Lancaster County Council Administration Committee Regular Meeting Agenda

Tuesday, April 11, 2017

County Council Chambers
County Administration Building
101 N. Main Street
Lancaster, SC 29720

1. **Call to Order – Committee Chair Charlene McGriff** **5:00**

2. **Approval of the agenda** ***[deletions and additions of non-substantive matters]***

3. **Citizens Comments**

4. **Approval of Minutes from the March 14, 2017 meeting** – ***pgs. 2-4***

5. **Discussion / Action Items**

   a) **Resolution 0958-R2017** – ***John Weaver/Jamie Gilbert– pgs. 5-11***
   b) **Ordinance 2017-1440 regarding Amendment to Fee Agreement for Rico Industries, Inc., And Rico SC Realty, LLC**
   Ordinance Title: An Ordinance To Authorize The Execution And Delivery Of An Amendment To The Fee Agreement Among Lancaster County, South Carolina, Rico Industries, Inc., And Rico SC Realty, LLC – ***John Weaver/Jamie Gilbert - pgs. 12-20***
   c) Amend display of tax millage on property tax bills – ***Steve Willis – pgs. 21-29***
   d) Potential donation of land to Indian Land Fire Department – ***Steve Willis – pgs. 30-33***
   e) Recommendation from the Public Safety Committee to use surplus EMS billing for construction of Indian Land EMS facility - ***Steve Willis – pg. 34***
   f) Adoption of the updated Capital Improvement Plan (CIP) – ***Steve Willis – pgs. 35-88***
   g) Review of development agreement funds – ***Kimberly Hill – pgs. 89-90***
   h) Review of the 2017-2018 FY Budget – ***Kimberly Hill***

6. **Adjournment**

Anyone requiring special services to attend this meeting should contact 285-1565 at least 24 hours in advance of this meeting.

Lancaster County Council Administration Committee agendas are posted at the Lancaster County Administration Building and are available on the Website: www.mylancastersc.org

DRAFT

Lancaster County South Carolina

Members of Lancaster County Council
Administration Committee

Charlene McGriff, District 2, Chairwoman
Steve Harper, District 5
Terry Graham, District 3

Minutes of the Lancaster County Council Administration Committee Meeting

101 N. Main Street, Lancaster, SC 29720

Tuesday, March 14, 2017

Council Members present were the Committee Chairwoman Charlene McGriff, Steve Harper, and Terry Graham. Also present was Steve Willis, Veronica Thompson, Kimberly Hill, Chelsea Gardner, various Department heads and spectators. A quorum of Lancaster County Administration Committee was present for the meeting.

The following press was notified of the meeting by e-mail or by fax in accordance with the Freedom of Information Act: *Lancaster News*, *Kershaw News Era, The Rock Hill Herald, Fort Mill Times*, Cable News 2, Channel 9 and the local Government Channel. The agenda was also posted in the lobby of the County Administration Building and on the county website for the required length of time.

Call to Order

Chairwoman Charlene McGriff called the meeting to order at 5:00 p.m.

Approval of the Agenda

Steve Harper moved to approve agenda. Seconded by Terry Graham. Passed 3-0.

Citizens Comments

No one spoke during Citizens comments.

Consent Agenda

a. Approval of the following Administration committee meeting minutes:
   - February 14, 2017

Terry Graham motioned to approve. Seconded by Steve Harper. Passed 3-0.

DRAFT

Discussion/ Action Items

a. Creation of Accommodations Tax Advisory Committee- Steve Willis

County Administrator Steve Willis stated that South Carolina code section 6-4-24A relates to when the County hits over $50,000 in state accommodations taxes. The County has been below the threshold every year until this past year. One of the things that has to be done is the creation of the Advisory Committee for expenditure of the state accommodations tax. The Committee looks at state A tax, does not look at local nor hospitality tax.

Committee Chairwomen Charlene McGriff asked how can you spend the accommodation tax money.

Financial Director, Veronica Thompson explained that it has to be spent according to state guide lines. She stated that the first $25,000 goes to the general fund, of the balance 5% can also go to the general fund and the 30% of the balance can go to a special fund for advertising and promotion. The remaining 65% has to go towards tourism related expenditures.

Steve Harper made the motion to move the recommendation for the creation of Accommodations Tax Advisory Committee to full Council. Seconded by Terry Graham. Passed 3-0.

b) Monthly Budget Report – Kimberly Hill

Budget Analyst Kimberly Hill, spoke regarding the Monthly Budget Report.

Adjournment

Steve Harper moved to adjourn the meeting. Seconded by Terry Graham. Passed 3-0.

DRAFT

Respectfully Submitted: Approved by Committee Chair

____
Chelsea H. Gardner
Deputy Clerk to Council

____
Charlene McGriff, Vice Chairwoman

Lancaster County
South Carolina

Agenda Item Summary

Ordinance # / Resolution#:0958 – R2017
Contact Person / Sponsor: Jamie Gilbert / John Weaver JW
Department: Economic Development
Date Requested to be on Agenda:
Administration Committee: April 10, 2017
County Council: April 24, 2017

Issue for Consideration: Whether or not it is appropriate to amend the existing FILOT and Incentive Agreement with Lancaster Real Estate Group, Inc. so as to extent the investment period from five (5) years to seven (7) years. Lancaster Real Estate Group, Inc. is the real property owner/partner of Red Ventures.

Points to Consider: The Company has requested to extend the Investment Period for the Project from 5 to 7 years so that certain investments made in 2015 may be covered by the Fee Agreement.

Funding and Liability Factors: N/A

Council Options: Approve or reject the Resolution

Recommendation: The Economic Development Director supports the terms of the Amendment and recommends approval of the Resolution.

STATE OF SOUTH CAROLINA)
) RESOLUTION NO. 0958-R2017
COUNTY OF LANCASTER)

A RESOLUTION

AUTHORIZING THE EXECUTION AND DELIVERY OF AN AMENDMENT TO THE FEE-IN-LIEU OF TAX AND INCENTIVE AGREEMENT BY AND BETWEEN LANCASTER COUNTY AND LANCASTER REAL ESTATE GROUP, LLC, SO AS TO EXTEND THE INVESTMENT PERIOD AND TO PROVIDE FOR OTHER MATTERS RELATED THERETO.

WHEREAS, Lancaster County, South Carolina (the "County"), acting by and through its County Council (the "Council") and pursuant to Title 12, Chapter 44, Code of Laws of South Carolina 1976, as amended (the "Act"), entered into a Fee-In-Lieu of Tax and Incentive Agreement, dated December 7, 2009 (the "Fee Agreement"), with Lancaster Real Estate Group, LLC (the "Company") concerning certain investments by the Company in the County (the "Project"); and

WHEREAS, the incentives provided in the Fee Agreement for the Project, include, but are not limited to, an Investment Period of five years and twenty annual fee-in-lieu of tax ("FILOT") payments for each phase of the Project; and

WHEREAS, both the Fee Agreement and the Act allow the parties to the Fee Agreement to extend the Investment Period by passage of a resolution to that effect; and

WHEREAS, Company has requested the County to approve the extension of the Investment Period from five to seven years so that certain investments made by the Company in 2015 will be covered by the Fee Agreement, including the provision providing for twenty annual FILOT payments for that phase of the Project; and

WHEREAS, is the purpose of this resolution to approve an amendment to the Fee Agreement that extends the Investment Period from five to seven years and addresses matters related to the extension of the Investment Period.

NOW, THEREFORE, BE IT RESOLVED, by the Council of Lancaster County, South Carolina:

SECTION 1. Approval and Execution of First Amendment.

The form, terms, and provisions of the First Amendment to the Fee in Lieu of Tax and Incentive Agreement (the "First Amendment"), attached hereto as Exhibit A, are approved, and all of the terms, provisions, and conditions thereof are incorporated herein by reference as if the First Amendment was set out in this resolution in its entirety. The Council Chair and Council Secretary are authorized, empowered, and directed to execute and acknowledge the First Amendment in the name of and on behalf of the County, and thereupon to cause the First Amendment to be delivered to the Company. The First Amendment is to be in substantially the form as attached to this resolution and hereby approved, with such changes therein as shall not be materially adverse to the County and as shall be approved by the officials of the County executing the same, upon the advice of counsel to the County, such officer's execution thereof to constitute conclusive evidence of such officer's approval of any and all changes or revisions therein from the form of the First Amendment attached to this resolution.

SECTION 2. Findings.

Council makes the following findings:

(a) the Project will continue to constitute a "project" as said term is referred to and defined in Section 12-44-30(16) of the Act, and the First Amendment will promote the purposes enumerated in the Act, and in all respects conform to the provisions and requirements of the Act;

(b) the Project will continue to benefit the general public welfare of the County by providing or maintaining services, employment, recreation, and other public benefits not otherwise provided locally;

(c) neither the Project, the First Amendment, nor any documents or agreements entered into by the County in connection therewith will constitute or give rise to any pecuniary liability of the County or an incorporated municipality or a charge against its general credit or taxing power;

(d) the purposes to be accomplished by the Project and the First Amendment are proper governmental and public purposes; and

(e) the inducement of the expansion of the Project within the County and State is of paramount importance, and the benefits of the Project to the public will be greater than the costs.

SECTION 3. Authority to Act.

The Council Chair, Council Secretary, Clerk to Council, County Administrator, County Attorney and all other appropriate officials of the County are authorized and directed to do any and all things necessary to effect the execution and delivery of the First Amendment and the performance of all obligations of the County under and pursuant to the First Amendment.

SECTION 4. Severability.

If any section, subsection or clause of this resolution is held to be unconstitutional or otherwise invalid, the validity of the remaining sections, subsections and clauses shall not be affected.

SECTION 5. Controlling Provisions.

To the extent this resolution contains provisions that conflict with other orders, resolutions, and parts thereof, the provisions contained in this resolution supersede all other orders, resolutions and parts thereof and this resolution is controlling.

SECTION 6. Effective Date.

This resolution is effective upon its adoption.

SIGNATURES FOLLOW ON NEXT PAGE

AND IT IS SO RESOLVED

Dated this _____ day of April, 2017.

LANCASTER COUNTY, SOUTH CAROLINA

Steve Harper, Chair, County Council

Larry Honeycutt, Secretary, County Council

ATTEST:

Sherrie Simpson, Clerk to Council

Exhibit A to Resolution No. 0958-R2017

First Amendment
to the
Fee in Lieu of Tax and Incentive Agreement
between
Lancaster County, South Carolina and Lancaster Real Estate Group, LLC

This FIRST AMENDMENT OF FEE-IN-LIEU OF TAX AND INCENTIVE AGREEMENT (the "Fee Amendment") is made and entered into as of April 24, 2017, by and between LANCASTER COUNTY, SOUTH CAROLINA ("County"), a body politic and corporate and political subdivision of the State of South Carolina, and LANCASTER REAL ESTATE GROUP, LLC, a limited liability corporation organized in the State of North Carolina and authorized to do business in the State of South Carolina (the "Company").

RECITALS

WHEREAS, pursuant to Title 12, Chapter 44 of the Code of Laws of South Carolina 1976, as amended (the "Act"), the County and the Company entered into a Fee in Lieu of Tax and Incentive Agreement dated as of December 9, 2009 (the "Fee Agreement"), for the purpose of, among other things, providing to the Company incentives in the form of a fee in lieu of tax arrangement and special source credits in connection with the "Project," as defined in the Fee Agreement;

WHEREAS, the Company has requested the County to extend the Investment Period for the Project from five to seven years so that certain investments made in 2105 may be covered by the Fee Agreement;

WHEREAS, pursuant to the Act and Resolution No. 0958-R2017, the County approved this First Amendment to the Fee Agreement for the purpose of extending the Investment Period from five to seven years; and

WHEREAS, the County and Company now desire to enter into this First Amendment for the purpose of extending the Investment Period as defined in the Fee Agreement and to address other matters in the Fee Agreement affected by the extension of the Investment Period..

FIRST AMENDMENT

NOW, THEREFORE, in consideration of the mutual covenants contained herein and other good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the County and the Company agree:

Section 1. *Incorporation of Recitals.* The above recitals are incorporated into this First Amendment as if the recitals were set out in this First Amendment in their entirety.

Section 2. *Investment Period.* The definition of "Investment Period," as contained in Article I of the Fee Agreement, is amended to read:

"'**Investment Period**' means the period for completion of the Project, beginning on the first day that Economic Development Property is purchased or acquired and ending seven (7) years after the Commencement Date, unless extended by resolution of the Council."

Section 3. *Waiver of Extension of Number of FILOT Payments.* (A) Section 5.1A of the Fee Agreement provides that "[f]or each Phase of the Project, the annual Negotiated FILOT Payments shall be payable for a consecutive period of up to twenty (20) years or, if the Investment Period is extended in accordance with Section 12-44-30(13) of the Act, up to an aggregate of thirty (30) years."

(B) Section 11.10 of the Fee Agreement provides that "[e]ither party may waive compliance by the other party with any term or condition of this Agreement only in a writing signed by the waiving party."

(C) Pursuant to Section 11.10 of the Fee Agreement, County and Company waive the extension of the number of annual Negotiated FILOT Payments from twenty (20) to thirty (30), as provided in Section 5.1A of the Fee Agreement because of the extension of the Investment Period provided in Section 2 of this First Amendment. County and Company agree that it is the intention of the County and Company for the number of Negotiated FILOT Payments to remain at twenty (20) after the extension of the Investment Period provided in Section 2 of this First Amendment.

Section 4. *Payment of Expenses.* Upon submission of appropriate documentation of the expenditure, Company agrees to reimburse the County, not later than June 30, 2017, for the County's reasonable unreimbursed actual costs incurred related to this First Amendment. The cost reimbursement is limited to County payments to third-party vendors, including, but not limited to, payments for attorney's fees.

Section 5. *Representations and Warranties.* (A) Company represents and warrants, as the basis for the undertakings on its part contained in this First Amendment, that it (*i*) is a limited liability company organized and existing and in good standing under the laws of North Carolina, (*ii*) is authorized to do business in South Carolina, (*iii*) has all requisite power to enter into this First Amendment, and (*iv*) by proper action has been duly authorized to execute and deliver this First Amendment.

(B) County represents and warrants, as the basis for the undertakings on its part contained in this First Amendment, that it (*i*) is a body politic and corporate and a political subdivision of the State of South Carolina, (*ii*) is authorized by the Act to enter into this First Amendment, (*iii*) has approved this First Amendment in accordance with the procedural requirements of the Act and any other applicable state law, and (*iv*) has authorized its officials to execute and deliver this First Amendment.

Section 6. *Multiple Counterparts.* This First Amendment may be executed in multiple counterparts, each of which shall be an original but all of which shall constitute but one and the same instrument.

Section 7. *Fee Agreement.* Except as specifically provided in this First Amendment, the Fee Agreement shall remain unchanged and in full force and effect.

SIGNATURE PAGES FOLLOW ON NEXT PAGE.

IN WITNESS WHEREOF, the parties hereto, each after due authorization, have executed this First Amendment to be effective as of the date first written above.

LANCASTER COUNTY, SOUTH CAROLINA

____

Steve Harper, Chair, County Council

____

Larry Honeycutt, Secretary, County Council

[SEAL]

ATTEST:

____

Sherrie Simpson, Clerk to County Council

LANCASTER REAL ESTATE GROUP, LLC,
a North Carolina limited liability company

By: ______________________________

Name: ______________________________

Title: ______________________________

THE REMAINDER OF THIS PAGE IS INTENTIONALLY LEFT BLANK.

Lancaster County
South Carolina

Agenda Item Summary

Ordinance # / Resolution#: 2017 - 1440
Contact Person / Sponsor: Jamie Gilbert / John Weaver JLW
Department: Economic Development / County Attorney
Date Requested to be on Agenda: Administration Committee – April 10, 2017
County Council – April 24, 2017

Issue for Consideration: Whether or not it is appropriate for County Council to consider the passage of this ordinance that authorizes a first amendment to the original Fee Agreement.

Points to Consider: See attached letter from the company's President dated December 28, 2016. Provided that the company meets the requirements noted in Section 2 of the first amendment relating to both capital investment and job creation, the Investment Period authorized by the Fee Agreement will be extended by an additional five (5) years, 2017 through 2021.

Funding and Liability Factors: N/A

Council Options: Approve or reject the ordinance and the terms of the amendment.

Recommendation: The Director of Economic Development recommends Council's approval of the amendment.

RICO INDUSTRIES INC.

December 28, 2016

sent via email & USPS
swillis@lancastercountysc.net

Mr. Steve Willis
101 N. Main Street
Lancaster, SC 29720

Dear Mr. Willis,

Rico Industries, Inc. has been doing business in Lancaster County since July 2000 and broke-ground on its new facility on March 1, 2011. Since March 1, 2011, Rico has invested over $6,300,000 and created 67 new full time jobs since then (for a total of 132 current active employees; see attached). I have attached a copy of our 2016 property tax return and our most current payroll register for your information. We have therefore met the requirements under Section 4.2(b) of the Fee Agreement dated as of March 1, 2011, among Lancaster County, Rico Industries, and Rico SC Realty, LLC

Our business continues to grow and we anticipate additional investments and jobs to be created at our facility in Lancaster County. For this reason, we request that Lancaster County extend the investment period under our Fee Agreement by an additional five years so that the additional investments can be included in the fee in lieu of taxes incentive that was offered by the county in order to induce us to locate there. This letter therefore constitutes an application pursuant to S.C. Code Ann. 12-44-30(13) for an extension of the investment period.

We look forward to hearing back from you.

Sincerely yours,

Cary Schack/BL

Cary Schack
President

STATE OF SOUTH CAROLINA)
)
COUNTY OF LANCASTER)

ORDINANCE NO. 2017-1440

AN ORDINANCE

TO AUTHORIZE THE EXECUTION AND DELIVERY OF AN AMENDMENT TO THE FEE AGREEMENT AMONG LANCASTER COUNTY, SOUTH CAROLINA, RICO INDUSTRIES, INC., AND RICO SC REALTY, LLC.

Be it ordained by the Council of Lancaster County, South Carolina:

<u>Section 1</u>. Findings.

The Lancaster County Council finds that:

(a) Lancaster County, South Carolina (hereinafter referred to as the "County"), acting by and through its Council (the "Council"), is empowered under and pursuant to the provisions of the Fee in Lieu of Tax Simplification Act, codified as Chapter 44, Title 12 of the Code of Laws of South Carolina 1976, as amended (the "Act"), to enter into fee agreements with industries in connection with the acquisition, enlargement or improvement of industrial and commercial enterprises within the State of South Carolina (the "State");

(b) the County has previously entered into that certain Fee Agreement among the County, Rico Industries, Inc. ("RI"), and Rico SC Realty, LLC ("RLLC") dated as of March 1, 2011, as amended, modified and supplemented from time to time (the "Fee Agreement");

(c) in recognition of the substantial investment by RI and RLLC (collectively, "Rico") in land, improvements and business personal property in the County (collectively, the "Project") during the term of the Fee Agreement, and at the request of Rico, the County desires to provide further assistance to Rico, and in connection therewith to make certain amendments to the Fee Agreement pursuant to the terms of a First Amendment to the Fee Agreement to be entered into among the County and Rico (the "First Amendment"); and

(d) it appears that the First Amendment, which is attached to this ordinance, is in appropriate form and is an appropriate instrument to be approved, executed and delivered by the County for the purposes intended.

Section 2. Statutory Findings.

Council makes the following additional findings:

(a) the Project will continue to constitute a "project" as said term is referred to and defined in Section 12-44-30(16) of the Act, and the First Amendment will promote the purposes enumerated in the Act, and in all respects conform to the provisions and requirements of the Act;

(b) the Project will continue to benefit the general public welfare of the County by providing or maintaining services, employment, recreation, and other public benefits not otherwise provided locally;

(c) neither the Project, the First Amendment, nor any documents or agreements entered into by the County in connection therewith will constitute or give rise to any pecuniary liability of the County or an incorporated municipality or a charge against its general credit or taxing power;

(d) the purposes to be accomplished by the Project and the First Amendment are proper governmental and public purposes; and

(e) the inducement of the expansion of the Project within the County and State is of paramount importance, and the benefits of the Project to the public will be greater than the costs.

Section 3. Approval and Execution of First Amendment.

The form, terms, and provisions of the First Amendment, attached hereto as Exhibit A, are approved, and all of the terms, provisions, and conditions thereof are incorporated herein by reference as if the First Amendment was set out in this ordinance in its entirety. The Council Chair and Council Secretary are authorized, empowered, and directed to execute and acknowledge the First Amendment in the name of and on behalf of the County, and thereupon to cause the First Amendment to be delivered to Rico. The First Amendment is to be in substantially the form as attached to this ordinance and hereby approved, with such changes therein as shall not be materially adverse to the County and as shall be approved by the officials of the County executing the same, upon the advice of counsel to the County, such officer's execution thereof to constitute conclusive evidence of such officer's approval of any and all changes or revisions therein from the form of the First Amendment attached to this ordinance.

Section 4. Authority to Act.

The Council Chair, Council Secretary, Clerk to Council, County Administrator, County Attorney and all other appropriate officials of the County are authorized and directed to do any and all things necessary to effect the execution and delivery of the Amendments and the performance of all obligations of the County under and pursuant to the First Amendment.

Section 5. **Severability.**

If any section, subsection or clause of this ordinance is held to be unconstitutional or otherwise invalid, the validity of the remaining sections, subsections and clauses shall not be affected.

Section 6. **Controlling Provisions.**

To the extent this ordinance contains provisions that conflict with provisions contained elsewhere in the Lancaster County Code or other County ordinances, resolutions or orders, the provisions contained in this ordinance supersede all other provisions and this ordinance is controlling.

Section 7. **Effective Date.**

This ordinance is effective upon Third Reading.

AND IT IS SO ORDAINED

Dated this _____ day of _____, 2017

LANCASTER COUNTY, SOUTH CAROLINA

____
Steve Harper, Chair, County Council

____
Larry Honeycutt, Secretary, County Council

ATTEST:

____
Sherrie Simpson, Clerk to Council

First Reading:	April 24, 2017	Tentative
Second Reading:	May 8, 2017	Tentative
Public Hearing:	May 22, 2017	Tentative
Third Reading:	May 22, 2017	Tentative

Exhibit A to Ordinance No. 2017-1440

First Amendment to Fee Agreement
Among
Lancaster County and Rico Industries, Inc., and Rico SC Realty, LLC

See attached.

THE REMAINDER OF THIS PAGE IS INTENTIONALLY LEFT BLANK.

FIRST AMENDMENT TO THE FEE AGREEMENT
AMONG
LANCASTER COUNTY, SOUTH CAROLINA, RICO INDUSTRIES, INC.,
AND RICO SC REALTY, LLC

This FIRST AMENDMENT TO THE FEE AGREEMENT among LANCASTER COUNTY, SOUTH CAROLINA, RICO INDUSTRIES, INC., AND RICO SC REALTY, LLC (the "First Amendment"), is made as of this ___ day of __________, 2017, by and among RICO INDUSTRIES, INC. ("RI"), RICO SC REALTY, LLC ("RLLC"), and LANCASTER COUNTY, SOUTH CAROLINA (the "County").

RECITALS

WHEREAS, RI and RLLC (collectively, the "Company") and the County, acting by and through its County Council (the "County Council"), previously entered into a fee in lieu of tax agreement dated as of March 1, 2011 (the "Fee Agreement") pursuant to Title 12, Chapter 44 of the Code of Laws of South Carolina 1976, as amended (the "Act"), in order to provide for the payment of a fee in lieu of taxes with respect to the Company's proposed manufacturing facilities in the County (the "Project"); and

WHEREAS, the Company is contemplating an additional investment of at least $350,000 (the "Additional Investment") in the Project, as the Fee Agreement defines that term, which is anticipated to result in the creation of at least 15 new full-time jobs (the "Additional Jobs"), all over a five (5) year period; and

WHEREAS, the Company applied to the County prior to the expiration of the Investment Period (as defined in the Fee Agreement) for a five (5) year extension of the Investment Period in order to include the Additional Investment in the Fee Agreement; and

WHEREAS, the Company has invested significant capital and has created valuable jobs meeting the minimum investment and minimum job requirements pursuant to Section 4.2(b) of the Fee Agreement that have provided significant benefits to the County; and

WHEREAS, by passage of Ordinance No. 2017-____, the County Council approved this First Amendment.

FIRST AMENDMENT

NOW, THEREFORE, in consideration of the foregoing and other good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the County and the Company hereby agree as follows:

1. The definition of "Investment Period," as contained in Section 1.1 of the Fee Agreement, is amended to read:

"'Investment Period' shall mean the period beginning with the first day of any purchase or acquisition of Economic Development Property and ending ten years after the Commencement Date, provided that the Company and County may agree to a later date if authorized by the Act."

2. Section 4.2(b) of the Fee Agreement is amended to read:

"If the Company does not invest at least $4,350,000 in the Project (excluding the value of real property contributed by the County to the Company) or create at least 45 new full-time jobs (calculated by reference to the Company's FORM SC SCH. TC4 "NEW JOBS CREDIT" line 3 "monthly average of full time employees") (collectively, "New Jobs"), including jobs transferred from outside of the County, in connection with the Project by the end of the Investment Period, then the Company shall pay to the County a pro-rata portion of the Infrastructure Credits received pursuant to Section 4.1(c) during years five through ten of the Investment Period (2017–2021) based on the average of the following proportions: (*i*) the proportion the investment level achieved (excluding the value of real property contributed by the County to the Company) is to $4,350,000, not to exceed 100%; and (*ii*) the proportion the number of New Jobs is to 45, not to exceed 100%. The amount due pursuant to this subsection (b) shall be collected and enforced in accordance with Section 12-44-90 of the Act. The Company agrees that if this Fee Agreement is terminated pursuant to this subsection, under no circumstance shall the County be required to refund or pay any monies to the Company.

For purposes of calculating New Jobs under this Agreement, the County and the Company agree that the Company's base employment is 91 full-time jobs as of calendar year 2010 ("Base Employment") and any New Jobs are only those New Jobs created in excess of such Base Employment in subsequent years."

3. Section 4.2(c) of the Fee Agreement is amended to read:

"After expiration of the Investment Period, the Company agrees that if in any year the Company fails to maintain an investment of at least $4,350,000 (excluding the value of real property contributed by the County to the Company) in the Project and fails to maintain at least 45 New Jobs, including jobs transferred from outside of the County, in connection with the Project, then the annual Payment in Lieu of Taxes due for the Economic Development Property for the following year shall be calculated, notwithstanding the provisions of Section 4.1(a), using the then current millage rate and the assessment ratios that would be applicable to the Economic Development Property if it were subject to *ad valorem* taxation. The Fee Agreement shall, however, not terminate, unless the Company fails to maintain these requirements for three consecutive years, in which case this Fee Agreement is terminated on a prospective basis and no repayment obligation to the County shall arise if the Fee Agreement is terminated pursuant to this subsection (c)."

4. Except as amended hereby, the Fee Agreement shall otherwise remain in full force and effect.

IN WITNESS WHEREOF, **LANCASTER COUNTY, SOUTH CAROLINA, RICO INDUSTRIES, INC., AND RICO SC REALTY, LLC** each pursuant to due authority, have duly executed this First Amendment to the Fee Agreement, all as of the date first above written.

LANCASTER COUNTY, SOUTH CAROLINA

____

Steve Harper, Chair, County Council

____

Larry Honeycutt, Secretary, County Council

ATTEST:

____

Sherrie Simpson, Clerk to Council

RICO INDUSTRIES, INC.

By: ____________________
Its: ____________________

RICO SC REALTY, LLC

By: ____________________
Its: ____________________

Lancaster County
South Carolina

Agenda Item Summary

Ordinance # / Resolution#:	Discussion Item
Contact Person / Sponsor:	Steve Willis
Department:	Admin
Date Requested to be on Agenda:	April Admin Committee Meeting

Issue for Consideration:
Amending the way we display County Ordinary tax millage on the property tax bills.

Points to Consider:
We currently pay for unfunded state mandates within our County Ordinary tax millage. I propose we break this out to clearly display what the unfunded state mandates cost us. This would be a change in the display and NOT an increase in tax millage above the capped limitation.

We are currently shorted $1.2 million in the Local Government Fund. That will worsen by just under $150,000 in this year's state budget. This alone is just over 4 mils at the current millage rate.

The amount we will pay in additional Retirement System payments, not total Retirement System payments, will exceed $2 million by the end of the 5 year phase in period. Obviously that number will fluctuate depending upon future staffing levels and salary changes. At the current mil value this would work out to somewhere between 8 to 10 mils but could go higher.

The citizens need to see just how much of their county tax millage is going towards paying unfunded state mandates. I would propose this be limited to unfunded mandates and should the Local Government Fund be restored in future years we would deduct such from this displayed millage.

We are still bound by the state tax caps. In calculating the annual limitation we must insure we combine the County Ordinary and Unfunded State Mandate millages to avoid exceeding our limitations. As always, the unfunded mandates impact how much you can do for the Sheriff, EMS, Parks and Recreation, etc.

County Auditor Cheryl Morgan advises we have space on the bills to do this.

Funding and Liability Factors:
N/A

Council Options:
Accept or reject the Committee's recommendation.

Staff Recommendation:
Amend the millage display to clearly show what the Unfunded State Mandates cost our citizens.

Committee Recommendation:
To be determined.

LANCASTER COUNTY S.C.
PROPERTY TAX NOTICE - TAX YEAR 2016

RECEIPT # 045163-16-3	TAX DISTRICT	ASSESSMENT VALUE	TAX LEVY	PROPERTY TAX
LANCASTER COUNTY	01	7,580	489.40	3709.65

	COUNTY	CITY	TOTAL
PROPERTY TAX	2,372.54	1,337.11	3,709.65
LESS HOMESTEAD EXEMPTION			0.00
LESS SCHOOL TAX CREDIT	1,133.21		1,133.21
LESS L.O.S.T.	132.27	758.00	890.27
PLUS FIRE FEE			0.00
PLUS ASSESSMENT FEES			0.00
NET AMOUNT DUE	1,107.06		
PAY THIS AMOUNT BY: 01/17/2017 ==>			PAY THIS AMOUNT 1,686.17

APPROVED BY BOARD OF EDUCATION	LEVY MILLS	TAX
SCHOOL		1,648.65

APPROVED BY COUNTY COUNCIL	LEVY MILLS	TAX
COUNTY	83	629.14
USC-LANCASTER		32.59
CAPITAL IMPROVEMENT		34.87
COURT SECURITY		27.29
FIRE FEE		
ASSESSMENT FEES		

APPROVED BY CITY COUNCIL	LEVY MILLS	TAX
MUNICIPAL TAX		

PERSONAL PROPERTY

APPRAISAL 189,500

RATIO

ASSESSED VALUE 7,580

DESCRIPTION OF REAL OR PERSONAL PROPERTY

522 BRIARWOOD DR 0067N-0C-019.00
DB 381 23

CLASS	ACRES/LOTS	LAND APPRAISAL	# BLDGS	BLDGS APPRAISAL	RATIO	ASSESSED VALUE
R	0/1	30800	1	158700		7580

LANCASTER COUNTY

CARRIE W. HELMS
COUNTY TREASURER
P.O. BOX 729
LANCASTER, S.C. 29721

NAME WILLIS JOHN STEPHEN & LISA PAR

RECEIPT # 045163-16-3

TAX MAP # 0067N-0C-019.00

PROPERTY DESCRIPTION

522 BRIARWOOD DR
DB 381 23

Taxable Appraisal
Prior Year Taxes:

GROSS TAXES DUE:	3,709.65
LESS HOMESTEAD EXEMPTION	0.00
LESS SCHOOL TAX CREDIT	1,133.21
LESS L.O.S.T.	890.27
PLUS FEES	0.00
PAY THIS AMOUNT BY 01/17/2017	1,686.17

PENALTY AMOUNTS DUE AFTER JANUARY 17, 2017	
After JANUARY 17,2017Plus 3%	0.00
After FEBRUARY 1,2017Plus 10%	0.00
After MARCH 16,2017Plus 15%	0.00

15% Penalty added after March 16th to unpaid taxes (including Fire Fees) will be forwarded to the Delinquent Tax Collector and will be subject to additional penalties and costs. Contact the Delinquent Tax Collector's Office for current tax amounts due before paying.

☐ ***Please check here if you would like a receipt mailed. Receipts are available on our website*** **www.mylancastersctax.org**

☐ ***Check here if a change of address is being returned***

CURRENT NAME AND ADDRESS	NOTICE #	ADDRESS CHANGE (RETURN THIS PORTION ONLY IF CHANGING ADDRESS)
WILLIS JOHN STEPHEN & LISA PAR	045163-16-3	ADDRESS ______
522 BRIARWOOD RD	TAX MAP # 0067N-0C-019.00	CITY ______ STATE ______ ZIP ______
LANCASTER SC, 29720		__HOME ADDRESS __MAILING ADDRESS __BOTH

COUNTY = 76.0 COUNTY ORDINARY + 7.0 DEBT SERVICE

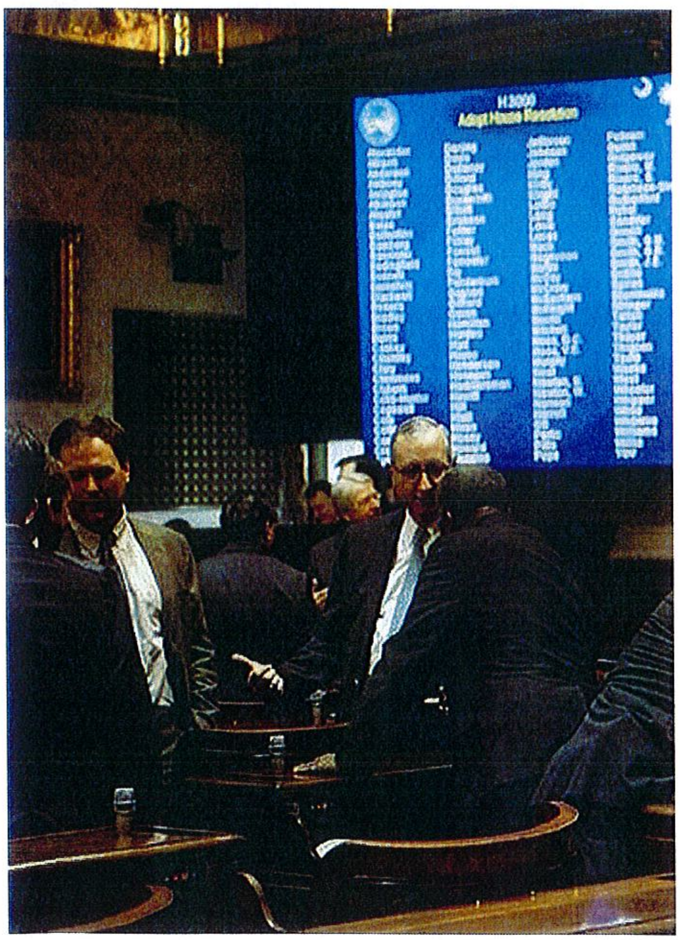
UNFUNDED STATE MANDATE = $1,200,000 = 4 MILS @ $300,000 PER MIL

COUNTY 79 MILS = $598.82

UNFUNDED STATE MANDATE 4 MILS = $30.32

CINDI ROSS SCOPPE MARCH 18, 2017 5:47 PM

How our deadbeat Legislature is shorting cities and counties — again



SC House members await the start of the day's session.
Tim Dominick - tdominick@thestate.com

CINDI ROSS SCOPPE
Associate Editor

COLUMBIA, SC — TWO EXTRAORDINARY things happened in the House the other day: Representatives rejected an opportunity to take a slap at the environment, and even more surprisingly, they rejected an opportunity to take yet another slap at local governments.

Cindi Ross Scoppe

The vehicle they chose not to board for both trips was H. 3529, which would have banned cities and counties from banning plastic bags, which coastal communities are doing because of the devastating damage the bags can do to sea creatures that swallow them. If you haven't seen any pictures, you should. Or maybe you shouldn't; it's pretty gruesome.

Effort to prevent plastic bag bans crashes in Legislature

This business-friendly bill is friendly to some businesses — but not most

SC towns, counties and schools to pay for shoring up pensions

---

For cities and counties, this was a significant win — which is defined in the State House as the absence of a loss. And it came just one week after House Labor, Commerce and Industry Chairman Bill Sandifer was forced to at least temporarily back away from his business license bill that, among other things, would force cities and counties to give 25 percent discounts to out-of-state businesses. Seriously.

But that doesn't mean the environment has turned friendly for local governments. Rep. Cezar McKnight summed up the general attitude with a tongue-in-cheek amendment to the plastic bag bill. "Notwithstanding another provision of law," he proposed to write into state law, "no county, municipality, or other local government may enact any ordinance, regulation, or other law." About *anything*.

Thank goodness the amendment was ruled out of order. It might have passed.

> **"HERE'S ONE THING THAT IS CLEARLY NOT LEGITIMATE: ORDERING CITIES AND COUNTIES TO PERFORM SERVICES FOR THE STATE, BUT REFUSING TO PAY FOR THAT WORK.**

You can sometimes make a legitimate case for insisting on a statewide policy instead of letting cities and counties create a patchwork of contradictory laws. We wouldn't let them write their own open-records laws or ethics laws, for instance; those do need to be one-size-fits-all, or at least adhere to a minimum statewide standard. The legitimacy of other one-size mandates can be less clear.

But here's one thing that is clearly not legitimate: ordering cities and counties to perform services for the state, but refusing to pay for that work. The standard word for people who do that sort of thing is deadbeat.

It's bad enough to short state agencies. Recall when the Legislature kept forcing the Corrections Department to lock up more prisoners for longer periods yet refused to allocate more money for the additional guards who were needed (but could not be hired) to keep the prisons safe. Or when the Legislature refused to provide enough money for the Medicaid agency to provide the services it was required by federal and state law to provide — and also prohibited it from implementing cost-savings measures. While those are irresponsible policy choices, they are clearly choices the Legislature has a legitimate right to make.

CITIES AND COUNTIES ARE RECEIVING JUST 71 PERCENT OF WHAT STATE LAW REQUIRES — THE LOWEST PORTION EVER. AND THE HOUSE WANTS TO CUT IT EVEN MORE.

But cities and counties are run by elected officials, many of whom represent more people than House members do. And under our state constitution, they are responsible for running city and county governments.

State law requires cities and counties to provide such state services as running election and voter registration offices and jails and providing security at the courthouse and indigent defense for people charged with state crimes. State law also requires the Legislature to provide cities and counties with an amount of money equal to 4.5 percent of the previous year's state budget. That's supposed to pay for providing those services.

That means they should be getting $313 million this year, but they're only getting $223 million. That's just 71 percent of what the law requires and the lowest portion the Legislature has provided since ... ever. It's a smaller percent than the Legislature provided at the depths of the recession.

"

AS YOU MIGHT HAVE IMAGINED FROM THE SANDIFER TAX-BREAKS-FOR-WAL-MART BILL, THE LEGISLATURE DOESN'T ALLOW THAT.

That will change next year if the House gets its way. Under the budget the House passed this week, local governments would receive ... less. Not just less as a portion of the legal mandate: 65 percent. Less in total dollars: just $213 million.

Some legislators apparently think it's OK to reduce the Local Government Fund because they're picking up part of the cost cities and counties otherwise would have to pay to shore up the State Retirement System. But it was legislators' decision to make government agencies pick up more of the cost for the fix rather than splitting it evenly with employees — perhaps a legitimate decision, but one cities and counties had no say about, even though they employ a quarter of those employees.

Further reducing reimbursements to local governments would be bad enough if our deadbeat Legislature allowed the duly elected representatives of cities and counties to levy taxes as they and their constituents saw fit. But as you might have guesssed from the Sandifer tax-breaks-for-Wal-Mart bill, it doesn't.

Beyond mandating tax give-aways, the Legislature limits both the type of taxes local governments can collect and how much they can increase them. So it's often illegal for local officials to raise taxes enough to make up for the money the Legislature is required but refuses to provide them. So they have to reduce services.

Returning the power of fiscal autonomy to cities and counties wouldn't excuse the Legislature's refusal to pay its bills. But at least it would give our local officials the option of providing the level of service that the people who live in the cities and counties are willing to pay for.

Ms. Scoppe writes editorials and columns for The State. Reach her at cscoppe@thestate.com or (803) 771-8571 or follow her on Twitter or like her on Facebook @CindiScoppe.

MORE CINDI ROSS SCOPPE

COMMENTS

Lancaster County
South Carolina

Agenda Item Summary

Ordinance # / Resolution#: Discussion Item
Contact Person / Sponsor: Steve Willis
Department: Admin
Date Requested to be on Agenda: April Public Safety and Administration Committees

Issue for Consideration:
This issue falls under two committees; Public Safety for fire station needs and Administration for potential donation of county owned land.

Points to Consider:
The Indian Land Fire Department is requesting the potential donation of two parcels owned by Lancaster County.

One parcel is two acres from county owned land on Shelly Mullis Road. The parent tract is the Deputy Roy Hardin Park tract. This is on the upper end where the topography is unsuitable for playing fields. The proposed use would be to locate a fire substation.

The other parcel is 2.2 acres adjacent to their fire station on Six Mile Creek Road. The parcel was donated by a developer over a decade ago for use as a convenience site. The road width and overall size make it unusable for such. Indian land proposes to utilize the acreage for training and a helicopter landing pad for patient transport.

I verified that the Recreation Department has no plans for their land and we have not used the other parcel in over ten years. I recommend donation of the requested parcels. This will require an ordinance and public hearing.

Funding and Liability Factors:
N/A

Council Options:
Approve or reject an ordinance.

Staff Recommendation:
Approve the donation of the parcels.

Committee Recommendation:
To be determined.

To: Terry Graham, Brian Carnes

Indian Land Fire Department has been searching for land for a sub-station north and south of our existing station. While doing some research with ISO requirements and property owners in certain areas, we found that Lancaster County owns 10.93 acres on Shelly Mullis Rd. where Roy Hardin Park is. After talking with Mr. Willis and finding out if there was any deed restrictions for the property, we are hoping to acquire 2 acres at the most eastern part of the property.

I have attached a map and outlined the approximate location we would like to build a sub-station. The type of station we would plan on building would be a smaller version and design of our existing facility. We would house apparatus and have office and living quarters for future staffing needs.

We are also looking for property south of our station in the area of Hwy 521 and Hwy 75 (Waxhaw). We have tried with no luck contacting one property owner the Belk Family who owns multiple acres. If you have any suggestions I would appreciate any help with contacting them or if you know of any other property in that area.

In the past the County has asked if Indian Land Fire Department would be interested in acquiring the 2 acres the county owns next to our station on Six Mile Creek Rd. We are very interested in that acreage also, with our training facility underway that property would allow us to expand it to accommodate emergency driver training and pump operation training, along with a landing zone for emergency flight for EMS.

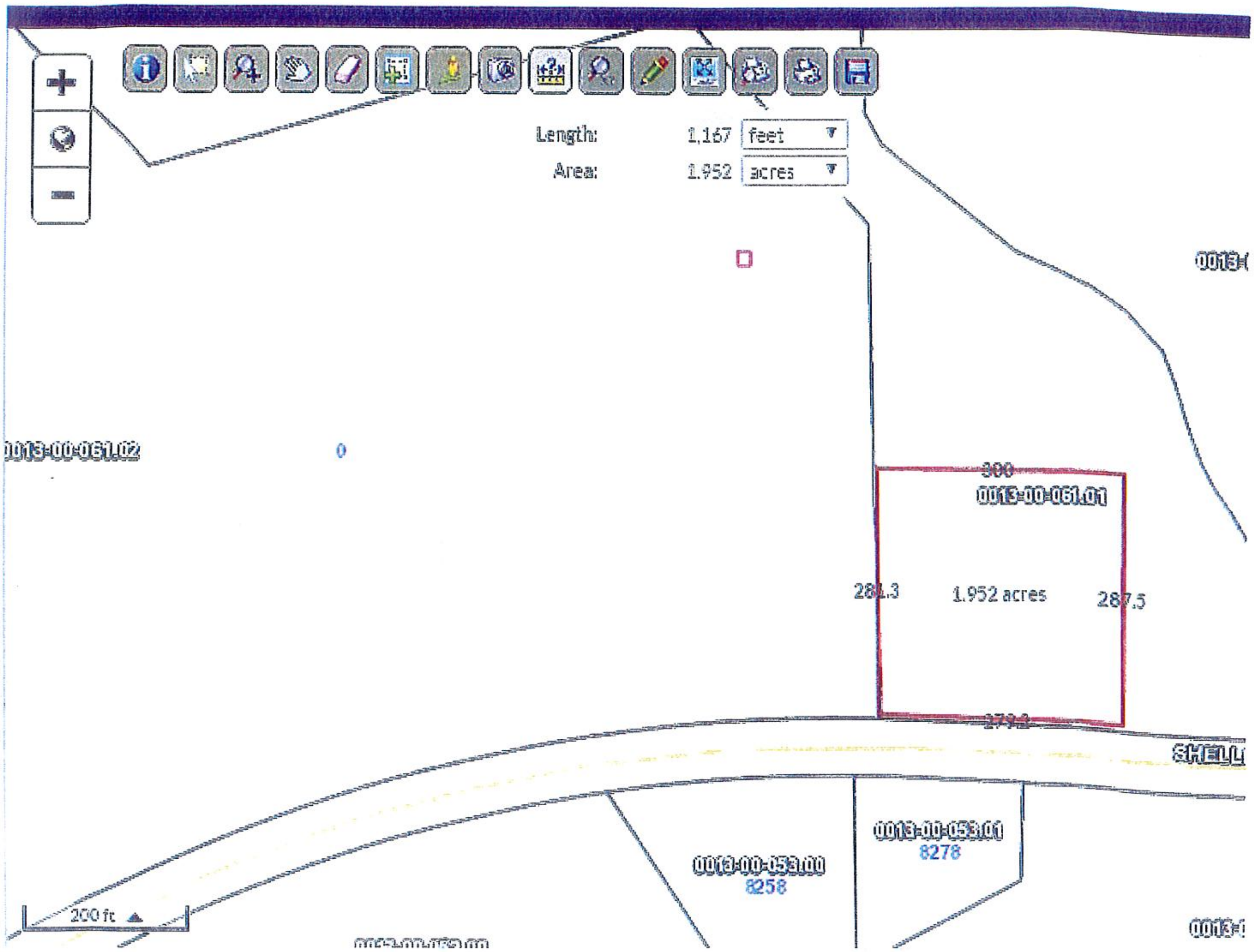
With the expanding growth of our community and the expanding call volume of our station and our neighboring stations we feel it is very important to plan now for the future needs of Indian Land in facilities, staffing and training. We would like by the end of this year to have acquired both pieces of property and working on plans for a sub-station and a ladder truck. We need the support from both of you and your help in making this plan happen.

Please let me know what are next step would be to acquiring the property adjacent to our existing station and that on Shelly Mullis Rd.

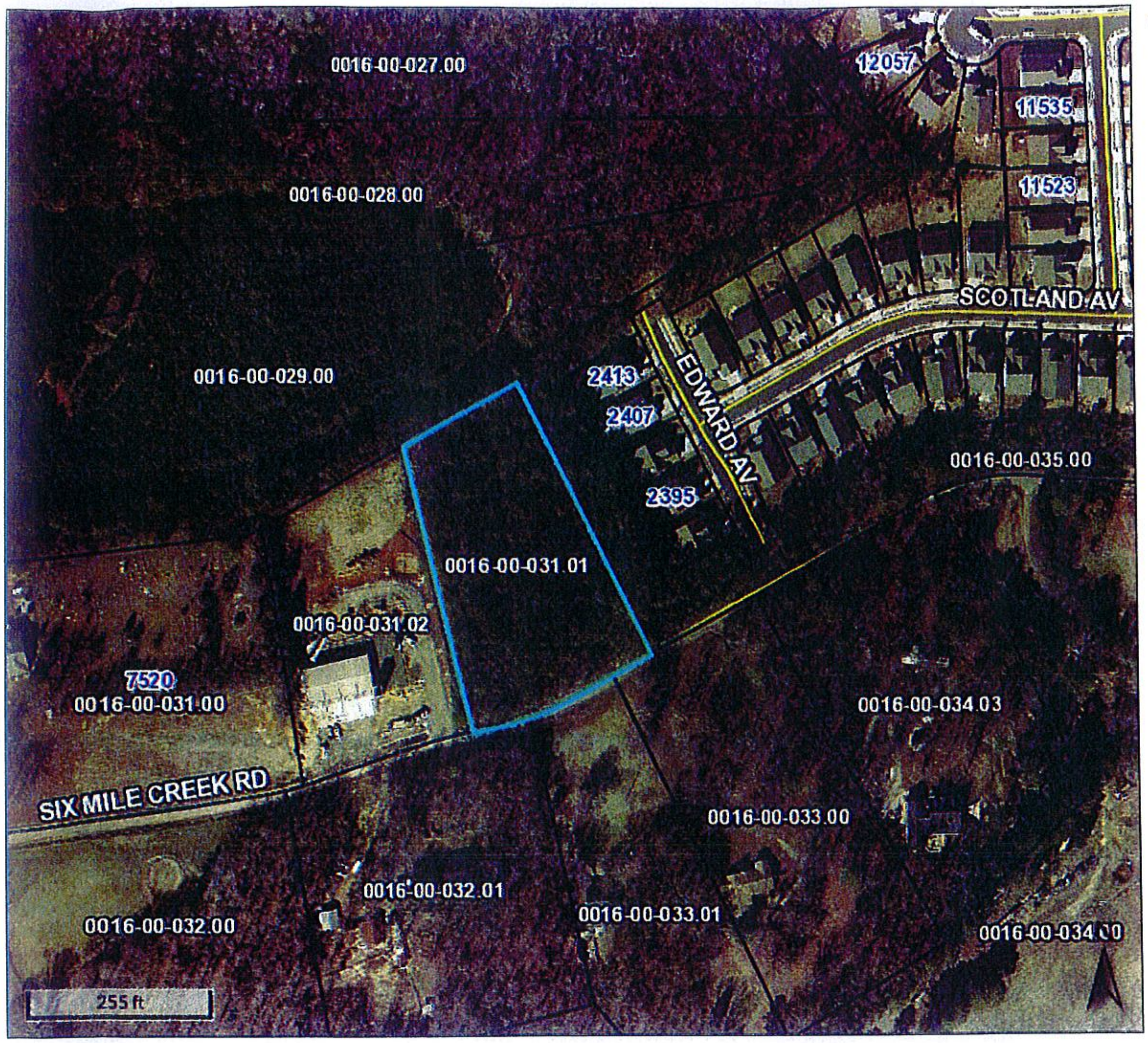
Tom Pickard (Chief)
Indian Land Fire Dept.
1-803-547-2747

Steve Willis

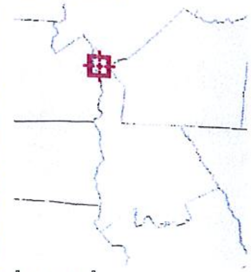
From: John Magette
Sent: Monday, March 20, 2017 12:56 PM
To: Thomas Pickard
Subject: Sent from Snipping Tool



qPublic.net™ Lancaster County, SC



Overview



Legend

Address Numbers

Parcel Numbers

Parcels

Roads

Railroad

				Last 2 Sales			
Parcel ID	0016-00-031.01	**Owner**	LANCASTER COUNTY PO BOX 1809 LANCASTER, SC 29721	**Date**	**Price**	**Reason**	**Qual**
Class Code	Exempt			4/12/2010	$0	SOLD DOES NOT MATCH APPRAISAL RECORD	Q
Taxing District	Lancaster			12/17/1998	$10	INTER-COMPANY TRANSFER	Q
Acres	2.194	**Physical Address**	0 SIX MILE CREEK RD				
		Assessed Value					

(Note: Not to be used on legal documents)

Date created: 3/23/2017
Last Data Uploaded: 3/23/2017 1:30:27 AM

Developed by
The Schneider Corporation

Lancaster County
South Carolina

Agenda Item Summary

Ordinance # / Resolution#:	Discussion Item
Contact Person / Sponsor:	Steve Willis
Department:	Admin
Date Requested to be on Agenda:	April Administration Committee

Issue for Consideration:
Recommendation from the Public Safety Committee that $400,000 from anticipated excess EMS billing collections be earmarked for construction of a new EMS facility in Indian Land.

Points to Consider:
The anticipated excess collections are the result of Council allowing us to hire an additional ESM biller this year. The result from increased insurance collections has been as anticipated.

While not having a problem with the intent of the motion from Public Safety, I do have concerns that at this point the revenue is anticipated and not audited. We won't know until the audit comes in if the revenue is actually realized or not.

In addition Kim has concerns earmarking anticipated excess revenue in one part of the budget until the audit reveals how the budget did overall. If another area comes up short this excess might be needed to balance the overall budget.

Staff recommends one of two options:

1. If the Administration Committee wants to recommend earmarking the funds as part of the initial budget document include direction that the funds may not be expended until Council has reviewed the annual audit report and approves the release of the funds; or
2. Review this matter in January 2018 at the mid-year budget review and budget amendments for inclusion at that time.

Funding and Liability Factors:
Discussed above.

Council Options:
Discussed above or Council may approve the funds as part of the initial FY 17-18 Annual Budget.

Staff Recommendation:
Discussed above.

Committee Recommendation:
To be determined.

Lancaster County
South Carolina

Agenda Item Summary

Ordinance # / Resolution#: Discussion/ Action Item
Contact Person / Sponsor: Steve Willis
Department: Administration
Date Requested to be on Agenda: April Administration Committee

Issue for Consideration:
Adoption of the updated Capital Improvement Plan (CIP).

Points to Consider:
The plan is the same that the Administration Committee saw last year. The change is that we have modified it so that only items above $100,000 in cost are included. This is in compliance with the recent ordinance approved by County Council.

The CIP is merely a plan and not a part of any budget document until Council approves an item within a budget. Adoption of the CIP IN NO WAY authorizes any money to be spent.

Funding and Liability Factors:
No funding for any item is authorized unless it is included in an annual budget.

We are required by state law to adopt a CIP.

Council Options:
Accept the CIP as presented or modify the plan.

Staff Recommendation:
Adopt as recommended.

Committee Recommendation:
To be determined.

Lancaster County
South Carolina

CAPITAL IMPROVEMENTS PROGRAM
2017 – 2026

Recommended for Approval by the
Lancaster County Planning Commission
October 18, 2016

Adopted by the
Lancaster County Council
INSERT DATE HERE

THIS DOCUMENT IS FOR PLANNING PURPOSES ONLY.
NO FUNDING AUTHORIZATION IS APPROVED BY THE ADOPTION OF THIS DOCUMENT.

ACKNOWLEDGEMENTS

County Administration & Agency Heads

Steve Willis, County Administrator

Paul Moses, Airport Manager

Brad Carnes, Assessor

Clay Catoe, Emergency Medical Service

Veronica Thompson, Finance

Darren Player, Fire Service / Emergency Management

Rita Vogel, Library

Jeff Catoe, Public Works

Hal Hiott, Parks & Recreation

Barry Faile, Sheriff

Technical assistance provided by:

Robby Moody, AICP, Senior Planner

Catawba Regional Council of Governments

County Council

Terry Graham, District 1

Charlene McGriff, District 2, Vice Chairwoman

Billy Mosteller, District 3

Larry Honeycutt, District 4, Secretary

Steve Harper, District 5, Chairman

Jack Estridge, District 6

Brian Carnes, District 7

Planning Commission

Rosa Sansbury, District 1

Vedia Hatfield, District 2

Charles Keith Deese, District 3, Chairman

James Barnett, District 4

Tommy Dabney, District 5

Shelia Hinson, District 6

Jerry Holt, District 7, Vice Chairman

TABLE OF CONTENTS

LANCASTER COUNTY
CAPITAL IMPROVEMENTS PROGRAM 2017-2026
DETAILED SUMMARY

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Airport	**$ 14,830,000**	**$ -**	**$ -**	**$ -**	**$ 1,500,000**	**$ -**	**$ 13,330,000**
Heavy Aircraft Apron	$ 1,500,000	$ -	$ -	$ -	$ 1,500,000	$ -	$ -
Terminal	$ 7,830,000	$ -	$ -	$ -	$ -	$ -	$ 7,830,000
Maintenance Hangar/Shop	$ 1,900,000	$ -	$ -	$ -	$ -	$ -	$ 1,900,000
8-unit Shade Port with 8-unit T-Hangar	$ 3,600,000	$ -	$ -	$ -	$ -	$ -	$ 3,600,000
Assessor / GIS	**$ 100,000**	**$ -**	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ -**
Software upgrade	$ 100,000	$ -	$ 100,000	$ -	$ -	$ -	$ -
Emergency Medical Services	**$ 8,066,000**	**$ 500,000**	**$ 1,011,000**	**$ 500,000**	**$ 500,000**	**$ 500,000**	**$ 5,055,000**
Ambulances	$ 5,000,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 2,500,000
EMS Stations Construction / Relocation	$ 3,066,000	$ -	$ 511,000	$ -	$ -	$ -	$ 2,555,000
Finance	**$ 500,000**	**$ -**	**$ 500,000**	**$ -**	**$ -**	**$ -**	**$ -**
Financial Management Software	$ 500,000	$ -	$ 500,000	$ -	$ -	$ -	$ -
Fire Service / Emergency Management	**$ 31,672,939**	**$ -**	**$ -**	**$ -**	**$ 287,740**	**$ -**	**$ 31,385,199**
Fire Apparatus Countywide Purchase	$ 6,635,199	$ -	$ -	$ -	$ -	$ -	$ 6,635,199
Burn Training Facility Building	$ 5,750,000	$ -	$ -	$ -	$ -	$ -	$ 5,750,000
Fire Station Construction / Renovation - (NEW)	$ 16,300,000	$ -	$ -	$ -	$ -	$ -	$ 16,300,000
Ladder Truck Replacement	$ 800,000	$ -	$ -	$ -	$ -	$ -	$ 800,000
Aerial Fire Apparatus - (NEW)	$ 1,000,000	$ -	$ -	$ -	$ -	$ -	$ 1,000,000
Emergency Operations Center - Roof Replacement	$ 287,740	$ -	$ -	$ -	$ 287,740	$ -	$ -
Mobile Command Post for Emergency Services	$ 900,000	$ -	$ -	$ -	$ -	$ -	$ 900,000
Library	**$ 8,614,000**	**$ 8,000,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 614,000**
Library Improvements	$ 8,000,000	$ 8,000,000	$ -	$ -	$ -	$ -	$ -
Del Webb Library at Indian Land (Addition)	$ 614,000	$ -	$ -	$ -	$ -	$ -	$ 614,000

LANCASTER COUNTY
CAPITAL IMPROVEMENTS PROGRAM 2017-2026
DETAILED SUMMARY

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Public Works - Roads & Bridges	**$ 5,525,000**	**$ 155,000**	**$ 4,025,000**	**$ -**	**$ 140,000**	**$ -**	**$ 1,205,000**
Water Tanker Truck (NEW)	$ 150,000	$ -	$ -	$ -	$ -	$ -	$ 150,000
Lowboy Trailer	$ 110,000	$ -	$ -	$ -	$ -	$ -	$ 110,000
Dump Truck - Tandem Axle	$ 715,000	$ 155,000	$ -	$ -	$ 140,000	$ -	$ 420,000
120 M Style Motorgrader	$ 400,000	$ -	$ 200,000	$ -	$ -	$ -	$ 200,000
Boom Mower Tractor	$ 250,000	$ -	$ 125,000	$ -	$ -	$ -	$ 125,000
Vacuum Truck (NEW)	$ 400,000	$ -	$ 200,000	$ -	$ -	$ -	$ 200,000
Public Works Complex Development	$ 3,500,000	$ -	$ 3,500,000	$ -	$ -	$ -	$ -
Public Works - Solid Waste / Recycling	**$ 2,030,000**	**$ 165,000**	**$ 150,000**	**$ 350,000**	**$ -**	**$ 350,000**	**$ 1,015,000**
Knuckleboom	$ 330,000	$ 165,000	$ -	$ -	$ -	$ -	$ 165,000
Roll-off Application Refuse Truck	$ 300,000	$ -	$ 150,000	$ -	$ -	$ -	$ 150,000
Improvements at Convenience Centers - Countywide	$ 1,400,000	$ -	$ -	$ 350,000	$ -	$ 350,000	$ 700,000
Parks & Recreation	**$ 22,941,900**	**$ -**	**$ -**	**$ 112,000**	**$ -**	**$ -**	**$ 22,829,900**
Lancaster County Sports Complex	$ 17,000,000	$ -	$ -	$ -	$ -	$ -	$ 17,000,000
Indian Land - Gym / Playground / Picnic / Practice	$ 5,498,500	$ -	$ -	$ -	$ -	$ -	$ 5,498,500
Recreation Center Flooring	$ 112,000	$ -	$ -	$ 112,000	$ -	$ -	$ -
Buford - Parking Lot / Walking Track	$ 200,000	$ -	$ -	$ -	$ -	$ -	$ 200,000
Springdale - Parking Lot	$ 131,400	$ -	$ -	$ -	$ -	$ -	$ 131,400
Sheriff	**$ 26,921,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 26,921,000**
Detention Center	$ 26,921,000	$ -	$ -	$ -	$ -	$ -	$ 26,921,000
Total Departmental Requests	**$ 121,200,839**	**$ 8,820,000**	**$ 5,786,000**	**$ 962,000**	**$ 2,427,740**	**$ 850,000**	**$ 102,355,099**

LANCASTER COUNTY
CAPITAL IMPROVEMENTS PROGRAM 2017-2026
DETAILED SUMMARY

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Projected Revenues							
Governmental Fund	$ 6,162,000	$ -	$ 100,000	$ 112,000	$ -	$ -	$ 5,950,000
Capital Fund	$ 29,419,439	$ 820,000	$ -	$ 850,000	$ 502,740	$ 850,000	$ 26,396,699
G.O. Bond	$ 44,071,000	$ -	$ 1,175,000	$ -	$ -	$ -	$ 42,896,000
Capital Sales Tax	$ 8,000,000	$ 8,000,000	$ -	$ -	$ -	$ -	$ -
Community / Private Funding or Future Impact Fees	$ 13,295,750	$ -	$ 883,250	$ -	$ 500,000	$ -	$ 11,912,500
FAA Grant	$ 10,947,000	$ -	$ -	$ -	$ 1,350,000	$ -	$ 9,597,000
Fire Millage	$ 400,000	$ -	$ -	$ -	$ -	$ -	$ 400,000
Fund Balance and Debt Service	$ 3,500,000	$ -	$ 3,500,000	$ -	$ -	$ -	$ -
Indian Land Fee	$ 2,682,750	$ -	$ 127,750	$ -	$ -	$ -	$ 2,555,000
Park & Recreation Development Fund (PARD)	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Park Development Fund	$ 131,400	$ -	$ -	$ -	$ -	$ -	$ 131,400
SC Aeronautics Grant	$ 1,091,500	$ -	$ -	$ -	$ 75,000	$ -	$ 1,016,500
Unspecified Grants	$ 1,500,000	$ -	$ -	$ -	$ -	$ -	$ 1,500,000
Total Revenues	**$ 121,200,839**	**$ 8,820,000**	**$ 5,786,000**	**$ 962,000**	**$ 2,427,740**	**$ 850,000**	**$ 102,355,099**

AIRPORT – DEPARTMENTAL SUMMARY

The Federal Aviation Administration (FAA) has approved a Capital Improvements Program for the Lancaster County-McWhirter Field Airport which includes the following projects:

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Airport							
Heavy Aircraft Apron	$ 1,500,000	$ -	$ -	$ -	$ 1,500,000	$ -	$ -
Terminal	$ 7,830,000	$ -	$ -	$ -	$ -	$ -	$ 7,830,000
Maintenance Hangar/Shop	$ 1,900,000	$ -	$ -	$ -	$ -	$ -	$ 1,900,000
8-unit Shade Port with 8-unit T-Hangar	$ 3,600,000	$ -	$ -	$ -	$ -	$ -	$ 3,600,000
Capital Expenditures	$ 14,830,000	$ -	$ -	$ -	$ 1,500,000	$ -	$ 13,330,000
Capital Revenues							
Governmental Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Fund	$ 2,791,500	$ -	$ -	$ -	$ 75,000	$ -	$ 2,716,500
FAA Grant	$ 10,947,000	$ -	$ -	$ -	$ 1,350,000	$ -	$ 9,597,000
SC Aeronautics Grant	$ 1,091,500	$ -	$ -	$ -	$ 75,000	$ -	$ 1,016,500
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Project Title: Heavy Aircraft Apron

AIRPORT

Location: McWhirter Field

Paul Moses, Airport Manager

Type: Facility Upgrade

Priority: Mid-range

Description and Justification:
The current aircraft parking apron at McWhirter Field has a pavement condition number (PCN) value ranging from 7 to 11 (from SCAC Pavement Study). Runway 6-24 has a PCN of 15 resulting from the concrete overlay completed a few years ago. With this pavement strength and a length of 6000 feet, the runway allows LKR to serve heavier general aviation aircraft such as the Falcon 50, Falcon 900, Falcon 2000, Citation X and Challenger CL-604.

Strengthening of the apron would be expensive, since much of the work would require reconstruction due to grade restraints at hangar doors and pavement tie points. Therefore, a new apron is proposed north of the terminal apron for use by the larger, heavier aircraft and limit the usage of the existing apron to lighter aircraft with Aircraft Classification Number (ACN) values at or below the PCN values for the existing pavements. This new apron would be approximately 300' X 300' to allow parking and maneuvering of several large aircraft simultaneously. In addition, since McWhirter Field is approached by corporate jet owners inquiring about a hangar site, this apron can accommodate two 100' X 100' corporate hangars. The project would include pre-design testing and surveying, preparation of a documented categorical exclusion checklist (as there are no apparent environmental issues), design, bidding and land disturbance permitting. Construction of this apron is planned for 2019/2020, provided discretionary funding is available for such.

Project Costs and Financing Plan:	Lancaster County Capital Fund	$75,000
	FAA Grant	$1,350,000
	SC Aeronautics Grant	$75,000

Heavy Aircraft Apron	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Capital Expenditures	$ 1,500,000	$ -	$ -	$ -	$ 1,500,000	$ -	$ -
Capital Revenues							
Governmental Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Fund	$ 75,000	$ -	$ -	$ -	$ 75,000	$ -	$ -
FAA Grant	$ 1,350,000	$ -	$ -	$ -	$ 1,350,000	$ -	$ -
SC Aeronautics Grant	$ 75,000	$ -	$ -	$ -	$ 75,000	$ -	$ -
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Projected Operating Budget Impact:
Minimal impact anticipated.

Project Title: Terminal

AIRPORT

Location: McWhirter Field

Paul Moses, Airport Manager

Type: Facility Upgrade

Priority: Long-range

Description and Justification:
Once the new heavy aircraft apron is constructed, the existing terminal area will be effectively "built out" due to environmental constraints, utility easements and FAA setbacks in this area. Therefore, the outer years involve implementing a new terminal area according to the Airport Layout Plan. In addition to providing additional developable property for McWhirter Field expansion, the new terminal area is more co-located with the Lancaster County Air-Rail Business Park.

Project Costs and Financing Plan:

Lancaster County Capital Fund	$2,441,500
FAA Grant	$4,647,500
SC Aeronautics Grant	$741,500

Terminal	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Capital Expenditures	$ 7,830,000	$ -	$ -	$ -	$ -	$ -	$ 7,830,000
Capital Revenues							
Governmental Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Fund	$ 2,441,500	$ -	$ -	$ -	$ -	$ -	$ 2,441,500
FAA Grant	$ 4,647,000	$ -	$ -	$ -	$ -	$ -	$ 4,647,000
SC Aeronautics Grant	$ 741,500	$ -	$ -	$ -	$ -	$ -	$ 741,500
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Projected Operating Budget Impact: T.B.D.

Project Title: Maintenance Hangar/Shop

AIRPORT

Location: McWhirter Field

Paul Moses, Airport Manager

Type: Facility Upgrade

Priority: Long-range

Description and Justification:

The maintenance hangar/shop project will support increased future demand resulting from the apron and terminal projects. The new maintenance hangar will be roughly the same size as current building (8,000 s.f.). Existing maintenance building/shop and associated pavements would be demolished and moved approximately 100 feet farther away from the runway centerline.

Project Costs and Financing Plan:

Lancaster County Capital Fund	$95,000
FAA Grant	$1,710,000
SC Aeronautics Grant	$95,000

Maintenance Hangar/Shop	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Capital Expenditures	$ 1,900,000	$ -	$ -	$ -	$ -	$ -	$ 1,900,000
Capital Revenues							
Governmental Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Fund	$ 95,000	$ -	$ -	$ -	$ -	$ -	$ 95,000
FAA Grant	$ 1,710,000	$ -	$ -	$ -	$ -	$ -	$ 1,710,000
SC Aeronautics Grant	$ 95,000	$ -	$ -	$ -	$ -	$ -	$ 95,000
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Projected Operating Budget Impact: T.B.D.

Project Title: 8-unit Shade Port with 8-unit T-Hangar

AIRPORT

Location: McWhirter Field

Paul Moses, Airport Manager

Type: Facility Upgrade

Priority: Long-range

Description and Justification:
Construction of the shade port and T-hangar will support increased future demand at McWhirter Field. The existing shade port will be demolished and replaced along with a new 8-unit T-Hangar based on Erect-A-Tube 36' wide standard T-Hangar design with 12' tall x 41.5' wide bi-fold doors. The new T-Hangar would be roughly the same footprint as old shade port.

Project Costs and Financing Plan:

Lancaster County Capital Fund	$180,000
FAA Grant	$3,240,000
SC Aeronautics Grant	$185,000

Costs are based on a similar 10-unit T-Hangar project at Pelion Airport in 2013.

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
8-unit Shade Port with 8-unit T-Hangar							
Capital Expenditures	$ 3,600,000	$ -	$ -	$ -	$ -	$ -	$ 3,600,000
Capital Revenues							
Governmental Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Fund	$ 180,000	$ -	$ -	$ -	$ -	$ -	$ 180,000
FAA Grant	$ 3,240,000	$ -	$ -	$ -	$ -	$ -	$ 3,240,000
SC Aeronautics Grant	$ 180,000	$ -	$ -	$ -	$ -	$ -	$ 180,000
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Projected Operating Budget Impact: T.B.D.

Project Title: Software Upgrade

ASSESSOR

Location: Assessor's Office

Brad Carnes, Director

Type: Equipment

Priority: Short-range

Description and Justification:
Due to constant changes in State Law concerning the valuation of real property, our software provider is diligently working to provide an improved package to accommodate our needs. The main goals of the Assessor's office are to generate accurate and fair property valuations and provide that data for tax billing purposes to the Auditor.

Project Costs and Financing Plan:

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Software upgrade							
Capital Expenditures	$ 100,000	$ -	$ 100,000	$ -	$ -	$ -	$ -
Capital Revenues							
Governmental Fund	$ 100,000	$ -	$ 100,000	$ -	$ -	$ -	$ -
Capital Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Unspecified Grant	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Projected Operating Budget Impact: None anticipated.

EMERGENCY MEDICAL SERVICE
DEPARTMENTAL SUMMARY

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Emergency Medical Services							
Ambulances	$ 5,000,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 2,500,000
EMS Stations Construction / Relocation	$ 3,066,000	$ -	$ 511,000	$ -	$ -	$ -	$ 2,555,000
Capital Expenditures	$ 8,066,000	$ 500,000	$ 1,011,000	$ 500,000	$ 500,000	$ 500,000	$ 5,055,000
Capital Revenues							
Community / Private Funding or Future Impact Fees	$ 1,383,250	$ -	$ 883,250	$ -	$ 500,000	$ -	$ -
Capital Fund	$ 4,000,000	$ 500,000	$ -	$ 500,000	$ -	$ 500,000	$ 2,500,000
Fire Millage	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Indian Land Fee	$ 2,682,750	$ -	$ 127,750	$ -	$ -	$ -	$ 2,555,000
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Project Title: Ambulances (Replacement) **EMERGENCY MEDICAL SERVICE**

Location: Countywide Clay Catoe, Director

Type: Equipment

Priority: On-going

Description and Justification:
The Emergency Medical Service serves approximately 1,200 customers per month. Over the next fiscal year, 100 more customers are anticipated per month, with an additional 800 new customers projected over the 10-year CIP. This project will purchase two (2) new ambulances per year to keep the EMS fleet current without having to replace all units at one time.

Project Costs and Financing Plan:

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Ambulances							
Capital Expenditures	$ 5,000,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 2,500,000
Capital Revenues							
Community / Private Funding or Future Impact Fees	$ 1,000,000	$ -	$ 500,000		$ 500,000	$ -	$ -
Capital Fund	$ 4,000,000	$ 500,000	$ -	$ 500,000	$ -	$ 500,000	$ 2,500,000
Fire Millage	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Unspecified Grant	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Projected Operating Budget Impact:
Each ambulance costs approximately $7,500 per year to operate; $3,000 for general maintenance and $4,500 for fuel. The total operating cost for the current fleet of 12 ambulances is $90,000. Replacement vehicles represent a $0 net impact.

Project Title: EMS Stations Construction / Relocation

Location: Countywide

Type: Facility upgrade

Priority: On-going

EMERGENCY MEDICAL SERVICE

Clay Catoe, Director

Description and Justification:
This project will begin to allow us to locate EMS stations strategically based upon coverage area and ISO criteria, rather than where someone donated land. We must relocate some stations to provide adequate coverage zones to best serve our population. We simply cannot afford to continue the current practice because it has led to some areas with over-coverage and others with under-coverage. The costs outlined here presume upgrades/relocations of existing stations. If new stations are warranted, personnel costs will have to be taken into consideration.

The base cost per station ($511,000) is based on the Buford EMS Station, with little room for contingencies.

Project Costs and Financing Plan: $511,000 X 6 EMS Stations = $3,066,000

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
EMS Stations Construction / Relocation							
Capital Expenditures	$ 3,066,000	$ -	$ 511,000	$ -	$ -	$ -	$ 2,555,000
Capital Revenues							
Community / Private Funding or Future Impact Fees	$ 383,250	$ -	$ 383,250	$ -	$ -	$ -	$ -
Capital Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Fire Millage	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Indian Land Fee	$ 2,682,750	$ -	$ 127,750	$ -	$ -	$ -	$ 2,555,000
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Construction Budget per EMS Station	Amount
A. Planning, Engineering and Design (10% of C.1.)	$30,000
B. Land Acquisition (varies based on location)	$100,000
C. Construction (Sum of C.1. and C.2. below)	$315,000
1. Construction Cost (1,000 s.f. with brick front façade and metal sides - $135 per s.f.)	$300,000
2. Construction Contingency (5% of C.1.)	$15,000
D. Equipment (Furnishings, Vehicles, etc.)	$30,000
E. Consultant Study (if needed)	$0
F. Inflation (C.1. + C.2. x 2%) (per year)	$36,000
Total Project Estimate	**$511,000**

Projected Operating Budget Impact:

Operating Expenses	Amount
electricity	$4,000
water	$1,200
insurance	$200
natural gas	$1,000
phone	$2,400
cable/internet	$1,800
trash	$400
TOTAL Operating Expenses	**$11,000**

Project Title: Financial Management Software

Location: Countywide

Type: Software

Priority: Immediate

FINANCE

Veronica Thompson, Director

Description and Justification:

The current financial management software vendor has been used since 1999. The vendor was bought by another company about 2 years ago. The software package has been updated on an ongoing basis throughout the years but the service has been sub-par for the past few years. Also since 1999, the County has grown and processes have changed. Staff and other users have expressed a need for a more robust system that will allow our processes to be more efficient.

Project Costs and Financing Plan:

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Finance							
Financial Management Software	$ 500,000	$ -	$ 500,000	$ -	$ -	$ -	$ -
Capital Expenditures	$ 500,000	$ -	$ 500,000	$ -	$ -	$ -	$ -
Capital Revenues							
Governmental Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
G.O. Bond	$ 500,000	$ -	$ 500,000	$ -	$ -	$ -	$ -
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Projected Operating Budget Impact: None anticipated.

FIRE SERVICE / EMERGENCY MANAGEMENT
DEPARTMENTAL SUMMARY

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Fire Service / Emergency Management							
Fire Apparatus Countywide Purchase	$ 6,635,199	$ -	$ -	$ -	$ -	$ -	$ 6,635,199
Burn Training Facility Building	$ 5,750,000	$ -	$ -	$ -	$ -	$ -	$ 5,750,000
Fire Station Construction / Renovation - (NEW)	$ 16,300,000	$ -	$ -	$ -	$ -	$ -	$ 16,300,000
Ladder Truck Replacement	$ 800,000	$ -	$ -	$ -	$ -	$ -	$ 800,000
Aerial Fire Apparatus - (NEW)	$ 1,000,000	$ -	$ -	$ -	$ -	$ -	$ 1,000,000
Emergency Operations Center - Roof Replacement	$ 287,740	$ -	$ -	$ -	$ 287,740	$ -	$ -
Mobile Command Post for Emergency Services	$ 900,000	$ -	$ -	$ -	$ -	$ -	$ 900,000
Capital Expenditures	$ 31,672,939	$ -	$ -	$ -	$ 287,740	$ -	$ 31,385,199
Capital Revenues							
Governmental Fund	$ 5,750,000	$ -	$ -	$ -	$ -	$ -	$ 5,750,000
Capital Fund	$ 19,722,939	$ -	$ -	$ -	$ 287,740	$ -	$ 19,435,199
Fire Millage	$ 400,000	$ -	$ -	$ -	$ -	$ -	$ 400,000
Community / Private Funding or Future Impact Fees	$ 5,800,000	$ -	$ -	$ -	$ -	$ -	$ 5,800,000
Operating Expenditures	$ 100,000	$ -	$ -	$ -	$ -	$ -	$ 100,000
Operating Revenues	$ 288,467	$ -	$ -	$ -	$ -	$ -	$ 288,467
Operating Budget Impact	$ 188,467	$ -	$ -	$ -	$ -	$ -	$ 188,467

Project Title: Fire Apparatus Countywide Purchase

Location: Countywide

Type: Equipment

Priority: Long-range

Description and Justification:

Lancaster County Fire Commission has implemented a 7 year replacement/upgrade program for fire apparatus. The previous purchase of fire apparatus took place in 2008 using a general obligation bond. This same method should be used to continue the program. This will be the second tier purchase of a plan to guarantee that no county fire apparatus exceeds 21 years in age. All residents of Lancaster County benefit due to the fact the County Fire Service now has a countywide ISO rating. As apparatus is replaced with modern, new technology laden vehicles, the efficiency of firefighting is increased tremendously. After the next purchase, a Compressed Air Foam System (CAFS) equipped engine will be first out in all fire department districts. This technology increases the effectiveness of firefighting while decreasing needed water capacity as well as sparing the firefighter some of the weight involved in the fire hose. The Fire Commission Apparatus and Equipment Committee will make a recommendation to the full Commission prior to the issuance of bid documents.

Project Costs and Financing Plan: The current cost estimate for this equipment is $9.8 million. Since this project will not be realized until year 6 at the earliest, a 5% annual inflation rate has been added and results in a future cost of $11.1 million in FY2021/22.

Fire Apparatus Countywide Purchase	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Capital Expenditures	$ 6,635,199	$ -	$ -	$ -	$ -	$ -	$ 6,635,199
Capital Revenues							
Governmental Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Fund	$ 6,635,199	$ -	$ -	$ -	$ -	$ -	$ 6,635,199
Fire Millage	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Unspecified Grant	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Projected Operating Budget Impact: Maintenance is included in the existing Fire Commission budget. As new apparatus is purchased, older apparatus is removed from the fleet so there is no net increase of number of pieces of apparatus with the purchase.

Project Title:	Burn Training Facility Building
Location:	1941 Pageland Hwy (general area)
Type:	Construction
Priority:	Long-range

Description and Justification:
Currently no live fire training facility exists in Lancaster County. The construction of such a facility will assist in training of volunteers and career personnel by having such a facility in close proximity to the training. This will alleviate the current requirement of traveling to Columbia to the SC Fire Academy or to Rock Hill to the York County Fire Training Facility for refresher burns and ongoing live fire training. The model priced is from Fire Facilities Inc. This facility would be constructed on land already owned by Lancaster County in the general area of the existing Sheriff's Office. This facility is configured in such a way to be amenable to Law Enforcement tactical training as well. The presence of a fire training facility burn building in county also allows Insurance Service Organization (ISO) points credit this county cannot currently accrue.

Lancaster County Emergency Management / Fire Service, Lancaster County EMS, Lancaster County Sheriff's Department, Lancaster Fire Department, and Lancaster Police Department will all benefit from this project since the burn facility will be configured with a 4-story training tower. The entire population of Lancaster County will benefit due to increased access to a training facility by all emergency service agencies. The burn facility itself, while two story in parts and a single story in other parts can be configured to both serve as a live fire training facility for the Fire Service and also tactical response facility for Law Enforcement. A local burn training facility lends ISO points to the county and the city of Lancaster due to its local proximity. This project will add a safety factor for everyday operations to the Volunteer and Career County Fire Service due to the countywide availability and accessibility of the facility. The logistics of training will become much easier for all agencies involved.

Project Costs and Financing Plan:

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Burn Training Facility Building							
Capital Expenditures	$ 5,750,000	$ -	$ -	$ -	$ -	$ -	$ 5,750,000
Capital Revenues							
Governmental Fund	$ 5,750,000	$ -	$ -	$ -	$ -	$ -	$ 5,750,000
Capital Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Fire Millage	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Unspecified Grant	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Projected Operating Budget Impact: T.B.D.

Project Title: Fire Station Construction / Renovation (NEW) **FIRE SERVICE / EMERGENCY MANAGEMENT**

Location: Countywide Darren Player, Director

Type: Equipment

Priority: Long-term

Description and Justification:
Construction of new fire station facilities in areas of the county not currently served by a station with placement within five (5) road miles or less from a given taxed structure(s). Once this need is addressed and completed, County Council would assist with renovation of existing fire stations to allow for placement of modern fire apparatus as well as other station use efficiency modifications. A standardized station building layout would be designed and used throughout the county where new station construction would take place.

This project would fund renovations, additions, and if necessary new station buildings for fire departments throughout the county. Some of the existing fire department buildings will not be able to accept modern fire apparatus when the next apparatus purchase takes place. Residents and businesses across Lancaster County would benefit from this project.

Project Costs and Financing Plan:

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Fire Station Construction / Renovation - (NEW)							
Capital Expenditures	$ 16,300,000	$ -	$ -	$ -	$ -	$ -	$ 16,300,000
Capital Revenues							
Governmental Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Fund	$ 10,500,000	$ -	$ -	$ -	$ -	$ -	$ 10,500,000
Fire Millage	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Community / Private Funding or Future Impact Fees	$ 5,800,000	$ -	$ -	$ -	$ -	$ -	$ 5,800,000
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Projected Operating Budget Impact: T.B.D.

Project Title: Ladder Truck Replacement

Location: Central Lancaster County

Type: Equipment

Priority: Long-range

FIRE SERVICE / EMERGENCY MANAGEMENT

Darren Player, Director

Description and Justification:
Lancaster County Fire Commission partially funded the purchase of the current Lancaster FD Ladder truck in 1997/1998. This truck will be replaced in 2022 and the anticipated cost-share to be partially funded by Lancaster County Fire Commission, allowing access and response of this apparatus to county fire incidents, will be $400,000.00.

The purchase of a ladder truck to serve county structures in the central portion of the county would be in excess of one million dollars. Funding a portion of the Lancaster FD Ladder truck allows access and use of the apparatus without having to purchase a county owned apparatus saving approximately $600,000.00.

Project Costs and Financing Plan:

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Ladder Truck Replacement							
Capital Expenditures	$ 800,000	$ -	$ -	$ -	$ -	$ -	$ 800,000
Capital Revenues							
Governmental Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Fund	$ 400,000	$ -	$ -	$ -	$ -	$ -	$ 400,000
Fire Millage	$ 400,000	$ -	$ -	$ -	$ -	$ -	$ 400,000
Unspecified Grant	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Projected Operating Budget Impact: None anticipated.

Project Title: Aerial Fire Apparatus

FIRE SERVICE / EMERGENCY MANAGEMENT

Location: Kershaw/Rich Hill/Flat Creek/Heath Springs Fire Districts

Darren Player, Director

Type: Equipment

Priority: Long-range

Description and Justification:
When buildings are built that are more than 35 feet in height, ISO requires the presence of aerial fire apparatus. The aerial apparatus carries maximum ISO credit up to 2.5 miles from the fire station (road miles). After 2.5 road miles from the station, ISO credit diminishes rapidly. This situation facilitates the need for aerial apparatus in these fire districts—Kershaw/Rich Hill/Flat Creek/Heath Springs—to keep the ISO rating stable. Lancaster County has permitted the construction of multiple story buildings that exceed the 35-foot height threshold in several fire districts which has had a direct impact on the local ISO rating of these fire districts.

Project Costs and Financing Plan:

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Aerial Fire Apparatus - (NEW)							
Capital Expenditures	$ 1,000,000	$ -	$ -	$ -	$ -	$ -	$ 1,000,000
Capital Revenues							
Governmental Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Fund	$ 1,000,000	$ -	$ -	$ -	$ -	$ -	$ 1,000,000
Fire Millage	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Unspecified Grant	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Projected Operating Budget Impact: T.B.D.

Project Title: EOC - Roof Replacement

FIRE SERVICE / EMERGENCY MANAGEMENT

Darren Player, Director

Location: Emergency Operations Center

Type: Maintenance

Priority: Mid-range

Description and Justification:

The Emergency Operations Center Building was purchased from the City of Lancaster and was originally constructed by Duke Energy in the early 1980s. The standing seam lapped metal roof was installed at that time and other than intermittent repairs, remains as constructed with years of wear. Leaks occur and are repaired as needed with total roof replacement anticipated by 2020. The cost estimate was prepared by Hall Building Information Group with a full building exterior needs assessment. The use of the building as an EOC should continue for many years after this project is completed. Normal maintenance and upkeep will apply throughout the years of use and should be absorbed in normal budget items for maintenance. Interior upgrades will be planned and budgeted in normal budget cycles.

Project Costs and Financing Plan:

Emergency Operations Center - Roof Replacement	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Capital Expenditures	$ 287,740	$ -	$ -	$ -	$ 287,740	$ -	$ -
Capital Revenues							
Governmental Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Fund	$ 287,740	$ -	$ -	$ -	$ 287,740	$ -	$ -
Unspecified Grant	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Projected Operating Budget Impact:

Project Title: Mobile Command Post-Emergency Services

FIRE SERVICE / EMERGENCY MANAGEMENT

Darren Player, Director

Location: Countywide

Type: Equipment

Priority: Long-range

Description and Justification:
A mobile command post is an apparatus configured to allow for command and control of incident scenes at all locations throughout Lancaster County, no matter how remote. The mobile command is essential to properly command a scene, document necessary activities and relay over communications technology on board to remote agencies that may be assisting or supporting. The mobile command post will provide an atmosphere controlled environment for decision making regardless of weather and other environmental circumstances.

Project Costs and Financing Plan:

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Mobile Command Post for Emergency Services							
Capital Expenditures	$ 900,000	$ -	$ -	$ -	$ -	$ -	$ 900,000
Capital Revenues							
Governmental Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Fund	$ 900,000	$ -	$ -	$ -	$ -	$ -	$ 900,000
Unspecified Grant	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Projected Operating Budget Impact: T.B.D.

LIBRARY - DEPARTMENTAL SUMMARY

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Library							
Library Improvements	$ 8,000,000	$ 8,000,000	$ -	$ -	$ -	$ -	$ -
Del Webb Library at Indian Land (Addition)	$ 614,000	$ -	$ -	$ -	$ -	$ -	$ 614,000
Capital Expenditures	$ 8,614,000	$ 8,000,000	$ -	$ -	$ -	$ -	$ 614,000
Capital Revenues							
Governmental Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Sales Tax	$ 8,000,000	$ 8,000,000	$ -	$ -	$ -	$ -	$ -
G.O. Bond	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Community / Private Funding or Future Impact Fees	$ 614,000	$ -	$ -	$ -	$ -	$ -	$ 614,000
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Project Title: Library Improvements
Location: Lancaster
Type: Construction
Priority: Short-range

LIBRARY
Rita Vogel, Director

Description and Justification:
The Main Library (Lancaster) serves approximately 20,640 customers per month. Over the next fiscal year, 100 more customers are anticipated per month, with an additional 1,000 new customers projected over the 10-year CIP. The 40-year-old library building is inadequate to provide modern library services.

The Kershaw Branch Library serves approximately 2,900 customers per month. Over the next fiscal year, 50 more customers are anticipated per month, with an additional 75 new customers projected per month over the 10-year CIP. Located in a remodeled school band room in 1997, this library has outgrown the present facility.

The Indian Land Branch Library (Del Webb) is our newest branch and serves approximately 7,000 customers per month. Over the next fiscal year, 500 more customers are anticipated per month, with an additional 700 new customers projected per month over the 10-year CIP. This branch needs an air/sound lock entry between front entrance and circulation desk.

Project Costs and Financing Plan: Capital Sales Tax proceeds of $8,000,000 will be used for this project.

Headquarters Library	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Capital Expenditures	$ 8,000,000	$ 8,000,000	$ -	$ -	$ -	$ -	$ -
Capital Revenues							
Governmental Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Sales Tax	$ 8,000,000	$ 8,000,000	$ -	$ -	$ -	$ -	$ -
G.O. Bond	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Unspecified Grants	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Projected Operating Budget Impact: T.B.D.

Project Title: Del Webb Library at Indian Land (Minor alternations/additions) **LIBRARY**

Location: Indian Land Rita Vogel, Director

Type: Construction

Priority: Long-range

Description and Justification:
The library serves approximately 7,000 customers per month. Over the next fiscal year, 500 more customers are anticipated per month, with an additional 700 new customers projected per month over the 10-year CIP. This project will install air/sound lock entry between front entrance and circulation desk. This improvement will create an enclosed foyer to relieve noise and airflow problems affecting services.

Project Costs and Financing Plan: Community/Private funding or future impact fees (if adopted) will be used to fund this project.

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Del Webb Library at Indian Land (Addition)							
Capital Expenditures	$ 614,000	$ -	$ -	$ -	$ -	$ -	$ 614,000
Capital Revenues							
Governmental Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Sales Tax	$ -	$ -	$ -	$ -	$ -	$ -	$ -
G.O. Bond	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Community / Private Funding or Future Impact Fees	$ 614,000	$ -	$ -	$ -	$ -	$ -	$ 614,000
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Projected Operating Budget Impact: None anticipated.

PUBLIC WORKS – ROADS & BRIDGES
DEPARTMENTAL SUMMARY

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Public Works - Roads & Bridges							
Water Tanker Truck (NEW)	$ 150,000	$ -	$ -	$ -	$ -	$ -	$ 150,000
Lowboy Trailer	$ 110,000	$ -	$ -	$ -	$ -	$ -	$ 110,000
Dump Truck - Tandem Axle	$ 715,000	$ 155,000	$ -	$ -	$ 140,000	$ -	$ 420,000
120 M Style Motorgrader	$ 400,000	$ -	$ 200,000	$ -	$ -	$ -	$ 200,000
Boom Mower Tractor	$ 250,000	$ -	$ 125,000	$ -	$ -	$ -	$ 125,000
Vacuum Truck (NEW)	$ 400,000	$ -	$ 200,000	$ -	$ -	$ -	$ 200,000
Public Works Complex Development	$ 3,500,000	$ -	$ 3,500,000	$ -	$ -	$ -	$ -
Capital Expenditures	$ 5,525,000	$ 155,000	$ 4,025,000	$ -	$ 140,000	$ -	$ 1,205,000
Capital Revenues							
Governmental Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Fund	$ 1,175,000	$ 155,000	$ -	$ -	$ 140,000	$ -	$ 880,000
G.O. Bond	$ 850,000	$ -	$ 525,000	$ -	$ -	$ -	$ 325,000
Fund Balance and Debt Service	$ 3,500,000	$ -	$ 3,500,000	$ -	$ -	$ -	$ -
MS4 Fee	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Unspecified Grants	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Expenditures	$ 114,750	$ -	$ 12,750	$ 12,750	$ 12,750	$ 12,750	$ 63,750
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ (114,750)	$ -	$ (12,750)	$ (12,750)	$ (12,750)	$ (12,750)	$ (63,750)

Project Title: Water Tanker Truck (NEW)

PUBLIC WORKS – ROADS & BRIDGES

Jeff Catoe, Director

Location: Countywide

Type: Equipment

Priority: Long-range

Description and Justification:

This request will replace a 1971 model truck. The new vehicle has the capability to serve double-duty as a brine truck for de-icing roadways in the winter.

Project Costs and Financing Plan:

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Water Tanker Truck (NEW)							
Capital Expenditures	$ 150,000	$ -	$ -	$ -	$ -	$ -	$ 150,000
Capital Revenues							
Governmental Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Fund	$ 150,000	$ -	$ -	$ -	$ -	$ -	$ 150,000
G.O. Bond	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Unspecified Grants	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Projected Operating Budget Impact:

This vehicle costs approximately $12,750 per year to operate; $6,500 for general maintenance and $6,250 for fuel. Replacement vehicles represent a $0 net impact.

Project Title: Lowboy Trailer

Location: Countywide

Type: Equipment

Priority: On-going

Description and Justification:
This request will replace a 1989 model trailer that is no longer DOT compliant for use on the road.

Project Costs and Financing Plan:

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Lowboy Trailer							
Capital Expenditures	$ 110,000	$ -	$ -	$ -	$ -	$ -	$ 110,000
Capital Revenues							
Governmental Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Fund	$ 110,000	$ -	$ -	$ -	$ -	$ -	$ 110,000
G.O. Bond	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Unspecified Grants	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Projected Operating Budget Impact:
Annual maintenance is cost less than $500. Replacement equipment represents a $0 net impact.

Project Title: Dump Truck - Tandem Axle

PUBLIC WORKS – ROADS & BRIDGES

Jeff Catoe, Director

Location: Countywide

Type: Equipment

Priority: Short-term

Description and Justification:

The request for FY2016/17 will replace a 2001 model truck that can become a spare to be used during maintenance of the new truck or periods of peak activity. The current spare is also a 2001 model with higher mileage/hours of use. The FY2019/20 request replaces a 2006 model truck.

Project Costs and Financing Plan:

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Dump Truck - Tandem Axle							
Capital Expenditures	$ 715,000	$ 155,000	$ -	$ -	$ 140,000	$ -	$ 420,000
Capital Revenues							
Governmental Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Fund	$ 715,000	$ 155,000	$ -	$ -	$ 140,000	$ -	$ 420,000
G.O. Bond	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Unspecified Grants	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Projected Operating Budget Impact:

This vehicle costs approximately $12,750 per year to operate; $6,500 for general maintenance and $6,250 for fuel. Replacement vehicles represent a $0 net impact.

Project Title: 120 M Style Motorgrader
Location: Countywide
Type: Equipment
Priority: Short-term

PUBLIC WORKS – ROADS & BRIDGES
Jeff Catoe, Director

Description and Justification:

This request will replace a 1989 model that is has exceeded its useful life.

Project Costs and Financing Plan:

120 M Style Motorgrader	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Capital Expenditures	$ 400,000	$ -	$ 200,000	$ -	$ -	$ -	$ 200,000
Capital Revenues							
Governmental Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
G.O. Bond	$ 400,000	$ -	$ 200,000	$ -	$ -	$ -	$ 200,000
Unspecified Grants	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Projected Operating Budget Impact:

This vehicle costs approximately $12,750 per year to operate; $6,500 for general maintenance and $6,250 for fuel. Replacement equipment represents a $0 net impact.

Project Title: Boom Mower Tractor

Location: Countywide

Type: Equipment

Priority: Short-term

Description and Justification:

This project will replace one mover and add one mower to the current fleet of two mowers. Road maintenance includes the cutting of all shoulders, tree and underbrush growth within road rights-of-way. Presently, two mowers attempt to maintain approximately 800 miles of right-of-way to keep travel ways open and safe. Public calls for service increase the workload during the summer months and limited equipment and staff are unable to meet demand without adding this equipment.

Project Costs and Financing Plan:

Boom Mower Tractor	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Capital Expenditures	$ 250,000	$ -	$ 125,000	$ -	$ -	$ -	$ 125,000
Capital Revenues							
Governmental Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
G.O. Bond	$ 250,000	$ -	$ 125,000	$ -	$ -	$ -	$ 125,000
Unspecified Grants	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Projected Operating Budget Impact:

This equipment costs approximately $12,750 per year to operate; $6,500 for general maintenance and $6,250 for fuel. Replacement equipment represents a $0 net impact, and the figures above reflect the new equipment only.

Project Title: Vacuum Truck

Location: Countywide

Type: Equipment

Priority: Short-term

PUBLIC WORKS – ROADS & BRIDGES

Jeff Catoe, Director

Description and Justification:

Stormwater management is a responsibility that necessitates proper maintenance of storm drains, catch basins and curbs. This new equipment will be the primary tool for meeting these obligations.

Project Costs and Financing Plan:

Vacuum Truck (NEW)	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Capital Expenditures	$ 400,000	$ -	$ 200,000	$ -	$ -	$ -	$ 200,000
Capital Revenues							
Governmental Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Fund	$ 200,000	$ -	$ -	$ -	$ -	$ -	$ 200,000
G.O. Bond	$ 200,000	$ -	$ 200,000	$ -	$ -	$ -	$ -
Unspecified Grants	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Expenditures	$ 114,750	$ -	$ 12,750	$ 12,750	$ 12,750	$ 12,750	$ 63,750
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ (114,750)	$ -	$ (12,750)	$ (12,750)	$ (12,750)	$ (12,750)	$ (63,750)

Projected Operating Budget Impact:

This vehicle costs approximately $12,750 per year to operate; $6,500 for general maintenance and $6,250 for fuel.

Project Title: Public Works Complex Development

PUBLIC WORKS – ROADS & BRIDGES

Jeff Catoe, Director

Location: Pageland Highway

Type: Construction

Priority: Short-term

Description and Justification:
Additional office space is needed immediately to support solid waste recycling coordination, documents and files recording and general storage. Additional upgrades need to include a training and conference room, break room with kitchen facilities, and more lobby area for public to use since increased visits and official visits by different groups. This project will involve the demolition of all current structures with the exception of the historic Chain Gang Barracks. This structure would be retained for storage.

New construction includes:
- A Vehicle Maintenance Garage with large bays suitable for handling heavy equipment. Two bays will be dedicated to the Fire Service. Space for offices, lockers, parts storage and mechanical needs.
- An office space for Roads and Bridges, Solid Waste and Building Maintenance. Space for offices, lockers, equipment storage, and mechanical needs, along with warehouse space.
- Truck storage facilities will be constructed. This would include pole barns for sheltering equipment and electrical connections for Kussmaul components. Wash racks for trucks and equipment will be a new addition.
- A large convenience site capable of handling all types of product disposal. This facility will become the main convenience site and will be open 6 days per week.

Project Costs and Financing Plan:

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Public Works Complex Development							
Capital Expenditures	$ 3,500,000	$ -	$ 3,500,000	$ -	$ -	$ -	$ -
Capital Revenues							
Governmental Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Fund Balance and Debt Service	$ 3,500,000	$ -	$ 3,500,000	$ -	$ -	$ -	$ -
Unspecified Grants	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

This is a general estimate based on the projected uses and floor space needed. These costs are not based on an engineering or architectural study, but web-based research of similar facilities.

Construction Budget	Amount
A. Planning, Engineering and Design (10% of C.1.)	$280,000
B. Land Acquisition	$0
C. Construction (Sum of C.1. and C.2. below)	$2,968,000
1. Construction Cost	$2,800,000
2. Construction Contingency (6% of C.1.)	$168,000
D. Equipment (Furnishings, Vehicles, etc.)	$250,000
E. Consultant Study (if needed)	$0
F. Inflation (C.1. + C.2. x 2%) (per year)	$0
Total Project Estimate	**$3,498,000**

Departments Impacted:
PW-Roads and Bridges, PW-Solid Waste, Vehicle Maintenance and Building Maintenance.

Projected Operating Budget Impact: T.B.D.

PUBLIC WORKS – SOLID WASTE / RECYCLING
DEPARTMENTAL SUMMARY

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Public Works - Solid Waste / Recycling							
Knuckleboom	$ 330,000	$ 165,000	$ -	$ -	$ -	$ -	$ 165,000
Roll-off Application Refuse Truck	$ 300,000	$ -	$ 150,000	$ -	$ -	$ -	$ 150,000
Improvements at Convenience Centers - Countywide	$ 1,400,000	$ -	$ -	$ 350,000	$ -	$ 350,000	$ 700,000
Capital Expenditures	$ 2,030,000	$ 165,000	$ 150,000	$ 350,000	$ -	$ 350,000	$ 1,015,000
Capital Revenues							
Governmental Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Fund	$ 1,730,000	$ 165,000	$ -	$ 350,000	$ -	$ 350,000	$ 865,000
G.O. Bond	$ 300,000	$ -	$ 150,000	$ -	$ -	$ -	$ 150,000
Unspecified Grants	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Project Title: Knuckleboom

Location: Countywide

Type: Equipment

Priority: Short-term

PUBLIC WORKS – SOLID WASTE / RECYCLING

Jeff Catoe, Director

Description and Justification:
This request will replace a 2006 model that will have exceeded its useful life.

Project Costs and Financing Plan:

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Knuckleboom							
Capital Expenditures	$ 330,000	$ 165,000	$ -	$ -	$ -	$ -	$ 165,000
Capital Revenues							
Governmental Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Fund	$ 330,000	$ 165,000	$ -	$ -	$ -	$ -	$ 165,000
G.O. Bond	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Unspecified Grants	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Projected Operating Budget Impact:

This equipment costs approximately $12,750 per year to operate; $6,500 for general maintenance and $6,250 for fuel. Replacement equipment represents a $0 net impact.

Project Title: Roll-off Application Refuse Truck

Location: Countywide

Type: Vehicle

Priority: Short-term

Description and Justification:
This request will replace a 2003 model truck with over 400,000 miles of service.

Project Costs and Financing Plan:

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Roll-off Application Refuse Truck							
Capital Expenditures	$ 300,000	$ -	$ 150,000	$ -	$ -	$ -	$ 150,000
Capital Revenues							
Governmental Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
G.O. Bond	$ 300,000	$ -	$ 150,000	$ -	$ -	$ -	$ 150,000
Unspecified Grants	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Projected Operating Budget Impact:
This vehicle costs approximately $12,750 per year to operate; $6,500 for general maintenance and $6,250 for fuel. Replacement vehicles represent a $0 net impact.

Project Title: Improvements at Convenience Centers

PUBLIC WORKS – SOLID WASTE / RECYCLING

Jeff Catoe, Director

Location: Countywide

Type: Construction

Priority: On-going

Description and Justification:
This project will provide upgrades, safeguards and expansion of the collection/disposal centers.

Project Costs and Financing Plan:

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Improvements at Convenience Centers - Countywide							
Capital Expenditures	$ 1,400,000	$ -	$ -	$ 350,000	$ -	$ 350,000	$ 700,000
Capital Revenues							
Governmental Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Fund	$ 1,400,000	$ -	$ -	$ 350,000	$ -	$ 350,000	$ 700,000
G.O. Bond	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Unspecified Grants	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Projected Operating Budget Impact:
T.B.D.

PARKS & RECREATION – DEPARTMENTAL SUMMARY

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Parks & Recreation							
Lancaster County Sports Complex	$ 17,000,000	$ -	$ -	$ -	$ -	$ -	$ 17,000,000
Indian Land - Gym / Playground / Picnic / Practice	$ 5,498,500	$ -	$ -	$ -	$ -	$ -	$ 5,498,500
Recreation Center Flooring	$ 112,000	$ -	$ -	$ 112,000	$ -	$ -	$ -
Buford - Parking Lot / Walking Track	$ 200,000	$ -	$ -	$ -	$ -	$ -	$ 200,000
Springdale - Parking Lot	$ 131,400	$ -	$ -	$ -	$ -	$ -	$ 131,400
Capital Expenditures	$ 22,941,900	$ -	$ -	$ 112,000	$ -	$ -	$ 22,829,900
Capital Revenues							
Governmental Fund	$ 312,000	$ -	$ -	$ 112,000	$ -	$ -	$ 200,000
Park Development Fund	$ 131,400	$ -	$ -	$ -	$ -	$ -	$ 131,400
Park & Recreation Development Fund (PARD)	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Community / Private Funding or Future Impact Fees	$ 5,498,500	$ -	$ -	$ -	$ -	$ -	$ 5,498,500
G.O. Bond	$ 15,500,000	$ -	$ -	$ -	$ -	$ -	$ 15,500,000
Unspecified Grants	$ 1,500,000	$ -	$ -	$ -	$ -	$ -	$ 1,500,000
Operating Expenditures	$ 500,000	$ -	$ -	$ -	$ -	$ -	$ 500,000
Operating Revenues	$ 500,000	$ -	$ -	$ -	$ -	$ -	$ 500,000
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Project Title:	Lancaster County Sports Complex		**PARKS & RECREATION**
Location:	Lancaster		Hal Hiott, Director
Type:	Construction		
Priority:	Long-term		

Description and Justification:
Approximately 2,500 customers per week are currently served by this facility. Over the 10-year CIP, 2,500 more customers per week are anticipated to need services. This project will construct a ball field complex to support regular season games and travel tourism games. Two (2) four-field clover leaf design field complexes, two (2) central scoring/offices/restroom/concession towers, lighted play fields and soccer fields, tennis complex, playground, picnic shelter, perimeter walking trail, paved parking lots and maintenance storage area. The old Dixie Youth fields are land-locked and cannot be expanded. We will fail to meet the current Level-of-Service in approximately two years without making these improvements.

Project Costs and Financing Plan:

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Lancaster County Sports Complex							
Capital Expenditures	$ 17,000,000	$ -	$ -	$ -	$ -	$ -	$ 17,000,000
Capital Revenues							
Governmental Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Park Development Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Park & Recreation Development Fund (PARD)	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Community / Private Funding	$ 1,500,000	$ -	$ -	$ -	$ -	$ -	$ 1,500,000
G.O. Bond	$ 15,500,000	$ -	$ -	$ -	$ -	$ -	$ 15,500,000
Unspecified Grants	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Projected Operating Budget Impact: T.B.D.

Project Title:	Indian Land - Gym / Playground / Picnic / Practice		**PARKS & RECREATION**
Location:	Indian Land		Hal Hiott, Director
Type:	Construction		
Priority:	Long-term		

Description and Justification:
Approximately 2,000 customers per week are currently served by this facility. Over the 10-year CIP, 1,500 more customers are anticipated to need services. This project will construct a 36,000 s.f. gymnasium in partnership with the Council on Aging, including 19 acres of land, a parking lot, picnic shelter, playground, practice fields and multipurpose fields. We will fail to meet the current Level-of-Service in approximately 12 months without making these improvements.

Project Costs and Financing Plan:

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Indian Land - Gym / Playground / Picnic / Practice							
Capital Expenditures	$ 5,498,500	$ -	$ -	$ -	$ -	$ -	$ 5,498,500
Capital Revenues							
Governmental Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Park Development Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Park & Recreation Development Fund (PARD)	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Community / Private Funding or Future Impact Fees	$ 5,498,500	$ -	$ -	$ -	$ -	$ -	$ 5,498,500
G.O. Bond	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Unspecified Grants	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Expenditures	$ 500,000	$ -	$ -	$ -	$ -	$ -	$ 500,000
Operating Revenues	$ 500,000	$ -	$ -	$ -	$ -	$ -	$ 500,000
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Projected Operating Budget Impact:
Expenditures and revenues are expected to balance at $100,000 per year; therefore, the net operating impact is $0.

Project Title: Recreation Center Flooring

PARKS & RECREATION

Location: Lancaster, Indian Land, Buford and Andrew Jackson

Hal Hiott, Director

Type: Construction

Priority: Mid-range

Description and Justification:
Recreation Centers are aging and are in need of upgrades to flooring and HVAC systems. Currently, we serve 5,000 customers per week at these facilities. Over the next fiscal year, 100 more customers are anticipated per month, with an additional 2,500 new customers per month projected over the 10-year CIP.

Project Costs and Financing Plan:

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Recreation Center Flooring							
Capital Expenditures	$ 112,000	$ -	$ -	$ 112,000	$ -	$ -	$ -
Capital Revenues							
Governmental Fund	$ 112,000	$ -	$ -	$ 112,000	$ -	$ -	$ -
Park Development Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Park & Recreation Development Fund (PARD)	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Community / Private Funding	$ -	$ -	$ -	$ -	$ -	$ -	$ -
G.O. Bond	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Unspecified Grants	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Projected Operating Budget Impact:
T.B.D.

Project Title: Buford - Parking Lot / Walking Track

PARKS & RECREATION

Hal Hiott, Director

Location: Buford

Type: Construction

Priority: Long-term

Description and Justification:

The existing parking lot has a gravel surface. This project will provide an all-weather surface and improve the safety and appearance of the facility. Approximately 1,000 customers per week are currently served by this facility. Over the 10-year CIP, 100 more customers per month are anticipated to need services. The Community Needs Assessment indicated the need for more walking trails.

Project Costs and Financing Plan:

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Buford - Parking Lot / Walking Track							
Capital Expenditures	$ 200,000	$ -	$ -	$ -	$ -	$ -	$ 200,000
Capital Revenues							
Governmental Fund	$ 200,000	$ -	$ -	$ -	$ -	$ -	$ 200,000
Park Development Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Park & Recreation Development Fund (PARD)	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Community / Private Funding	$ -	$ -	$ -	$ -	$ -	$ -	$ -
G.O. Bond	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Unspecified Grants	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Projected Operating Budget Impact:

Repaving should occur on a 10-year cycle. Annual inspections will determine the need for patchwork, based on weather *and impact. No additional costs associated with the new track. Trash pick-up, mowing and edging in and around the track* would fall in with current maintenance duties. Annual inspections will determine the need for repairs.

Project Title: Springdale - Parking Lot

Location: Lancaster

Type: Construction

Priority: Long-term

Description and Justification:
There is an available 16-acre tract adjacent to the Springdale Recreation Complex that would accommodate future parking and programming needs. The useful life of the parking lot has been exceeded and the surface needs to be replaced. This project will provide an all-weather surface and improve the safety and appearance of the facility. Approximately 4,000 customers per month are currently served by this facility. Over the 10-year CIP, 100 more customers are anticipated to need services on a weekly basis and failure to meet the current Level-of-Service will occur in approximately two years without making these improvements.

Project Costs and Financing Plan:

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Springdale - Parking Lot							
Capital Expenditures	$ 131,400	$ -	$ -	$ -	$ -	$ -	$ 131,400
Capital Revenues							
Governmental Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Park Development Fund	$ 131,400	$ -	$ -	$ -	$ -	$ -	$ 131,400
Park & Recreation Development Fund (PARD)	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Community / Private Funding	$ -	$ -	$ -	$ -	$ -	$ -	$ -
G.O. Bond	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Unspecified Grants	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Budget Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Projected Operating Budget Impact:

Repaving should occur on a 10-year cycle. Annual inspections will determine the need for patchwork, based on weather and impact.

Project Title: Detention Center

Location: T.B.D.

Type: Construction

Priority: Long-range

Description and Justification:

The Lancaster County Detention Center serves as a housing and holding facility for persons incarcerated by the following agencies: Lancaster County Sheriff's Office, SC Department of Probation & Parole, Lancaster Police Department, SC Highway Patrol, SC Department of Natural Resources and SC Department of Juvenile Justice. Federal agencies also use the facility on an infrequent basis. All of these agencies benefit directly from this facility. Based on the increase in the average daily jail population, the existing facility will fail to meet future needs.

This new facility will replace the current Detention Center with a modern "pod" based design, which affects the manpower needs to monitor and control inmates. The current facility is a linear design which has significant areas of sparsely controlled areas. The new facility would have a wing dedicated to Magistrate's Court. This would allow for bond hearings, probable cause hearings, etc. to be done on-site without the risks of transporting the inmates to a separate Magistrate's Court facility. The new court would incorporate modern security measures to protect the court staff and public from harm.

Project Costs and Financing Plan:

Various jail space cost estimates varied widely; the average figure is approximately $60,000 per bed.

Construction Budget	Amount
A. Planning, Engineering and Design (10% of C.1.)	$2,100,000
B. Land Acquisition	$251,000
C. Construction (Sum of C.1. and C.2. below)	$22,050,000
1. Construction Cost	$21,000,000
2. Construction Contingency (5% of C.1.)	$1,050,000
D. Equipment (Furnishings, Vehicles, etc.)	$0
E. Consultant Study (if needed)	$0
F. Inflation (C.1. + C.2. x 2%) (per year)	$2,520,000
Total Project Estimate	**$26,921,000**

Detention Center	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Capital Expenditures	$ 26,921,000	$ -	$ -	$ -	$ -	$ -	$ 26,921,000
Capital Revenues							
Governmental Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Fund	$ -		$ -	$ -	$ -	$ -	$ -
G.O. Bond	$ 26,921,000	$ -	$ -	$ -	$ -	$ -	$ 26,921,000
Unspecified Grants	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Expenditures	$ 2,810,500	$ -	$ -	$ -	$ -	$ -	$ 2,810,500
Operating Revenues	$ 365,000	$ -	$ -	$ -	$ -	$ -	$ 365,000
Operating Budget Impact	$ 2,445,500	$ -	$ -	$ -	$ -	$ -	$ 2,445,500

Projected Operating Budget Impact:
The proposed facility will be constructed to house 300 inmates to accommodate future growth. The pod system is most likely more cost effective to build; however, to supervise the pod system it will require more manpower. This is because direct supervision places an officer in each pod. Currently we do not have personnel in the housing units. Direct supervision is the national trend in modern correctional facilities. Currently we have 6 correctional officers per shift (28 total). Assuming we did not have a population increase, we may be able to effectively and safely run the facility with 4 additional correctional officers per shift (10 total). An example of the manpower needs comes from York County Sheriff's Office which is a 300 bed facility with direct supervision – each shift is staffed with 25 correctional officers.

Operating expenditures are difficult to estimate since there are several variables that have not or cannot be determined. First, the number of inmates varies. On a monthly basis, we average 140 inmates per day. Again it is important to understand that other than the additional officers to provide direct supervision, the following figures are estimates based on the inmate population increase. If inmate population does not increase then these numbers will not increase. It is also important to understand that these figures include increases to personnel, training, equipment, and many other line items if the inmate population increases. As the number of inmates grows, safety regulations require that the number of correctional officers and related expenses must also increase.

Another unknown would be the contracting of the facility to house federal inmates. If we were able to arrange to house federal inmates in unoccupied areas of the jail, we could use those funds as a source of revenue. The per day reimbursement rate for housing a federal inmate is approximately $75. Previous estimates show that it costs Lancaster County approximately $55 a day to house an inmate. Under this scenario, roughly $20 of revenue per federal inmate per day would be generated. If 50 federal inmates were housed here each year, we could potentially generate net revenue of $365,000 annually.

	Year 1	Year 2	Year 3	Year 4	Year 5	Years 6-10
Estimated Daily Inmates	140	150	170	190	200	250
Annual Operating Expenditures	$2,810,500	$3,011,250	$3,412,750	$3,814,250	$4,015,000	$25,093,750
Estimated Daily Federal Inmates	50	50	50	50	50	50
Annual Operating Revenue	$365,000	$365,000	$365,000	$365,000	$365,000	$1,825,000
Annual Operating Budget Impact	($2,445,500)	($2,646,250)	($3,047,750)	($3,449,250)	($3,650,000)	($23,268,750)

Lancaster County
South Carolina

Agenda Item Summary

Ordinance # / Resolution#:
Contact Person / Sponsor: Kimberly Hill
Department: Finance
Date Requested to be on Agenda: Administration Committee April 11, 2017

Issue for Consideration:

Review of Development Agreement funds received and expended.

Points to Consider:

This money is kept in a separate fund per the language of the development agreements themselves. All money expended has to be approved by a majority of County Council through three readings of either the budget ordinance or a budget amendment ordinance.

The items that have already been funded are included in the following attachment along with the monies received.

Funding and Liability Factors:

This money must be spent within the panhandle area of the county on Public Safety.

Council Options:

This is simply for information only.

Recommendation:

No recommendation is necessary.

Funds received:

Development	Date Deposited	Amount Received
Bent Creek	July 28, 2015	$250,000
Reserve at Barber Rock	October 1, 2015	$52,000
Barber Rock South	October 1, 2015	$125,000
Preserve at Tree Tops	December 15, 2015	$835,000
Covington	December 29, 2015	$330,000
Avondale	February 14, 2017	$730,000
	Total	**$2,322,000**

Expenditures Approved/Pending:

Department	Item	Amount
Sheriff's Office	Rifles for IL substation	$11,138
Pleasant Valley & Indian Land Fire	Pumper Tankers	$403,899
Communications	Communications system—radio towers in North end	$234,690
	Total	**$649,727**
PROPOSED for ILVFD &PVFD	Reimbursement on pumper tanker equipment	$200,000

Money remaining: $1,672,273

Money remaining with proposal for ILVFD & PVFD: $1,472,273