency Type County
Address 400 Elm St.	Address 2 (optional)
City Big Rapids	Zip Code 49307
By signing below, I certify that I am an authorized representative of this agency:	
Signature	Date 9/3/21

Return form to: **MAC Service Corporation**
Attn: CoPro+ Program
110 W. Michigan Ave., Suite 200
Lansing, MI 4933
Email: info@coproplus.org

Internal Use Only:

Member Number:

Date:



STATEMENT OF WORK

This Statement of Work ("SOW"), dated [DATE] (the "SOW Effective Date"), is governed by and subject to the provisions of the Consultant Services Agreement (No. 21-05-71) executed between the County of Livingston and Guidehouse Inc. on June 3, 2021 (the "Agreement"), the terms of which are incorporated herein, between Guidehouse Inc., a Delaware corporation, and Mecosta County, Michigan. The term "County" in the Agreement shall include the entity(ies) signing this SOW. Any terms used in this SOW and not otherwise defined will have the same meaning as in the Agreement.

I. PURPOSE AND SCOPE

This SOW covers financial consulting services related to the support and administration of federal and state grants related for COVID-19 projects, including but not limited to the American Rescue Plan Act ("ARPA"). This SOW sets forth the objectives, deliverables, timing, staffing, and fees for this project/effort.

II. PARTIES' RESPONSIBILITIES

2.1 Services to be provided by Guidehouse:

Our team will provide financial consulting services to Mecosta County as required for the financial administration, oversight, and reporting of Federal and State grant monies as related to ARPA. As Mecosta County develops plans to expend their ARPA funds, our team will conduct project risk assessments for Mecosta County to identify potential eligibility concerns. As the Board of Commissioners of Mecosta County and its ARPA committee approves resolutions for ARPA funds, our team will help design projects and internal controls to maintain compliance, develop project budgets, and assist with the day-to-day operations as needed. Additionally, our team will support Mecosta County in preparing project reports to use for project adjustments, ARPA reporting requirements, and transparent communications with the public.

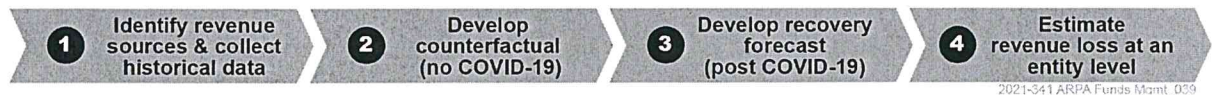
2.2 Additional provisions applicable to the Services:

2.3 Deliverables:

Task 1: Review and Support of the Revenue Loss Calculation

Scope:

Our team will provide services to help the County prepare its annual revenue loss calculation consistent with the final guidance to be released by U.S. Treasury. We have developed a four-step methodology and will modify as needed for the County.



Key activities:

- Identify and collect sources of revenue, understand how calculated, and gather historical data.
- Develop counterfactual estimates and use whatever is greater between pre-COVID-19, 3-year historical trends from the County or 4.1% growth rate per U.S. Treasury.
- Estimate future revenue recovery based on County forecasts for the post COVID-19 recession.
- Compare differences in revenue between counterfactual and actual revenue loss to estimate at entity level. Provide coordination with external auditors and maintain document repository for compliance throughout the lifecycle of ARPA retention requirements.

Deliverables:

- Annual revenue loss calculation in audit-ready form.

Task 2: Liaison to Local County ARPA Committee

Scope:

Our team will provide liaison services to help the ARPA Committee ensure compliance under ARPA.

Key activities:

- Attend all meetings of ARPA Committee and prepare agenda and meeting minutes per County protocols.
- Provide feedback and single point of contact with initial response time within 24 hours.

Deliverables:

- ARPA Committee documentation and meeting minute files.

Task 3: Review all suggested investments for eligibility

Scope:

Our team will provide services to help the County evaluate all suggested investments for eligibility under ARPA.

Key activities:

- Review project descriptions provided by the County and assess for eligibility under ARPA.
- Conduct risk assessment based on project design, services provided, and intended beneficiaries.
- Provide feedback on proposed projects to decrease potential risk and maintain compliance throughout the lifecycle of respective projects.

Deliverables:

- Risk Assessments

Task 4: Documentation/Tracking Requirements

Scope:

Our team will provide services to help the County ensure documentation and tracking on all proposed and existing projects for funding under ARPA.

Key activities:

- Create document repository leveraging County's preferred method to create audit ready files.
- Conduct tracking requirements as projects are in process to ensure timeliness with ARPA are appropriate and compliant including requirements around obligation and incurred.
- Provide feedback on overall process to decrease potential risk and maintain compliance.

Deliverables:

- Documentation Repository

Task 5: Project Auditing

Scope:

Our team will provide auditing services to help the County ensure its in compliance with regulatory requirements.

Key activities:

- Review expenditures within County's financial system including recording, valuation, and reporting.
- Conduct risk assessment and pre-audit readiness checklists prior to reporting requirements to ensure compliance throughout the lifecycle of the ARPA project.

Deliverables:

- Audit Checklists

Task 6: Recommend Internal Controls

Scope:

Our team will review internal controls leveraging best practices including frameworks such as the Committee of Sponsoring Organizations of the Treadway Commission Integrated Framework to ensure the County maintains adequate internal controls.

Key activities:

- Review accounting processes to ensure proper recording and reporting of ARPA funds.

Deliverables:

- List of recommendations regarding internal controls including any suggested corrective actions for deficiencies identified.

Task 7: Federal Reporting

Scope:

Our team will review and support the County in all federal reporting related to ARPA funds.

Key activities:

- Review and preparation of expenditure reporting and related processes for grant portal including pre-audit review with County to ensure timeliness of all submissions.
- Collaborate with necessary stakeholders to clearly define project objectives, inputs, and intended beneficiaries.
- Align project design with ARPA eligibility and reporting requirements to ensure the required information and documentation is provided, including the anticipated community impact.
- Collect project documentation to develop and maintain information on project inputs, outputs, and impacts in preparation for ARPA reporting.
- Collect purchasing documentation, including any necessary coordination with County Purchasing, to develop and maintain project budget and federal spend reporting.

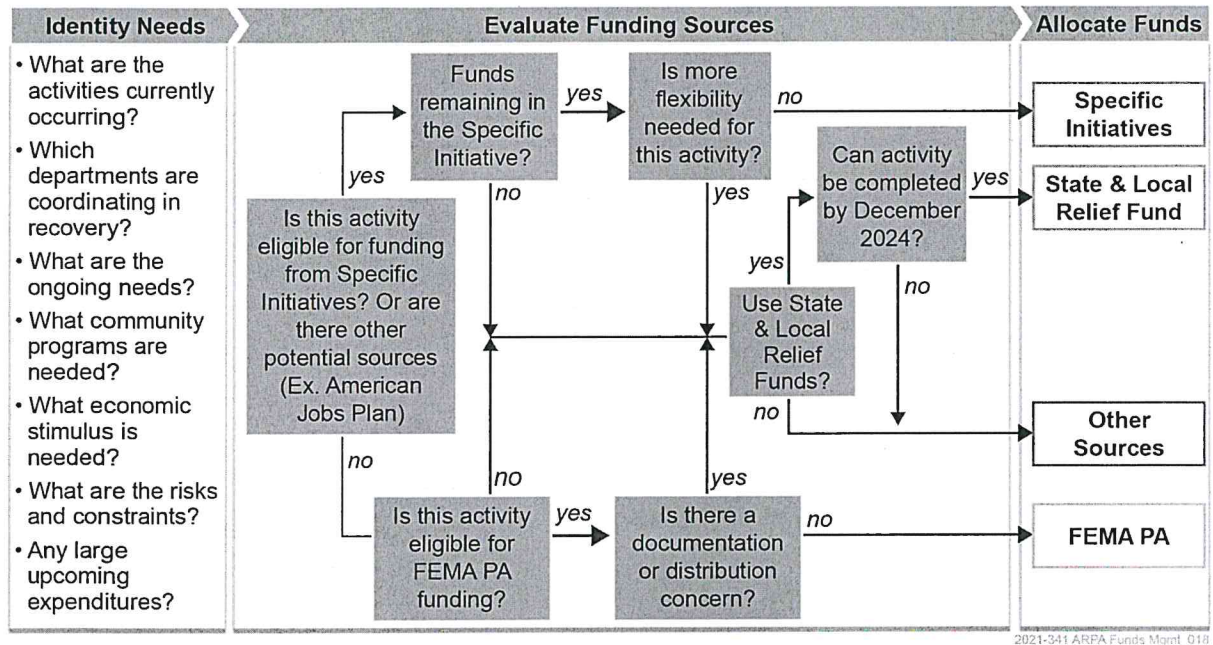
Deliverables:

- Reporting templates and grant support for County's ARPA regulatory submissions.

Task 8: Potential for Other Grants and Matching

Scope:

Our team will support the County leadership in its review of other grants to optimize availability funding. We will leverage the attached matrix as well as ensure coordination with charitable foundations and other stimulus spending.

**Key activities:**

- Support the County and ARPA Committee in review and cataloging of all relevant grants to review for matching and additional funds capture.
- Review State of Michigan ARPA projects to capture any additional revenue for the County.
- Assist with the coordination with nonprofits, charitable foundations and private sector for matching potential and eligible projects.

Deliverables:

- Project plan and roadmap on additional grants.

Task 9: Provide single point of contact with initial response time within 24 hours

Scope:

Our team has assigned a single point of contact for Mecosta County. Your project manager will be David Sernick. David has been working on COVID-19 fiscal stimulus management for over a year on public sector clients in Michigan. David is experienced in the Coronavirus Relief fund and ARPA and was the presenter on ARPA at Michigan Association of Counties regional conference in Gaylord, Michigan in July.

Key activities:

- Collaborate and be single point of contact with the County.

Deliverables:

- Project progress reports including response time within 24 hours.
- Project budgets.

2.4 Client's Responsibilities:

- The tasks for which Guidehouse will have responsibility are given a high priority (ideally within 48 hours) by County staff and others with whom we will need to interact and that they respond to data requests, calls, interview requests, meetings and other interactions required in the course of the engagement, on a timely basis.
- The County will provide a Project Manager to help coordinate interviews, document requests, etc.

2.5 Timing

The timing of the Services is as follows:

Estimated Project Start Date:	[DATE]
Estimated Project Completion Date:	[DATE]

III. RESOURCES ASSIGNED

3.1 The Guidehouse team providing Services and Deliverables under this SOW are as follows:

- Partner/Leader – Jeff Bankowski
- Director – Rebecca Guerriero
- Manager – David Sernick
- Senior Consultant – Adam Smiddy
- Consultant – Andrew Sokoly

IV. FEES, EXPENSES AND PAYMENT

4.1 Professional Fees and Expenses:

Our team has developed a thoughtful cost estimate based on our understanding of the County's current requirements, keeping in mind the need to remain flexible and scale up or down depending on the level of effort required.

Our proposed fees are based on a time and materials and will not exceed **\$300,000**.

While we understand that most of the interaction will be virtual, we are also prepared to have a resource onsite at the request of the County. Our fees do not include incidental expenses such as travel. Guidehouse would bill actual travel cost incurred not to exceed travel costs established by the County. Guidehouse will invoice on a monthly basis for actual hours worked and the County will pay invoice amounts to Guidehouse within thirty (30) days from the date the County receives the invoice. Invoices shall be emailed to [Mecosta County email address].

Our rate card over three years is below. For this SOW, the Year 1 rates will be honoured.

Table 3. Three (3) Year Rate Sheet for COVID-19 Relief Consulting Services

Rate Sheet Event RFQ No. TFQ-LC-21-05 for COVID-19 Relief Consulting Services			
Position	Year 1 Hourly Rate	Year 2 Hourly Rate	Year 3 Hourly Rate
Partner/Leader	\$325	\$335	\$345
Director	\$295	\$300	\$315
Manager	\$235	\$245	\$250
Senior Consultant	\$180	\$185	\$190
Consultant	\$150	\$155	\$160
Recovery Analyst III	\$125	\$130	\$135
Recovery Analyst II	\$65	\$70	\$75
Recovery Analyst I	\$45	\$50	\$55
Analyst	\$35	\$40	\$45

Each of the parties has caused this SOW to be executed on its behalf by its duly authorized representative as of the SOW Effective Date.

Guidehouse Inc.

Mecosta County

By: _____

By: _____

Name/Title: _____

Name: _____

Title: _____

Appendix 1: Reservation of Rights

Submission of this proposal is not an indication of Guidehouse's willingness to be bound by all of the terms presented in the Mecosta County (the "County") Request for Professional Services (the "RFPs"). This proposal in response to County's RFPs does not constitute a contract to perform services and cannot be used to award a unilateral agreement. Final acceptance of this engagement by Guidehouse is contingent upon successful completion of Guidehouse's acceptance procedures. Any engagement arising out of this proposal will be subject to negotiation of a mutually satisfactory vendor contract including modifications to certain RFP terms and conditions, and including our standard terms and conditions and fees and billing rates established therein.

Given our past history of successfully negotiating mutually agreeable terms with similar public sector agencies, we do not anticipate any difficulty in reaching a contractual agreement that will enable us to provide the professional services which you are requesting, while protecting the interests of both parties.

Appendix 2: Resumes

Name	Jeff Bankowski
Proposed Position	Engagement Partner
Company	Guidehouse
Certifications	<ul style="list-style-type: none"> • Certified Public Accountant • Certified Internal Auditor • Certified in Financial Forensics • Certified in Risk Management Assurance • Certified in (re)Vision Change Management
Degree/Education	<ul style="list-style-type: none"> • M.B.A., DePaul University • B.A., University of Michigan
Total Years of Experience	25+ Years
Summary of Qualifications	
<p>Mr. Jeff Bankowski is Guidehouse's State and Local Government Transformation and Financial Effectiveness Leader and has more than 25 years of experience leading enterprise performance improvement and financial transformation in the public, private, and nonprofit sectors. Previously, Mr. Bankowski was the Chief Internal Auditor for the State of Michigan. In 2018, Mr. Bankowski was selected by the Association of Government Accountants (AGA) as the national award winner given in recognition of a state government professional who exemplifies and promotes excellence in government management for his work in financial management. Mr. Bankowski is a national thought leader on government finance and innovation and has spoken at the National Governors Association (NGA) Learning Lab, the American Society for Public Administration (ASPA) National Conference, and has taught in the Master's Program at the Gerald R. Ford School of Public Policy at the University of Michigan. Mr. Bankowski was a Board Member on the Executive Committee of the National Association of Chief Administrators (NASCA) which is composed of Cabinet-level and senior public and private officials that provide operational support and transformational change to State departments. In September 2019, Mr. Bankowski was appointed by the Government Finance Officers Association (GFOA) as an advisor to the Committee on Governmental Budgeting and Fiscal Policy. In December 2020, Mr. Bankowski was the keynote speaker at the Michigan Association of CPAs Government Accounting & Audit Conference for his work on CARES Act and FEMA.</p>	
Relevant Experience	
<ul style="list-style-type: none"> • City of Detroit, Oakland County and Wayne County, MI, and City of Dayton, OH: Mr. Bankowski is the engagement partner leading the firm's work supporting the Cities and Counties to identify authorized use of CARES and CRF dollars including verifying eligibility, creating financial projections of expenditures, and promoting transparent reporting of funding. • State of Michigan: Mr. Bankowski is the engagement partner supporting the State's COVID-19 Office of Accountability and is responsible for leading compliance and grants management including CRF, FEMA, and ARPA funds. • State of South Dakota and State of Oklahoma: Mr. Bankowski is the engagement partner leading the firm's work providing financial consulting and grants management expertise for the public entities small business, nonprofit and healthcare grants as well as leading the respective entities PMO for COVID-19 response. 	

Name	Jeff Bankowski
<ul style="list-style-type: none"> • State of Michigan: in the role of Chief Internal Auditor, Mr. Bankowski led the risk assessment and process review for the State operations for financial, operational, and performance-based audits. Mr. Bankowski supported a DTMB roadmap to prioritize information technology control deficiencies for the DTMB Director and the Legislature. • State of Oklahoma: Mr. Bankowski led an organization assessment of the Executive branch to identify potential ways to achieve collaboration, simplification, efficiency, and mission accomplishment for state operations. • State of Michigan: Mr. Bankowski held the role of Chief Performance Officer and Transformation Director, in which he was responsible for streamlining administration and improving the delivery of government services for a \$56 billion enterprise serving 9.9 million people. Mr. Bankowski oversaw operating reviews, lean transformation, risk management and enterprise performance improvement. In 2018, Mr. Bankowski and his team accepted on behalf of the State of Michigan the 2018 North American Government Employee Engagement Agency of the Year award presented in Chicago, Illinois. • State of Michigan: Mr. Bankowski led the financial review and oversight team for Wayne County (19th largest county in the United States), which had been declared by the Governor to be in a state of financial emergency. Mr. Bankowski led the financial analysis and recommendations for the county's financial operations and pension system. Mr. Bankowski presented to various oversight boards including the State Treasurer, the State Budget Director, and members of the Local Emergency Financial Assistance Loan Board. Mr. Bankowski was responsible for the financial and economic analysis of Wayne County's current debt structure and underfunded pension system including detailed analysis of budgetary gaps, accumulated deficits, declining revenue sources, and deteriorating cash position. Through Treasury, Mr. Bankowski oversaw the implementation of the Wayne County recovery plan and the exit of a government consent agreement in 2016. • City of Flint, MI: Mr. Bankowski led the financial integrity and oversight monitoring for the Federal government and State's recovery operations in response to the contaminated drinking water crisis. After the declaration of a state of emergency for the City of Flint (7th largest in Michigan) and Genesee County, Mr. Bankowski provided financial auditing and compliance expertise to the City for all grant compliance and the related implementation of anti-fraud, waste and abuse programs. • State of South Dakota: Mr. Bankowski led the management visioning and strategy effort designed to create an operating model for the Bureau of Financial Management and the Office of the CFO for the next 4 years. Following this effort, Mr. Bankowski and his team led a program management office (PMO) that oversaw the implementation of new business processes and controls to improve fiscal effectiveness, risk management and accountability. 	

Name	Rebecca Guerriero
Proposed Position	Project Director
Company	Guidehouse
Degree/Education	<ul style="list-style-type: none"> • M.S., University of Oxford • B.A., University of Michigan
Total Years of Experience	9+ Years
Summary of Qualifications	
<p>Ms. Rebecca Guerriero is a Managing Consultant in Guidehouse's State and Local Government Advisory Practice. She has over nine years of experience assisting public and private sector organizations improve their strategic operations and adapt to evolving responsibilities and expectations. Ms. Guerriero is a results-driven leader demonstrating success in risk management, sustainability, municipal finance, grants management, and innovation and a proven track record implementing strategic solutions in risk management, energy efficiency, climate policy and governance, corporate sustainability, product sustainability, climate finance, adaptation, mitigation, transportation, and disaster management. She possesses a deep knowledge of climate change science and its impacts, both academically and in practice.</p> <p>Ms. Guerriero has significant experience in data analysis, strategic planning, stakeholder facilitation, organizational governance, and risk management. Ms. Guerriero's technical experience includes project management, scenario planning, learning and evaluation, strategic communications, research design, and analysis, and stakeholder engagement. Previously, Ms. Guerriero worked as an adviser to the World Bank and UNISDR on data management in disaster risk reduction, response, and recovery as well as a sustainability management consultant to the public and private sectors. She also worked at the Kresge Foundation on their national EnvMecostamental Team managing grants and innovative portfolios to advance strategic solutions in cities across</p>	

Name	Rebecca Guerriero
the country. Ms. Guerriero has supported the City of Detroit, Wayne County, Michigan, the Grand Traverse Band of Ottawa and Chippewa Indians, and the State of South Dakota in their COVID-19 financial response.	
Relevant Experience	
<ul style="list-style-type: none"> • City of Detroit, MI: Ms. Guerriero leads the firm's work within the City related to COVID-19 response and recovery, including Federal and State CRF and FEMA Public Assistance. Ms. Guerriero manages five grant reimbursement workstreams to strategize and maximize the City's use and reimbursement of federal funding. Specifically, Ms. Guerriero supports vaccine administration, payroll reimbursement, and testing purchasing strategy, as well as oversees the COVID-19 financial documentation. • Wayne County, MI: Ms. Guerriero supported the firm's work identifying authorized use of Federal and State CRF for the County. Ms. Guerriero supported the analysis of and recommendations for the County's immediate response efforts and financial projections for long-term economic development. Specifically, Ms. Guerriero managed the Department of Health, Human, and Veteran Services (HHVS) response to COVID-19, including testing, grants management, contact tracing, and distribution of PPE. • State of South Dakota: Ms. Guerriero supported South Dakota's Bureau of Finance and Management in their COVID-19 financial response and recovery, including budget analysis, expenditure tracking, and grants management for the State's Treasury report submissions. She led a team of analysts in reviewing and reconciling expenditures and payroll-related expenses contained within the State's general ledger to the Treasury reporting files, including preparing all necessary documentation for future Treasury desk reviews and audits. • Grand Traverse Band of Ottawa and Chippewa Indians: Ms. Guerriero supported the tribe in reviewing expenditure and payroll eligibility for CARES and CRF reimbursement. This included drafting eligibility memos, coordinating tribe-wide surveys and communications, and documenting the nuances of tribal COVID-19 response. Ms. Guerriero led due diligence and duplication of benefits assessments, as well as leads funding strategy to maximize federal reimbursement. • Kresge Foundation, A Multi-Billion-Dollar National Foundation: Ms. Guerriero led the development of a strategic climate financing and adaptation response plans, resulting in the deployment of \$3 million in new funds for climate adaptation and disaster recovery efforts. Ms. Guerriero managed alignment of over 20 different funds to strengthen urban climate adaptation and community resilience across the country. She worked closely with FEMA and HUD CDBG-DR to facilitate and inform these efforts. Ms. Guerriero developed and implemented data management and visualization platforms, as well as the necessary feedback loops to incorporate the data in real-time analysis. • World Bank: Ms. Guerriero developed and advised upon strategy for the effective use of open data for climate risk and disaster risk reduction. She managed a team of consultants and government officials to execute strategies from project conceptualization to completion and oversaw contractual and financial management. • World Bank: Ms. Guerriero was sponsored by NASA to participate in a 24-hour disaster risk communication hackathon to better translate, communicate, and link climate science and the communications field to deploy climate resilience information to communities and policy makers. • United Nations International Strategy for Disaster Reduction: Ms. Guerriero developed, analyzed, and wrote a global roadmap, showcase, and guide on open data management and utilization for disaster risk reduction for the agency's Making Cities Resilient Campaign. Her work included identifying opportunities for organizational change management, strategic and streamlined technology upgrades, and developing performance indicators for success and risk identification. • Red Cross Climate Centre: Ms. Guerriero prepared urban climate resilience and adaptation recommendations to the IPCC Cities and Climate Change Science Steering Committee for the IPCC's final outcomes and objectives stakeholder assessment. She conceptualized a heatwave response and adaptation guide for city officials in partnership with ICLEI, Thomson Reuters and C40. • University of Michigan's Sustainable Mobility Accessibility Research & Transformation (SMART): Ms. Guerriero analyzed local utilization of low carbon technology to address urban transportation, economic, and planning challenges in the Philippines, Brazil, India, China, and South Africa to inform policy recommendations for the university and its corporate partners. • Multinational Information Technology Corporation: Ms. Guerriero conducted risk analysis and exposure mitigation for an upcoming software spin-off into two corporations. Ms. Guerriero led the due diligence and review of supporting documentation related to the corporation's split. She managed the budgets, timelines, personnel, and project plans for the corporation's corporate social responsibility and environmental health and safety divisions globally. Ms. Guerriero managed outside counsel to assist with scenario planning and ensure the corporation met its required internal and external obligations in a timely and efficient manner. 	

Name	David Sernick
Proposed Position	Project Manager
Company	Guidehouse
Certifications	<ul style="list-style-type: none"> • Graduate Certificate in Real Estate Development, University of Michigan • Certificate in Arts Administration, Indiana University
Degree/Education	<ul style="list-style-type: none"> • M.P.P., University of Michigan • B.A., Political Science, Theatre & Drama, Indiana University
Total Years of Experience	8 Years
Summary of Qualifications	
<p>Mr. David Sernick will be relocating to Detroit from Ann Arbor in August and is a part of Guidehouse's State and Local Government Practice. Mr. Sernick brings a level of experience specializing in grants management, project management, strategic planning and visioning, process improvement, and organizational change efforts. He is also part of Guidehouse's COVID-19 Center of Excellence, an internal think tank comprised of members from all project teams responding to COVID-19. He currently leads both the COVID-19 Testing funding strategy and implementation as well as the ARPA tracking workstream for the City of Detroit. He has developed a deep understanding of the City of Detroit's grant management and documentation procedures, including the use of Smartsheets. Mr. Sernick holds a Master of Public Policy from the University of Michigan, where he focused on Housing Policy.</p>	
Relevant Experience	
<ul style="list-style-type: none"> • City of Detroit, MI: Mr. Sernick led a multi-grant process for the COVID-19 emergency. He strategized processes for the City to maximize reimbursement for the City through the CARES Act and FEMA Public Assistance. David coordinated all COVID-19 Testing funding and reimbursement strategy and implementation. He also ensured data quality around duplication of benefits for FEMA, CARES Act and State funding streams. Mr. Sernick developed a grant tracking tool for the City, that allows for a cross-departmental and transparent process to act upon Federal and State funding opportunities. • Ross School of Business at University of Michigan: Mr. Sernick co-authored a program evaluation for Quicken Loans on their Rehabbed-and-Ready program. The program was evaluated on its ability to stabilize the mortgage market in Detroit. The report led to additional private funding and program growth within Detroit. • Grand Traverse Band of Ottawa and Chippewa Indians: Mr. Sernick developed a strategic approach to financial recovery and future planning in response to the COVID-19 emergency. He reviewed expenditure eligibility for CARES and CRF reimbursement. Mr. Sernick then developed eligible narratives around the spending decisions the Tribe made and drafted appropriate memos to ensure audit-ready documentation. • Michigan Department of State: For the Administration of Secretary Jocelyn Benson, Mr. Sernick led a full-scope review of the department's multibillion-dollar budget with the goal of reducing waste and identifying streamlining opportunities. This work was coupled with a Guidehouse executed agency wide survey and organizational assessment to understand employee satisfaction and engagement. He worked to develop strategic goals and initiatives for the department using the resulting information from both projects. • South Dakota Bureau of Finance and Management: Mr. Sernick engaged with the leadership of the South Dakota Bureau of Finance and Management to develop an institutional understanding and knowledge base to perform strategic planning and develop initiatives based on planning work. • Center on Finance, Law and Policy at University of Michigan: Mr. Sernick coordinated the fourth annual conference on financial stability with the Office of Financial Research at the U.S. Treasury. He developed diverse, cross-disciplinary panels and co-authored a summary paper of policy opinions by academic and industry leaders in banking and financial regulation for the U.S. Treasury. He also developed a strategic plan for the Center, identifying an economically sustainable future through diversifying income streams. • Multiple Broadway and Off-Broadway Not-for-Profit Theaters: Mr. Sernick developed pricing and funding strategies to support various programming and community goals. 	

6.0 Attachment A

Table 3. Three (3) Year Rate Sheet for COVID-19 Relief Consulting Services

Rate Sheet Event RFQ No. TFQ-LC-21-05 for COVID-19 Relief Consulting Services			
Position	Year 1 Hourly Rate	Year 2 Hourly Rate	Year 3 Hourly Rate
Partner/Leader	\$325	\$335	\$345
Director	\$295	\$300	\$315
Manager	\$235	\$245	\$250
Senior Consultant	\$180	\$185	\$190
Consultant	\$150	\$155	\$160
Recovery Analyst III	\$125	\$130	\$135
Recovery Analyst II	\$65	\$70	\$75
Recovery Analyst I	\$45	\$50	\$55
Analyst	\$35	\$40	\$45

OFFICE: 517-803-4268 • KODIAK-EV.COM



10120 W. GRAND RIVER HWY. GRAND LEDGE, MI 48837

PROPOSAL OVERVIEW

PROPOSAL TO: Mecosta County EMS
14485 Northland Dr.
Big Rapids, MI 49307
August 30, 2021

PROPOSAL FOR: One (1) Braun Type III Ambulance on a Chevy G-4500 Gas commercial chassis, matching the same configuration as Mecosta Co. most recent Braun ambulance

DELIVERY/LEAD TIME: Ambulance will be completed at Braun Ambulances on or around September 15th. Delivery per "demo terms" and discount below

PAYMENT: 10% down payment at time of agreement and remainder due at time of delivery.

PROPOSAL PRICE:

INCLUDES

- Ambulance per attached specifications and prints
- Stryker Power Load
- Stryker Power Cot
- Ali-Arc Grill Guard
- Lettering/Striping/Chevrons to match current Mecosta County EMS fleet or new requirements by the County
- \$8,000 discount for demo ambulance with not more than approx. 10,000 miles. Vehicle will be completed at Braun on or around September 15th, delivery to Mecosta County on or before December 31st, 2021. If ambulance is needed by Mecosta County earlier, no penalty will be applied and full discount will be awarded
- Power Locks for all module doors
- Aluminum interior (WELDED)
- Lifetime Structural warranty (interior and exterior)
- Aluminum front console
- Inverter/charger
- Back-up camera
- 6-point seat restraints for bench seat and CPR seat
- GM Fan Rebate
- Delivery of ambulance to Mecosta County EMS

TOTAL COST:

\$209,886.00

(Includes all chassis manufacturer, ambulance manufacturer, and dealer credits/rebates)

AGREEMENT

THIS AGREEMENT is made between Kodiak Emergency Vehicles, 10120 W. Grand River Highway, Grand Ledge, MI 48837 ("COMPANY") and Mecosta County EMS, 14485 Northland Dr., Big Rapids, MI 49307 ("Buyer"). THE COMPANY agrees to sell and the BUYER agrees to purchase One (1) Braun Type III Ambulance on a Chevy G-4500 Gas commercial chassis (as viewed by Mecosta County EMS, Stryker Power Load, Stryker Power Cot, Graphics to match current fleet and Ali-Arc grill Guard, as described in the COMPANY'S Proposal, all in accordance with the terms and conditions of the Agreement. The finished Ambulance shall be delivered from Kodiak Emergency Vehicles and delivered by COMPANY personnel to Mecosta County EMS.

BUYER AGREES to pay a CONTRACT PRICE of \$209,886.00

10% Down Due at time of Signed Agreement = \$20,988.60

Balance Due at final inspection and delivery = \$188,897.40

NOTE - Other changes or equipment additions will be invoiced OR credited separately upon completion and delivery. Unless otherwise specified, the Purchase Price is exclusive of all Federal, State, and Local Taxes of any nature.

 (Initials)

BUYER AGREES that the terms of final payment, unless otherwise specified, shall be due upon delivery (COD) and acceptance. All payments shall be in the form of a municipal, certified, or cashier's check made out to Kodiak Emergency Vehicles. THIS AGREEMENT, including its attachments and exhibits, constitutes the entire understanding between the parties relating to the subject matter contained herein, and merges all prior discussions and agreements. NO agent or representative of the company has authority to make any representations, statements, warranties or agreements not herein expressed and all modifications or amendments of the agreement, including its attachments and exhibits, must be in writing, signed by an authorized representative of each of the parties hereto.

IN WITNESS WHEREOF, the Company and the Buyer have caused this Agreement to be executed by their duly authorized representatives as of the date set forth by each.

BUYER: Mecosta County EMS

By: _____
PRINT SIGNATURE

Title: _____ Date: _____

By: _____
PRINT SIGNATURE

Title: _____ Date: _____

By: _____
PRINT SIGNATURE

Title: _____ Date: _____

COMPANY: Kodiak Emergency Vehicles

By: AHREN TASZREAK
PRINT SIGNATURE

Title: VP of Sales and Operations Date: _____

MECOSTA COUNTY
PAGE 1
CASH BASIS

2020 YEAR END CASH BASIS
GENERAL FUND BALANCE =
\$ 9,166,364.00

June
6

GENERAL FUND ACTIVITY REPORT - 2021

REVENUES	2021	2020	2019	2018	2017	2016	2015	2014
JANUARY	\$236,147.05	\$284,181.77	\$371,799.25	\$404,253.90	\$472,058.93	\$342,878.47	\$457,709.70	\$ 409,551.20
FEBRUARY	\$524,136.54	\$570,026.62	\$481,876.06	\$365,534.97	\$440,955.58	\$439,640.42	\$384,022.41	\$ 457,758.26
MARCH	\$246,457.55	\$372,870.92	\$234,329.66	\$389,804.69	\$310,861.73	\$332,762.13	\$347,741.88	\$ 85,341.09
APRIL	\$612,167.49	\$944,817.68	\$869,513.08	\$765,610.77	\$894,511.52	\$311,859.34	\$477,946.81	\$ 984,384.24
MAY	\$925,602.20	\$321,980.98	\$535,446.64	\$238,660.24	\$193,244.26	\$546,502.49	\$543,691.42	\$ 284,919.52
*** JUNE	\$189,506.35	\$250,009.87	\$260,281.89	\$185,531.88	\$226,985.23	\$237,894.72	\$82,860.84	\$ 141,730.97
JULY		\$1,148,050.98	\$962,862.52	\$991,224.90	\$962,494.58	\$841,520.02	\$966,234.65	\$ 941,814.23
AUGUST		\$1,739,424.09	\$1,746,864.59	\$1,491,939.31	\$1,554,955.06	\$1,613,565.36	\$1,279,320.60	\$ 1,400,664.24
SEPTEMBER		\$5,340,032.97	\$4,863,854.15	\$4,572,660.77	\$4,508,946.45	\$4,068,972.13	\$4,469,801.85	\$ 3,806,163.44
OCTOBER		\$1,375,828.29	\$1,710,789.80	\$1,868,754.08	\$1,258,749.83	\$1,414,792.03	\$1,498,772.93	\$ 1,756,429.62
NOVEMBER		\$644,612.49	\$237,097.93	\$374,774.07	\$820,683.59	\$787,512.21	\$358,043.04	\$ 420,065.18
DECEMBER		\$975,006.81	\$1,026,773.93	\$684,014.53	\$1,057,991.33	\$1,918,313.74	\$954,220.11	\$ 909,111.80
TOTALS	\$2,734,017.18	\$13,966,843.47	\$13,301,489.50	\$12,332,764.11	\$12,702,438.09	\$12,856,213.06	\$11,820,366.24	\$11,597,933.79
EXPENSES								
JANUARY	\$1,505,172.92	\$1,889,385.67	\$1,811,634.66	\$1,712,705.81	\$1,460,836.62	\$1,575,285.39	\$1,395,793.63	\$ 1,232,893.61
FEBRUARY	\$869,528.99	\$791,470.80	\$751,409.09	\$795,043.23	\$750,078.80	\$775,032.55	\$825,672.02	\$ 845,687.83
MARCH	\$814,907.42	\$841,837.77	\$1,051,397.05	\$1,030,007.20	\$1,101,130.38	\$826,420.41	\$781,942.13	\$ 703,694.22
APRIL	\$937,072.04	\$1,110,519.04	\$968,062.14	\$989,672.76	\$974,320.78	\$1,307,007.87	\$1,072,447.04	\$ 833,682.50
MAY	\$1,021,595.54	\$734,101.59	\$833,534.47	\$889,749.10	\$923,264.23	\$772,964.41	\$1,106,049.25	\$ 1,040,708.47
*** JUNE	\$706,485.22	\$565,256.02	\$693,387.41	\$713,873.44	\$639,499.34	\$576,870.21	\$531,139.91	\$ 516,243.68
JULY		\$1,228,834.18	\$1,033,449.99	\$1,145,798.87	\$910,032.32	\$879,412.33	\$867,043.07	\$ 988,124.46
AUGUST		\$2,668,524.12	\$1,656,600.57	\$1,103,552.76	\$1,045,381.82	\$913,042.43	\$950,680.85	\$ 719,938.20
SEPTEMBER		\$835,438.10	\$745,550.96	\$853,513.78	\$1,079,637.80	\$1,020,170.70	\$770,837.87	\$ 789,589.13
OCTOBER		\$904,228.08	\$911,028.26	\$930,783.44	\$974,643.40	\$931,126.42	\$1,287,257.84	\$ 1,166,397.52
NOVEMBER		\$825,967.80	\$974,777.27	\$1,487,925.78	\$826,044.76	\$809,404.31	\$730,039.89	\$ 729,055.24
DECEMBER		\$1,581,112.41	\$1,113,940.31	\$804,874.39	\$1,774,340.01	\$3,208,057.72	\$2,384,175.50	\$ 1,806,705.83
TOTALS	\$5,854,762.13	\$13,976,695.58	\$12,544,772.18	\$12,457,500.56	\$12,459,210.26	\$13,594,774.75	\$12,703,079.00	\$11,372,720.69

\$11,900,381.18

MECOSTA COUNTY
PAGE 2
CASH BASIS

June

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011
TOTAL REVENUES TO DATE =	\$11,900,381.18	\$11,920,103.84	\$11,172,745.58	\$10,997,014.45	\$10,943,007.25	\$11,354,573.57	\$12,282,831.06	\$12,125,819.35			
TOTAL EXPENSES TO DATE =	\$5,854,762.13	\$5,932,570.89	\$6,109,424.82	\$6,131,051.54	\$5,849,130.15	\$5,833,560.84	\$5,713,043.98	\$5,172,910.31			
Encumbrances								\$0.00			
EQUALS CURRENT BALANCE =	\$6,045,619.05	\$5,987,532.95	\$5,063,320.76	\$4,865,962.91	\$5,093,877.10	\$5,521,012.73	\$6,569,787.08	\$6,952,909.04			

YEAR TO DATE REVENUES / # OF MONTHS EQUAL: YEAR TO DATE EXPENSES / # OF MONTHS EQUAL:

MONTHLY AVERAGE REV. (LESS PROPERTY TAXES) MONTHLY AVERAGE REV. (LESS PROPERTY TAXES)

\$2,730,787.44 /6 \$455,131.24 \$5,854,762.13 \$975,793.69

LAST MONTH AVERAGE = LAST MONTH AV \$433,422.40 \$1,029,655.38

NEXT MONTH FORECAST

G/F FUND BALANCE ON CASH BASIS

\$6,045,619.05 + \$455,131.24 - \$975,793.69 = \$5,524,956.60

	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011
YEAR END GENERAL FUND BAL	\$ 9,166,364	\$ 9,176,216	\$ 8,419,499	\$ 8,647,618	\$ 8,404,390	\$ 9,143,036	\$ 9,988,858	\$ 9,762,134	\$ 9,551,256	\$ 9,079,090

Note: The year-end general fund balance is on a cash basis and will not necessarily agree with the balance in BS&A due to modified accrual basis of accounting.

FUND #	FUND NAME	MAY BALANCE	JUNE BALANCE	NET CHANGE
101	GENERAL	5,932,684.49	9,655,662.67	\$3,722,978.18
201	COUNTY ROAD	1,041,470.67	736,873.51	(\$304,597.16)
205	CMET	0.00	0.00	\$0.00
210	AMBULANCE FUND	5,234,491.91	5,035,320.96	(\$199,170.95)
211	MEDICAL FIRST RESPONDERS	94,264.93	94,264.93	\$0.00
213	DIST. CT. ALCOHOL ASSMS.	0.00	0.00	\$0.00
214	SOBRIETY COURT/DIST. CT. CASE FI	97,321.24	116,936.36	\$19,615.12
215	FRIEND OF THE COURT	(4,952.33)	(5,268.58)	(\$316.25)
216	PROSECUTOR'S DRUG FORFEITURI	9,866.45	9,829.96	(\$36.49)
217	FAMILY COUNSELING	109,210.06	109,705.06	\$495.00
220	MORGUE	0.00	0.00	\$0.00
232	REMONUMENTATION GRANT	28,324.00	28,324.00	\$0.00
234	COUNTY HOUSING REHAB.	78,930.63	82,141.63	\$3,211.00
236	DIST. CT. TETHER PROGRAM	0.00	0.00	\$0.00
242	BROWNFIELD REDEVELOPMENT (SI	0.00	0.00	\$0.00
243	BROWNFIELD REDEVELOPMENT	1,211.23	1,211.23	\$0.00
244	BROWNFIELD REDEV. AUTH. LOCAL	0.00	0.00	\$0.00
245	PUBLIC IMPROVEMENT	0.00	0.00	\$0.00
249	BUILDING DEPARTMENT	668,448.17	665,712.06	(\$2,736.11)
250	DRUNK DRIVING	3,190.48	3,190.48	\$0.00
252	SHERIFF'S WORK STUDY	0.00	0.00	\$0.00
253	SALVAGE VEHICLE INSPECTION	0.00	0.00	\$0.00
254	EMERGENCY PLANNING	3,243.27	3,243.27	\$0.00
256	REG. DEEDS AUTOMATION FUND	387,069.71	392,154.79	\$5,085.08
257	BUDGET STABILIZATION FUND	1,714,000.00	1,714,000.00	\$0.00
258	D.A.R.E. PROGRAM	18,937.01	18,945.23	\$8.22
259	CONCEALED PISTOL LICENSING	117,954.47	120,178.41	\$2,223.94
260	MICHIGAN INDIGENT DEFENSE COM	183,365.37	138,507.47	(\$44,857.90)
261	TOWNSHIP LAW ENFORCEMENT	13,155.57	13,155.57	\$0.00
262	CORRECTIONS OFFICER TRAINING	65,585.08	65,948.45	\$363.37
263	K-9 FUND	3,454.16	3,454.16	\$0.00
264	JAIL MAINTENANCE	63,870.13	35,706.07	(\$28,164.06)
265	DRUG LAW ENFORCEMENT	27,366.73	27,792.79	\$426.06
266	MECOSTA CO DIVE FUND	8,580.68	8,534.19	(\$46.49)
267	COMMUNITY CORRECTIONS	276,346.60	280,092.92	\$3,746.32
268	PROSECUTOR DEFERRAL PROGRAI	33,247.02	34,449.15	\$1,202.13
269	LAW LIBRARY	8,300.45	8,639.19	\$338.74
272	COMMISSION ON AGING LIABIL. REC	0.00	0.00	\$0.00
273	COMMISSION ON AGING MEALS	310,591.63	320,396.42	\$9,804.79
274	COMMISSION ON AGING	1,694,952.42	1,590,293.06	(\$104,659.36)
285	REVENUE SHARING FUND	0.00	0.00	\$0.00
280	911 STATE SERVICE CHARGE FUND	0.00	0.00	\$0.00
287	PA 302 LAW ENFORCEMENT TRAINI	2,204.61	1,879.61	(\$325.00)
289	SECONDARY ROAD PATROL	39,329.14	34,541.25	(\$4,787.89)
290	DEPT. OF SOCIAL SERVICES	0.00	0.00	\$0.00
291	PROBATE COURT DIVERSION PROG	0.00	0.00	\$0.00
292	CHILD CARE FUND	108,486.06	91,562.84	(\$16,923.22)
293	SOLDIERS RELIEF	6,823.17	6,823.17	\$0.00

FUND #	FUND NAME:	MAY BALANCE	JUNE BALANCE	NET CHANGE
294	VETERANS TRUST	0.00	0.00	\$0.00
297	RUNAWAY SERVICES	0.00	0.00	\$0.00
311	HOSPITAL DEBT FUND	0.00	0.00	\$0.00
318	DEBT SERVICE JAIL EXPANSION	0.00	0.00	\$0.00
402	BUILDING IMPROVEMENTS FUND	349,425.35	342,822.85	(\$6,602.50)
403	COUNTY BUILDING EXPANSION FUN	0.00	0.00	\$0.00
404	HOSPITAL CONSTRUCTION FUND	0.00	0.00	\$0.00
405	CAPITAL EQUIPMENT FUND	323,167.84	292,262.69	(\$30,905.15)
406	JAIL RENOVATIONEXPANSION	0.45	0.45	\$0.00
501	PRESCRIPTION HEALTH PLAN	0.00	0.00	\$0.00
506	PLATT REVIEW FEES	11,048.00	11,048.00	\$0.00
507	MOCAT	0.00	0.00	\$0.00
508	COUNTY PARKS	1,458,923.69	1,483,116.70	\$24,193.01
516	TAX REVOLVING	6,756,631.05	7,092,189.94	\$335,558.89
517	AUDIT OF PRINCIPLE RESIDENCE	77,352.04	80,610.60	\$3,258.56
520	W.MI FORENSIC MORGUE AUTHORI	0.00	0.00	\$0.00
595	INMATE COMMISSARY	39,029.25	44,828.26	\$5,799.01
633	CENTRAL STORES	0.00	0.00	\$0.00
641	DEPARTMENT OF PUBLIC WORKS	540.44	540.44	\$0.00
646	EQUALIZATION REVOLVING	79,645.13	80,792.22	\$1,147.09
653	MAILING DEPARTMENT	1,668.41	1,770.94	\$102.53
677	HEALTH BENEFITS INSURANCE	(4,291.55)	(5,064.31)	(\$1,772.76)
701	TRUST & AGENCY	317,044.62	330,745.31	\$13,700.69
704	IMPREST PAYROLL FUND	45,886.19	90,349.38	\$44,463.19
721	LIBRARY FUND	66,951.37	80,051.42	\$13,100.05
757	BROOMFIELD TRUST	32,475.77	32,476.67	\$0.90
759	DISTRICT COURT CRIMINAL	66,164.05	49,395.68	(\$16,768.37)
760	DISTRICT COURT TRUST	53,462.35	48,892.09	(\$4,570.26)
764	INMATE TRUST	19,926.86	16,844.36	(\$3,082.50)
765	INMATE COMMISSARY	0.00	0.00	\$0.00
766	CHILD SUPPORT TRUST	0.00	0.00	\$0.00
767	FRIEND OF COURT TRUST	0.00	0.00	\$0.00
768	FOC STATE CONVERSION	0.00	350.00	\$350.00
801	SPECIAL DRAIN ASSESSMENTS	623,659.80	699,935.11	\$76,275.31
802	REVOLVING DRAIN	38,495.38	21,790.58	(\$16,704.80)
819	NORTHGATE DRAIN BOND REDEMP	0.00	0.00	\$0.00
820	CHIPPEWA LAKE BOND REDEMP	0.00	0.00	\$0.00
TOTALS		\$28,738,531.70	\$32,238,951.66	\$3,500,419.96

\$3,500,419.96

MECOSTA COUNTY GENERAL FUND
REVENUE DETAIL - 2021

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JUNE

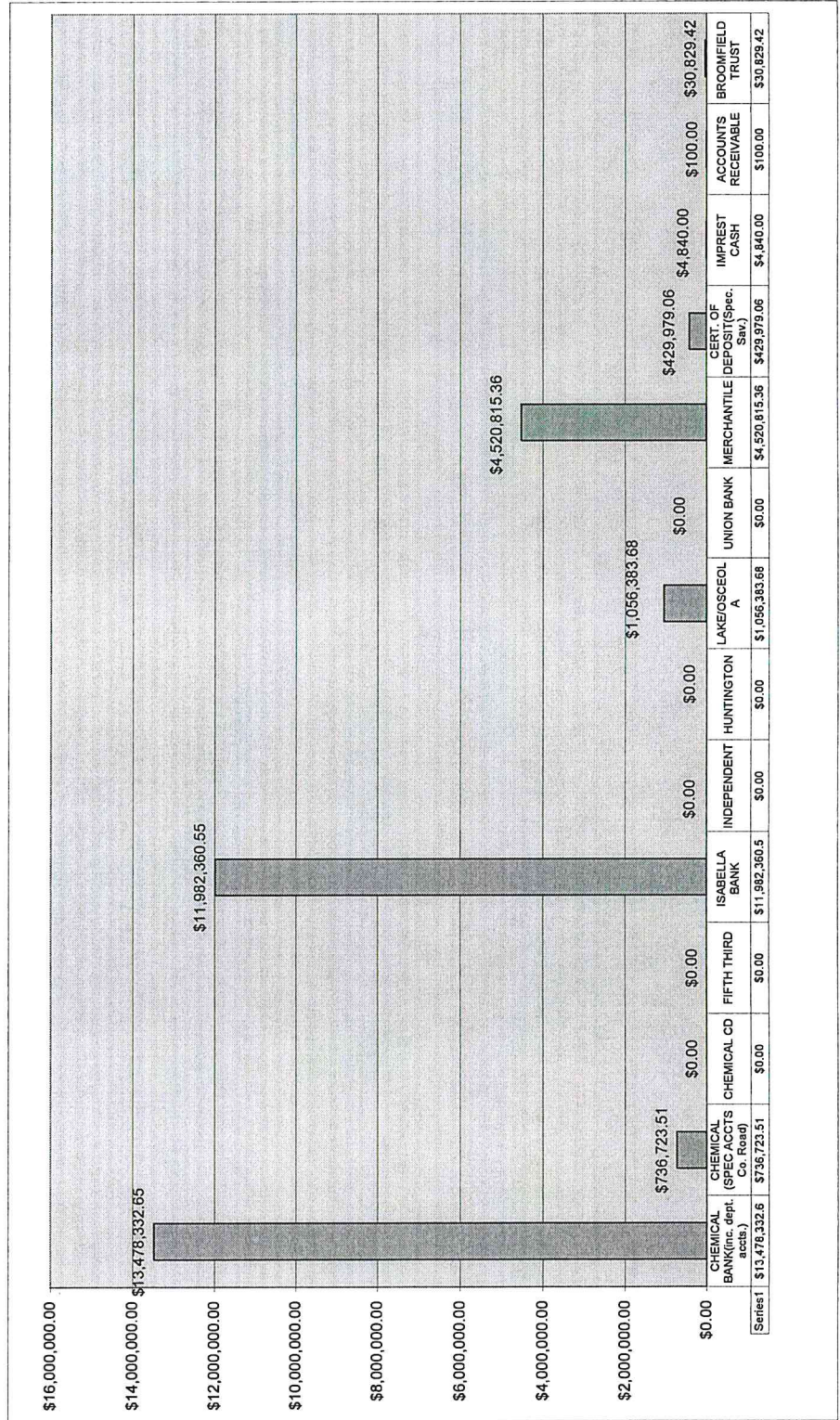
ACCT. #	CATEGORY:	2021 BUDGET	2021 CURRENT	2021 YEAR TO DATE	Accrual/Rev. Entries	2021 YTD w/2020 Revers.	2021 PROJECTION	PROJECTION VERSUS BUDGET
403.000	CURRENT TAXES	8,490,937.00	\$3,225.74	\$462,396.99		\$462,396.99	8,490,937.00	\$0.00
404.000	DEL. PERS. PROP. TAXES	8,400.00	\$1,617.64	\$4,607.90		\$4,607.90	8,400.00	\$0.00
424.000	TAX SALE PROCEEDS	0.00	\$0.00	\$0.00		\$0.00	0.00	\$0.00
425.000	SWAMP LAND	8,000.00	\$0.00	\$0.00		\$0.00	8,000.00	\$0.00
426.000	FOREST RESERVE	0.00	\$0.00	\$0.00		\$0.00	0.00	\$0.00
427.000	PAYM. IN LIEU TAXES (PILT)	16,000.00	\$6,445.10	\$6,859.40		\$6,859.40	16,000.00	\$0.00
434.000	TRAILER FEES	2,400.00	\$177.50	\$1,181.50		\$905.50	2,400.00	\$0.00
439.000	MARIJUANA TAX	0.00	\$0.00	\$84,003.96	(276.00)	\$84,003.96	84,004.00	\$84,004.00
441.000	LOCAL COMMUNITY STABILIZATION F	450,000.00	\$0.00	\$237,149.51		\$237,149.51	450,000.00	\$0.00
477.000	SOIL EROSION, SED. PERMITS	26,000.00	\$2,515.00	\$10,851.25		\$10,851.25	26,000.00	\$0.00
479.000	NON-BUSINESS LIC & PER	1,200.00	\$173.00	\$450.00		\$450.00	1,200.00	\$0.00
481.000	DOG LICENSE - TREASURER	2,000.00	\$344.50	\$1,280.00		\$1,280.00	2,000.00	\$0.00
481.010	DOG LICENSE - SHELTER	0.00	\$0.00	\$460.00		\$460.00	0.00	\$0.00
481.020	DOG LICENSE - VETS	10,000.00	\$745.50	\$3,120.00	(378.00)	\$2,742.00	10,000.00	\$0.00
491.000	CREMATION PERMITS	12,000.00	\$850.00	\$7,800.00		\$7,800.00	12,000.00	\$0.00
505.010	FED REIMB LODGING ILLEG IMMIGRAT	0.00	\$0.00	\$0.00		\$0.00	0.00	\$0.00
505.020	DRUG COURT GRANT PROGRAM-FEC	0.00	\$0.00	\$0.00		\$0.00	0.00	\$0.00
505.030	BYRNE MEMORIAL FED GRANT-CMET	0.00	\$0.00	\$0.00		\$0.00	0.00	\$0.00
505.040	ARRA FED BYRNE GRANT-OVERTIME	0.00	\$0.00	\$0.00		\$0.00	0.00	\$0.00
505.050	METH BYRNE MEMORIAL FORMULA C	0.00	\$0.00	\$0.00		\$0.00	0.00	\$0.00
505.060	BYRNE GRANT HIGH INTENSITY DRUG	0.00	\$0.00	\$0.00		\$0.00	0.00	\$0.00
505.080	MEDICAL MARIJUANA OPERATION&O'	0.00	\$0.00	\$0.00		\$0.00	0.00	\$0.00
506.010	EMPG. SAL REIM(525) Scott's Sal	28,000.00	\$0.00	\$0.00	(811.74)	\$0.00	28,000.00	\$0.00
508.000	FED GRANT IV-E/CHILD&PARENT LEG#	30,181.00	\$270.19	\$1,556.99		\$745.25	3,000.00	(\$27,181.00)
520.000	CSPA CRP TITLE IV D	81,893.00	\$4,874.90	\$32,703.79	(12,462.37)	\$20,241.42	72,500.00	(\$9,393.00)
520.040	PA REIMBURSEMENT- ABUSE	0.00	\$0.00	\$52.37		\$52.37	0.00	\$0.00
521.000	PA FIA CONTRACT WELFARE	150.00	\$0.00	\$0.00		\$0.00	150.00	\$0.00
521.020	PA-COOP REIMB-SUPPLEMENT	0.00	\$0.00	\$0.00		\$0.00	0.00	\$0.00
526.000	FED GRANT-DNR-GAS ROYALTY DISTR	0.00	\$0.00	\$0.00		\$0.00	0.00	\$0.00
526.010	FEDERAL GRANT-DNR NATIONAL FORI	5,000.00	\$0.00	\$4,787.22		\$4,787.22	5,000.00	\$0.00
528.000	FEDERAL REVENUE	0.00	\$0.00	\$60,427.99	(83,097.61)	(\$22,669.62)	7,279.00	\$7,279.00
539.050	COURT EQUITY FUNDING	175,000.00	\$0.00	\$61,263.00	(24,203.00)	\$37,060.00	175,000.00	\$0.00
539.060	JUDICIAL TECH COURT EQUITY	0.00	\$0.00	\$0.00		\$0.00	0.00	\$0.00
540.000	MICHIGAN VETERANS AFFAIR AGENC	35,000.00	\$0.00	\$45,000.00		\$45,000.00	35,000.00	\$0.00
542.000	PROBATE JUDGE, WAGE SUPP.	117,000.00	\$27,567.50	\$54,753.26		\$54,753.26	118,750.00	\$1,750.00
543.000	SINGLE BUSINESS TAX	0.00	\$0.00	\$0.00		\$0.00	0.00	\$0.00
544.000	DRUNK DRIVING CASEFLOW ASSISTA	7,635.00	\$5,951.24	\$5,951.24		\$5,951.24	5,951.00	(\$1,684.00)
544.010	MARINE PATROL REIM.	11,200.00	\$0.00	\$0.00		\$0.00	14,700.00	\$3,500.00
544.030	LIQUOR LICENSE FEES	15,000.00	\$0.00	\$6,311.80	(6,311.80)	\$0.00	15,000.00	\$0.00
544.040	SCHOOLS REIMB FOR LIAISON OFFIC	22,000.00	\$0.00	\$11,000.00		\$11,000.00	22,000.00	\$0.00
545.000	ST. CASEFLOW/CRIME VICTIMS REIM.	64,439.00	(\$2,280.55)	\$13,829.20	(16,105.75)	(\$2,280.55)	62,158.00	(\$2,281.00)
545.010	BOARD/CARE PRISONERS	65,000.00	\$13,333.70	\$85,036.10	(53,462.90)	\$31,573.20	65,000.00	\$0.00
547.000	HMEP HAZARD MATERIALS PLAN-LEP	0.00	\$0.00	\$0.00		\$0.00	0.00	\$0.00
549.000	SWIFT&SURE SANCTIONS GRANT/SS	0.00	\$0.00	\$0.00		\$0.00	0.00	\$0.00
574.000	STATE REVENUE SHARING	912,654.00	\$136,397.00	\$409,191.00		\$409,191.00	912,654.00	\$0.00
576.000	HEALTH & SAF FUND REV/CIGAR TAX	0.00	\$0.00	\$0.00		\$0.00	0.00	\$0.00
579.000	TRICNTY CONV. FAC. REV. ⁵⁷¹	182,623.00	\$0.00	\$78,067.00		\$78,067.00	182,623.00	\$0.00
601.000	DISTRICT CT. ALC. ASSESS.	540.00	\$0.00	\$225.00		\$225.00	540.00	\$0.00
601.010	COST OF PROSECUTION-CHARGES	0.00	\$0.00	\$0.00		\$0.00	0.00	\$0.00
601.020	JURY EXPENSE REIMBURSEMENT	1,500.00	\$393.27	\$2,886.73		\$2,886.73	1,500.00	\$0.00
603.000	CIRCUIT COURT COSTS	12,500.00	\$150.00	\$4,275.00		\$4,275.00	12,500.00	\$0.00
603.010	CIRCUIT COURT BOND COST	7,500.00	\$100.00	\$100.00		\$100.00	7,500.00	\$0.00
603.020	SHOW CAUSE FINES	2,500.00	\$341.00	\$3,069.00		\$3,069.00	2,500.00	\$0.00
607.010	CIRCUIT COURT FILING FEES	6,000.00	\$30.00	\$165.00		\$165.00	6,000.00	\$0.00
607.020	CIRCUIT COURT TRIAL FEES	700.00	\$60.00	\$625.00		\$625.00	700.00	\$0.00
607.030	CIRCUIT COURT JURY FEES	2,000.00	\$1,342.00	\$4,728.70		\$4,728.70	2,000.00	\$0.00
607.050	CIRCUIT COURT COPY FEES	10,000.00	\$0.00	\$0.00		\$0.00	10,000.00	\$0.00
607.060	CIRCUIT COURT FILATION FEES	0.00	\$0.00	\$0.00		\$0.00	0.00	\$0.00
607.070	CUNNINGHAM CIRCUIT COURT COST	35,000.00	\$3,435.04	\$21,474.69		\$21,474.69	35,000.00	\$0.00
607.080	CIRCUIT COURT SERVICES	3,000.00	\$252.48	\$1,360.32		\$1,360.32	3,000.00	\$0.00

MECOSTA COUNTY
GENERAL FUND
REVENUE DETAIL - 2021

ACCT #	CATEGORY:	JUNE 2021 BUDGET	CURRENT	2021 YEAR TO DATE	2021 YTD w /2020 Revers..	2021 PROJECTION	PROJECTION VERSUS BUDGET
607.081	CIRCUIT COURT MOTION FEES	3,000.00	\$250.00	\$1,430.00	\$1,430.00	3,000.00	\$0.00
607.090	CLERK SERVICES	50,000.00	\$9,119.00	\$31,534.42	\$31,534.42	50,000.00	\$0.00
608.010	TREASURER SERVICES	10,000.00	\$2,284.50	\$8,837.25	\$8,837.25	11,250.00	\$1,250.00
609.000	COUNTY CLERK SALES	0.00	\$0.00	\$0.00	\$0.00	0.00	\$0.00
610.000	FR. OF THE CT. SERVICES	0.00	\$0.00	\$0.00	\$0.00	0.00	\$0.00
612.000	TAX TITLE FEES	0.00	\$0.00	\$0.00	\$0.00	0.00	\$0.00
613.000	DISTRICT COURT COSTS	435,500.00	\$30,500.00	\$191,073.55	(10,073.55)	415,000.00	(\$20,500.00)
614.000	DIST. COURT BOND COSTS	76,400.00	\$4,670.00	\$31,010.00	200.00	76,400.00	\$0.00
614.010	DIST. CT. ORDINANCE FEES	92,500.00	\$4,288.00	\$28,968.96	(1,236.99)	92,500.00	\$0.00
615.000	DIST. COURT CIVIL FEES	82,800.00	\$2,869.00	\$20,146.50	(1,252.00)	82,800.00	\$0.00
617.000	PROBATE COURT SERVICES	15,000.00	\$1,044.43	\$7,338.05		15,000.00	\$0.00
617.010	PROBATE COURT - ATTORNEY FEES	1,000.00	\$0.00	\$0.00		1,000.00	\$0.00
619.000	REAL ESTATE TRANSFER TAX	150,000.00	\$33,053.90	\$138,721.55		212,500.00	\$62,500.00
620.000	REG OF DEEDS SERVICE	275,000.00	\$29,761.25	\$198,801.05		285,000.00	\$10,000.00
625.010	VOTERS REGISTRATION FEES	150.00	\$0.00	\$53.12	(53.12)	150.00	\$0.00
626.020	ZONING HEARING/CLEARANCE FEES	10,000.00	\$1,230.00	\$9,175.00		12,250.00	\$2,250.00
626.030	COUNTY REMONUMENTATION	440.00	\$51.24	\$324.48		500.00	\$60.00
630.000	OTHER SERVICES	0.00	\$59.74	\$125.12		215.00	\$215.00
631.000	INDIRECT COST ALLOCATION EMS	191,014.00	\$0.00	\$95,507.50		191,015.00	\$1.00
631.010	INDIRECT COST ALLOCATION SOBRIE	13,501.00	\$0.00	\$13,501.00		13,501.00	\$0.00
631.020	INDIRECT COST ALLOCATION CPL FU	7,500.00	\$0.00	\$0.00		7,500.00	\$0.00
632.000	INDIRECT COST ALLOCATION PARKS	28,512.00	\$0.00	\$14,256.00		28,512.00	\$0.00
634.000	INDIRECT COST ALLOCATION BUILDII	36,751.00	\$0.00	\$18,375.50		36,751.00	\$0.00
637.000	SHERIFF SERVICES	25,000.00	\$1,154.43	\$10,711.43	(177.00)	25,000.00	\$0.00
637.010	CHILD CARE FUND COLLECT.	25,000.00	\$999.25	\$6,947.16		20,000.00	(\$5,000.00)
638.000	ANIMAL SHELTER SERVICES	1,250.00	\$0.00	\$0.00		1,250.00	\$0.00
638.010	AN SHEL.SERV. FROM CITY	1,000.00	\$0.00	\$0.00		1,000.00	\$0.00
641.010	COOP. AGMT. US MARSHALS	0.00	\$0.00	\$0.00		0.00	\$0.00
643.000	SALE OF COUNTY ASSETS	0.00	\$0.00	\$0.00		0.00	\$0.00
644.000	SALE OF COUNTY AUTOS	11,000.00	\$0.00	\$0.00		11,000.00	\$0.00
646.000	CHARGES FOR SERVICES	0.00	\$0.00	\$0.00		0.00	\$0.00
647.000	SALE OF ZONING SUPPLIES	0.00	\$0.00	\$0.00		0.00	\$0.00
649.000	TAX MAPPING RECEIPTS/REIMBURSE	4,000.00	\$1,233.00	\$4,862.20	(3,450.00)	6,850.00	\$2,850.00
653.000	USE AND ADMISSION FEES-MORGUE	10,000.00	\$0.00	\$4,750.00		10,000.00	\$0.00
656.000	TETHER VEHICLE IMMOBILIZATION FI	425.00	\$60.00	\$258.00	(70.00)	425.00	\$0.00
657.000	FINES/FORFEITURE-CIRC CT	0.00	\$0.00	\$1,069.82		0.00	\$0.00
661.000	STATUTORY LATE FEE	15,000.00	\$2,149.94	\$7,594.17		15,000.00	\$0.00
665.000	GENERAL INTEREST	125,000.00	\$0.00	\$71,199.76	(45.02)	125,000.00	\$0.00
673.000	SALE OF FIXED ASSETS	0.00	\$0.00	\$0.00		0.00	\$0.00
677.000	DRUG INV. REIM.	400.00	\$0.00	\$245.63		246.00	(\$154.00)
685.000	REIM.FROM OTHER FUNDS/Workers C	115,000.00	\$0.00	\$52,916.99	(29,941.89)	115,000.00	\$0.00
685.010	FNG REIM-OSCEOLA CO.	222,500.00	\$49,595.18	\$124,376.88	(15,779.99)	222,500.00	\$0.00
686.000	SALARYFRINGE REIMBURSE EQUALI	17,000.00	\$0.00	\$0.00		17,000.00	\$0.00
686.100	FRINGE REIMBURSEMENTS/517	750.00	\$0.00	\$0.00		750.00	\$0.00
687.010	JUDGES SUPPLEMENT	182,896.00	\$45,724.00	\$91,448.00		182,896.00	\$0.00
687.020	JUV.DIV.PRO OFF SUPP	27,317.00	\$13,658.52	\$20,487.78	(13,658.52)	27,317.00	\$0.00
691.000	REFUNDS REIMBURSEMENTS	12,500.00	\$12,345.33	\$12,790.03	(190.65)	13,000.00	\$500.00
692.000	INSURANCE REFUNDS	60,000.00	\$0.00	\$19,982.00	(14.00)	60,000.00	\$0.00
693.000	ATTY FEES - CLERK	90,000.00	\$6,941.79	\$36,418.27		90,000.00	\$0.00
694.000	REFUNDS - OTHER DEPTS	5,000.00	\$800.00	\$2,600.00		5,000.00	\$0.00
696.000	MISC. REVENUE	0.00	\$0.00	\$35.00		35.00	\$35.00
699.000	TRANSFER IN	0.00	\$0.00	\$0.00		0.00	\$0.00
TOTALS		\$13,291,058	\$462,362.25	\$3,006,873.08	-\$272,855.90	\$13,400,846.00	\$109,788.00

MECOSTA COUNTY INVESTMENT PROFILE - 2021

LOCATION:	JANUARY 2021	FEBRUARY 2021	MARCH 2021	APRIL 2021	MAY 2021	JUNE 2021	JULY 2021	AUGUST 2021	SEPTEMBER 2020	OCTOBER 2020	NOVEMBER 2020	DECEMBER 2020
CHEMICAL BANK(inc. depl. accts.)	\$5,995,962.96	\$7,283,248.98	\$7,637,797.10	\$10,554,738.26	\$9,046,627.73	\$13,478,332.65			\$16,151,350.91	\$2,889,744.74	\$3,738,804.55	\$ 3,566,494.79
CHEMICAL (SPEC ACCTS Co. Roa	\$877,262.82	\$828,370.94	\$1,100,405.01	\$955,066.16	\$1,041,320.67	\$736,723.51			\$1,407,194.12	\$707,736.63	\$795,543.15	\$627,026.29
CHEMICAL CD	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			\$0.00	\$0.00	\$0.00	\$0.00
FIFTH THIRD	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			\$0.00	\$0.00	\$0.00	\$0.00
ISABELLA BANK	\$15,025,032.49	\$14,530,129.22	\$14,547,832.81	\$13,532,045.63	\$13,030,405.68	\$11,982,360.55			\$12,267,789.88	\$17,292,756.61	\$16,274,388.52	\$16,031,486.95
INDEPENDENT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			\$0.00	\$0.00	\$0.00	\$0.00
HUNTINGTON	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			\$515,071.12	\$0.00	\$0.00	\$0.00
LAKE/OSCEOLA	\$2,572,641.21	\$2,572,641.21	\$2,572,641.21	\$1,056,383.68	\$1,056,383.68	\$1,056,383.68			\$2,572,641.21	\$2,572,641.21	\$2,572,641.21	\$2,572,641.21
UNION BANK	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			\$527,911.31	\$527,911.31	\$527,911.31	\$527,911.31
MERCHANTILE	\$4,520,815.36	\$4,520,815.36	\$4,520,815.36	\$4,520,815.36	\$4,520,815.36	\$4,520,815.36			\$520,815.36	\$5,520,815.36	\$5,520,815.36	\$5,520,815.36
CERT. OF DEPOSIT(Spec. Sav.)	\$2,233.44	\$1,043.98	\$445.49	\$3,771.23	\$389.43	\$429,979.06			\$18.38	\$11.54	\$234.81	\$133.46
IMPREST CASH	\$2,040.00	\$2,040.00	\$4,840.00	\$4,840.00	\$4,840.00	\$4,840.00			\$4,840.00	\$2,040.00	\$2,040.00	\$2,040.00
ACCOUNTS RECEIVABLE	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00			\$100.00	\$100.00	\$100.00	\$100.00
BROOMFIELD TRUST	\$36,541.52	\$36,541.52	\$36,541.52	\$36,541.52	\$30,828.52	\$30,829.42			\$36,539.68	\$36,539.68	\$36,540.60	\$36,540.60
TOTAL	\$29,032,629.80	\$29,774,931.21	\$30,421,418.50	\$30,664,301.84	\$28,731,711.07	\$32,240,364.23	\$0.00	\$0.00	\$34,004,271.97	\$29,550,297.08	\$29,473,019.51	\$28,885,189.97



FUND #	FUND NAME:	JANUARY BALANCE	FEBRUARY BALANCE	MARCH BALANCE	APRIL BALANCE	MAY BALANCE	JUNE BALANCE	JULY BALANCE	AUGUST BALANCE	SEPTEMBER BALANCE	OCTOBER BALANCE	NOVEMBER BALANCE	DECEMBER BALANCE
101	GENERAL	7,087,834.83	6,733,128.38	6,353,582.38	6,027,541.38	5,932,684.49	9,655,662.67				9,248,439.10	9,087,063.79	8,297,012.88
201	COUNTY ROAD	877,412.82	828,520.94	1,100,555.01	955,216.16	1,041,470.67	736,873.51				707,886.63	799,693.15	627,176.29
205	CMET	0.00	0.00	0.00	0.00	0.00	0.00				18,206.52	22,859.52	0.00
210	AMBULANCE FUND	4,474,190.43	4,888,632.65	5,034,868.98	5,137,166.21	5,234,491.91	5,035,320.96				4,072,599.11	4,090,046.93	4,084,994.69
211	MEDICAL FIRST RESPONDERS	113,901.92	120,431.61	107,348.27	107,348.27	94,264.93	94,264.93				34,724.07	34,724.07	165,668.16
213	DIST. CT. ALCOHOL ASSMS.	0.00	0.00	0.00	0.00	0.00	0.00				0.00	0.00	0.00
214	SOBRIETY COURT/DIST. CT. CA	104,155.77	94,012.13	102,338.50	82,316.85	97,321.24	116,936.36				86,200.35	116,098.63	105,036.28
215	FRIEND OF THE COURT	(24,189.33)	(19,530.22)	(9,549.09)	(38,057.13)	(4,952.33)	(5,268.58)				(57,841.45)	(104,053.95)	(45,869.78)
216	PROSECUTOR'S DRUG FORFE	9,979.78	9,939.50	9,898.53	9,898.53	9,898.53	9,898.53				10,455.19	10,455.19	10,017.22
217	FAMILY COUNSELING	108,505.06	108,535.06	108,670.06	108,880.06	109,210.06	109,705.06				108,145.06	108,325.06	108,460.06
220	MORGUE	0.00	0.00	0.00	0.00	0.00	0.00				0.00	0.00	0.00
232	RENUMENTATION GRANT	(14,158.51)	(14,158.51)	1,653.09	1,653.09	28,324.00	28,324.00				30,821.20	25,871.20	(14,158.51)
234	COUNTY HOUSING REHAB.	66,897.73	66,897.73	98,218.73	78,930.63	78,930.63	82,141.63				80,167.73	66,837.73	66,837.73
236	DIST. CT. TETHER PROGRAM	0.00	0.00	0.00	0.00	0.00	0.00				0.00	0.00	0.00
242	BROWNFIELD REDEVELOP./SP	0.00	0.00	0.00	0.00	0.00	0.00				0.00	0.00	0.00
243	BROWNFIELD REDEVELOP/MEI	1,211.23	1,211.23	1,211.23	1,211.23	1,211.23	1,211.23				1,211.23	1,211.23	1,211.23
244	BROWNFIELD REDEV AUTH LC	0.00	0.00	0.00	0.00	0.00	0.00				0.00	0.00	0.00
245	PUBLIC IMPROVEMENT	0.00	0.00	0.00	0.00	0.00	0.00				0.00	0.00	0.00
249	BUILDING DEPARTMENT	643,829.00	636,742.18	661,343.87	668,000.63	668,448.17	665,712.06				640,797.85	642,379.55	649,379.61
250	DRUNK DRIVING	3,190.47	3,187.46	3,190.48	3,190.48	3,190.48	3,190.48				3,190.47	3,190.47	3,190.47
252	SHERIFF'S WORK STUDY	0.00	0.00	0.00	0.00	0.00	0.00				0.00	0.00	0.00
253	SALVAGE VEHICLE INSPECTIO	0.00	0.00	0.00	0.00	0.00	0.00				0.00	0.00	0.00
254	EMERGENCY PLANNING	3,243.27	3,243.27	3,243.27	3,243.27	3,243.27	3,243.27				3,243.27	3,243.27	3,243.27
256	REG. DEEDS AUTOMATION FUI	372,048.84	375,479.03	380,677.02	380,910.78	387,069.71	392,154.79				375,414.77	380,177.85	367,391.33
257	BUDGET STABILIZATION FUND	1,714,000.00	1,714,000.00	1,714,000.00	1,714,000.00	1,714,000.00	1,714,000.00				1,714,000.00	1,714,000.00	1,714,000.00
258	D.A.R.E. PROGRAM	19,250.67	18,956.10	18,967.21	19,046.54	18,937.01	18,945.23				19,286.05	19,302.71	19,232.69
259	CONCEALED PISTOL LICENSIN	105,313.93	108,170.13	111,166.08	115,334.65	117,954.47	120,178.41				103,593.37	99,662.57	102,201.57
260	MICHIGAN INDIGENT DEFENSE	113,606.71	86,525.29	53,805.66	19,961.52	183,365.37	138,507.47				70,262.87	175,720.56	130,162.92
261	TOWNSHIP LAW ENFORCEMEI	13,155.57	13,155.57	13,155.57	13,155.57	13,155.57	13,155.57				13,155.57	13,155.57	13,155.57
262	CORRECTIONS OFFICER TRAIL	65,241.61	65,456.61	66,066.61	65,738.45	65,585.08	65,948.45				67,762.48	63,921.61	64,561.61
263	K-9 FUND	3,066.26	2,971.76	2,831.76	3,799.76	3,454.16	3,454.16				2,182.76	3,066.26	3,066.26
264	JAIL MAINTENANCE	84,055.62	85,548.13	87,648.64	76,734.97	63,870.13	35,706.07				62,055.99	71,566.65	78,822.71
265	DRUG LAW ENFORCEMENT	27,203.95	27,221.73	27,237.69	27,351.61	27,366.73	27,792.79				26,660.57	26,942.82	26,963.54
266	MECOSTA CO DIVE FUND	8,955.53	8,955.53	8,580.68	8,580.68	8,580.68	8,534.19				8,780.53	8,780.53	8,955.53
267	COMMUNITY CORRECTIONS	253,982.11	258,387.36	264,919.10	270,904.10	276,348.60	280,092.92				248,486.88	252,533.41	248,788.23
268	PROSECUTOR DEFERRAL PRC	24,465.28	33,835.74	33,543.69	33,186.27	33,247.02	34,449.15				26,474.91	24,991.45	24,983.82
269	LAW LIBRARY	14,298.52	14,711.12	12,500.36	10,437.34	8,300.45	8,639.19				11,740.97	11,625.41	4,712.41
292	COMMISSIN ON AGING LIABIL"	0.00	0.00	0.00	0.00	0.00	0.00				0.00	0.00	0.00
273	COMMISSION ON AGING MEAL	312,606.95	314,641.67	309,069.72	296,668.85	310,591.63	320,396.42				248,589.24	306,072.60	328,816.23
274	COMMISSION ON AGING	1,430,692.57	1,649,516.45	1,687,025.40	1,667,257.70	1,694,952.42	1,590,293.06				1,216,977.49	1,215,506.63	1,280,899.91
280	911 STATE SERVICE CHARGE I	0.00	0.00	0.00	0.00	0.00	0.00				\$0.00	0.00	0.00
285	REVENUE SHARING FUND	50,889.00	\$0.00	\$0.00	53,177.00	0.00	0.00				\$23,458.00	0.00	0.00
287	PA 302 LAW ENFORCEMENT TI	1,307.73	\$1,307.73	1,307.73	2,529.61	2,204.91	1,879.61				\$1,734.42	1,307.73	1,307.73
289	SECONDARY ROAD PATROL	59,375.66	\$70,490.85	52,035.44	45,949.81	39,329.14	34,541.25				\$49,073.37	45,703.32	45,785.30
290	DEPT. OF SOCIAL SERVICES	0.00	\$0.00	0.00	0	0	0.00				\$0.00	0.00	0.00
291	PROBATE COURT DIVERSION I	0.00	\$0.00	0.00	0.00	0.00	0.00				\$0.00	0.00	0.00
292	CHILD CARE FUND	181,288.33	\$174,577.49	163,997.11	134,469.54	108,486.06	91,562.84				\$11,096.81	(7,299.58)	195,917.31
293	SOLDIERS RELIEF	6,823.17	\$6,823.17	6,823.17	6,823.17	6,823.17	6,823.17				\$7,811.17	6,823.17	\$6,823.17


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FUND #	FUND NAME:	JANUARY BALANCE	FEBRUARY BALANCE	MARCH BALANCE	APRIL BALANCE	MAY BALANCE	JUNE BALANCE	JULY BALANCE	AUGUST BALANCE	SEPTEMBER BALANCE	OCTOBER BALANCE	NOVEMBER BALANCE	DECEMBER BALANCE
294	VETERANS TRUST	0.00	0	0.00	0.00	0.00	0.00				0.00	0.00	0.00
297	RUNAWAY SERVICES	0.00	-	0.00	0.00	0.00	0.00				0.00	0.00	0.00
311	HOSPITAL DEBT FUND	0.00	-	0.00	0.00	0.00	0.00				0.00	0.00	0.00
318	DEBT SERVICE JAIL EXPANSION	0.00	-	0.00	0.00	0.00	0.00				0.00	0.00	0.00
402	BUILDING IMPROVEMENTS FUND	352,527.47	352,527.47	352,527.47	352,527.47	349,425.35	342,822.85				365,074.26	365,074.26	202,527.47
403	COUNTY BUILDING EXPANSION	0.00	-	0.00	0.00	0.00	0.00				0.00	0.00	0.00
404	HOSPITAL FUND	0.00	-	0.00	0.00	0.00	0.00				0.00	0.00	0.00
405	CAPITAL EQUIPMENT FUND	338,677.83	326,653.34	326,653.34	326,653.34	323,167.84	292,262.69				204,353.94	189,895.08	189,895.08
406	JAIL RENOVATION/EXPANSION	0.45	0.45	0.45	0.45	0.45	0.45				0.45	0.45	0.45
501	PRESCRIPTION HEALTH PLAN	0.00	-	0.00	0.00	0.00	0.00				0.00	0.00	0.00
506	PLATT REVIEW FEES	10,848.00	10,848.00	11,048.00	11,048.00	11,048.00	11,048.00				10,848.00	10,848.00	10,848.00
507	MOCAT	0.00	-	0.00	0.00	0.00	0.00				0.00	0.00	0.00
508	COUNTY PARKS	835,665.56	1,088,168.68	1,056,100.17	1,263,711.04	1,458,923.69	1,483,116.70				943,876.67	880,422.33	857,949.24
516	TAX REVOLVING	7,580,314.50	8,026,684.78	8,577,593.06	8,878,385.41	6,758,631.05	7,092,189.94				7,143,153.76	7,240,040.43	7,397,356.08
517	AUDIT OF PRINCIPLE RESIDENT	81,433.74	84,143.39	59,376.90	68,707.24	77,352.04	80,610.60				62,469.27	71,882.35	75,133.04
520	WMI FORENSIC MORGUE AUT	0.00	-	0.00	0.00	0.00	0.00				17,747.12	17,728.11	0.00
595	INMATE COMMISSARY	36,250.29	37,912.85	39,263.75	40,622.80	39,029.25	44,828.26				33,588.14	34,372.87	36,250.29
633	CENTRAL STORES	0.00	-	0.00	0.00	0.00	0.00				0.00	0.00	0.00
641	DEPARTMENT OF PUBLIC WOF	540.44	540.44	540.44	540.44	540.44	540.44				540.44	540.44	540.44
646	EQUALIZATION REVOLVING	83,248.62	83,314.62	86,654.57	86,656.57	79,645.13	80,792.22				70,173.89	52,340.30	66,646.57
653	MAILING DEPARTMENT	2,364.18	2,878.29	1,830.16	2,457.61	1,668.41	1,770.94				2,805.15	3,056.72	3,017.67
677	HEALTH BENEFITS INSURANCE	76,439.13	(92,525.61)	81,455.59	84,877.90	(4,291.55)	(6,064.31)				6,090.51	4,702.71	4,320.46
701	TRUST & AGENCY	329,845.16	469,305.13	335,811.05	434,261.43	317,044.62	330,745.31				456,069.68	351,280.29	375,661.53
704	IMPREST PAYROLL FUND	39,570.09	35,068.38	30,556.41	30,154.05	45,886.19	90,349.38				15,222.69	14,399.14	(882.69)
721	LIBRARY FUND	90,932.52	21,299.72	33,643.20	55,015.12	66,951.37	80,051.42				57,767.54	71,788.04	80,047.69
757	BROOMFIELD TRUST	38,188.77	38,188.77	38,188.77	38,188.77	32,475.77	32,476.67				38,186.93	38,187.85	38,187.85
759	DISTRICT COURT CRIMINAL	22,761.00	42,953.67	33,177.85	79,451.00	66,164.05	49,395.68				31,299.78	43,698.84	22,761.00
760	DISTRICT COURT TRUST	86,778.08	70,642.38	80,413.76	86,025.12	53,462.35	48,892.09				95,623.80	93,377.06	86,778.08
764	INMATE TRUST	15,663.78	21,689.18	11,384.15	19,000.89	19,926.86	16,844.36				15,231.08	14,713.85	15,663.78
765	INMATE COMMISSARY	0.00	\$0.00	0.00	0.00	0.00	0.00				0.00	0.00	0.00
766	CHILD SUPPORT TRUST	0.00	\$0.00	0.00	0.00	0.00	0.00				0.00	0.00	0.00
767	FRIEND OF COURT TRUST	0.00	\$0.00	0.00	0.00	0.00	0.00				0.00	0.00	0.00
768	FOC STATE CONVERSION	0.00	\$0.00	0.00	0.00	0.00	350.00				125.00	0.00	0.00
801	SPECIAL DRAIN ASSESSMENT	648,390.41	\$639,298.11	638,712.05	658,294.49	623,659.80	699,335.11				667,418.23	625,908.73	651,294.27
802	REVOLVING DRAIN	46,005.17	\$23,322.03	37,841.44	38,362.93	38,495.38	21,790.58				26,405.99	27,026.05	44,375.10
819	NORTHGATE DRAIN BOND REI	0.00	\$0.00	0.00	0.00	0.00	0.00				0.00	0.00	0.00
820	CHIPPEWA LAKE BOND REDE	0.00	\$0.00	0.00	0.00	0.00	0.00				0.00	0.00	0.00
TOTALS		\$29,034,057.67	\$29,774,438.94	\$30,424,704.53	\$30,667,502.87	\$28,738,531.70	\$32,238,951.66	\$0.00	0.00	\$0.00	\$29,550,904.58	\$29,472,791.01	\$28,887,118.84

COUNTY OF MECOSTA
INVESTMENT PORTFOLIO
JUNE/2021

FINANCIAL INSTITUTION	AMOUNT	RATE	PURCHASE DATE	MATURITY DATE	TERM	was	Int. earned
CHEMICAL BANK							
Debits							
Dividends Interest & Capital Gains							
Change in Market Value							
BANK CD INVESTMENTS/MARKET VALUE	0.00					0.00	0.00
CHEMICAL BANK TOTAL	0.00					0.00	0.00
FIFTH THIRD							
FIFTH THIRD TOTAL	0.00					0.00	0.00
MERCANTILE-LAKEVIEW							
4300091848	520,815.36	0.99%	3-Apr-20	3-Oct-21	18 MO	520,815.36	
4300168481	1,000,000.00	0.30%	19-Oct-20	19-Oct-21	12 MO	1,000,000.00	
4300168490	1,000,000.00	0.30%	19-Oct-20	19-Oct-21	12 MO	1,000,000.00	
4300168506	1,000,000.00	0.36%	19-Oct-20	19-Apr-22	18 MO	1,000,000.00	
4300168515	1,000,000.00	0.40%	19-Oct-20	19-Oct-22	24 MO	1,000,000.00	
MERCANTILE-LAKEVIEW TOTAL	4,520,815.36					4,520,815.36	0.00
HUNTINGTON							
TAXABLE INCOME							
NET CHANGE IN VALUE							
TAXABLE INTEREST							
BANK CD INVESTMENTS/MARKET VALUE	0.00					0.00	
HUNTINGTON TOTAL	0.00					0.00	0.00
INDEPENDENT BANK							
INDEPENDENT BANK TOTAL	0.00					0.00	0.00
ISABELLA (Earns Monthly Interest)							
400318200	1,001,665.59	3.05%	3-May-19	3-May-21	24 MO	1,062,179.77	210.94
400337392	1,001,665.59	0.25%	19-Oct-20	19-Jul-21	9 MO	1,001,452.96	212.63
400337390	1,001,665.59	0.25%	19-Oct-20	19-Jul-21	9 MO	1,001,452.96	212.63
4003325510	1,040,313.95	2.40%	9-Oct-19	9-Oct-21	24 MO	1,038,219.73	2,094.22
400326344	260,078.48	2.40%	28-Oct-19	28-Oct-21	24 MO	259,554.93	523.55
400326351	271,456.43	2.40%	28-Oct-19	28-Oct-21	24 MO	270,909.97	546.46
400337408	1,002,332.51	0.35%	19-Oct-20	19-Jan-22	15 MO	1,002,034.65	297.86
400337416	1,002,332.51	0.35%	19-Oct-20	19-Jan-22	15 MO	1,002,034.65	297.86
400337473	1,024,494.20	0.35%	20-Jan-22	20-Jan-22	15 MO	1,024,189.75	304.45
40033536	1,041,179.03	2.45%	9-Oct-19	9-Apr-22	30 MO	1,039,039.03	2,140.00
400326369	430,785.68	2.45%	28-Oct-19	28-Apr-22	30 MO	429,900.26	885.42
400326401	260,294.76	2.45%	28-Oct-19	28-Apr-22	30 MO	259,759.76	535.00
400325551	1,041,958.19	2.50%	9-Oct-19	9-Oct-22	36 MO	1,039,776.93	2,181.26
400337424	1,002,666.12	0.40%	19-Oct-20	19-Oct-22	24 MO	1,002,325.60	340.52
400326419	1,080,158.42	2.50%	28-Oct-19	28-Oct-22	36 MO	1,077,897.20	2,261.22
400326427	520,979.09	2.50%	28-Oct-19	28-Oct-22	36 MO	519,888.47	1,090.62
ISABELLA TOTAL	11,982,360.55					13,030,616.62	14,134.64
LAKE OSCEOLA							
9716861	1,056,383.68	0.45%	21-Jun-20	21-Jun-22	24 MO	1,056,383.68	0.00
LAKE OSCEOLA TOTAL	1,056,383.68					1,056,383.68	0.00
UNION BANK							
UNION TOTAL	0.00					0.00	0.00
GENERAL ACCOUNTS CD TOTALS	17,559,559.59						
TCF GEN ACCT CKNG BALANCE	13,421,803.09	0.01%					
TOTAL INVESTMENTS	30,981,362.68						
14,134.64							
114.80							
14,249.44							





Commissioners

Date 24-Aug-21

Pay to: Wendy Nystrom

DATE	ITEMS	AMOUNT
8/9/2021	Youth Attention Center	\$25.00
8/19/2021	Building & Zoning	\$25.00
8/19/2021	Board of Commisioners	\$25.00
8/24/2021	DHHS	\$25.00
TOTAL		\$100.00

Charge to:	Per Diem
Account #:	101 101 705.000

It is hereby certified that the above account is true and correct and that no part of the same has been paid.

Wendy Nystrom

Signed

RECEIVED
AUG 24 2021
BOARD OF
COMMISSIONERS



VOUCHER

COUNTY OF MECOSTA

Commissioners

Date 8/23/2021

Pay to: LINDA HOWARD

Submitted
7/14/21

DATE	ITEMS	AMOUNT
6/3/2021	Co-Comm	\$25.00
6/10/2021	Human Services Collab.	\$25.00
6/14/2021	YAC Mtg	\$25.00
6/17/2021	Bldg & Zoning	\$25.00
6/17/2021	Co Comm	\$25.00
6/30/2021	Drain Meeting	\$25.00
7/1/2021	Co-Comm	\$25.00
7/6/2021	Bldg & Grounds Meeting	\$25.00
7/15/2021	Co-Comm	\$25.00
7/26/2021	WCM MAC	\$25.00
8/5/2021	Co Comm	\$25.00
8/19/2021	Co Comm	\$25.00
TOTAL		\$300.00

Charge to: Per Diem
 Account #: 101 101 705.000

475⁰⁰

It is hereby certified that the above account is true and correct and that no part of the same has been paid.

Linda Howard

Signed

RECEIVED
 AUG 24 2021
 BOARD OF
 COMMISSIONERS

COPY

