

Lancaster County Council Public Safety Committee Meeting Agenda

Tuesday, February 14, 2017

County Council Conference Room
Council Administration Building
101 N. Main Street
Lancaster, SC 29720

1. **Call to Order – Committee Chair Brian Carnes** 5:00 p.m.
2. **Approval of the agenda** *[deletions and additions of non-substantive matters]*
3. **Citizens Comments**
4. **Approval of Minutes from the January 10, 2017 meeting** – pgs. 2-3
5. **Discussion / Action Items**
 - a. Justice Assistance Grants for the Sheriff's office - *Sheriff Faile* – pg. 4
 - b. Building Neighborhood Assets grant for the Sheriff's office – *Sheriff Faile* – pgs. 5-36
 - c. Information on Sheriff Riot Gear – *Sheriff Faile*
 - d. Mosquito Control Support grant for the Fire Rescue Service – *Steve Willis/Darren Player* – pgs. 37-40
 - e. Draft Budget Requests for the Fire Fee Districts – *Kim Hill* – pgs. 41-46
 - f. Tabled/carry over items and one new item regarding budget requests – *Steve Willis* – pgs. 47-55
 - g. Information on STAR Team – *Darren Player/Clay Catoe*
6. **Adjournment**

Anyone requiring special services to attend this meeting should contact 285-1565 at least 24 hours in advance of this meeting.

Lancaster County Council Public Safety Committee agendas are posted at the Lancaster County Administration Building and are available on the Website: www.mylancastercsc.org



Members of Lancaster County Council
Public Safety Committee

Brian Carnes, District 7, Chairman
Larry Honeycutt, District 4
Billy Mosteller, District 3

Minutes of the Lancaster County Council Public Safety Committee Meeting

101 N. Main Street, Lancaster, SC 29720

Tuesday, January 10, 2017

Council Members present were Brian Carnes, Larry Honeycutt and Billy Mosteller. Also present were Steve Willis, John Weaver, Sherrie Simpson, Chelsea Gardner, Kim Hill and various Department Heads. A quorum of the Lancaster County Public Safety Committee was present for the meeting.

The following press was notified of the meeting by e-mail or by fax in accordance with the Freedom of Information Act: *Lancaster News*, *Kershaw News Era*, *The Rock Hill Herald*, *Fort Mill Times*, Cable News 2, Channel 9 and the local Government Channel. The agenda was also posted in the lobby of the County Administration Building and on the county website for the required length of time.

Call to Order

Chairman Brian Carnes called the meeting to order at 8:00 a.m.

Approval of the agenda

Larry Honeycutt moved to approve the agenda as written. Seconded by Billy Mosteller. Passed 3-0.

Citizens Comments

There were no citizens that came forward for comments.

Discussion / Action Items

Budget review.

Kim Hill, Budget Analyst, and the various departments reviewed the budget requests attached as schedule A.

Committee members heard from all the departments within the Public Safety Division.

Chairman Brian Carnes changed the time of the Public Safety Committee Meetings from 8:00 a.m. to 5:00 p.m. on the second Tuesday of each month.

Adjournment

Larry Honeycutt moved to adjourn the committee meeting. Seconded by Billy Mosteller.
Passed 3-0.

Respectfully Submitted:

Approved by the Public Safety Committee

Sherrie Simpson
Clerk to Council

Brian Carnes, Chairman

Agenda Item Summary

Ordinance # / Resolution#:

Contact Person / Sponsor: Sheriff Barry Faile

Department: Sheriff's Office

Date Requested to be on Agenda: Next available

Issue for Consideration: Sheriff Faile would like to notify the Public Safety Committee of the Justice Assistance Grant applications that have been submitted (applied for) for 2017.

Points to Consider: The following table shows each application, the amount and the match to be considered.

	Application #	Grantor	Match	Total
Narcotics Agent	AG17037	\$127,879.00	\$14,206.00	\$142,085.00
Community Services Officer	AG17025	\$137,517.00	\$15,278.00	\$152,795.00
DV Investigator-CONTINUATION	AG17022	\$71,850.00	\$7,982.00	\$79,832.00
Drug Lab Chemist	AG17024	\$183,936.00	\$20,437.00	\$204,373.00
Tag Readers	Top of Form AG17062 Bottom of Form	\$69,300.00	\$7,700.00	\$77,000.00

Funding and Liability Factors: Once the grant(s) expire, council would absorb costs of continuing.

Council Options: Sheriff Faile would like to present highlights of the grant applications at the next Public Safety Committee meeting.

Recommendation: If the grant applications are approved, I would like to be in a position to continue with the Position(s) that have been applied for. Once the initial grant is over, the financial impact will be for maintaining The position(s) and day-to-day costs. During the initial grant period, we will have had time to plan for absorbing The costs associated with maintaining the positions.

Agenda Item Summary

Ordinance # / Resolution#:	Discussion/ Information Item
Contact Person / Sponsor:	Barry Faile
Department:	Sheriff
Date Requested to be on Agenda:	February 13 th Council Meeting/ February 14 th Public Safety Committee

Issue for Consideration:

Attached is information regarding a grant for the Sheriff's Office. This is an application only, not an awarded grant.

Points to Consider:

This is a 100% grant so no formal Council action is required; however, we will discuss this at the Public Safety Committee level to make sure they have full information on the grant and the program objectives.

The grant does involve additional personnel but everyone recognizes going in that there is no guarantee the positions will remain funded at the conclusion of the grant period. This will be determined by the results of the program and the desire of the County Council then serving.

The grant is a Building Neighborhood Assets grant. The focus is on addressing crime and improving relationships between community members and law enforcement.

Funding and Liability Factors:

Building Neighborhood Assets grant – 100% grant funded at \$844,168 over a three year period.

Council Options:

No action required as this is a 100% grant.

Staff Recommendation:

No action needed.

Committee Recommendation:

To be reviewed with Public Safety Committee.

MEMORANDUM OF UNDERSTANDING

Between Lancaster County Government and Partners

ENFORCEMENT PARTNERS:

Lancaster County Sheriff's Office Lancaster Police Department

GOVERNMENTAL PARTNERS:

Mayor, City of Lancaster Chairman, Lancaster County Council
6th Judicial Circuit Solicitor's Office Lancaster County Public Defender

COMMUNITY STAKEHOLDER PARTNERS:

University of South Carolina-Lancaster	NAACP
Lancaster County Recreation Department	Lancaster Chamber of Commerce
Lancaster County School District	Coalition for Healthy Youth
Lancaster Alternative Policing Strategies (LAPS)	Alcohol and Drug Abuse Services
Lancaster Juvenile Drug Court	Department of Social Services
Learn Television	Lancaster Adult Literacy Council
YouthBuild/CIS	J. Marion Sims Foundation
Partners for Youth Foundation	Hope on the Hill
Palmetto Citizens Against Sexual Assault	United Way of Lancaster County
Lancaster Fatherhood Project	

FAITH COMMUNITY STAKEHOLDER PARTNERS:

Faith Hope Victory Christian Church The Hope Center Church

History of the Collaboration

The 6th Circuit Governor's Youth Council was established in 1998 and comprised of over thirty public, private, civic, and faith based entities from Lancaster County, South Carolina. Based on the national model, Communities That Care, this network included representatives from law enforcement, social services, juvenile justice, education, health, and victim's services. For the first five years, the focus of this partnership was the prevention of five problem youth behaviors (substance abuse, teen pregnancy, dropout, violence, and delinquency). Armed with a rigorous community assessment, the Council was successful in raising over \$15 million dollars in local, state, and federal funding to implement a wide range of school and community based prevention programs. During that time, alcohol and drug use was reduced 20%, teen pregnancies declined 10%, and truancy referrals to family court were lowered a staggering 80%. In 2001, the council assisted in the formation of a Child Advocacy Center, a nationally recognized model for conducting investigations of child sexual assault. This center will become fully accredited by the National Children's Alliance in October.

Beginning in 2001, the Council broadened their mission to include adults, focusing on domestic violence, sexual assault, adult literacy, and parenting. Their work in this domain has included the planning of an adult drug court, development of a fatherhood engagement program, and in 2004, an interdisciplinary review team to study the growing problem of sexual assault and domestic violence. This team, comprised of law enforcement, social services, victim's services, and solicitor, conducted an exhaustive review of best practice literature related to the identification, prosecution, and treatment of domestic violence/sexual assault.

Partner Participation in Application Development

In development of the proposed application, a series of public meetings were conducted throughout the months of April and May, 2016 to outline concerns related to crime hot-spots, review a proposed planning framework (Risk Terrain Modeling), seek input into the planning design, and recruit participants for the overall planning and implementation effort. Approval was secured from City and County Councils, Mayor's Office, Sheriff's Office, and Police Department. Outreach and involvement during this process included the Executive Director and Board of the local victim service agency (Rape Crisis and Domestic Violence), thirty five churches throughout the county, Executive Director of the NAACP, representatives from local non-profit organizations, and range of potential services relevant to crime reduction (adult education, workforce development, etc.). Local stories related to the effort were published in the sole newspaper in Lancaster, as well as presentations at local civic groups (e.g. Rotary).

Mission of the Endeavor

The mission of the project is to reduce crime and improve community safety, improve relationships between police agencies and community members, and support

neighborhoods in the design and implementation of effective approaches in targeted communities.

Major Principles Guiding Development of the Project

Three core elements have been embraced by the planning committee. First, the project is driven by high quality data related to the incidence of crime and full range of potential environmental crime drivers derived from social indicator databases. Second, the project focuses on the location of crime as an important factor aligned with unique risk factors that differ from place to place throughout the county. Finally, the proposed solutions to ameliorate these problems should be obtained from evidence-based research and emphasize engagement between enforcement and community stakeholders in planning and implementation.

Lead Advisory Team / Convener of the Planning & Advisory Team

The following individuals will be responsible for leading the overall planning and developing process

Project Coordinator (VACANT) – to be hired

Barry S. Faile – Lancaster County Sheriff

Krystal Stroud

Scott Grant- Lancaster Chief of Police, Interim

Charlene McGriff – Lancaster County Council, District Five

Research Team Members

Dr. Harold Holder – Pacific Institute for Research and Evaluation (PIRE)

Michael George – Pacific Institute for Research and Evaluation (PIRE)

Dr. Les Kennedy-Rutgers University, School of Criminal Justice

Dr. Joel Caplan-Rutgers University, School of Criminal Justice

Dr. Paul N. McKenzie – Southeast Center for Strategic Community Development

These individuals will meet bi-weekly during the first three months of the project, and monthly thereafter. A program implementation plan has been devised that outlines specific tasks, responsible party, and timeline. The Project Advisory Team will oversee implementation, troubleshooting any obstacles that may impede or delay progress. Minutes from all meetings will be maintained and incorporated into a Project Replication Manual.

Roles and Responsibilities for LAW ENFORCEMENT PARTNERS

As part of a grant submission under the Byrne Criminal Justice Innovation Program, the Lancaster County Sheriff's Office and Lancaster Police Department supports the grant application and is committed to provide the following:

1. Continue to serve on the Project Advisory Team, to identify, assess, and respond to crime hot-spots and the unique risk factors that drive this crime.
 2. Participate in the Risk Terrain Modeling and ACTION training to be conducted by Rutgers University during year one, with ongoing follow up throughout the three year tenure of the grant project.
 3. Assist in collaborative planning of interventions derived from evidence based research to address identified risk factors.
 4. Assist in drafting the grant narrative, budget and budget justification as necessary.
 5. Serve as a subcontract partner, providing services as outlined in the grant narrative and budget justification.
 6. Work to ensure an inclusive and participatory format that ensures engagement in and acceptance of the planning process and specific outcome expectations by key community stakeholders.
 7. Assist with collection of all requisite data as outlined in the grant narrative, and participation in the evaluation design over three full years.
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Roles and Responsibilities for GOVERNMENTAL PARTNERS

As part of a grant submission under the Byrne Criminal Justice Innovation Program, **the Mayor, City of Lancaster; Chairman, Lancaster County Council; 6th Judicial Circuit Solicitor's Office; Lancaster County Public Defender** supports the application and is committed to provide the following:

1. Continue to serve on the Project Advisory Team, to identify, assess, and respond to crime hot-spots and the unique risk factors that drive this crime.
 2. Participate in the Risk Terrain Modeling and ACTION training to be conducted by Rutgers University during year one, with ongoing following up throughout the three year tenure of the grant project.
 3. Assist with neighborhood revitalization efforts, planned demolition, clean up and community improvement strategies recommended through the ACTION planning element of the project.
 4. Assist in collaborative planning of interventions derived from evidence based research to address identified risk factors.
 5. Assist in drafting the grant narrative, budget and budget justification as necessary.
 6. Work to ensure an inclusive and participatory format that ensures engagement in and acceptance of the planning process and specific outcome expectations by key community stakeholders.
 7. Assist with collection of all requisite data as outlined in the grant narrative, and participation in the evaluation design over three full years.
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Roles and Responsibilities for GOVERNMENTAL PARTNERS

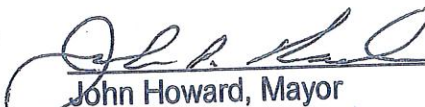
As part of a grant submission under the Byrne Criminal Justice Innovation Program, the University of South Carolina-Lancaster; NAACP; Recreation Department; Chamber of Commerce; Lancaster County School District; Coalition for Healthy Youth; Lancaster Alternative Policing Strategies (LAPS); Alcohol and Drug Abuse Services; Juvenile Drug Court; Department of Social Services; Learn Television; Adult Literacy Council; YouthBuild/CIS; Partners for Youth, Foundation; Hope on the Hill; Palmetto Citizens Against Sexual Assault; United Way of Lancaster County; Lancaster Fatherhood Project supports the application and is committed to provide the following:

1. Serve on the Project Advisory Team, to identify, assess, and respond to crime hot-spots and the unique risk factors that drive this crime.
2. Designate one representative to participate in the Risk Terrain Modeling and ACTION training to be conducted by Rutgers University during year one, with ongoing following up throughout the three year tenure of the grant project.
3. Assist in collaborative planning of interventions derived from evidence based research to address identified risk factors.
4. Assist in drafting the grant narrative, budget and budget justification as necessary.
5. Work to ensure an inclusive and participatory format that ensures engagement in and acceptance of the planning process and specific outcome expectations by key community stakeholders.
6. Assist with collection of all requisite data as outlined in the grant narrative, and participation in the evaluation design over three full years.

As a member of the 6th Circuit Planning and Development Team, we fully support the grant application to the Byrne Criminal Justice Innovation Program. We have worked hard to develop a set of intervention strategies to increase collaboration and increase the safety and well-being of women and children in our community. We are committed to work together to achieve all project goals and assist with implementation of the proposed strategies outlined in the grant narrative. Furthermore, we believe that the project budget as outlined is adequate to meet the needs of the 6th circuit.


Steve Willis, Administrator
Lancaster County

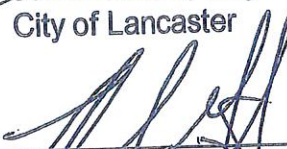
2-2-17
Date


John Howard, Mayor
City of Lancaster

2-2-2017
Date


Barry Faile, Sheriff
Lancaster County Sheriff's Office

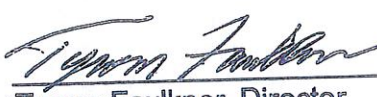
2-2-17
Date


Scott Grant, Interim Chief
Lancaster Police Department


1/31/2017
Date


Charlene McGriff, Director
Palmetto Citizens Against Sexual Assault


1-31-17
Date


Tyrom Faulkner, Director
Lancaster Fatherhood Program


01/30/2017
Date


Heather Mueller, Co-Chair
Coalition for Healthy Youth

1.31.17
Date


Dr. Gene Moore, Superintendent
Lancaster County School District

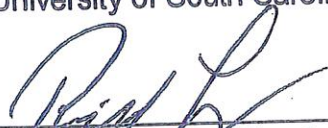
1/31/17
Date


Dr. Walter Collins, Dean
University of South Carolina-Lancaster

2/1/17
Date


Dr. Paul N. McKenzie, Director
SCSCD

1/29/17
Date


Reginald Lowery, Director
CIS of Lancaster


01/25/17
Date


Donna Herchek
Alcohol and Drug Services

3/1/17
Date


Richie Knight, Station Manager
Learn TV

1/23/17
Date


Rev. Wayne Murray
NAACP

1/31/17
Date


Mike Barnes
Lancaster County Recreation Dept.

1-31-17
Date


L. Dean Faile, President
Lancaster Chamber of Commerce

1-31-17
Date



Mike Lifsey Date 1/30/17
Lancaster County Public Defender


Walter Quinn, Director Date 31 Jan 17
Counseling Services of Lancaster


Lynn Oliver Date 01-30-2017
S.C. Dept. of Probation



Tamara Green Garris, Director Date 2/1/2017
Lancaster Alternative Policing Strategies


Ben Dunlap Date 1/30/17
Lancaster Juvenile Drug Court


Dr. Kim Linton, Director Date 1-31-17
Lancaster Adult Literacy Council


Terry Thompson, Director Date 1-30-17
Dept. of Social Services- Lancaster



Bishop Rodney Hamright Date 1-25-17
The Hope Center Church


Reverend AnThony Pelhern Date 1-31-17
Faith Hope Victory Christian Church


Sharon Novinger, Director Date 1-25-17
Partners for Youth Foundation


Melanie Outlaw, Director Date 1/30/17
United Way of Lancaster County


Ellen Cooper, Director Date 1/31/17
Catawba Public Health


Lester Belk Date
Hope on the Hill

NOTE: a Memorandum of Understanding is not a contract.

BUDGET JUSTIFICATION

CATEGORY	JUSTIFICATION	PLANNING	YEAR 2	YEAR 3	TOTAL
PERSONNEL					
Project Coordinator	One full time position oversees all aspects of project planning and implementation, including assistance with data collection, reporting, subcontract management, scheduling, and assistance with community engagement activities.	\$45,000	\$45,000	\$45,000	\$135,000
Community Oriented Enforcement Liaisons	Three full-time officers, one for each enforcement region to conduct community meetings or forums, assist with data collection, and interface with community organizations in the network. \$35,000 average scale salary per year x three individuals.	\$0,000	\$70,000	\$70,000	\$140,000
	TOTAL PERSONNEL:	\$0	\$115,000	\$115,000	\$275,000
FRINGE					
	Includes FICA (7.65%), state retirement (16.39%) and health (\$13,073). All benefits are provided as per county policy.				
	TOTAL FRINGE:	\$19,791	\$72,511	\$72,511	\$164,813
TRAVEL					
Travel to technical assistance	As per recommendations in the RFP, funds to send three individuals to two meetings. Includes airfare (\$600), hotel (\$800), per-diem (\$40) and ground transportation (\$50) or \$1,490 per person x 3 individuals x two trips.	\$8,940	\$8,940	\$8,940	\$26,820
Other travel to project related training	Funds to send three individuals CPTED training (see Contractual). Includes airfare (\$600), hotel (\$800), per-diem (\$40) and ground transportation (\$50) or \$1,490 per person x 3 individuals.	\$0	\$4,470	\$4,470	\$8,940
	TOTAL TRAVEL:	\$8,940	\$13,410	\$13,410	\$35,760

CATEGORY	JUSTIFICATION	PLANNING	YEAR 2	YEAR 3	TOTAL
SUPPLIES					
Training Supplies	Includes mailing supplies, markers, easel pads, and printing.	\$2,000	\$2,000	\$2,000	\$6,000
Office Supplies	General office photocopying paper, file folders, labels, legal pads, printer cartridges, and diskettes.	\$500	\$500	\$500	\$1,500
	TOTAL SUPPLIES	\$2,500	\$2,500	\$2,500	\$7,500
CONTRACTUAL					
Rutgers University, School of Criminal Justice	Cost for on site training and support during planning, includes five full days training in Risk Terrain Modeling (\$1,500 x 5 = \$7,500), one year planning support (\$11,500), statistical support for computer modeling (\$3,750), travel (\$3,000), data entry and cleaning (\$3,000), materials and books (\$2,000) = \$30,750, plus 26% university indirect costs (\$7,995). Includes ongoing training and support in years two and three (\$18,000), travel (\$2,000) data support (\$3,000), and statistical support for computer modeling (\$5,000) = \$30,000 per year, plus 26% indirect.	\$38,745	\$37,800	\$37,800	\$114,345
Pacific Institute for Research and Evaluation (PIRE)/ Southeast Center for Strategic Community Development	Costs for Research Team to conduct process and outcome evaluation. Includes faculty time (15% - \$17,100), fringe (28%), supplies (\$500), plus travel (15 trips each year: \$4,000), online support. Increases to 20% time in years two and three, adds data entry (\$5,000).	\$28,750	\$45,000	\$45,000	\$118,750

CATEGORY	JUSTIFICATION	PLANNING	YEAR 2	YEAR 3	TOTAL
CONTRACTUAL					
YouthBuild/CIS	Costs associated with planned demolition and clean up of vacant and blighted properties in crime hot spots, with assistance of YouthBuild students. Average of \$6,200 per property time six properties.	\$0	\$21,000	\$21,000	\$42,000
InfoUSA	Cost of marketing database subscription for use in securing data points for GIS crime maps (etc., liquor stores, ATMS, banks, parks, etc.).	\$2,000	\$1,000	\$500	\$3,500
Crime Prevention Through Environmental Design (CPTED)	Costs for tuition for three individuals on planning team to be trained in CPTED and assist with local environmental assessment. \$1,167 per person x three individuals, new team trained in years two and there.	\$3,500	\$3,500	\$3,500	\$10,500
Operation Ceasefire	Costs associated with implementation of Operation Ceasefire, in partnership with a network of community churches. Includes training (\$11,000), meeting supplies (\$1,000), and 2,400 hours of community patrols conducted by five individuals (\$15 per hour), recruited from churches and trained in the model.	\$0	\$36,000	\$36,000	\$72,000
	TOTAL CONTRACTUAL:	\$72,995	\$144,300	\$143,800	\$361,095

TOTAL COSTS: \$149,226 \$347,721 \$347,221 \$844,168

I. STATEMENT OF THE PROBLEM (25%)

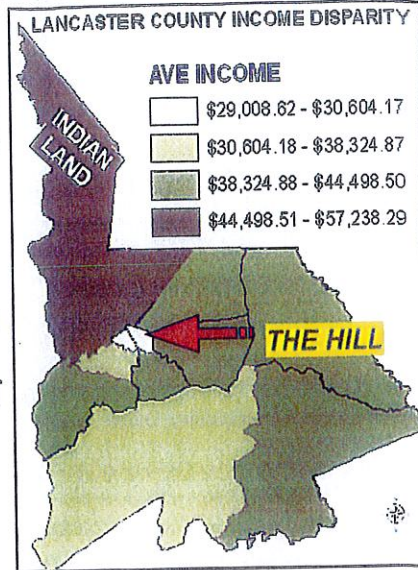
A. History of the Neighborhood, Assets, & Challenges

During the recession, Forbes Magazine published the top 10 most vulnerable towns in the U.S. Lancaster, South Carolina topped the list. Forbes cited unemployment twice the U.S. average, double the poverty rate, and 30% of adults lacking a high school diploma. Likewise, a recent FBI Uniform Crime Report, ranked the Top 20 Most

Dangerous Cities in South Carolina— Lancaster ranked second most dangerous, in part due to a homicide rate five times the U.S. average. That a small county would gain such notoriety is surprising. Although some associate drug use, violence, or gang affiliation with large urban centers, the rate of these problems in many rural towns often exceeds larger cities or boroughs. Such is the case in Lancaster.

The proposed project is based on a partnership of over fifty public, private, civic and faith-based organizations (see MOU) that came together in 2003 to address violence, substance abuse, and crime. The work of this network has been staggering and begins with a rigorous community assessment with over 200,000 surveys distributed to business leaders, service providers, youth, and parents, a community survey mailed to 20,000 homes, county forums conducted with over 3,500 attendees and an archival data warehouse with 100 datasets detailing poverty, addiction, employment, and health. Likewise, data was secured detailing every arrest in the county, date, time, location, victim and perpetrator demographics, over the course of the last 18 months.

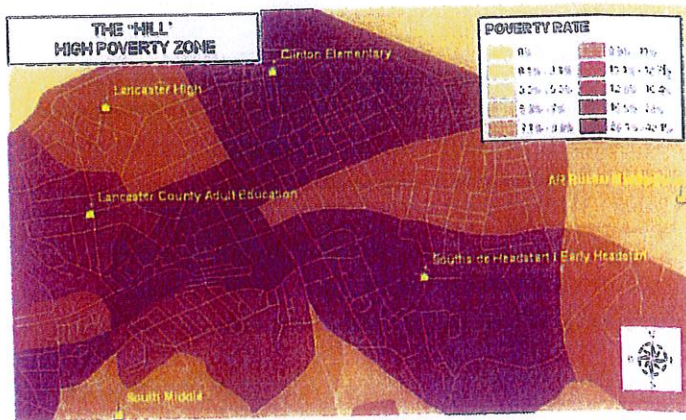
The results of this analysis reveal a disturbing pattern of crime and social distress organized predominantly in two geographic areas, as in may ways, Lancaster County represents a



"tale of two cities." Over the past century, textile manufacturing has dominated the Lancaster economy, with several textile mills and the largest finishing plant in the U.S. These jobs required little formal education and thus spawned a culture where educational achievement was viewed to have little value. Unfortunately, in 2005 all mills and finishing plants were closed, and the jobs that they provided are gone. Poor, undereducated, with almost non-existent business infrastructure, the future outlook for this area is dismal.

The area most affected, and first focus of the proposed project, is located in a cluster of neighborhoods known as "The Hill," five block groups spread out over two census tracks, and home to 5,460 residents—the primary source of drug trafficking in the county, as well as prostitution, and site of a large public housing complex. Although still poor, at one time The Hill was a vibrant community, still held in high regard by older African-Americans—now home to the most minority isolated schools, with highest poverty (66%) and lowest graduation rate (74%) in the county, in addition to the highest rates of murder, burglary, sexual assault, and second highest for assault and robbery (as depicted in chart on page 1).

In the past five years the solicitor's office has seen a staggering 800% increase in drug-related cases. In 2011, drug offenses represented only 10% of all cases prosecuted, but now accounts for over 40%. One in four probation violations are drug related, and a third test positively for drugs each year. The majority of drug offenses are African American and Hispanic, predominantly male (73%).



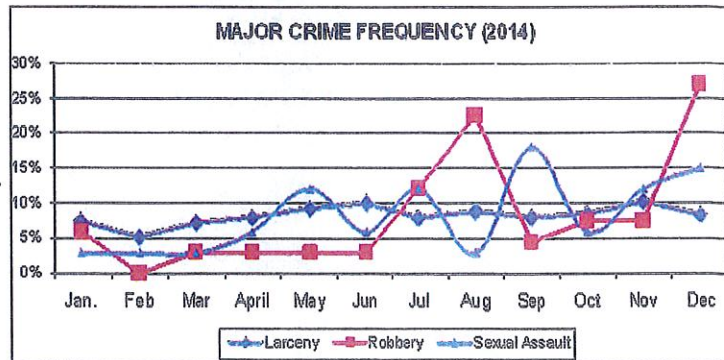
At the other extreme of the continuum lies the Indian Land community. Located across the border from Charlotte, North Carolina, Indian Land represents the fastest growing area in the state, and 26th in the nation for growth. Comprised mainly of affluent professionals or retirees, Indian Land has become the epicenter for motor vehicle theft (ranked 1st in the county), larceny (1st), burglary (3rd), and youth drug use, which surpasses the national average—66% of these youth report the use of alcohol, 17% have sold drugs, 37% used marijuana, and 7% cocaine.

A wide range of factors separate these two target regions, from unemployment to adult educational attainment, access to adequate lighting to abandoned or blighted buildings. The disparity between these two regions is staggering. The average income for residents from The Hill is 67% less than in the Indian Land. In fact, 27% of homes in The Hill reported an income of less than \$10,000 during the last census.

Although the proposed project will involve a rigorous data collection and analysis framework to be described later, project leaders have begun

the process of securing social indicator data to be employed during a 9 month planning phase. For example, a growing concern exists with regards to the

CRIME INDICATOR	LANCASTER
Adult Forcible Rape (ranking)	7 th
Rape Clearance Rate	61%
Juvenile Forcible Rape (ranking)	26 th
Violent Romantic Relationships	↑ 15%
Child Sexual Assault Victims	7 th
Overall Sexual Violence Cases	↑ 16%

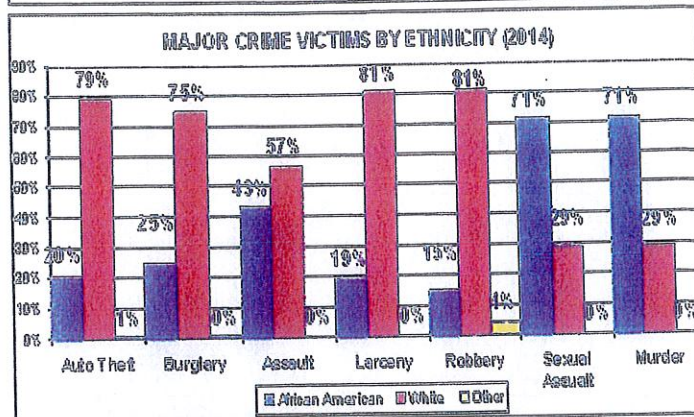
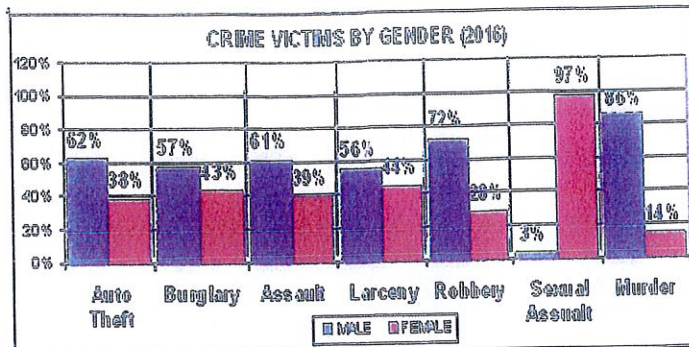


county's state ranking with regards to criminal sexual assault, as outlined in the table above.

Likewise, the date, time, GIS mapping of major crimes has begun, as well as analysis of victim characteristics such as age, race, gender, and residence. Although a staggering level of data is available, without Federal grant resources, the technical support and training necessary to formulate evidence based strategies to ameliorate these concerns will not be available.

In addition to work conducted to formulate the cross-sector collaborative, identify and engage a research partner, and begin the data collection

process, a tremendous level of effort has been taken to mobilize community residents, and facilitate trust and engagement. In July 2016, a group of 40 volunteers spent

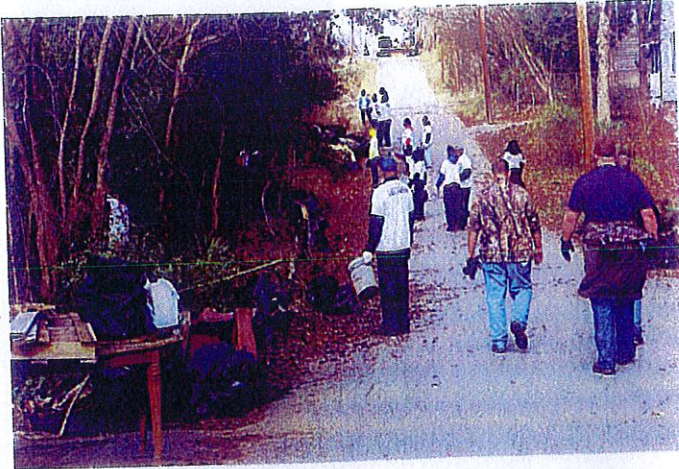


twelve weeks canvassing neighborhoods, with the goal of knocking on the door of every home, 3,718 households, in the aforementioned neighborhood described earlier as The Hill. In addition to engaging residents in conversation, invitations were issued to a series of community forums, replete with food, door prizes, and information on available local resources including health, education, childcare, and employment. A key focus of these activities was engaging residents in discussion and soliciting input with regards to neighborhood improvement.



The success of these forums resulted in the formation of Lancaster Pride, headed by a local businessman and the mayor. The genesis occurred during a meeting of Project Advisory Team, when a local banker said, "why don't we just start at the beginning of a street, painting one house

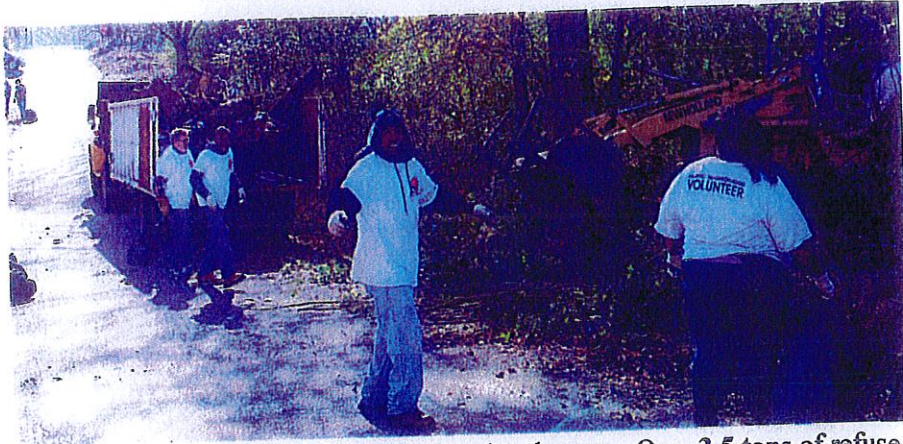
after another, until we complete the entire street, then move on to the next one until we've covered the entire neighborhood?" The idea was simple and scary. \$20,000 was raised along with almost 200 volunteers, including law enforcement, who then



set out to begin the process. On the first Saturday, work was confined to picking up trash and making inquiries

to as to any needed painting or basic repairs.

As the day unfolded, an



interesting thing occurred--residents came out and joined in the clean up. Over 3.5 tons of refuse, old tires, abandoned furniture, and fallen tree limbs were hauled off, and work orders compiled for over 85 homes, ranging

from exterior painting to porch repairs, roofing, or window replacement. Habitat for Humanity has now joined the effort, along with several area



churches. This strong outreach, still in operation, provides a significant foundation for the proposed Byrne Project.

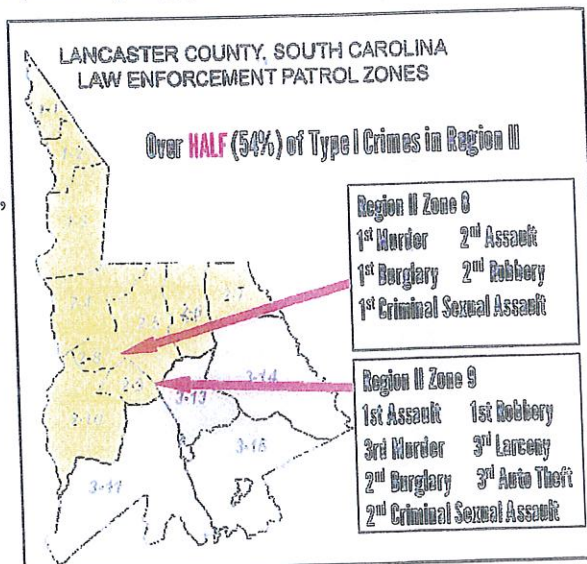
B. Geographic Boundaries Of The Targeted Neighborhood Or Community

The proposed service area is Lancaster County, South Carolina, located at the northern tip of the state, adjacent to the North Carolina border. It is comprised of the cities of Lancaster (county seat),

	LANCASTER COUNTY	THE HILL	INDIAN LAND
Population	83,160	5,460	11,223
White	72%	14%	93%
African American	23%	85%	5.9%
Hispanic	5%	1.4%	1.1%
Child Poverty	28%	46%	3.5%

Buford, Heath Springs, Indian Land, and Van Wyck. The chart to the right summarizes demographics of the two target regions. Lancaster is predominantly rural, with the exception of the aforementioned Indian Land area, dispersed across 549 square miles. The Karsarda Index, revised to gauge distress in rural communities, rates 80% of counties in South Carolina as distressed, with the census tract containing The Hill (107.1) rated severally distressed. The county is comprised of four zip codes: 29058 (Heath Springs); 29067 (Kershaw); 29715 (Indian Land); and 29720 / 29721 (Lancaster).

Although the area is large, early projections suggest that the bulk of analysis, intervention and planning will focus on Region II, Zones 8 and 9, which comprises the bulk of The Hill, whose demographics described in the chart above.



II. PROJECT DESIGN AND IMPLEMENTATION

A. Goals, Objectives & Vision

The proposed program is consonant with the parameters of the BCJI core elements. The chart bellows represents each goal, objective, and action strategy, with each element detailed later in the narrative. While several evidence based strategies are described, the final framework will be amended and approved at the conclusion of a nine month planning phase.

GOAL 1: REDUCE CRIME AND IMPROVE COMMUNITY SAFETY IN LANCASTER COUNTY

ONE	During the 9 month planning phase, identify, verify, and prioritize crime hot spots within the targeted neighborhoods. STRATEGY: <u>Risk Terrain Modeling (RTM), GIS Crime Mapping</u>
TWO	Finalize the <u>cross-sector management team</u> for participating in devising a strategy, drawing on a continuum of approaches to address crime drivers. STRATEGY: <u>Rutgers University Risk Terrain Modeling Training</u>
THREE	Conduct analysis of crime drivers and assessment of needs and resources, with support from law enforcement, research team, and community partners. STRATEGY: <u>Rutgers University ACTION planning model</u>
FOUR	Using the Assessment, RTM queries, and GIS maps, develop a 24 month plan, detailing evidence based strategies to address unique crime drivers. STRATEGY: <u>Rutgers University ACTION planning model</u>
FIVE	Conduct Environment Assessment of local policies, statutes, physical assets, risks, geographic features and resources, within the first six month of planning phase. STRATEGY: <u>Crime Prevention Through Environmental Design (CPTED)</u>

GOAL 2: IMPROVE RELATIONSHIPS BETWEEN POLICE AGENCIES AND COMMUNITY MEMBERS

ONE	Conduct a minimum of three community engagement forums in each enforcement zone during the nine month planning phase. STRATEGY: <u>Community Enforcement Liaison Officers</u> , trained in engagement and community based patrols
TWO	Identify and finalize targeted blighted or abandoned properties in high crime areas and conduct planned demolition and neighborhood cleanup. STRATEGY: <u>YouthBuild/CIS in partnership with Cox Construction</u> .
THREE	With assistance from Faith Community Partners, plan and implement an evidence based crime reduction, community mobilization model employing a public health framework. STRATEGY: <u>Operation Ceasefire, Faith Partners, Community</u>
FOUR	With support from legal aide, conduct a series of expungement workshops to assist first time offender of a prior criminal conviction seeking s the record be sealed or erased. STRATEGY: <u>Expungement Clinic</u>

The overall project design has been devised with support from a Research Team (Section 2B) and formulated into three distinct phases, as outlined in the graphic to the right. While

START UP (First 3 Months)	PLANNING (Next 9 Months)	STRATEGY DEVELOPMENT : IMPLEMENTATION (Y2 & 3)
Convene Cross Sector Management Team and Research Team	Analyze Target Area Crime & Drivers Using Diverse Data Sources & Stakeholder Input	Synthesize Findings And Select Evidence-Based Strategies

much data has been secured including the incidence of gang related crime, drug trafficking, property crime, and a homicide rate five times the national average, the planning team remains tentative until the completion of the planning phase, with assistance of Rutgers University.

B. Planning and Research Partner (RP) or Research Team (RT) Role.

1. How the Project Will Accomplish Expected Outcomes/Goals/Objectives

All aspects of the proposed project, from planning, implementation, community mobilization, to evaluation have been guided by four key principles, derived from a review of literature related to place-based crime analysis. The approach described in the narrative therefore emphasizes:

- The Use of Extensive Rigorous Data and Research to Guide Program Strategy
- A Strategy for Engaging Community in Shaping Crime Prevention and Revitalization
- A Plan for Integrating Crime Control Efforts With Revitalization Strategies
- Collaborating With Cross-Sector Partners To Tackle Problems From Multiple Angles

2. Research Team Roles & Responsibilities throughout Entirety of the Grant

During development of the project, an extensive review of literature was conducted with regards to place-based crime analysis. The results revealed one entity dominating the scientific literature—Dr. Les Kennedy at Rutgers University. In response, a team from Lancaster flew to meet with Dr. Kennedy and learn about Risk Terrain Modeling, a data analysis framework for use in determining place based solutions to crime. His department leads the field of crime analysis, with over 200 publications and awards, and architect of what has become the benchmark model for diagnosing how landscape features interact to create unique settings for crime. Drs. Les Kennedy and Joel Caplan have agreed to train 20-30 local stakeholders on Risk Terrain Modeling and the ACTION Planning framework in Lancaster. Based on Rutgers recommendations, the following are among those included in the training:



Sheriff	Police Chief	County Administrator	Mayor
Recreation Department	Adult Education	Planning and Zoning	NAACP
School District	Ministerial Alliance	Health Department	Mental Health
Juvenile Justice	Juvenile Drug Court	Addiction Services	Social Services

In addition to training and guidance provided by Drs. Kennedy and Caplan, the Research Team will be headed by Dr. Harold Holder /



Michael George, of the Pacific Institute for Research and Evaluation (PIRE), a nationally recognized research center with extensive experience in both process and outcome evaluation, including Randomized Control Trials projects, and large-scale statewide initiatives. Dr. Holder has published more than 150 scientific papers in refereed journals and collected volumes, including international research in Australia, Brazil, New Zealand, Canada, Mexico, Israel, Denmark, Great Britain, Germany, Italy, Switzerland, Sweden, Norway, Finland, and Poland. Recently, he was given a Lifetime Achievement Award from the Research Society on Alcoholism, the first such award by this organization since 1996.



Joining them is Dr. Paul N. McKenzie of the SE Center on Strategic Community Development, who has served as Principle Investigator on over 30 Federal grants, co-authored two books and numerous research articles. Together, they will conduct process monitoring and outcome evaluation of the RTM /ACTION Intervention framework and author all annual reports. The proposed project has been designed to include extensive time and support from the Research Team, on-site in Lancaster, over three years, as well as electronic support on a weekly basis.

3. Describe And Provide Evidence Of Types And Quality Of Data Sources

In addition to the data to be secured through the RTM framework conducted by Rutgers, there is a staggering data warehouse available to the Research Team and Project Leaders. A key element begins with the Law Enforcement Records Management System (LERMS) employed by both the Sheriff's Office and Police Department. This MIS allows comprehensive queries, both short term and longitudinal, for incidence and arrest reports, calls for service, and criminal histories, all of which includes address, latitude and longitude, date, time, and extensive victim and perpetrator demographics. Next, a longitudinal data warehouse



has been devised, comprised of over 100 indicators on education, health, poverty, familial structure, immigration status, linguistic capacity, and employment. Likewise, Youth Risk Survey data has been secured for every student in the county, grades 7-12, since 2002. In the past three years, these surveys have been administered three times a year, and contain a range of behavioral and attitudinal indicators. Survey data is also available from community household surveys conducted every two years. Other data includes the MIS systems from the local Department of Juvenile Justice, Probation and Parole, Rape Crisis Center, and five years of focus groups. Dr. Paul N. McKenzie and Sheriff Office Crime Analyst will be responsible for integrating and aligning all data sources into a project management framework for use in the evaluation, including GIS Maps.

C. Resident Engagement and Community Capacity

It is the sincere desire of the Planning Team to design the proposed project in a careful manner to ensure that the endeavor meets all target goals and objectives. To that end, the process of resident engagement began a full year before drafting of the grant proposal with extensive forums and discussion groups throughout the county. To date outreach sessions have taken place with City Council, County Council, Law Enforcement Advisory Team, Rape Crisis, Faith Community Forum (over 40 organizations), Stakeholders Session (over 50 individuals), and two open public forums (350 individuals). This same process is still in progress as described earlier (Lancaster Pride) and will continue with sessions scheduled monthly, highly beneficial to the local community regardless of the funding status of the proposed Byrne Innovation Grant.

D. Implementation Strategies and Activities

1. Evidence-Based or Evidence-Informed Policies and Practices

Although a staggering level of data has already been collected, this wealth of information requires a structured and repeatable process for its analysis in order to become actionable by

police in measured and transparent ways. The proposed framework suggests that if crime can be seen as situationally-located it is more likely to be mitigated and prevented¹. Risk Terrain Modeling (RTM), has been shown to effectively diagnose how features of a landscape interact to create unique settings for crime². This risk-based policing model enables law enforcement to better understand not only where crime is likely to occur, but also what environmental factors attract criminals and increase exposure and risk. Through the use of RTM and the ACTION planning framework, risk-based policing can achieve crime reductions while taking the primary focus off people and putting it on places that persistently enable illegal behaviors.

ACTION was formulated through a NIJ research grant at Rutgers University conducted across six US cities³. This standardized planning process facilitates problem solving, and was shown to reduce gun crimes 35%, motor vehicle thefts 33%, and robberies by 42%, each studied through experimental designs. The ACTION planning framework to be implemented is comprised of the following elements:

Assessment
Connections
Tasks
Interventions
Outcomes
Notifications

- **ACTION**—planning begins with constructing (or revising) a Crime Risk Assessment, identifying crime types and categories. Key stakeholders, (law enforcement, elected officials, community leaders, service providers, etc.) help identify crime patterns that interface with environmental factors, and promote proactive planning rather than reactive interventions.
- **CONNECTIONS**—Participants learn to identify factors that spatially correlate with priority crimes, identify valid and reliable data; develop new collection and management protocols; and articulate links between risk factors and their spatial influences to outcome events.
- **TASK management**— Participants learn to identify key individuals to guide development of intervention strategies, so responsibilities for risk management can be distributed accordingly.

¹ Lum, C. & Koper, C. 2013. Evidence-based policing in smaller agencies: Challenges, prospects, and opportunities. The Police Chief, 80(4), 42-47.

² NIJ National Study, Final Report: <http://www.rutgerscps.org/uploads>

³ Caplan, J.M. & Kennedy, L.W. 2016 Risk Terrain Modeling: Crime Prediction & Risk Reduction. CA:

- **INTERVENTION**—Unique spatial analyses (i.e. pin maps, clustering) guide development of interventions, using RTM to diagnose locations and through case studies and table-top exercises, develop strategies to mitigate environmental attractors and reduce crime, both short and long term.
- **OUTCOME** evaluation—Participants finalize an information system to facilitate ongoing evaluation, formulate goals and outcome measures, and establish data collection protocols to adjust intervention with fresh intelligence and feedback so as to improve the next iteration.
- **NOTIFYING** others—Participants learn how technology, media, and personal communications are utilized to share information, and promote a transparent, evidence-based, approach to managing community risks in ways tailored to specific real and perceived problems.

During the planning phase, Rutgers will conduct ACTION planning with a cohort of 20-30 Cross-Sector stakeholders, including the use of RTM software. During Phase II (years 2 and 3), Rutgers will consult on data analysis and implementation of crime and risk reduction strategies.

2. Research-Based Policies and Practices / Innovations

Although RTM has received national attention for its capacity to effectively diagnose how features of a landscape interact to create unique settings for crime, the bulk this work has targeted large urban areas. However, rural communities like Lancaster County often present unique challenges due to lack of infrastructure and resources found in larger communities. The proposed project will help continue the ongoing assessment of RTM, but in a rural locale, in a community with a significant history of rigorous data collection and community engagement.

How Applicant Will Disseminate Information and Updates about the Project

The local partnership currently maintains a Public Awareness committee with extensive experience in information dissemination. In addition to venues such as social media, newspapers, and state law enforcement networks, the University of South Carolina-Lancaster hosts an annual conference related to the unique challenges of conducting prevention in a rural context. Founded

through a SAMHSA grant, this conference has been sustained and now in the tenth year. In fact,

Dr. Harold Holder is a past keynote presenter, and an invitation has been extended to Dr.

Kennedy at Rutgers to present at the 2017 conference. Likewise, the partnership includes a local

cable station that has agreed to produce four 30-minute programs related to the project. Finally,

the Research Team is especially interested in contributing to the professional literature through

publications related to implementation and evaluation of the Lancaster project.

How Fiscal Agent Intends To Coordinate Efforts to Sustain Effective Practices

A key to the effort to sustain effective practices will involve planning towards

institutionalization. First, all strategies identified through the planning process will be

incorporated into the professional development protocol for current and future law enforcement

staff, county and city administrators, and other key leadership positions. Second, in other

communities that have employed the process, one likely outcome is a set of policy changes to be

adopted within various public or private entities. In such cases, these policies can lead to

sustained outcomes, well past the tenure of the grant application.

III. CAPABILITIES AND COMPETENCIES

A. Describe How The Fiscal Agent And Cross-Sector Partnership Will:

1. Monitor Strategy Implementation And Achievement Of Goals And Objectives

The single most important element in the proposed project, outside of the level of empirical

evidence in support of proposed interventions, is data. Quite frankly, resources are scarce and

needs in the community are far too severe to risk wasting time or money. Waiting till the end of

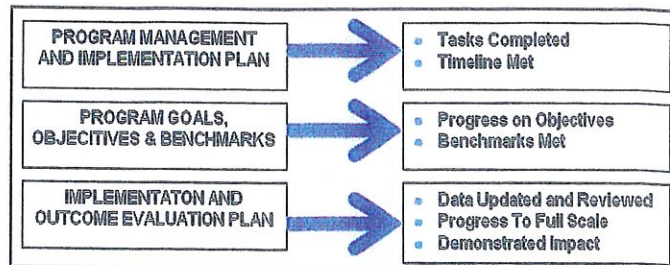
the grant in three years to determine the outcome is more akin to an autopsy, not an evaluation.

To that end, a rigorous process and outcome monitoring framework has been devised

The chief management and monitoring structure for the proposed project will include the

Project Advisory Group (see MOU for composition). During year one, the group will meet bi-

weekly during the first three months, and monthly thereafter. Three primary foci will drive the review process, the Project Management Plan, Goals and Objectives, and Evaluation Plan. Each element will be reviewed, updated, and revised if necessary. For example, the implementation plan contains key tasks, dates and benchmarks. The team will monitor operational status, and in cases where objectives are at risk, will provide



technical support and problem solving to ameliorate complications and ensure ongoing success.

2. Manage Day-To-Day Tasks And Activities During Implementation.

A full time Project Coordinator will be hired to oversee the grant project, operating under the direct supervision of the Lancaster County Sheriff and Project Advisory Team. A rigorous program implementation and management framework has been devised that articulate each key task, responsible party, and target date spanning the entire three year tenure of the grant. Tasks include planning, management, data collection, training, reporting, subcontract management, and ongoing monitoring of all activities, with feedback mechanisms to allow for programmatic adjustments throughout the process. A Project Advisory Team has also been described earlier, along with the meeting framework to oversee the implementation process.

3. Manage Subaward BCJI Funds.

No subawards are employed in the project. Service Subcontracts (Training, Research Partners, etc.) are monitored by the County Finance Director and Administrator to ensure timely delivery of all contractual services, and reviewed monthly by Sheriff and Advisory Team.

4. Facilitate Researcher/Practitioner Partnership, Data Collection and Analysis

The proposed project is the second large scale researcher - practitioner endeavor conducted within Lancaster County. Four years ago, the Sheriff's Office, Police Chief, Highway Patrol, and

the aforementioned Dr. Harold Holder conducted a project derived from extensive clinical trial studies that reduced alcohol related crashes 23%. Extensive data was collected, from archival sources, community surveys, and local enforcement, was then aggregated and analyzed on a monthly basis to help drive changes in intervention strategies. This project, currently being published by the Journal of Primary Prevention, positions Lancaster to further the researcher - practitioner partnership model and address the growing crime rate in the community.

5. Govern Changes Or Modifications To The Strategy.

As indicated earlier, the Team has established a rigorous review schedule to monitor status of all programmatic elements. Key performance indicators include:

1. Are project tasks completed according to the implementation timeline?
2. Is training and/or intervention strategies implemented with fidelity to the program models?
3. What problems or concerns have been identified that may complicate replication?
4. Do the proposed activities have their intended impact on participants?
5. Are additional recruitment or retention strategies required to support participation?

In cases where tasks, timeframes, or benchmarks are at risk, the team will provide technical support and problem solving to ameliorate the complications and ensure programmatic success.

6. Ensure Project And Fiscal Accountability.

All expenditures are monitored weekly by the fund custodian (Sheriff) with oversight from the County Finance Director, and approved during monthly county council sessions. Likewise, an independent financial audit is also conducted of all cost accounts within the county, including state and Federal grants.

7. Timely Performance Data, Semi-Annual Progress Reports, & Quarterly Financials

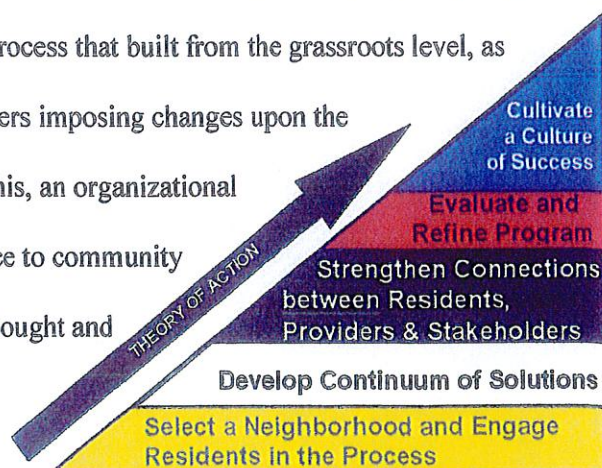
Lancaster County is well equipped in the management of state and federal grants, as well as the development and submission of timely reported related to performance or fiscal oversight.

B. Capacity to Lead Resident & Community Outreach and Trust Building

As indicated earlier, project leaders have already begun the process of community outreach and engagement. Sessions have taken place in a wide range of venues, varying formats, and facilitation styles. One unique element involves the use of an electronic Audience Response System that allows individuals to respond to PowerPoint questions anonymously using a remote control transponder. This approach was employed during a race relations workshop conducted to every law enforcement officer to discuss racial profiling and high-profile shootings in the media.

A significant key element in the proposed project is the Principal Investigator, Sheriff Barry Faile, one of the most trusted community leaders in South Carolina. Over the course of his extensive career, Sheriff Faile has earned a reputation for fairness, transparency, and laser focus on community engagement. During his tenure, he formed one of the first Victim's Advocate Units in South Carolina, created countywide Crime Watch patrols, organized a Violent Crime Task Force, secured national certification for the office, and awarded over \$4 million dollars in grants to combat crime.

The theory of action adopted during planning is based on the work of Dr. Geoffrey Canada, principal architect of the nationally recognized Harlem Children's Zone, one of the most successful place-based community enhancement efforts in history. Five important steps, represented in the graphic below, have been embedded in each step of the proposed project. The decision was made early on to establish a process that built from the grassroots level, as opposed to service providers or policy makers imposing changes upon the community from the outside. Because of this, an organizational structure was devised to provide a true voice to community residents during project planning. Much thought and deliberation was involved in selecting



members of the Advisory Team. It was important to recruit individuals that would be respected within the target neighborhoods, especially The Hill, and serve as important “permission gates” in accessing the involvement, input and mobilization of residents. This careful attention to the Advisory Team membership will be key in monitoring the proposed project, providing ample opportunity for members to make ongoing corrections and enhance target impacts.

C. Fiscal Agent Capacity to Manage Interagency, Cross-Sector Partnerships

The proposed Byrne Innovation Project is not the first Cross-Sector endeavor conducted by Lancaster County. In 2005, the county facilitated rigorous analysis sexual assault cases, from investigation, through prosecution and treatment. A Cross-Sector committee was devised that reviewed over 1,500 pages of research on best practices, conducted cases studies, and made recommendations to streamline the process and ensure successful evidence collection and processing, forensic medical examinations, and victim support throughout the process.

Likewise, members of the Project Advisory Team also participate on the Coalition for Healthy Youth, a network of over 40 public, private, civic, and faith based partners that started in 1998 to address community problems such as violence, substance abuse, and teen pregnancy. Data driven, with careful attention to evidence based intervention strategies that are culturally competent, the coalition has had a prolific impact on the including formation of a Fatherhood Engagement Program that has reconnected 500 absent fathers back into lives of their children; an award winning Tuancy Prevention project that reduced the number of truancy petitions to family court by 90%; the first Early Head Start program in South Carolina; a minority achievement gap initiative that produced a 60% increase in Black student enrollment in rigorous Advanced Placement courses; and an aggressive fundraising campaign that raised \$1.5 million dollars to fund college scholarships to low-income students.



IV. PLAN FOR COLLECTING DATA - PERFORMANCE MEASURES

A. Performance Management

1. Willingness & Ability to Collect and Report Performance and Outcome Data

A stellar Research Team has been assembled that, with support of the Leadership Team, are well qualified and committed to collect all required performance and outcome data, including the use of the Performance Measurement Tool (PMT). Also, the County agrees to comply with any mandatory requirements of the National evaluation, including onsite visits from evaluator.

2. Process for Measuring Project Performance

The Research Team will oversee data collection, with support provided from the Risk Terrain Modeling system. Target Class I crimes will be queried and mapped monthly, including all relevant place-based variable identified during RTM. A process evaluation will be employed to document the extent and nature of RTM implementation and its fidelity to the risk-based approach. The two main components that will be evaluated are 1) the RTM training conducted during the first six months; and 2) the application of RTM and the participation of stakeholders and key community partners in Lancaster County in the planning of RTM.

In addition, outcome data to be collected for Risk Terrain Modeling will include a range of geospatial elements (location of crime, day and time of occurrence, and latitude and longitude for use in GIS mapping), both victim and perpetrator data (age, gender, race and ethnicity, offense category, and criminal histories), and complete inventory of every potential environmental factor that may attract criminals and increase exposure and risk, such as:

Street Lighting	Vacant Homes/Lots	Public Parks	Gas Stations
ATMs and Banks	Alcohol Outlets	Local Businesses	College Campus

3. Steps Fiscal Agent Will Take to Develop a Performance Management Plan

In addition to tracking implementation process and performance, an outcome evaluation design

proposed for this project is a longitudinal or time series approach in which the implementation of a risk-based approach is treated as a natural experiment, using an interrupted time-series design. This will help avoid some of the methodological problems of simple pre-post designs (using averages over defined time periods). The time series design involves an examination of monthly observations over time, hypothesized to be affected by an intervention (in this case the reduction of specific classes of Class I crimes) in which the period prior to start of this project establishes a type of baseline both for level and pattern of these crimes. This allows for control for naturally existing influences, seasonality, auto-regression, population trends, etc. and then to test the statistical significant of the unaccounted for residual variation, for example, observed declines in Class I crimes independent of other factors, comparing pre-intervention to post-intervention.

B. Sustainability Plan.

1. Outline A Strategy For Sustainment When The Grant Ends.

In addition to an exemplary record of collecting and analyzing local data and community engagement, the partnership has also been successful in sustaining activities sponsored over the past decade, including a Fatherhood Engagement Program network of Afterschool centers, and Truancy Prevention project. A key element in the plan involves the availability five private foundations in the region, holding over \$100 million dollars, including a history of funding law enforcement related activities. Discussions have already taken place with two foundations, specially related to RTM implementation in Lancaster. In addition, business leaders have highlighted two significant obstacles to attracting businesses to the area: school quality and crime. As such, the Byrne Innovation Project is a key element in discussions related to solving these problems. This group has created a fund development campaign with the goal of raising \$2 million dollars to rebuild the community. The aforementioned \$20,000 to help with painting and repairs on The Hill was one of the first pledges made, and already making an impact.

Agenda Item Summary

Ordinance # / Resolution#:	Discussion/ Information Item
Contact Person / Sponsor:	Darren Player
Department:	Fire Rescue Director
Date Requested to be on Agenda:	February 13 th Council Meeting/ February 14 th Public Safety Committee

Issue for Consideration:

Attached is information regarding a grant for the Fire Rescue Service. This is an application only, not an awarded grant.

Points to Consider:

This is a 100% grant so no formal Council action is required; however, we will discuss this at the Public Safety Committee level to make sure they have full information on the grant and the program objectives.

The grant is an equipment only grant with no additional personnel provided.

The grant is mosquito control grant and involves equipment to conduct truck spraying. DHEC would provide the equipment and we would utilize an existing county truck for the program.

Funding and Liability Factors:

Mosquito Control Support grant – 100% grant funded at \$37,421. The spreadsheet from DHEC was locked as they have standard equipment so we could not adjust the print controls. The sum is handwritten on page 3.

Council Options:

No action required as this is a 100% grant.

Staff Recommendation:

No action needed.

Committee Recommendation:

To be reviewed with Public Safety Committee.

G. Budget Request

Use the budget spreadsheet to request items for which you would like to receive funds. If you are requesting items that are different from the suggested listed values, list your requested items under 'Other'.

Item	Budget Justification		Qty	\$/Unit	Total \$
SURVEILLANCE					
BG Sentinel 2 Mosquito Trap (Mandatory Ask)	The BG-Sentinel 2 trap is especially attractive for the <i>Aedes aegypti</i> mosquito, the <i>Aedes albopictus</i> mosquito, the <i>Culex quinquefasciatus</i> mosquito, and selected other species. (You must ask for this item and its accessories.)		2	\$223	\$446
DC Battery Pack, with charger (12 V/14 AmpHr)	Battery pack for BG Sentinel 2 Mosquito Trap		2	\$170	\$340
Human Skin Non-Toxic, Chemical Lure	Used in combination with the BG Sentinel 2 trap, a dispenser which releases a combination of mosquito attractants that are also found on human skin (ammonia, lactic acid, and caproic acid)		2	\$32	\$64
Octenol Lure, 2 grams	Used in combination with the BG Sentinel 2 trap, a lure containing the mosquito attractant octenol, which is also found on human skin		2	\$10	\$20
MOSQUITO CONTROL					
Truck-Mounted ULV Fogger: London Foggers Model 18-20 High Output ULV Aerosol Generator	A truck-mounted ULV fogger is needed for the application of mosquito adulticides for up to 150 feet away and can be used when the area to be treated is too large to treat by hand or permission has not been given to enter private land.		1	\$9,180	\$9,180
Orion System for use with Model 18-20 ULV Fogger (GPS Navigation)	The Orion System includes GPS, tracking, monitoring, and recording features for adulticide applications.		1	\$7,555	\$7,555
ArroGun Bullet 4-Cycle Hand Carry ULV Fogger	A hand-held ULV fogger is needed for close-range application of mosquito adulticides. Adult activity of <i>Aedes aegypti</i> and <i>Aedes albopictus</i> mosquitoes coincides with the times of highest vehicular traffic in their urban environments and unstable atmospheric conditions, often making aerial or truck adulticiding both impractical and ineffective. Localized spot treatments are sometimes the only effective adulticiding method, especially if the target zone is more than 150 feet away.		1	\$1,539	\$1,539
Stihl SR 450 backpack sprayer/duster for barrier spraying and granular applications	The Stihl SR 450 backpack sprayer is a powerful sprayer/duster that easily converts from liquid to granular applications. This equipment will be ideal for barrier spraying with Tau-fluvalinate, deltamethrin, or bifenthrin or larviciding with an aqueous suspension of <i>Bti</i> or with a granular formulation of s-methoprene.		1	\$756	\$756
Curtis DynaFog Blackhawk Electric Start Thermal Aerosol-Fog Petroleum-Based, Resonant Pulse Principle	The Blackhawk thermal fogger can be hand-held or vehicle-mounted. Thermal fogging allows for smaller droplets that stay elevated longer. The cloud allows for better coverage because of its visibility while it travels. The thermal fogger can be used to spray mosquito adulticides or aqueous suspensions of <i>Bti</i> larvicides.		1	\$1,917	\$1,917

Item		Budget Justification		Qty	\$/Unit	Total \$
INSECTICIDES						
Permanone 30-30, Synthetic pyrethroid (30% permethrin, 30% PBO), 55-gal	Mosquito adulticide			1	\$4,908	\$4,908
Duet, Synthetic Pyrethroid (1% prallethrin, 5% sumithrin, 5% PBO), 30 gal	Mosquito adulticide			1	\$5,874	\$5,874
Scourge, Synthetic Pyrethroid (4.14% permethrin, 12.42% PBO), 5-gal	Mosquito adulticide			5	\$593	\$2,965
Mavrick Perimeter, Barrier Spray (22.3% Tau-fluvalinate), 12 x 8 oz/cs	Mosquito adulticide - barrier spray			1	\$377	\$377
Suspend Polyzone, Barrier Spray (4.75% deltamethrin), 4 x 1 gal/cs	Mosquito adulticide - barrier spray			1	\$1,119	\$1,119
Wisdom TC, Barrier Spray (% bifenthrin), 4 x 1 gal/cs	Mosquito adulticide - barrier spray			1	\$188	\$188
VectoBac 12AS (11.61% Bti) Aqueous Suspension Larvicide, 24 x 1 lb/cs	Aqueous suspension larvicide for large treatment areas			1	\$34	\$34
VectoMax FG (2.7% Bspba+ 4.5% Bti) Fine Granule Larvicide, 24 x 1 lb/cs	Fine granule larvicide			1	\$9	\$9

Item		Budget Justification		Qty	\$/Unit	Total \$
TRAINING						
Pesticide Applicator Core Training Manual - Applying Pesticides Correctly	Study manual for a SC Pest Control Applicator's license			2	\$25	\$50
Supplemental Training Manual - Public Health Pest Control	Study manual for SC Category 8 Public Health Pesticide Applications Certification			2	\$15	\$30
Supplemental Training Manual - Public-Health Pesticide Applicator Training Manual	Supplemental study manual for Category 8 Public Health Pesticide Applications Certification			2	\$25	\$50
CONTRACT WORK						
Hire a certified, licensed contractor to perform mosquito control in response to an arbovirus-positive human case.	Contractor will perform adulticiding for at least 2 weeks, with spraying missions occurring intermittently according to pesticide label instructions, within a minimum 165-yard radius. Contractor also will provide a barrier spray according to the pesticide label instructions.			0	\$616	\$0
OTHER						
Please enter description, quantities, and cost for any additional items, along with a justification for why the item is needed.						
Item	Budget Justification			Qty	\$/Unit	Total \$
						\$ -
						\$ -
						\$ -
						\$ -
						\$ -
						\$ -
						\$ -
						\$ -
						\$ -
						\$ -
				Total		#####

Agenda Item Summary

Ordinance # / Resolution#:

Contact Person / Sponsor: Kimberly Hill

Department: Finance

Date Requested to be on Agenda: Public Safety Agenda February 14, 2017

Issue for Consideration:

Fiscal Year 2017-2018 Draft Budget Requests for the Fire Fee Districts.

Points to Consider:

Each department submitted a draft budget for its committee to consider last month. The objective of this review is to receive Council's informal feedback on requests from the two fire fee districts. These are not included in the General Fund, but both have their own revenue sources.

These budgets have not yet been formally reviewed by Finance or the Administrator.

Funding and Liability Factors:

All feedback given will be used to assist in the development of the Administrator's Recommended Budget.

Council Options:

This is simply for commentary only.

Recommendation:

None.

To: Steve Willis, County Administrator

From: Indian Land Fire Protection District Board
Joe Monken, President ILFD Volunteers
Tom Pickard, Chief, ILFD

Date: February 3, 2017

RE: Budget Transmittal Letter ILFD Station # 10

In collaboration with the leadership of the Indian Land Fire Department we are submitting the proposed budget for the 2017-2018 fiscal year.

Introductory Message:

- The Indian Land Fire Department responded to more than 806 calls in 2016. Calls have increased at an average rate of 20% per year over each of the past four years.
 - There are 16 active volunteer and 4 junior firefighters at the ILFD.
 - The fire station was manned ten hours per day, five days per week with four career firefighters on duty (five full time positions).
 - Construction of the equipment storage building was completed.
 - The new pumper/tanker truck was received and up-fitted.
 - The outlook for FY 2016-2017 revenue and spending is at budget.
-
- Budget for FY 2017-2018
 - Estimated Revenue is \$ 550,000.
 - Estimated Total Budgeted Expenditures of \$ 517,749 plus a request for use of \$ 50,000 to construct an on-site training facility from reserve funds bringing total estimated expenditures to \$ 567,749 prior to final labor numbers being known.
 - General Equipment costs of \$ 54,000 include purchases of protective clothing and gear.

Increases in Staff:

No additional full time staff proposed for 2017-2018. Part-time and overtime budgets have been slightly increased to accommodate increased call volumes.

Operating Expenses Increases greater than \$ 2,500 over current year's budget:

A schedule for any operating expense increase greater than \$ 2,500 is attached with short explanations for each item.

Capital Projects:

Begin construction of training facility at the ILFD. This improvement is needed to enable more training to be performed on-site and reduce the time required to train and qualify new firefighters. The facility will also improve the efficiency of ongoing training of existing firefighters.

- **Future Needs/Goals**

- Acquire land for two substations – one around Shelly Mullis and the other around Walnut Creek Park/Hwy 75. Ideally, funding will be provided by developer funds.
- Build two substations. Ideally, funding will be provided by developer funds.
- Hire additional personnel as needed to meet the increasing demand for service.
- Purchase a ladder truck to meet service demands for multi-story structures.

- **Challenges**

- To maintain our current ISO 6 rating as growth in the District results in additional structures and additional road miles to those structures.
- To provide sufficient manpower to respond to the growing demand for service in the District.

Indian Land Fire Department Budget Year 2017-2018

The following line items exceed the prior year's item by more than \$ 2,500 and require justification:

Account #	Increase or Decrease for 2017-2016 Year	Justification
500-10	Part Time Salaries: increase of \$ 4,000	To offset the increase of sick and vacation time. Also to have occasional weekend staff for inclement weather and events.
500-05	Salaries Overtime: Increase \$ 6,000	This covers the increase of vacation and sick leave the full time staff accrues. It also allows the full time staff to take more advanced technical fire and rescue training. Allows the full time staff works during inclement weather and special events.
530-00	Travel Training and Dues: increase of \$ 13,325	The increase in this line-item is to provide specialty training (ropes & swift water) technical classes that are offered outside of the SCFA. This will also allow ILFD to pay instructors to come to our training facility to offer these trainings so our volunteers do not have to travel to get this training.
551-00	General Equipment: <u>decrease</u> of \$ 15,000	The <u>decrease</u> of 15,000 dollars due to the completion of the up fitting of the new Pumper Tanker. Addressing items in this year's General Equipment budget: As volunteers receive technical training this allows us to provide them with gear to perform the tasks safely. 4- sets structural gear 4-sets extrication gear 2-sets High angle rope gear 3-sets swift water gear This also covers the costs of replacing the 5" hydrant hose on engine 10-02 (11 yrs. old). Upgrade all the nozzles on engines 10-01 and 10-02. Replacement of nozzles 1075' 5" large diameter hose.
551-30	Communications 20,000	The current pagers we have are no longer being repaired or can be repaired. Motorola is no longer servicing them. New pagers will need to be bought and upgraded to handle the new technology.
591-00	Maintenance General 5,000 Or \$ 4,000??	Cover the costs of having repairs done to the station such as sheetrock repairs and painting of the interior.
690-00	Special Projects	This is for the construction costs and training props for the training facility. We intend on the training facility to be NFPA 1403 certified so the Indian Land firefighters and the firefighters in Lancaster County have a place to train without having to go to the fire academy to receive it. Construction costs for roof prop, welding costs for stairs and railings and high angle prop. Additional concrete costs. Additional containers for live fire burning. The training facility will take multiple years to complete.

Account Number	ACTUAL 2014-2015	ACTUAL 2015-2016	BUDGETED EXPENDITURES 2016-2017	REQUESTED 2017-2018	INCREASE (DECREASE) FROM PY	Strategic Priorities
22-7-917-500-00 WAGES & SALARIES FULL TIME	185,943	193,848	195,000	196,152	1,152	Estimated from previous year
22-7-917-500-05 SALARIES-OVERTIME	16,851	21,748	24,000	30,000	6,000	increase of vacation time & training
22-7-917-500-10 WAGES & SALARIES PART TIME	7,539	10,170	11,000	15,000	4,000	increase of vacation time & training
22-7-917-510-00 FICA-EMPLOYERS CONTRIB	14,832	16,168	17,700	19,232	1,532	Estimated from previous year
22-7-917-510-05 SC RET EMPLOYERS CONTRIB	-	-	-	-	-	-
22-7-917-510-10 S.C. POLICE RET EMPLOYER	26,852	30,954	31,000	31,146	146	Estimated from previous year
22-7-917-510-15 HEALTHLIFE INS EMPLOYERS	34,127	51,010	51,070	51,130	60	Estimated from previous year
22-7-917-510-25 WORKERS COMPENSATION	17,868	15,171	15,830	16,489	659	Estimated from previous year
Subtotal Labor Expense	304,012	339,069	345,600	359,149	13,549	
22-7-917-520-25 PERSONNEL DISEASE PREV.	-	-	600	600	-	-
22-7-917-530-00 TRAVEL , TRAINING, DUES	4,119	5,158	11,675	25,000	13,325	More outside training (not SCFA)
22-7-917-540-00 SUPPLIES - GENERAL	4,040	23,472	6,000	8,000	2,000	-
22-7-917-542-00 SUPPLIES - CLOTHING	5,643	6,492	8,500	8,500	2,000	Increase of parttime staff
22-7-917-551-00 EQUIPMENT-GENERAL	34,489	29,317	65,000	50,000	(15,000)	see notes on attached schedule
22-7-917-551-25 CP - HOSES/NOZZLES	-	-	-	-	-	-
22-7-917-551-30 COMMUNICATIONS	-	-	-	20,000	20,000	New Pagers
22-7-917-551-35 CP - BREATHING APPARATUS	-	-	-	-	-	-
22-7-917-551-45 PROTECTIVE CLOTHING	-	-	-	-	-	-
22-7-917-560-00 EQUIPMENT - CAPITALIZED	-	-	-	-	-	-
22-7-917-570-00 UTILITIES - GENERAL	1,485	1,324	2,300	4,000	1,700	Better internet service
22-7-917-571-00 UTILITIES-TELEPHONE	3,285	5,748	4,000	4,000	-	-
22-7-917-580-00 MAINTENANCE - VEHICLES	137	260	3,000	4,500	1,500	Tires for station truck
22-7-917-590-05 GASOLINE	1,991	1,441	3,500	4,000	500	-
22-7-917-591-00 MAINTENANCE - GENERAL	2,944	1,713	5,000	9,000	4,000	Sheetrock & Paint Station
22-7-917-593-00 MAINTENANCE-SERVICE AGREE	2,035	9,943	10,000	10,000	-	-
22-7-917-600-00 CONTRACTUAL SERVICES(CS)	-	-	1,000	1,000	-	-
22-7-917-604-10 PS - MEDICAL	-	-	-	-	-	-
22-7-917-650-00 INSURANCE - GENERAL	7,842	6,027	9,500	10,000	500	-
22-7-917-670-00 ADVERTISING	-	-	-	-	-	-
22-7-917-690-00 SPECIAL PROJECTS	18,710	33,285	75,000	50,000	(25,000)	\$ 50,000 from Reserved Funds
22-7-917-740-30 CP-LAND/BLDG ACQUISITION	-	-	-	-	-	-
22-7-917-771-00 DS - LEASE PURCHASE	43,820	44,500	47,325	-	(47,325)	Pumper tanker payments are completed
22-9-917-961-00 FUND BALANCE- APPROPRIATED	-	-	-	-	-	\$ 50,000 from Reserved Funds to be used for training facility
Subtotal Operating Expenses	130,541	168,681	250,400	208,500	(41,900)	
Summary						
Total Labor Expenses	304,012	339,069	345,600	359,149	13,549	
Total Operating Expenses	130,541	168,681	250,400	208,500	(41,900)	
Total Both Labor and Operating Expenses	434,553	507,749	596,000	567,749	(28,251)	

CAPITAL/PROJECT FORM
(For Items over \$5,000)

ITEM DESCRIPTION AND LOCATION			
Department Name	Indian Land Fire Department		
Fiscal Year	2018		
Item Requested	Fire Training Facility	PART OF THE CIP?	
Strategic Priority	Public Safety		
One-Time Costs (fill in only the category that suits your request)			
Contractual-includes any work that would need to be contracted			
Equipment-includes vehicles, heavy equipment, technology, etc.			
Land-includes acquisition and sitework			
Building or Construction-includes costs to build or renovate a structure			\$ 50,000
Other- any other capital or project category that is not listed			
Subtotal		\$	50,000
RECURRING COSTS: any costs that may be incurred long-term as a result of project completion (ie maintenance, utility increases, equipment replacement, additional			
DESCRIPTION OF ITEMS			AMOUNT
			\$ -
SUBTOTAL			\$ -
Total Project/Capital Cost			\$ 50,000
Project Description (Please include scope and timeframe estimate)			
<p>This is for the construction costs and training props for the training facility. We intend on the training facility to be NFPA 1403 certified so the Indian Land firefighters and the firefighters in Lancaster County have a place to train without having to go to the fire academy to receive it. Construction costs for roof prop, welding costs for stairs and railings and high angle prop. Additional concrete costs. Additional containers for live fire burning. The training facility will take multiple years to complete.</p>			
DEPARTMENT HEAD'S SIGNATURE:		DATE:	
DIVISION DIRECTOR'S SIGNATURE		DATE:	

Agenda Item Summary

Ordinance # / Resolution#:	Discussion Item
Contact Person / Sponsor:	Steve Willis
Department:	Administration
Date Requested to be on Agenda:	February Public Safety Meeting

Issue for Consideration:

Carry over items and one new related item.

Points to Consider:

Public Safety tabled three requests and directed they be brought back later. Since January was all budget work, I am bringing them back up now to see what additional information the Committee members may desire and to see if you want these added to the March agenda for potential action.

1. Request from Indian Land FD for an amount not to exceed \$100,000 for equipment for their new pumper tanker.
2. Request from Pleasant Valley FD for an amount not to exceed \$100,000 for equipment for their new pumper tanker.
3. Request from the Fire Commission to fund a station expansion at the Rich Hill FD in lieu of receiving any new apparatus in the recent bond package. Funding, in an amount not to exceed \$250,000, would come from the sale of surplus apparatus. The prior Committee had concerns over putting public funds into a private facility. Rich Hill indicates they would be willing to do like we had to do with Pleasant Valley where the land and building are titled to the County but they operate under a Memorandum of Agreement.

The new item is a request for an unspecified amount of financial assistance from the Panhandle Public Safety Fund for a new fire station for the Charlotte Road Van Wyck FD. This request comes through Councilman Graham rather than the Fire Commission (not to imply they would be opposed, just noting the origin).

Funding and Liability Factors:

Current fund balance: \$941,647/ Estimated payment from Avondale: \$730,000/ Total: \$1,671,647

Projects discussed but currently unallocated: EMS Station: \$1,400,000/ Indian Land FD equipment for pumper-tanker - \$100,000/ Pleasant Valley FD equipment for pumper-tanker - \$100,000

This leaves \$71,647 but the end result would likely have some additional funding available; I just can't say how much. Expenditures last year included funds for Sheriff's Office rifles and some Public Safety Communications equipment.

Council Options:

To approve or disapprove any or all expenditures from the fund.

Staff Recommendation:

We need to determine Council priorities but can only fund up to the amount available.

Committee Recommendation:

To be determined – please advise if any additional information is needed.



Pleasant Valley Fire Department

9370 Possum Hollow Road -Indian Land South Carolina 29707

Station - 803-548-5600 - Fax- 803-396-9675

August 29, 1016

Steve Willis, County Manager
Members of County Council

To Steve Willis and County Council,

The Pleasant Valley Fire Department and the Pleasant Valley Fee District board are requesting funding for the equipment for the new Pumper/Tanker that we will be receiving at the end of this year. This apparatus will be replacing the current Tanker which is very limited on equipment and capabilities. The new Pumper/Tanker will be utilized as a Tanker as well as a backup engine to cover the increased volume of calls in the Pleasant valley district. As a result of the increased capabilities, additional equipment is needed to outfit this apparatus for service. The equipment cost for this apparatus will be approximately \$ 100,000. The equipment being purchased would be new equipment that is currently not carried on our current apparatus. The current tanker has very limited storage and is a single function apparatus, whereas the new apparatus will be multi-function and versatile.

Thanks,

Brian D. Endres

Brian Endres

President, Pleasant Valley Fee District Board

Cc: Chief, Greg Nicholson



INDIAN LAND FIRE DEPARTMENT

185 SIX MILE CREEK RD LANCASTER SC 29720

PHONE (803)547-2747 FAX (803)547-2765

September 18, 2016

Steve Willis, County Manager
Members of County Council

To Steve Willis and County Council,

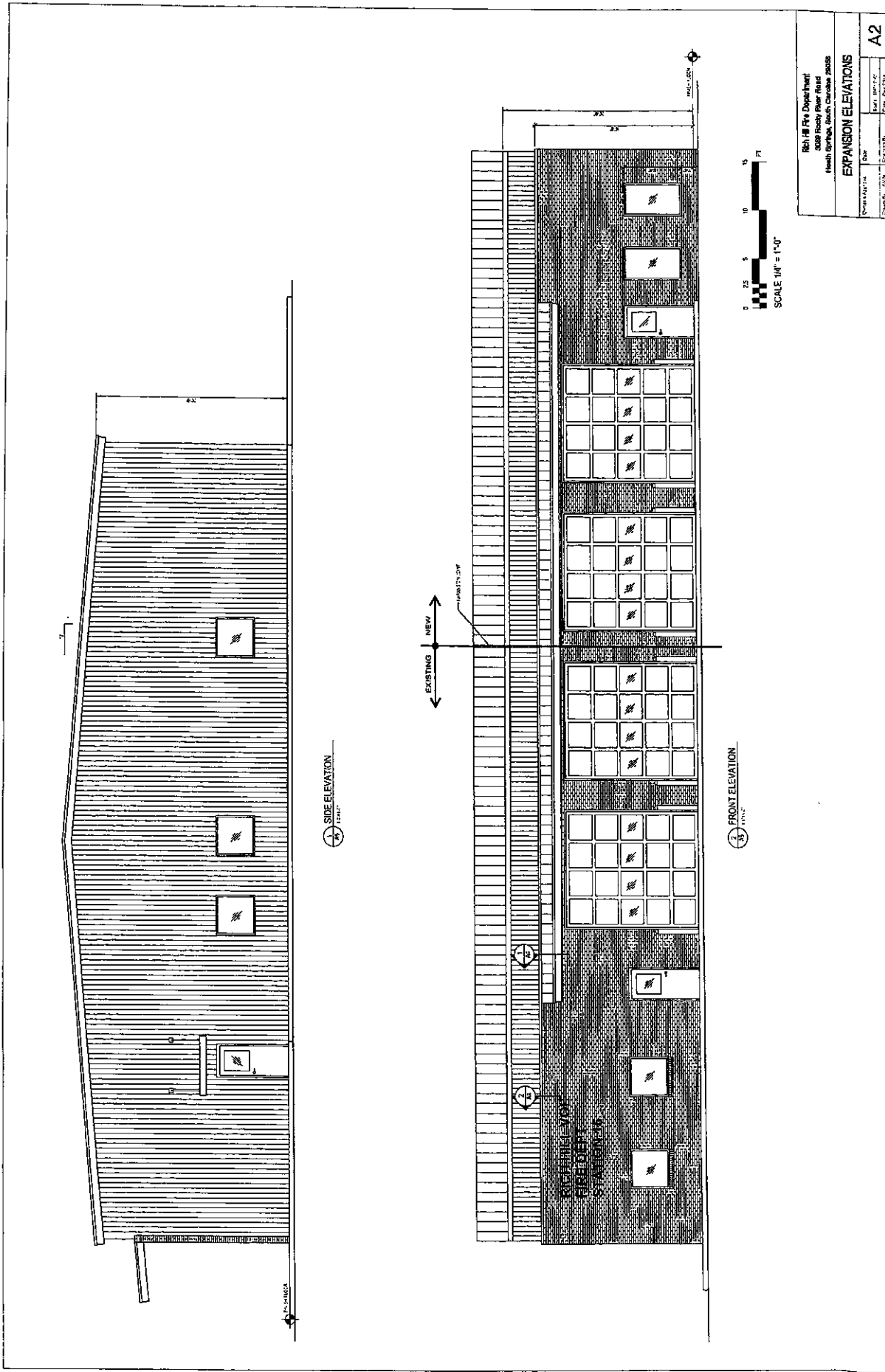
The Indian Land Fire Department and the Indian Land Fire Department Fee Board are requesting reimbursement for the equipment for the new Pumper/Tanker that we will be receiving at the end of this year. This apparatus will be replacing the current Tanker which is very limited on equipment and capabilities. The new Pumper/Tanker will be utilized as a Tanker as well as a backup engine to cover the increased volume of calls in the Indian Land district and mutual aid to other fire districts. As a result of the increased capabilities, additional equipment is needed to outfit this apparatus for service. The Indian Land Fire Department has begun ordering the necessary equipment for the apparatus. The cost of the equipment will be approximately \$ 90,000. The equipment being purchased is new equipment that is currently not carried on our current apparatus. The current tanker has very limited storage and is a single function apparatus, whereas the new apparatus will be multi-function and versatile.

Thanks,

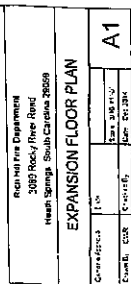
Paul Shoup

President, Indian Land Fee District Board

Cc: Chief, Thomas Pickard



Rich Hill Fire Department	
2000 North Main Street	
Rich Hill, Ohio 45474	
Hatch Group Inc. Architects	
EXPANSION ELEVATIONS	
Drawn by: J. H.	Scale: 1/8" = 1'-0"
Checked by: J. H.	Date: 04/28/14
Project No.: 14-001	Sheet No.: A2





Integrity in People-Product-Performance

BUDGET ESTIMATE for 50' X 80' Addition

Rich Hill Fire Department
3089 Rocky River Rd.
Heath Springs, SC

August 14, 2015

FROM:

MCON Construction Co., Inc.
PO Box 10
Richburg, SC 29729
Contact: Gary Howell

Thank you for allowing MCON Construction Co., Inc. the opportunity to provide pricing for the above referenced project. We will submit a user friendly proposal identifying items that may not be specified or totally identified, and in a few cases, an allowance will be given for those items.

P.O. BOX 10 RICHBURG,
SC 29729

GENERAL CONDITIONS (included):

- 1) Project Superintendent to supervise, schedule, coordinate and insure quality workmanship for duration of the project.
 - 2) Temporary toilet facilities for all construction workers.
 - 3) Mobilization, daily clean-up, trash haul, final clean, required insurance and associated general conditions cost for our portion of the work.
 - 4) Allowance of \$10,500 included for architectural plans for building permits.
 - 5) Allowance of \$3,500 included for site plans sealed by a Civil Engineer.
 - 6) Building Permits fees are not included (we assume the county will waive those);
- Budget Amount: \$ 38,329.00**

SITE WORK:

- 1) No site work included, it is understood that the county will provide all site work.
- 2) No water, sewer or storm water drainage included.

CONCRETE:

- 1) We include the 6" concrete slab using 3000 psi fiber-mesh, reinforced concrete.
- 2) Footings and foundation as required to meet local codes.
- 3) 1 - 30'x60'x6" and 1-30'x25'x6" concrete pads at exterior sectional doors.

Budget Amount: \$ 46,106.00

Masonry:

Brick veneer front of building to match existing.

Budget Amount: \$ 15,451.00

FINISHES:

We include an allowance of \$32,000 to build the office/kitchen/training area as shown. This includes walls, ceilings, flooring, doors, cabinets, plumbing ,electrical and HVAC.

Budget Amount: \$36,800.00
(Includes builders overhead and mark-up)

METAL BUILDINGS: Furnish and erect a 4,000 SF NUCOR pre-engineered metal building.

- 1) Roof to be 1/12 pitch galvalume standing seam with 20' eave.
- 2) Wall to be 26GA color multi-rib panels(color selected from color chart)
- 3) Roof insulation to be R-26, walls R-19.
- 4) 5' canopy to match existing across front of building as shown.
- 5) 3-3070 pre-hung steel walk doors with hardware.
- 6) 2-2060 and 3-3030 storefront insulated windows
- 7) 4- 12x14 all glass and aluminum sectional doors, new doors to be installed on the front of the building with two existing doors being removed and installed on the rear of the building .

BUDGETED AMOUNT: \$ 109,225.00

Contingency Amount: \$ 25,000.00

This Contract is subject to arbitration pursuant to the South Carolina Uniform Arbitration Act.

- ☐ Prices are good for 30 days from date of quote.
- ☐ MCON Terms and Conditions of Sale shall apply and is included with this proposal.

TOTAL BUDGET AMOUNT FOR THIS PROJECT: \$ 270,911.00

Thank you for contacting MCON and we look forward to working with you on your project.

Accepted By: _____

Date: _____

Accepted By: _____


Gary Howell / Vice President-Sales
MCON Construction Company, Inc.

Date: 8-14-15

Alternate #1:

Add allowance to furnish and install new septic system. The price is based on common practice, firm number to be established after permit has been pulled.
Allowance \$5,500.00