

2021-2022 Municipal Budget



2021-2022 BUDGET INDEX

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April 6, 2021

Honorable Mayor and City Commission
Huntington Woods MI 48070

Dear Mayor and City Commission,

I am pleased to present the 2021-22 City budget as per Chapter IX, Section 8 of the Huntington Woods City Charter. This budget has been prepared in the aftermath of the COVID pandemic and before the American Rescue Plan details are available. The Finance Department is monitoring the Rescue Act and other related COVID expenses and will provide budget amendments if necessary. We are budgeting for a partial recovery in Recreation revenue but not to pre- COVID levels yet. New this year is a column to show the planned 2022-23 budget.

The budget reflects a slight .28% decrease in revenue and expenditures in the General Fund over the 2020-21 amended budget. This year we saw a 3.71% increase in taxable value however, our taxing authority will be limited by the small increase in the cost of living equal to 1.4% this year. We are levying the Headlee maximum authorized operating and sanitation millage.

| <u>Fund</u> | <u>2020-21</u> | <u>2021-22</u> | <u>Difference</u> |
|------------------------------|-----------------------|-----------------------|--------------------------|
| General Fund/Recreation Fund | 17.0666 | 16.8072 | -1.54% |
| Sanitation Fund | 1.5472 | 1.5236 | - 1.54% |
| Debt | 4.9170 | 4.6021 | -6.80% |
| PA 345 | 2.2993 | 1.9999 | -14.90% |
| Total Levy | 25.8301 | 24.9328 | -3.59% |

This budget reflects the addition of a part-time communication position in the Administrative budget and the elimination of a part-time position in the Recreation Department due to realignment of duties with an upcoming retirement. It also has an increase in the dispatching contract with Berkley. Major capital improvements budgeted this fiscal year include the purchase of body cameras for Public Safety officers, the LED street light conversion, and two projects that had been postponed – the Burton Field drainage project and the exercise equipment at Reynolds Park. Also included in the budget is the continuation of the sewer relining project, the 3rd year of road reconstruction and sewer replacement work, and increased road maintenance for the PA 345 road improvement project. This year there will be no change to the water and sewer rate.

I look forward to reviewing this budget with the City Commission at the April 20th meeting which will be held remotely. My thanks to the Finance Department staff for their assistance in this comprehensive and well thought out document put together under especially trying times.

Respectfully submitted,

Amy Sullivan
City Manager

CITY GOVERNMENT STRUCTURE

A. CITY COMMISSION

The City Commission is comprised of four residents elected from a non-partisan ticket from the City at large. They serve four-year terms. Two terms expire every other year. The Mayor is similarly elected for a four- year term. The City Commission is the legislative body and makes all policy determinations for the City through the enactment of ordinances and resolutions. The City Commission also adopts a budget each year to determine how the City will obtain and spend its funds and appoints members to advisory boards and committees. The Mayor represents the City as the official head of the City at public and ceremonial occasions.

B. CITY MANAGER

The City Manager is appointed by the City Commission and is the chief administrative officer of the City. It is the City Manager's responsibility to manage, direct, and coordinate the municipal services and business affairs of the City. The manager is responsible for the enforcement of all ordinances passed by the City Commission and directs the various departments in the execution of Commission policies. In order to keep the Commission advised of the needs of the City, the City Manager makes or initiates studies on a multitude of issues and presents to the City Commission possible solutions and recommendations. The City Manager also is responsible for the presentation of the annual budget to the City Commission for its review and adoption.

C. CITY ATTORNEY/PROSECUTOR

The City Attorney is appointed by the City Commission and serves at the pleasure of the Commission. The City Attorney is the legal advisor to the Commission, the Manager, and all departments of the City, and represents the City in all legal proceedings or matters in which the City is interested. The City Attorney attends the Commission meetings and some boards and committee meetings as needed. The City has a City Prosecutor, as well, who handles the prosecutions of minor ordinances such as traffic tickets and code enforcement issues.

D. CITY CLERK

The City Clerk is appointed by the City Manager and is responsible for keeping all the records of City functions. The duties include care and custody of all the official records and documents, public legal notices, collection of all license fees, and the administration and organization of all the elections and election records. This is a charter position.

E. CITY TREASURER

The City Treasurer is appointed by the City Manager and is responsible for collecting all bills, either for taxes or services rendered by the City. This is a Charter position. Currently, the Finance Director and Treasurer are combined into one position.

F. FINANCE DIRECTOR

The Finance Director is appointed by the City Manager and is responsible for the general supervision of all City financial matters, including the preparation of the City budget. The Director compiles budget expense and income estimates and maintains records. The Director is also responsible for the disbursement of funds for incurred debts.

G. LIBRARY

In addition to the City's reading material, the library also houses the City's cultural center/art gallery.

H. PUBLIC SAFETY

The City's Public Safety Department is comprised of personnel cross-trained in police and fire fighting duties.

I. DEPARTMENT OF PUBLIC WORKS

The Department of Public Works is responsible for all matters relating to the management, maintenance, and operation of all the physical properties of the City. Their duties include the removal of snow, maintenance of sidewalks and maintenance operation of the City's water and sewer system. The collection of rubbish, recycling and yard-waste is contracted through SOCRRA.

J. RECREATION

The Recreation Department operates a variety of recreation programs. A latchkey operation is available for residents as well as adult and youth sports activities and senior citizen activities. The Department collects .25 mills of tax levy (as reduced by Headlee) for maintenance purposes. The Recreation Department is also responsible for the administration of the public park spaces in the City.

COMMISSIONS, COMMITTEES AND BOARDS

The City Commission is assisted by sixteen citizen advisory commissions, committees, and boards. These bodies are charged with the following responsibilities:

- * Advise the City Commission, City Manager, and department heads on matters within their area of responsibility and interest, as prescribed by the City Commission and its ordinances. The City Manager and staff are responsible for the day-to-day operations of the City; the role of the boards, committees and commissions is advisory. Should a member of an advisory body receive a complaint about the City it should be referred to the staff contact for resolution. It is not within the scope nor is it the responsibility of individual board, committee, or commission members to handle complaints or problems.
- * Help focus attention on specific issues and problems within their scope of responsibilities and recommend actions and alternatives for Commission consideration.
- * Act as channels of communication and information between City government, the general public and special interest groups.
- * Reconcile contradictory viewpoints and provide direction toward achievement of city-wide goals and objectives.
- * Balance community wants with municipal responsibilities and resources.

A. Board of Review

The Board examines residents' property assessment appeals. The Board has the power to change a citizen's tax assessment if it feels it is justified. The Board meets in March, July, and December.

B. Library Advisory Board

Serves in an advisory capacity to promote the growth and further development of the City Library. They review and make recommendations and policies concerning the use of the Library and Cultural Center for community activities.

C. Parks and Recreation Advisory Board

The Board assists the Recreation Department to promote outstanding recreational programs and advises the City Commission on policy matters related to the operation of the parks and recreation program.

D. Environmental Advisory Committee

This committee is the recycling and sustainability education advisory body to the City Commission.

E. Zoning Board of Appeals

The Board reviews cases requesting variances from the zoning ordinance and grants waivers where it deems appropriate. Meetings are scheduled when a hearing is requested by the City Commission, City Manager or an individual.

F. Planning Commission

The Planning Commission is required by law to adopt and implement a master plan for the development of the City. It recommends zoning amendments, reviews site plans, and evaluates changes that affect the character and development of the City such as street widening, utility allocation, commercial development, signs, parking areas, open spaces and regional activities that have an impact on the City.

G. Historic District Commission

The Commission is charged with the responsibility of maintaining the City's resources within the Hill District and historic Rackham Golf Course in accordance with Public Act 169 of 1970 as amended.

H. Construction & Property Maintenance Board of Appeals

The Board meets to aid residents who feel that they cannot comply with the City and State Building Codes.

I. Ethics Committee

The Board is responsible for receiving requests for advisory opinions and complaints concerning alleged unethical conduct by a City officer or employee. The Board shall perform investigations as necessary and hold hearings based on findings of investigations.

J. Budget Advisory Committee

The Budget Advisory Committee was established by the Ad Hoc Operational and Financial Advisory Committee as one of its recommendations to the City Commission as a result of its work on the 2003 millage over-ride vote. This Board is a five (5) member board appointed by the City Commission. The Board is advisory in character and is charged with the review of the City Budget.

K. Arts & Garden Board - (Formerly BART Board)

This Board serves as an advisor to the City Commission on art in public places, sponsor educational and cultural events and review the tree stock on public land in the City and assists in developing criteria for species selection.

L. Senior Advisory Committee

An advisory committee board with the express purpose of assisting the City in the development of new policies, programs, thoughts, and visions, on how to best accommodate the needs of the senior population in the future. This committee will work with the senior coordinator at the Recreation Center in the development of initiatives that need to be brought before the City Commission for consideration.

M. Senior Housing Study Committee

Charged with studying and reviewing alternative housing options for an aging population. Reviewing universal design component options for builders to include into new and existing homes. These recommendations will then be brought to the appropriate board for review and implementation.

N. Emergency Advisory Committee (*Meeting as necessary*)

The objective of the advisory task force is to review the City's response plans in an emergency situation and to make recommendations on methods that will enhance the City's response to resident's needs in an emergency. The task force meets on an as-needed basis.

O. Communication Advisory Committee

The objective of the advisory committee is to review different methods of communicating with residents and businesses in emergency and non-emergency situations and make recommendations on how to modernize and improve the City's communication effectiveness. The Committee will review both technological tools such as the City's web site, current social media platforms, and automatic phone messaging as well as non-technological tools such as the newsletter. The Committee will make recommendations to the City Commission on what communication tools will expand the City's ability to communicate and expected staffing requirements to implement the recommendations.

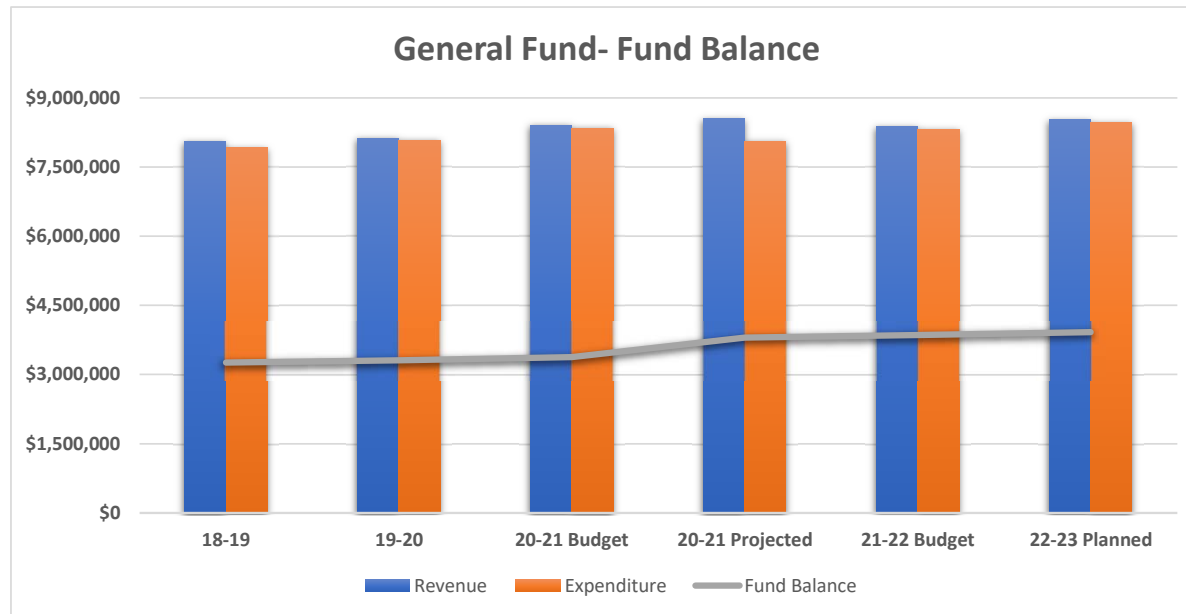
P. Anti-Racism Advisory Committee

The object of the advisory committee is to consider anti-racism issues in the City and advise the City Manager and City Commission on city policies. The advisory committee meets at least four times a year.

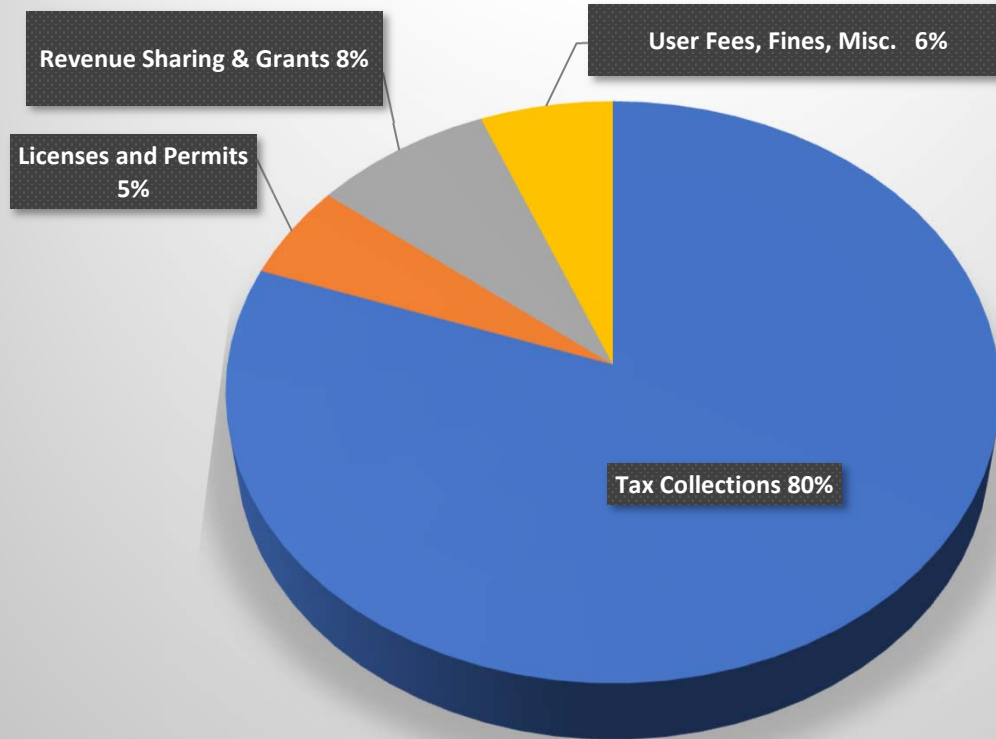
Statement of Revenues, Expenditures, and Changes in Fund Balance
General Fund

| Description | Actual 2018-2019 | Actual 2019-2020 | Budget 2020-2021 | Projected 2020-2021 | Budget 2021-2022 | Planned 2022-2023 |
|--|-----------------------------|-----------------------------|-----------------------------|--------------------------------|-----------------------------|------------------------------|
| Revenues | 8,058,943 | 8,122,886 | 8,405,510 | 8,548,445 | 8,378,390 | 8,523,420 |
| Expenditures | 7,923,331 | 8,073,496 | 8,340,510 | 8,062,445 | 8,317,390 | 8,462,420 |
| Revenues over (under) Expenditures | 135,612 | 49,390 | 65,000 | 486,000 | 61,000 | 61,000 |
| Beginning Fund Balance | 3,126,733 | 3,262,345 | 3,311,735 | 3,311,735 | 3,797,735 | 3,858,735 |
| Ending Fund Balance | 3,262,345 | 3,311,735 | 3,376,735 | 3,797,735 | 3,858,735 | 3,919,735 |
| Fund Balance as Percent of Expenditures | 41% | 41% | 40% | 47% | 46% | 46% |

* Includes Budget Stabilization Fund

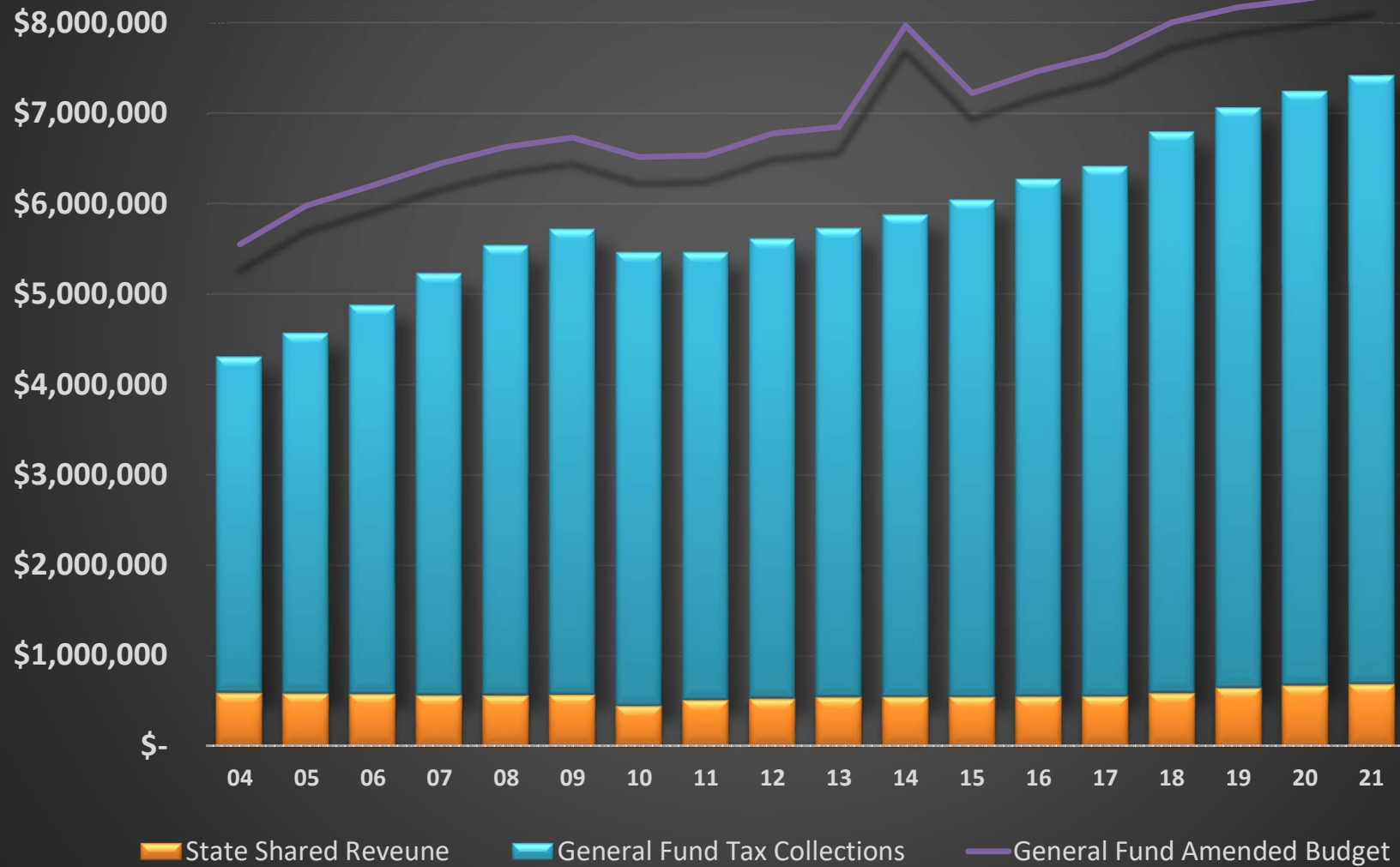


Where General Fund Money Comes From

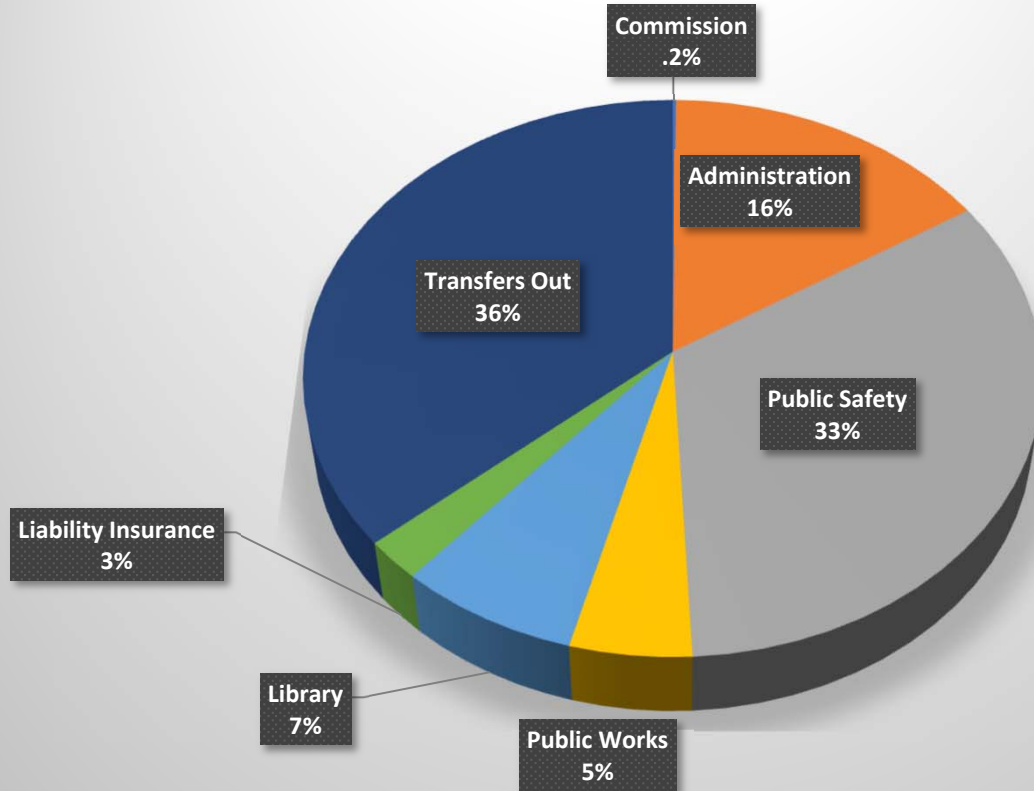


| Description | Actual 2019-2020 | Budget 2020-2021 | Projected 2020-2021 | Budget 2021-2022 | Planned 2022-2023 |
|-----------------------------------|---------------------|---------------------|------------------------|---------------------|----------------------|
| Tax Collections | \$6,411,295 | \$6,576,020 | \$6,582,940 | \$6,730,340 | \$6,863,470 |
| Licenses and Permits | \$362,546 | \$424,750 | \$405,900 | \$438,570 | \$442,430 |
| Revenue Sharing & Grants | \$654,331 | \$870,640 | \$1,053,922 | \$689,660 | \$696,250 |
| User Fees, Fines, Misc. | \$659,591 | \$519,100 | \$494,183 | \$508,820 | \$510,270 |
| Fund Balance Appropriation | | | | | |
| General Fund Revenue Total | \$8,087,763 | \$8,390,510 | \$8,536,945 | \$8,367,390 | \$8,512,420 |

PROPERTY TAX AND STATE SHARED REVENUE COMPARED TO GENERAL FUND AMENDED BUDGET



Where General Fund Money Goes



| Description | Actual 2019-2020 | Budget 2020-2021 | Projected 2020-2021 | Budget 2021-2022 | Planned 2022-2023 |
|--|---------------------|---------------------|------------------------|---------------------|----------------------|
| Commission | \$13,963 | \$25,920 | \$19,165 | \$13,010 | \$13,010 |
| Administration | \$1,154,444 | \$1,288,350 | \$1,229,420 | \$1,322,250 | \$1,350,850 |
| Public Safety | \$3,482,635 | \$2,758,030 | \$2,711,440 | \$2,783,570 | \$2,872,770 |
| Public Works | \$424,513 | \$429,440 | \$422,600 | \$409,250 | \$408,270 |
| Library | \$551,008 | \$612,740 | \$454,790 | \$608,930 | \$618,240 |
| Liability Insurance | \$184,970 | \$189,580 | \$188,580 | \$195,240 | \$204,950 |
| Transfers Out | \$2,161,960 | \$3,086,450 | \$3,086,450 | \$3,035,140 | \$3,044,330 |
| General Fund Expenditures Total | \$7,973,493 | \$8,390,510 | \$8,112,445 | \$8,367,390 | \$8,512,420 |

| DEPARTMENT | ACCOUNT | DESCRIPTION | 2019-20 | JUNE 2021 | 2020-21 | 2021-22 | BUDGET % | BUDGET \$ | 2022-23 |
|--------------------|---------|------------------------------------|-----------|----------------|----------------|-----------------|-------------------|-------------------|----------------|
| | | | ACTUAL | FINAL ESTIMATE | AMENDED BUDGET | PROPOSED BUDGET | INCREASE DECREASE | INCREASE DECREASE | PLANNED BUDGET |
| G.F. REVENUE - 101 | 403000 | CURRENT TAX COLLECTION | 6,314,422 | 6,516,710 | 6,469,520 | 6,656,340 | 2.89% | 186,820 | 6,789,470 |
| | 407000 | DELINQUENT TAX COLLECTIONS | 70,733 | 43,430 | 72,500 | 50,000 | -31.03% | (22,500) | 50,000 |
| | 445000 | PENALTIES ON TAXES | 26,140 | 22,800 | 34,000 | 24,000 | -29.41% | (10,000) | 24,000 |
| | 452000 | AIR CONDITIONING PERMITS | 3,620 | 4,500 | 4,500 | 4,500 | 0.00% | - | 5,000 |
| | 453000 | BUILDING PERMITS | 138,990 | 175,000 | 175,000 | 201,070 | 14.90% | 26,070 | 205,090 |
| | 454000 | ELECTRICAL PERMITS | 21,235 | 25,000 | 27,000 | 27,000 | 0.00% | - | 27,540 |
| | 455000 | HEATING PERMITS | 11,435 | 12,500 | 14,000 | 14,000 | 0.00% | - | 14,280 |
| | 456000 | PLUMBING PERMITS | 21,481 | 25,000 | 25,000 | 26,000 | 4.00% | 1,000 | 26,520 |
| | 457000 | CONTRACTOR / BUISNESS REGISTRATION | 8,264 | 9,000 | 12,750 | 9,000 | -29.41% | (3,750) | 9,000 |
| | 458000 | ROW PARKING (ORDINANCE) | 4,893 | 4,900 | 5,500 | 5,500 | 0.00% | - | 5,500 |
| KEY | 470000 | CABLE TELEVISION FEES | 144,443 | 141,000 | 150,000 | 141,000 | -6.00% | (9,000) | 139,000 |
| | 479000 | NONBUSINESS LICENSES & PERMITS | 2,045 | 2,000 | 2,500 | 2,500 | 0.00% | - | 2,500 |
| | 480000 | LANDLOARD INSPECTIONS | 2,580 | 3,000 | 4,500 | 4,000 | -11.11% | (500) | 4,000 |
| | 481000 | ALARM FEES | 3,560 | 4,000 | 4,000 | 4,000 | 0.00% | - | 4,000 |
| | 528000 | FEDERAL GRANTS- CARES ACT | - | 373,530 | 197,990 | - | -100.00% | (197,990) | - |
| | 529000 | COMMUNITY DEVELOPMENT BLOCK GRANT | 2,639 | 2,640 | 3,000 | 2,700 | -10.00% | (300) | 2,700 |
| | 543000 | STATE GRANTS - PUBLIC SAFETY | 4,155 | 2,000 | 3,250 | 2,000 | -38.46% | (1,250) | 2,000 |
| | 566000 | STATE GRANTS - LIBRARY | 7,025 | 7,000 | 6,800 | 7,000 | 2.94% | 200 | 7,100 |
| | 567000 | LOCAL & OTHER GRANTS | 12,102 | 12,112 | - | - | 0.00% | - | - |
| | 567001 | DONATIONS- LIBRARY PROGRAMMING | 15,900 | 5,000 | 20,000 | 20,000 | 0.00% | - | 20,000 |
| Tax Collection | 573000 | STATE REVENUE SHARING- LCSA PPT | 5,976 | 5,410 | 4,750 | 5,300 | 11.58% | 550 | 5,250 |
| | 576000 | STATE REVENUE SHARING | 605,008 | 644,710 | 633,350 | 651,160 | 2.81% | 17,810 | 657,670 |
| | 577000 | STATE REVENUE SHARING- LIQUOR | 1,526 | 1,520 | 1,500 | 1,500 | 0.00% | - | 1,530 |
| | 607000 | ADMINISTRATIVE FEES - TAXES | 93,125 | 94,500 | 94,500 | 94,500 | 0.00% | - | 95,000 |
| | 608000 | SERVICE FEES / OTHER | 400 | 600 | 700 | 700 | 0.00% | - | 700 |
| | 656000 | DISTRICT COURT FINES | 79,704 | 55,000 | 51,850 | 80,000 | 54.29% | 28,150 | 80,000 |
| | 657000 | PARKING VIOLATIONS | 5,179 | 1,100 | 2,500 | 4,500 | 80.00% | 2,000 | 4,500 |
| | 658000 | LIBRARY FINES/FEES | 4,602 | 500 | 2,500 | 7,000 | 180.00% | 4,500 | 7,000 |
| | 658001 | LIBRARY CONTRACT REVENUE | 43,038 | 43,640 | 43,900 | 44,500 | 1.37% | 600 | 45,390 |
| | 659000 | PENAL FEES | 18,719 | 15,093 | 19,000 | 18,500 | -2.63% | (500) | 18,500 |
| Licenses/Permits | 664000 | INVESTMENT INCOME | 122,108 | 40,000 | 50,000 | 45,000 | -10.00% | (5,000) | 40,000 |
| | 670000 | EQUIPMENT RENTAL | - | 150 | 500 | 500 | 0.00% | - | 500 |
| | 673000 | FIXED ASSET SALE | - | 200 | 250 | - | -100.00% | (250) | - |
| | 676000 | INSURANCE REIMBURSEMENT | 50,139 | 30,000 | 40,000 | 30,000 | -25.00% | (10,000) | 30,000 |
| | 676592 | WATER FUND ADMIN | 166,050 | 186,400 | 186,400 | 156,620 | -15.98% | (29,780) | 161,680 |
| | 676734 | POST RET/FUND ADMIN | 2,000 | 2,000 | 2,000 | 2,000 | 0.00% | - | 2,000 |
| | 695000 | UNCLASSIFIED | 74,527 | 25,000 | 25,000 | 25,000 | 0.00% | - | 25,000 |
| | 699395 | APPROPRIATION FROM FUND BALANCE | - | - | - | - | 0.00% | - | - |
| | | | | | | | | | |
| | | | | | | | | | |
| Total | | | 8,087,763 | 8,536,945 | 8,390,510 | 8,367,390 | -0.28% | (23,120) | 8,512,420 |
| | | | | | | | | | |
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| | | | | | | | | | |

| DESCRIPTION | 2019-20 ACTUAL | JUNE 2021 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|----------------------------|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| REVENUES | | | | | | | |
| TAX COLLECTIONS | 6,411,295 | 6,582,940 | 6,576,020 | 6,730,340 | 2.35% | 154,320 | 6,863,470 |
| LICENSES AND PERMITS | 362,546 | 405,900 | 424,750 | 438,570 | 3.25% | 13,820 | 442,430 |
| REVENUE SHARING & GRANTS | 654,331 | 1,053,922 | 870,640 | 689,660 | -20.79% | (180,980) | 696,250 |
| USER FEES, FINES, MISC. | 659,591 | 494,183 | 519,100 | 508,820 | -1.98% | (10,280) | 510,270 |
| FUND BALANCE APPROPRIATION | - | - | - | - | 0.00% | - | - |
| Total | 8,087,763 | 8,536,945 | 8,390,510 | 8,367,390 | -0.28% | (23,120) | 8,512,420 |

EXPENDITURES

| | | | | | | | |
|--------------------|-----------|-----------|-----------|-----------|---------|----------|-----------|
| COMMISSION 101 | 13,963 | 19,165 | 25,920 | 13,010 | -49.81% | (12,910) | 13,010 |
| ADMINISTRATION 172 | 1,154,444 | 1,229,420 | 1,288,350 | 1,322,250 | 2.63% | 33,900 | 1,350,850 |
| PUBLIC SAFETY 301 | 3,482,635 | 2,711,440 | 2,758,030 | 2,783,570 | 0.93% | 25,540 | 2,872,770 |
| DPS 441 | 424,513 | 422,600 | 429,440 | 409,250 | -4.70% | (20,190) | 408,270 |
| LIBRARY 790 | 551,008 | 454,790 | 612,740 | 608,930 | -0.62% | (3,810) | 618,240 |
| CONTINGENT 941 | - | - | - | - | 0.00% | - | - |
| INSURANCE 954 | 184,970 | 188,580 | 189,580 | 195,240 | 2.99% | 5,660 | 204,950 |
| TRANSFERS 958 | 2,161,960 | 3,086,450 | 3,086,450 | 3,035,140 | -1.66% | (51,310) | 3,044,330 |
| Total | 7,973,493 | 8,112,445 | 8,390,510 | 8,367,390 | -0.28% | (23,120) | 8,512,420 |

GENERAL FUND REVENUE – 000

REVENUES

| | | |
|---------|---|-----------|
| 403.000 | CURRENT TAX REVENUE Tax Revenue based on Taxable Value (TV) and Consumers Price Index (CPI). The TV has increased by 3.71% and the CPI has increased by 1.40%. | 6,656,340 |
| 407.000 | DELINQUENT CURRENT TAX COLLECTIONS County Tax Revolving Payment for the delinquent tax roll remanded to the County after February 28, 2022 | 50,000 |
| 445.000 | PENALTIES TAX COLLECTION Penalties collected on delinquent tax collections. | 24,000 |
| 452.000 | AIR CONDITIONING PERMITS Revenue from residential and commercial air conditioning permits. | 4,500 |
| 453.000 | BUILDING PERMITS Revenue from residential and commercial building permit activity. | 201,070 |
| 454.000 | ELECTRICAL PERMITS Revenue from residential and commercial electrical permit activity. | 27,000 |
| 455.000 | HEATING PERMITS Revenue from residential and commercial HVAC permit activity. | 14,000 |
| 456.000 | PLUMBING PERMITS Revenue from residential and commercial plumbing permit activity. | 26,000 |
| 457.000 | BUSINESS REGISTRATIONS Registration for contractor and business licenses. | 9,000 |
| 458.000 | ROW PARKING PERMITS Based upon ordinance on non-conforming properties. | 5,500 |
| 470.000 | CABLE TELEVISION FEES Cable franchise fees -- 5% franchise fees and 1% PEG fee. | 141,000 |

| | | |
|---------|--|---------|
| 479.000 | NON-BUSINESS LICENCES AND PERMITS Revenue from dog licenses & garage sale permits | 2,500 |
| 480.000 | BUILDING/ LANDLORD INSPECTIONS Revenue from building inspections performed on rental properties. | 4,000 |
| 481.000 | ALARM FEES Revenue from alarm monitoring charges. | 4,000 |
| 529.000 | COMMUNITY DEVELOPMENT Block Grant monies from Oakland County allocated for use in the City under the 2021 CDBG cooperation agreement. | 2,700 |
| 543.000 | STATE GRANTS - PUBLIC SAFETY Revenue sharing from the State PA 302 | 2,000 |
| 566.000 | STATE GRANTS - PUBLIC LIBRARY State Aid for Libraries based on population 50% of this revenue is paid to "The Library Network" for services. State Aid for Pleasant Ridge is included in this revenue estimate by contract. | 7,000 |
| 567.001 | DONATIONS – LIBRARY PROGRAMMING Donations from Friends of The Library for programming. | 20,000 |
| 573.000 | STATE REVENUE SHARING - LCSA Revenue sharing from Local Community Stabilization Authority to offset personal property tax loss. | 5,300 |
| 576.000 | STATE REVENUE SHARING - SALES TAX Percentage of sales tax distribution based on formula. estimated by the State Treasury. (see financial tab) | 651,160 |
| 577.000 | STATE REVENUE SHARING - LIQUOR Revenue sharing percentage of liquor sales within our jurisdiction | 1,500 |

| | | |
|---------|---|--------|
| 607.000 | ADMINISTRATIVE FEES - TAXES Revenue generated by 1% administrative fee charge on total tax roll. | 94,500 |
| 608.000 | SERVICE FEES Miscellaneous charges for zoning maps, licenses, copies, police reports | 700 |
| 656.000 | DISTRICT COURT FINES Revenue collected by the District Court. | 80,000 |
| 657.000 | PARKING VIOLATIONS Parking fines imposed on local streets by ordinance. | 4,500 |
| 658.000 | LIBRARY FINES AND FEES Rental income and revenue from library usage and fines for overdue books. | 7,000 |
| 658.001 | LIBRARY CONTRACT REVENUE Contract revenue with Pleasant Ridge. | 44,500 |
| 659.000 | PENAL FINES Penal fines imposed by the court system for use in libraries, paid through Oakland County. | 18,500 |
| 664.000 | INVESTMENT INCOME Revenue generated by the investment of public funds. | 45,000 |
| 670.000 | EQUIPMENT RENTAL Rental of vehicles for use by homeowners for disposal of building materials. | 500 |
| 673.000 | FIXED ASSET SALE Sale of non-scheduled (not in Equipment Fund) fixed assets. | - |
| 676.000 | INSURANCE REIMBURSEMENT Workers compensation dividends where applicable. Michigan Municipal Risk Management Association dividend. | 30,000 |

| | | |
|---------|---|-------------------------|
| 676.592 | ADMINISTRATIVE FEE - WATER FUND 50% of admin fees, accounting, data processing increases as per management audit results of operations. | 156,620 |
| 676.734 | ADMINISTRATIVE FEE - POST RETIREMENT FUND Contribution for post-retirement fund administrative fees | 2,000 |
| 695.000 | UNCLASSIFIED REVENUE Revenue and misc. credits not classified elsewhere in the budget | 25,000 |
| | FUND TOTAL | <u>8,367,390</u> |

BUDGET STABILIZATION FUND - 257

FUND TYPE - GOVERNMENTAL - SPECIAL REVENUE

PURPOSE -

This fund is used to account for funds set aside under the provisions of Public Act 30 of 1978, being Section 141.441 to 141.445 of the compiled laws of 1979.

CHARACTER -

The fund is classified as a special revenue because of the limited uses of the fund assets as provided in Act 30 of the Public Acts of 1978.

DISTINGUISHING FEATURES -

None. This fund may be found in any local unit. Monies in this fund, may be used with express approval by the City Commission via resolution. The general purpose of the stabilization fund is to ensure that monies are available to make the General Fund budget whole should the City be impacted by poor economic conditions outside the control of the City.

THIS FUND IS ROLLED INTO THE GENERAL FUND FOR COMPREHENSIVE ANNUAL FINANCIAL REPORT PURPOSES.

| DEPARTMENT | ACCOUNT # | DESCRIPTION | 2019-20 ACTUAL | JUNE 30 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|-----------------------------------|--------------------|---------------------------------|-------------------|------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| BUDGET STABILIZATION - 257 | | | | | | | | | |
| 000 | REVENUE | | | | | | | | |
| | 664000 | INTEREST EARNINGS | 34,146 | 11,500 | 15,000 | 11,000 | -26.67% | (4,000) | 11,000 |
| | 676101 | TRANSFER/GENERAL FUND | 50,000 | 50,000 | 50,000 | 50,000 | 0.00% | - | 50,000 |
| | 979395 | APPROPRIATION FROM FUND BALANCE | - | - | - | - | 0.00% | - | - |
| | | <i>Total</i> | 84,146 | 61,500 | 65,000 | 61,000 | -6.15% | (4,000) | 61,000 |
| 172 | EXPENDITURE | | | | | | | | |
| | 956000 | MISCELLANEOUS | - | - | - | - | 0.00% | - | - |
| | 965592 | TRANSFER TO WATER & SEWER FUND | 150,000 | - | - | - | 0.00% | - | - |
| | | <i>Total</i> | 150,000 | - | - | - | 0.00% | - | - |

BUDGET STABILIZATION FUND - 257

REVENUE

| | | |
|---------|---|--------|
| 664.000 | INTEREST EARNINGS Earnings on idle funds invested as per the City investment policy. | 11,000 |
| 676.101 | GENERAL FUND TRANSFER | 50,000 |

TOTAL FUND

61,000

NONE ANTICIPATED..... Expenses in the budget stabilization fund may only be made at the express wishes of the City Commission per resolution. The purpose of this fund is to place monies away for emergency purposes. The amount shown in this fund will be part of General Fund Equity as of June 30, 2011 as per the Governmental Accounting Standards Board (GASB).

ADMINISTRATIVE - FINANCE - 2021-2022 INITIATIVES

A) MILLAGE / REVENUE

The City of Huntington Woods has used the entire amount of millage that was reissued as a result of the Headlee override vote of 2003. This is substantially sooner than we had originally anticipated. In order that the General Public understand the conundrum faced by the City based upon the State Tax Policies, the City convened an Ad Hoc Long-Range Budget Study Committee. This group was charged with reviewing the ways by which the City may be able to face the increasing cost of doing business under current State tax policies and determine whether service reductions or tax increases would be necessary to balance the budget in the future. This Committee issued its recommendations in fall of 2019. One significant recommendation that has been implemented is the creation of an Act 345 Pension Fund as a result of the March 2020 ballot initiative. This will free up \$800,000 per year in the General Fund to fund road projects and other liabilities.

The City is currently wrapping up a comprehensive fee study to determine the true costs City programs and services to come up with appropriate charges and allocate the costs appropriately to different funds. Once this is completed, we will update all of the different forms and applications with the new rates as well as improve the usability of the forms.

B.) MERS/OPEB/HEALTH CARE

In 2018-19 the City was required to show the results of the OPEB study on the face of the audit report for the first time. The updated actuary report gives the City data that suggests what the long-term cost will be in providing retiree health care. Unfortunately, the results show that we have substantial liability in the healthcare area. The City will continue to fund the OPEB post retirement fund both locally on a pay-as-you-go basis, and the MERS RHCFV as we can. The budget calls for an amount equal to \$423,360 to be placed away for future liability costs. The City is funding MERS according to the latest actuarial data. The City will implement the full implementation as best we can. The goal is to continue to reduce our liability costs by making the highest payment into the system possible. The City has recently moved to a policy that all new hires will receive a 401A MERS DC benefit rather than a MERS Pension benefit which will eliminate accrued legacy costs in the future.

C.) COMMUNICATION - TRANSPARENCY

The City has made strides in its duty to have data and information available to its residents. This includes numerous types of communication through E-blast, the website, social media, and its cable communication efforts. The City has also been able to re-broadcast programs and other meetings through streaming services available from third party vendors, allowing individuals to watch programs at their leisure on the web and cable TV. The Public Safety department has implemented an alert system called "NIXLE" that would enable residents to hear about warnings and other emergency related events quickly. Numerous newsletters and publications are being sent out to residents in water billing packets and we will continue to use electronic media where we can. In Spring of 2021 the City hired a new part time communications employee to increase the City's communication efforts and keep up with the current technology available to get information to residents.

ADMINISTRATIVE - FINANCE - 2021-2022 INITIATIVES- CONT....

D) IT HARDWARE / NETWORK /SERVER / CABLE / PHONE

New servers are in place. The updated server will allow the flexibility to use virtual server technology to reduce the long-term cost of purchasing more server space should this need become available. In addition, the City has completed the implementation of Office 365 which is a Microsoft product that enables the City to use Cloud-based e-mail and to have an upgrade path for all workstations using the OFFICE© suite of products. The new recreation software has allowed users to go online in order to sign-up for class offerings. We are looking for increases in revenue in the Recreation Fund over time due to the ease of use. The new software is a substantial update to the operation of the Recreation Department. We recently added the ability to accept credit card payments in person at city hall. This is a convenience for residents and a requirement of the redevelopment ready community certification we are working toward. We have updated City computers to Windows 10 PC's due to the end of service for Windows 7. This year's budget calls for the replacement of copy machines at City Hall and Public Safety.

The City phone system was updated to current technology using voice over internet (VOIP) allowing for recording of Public Safety phone calls and easier retrieval of messages from offsite. This provided both a cost savings in monthly charges and maintenance as well as improved functionality.

PLANNING & ZONING GOALS AND OBJECTIVES

The Planning Department handles the administrative duties of the Planning Commission, Zoning Board of Appeals, Construction and Property Maintenance Board of Appeals, Historic District Study Committee (when authorized by the City Commission), Historic District Commission and from time-to-time other groups such as the Parks and Recreation Advisory Board.

- The Planning Commission prepares, adopts, and oversees the implementation of the City's Master Land Use Plan; recommends revisions to the zoning ordinance; reviews site plans and special land uses; and makes recommendations on other planning related issues. The Planning Commission is also responsible for assisting in the preparation of capital improvement initiatives.
- The Zoning Board of Appeals hears requests for variances from the zoning ordinance and other selected ordinances and interprets the language of the zoning ordinance.
- The Construction and Property Maintenance Board of Appeals hears appeals from State construction codes including the building code, residential code, rehabilitation code for existing buildings, and property maintenance code.
- The Historic District Study Committee conducts research on the history and architecture of the City's resources and makes recommendations regarding the creation and modification of historic districts. It prepares all necessary reports in accordance with Michigan historic district law.
- The Historic District Commission reviews changes to resources within the historic districts utilizing the U.S. Secretary of the Interior's Standards, the State law, and the Commission's own guidelines. It aids homeowners in finding contractors, provides information about preferred construction and preservation methods, and explains how to take advantage of State historic resources.
- The Planning/ Building Department is responsible for the administration and enforcement of the zoning ordinance and building codes. The department makes recommendations for updating the Master Plan; drafts changes to the zoning ordinance and other City ordinances; advises homeowners and contractors about zoning, building and historic district laws; maintains planning, building and historic district records; issues permits and licenses; and provides building and code inspection services. The budget currently includes contract costs for the planner, zoning administrator, contract building/electrical and mechanical inspectors, and a prorated share of the clerical staff.

PLANNING & ZONING GOALS AND OBJECTIVES CONT....

The goals and objectives for the Planning/ Building Department, together with the Boards and Commissions are as follows:

- To work at a transition plan for records maintenance in an electronic format, and work towards a more resident and user-friendly system of managing records.
- To work with SEMCOG, the Road Commission, and neighboring communities to co-ordinate projects, obtain grants and improve the physical environment of Huntington Woods and the region, including additional work with our City staff in addressing beautification of our parks and highways and byways.
- Continue to study alternative Housing initiatives as part of the City Masterplan and the visioning sessions. Further, the City will study the possibility of utilizing land in the City for developments that are conducive for alternative multi-generational housing.
- Work toward redevelopment ready city certification from MEDC. This will include an update of the master plan in this budget year.

| ACCOUNT | DESCRIPTION | 2019-20 ACTUAL | JUNE 2021 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|---------|-------------|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
|---------|-------------|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|

GENERAL FUND - 101

101 COMMISSION

| | | | | | | | | |
|--------------|---------------------------|---------------|---------------|---------------|---------------|----------------|-----------------|---------------|
| 702000 | SALARIES | - | 5 | 10 | 10 | 0.00% | - | 10 |
| 802000 | PROFESSIONAL SERVICES | 900 | 2,500 | 2,500 | 2,500 | 0.00% | - | 2,500 |
| 860000 | CONFERENCES AND WORKSHOPS | 132 | 1,000 | 7,000 | 7,000 | 0.00% | - | 7,000 |
| 860001 | MEMBERSHIPS & DUES | 12,257 | 13,410 | 13,410 | 500 | -96.27% | (12,910) | 500 |
| 880003 | ANTI RACISM INITIATIVES | - | 2,000 | 2,000 | 2,000 | 0.00% | - | 2,000 |
| 956000 | MISCELLANEOUS | 674 | 250 | 1,000 | 1,000 | 0.00% | - | 1,000 |
| Total | | 13,963 | 19,165 | 25,920 | 13,010 | -49.81% | (12,910) | 13,010 |

NOTE City wide memberships moved to administrative department

172 ADMINISTRATIVE

| | | | | | | | | |
|--------|--|---------|---------|---------|---------|---------|---------|---------|
| 702000 | SALARIES | 257,734 | 266,000 | 286,330 | 288,290 | 0.68% | 1,960 | 294,770 |
| 706000 | WAGES | 84,661 | 90,000 | 68,620 | 105,470 | 53.70% | 36,850 | 107,500 |
| 715000 | SOCIAL SECURITY | 25,816 | 27,150 | 27,150 | 30,120 | 10.94% | 2,970 | 30,770 |
| 716000 | HOSPITALIZATION/ OPTICAL | 81,032 | 76,000 | 72,980 | 64,780 | -11.24% | (8,200) | 66,010 |
| 718000 | RETIREMENT | 312,570 | 383,000 | 394,260 | 394,600 | 0.09% | 340 | 395,530 |
| 719000 | DENTAL | 5,781 | 5,670 | 5,630 | 5,630 | 0.00% | - | 5,630 |
| 724000 | OTHER BENEFITS/OPEB | 21,295 | 25,290 | 25,290 | 26,340 | 4.15% | 1,050 | 26,420 |
| 727000 | SUPPLIES GENERAL | 9,879 | 9,000 | 10,500 | 9,500 | -9.52% | (1,000) | 10,000 |
| 727001 | SUPPLIES POSTAGE | 13,598 | 12,000 | 19,500 | 16,500 | -15.38% | (3,000) | 16,500 |
| 727002 | SUPPLIES ELECTIONS | 9,816 | 9,000 | 4,000 | 4,000 | 0.00% | - | 5,000 |
| 802000 | PROFESSIONAL SERVICES | 52,357 | 40,000 | 60,000 | 55,000 | -8.33% | (5,000) | 60,000 |
| 802008 | PROFESSIONAL SERVICES - AUDIT | 22,085 | 22,890 | 23,000 | 23,000 | 0.00% | - | 23,500 |
| 802009 | PROFESSIONAL SERVICES - INSPECTORS | 49,800 | 65,000 | 60,000 | 65,000 | 8.33% | 5,000 | 68,000 |
| 802010 | PROFESSIONAL SERVICES - ATTORNEY | 83,296 | 85,000 | 100,000 | 95,000 | -5.00% | (5,000) | 100,000 |
| 802012 | PROFESSIONAL SERVICES - ASSESSING | 39,892 | 40,000 | 41,000 | 41,000 | 0.00% | - | 41,000 |
| 853000 | COMMUNICATIONS | 1,354 | 1,800 | 3,000 | 1,800 | -40.00% | (1,200) | 1,800 |
| 860000 | CONFERENCES AND WORKSHOPS | 3,510 | 3,500 | 3,970 | 3,970 | 0.00% | - | 4,070 |
| 860001 | MEMBERSHIPS & DUES | 1,495 | 1,920 | 1,920 | 15,050 | 683.85% | 13,130 | 15,150 |
| 880000 | COMMUNITY PROMOTIONS GENERAL | 3,318 | 3,500 | 3,500 | 3,500 | 0.00% | - | 3,500 |
| 880001 | COMMUNITY PROMOTIONS - YOUTH ASSIST | 3,600 | 6,100 | 6,100 | 6,100 | 0.00% | - | 6,100 |
| 880002 | COMMUNITY PROMOTIONS - CDBG | - | 2,500 | 2,500 | 2,500 | 0.00% | - | 2,500 |
| 900000 | PRINTING AND PUBLICATIONS | 6,339 | 4,000 | 4,000 | 4,000 | 0.00% | - | 4,000 |
| 900001 | PRINTING AND PUBLICATIONS - NEWSLETTER | 17,176 | 8,000 | 18,500 | 18,000 | -2.70% | (500) | 18,500 |
| 920000 | UTILITIES | 14,325 | 14,500 | 16,000 | 14,500 | -9.38% | (1,500) | 15,000 |
| 931000 | MAINTENANCE- BUILDING | 11,522 | 7,000 | 7,000 | 8,000 | 14.29% | 1,000 | 8,500 |
| 934000 | DATA PROCESSING | 13,675 | 12,000 | 12,000 | 12,000 | 0.00% | - | 12,500 |
| 942000 | VEHICLE REIMBURSEMENT | 5,100 | 5,100 | 5,100 | 5,100 | 0.00% | - | 5,100 |
| 956000 | MISCELLANEOUS | 3,418 | 3,500 | 6,500 | 3,500 | -46.15% | (3,000) | 3,500 |

1,154,444 1,229,420 1,288,350 1,322,250 2.63% 33,900 1,350,850

NOTE Salaries increased 2.25% on a budgetary basis over all funds (please refer to personnel data in the Financial Tab)
Addition of Part Time Communication Engagement Position

CITY COMMISSION - 101

| | | | |
|---------|--|-----|---------------|
| 702.000 | SALARIES | | 10 |
| | Salaries for Commissioners | | |
| 802.000 | PROFESSIONAL SERVICES | | 2,500 |
| 860.000 | CONFERENCES AND WORKSHOPS | | 7,000 |
| | Michigan Municipal League Workshops | | |
| | Overnight travel allowed with Commission approval | | |
| | City Commission travel/other - per policy | | |
| 860.001 | MEMBERSHIP & DUES | | 500 |
| | See memberships page for more details. | | |
| 860.003 | ANTI RACISM INITIATIVES | | 2,000 |
| | This expenditure is not intended to represent the entire amount that is allocated to implement the anti-racism plan. Additional expenditures include the Master Plan update and the Diversity, Equity & Inclusion plan budgeted in the 2010-21 budget but carried out into the 2021-22 budget year. Additional expenditures include ongoing employee training, teen council initiatives, purchasing library materials and the Public Safety accreditation process. | | |
| 956.000 | MISCELLANEOUS | | 1,000 |
| | Promotional activity | 650 | |
| | Nametags, misc. expenses, other | 350 | |
| | CATEGORY TOTAL | | 13,010 |

GENERAL ADMINISTRATION - 172

| | | |
|---------|---|---------|
| 702.000 | SALARIES Salaries for the following full-time positions as indicated in the personnel section of the budget: All full-time wages budgeted at MML study maximum per position classification, including the City Manager, Finance Officer, Deputy Finance Officer, City Clerk, and Deputy City Clerk. | 288,290 |
| 706.000 | WAGES Wages for a full time City code enforcement and other part time positions as needed Including all election workers, temporary help, and cable TV assistants. Includes new PT Communications position. | 105,470 |
| 715-724 | ALL EMPLOYEE BENEFITS Proportion of benefits that are due the administrative department. Continued increase for MERS distribution. | 521,470 |
| 727.000 | SUPPLIES - GENERAL General office supplies for all city hall departments (does not include - postage, data processing supplies, election supplies) | 9,500 |
| 727.001 | SUPPLIES - POSTAGE Postage for all administrative functions including flyers, communications, general office mail and newsletter publications. Tax bill mailings are contracted to Oakland County Mailing Services. | 16,500 |

GENERAL ADMINISTRATION - 172 CONT....

| | | |
|---------|---|--------|
| 727.002 | SUPPLIES - ELECTIONS All supplies and professional services related to election administration. (including absentee forms, precinct kits, envelopes, misc expenses) | 4,000 |
| 802.000 | PROFESSIONAL SERVICES Engineering services not associated with Major and Local Street programs. Review of Zoning Ordinances and special meeting costs. Planning consultant, and other contractual services. | 55,000 |
| 802.008 | PROFESSIONAL SERVICES - AUDIT Audit and other accounting related consultant service expenses. | 23,000 |
| 802.009 | PROFESSIONAL SERVICES - BUILDING INSPECTORS All expenses related to the contract service requirements of the building department and inspection services on a contractual basis. | 65,000 |
| 802.010 | PROFESSIONAL SERVICE - ATTORNEY Services for legal counsel, prosecuting attorney, and labor attorney. 50% of the cost of Legal services (less prosecuting attorney) are charged to the water fund. (See financial/personnel tab) | 95,000 |

GENERAL ADMINISTRATION - 172 CONT....

| | | | |
|---------|--|--------|--------|
| 802.012 | PROFESSIONAL SERVICE - O.C. ASSESSING | | 41,000 |
| | Assessment valuation forms, notices | 1,000 | |
| | Equalization services | 38,100 | |
| | Board of Review stipend | 1,900 | |
| 853.000 | COMMUNICATIONS | | 1,800 |
| | Phone service and maintenance costs. | | |
| 860.000 | CONFERENCES/WORKSHOPS/TRAINING | | 3,970 |
| | (see membership and dues index in the financial section of the budget) | | |
| 860.001 | MEMBERSHIPS & DUES | | 15,050 |
| | (see membership and dues index in the financial section of the budget) | | |
| 880.000 | COMMUNITY PROMOTIONS – GENERAL | | 3,500 |
| | Includes but not limited to hosted meeting costs, various plaques awards and certificates, volunteer items, promotional publications, Chamber of Commerce activities, employee recognition, other events as desired by the Commission, etc. | | |
| 880.001 | COMMUNITY PROMOTIONS - YOUTH ASSISTANCE | | 6,100 |
| | Youth Assistance | 2,600 | |
| | Common Ground | 800 | |
| | Operation Graduation | 200 | |
| | Tri-Community Coalition | 1,500 | |
| | Haven | 1,000 | |

GENERAL ADMINISTRATION - 172 CONT....

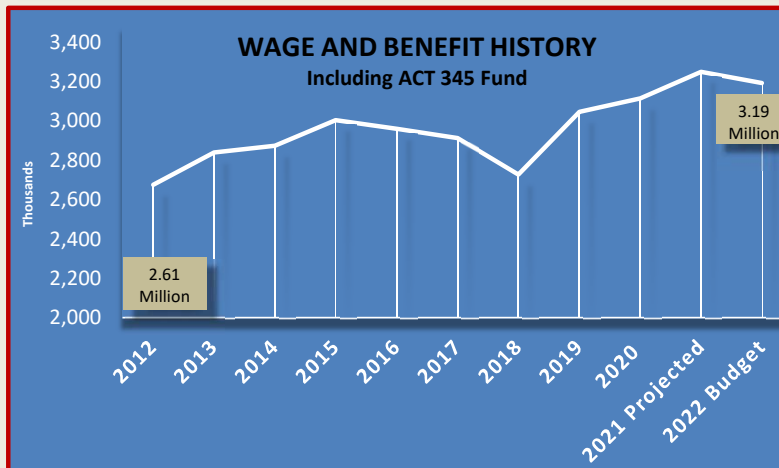
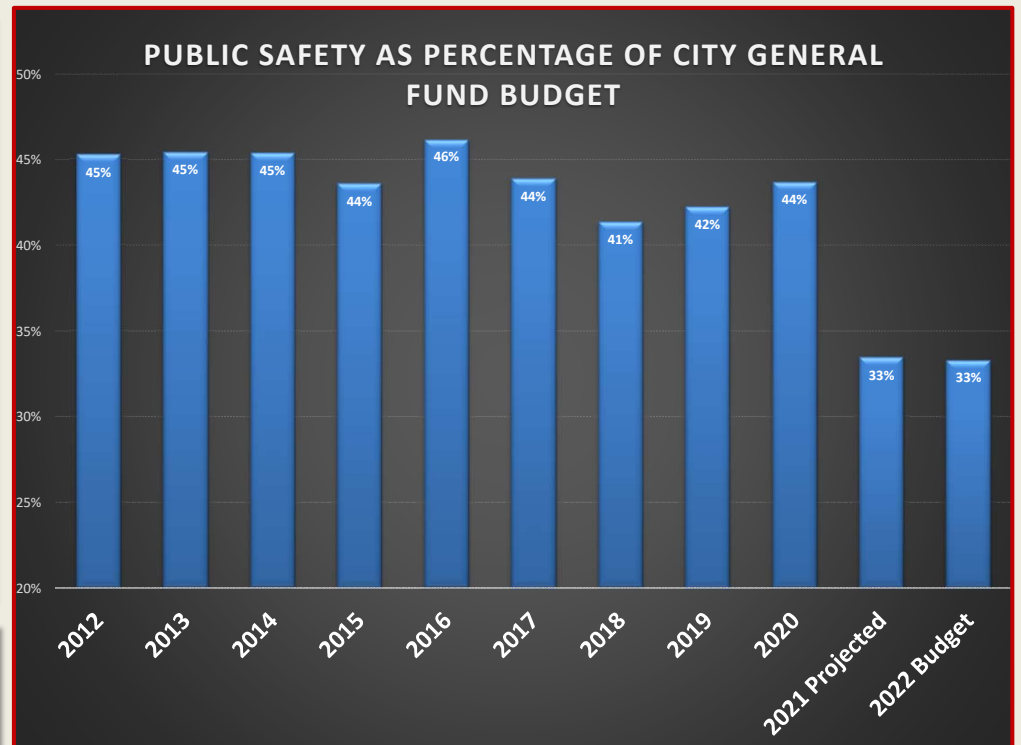
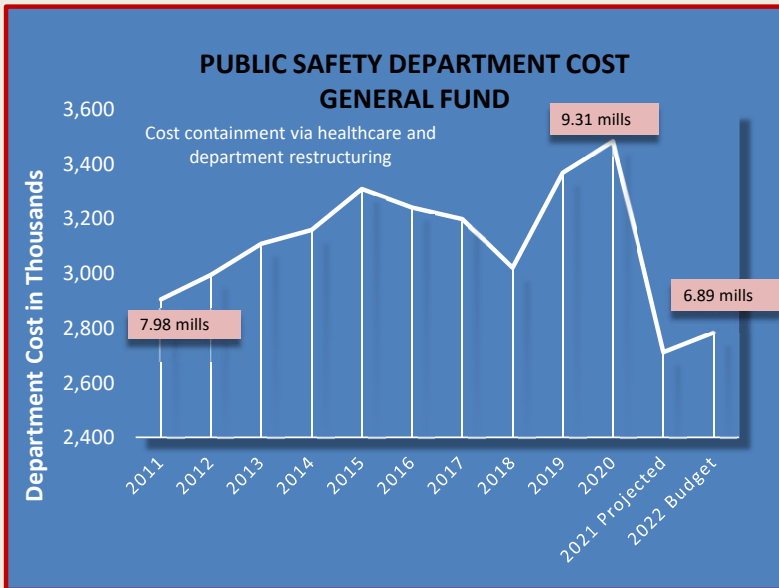
| | | |
|---------|--|--------|
| 880.002 | COMMUNITY PROMOTIONS - CDBG Expenses related to the administration of block grant funding through Oakland County Development Division. Offset account in General Fund revenue. | 2,500 |
| 900.000 | PRINTING AND PUBLICATION – GENERAL Printing and publication of budget, informational flyers, brochures, printing related to inter-office operations, building permit and other forms as required. Publication of all legal notices for bidding, employment, planning, zoning and other ordinance/statutory notice requirements. | 4,000 |
| 900.001 | PRINTING AND PUBLICATIONS - NEWSLETTER Costs associated with newsletter publication. | 18,000 |
| 920.000 | UTILITIES Utility costs associated with providing utility service to City Hall under the MMRMA Summit Energy aggregation program. (does not include phone or other communication services, or street lighting) | 14,500 |
| 931.000 | MAINTENANCE- BUILDING New account to track charges for City Hall maintenance | 8,000 |
| 934.000 | MAINTENANCE - OFFICE/COMPUTERS Toners, consumables Network Consultant Server maintenance Software registration | 12,000 |

GENERAL ADMINISTRATION - 172 CONT....

| | | |
|---------|---|-------------------------|
| 942.000 | VEHICLE REIMBURSEMENT Reimbursement of auto use as provided by contract. | 5,100 |
| 956.000 | MISCELLANEOUS Other expenses not budgeted elsewhere | 3,500 |
| | CATEGORY TOTAL | <u><u>1,322,250</u></u> |



PUBLIC SAFETY



CAPITAL PLANNING FUND CURRENT YEAR APPROPRIATION

| | | |
|-----------------------|--------|--------|
| PC Replacements | BUDGET | 3,000 |
| Body Cameras & Tasers | BUDGET | 37,900 |
| In Car Video Upgrade | BUDGET | 8,920 |
| Copy Machine | BUDGET | 6,500 |

PUBLIC SAFETY GOALS AND OBJECTIVES 2021-22

The following presents a detailed outline of goals and objectives of this Department organized by Department function. It is intended to provide a guideline for use in assessing progress in attaining the stated goals.

PATROL DIVISION

Goal #1 - To prevent and effectively respond to criminal incidents.

Objective: Maintain or reduce current low crime rate.

Action Steps:

1. Use available time to effectively patrol city. Effective patrol includes investigation of suspicious circumstances, investigations of suspicious persons and proactive traffic enforcement.
2. Respond to and thoroughly investigate and report all criminal complaints.
3. Create, wherever possible, community dialogue concerning citizens' public safety concerns.

Measurement Resources/Process

1. Daily review of CLEAR (Citizen Law Enforcement Analysis and Training) reporting by command staff and Director.
2. Daily review of officers' activity logs by command staff and Director.
3. At a minimum, quarterly review of in-car video.
4. Annual review of crime statistics by command staff and Director using CLEMIS (Courts and Law Enforcement Management System) reports.
5. Review of Department involvement in community outreach/contacts (block parties, summer camps, open house, senior programs, Department tours, etc.).

Goal #2 - To prevent traffic crashes and promote the safe flow of traffic through the community.

Objectives:

1. Consistent speed and hazardous violation enforcement.
2. Raise awareness of traffic safety issues.
3. Collaborate with residents to maintain vehicle/pedestrian safety.

PUBLIC SAFETY GOALS AND OBJECTIVES 2021-22 Cont.....

Action Steps:

1. Proactive traffic enforcement.
2. Use of speed radar display trailer and/or decoy vehicle.
3. Selective enforcement in identified problem areas.
4. Use of social media and other public information platforms as an information medium and to raise awareness.

Measurement Resources/Process

1. Daily review of CLEAR reports.
2. Daily review of officers' activity logs.
3. Review of CLEMIS reports regarding crashes/traffic violations.
4. Review of data gathered from speed radar display trailer.
5. Periodic reporting and review of data from Traffic Improvement Association of Michigan.

DETECTIVE BUREAU

Goal #1 - To prevent, effectively investigate and prosecute criminal incidents.

Objectives:

1. Maintain or reduce current low crime rate.
2. Maintain or improve community confidence in our Department's ability to effectively address public safety concerns.
3. Maintain or improve criminal intelligence relationships with other law enforcement agencies.

Action Steps:

1. Thoroughly investigate all violent crimes while maintaining contact with victims.
2. Thoroughly investigate all other crimes where investigative leads are present.
3. Thoroughly investigate any incident having overall community impact.
4. Coordinate with surrounding law enforcement agencies to address crime patterns crossing community boundaries.
5. Prosecute arrestees.
6. Attend and participate in area criminal intelligence meetings. Disseminate and review criminal intelligence information to appropriate personnel and/or agencies.

PUBLIC SAFETY GOALS AND OBJECTIVES 2021-22 Cont.....

Measurement Resources/Process

1. Daily review of CLEAR reports.
2. Monthly and annual review of CLEMIS statistical reports.
3. Periodic meetings between Director/Detective regarding status of case investigations and prosecutions.

Goal #2: - Guided by Department policy and state law, to provide safe-keeping and effective control of all property and evidence held by this Department.

Objectives:

1. Maintain neat, organized property room and property holding areas.
2. Maintain thorough property records.

Action Steps:

1. Promptly store, process, and record all evidence and acquired property.
2. Maintain systematic approach to property disposal.
3. Administer evidence chain-of-custody process.
4. Maintain complete and accurate records of all property/evidence transactions.

Measurement Resources/Processes:

1. Conduct annual inventory.
2. Conduct periodic inspections/unannounced random audits by command staff not assigned to the property function.
3. Rectify all problems discovered by audits and inspections.

PUBLIC SAFETY GOALS AND OBJECTIVES 2021-22 Cont.....

RECORDS BUREAU

Goal #1 - Maintenance of the central repository of police reports and related records.

Objective: To collect, process, maintain, secure and distribute Department records in accordance with Department procedures and legal mandates.

Action Steps:

1. Promptly and accurately process all incoming reports and documents.
2. Maintain Department records in a manner that facilitates straightforward retrieval.
3. Maintain physical security of records and computer systems.
4. Distribute records in accordance with Department policy and legal mandates.

Measurement Resources/Processes:

1. Daily inspection/review by office supervisor (Detective).
2. Review of monthly and annual CLEMIS reports.
3. Review of periodic LEIN (Law Enforcement Information Network) audits.

Goal #2 - To provide a high level of customer service at the front counter and on the telephone.

Objectives:

1. Courteous transactions with all persons, both at front desk and on the telephone.
2. Prompt handling of requests for service, whether in person, on the telephone or in writing.

Action Steps:

1. Prompt, courteous greeting to all persons, both in person and on the telephone.
2. Prompt, thorough processing of all requests for service.

Measurement Resources/Processing:

1. Daily observation by Records Bureau Supervisor (Deputy Director) and command staff.

PUBLIC SAFETY GOALS AND OBJECTIVES 2021-22 Cont.....

VOLUNTEER FIRE COMPANY

Goal - To maximize the use of the Volunteer Fire Company in supplementing regular Department response.

Objectives

1. Maintain adequate staffing for response to fires and other emergency situations.
2. Maintain levels of member and organizational preparation that ensures effective performance by the Fire Company.

Action Steps

1. Ongoing recruitment of new members.
2. Provide a comprehensive training program to maintain and improve knowledge and skills.
3. Provide state of the art personal protection equipment, tools, and apparatus.
4. Maintain effective alert communication system to assure effective response when required.
5. Involve Fire Company in community events wherever possible.

Measurement Resources/Process

1. Periodic meetings between Director and Fire Chief/Marshall to discuss status of company performance, activities and needs.
2. Maintain current monthly training program.
3. Encourage member feedback at monthly meetings.
4. Continued command staff observation of performance at fires and other emergency scenes.
5. Continued contacts with community organizations and regional fire academies for purpose of recruiting new members.

SCHOOL CROSSING GUARDS

Goal - To implement and maintain a system which allows for the safe crossing of school children at designated crossing points.

Objectives

1. Maintain adequate staffing levels for the school crossing guard function.
2. Maintain levels of member and organizational preparation that ensures effective performance by members of the school crossing guard function.

PUBLIC SAFETY GOALS AND OBJECTIVES 2021-22 Cont.....

Action Steps

1. Ongoing recruitment of new members.
2. Maintain a training program that is consistent with the authority and responsibilities of school crossing guards as outlined by state law.
3. Provide the necessary equipment to perform the duties safely and effectively.
4. Project a positive public image and serve as a positive role model for children.

Measurement Resources/Process

1. Periodic meetings between the Director of Public Safety and the Officer-in-Charge of program to discuss the status of school crossing guard performance, activities and needs.
2. Periodic meetings between the Officer-in-Charge of the program and members of the school to discuss existing or anticipated needs.
3. Frequent contacts with members of the school crossing guard function for the purpose of discussing incidents and/or conditions that present a potential hazard to the school children's or crossing guard's safety.

ADMINISTRATION

Goal #1 - Provide a safe, professional working environment for all employees.

Objectives

1. Conduct professional policing operation in accordance with CALEA (Commission on Accreditation for Law Enforcement Agencies) standards.
2. Maintain consistent employee competence in job performance.
3. Maintain safe work environment for all employees.
4. Keep all employees informed in all areas of expected work performance.
5. Keep all employees informed regarding Department program status.
6. Keep all employees informed regarding proposed changes in working conditions.

Action Steps

1. All employees shall complete core training program.
2. Provide additional training including legal updates as required.
3. Communicate ongoing Department business/changes at daily briefings.
4. Maintain line of open communications with union leaders regarding operation changes and changes in working conditions.

PUBLIC SAFETY GOALS AND OBJECTIVES 2021-22 Cont.....

Assessment Resources/Process

1. Complete and assess annual performance evaluations.
2. Annual review of Department training program by Director and members of command staff.
3. Annual review of accident and injury occurrence by Director and members of command staff.

Goal #2 - Maintain CALEA accreditation.

Objectives

1. Department policies and procedures are current and in conformance with CALEA requirements at all times.
2. CALEA documents and virtual file system (PowerDMS) current and in conformance at all times.

Action Steps

1. Review and update all policies and procedures as required.
2. Virtual file system (PowerDMS) is kept current by CALEA administrator.
3. Continue membership with and utilize MI-PAC (Michigan Police Accreditation Coalition), and coordinate with other law enforcement agencies who support the concept of accreditation to enhance the quality of law enforcement services.

Measurement Resources/Process

1. CALEA administrator meets periodically with the Director to discuss current status of the process.
2. Successful reaccreditation at four-year intervals.

Goal #3 - Provide value to the community through sound, effective financial management.

Objectives

1. Operate within the constraints of the city budget, reducing costs wherever possible.
2. Whenever possible, collaborate with other jurisdiction to save money and improve services.
3. Use grant funding whenever available to purchase or supplement cost of equipment and projects.

PUBLIC SAFETY GOALS AND OBJECTIVES 2021-22 Cont.....

Action Steps

1. Review all Department expenditures for conformance to Department budget and financial plans.
2. Pursue competitive pricing where required or otherwise advantageous.
3. Continue to work collaboratively to obtain grant funding for equipment and project costs.
4. Approval by Director of Public Safety of all expenditure outside those requires for routine, operational purposes.

Measurement Resources/Process

1. Monthly and annual review of budget/expenditure status using online city finance reports.
2. Periodic review of proposed capital expenditures and projects with City Manager and Finance Director.

| ACCOUNT | DESCRIPTION | 2019-20 ACTUAL | JUNE 2021 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|--------------------------|-----------------------------------|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| 301 PUBLIC SAFETY | | | | | | | | |
| 702000 | SALARIES | 1,435,158 | 1,511,800 | 1,491,970 | 1,523,940 | 2.14% | 31,970 | 1,558,230 |
| 702001 | OVERTIME | 255,890 | 230,000 | 230,000 | 230,000 | 0.00% | - | 230,000 |
| 710000 | WAGES - CROSSING GUARDS | 15,052 | 10,000 | 18,200 | 18,200 | 0.00% | - | 18,500 |
| 712000 | WAGES - VOL FIRE | 2,500 | 2,000 | 5,000 | 5,000 | 0.00% | - | 5,000 |
| 715000 | SOCIAL SECURITY | 36,264 | 36,200 | 36,200 | 36,790 | 1.63% | 590 | 37,510 |
| 716000 | HOSPITALIZATION/ OPTICAL | 322,273 | 318,210 | 318,210 | 320,780 | 0.81% | 2,570 | 326,990 |
| 718000 | RETIREMENT | 895,639 | 73,550 | 73,550 | 76,340 | 3.79% | 2,790 | 86,340 |
| 719000 | DENTAL | 22,637 | 24,350 | 25,690 | 24,540 | -4.48% | (1,150) | 24,540 |
| 724000 | OTHER BENEFITS/OPEB | 125,698 | 145,720 | 145,720 | 147,560 | 1.26% | 1,840 | 148,530 |
| 727000 | SUPPLIES - OFFICE | 2,081 | 2,000 | 4,500 | 3,500 | -22.22% | (1,000) | 3,500 |
| 744000 | UNIFORMS | 27,713 | 33,000 | 30,000 | 32,000 | 6.67% | 2,000 | 32,000 |
| 751000 | SUPPLIES - GAS AND OIL | 21,549 | 17,000 | 20,500 | 19,000 | -7.32% | (1,500) | 20,000 |
| 756000 | SUPPLIES - OPERATING | 25,424 | 20,000 | 24,000 | 24,000 | 0.00% | - | 24,000 |
| 802000 | PROFESSIONAL SERVICES | 106,308 | 120,000 | 160,000 | 135,000 | -15.63% | (25,000) | 160,000 |
| 802014 | PROFESSIONAL SERVICES- INFORMANTS | | - | 500 | 500 | 0.00% | - | 500 |
| 853000 | COMMUNICATIONS | 27,516 | 27,500 | 28,020 | 28,020 | 0.00% | - | 28,020 |
| 860000 | CONFERENCES AND WORKSHOPS | 280 | 500 | 1,000 | 1,000 | 0.00% | - | 1,000 |
| 860001 | MEMBERSHIPS & DUES | 7,735 | 7,700 | 4,060 | 7,990 | 96.80% | 3,930 | 8,200 |
| 920000 | UTILITIES | 11,812 | 11,000 | 13,500 | 12,000 | -11.11% | (1,500) | 12,500 |
| 931000 | BUILDING- MAINTENANCE | 36,354 | 12,500 | 12,500 | 12,500 | 0.00% | - | 12,500 |
| 934000 | DATA PROCESSING | 9,248 | 10,530 | 10,530 | 10,530 | 0.00% | - | 10,530 |
| 940000 | EQUIPMENT RENTAL | 80,000 | 80,000 | 80,000 | 90,000 | 12.50% | 10,000 | 100,000 |
| 942000 | VEHICLE REIMBURSEMENT | 4,380 | 4,380 | 4,380 | 4,380 | 0.00% | - | 4,380 |
| 956000 | MISCELLANEOUS | 1,612 | 1,500 | 2,000 | 2,000 | 0.00% | - | 2,000 |
| 956001 | EDUCATION / TRAINING COSTS | 9,512 | 12,000 | 18,000 | 18,000 | 0.00% | - | 18,000 |
| Total | | 3,482,635 | 2,711,440 | 2,758,030 | 2,783,570 | 0.93% | 25,540 | 2,872,770 |

NOTE **Projected increase in professional services for Berkley service contract in 2022-23**

PUBLIC SAFETY - 301

| | | |
|-----------|---|-----------|
| 702.000 | SALARIES Wages (based upon 9 PSO's, 3 Sergeants and 4 Lieutenants) longevity, holiday pay, briefing pay, sick pay. One additional Sergeant and one fewer Lieutenant due to retirement. Inclusive of contractual pay changes. | 1,523,940 |
| 702.001 | OVERTIME Account to better track overtime outside of salaries account | 230,000 |
| 710.000 | WAGES - CROSSING GUARDS Scotia/Nadine (2) Scotia/Lincoln (1) Coolidge/Lincoln (1) Coolidge/11 Mile (1/3) - shared with Berkley & Oak Park No additional personnel expenses anticipated. | 18,200 |
| 712.000 | WAGES - VOLUNTEER FIRE Compensation of paid on-call firefighters used to supplement sworn officers and volunteers. Compensation is paid for all firefighting training and special assignment hours. | 5,000 |
| 715 -724. | BENEFITS The amount shown represents the actual cost of all full and part time benefits including vacation sick, OPEB, and DC contributions for non-officer employees. MERS costs moved to Act 345 Fund. | 606,010 |
| 727.000 | SUPPLIES - OFFICE Office supplies, dog licensing, garage sale materials, misc. | 3,500 |
| 744.000 | UNIFORMS Contractual allotments for cleaning and replacement of uniforms. Also covers the Chief, reserve police, and original issue for new hires. | 32,000 |

PUBLIC SAFETY - 301 CONT....

| | | |
|---------|---|---------|
| 751.000 | SUPPLIES - GAS & OIL Current budget based upon relatively stable gasoline prices for 2021-22. Gas now purchased directly and no longer through Berkley DPW. | 19,000 |
| 756.000 | SUPPLIES - OPERATING All operating supplies as required to maintain departmental operations. Updating of equipment and increased costs for some supplies. | 24,000 |
| 802.000 | PROFESSIONAL SERVICES Includes costs of Berkley dispatch, jail and firearms range, animal control, medical/psychological examinations, publications, promotional processes, employee recruiting and hiring, annual equipment and apparatus certifications, OSHA testing, and other services as needed. | 135,000 |
| 802.014 | PROFESSIONAL SERVICES- INFORMANTS | 500 |
| 853.000 | COMMUNICATIONS - TELEPHONE / RADIOS Costs associated with normal telephone service, CLEMIS lines, radio maintenance, fire records system management and automated fingerprinting system, and other costs unique to the Public Safety function. | 28,020 |
| 860.000 | CONFERENCES & WORKSHOPS International Association of Chiefs of Police Conference (one attendee). CALEA ongoing costs. Miscellaneous travel costs associated with conferences, training, meetings, etc. | 1,000 |

PUBLIC SAFETY - 301 CONT....

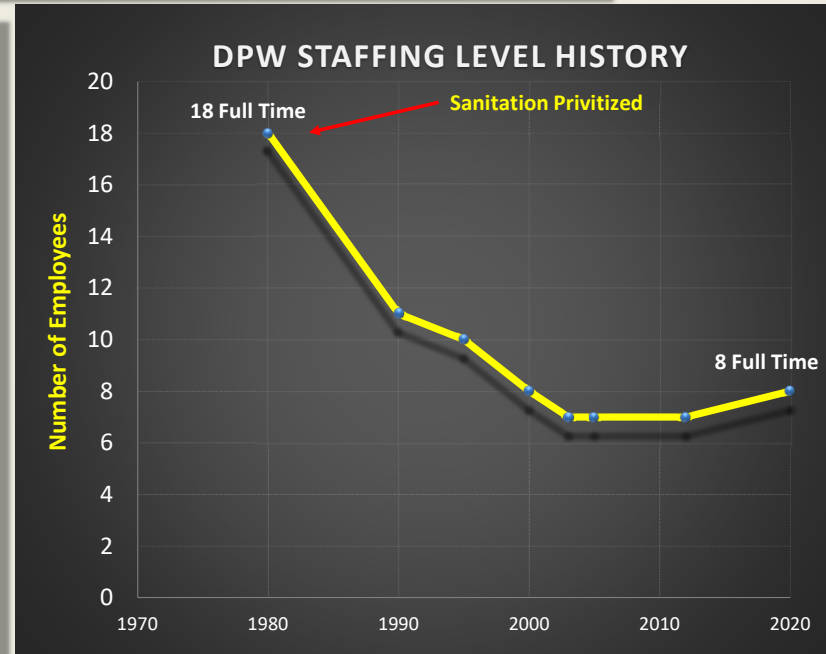
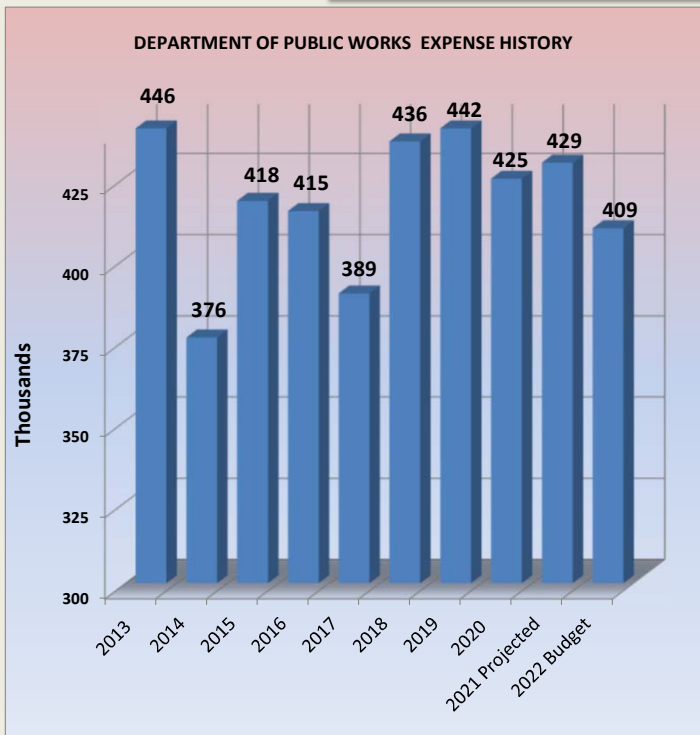
| | | |
|-----------------------|---|------------------|
| 860.001 | MEMBERSHIPS & DUES (see membership and dues index in the financial section of the budget) | 7,990 |
| 920.000 | UTILITIES Natural Gas and DTE Costs. City will continue to aggressively look at re-lamping building interiors with cost effective LED lights where possible. | 12,000 |
| 931.000 | BUILDING- MAINTENANCE Building maintenance & cleaning. | 12,500 |
| 934.000 | MAINTENANCE - DATA PROCESSING | 10,530 |
| 940.000 | RENTAL EQUIPMENT Fire truck, and vehicle depreciation costs to Equipment Fund Increases here due to the overall cost of new vehicles SUV's over standard vehicles and fire tuck replacement costs | 90,000 |
| 942.000 | VEHICLE STIPEND - CONTRACTUAL | 4,380 |
| 956.000 | MISCELLANEOUS | 2,000 |
| 956.001 | EDUCATION AND TRAINING Tuition, fees and materials associated with department training | 18,000 |
| CATEGORY TOTAL | | 2,783,570 |



DPW

DPW STATISTICS - FACTS

Linear feet of watermain = 130,680, Number of homes served 2,415
 Fire hydrants = 269
 Miles of Roads - Major Roads = 9.65/ Local Roads = 15.10



CAPITAL PLANNING FUND CURRENT YEAR APPROPRIATIONS

| | | |
|----------------------------|--------|--------|
| Streetlight LED Conversion | BUDGET | 65,000 |
| PC Replacements | BUDGET | 2,000 |

GOALS AND OBJECTIVES – 2021-2022

DEPARTMENT OF PUBLIC WORKS (DPW)

The Department of Public Works is responsible for the care and maintenance of city owned infrastructure and common areas. In this capacity, DPW partners with all city departments to provide a safe and pleasant environment for residents and employees.

Internally, it has cross-functional relationships with Parks, Public Safety, City Hall, and citizen groups to 1) assist residents 2) keep public spaces safe, attractive, and functional 3) collect revenue appropriately (i.e., water bills, bond forfeitures).

Externally, DPW must work with and oversee a wide variety of contractors, utilities, multi-city consortia, and government agencies to ensure compliance with municipal, state, and federal regulations and standards.

Its primary areas of responsibility are water/sewer systems, roads, trees, environmental services, rights-of-way, and the municipal vehicle/machinery fleet. DPW must fulfill its obligations with quality, economy, and ecological sustainability as guiding principles.

ROADS/RIGHTS OF WAY

Maintain 51 lane-miles of public roadway. Support and oversee new road construction, including water and sewer infrastructure, and contiguous private and public spaces impacted by construction. Maintain newest roads with Reclamite each year to extend lifespan. Repair older roads with hot asphalt (in warm weather) and cold patch, along with crack sealing technology. Plow, salt, and clean major and minor roads. Support implementation of sidewalk replacement programs. Oversee contractors and handle resident concerns. Replace or repair road signs that are failing.

WATER AND SEWER

Maintain and repair approximately 26 linear miles of water mains, 270 hydrants, 260 water main valves, catch basins, and over 50 miles of sewer lines. Manually perform over 9,600 water meter readings annually. Meet with residents to verify meter readings and troubleshoot usage concerns. Replace meters as needed. Comply with DEQ regulations on water testing, cross-connections, and lead service line reporting.

DPW, GOALS AND OBJECTIVES – 2019-2020, CONT....

TREES AND PUBLIC SPACES

Remove diseased and/or dangerous trees. Restore easements with in-house workforce. Trim up trees in easements and parks to ensure safe vehicle and pedestrian travel.

Research appropriate species for healthy diversity and disease resistance appropriate for street trees, and replace trees removed in 2020-21. Monitor susceptible species and spot treat for diseases and pests (gypsy moth, Dutch Elm Disease, Oak Wilt Virus). Follow MSUE guidelines for treating diseases and destruction of diseased wood, and work with utilities in their trimming programs.

SANITATION AND SUSTAINABILITY

Increase recycling percentage by 2% over 2020, including scrap metal tonnage and yard waste. Promote increased composting of food scraps through yard waste pickup to lessen impact on landfill. Decrease mixed solid waste (MSW) tonnage by 2% compared to 2020. Hold biannual recycling events within the city to increase recycling.

Continue to improve trash hauler's performance, with respect to complete and on-time pickup.

Seek partnerships with urban tree alliances to use cut trees in a more sustainable way with zero net impact on budget.

Support installation of rain gardens in park projects, to reduce the burden on storm drain capacity. Promote residential rain barrel use, to decrease residential water use and keep water from storm drains.

| ACCOUNT | DESCRIPTION | 2019-20 ACTUAL | JUNE 2021 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|---------------------------------------|---------------------------------|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| 441 DEPARTMENT OF PUBLIC WORKS | | | | | | | | |
| 706000 | WAGES - HOURLY | 159,628 | 154,830 | 154,830 | 150,470 | -2.82% | (4,360) | 153,720 |
| 715000 | SOCIAL SECURITY | 12,586 | 11,270 | 11,270 | 10,910 | -3.19% | (360) | 11,150 |
| 716000 | HOSPITALIZATION/ OPTICAL | 42,882 | 36,000 | 32,390 | 30,770 | -5.00% | (1,620) | 31,260 |
| 718000 | RETIREMENT | 58,253 | 62,790 | 62,790 | 64,250 | 2.33% | 1,460 | 65,100 |
| 719000 | DENTAL | 2,873 | 2,810 | 2,720 | 2,770 | 1.84% | 50 | 2,770 |
| 724000 | BENEFITS | 18,154 | 19,200 | 18,210 | 17,550 | -3.62% | (660) | 17,720 |
| 727000 | SUPPLIES - OFFICE | 1,704 | 1,650 | 1,500 | 1,700 | 13.33% | 200 | 1,700 |
| 744000 | UNIFORM PURCHASE | 5,784 | 5,400 | 4,600 | 5,400 | 17.39% | 800 | 5,400 |
| 751000 | SUPPLIES - GAS AND OIL | 9,256 | 13,000 | 16,330 | 16,000 | -2.02% | (330) | 17,000 |
| 756000 | SUPPLIES - OPERATING | 14,430 | 13,000 | 10,000 | 11,000 | 10.00% | 1,000 | 11,000 |
| 776000 | SUPPLIES - COMMON GROUNDS MAINT | 3,698 | 3,000 | 3,000 | 3,000 | 0.00% | - | 3,000 |
| 853000 | COMMUNICATIONS | 749 | 750 | 1,900 | 1,000 | -47.37% | (900) | 1,000 |
| 860000 | CONFERENCES AND WORKSHOPS | 2,091 | 2,300 | 2,300 | 2,300 | 0.00% | - | 2,300 |
| 860001 | MEMBERSHIPS & DUES | 425 | 450 | 450 | 480 | 6.67% | 30 | 500 |
| 920000 | UTILITIES | 3,210 | 3,500 | 5,000 | 4,500 | -10.00% | (500) | 4,500 |
| 926000 | UTILITIES - STREET LIGHTING | 71,328 | 72,000 | 77,000 | 65,000 | -15.58% | (12,000) | 58,000 |
| 931000 | MAINTENANCE - BUILDING | 7,746 | 13,000 | 15,000 | 15,000 | 0.00% | - | 15,000 |
| 934000 | MAINTENANCE - DATA PROCESSING | 5,393 | 5,200 | 5,200 | 5,200 | 0.00% | - | 5,200 |
| 940000 | RENTAL - EQUIPMENT | 425 | 1,000 | 1,000 | 1,000 | 0.00% | - | 1,000 |
| 942000 | VEHICLE REIMBURSEMENT | 3,000 | 500 | 3,000 | - | -100.00% | (3,000) | - |
| 956000 | MISCELLANEOUS | 898 | 950 | 950 | 950 | 0.00% | - | 950 |
| Total | | 424,513 | 422,600 | 429,440 | 409,250 | -4.70% | (20,190) | 408,270 |

DPW – 441

| | | |
|---------|---|---------|
| 706.000 | WAGES- HOURLY Includes partial or full wages for the following employees: Maintenance I & II; Mechanic I & II; Crew Leader; Laborer; Equipment I & II; Water Maintenance I & II; Custodial (building maintenance). | 150,470 |
| 715.724 | BENEFITS | 126,250 |
| 727.000 | SUPPLIES- OFFICE | 1,700 |
| 744.000 | UNIFORM PURCHASE Stipend provided each DPW employee for required clothing. Also Includes items purchased by the department for use on the job including, but not limited to, T-shirts and work gloves for seasonal workers and safety equipment. | 5,400 |
| 751.000 | SUPPLIES- GAS & OIL Includes such items as no-lead gasoline, diesel fuel, grease, hydraulic oil, anti-freeze, and washer fluid. Fuel costs are stable and are reflected in the sanitation and water department budgets. | 16,000 |
| 756.000 | SUPPLIES- OPERATING Items used to maintain all city facilities except the Recreation building, including, but not limited to garage supplies, chemicals, de-greasers, welding supplies, medical supplies, light bulbs, paper towels, and soap. | 11,000 |

DPW -441 CONT....

| | | |
|---------|---|--------|
| 776.000 | SUPPLIES- COMMON GROUNDS MAINTENANCE Maintenance on common ground areas such as LaSalle Blvd. including the fountain area, the library grounds and city hall. Includes some monies for the adopt-a-garden coordinator, program, and planting expenses. | 3,000 |
| 853.000 | COMMUNICATIONS- TELEPHONE | 1,000 |
| 860.000 | CONFERENCES AND WORKSHOPS Local meetings and workshops only, meals, transportation per diem based upon formula for travel as per policy. American public Works Association (APWA) funded. | 2,300 |
| 860.001 | MEMBERSHIPS & DUES | 480 |
| 920.000 | PUBLIC UTILITIES | 4,500 |
| 926.000 | UTILITIES- STREET LIGHTING Street lighting costs per fixture from DTE | 65,000 |
| 931.000 | MAINTENANCE- BUILDING Maintenance costs for DPW buildings and yard. | 15,000 |
| 934.000 | MAINTENANCE- DATA PROCESSING A portion of all expenses related to data processing including server maintenance; server hardware; software and hardware maintenance contracts for server and computer main frame. | 5,200 |
| 940.000 | RENTAL- EQUIPMENT Rental of building equipment in an emergency | 1,000 |

DPW -441 CONT....

956.000

MISCELLANEOUS
other miscellaneous items.

950

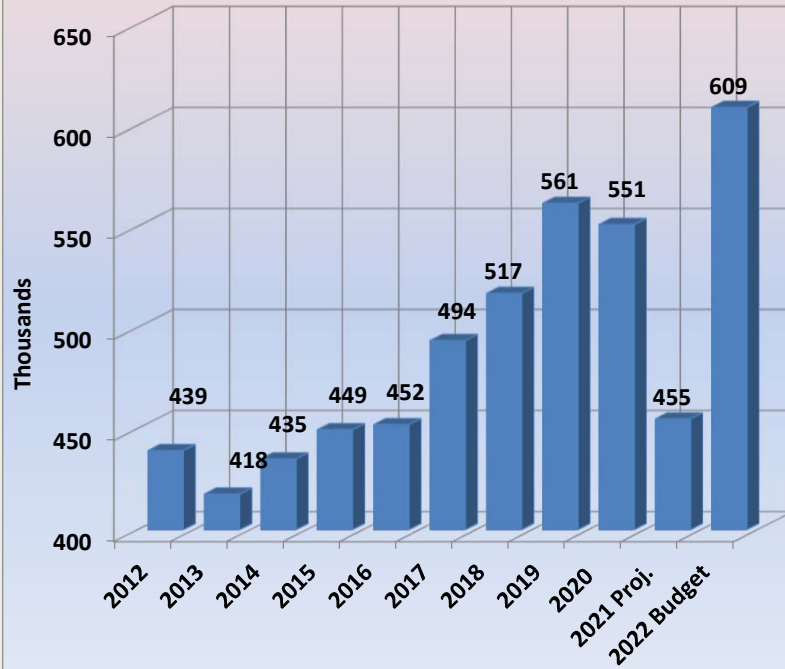
CATEGORY TOTAL

409,250

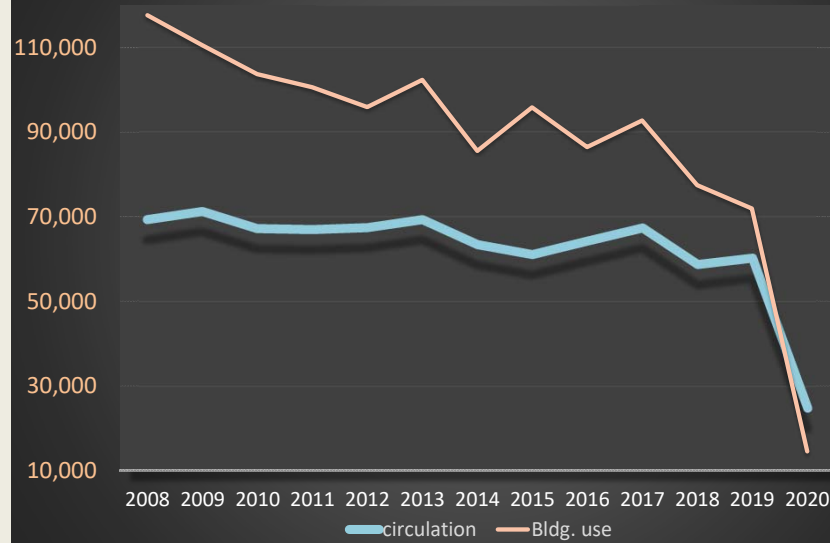


LIBRARY

LIBRARY AND CULTURAL CENTER - EXPENSE HISTORY



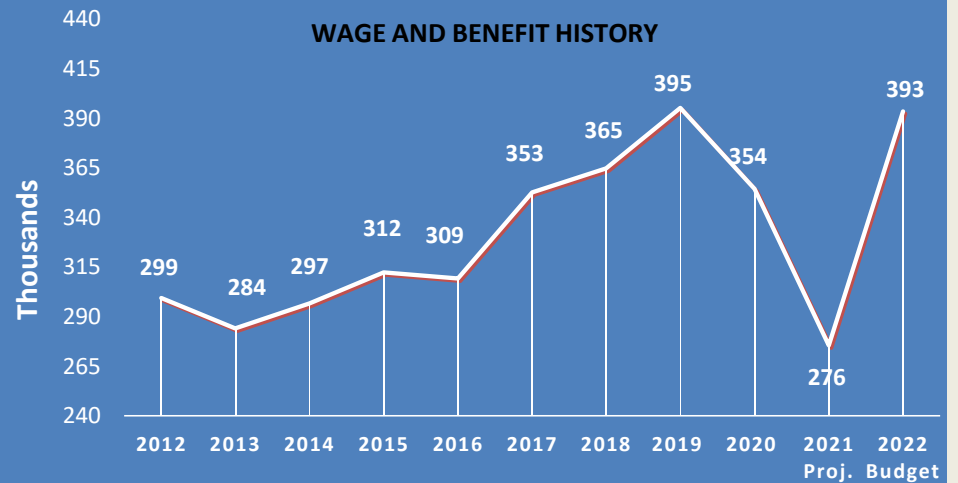
LIBRARY USAGE



CAPITAL PLANNING FUND CURRENT YEAR APPROPRIATIONS

Technology Improvements BUDGET 5,000

WAGE AND BENEFIT HISTORY



LIBRARY GOALS 2021-22

Children are our number one priority. They begin their visits with programming as early as six months and develop a love for books and libraries, becoming lifelong learners. We encourage their participation in our many activities and provide quality materials for their enjoyment throughout their educational years. We have updated the Children's Area of the Library. The children's section upgrades focus on making the most of our small footprint. The changes seek to create more defined spaces so that all users feel comfortable and welcome. The family reading room (formerly the magazine room) houses early literacy support items. The main section has been rearranged to allow for increased supervision of all places within the section and create spaces that encourage elementary aged children to make better use to continue to provide widespread public access to knowledge. We have not forgotten about high school students. During finals week, we keep the library open until 11:00 PM to accommodate the students who are looking for a quiet place to study close to home. Also, we renovated the teen area of the library. Thanks to suggestions by the teen users, we have added lounge chairs, charging stations, new high-top café tables, chairs and two new laptops just for teens.

To keep up with technology, the Library Network cooperative, which Huntington Woods is a member, purchased a new circulation system, CARL. Our residents are encouraged to utilize our expansive integrated library system to its fullest, benefitting our patrons by continuing to expand resources. This includes immediate access to library collections throughout the region and the ability to place holds from off site as well as within the Library. This is also enhanced by Huntington Woods Library participation in Mel Cat which allows patrons to search for books and other materials throughout Michigan and have the items delivered to our library.

Online access to library services continues to grow and the Huntington Woods Library provides the latest in technology trends: wireless, books and movies, books on CD, eBook resources, Mango Languages, Libby (for magazines) and Consumer Reports online etc. to better serve our sophisticated and technologically savvy communities. In addition, the library has added more public internet stations and an internet reservation system to eliminate computer wait time for our patrons. We have added more OPAC's, (Online Public Access Catalogs) in the library. Patrons are now able to check out their own materials by using our self-check machine, with monies allocated by the HW Men's Club. Huntington Woods Library cardholders can stream videos, music, and audiobooks, and read eBooks - all for free. The library subscribes to Hoopla Digital and Overdrive and these Netflix-like services are free to library patrons. Rather than just streaming movies and shows, they also include more than 500,000 eBooks, audiobooks, music and more. Unlimited access is 24/7. The library has also added Freegal, a source for free music. The library has updated their website to make it easier for the public to use. With more of our patrons working remotely we have added two new databases for the public to use. One is Ancestry.com, with Ancestry.com access billions of names in thousands of genealogical databases including Census and Vital Records, birth, marriage and death notices, the Social Security Death Index, Passenger lists and naturalizations, Military and Holocaust Records, City Directories, New York Emigrant Savings Bank records, and African American and

LIBRARY GOALS 2021-22 CONT....

Native American Records. The second database is Tutor.com. The Tutor.com Learning Suite combines online tutoring, homework help, test preparation, and career support with a variety of self-study resources to provide a well-balanced and flexible educational environment designed to meet the individual needs of all learners.

The Woods Gallery provides fine art works of local area artists and serves as an educational art center. The Woods Gallery showcases a wide range of artists from the Detroit metropolitan area. We present not only established artists but feature many up-and-coming artists as well. Unique and creative art from a different artist or group is available for viewing and purchase approximately every eight weeks. Join us for our Meet the Artist receptions where you can learn about the inspiration behind the artwork.

With the flood of August 2014, we have remodeled the lower level to create a more welcoming environment. We have also renovated the main level of the library. We have expanded the reading area and all our magazine titles are on display. We have purchased new computer work areas, chairs, and a digital editing station. We encourage the public to come and see the improvements.

The Huntington Woods Library helps to promote Michigan's cultural institutions and State Parks with the Michigan Activity Pass. Discover hundreds of Michigan's cultural destinations and natural attractions with your library card. You can "check out" FREE or discounted admission passes (or other exclusive offers) to hundreds of Michigan state parks, campgrounds, museums, trails, arts & cultural destinations, and more.

| ACCOUNT | DESCRIPTION | 2019-20 ACTUAL | JUNE 2021 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|--------------------|------------------------------------|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| 790 LIBRARY | | | | | | | | |
| 702000 | SALARIES | 112,697 | 115,320 | 123,570 | 125,110 | 1.25% | 1,540 | 127,920 |
| 706000 | WAGES - PART TIME | 113,874 | 55,000 | 156,090 | 156,450 | 0.23% | 360 | 159,010 |
| 715000 | SOCIAL SECURITY | 17,679 | 12,750 | 21,390 | 21,540 | 0.70% | 150 | 21,950 |
| 716000 | HOSPITALIZATION/ OPTICAL | 25,380 | 22,000 | 27,550 | 19,060 | -30.82% | (8,490) | 19,440 |
| 718000 | RETIREMENT | 71,795 | 56,980 | 56,980 | 57,040 | 0.11% | 60 | 57,140 |
| 719000 | DENTAL | 2,063 | 2,060 | 2,060 | 2,060 | 0.00% | - | 2,060 |
| 724000 | BENEFITS | 10,848 | 11,420 | 11,420 | 12,090 | 5.87% | 670 | 12,120 |
| 727000 | SUPPLIES - OFFICE | 2,634 | 3,500 | 3,500 | 3,500 | 0.00% | - | 3,500 |
| 756000 | SUPPLIES - OPERATING | 7,472 | 4,500 | 7,500 | 7,500 | 0.00% | - | 7,500 |
| 802000 | PROFESSIONAL SERVICES | 45,186 | 50,000 | 50,000 | 50,000 | 0.00% | - | 50,000 |
| 802015 | PROFESSIONAL SERVICES- PROGRAMMING | 15,852 | 11,000 | 20,000 | 20,000 | 0.00% | - | 20,000 |
| 853000 | COMMUNICATIONS- TELEPHONE | 1,906 | 1,800 | 2,900 | 2,900 | 0.00% | - | 2,900 |
| 860000 | CONFERENCES AND WORKSHOP | 172 | 150 | 850 | 850 | 0.00% | - | 850 |
| 860001 | MEMBERSHIPS & DUES | 295 | 210 | 230 | 230 | 0.00% | - | 250 |
| 880000 | COMMUNITY PROMOTION | 412 | 1,500 | 1,500 | 1,500 | 0.00% | - | 1,500 |
| 920000 | UTILITIES | 17,413 | 16,500 | 18,600 | 16,500 | -11.29% | (2,100) | 16,500 |
| 931000 | MAINTENANCE- BUILDING | 36,418 | 30,000 | 35,000 | 35,000 | 0.00% | - | 35,000 |
| 934000 | DATA PROCESSING | 8,755 | 7,100 | 7,100 | 7,100 | 0.00% | - | 7,100 |
| 956000 | MISCELLANEOUS | 512 | 1,000 | 2,500 | 2,500 | 0.00% | - | 2,500 |
| 978000 | BOOKS | 22,385 | 12,000 | 28,000 | 28,000 | 0.00% | - | 28,000 |
| 978002 | PERIODICALS | 12,098 | 15,000 | 15,000 | 15,000 | 0.00% | - | 16,000 |
| 978003 | DVD's/ONLINE DATABASES/DISCS | 25,162 | 25,000 | 21,000 | 25,000 | 19.05% | 4,000 | 27,000 |
| Total | | 551,008 | 454,790 | 612,740 | 608,930 | -0.62% | (3,810) | 618,240 |

NOTE Budget assumes no change in staffing levels and service.

LIBRARY – 790

| | | |
|-------------|---|---------|
| 702.000 | WAGES- SALARIED All full-time wages budgeted at MML study maximum per position Classification. Library Director, Technical Services Coordinator | 125,110 |
| 706.000 | WAGES- HOURLY All full-time wages budgeted at MML study maximum per position Classification. (3) Librarians- Part time (0) Intern Summer (3) Clerks- Part time (1) Gallery Coordinator- Part time (3) Pages- Part time (1) Communication IT Support | 156,450 |
| 715-724.000 | BENEFITS All employee benefits | 111,790 |
| 727.000 | SUPPLIES- OFFICE | 3,500 |
| 756.000 | SUPPLIES- OPERATING Includes but not limited to such items as bar-code labels, patron/ books, library cards (plastic imprinted), book jackets (plastic) and printing/ graphics | 7,500 |
| 802.000 | PROFESSIONAL SERVICES Includes but not limited to TLN quarterly payments, modem costs online charges, CD Rom fees, phone designated line, fees for acquisitions & services, internet costs, data mailers. Most online book and periodical purchases | 50,000 |
| 802.015 | PROFESSIONAL SERVICES- PROGRAMMING Program costs offset by donations. | 20,000 |
| 853.000 | COMMUNICATIONS- TELEPHONE Internet connection and other phone use. | 2,900 |

LIBRARY-790 CONT....

| | | |
|---------|--|--------|
| 860.000 | CONFERENCES & WORKSHOPS Car mileage, conferences/ workshops ALA, TLN, MLA out of state travel upon approval by City Manager | 850 |
| 860.001 | MEMBERSHIPS & DUES (see membership and dues index in the financial section of the budget) | 230 |
| 880.000 | COMMUNITY PROMOTION Monies allocated to the promotion of the Cultural Center and Art Gallery | 1,500 |
| 920.000 | UTILITIES | 16,500 |
| 931.000 | MAINTENANCE- BUILDING Building cleaning and maintenance costs. | 35,000 |
| 934.000 | MAINTENANCE- DATA PROCESSING Cost of service contract with copier and maintenance of color copy machine for use by the public and staff. | 7,100 |
| 956.000 | MISCELLANEOUS Includes but not limited to such items as decorations, refreshments, youth programming, etc. | 2,500 |
| 978.000 | BOOKS Purchases of reference materials and books through TLN and others. A lesser dependence on hardcover books. The 2020-21 budget for physical books will be kept substantially at current levels | 28,000 |
| 978.002 | PERIODICALS Continued expansion and review of our large current collection. A large portion of the expense is through our affiliation with TLN | 15,000 |

LIBRARY-790 CONT....

| | | |
|---------|--|----------------|
| 978.003 | DVD'S/ ONLINE DATABASE/ DISCS | 25,000 |
| | Includes both music and computer software. Expansion of books-on-tape, books on CD and DVD collections to meet the stated needs of our patrons | |
| | CATEGORY TOTAL | 608,930 |

| ACCOUNT | DESCRIPTION | 2019-20 ACTUAL | JUNE 2021 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|----------------------|---------------------------------------|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| 954 INSURANCE | | | | | | | | |
| 911000 | GENERAL LIABILITY | 177,425 | 188,580 | 188,580 | 194,240 | 3.00% | 5,660 | 203,950 |
| 914000 | EXCESS OF DEDUCTIBLE | 7,545 | - | 1,000 | 1,000 | 0.00% | - | 1,000 |
| | Total | 184,970 | 188,580 | 189,580 | 195,240 | 2.99% | 5,660 | 204,950 |
| 958 TRANSFERS | | | | | | | | |
| 965,000 | TRANSFER - MAJOR STREET | - | - | - | - | 0.00% | - | - |
| 965001 | TRANSFER - LOCAL STREET | 75,000 | 50,000 | 50,000 | 20,000 | -60.00% | (30,000) | 47,460 |
| 965208 | TRANSFER - RECREATION FUND | 975,000 | 1,115,330 | 1,115,330 | 1,085,330 | -2.69% | (30,000) | 944,150 |
| 965257 | TRANSFER - BUDGET STABILIZATION FUND | 50,000 | 50,000 | 50,000 | 50,000 | 0.00% | - | 50,000 |
| 965309 | TRANSFER- 2020 ROAD DEBT SERVICE | - | 331,000 | 331,000 | 331,000 | 0.00% | - | 331,000 |
| 965494 | TRANSFER - 2020 ROAD IMPROVEMENT FUND | - | 400,000 | 400,000 | 400,000 | 0.00% | - | 400,000 |
| 965661 | TRANSFER - EQUIPMENT FUND | 275,000 | 174,160 | 174,160 | 250,000 | 43.55% | 75,840 | 275,000 |
| 965734 | TRANSFER - CURRENT RETIREE HEALTH | 406,960 | 367,960 | 367,960 | 373,810 | 1.59% | 5,850 | 380,550 |
| 965735 | TRANSFER - OPEB LIABILITY | - | 250,000 | 250,000 | 250,000 | 0.00% | - | 250,000 |
| 965970 | TRANSFER - CAPITAL FACILITIES | 380,000 | 348,000 | 348,000 | 275,000 | -20.98% | (73,000) | 366,170 |
| | Total | 2,161,960 | 3,086,450 | 3,086,450 | 3,035,140 | -1.66% | (51,310) | 3,044,330 |
| NOTE | | | | | | | | |

INSURANCE LIABILITY - 954

| | | |
|-----------------------|--|---------------------|
| 911.000 | GENERAL LIABILITY- INSURANCE PREMIUM Expenditure for insurance policies including personal bonds, general liability, auto, comprehensive, and umbrella coverages, through Michigan Municipal Risk Management Authority. | 194,240 |
| 914.000 | LIABILITY - EXCESS OF DEDUCTIBLE /OTHER Additional cost to General Fund of claims and charges below deductible limits as set by MMRMA. We have had very few expenditures over and above insurance limits. | 1,000 |
| CATEGORY TOTAL | | <hr/> <hr/> 195,240 |

TRANSFERS - 958

| | | |
|---------|--|-----------|
| 965.001 | TRANSFER - LOCAL STREET Transfer to local street fund to assist in operation of local street system, and to augment Act 51 Road funding. | 20,000 |
| 965.208 | TRANSFER - RECREATION FACILITIES FUND Transfer to recreation fund for operation over and above the millage levy and program revenue. This General Fund stipend is for additional recreation department costs over and above monies collected by program revenue. | 1,085,330 |
| 965.257 | TRANSFER - BUDGET STABILIZATION FUND As per P.A. 30 of 1978, A municipal corporation may at its discretion place monies aside for the sole purpose of budget stabilization. Monies placed in this account can only be used as per a resolution from the governing body. | 50,000 |
| 965.309 | TRANSFER – 2020 ROAD DEBT SERVICE Transfer for debt payment on road bonds sold in 2020 from Budget Committee plan. | 331,000 |
| 965.493 | TRANSFER – 2020 ROAD IMPROVEMENT FUND Transfer to new road maintenance fund per Budget Committee road plan. | 400,000 |
| 965.661 | TRANSFER - EQUIPMENT FUND Additional G.F. stipend for purchasing equipment not covered by rental fees collected via state standardized rental rate cost schedules. | 250,000 |
| 965.734 | TRANSFER - POST RETIREMENT FUND Contribution to a post retirement account for <u>current health care liabilities</u> | 373,810 |
| 965.735 | TRANSFER - POST RETIREMENT FUND - LIABILITY Additional contribution toward OPEB liability above what is charged to departments. Money available from Act 345 savings. | 250,000 |

| | | |
|---------|--|---------------------------|
| 965.970 | TRANSFER - CONTRIBUTION TO CAPITAL PLANNING FUND Contribution to capital planning fund for current and future expenditures under the capital facilities budget document. | 275,000 |
| | CATEGORY TOTAL | <u>\$3,035,140</u> |

PUBLIC SAFETY PENSION FUND – 205
FUND TYPE - GOVERNMENTAL

PURPOSE – The Public Safety Pension Fund is a special revenue fund to track funds received from the Public Act 345 Millage. Public Act 345 was passed to provide for the establishment, maintenance, and administration of a system of pensions and retirements for the benefit of the personnel of fire and police departments employed by cities, villages, or municipalities having full paid members in the departments.

| ACCOUNT | DESCRIPTION | 2019-20 ACTUAL | JUNE 2020 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|---------|-------------|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
|---------|-------------|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|

PUBLIC SAFETY PENSION FUND - 205

000 REVENUE

| | | | | | | | | |
|--------------|----------------------------|---|---------|---------|---------|---------|----------|---------|
| 403000 | CURRENT TAX COLLECTION | - | 890,000 | 889,550 | 802,750 | -9.76% | (86,800) | 920,190 |
| 407000 | DELINQUENT TAX COLLECTIONS | - | 3,760 | 5,000 | 3,700 | -26.00% | (1,300) | 3,700 |
| 664000 | INVESTMENT INCOME | - | 3,400 | 500 | 500 | 0.00% | - | 500 |
| Total | | - | 897,160 | 895,050 | 806,950 | -9.84% | (88,100) | 924,390 |

NOTE Tax collections 1.9999 Mills for pension contributions

301 PUBLIC SAFETY

| | | | | | | | | |
|--------|------------|---|---------|---------|---------|--------|----------|---------|
| 718000 | RETIREMENT | - | 894,530 | 894,530 | 806,950 | -9.79% | (87,580) | 924,390 |
| | | - | 894,530 | 894,530 | 806,950 | -9.79% | (87,580) | 924,390 |

PUBLIC SAFETY PENSION FUND - 205

REVENUE

| | | |
|------------|---|----------------|
| 403.000 | CURRENT TAX COLLECTIONS Public Act 345 Millage revenue. | 802,750 |
| 407.000 | DELINQUENT TAX COLLECTIONS County Tax Revolving Payment for the delinquent tax roll remanded to the County after February 28, 2022. | 3,700 |
| 664.000 | INTEREST EARNINGS Earnings on idle funds invested as per the City investment policy. | 500 |
| TOTAL FUND | | <u>806,950</u> |

EXPENDITURES

| | | |
|------------|---|----------------|
| 718.000 | RETIREMENT Contributions to MERS for public safety officer pensions. | 806,950 |
| TOTAL FUND | | <u>806,950</u> |

ROAD FUNDS - 202 & 203
FUND TYPE - GOVERNMENTAL

PURPOSE - The Major and Local road funds are used (1) to receive all major street funds paid to cities and villages by the state, (2) to account for construction, maintenance and other authorized operations pertaining to all streets classified as either major or local within the local unit of government, (3) to receive money paid to the city or village for state trunk-line maintenance and (4) to record certain costs pertaining to the Michigan Department of Transportation authorized state trunk-line maintenance contracts, (5) to account for money received from General Fund contributions and (6) to account for revenue from a special assessment tax levy as provided by Act 51 of the Public Acts of 1951, as amended.

CHARACTER - Road funds are considered special revenue in nature due to the fact that they are used to control the expenditure of motor fuel taxes which are earmarked by law and the State Constitution for street and highway purposes, which are described in detail by the Michigan Department of Transportation.

2021-22 OBJECTIVES

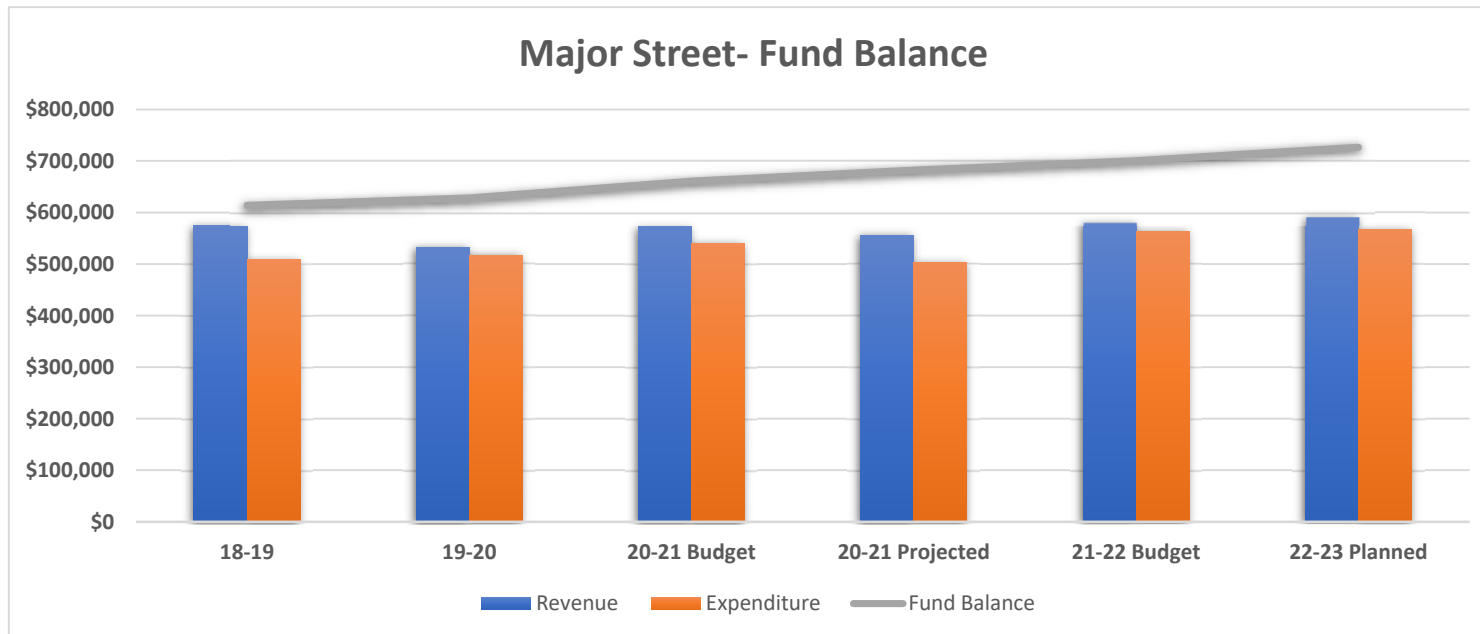
ROADS/RIGHTS OF WAY

Support/oversee new road construction, including water and sewer infrastructure. Maintain newest roads with Reclamite. Repair older roads with hot asphalt (in warm weather) and cold patch, along with crack sealing technology. Oversee contractors and handle resident concerns. Year three of three-year citywide tree trimming.

For information on road construction and heavy maintenance, please see construction tab

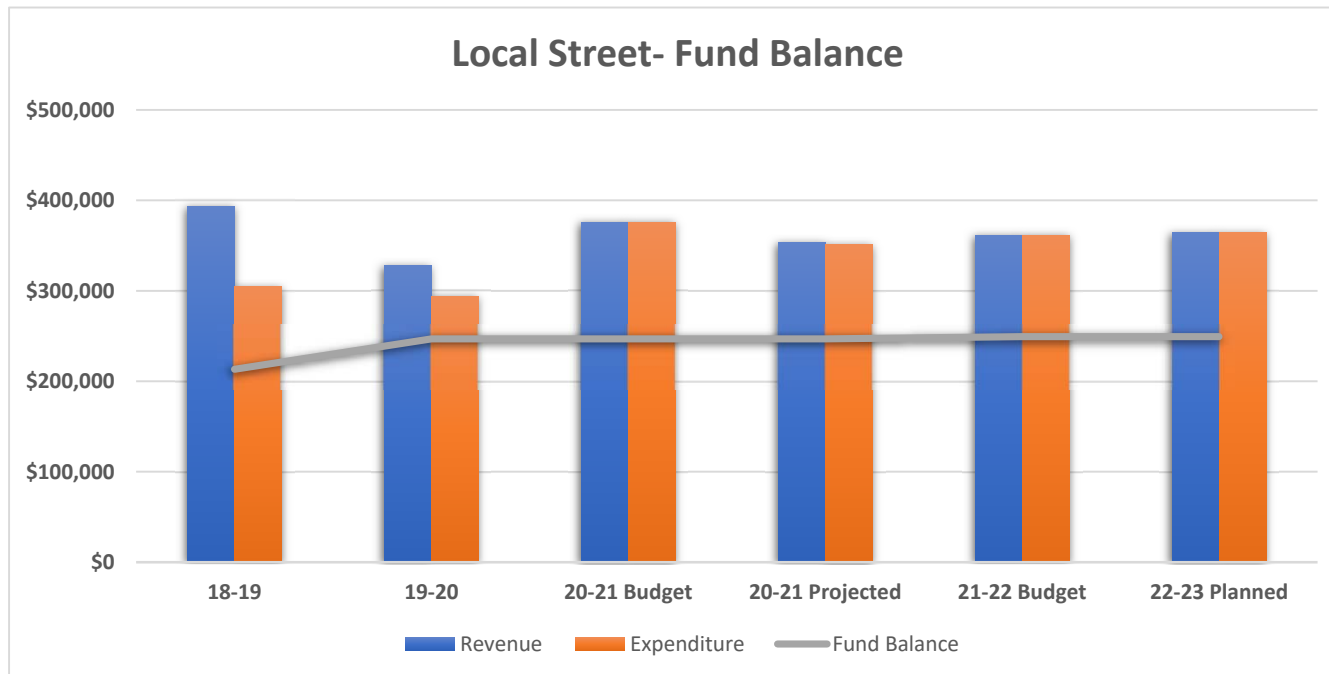
**Statement of Revenues, Expenditures, and Changes in Fund Balance
Major Street Fund**

| Description | Actual 2018-2019 | Actual 2019-2020 | Budget 2020-2021 | Projected 2020-2021 | Budget 2021-2022 | Planned 2022-2023 |
|--|-----------------------------|-----------------------------|-----------------------------|--------------------------------|-----------------------------|------------------------------|
| Revenues | 574,735 | 531,858 | 572,760 | 555,690 | 581,700 | 592,640 |
| Expenditures | 508,204 | 517,249 | 540,650 | 502,100 | 563,460 | 566,480 |
| Revenues over (under) Expenditures | 66,531 | 14,609 | 32,110 | 53,590 | 18,240 | 26,160 |
| Beginning Fund Balance | 547,349 | 613,880 | 628,487 | 628,487 | 682,077 | 700,317 |
| Ending Fund Balance | 613,880 | 628,489 | 660,597 | 682,077 | 700,317 | 726,477 |
| Fund Balance as Percent of Expenditures | 121% | 122% | 122% | 136% | 124% | 128% |

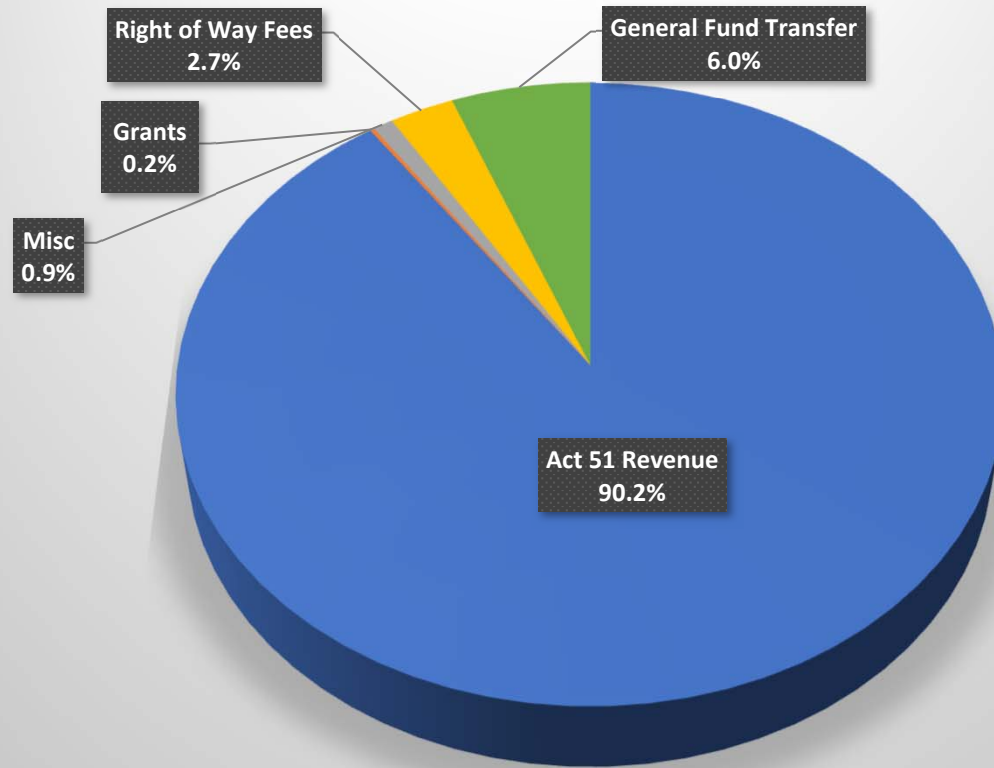


**Statement of Revenues, Expenditures, and Changes in Fund Balance
Local Street Fund**

| Description | Actual 2018-2019 | Actual 2019-2020 | Budget 2020-2021 | Projected 2020-2021 | Budget 2021-2022 | Planned 2022-2023 |
|--|-----------------------------|-----------------------------|-----------------------------|--------------------------------|-----------------------------|------------------------------|
| Revenues | 393,656 | 327,452 | 375,550 | 353,640 | 361,700 | 363,980 |
| Expenditures | 304,629 | 293,790 | 375,550 | 351,260 | 361,700 | 363,980 |
| Revenues over (under) Expenditures | 89,027 | 33,662 | - | 2,380 | - | - |
| Beginning Fund Balance | 124,160 | 213,187 | 246,849 | 246,849 | 249,229 | 249,229 |
| Ending Fund Balance | 213,187 | 246,849 | 246,849 | 249,229 | 249,229 | 249,229 |
| Fund Balance as Percent of Expenditures | 70% | 84% | 66% | 71% | 69% | 68% |

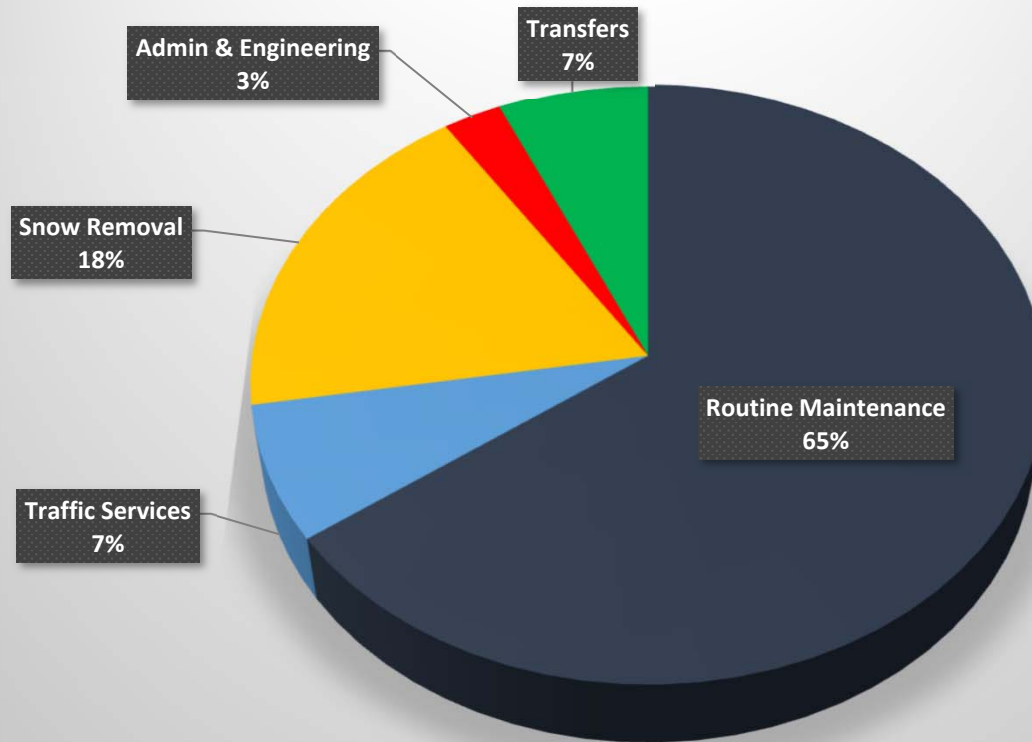


Where Road Fund Money Comes From



| Description | Actual 2019-2020 | Budget 2020-2021 | Projected 2020-2021 | Budget 2021-2022 | Planned 2022-2023 |
|--------------------------------|---------------------|---------------------|------------------------|---------------------|----------------------|
| Act 51 Revenue | \$643,600 | \$722,910 | \$703,240 | \$743,000 | \$757,860 |
| Grants | \$16,184 | \$5,070 | \$5,020 | \$1,500 | \$1,500 |
| Investment Income | \$21,767 | \$10,960 | \$8,370 | \$7,200 | \$6,900 |
| Right of Way Fees | \$22,759 | \$20,600 | \$22,700 | \$22,700 | \$22,900 |
| Fund Balance Appropriation | | \$18,770 | | | |
| General Fund Transfer | \$75,000 | \$50,000 | \$50,000 | \$49,000 | \$47,460 |
| Road Fund Revenue Total | \$779,310 | \$828,310 | \$789,330 | \$823,400 | \$836,620 |

Where Road Fund Money Goes



| Description | Actual 2019-2020 | Budget 2020-2021 | Projected 2020-2021 | Budget 2021-2022 | Planned 2022-2023 |
|-------------------------------------|---------------------|---------------------|------------------------|---------------------|----------------------|
| Routine Maintenance | \$514,415 | \$533,840 | \$505,210 | \$524,300 | \$528,840 |
| Traffic Services | \$45,317 | \$56,260 | \$49,350 | \$58,600 | \$59,450 |
| Snow Removal | \$106,112 | \$139,900 | \$113,090 | \$147,210 | \$148,450 |
| Admin & Engineering | \$18,375 | \$20,690 | \$20,200 | \$21,040 | \$21,460 |
| Transfers | \$46,820 | \$45,510 | \$45,510 | \$54,010 | \$52,260 |
| Road Fund Expenditures Total | \$731,039 | \$796,200 | \$733,360 | \$805,160 | \$810,460 |

| ACCOUNT # | DESCRIPTION | 2019-20 ACTUAL | JUNE 2021 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|------------------------------|-------------------------------------|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| MAJOR ROAD FUND - 202 | | | | | | | | |
| 000 | REVENUE | | | | | | | |
| 546000 | ACT 51 REVENUE | 477,915 | 522,000 | 539,090 | 552,000 | 2.39% | 12,910 | 563,040 |
| 547000 | COUNTY GRANT REVENUE | 16,184 | - | - | - | 0.00% | - | - |
| 567000 | OTHER GRANT REVENUE | - | 5,020 | 5,070 | 1,500 | -70.41% | (3,570) | 1,500 |
| 664000 | INVESTMENT INCOME | 15,000 | 5,800 | 6,500 | 5,500 | -15.38% | (1,000) | 5,200 |
| 668000 | RIGHT-OF-WAY-FEES (METRO AUTHORITY) | 22,759 | 22,700 | 20,600 | 22,700 | 10.19% | 2,100 | 22,900 |
| 695000 | MISC INCOME | | 170 | 1,500 | - | -100.00% | (1,500) | - |
| 699395 | FUND BALANCE APPROPRIATION | - | | | - | 0.00% | - | - |
| | Total | 531,858 | 555,690 | 572,760 | 581,700 | 1.56% | 8,940 | 592,640 |

NOTE 546.000 funding increasing back to pre covid levels as more gas tax is collected. (no change in the distribution formula)

MAJOR ROAD FUND- 202

| | | |
|-----------------------|---|----------------|
| 546.000 | STATE HIGHWAY FUNDS- ACT 51 Revenue based upon the same formula as in previous years. new roadway work is not allocated via the use of Act 51 monies at this time. | 552,000 |
| 547.000 | COUNTY GRANT REVENUE | 1,500 |
| 664.000 | INVESTMENT INCOME Based upon lower interest rates (market dependent) | 5,500 |
| 668.000 | RIGHT -OF- WAY FEES Fees associated with P.A. 48 of 2002 These monies are for use of our R-O-W by Telco and cable providers. | 22,700 |
| CATEGORY TOTAL | | 581,700 |

| ACCOUNT # | DESCRIPTION | 2019-20 ACTUAL | JUNE 2021 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|--|-----------------------------------|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| 463 ROUTINE MAINTENANCE (MAJOR) | | | | | | | | |
| 706000 | WAGES - HOURLY | 27,563 | 29,950 | 30,000 | 37,810 | 26.03% | 7,810 | 38,640 |
| 715000 | SOCIAL SECURITY | 2,115 | 2,300 | 2,300 | 2,890 | 25.65% | 590 | 2,960 |
| 716000 | HOSPITALIZATION/ OPTICAL | 8,522 | 8,600 | 8,400 | 10,080 | 20.00% | 1,680 | 10,260 |
| 718000 | RETIREMENT | 8,901 | 9,790 | 9,790 | 12,630 | 29.01% | 2,840 | 12,900 |
| 719000 | DENTAL | 550 | 670 | 660 | 830 | 25.76% | 170 | 830 |
| 724000 | BENEFITS | 3,473 | 4,400 | 3,890 | 4,950 | 27.25% | 1,060 | 4,990 |
| 756000 | SUPPLIES - OPERATING | 4,985 | 1,200 | 5,500 | 5,000 | -9.09% | (500) | 5,000 |
| 818002 | CONTRACTUAL - PATCHING | 23,800 | 20,000 | 20,000 | 20,000 | 0.00% | - | 20,000 |
| 818003 | CONTRACTUAL - GROUNDS MAINTENANCE | 21,502 | 25,000 | 32,000 | 32,000 | 0.00% | - | 34,000 |
| 818007 | CONTRACTUAL - TREE MAINTENANCE | 68,110 | 94,500 | 94,500 | 94,500 | 0.00% | - | 94,500 |
| 818010 | CONTRACTUAL - SIDEWALK | 108,492 | - | - | - | 0.00% | - | - |
| 940000 | EQUIPMENT RENTAL | 32,137 | 50,000 | 60,000 | 50,000 | -16.67% | (10,000) | 50,000 |
| Total | | 310,150 | 246,410 | 267,040 | 270,690 | 1.37% | 3,650 | 274,080 |
| 474 TRAFFIC SERVICES (MAJOR) | | | | | | | | |
| 706000 | WAGES - HOURLY | 9,853 | 10,070 | 10,070 | 12,820 | 27.31% | 2,750 | 13,100 |
| 715000 | SOCIAL SECURITY | 762 | 770 | 770 | 980 | 27.27% | 210 | 1,000 |
| 716000 | HOSPITALIZATION/ OPTICAL | 2,606 | 2,600 | 2,390 | 3,350 | 40.17% | 960 | 3,410 |
| 718000 | RETIREMENT | 3,164 | 3,710 | 3,710 | 5,050 | 36.12% | 1,340 | 5,160 |
| 719000 | DENTAL | 178 | 190 | 190 | 270 | 42.11% | 80 | 270 |
| 724000 | BENEFITS | 1,144 | 1,300 | 1,220 | 1,640 | 34.43% | 420 | 1,660 |
| 756000 | SUPPLIES - OPERATING | 3,518 | 2,500 | 4,000 | 4,000 | 0.00% | - | 4,000 |
| 818000 | CONTRACTUAL SERVICES | 4,963 | 5,000 | 10,000 | 6,000 | -40.00% | (4,000) | 6,000 |
| 940000 | RENTAL - EQUIPMENT | 38 | 1,000 | 1,000 | 1,000 | 0.00% | - | 1,000 |
| Total | | 26,226 | 27,140 | 33,350 | 35,110 | 5.28% | 1,760 | 35,600 |

| ACCOUNT # | DESCRIPTION | 2019-20 ACTUAL | JUNE 2021 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|---|------------------------------------|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| 478 SNOW REMOVAL (MAJOR) | | | | | | | | |
| 706000 | WAGES - HOURLY | 13,006 | 15,500 | 15,050 | 19,880 | 32.09% | 4,830 | 20,310 |
| 715000 | SOCIAL SECURITY | 999 | 1,150 | 1,150 | 1,520 | 32.17% | 370 | 1,550 |
| 716000 | HOSPITALIZATION/ OPTICAL | 3,277 | 3,350 | 3,180 | 4,730 | 48.74% | 1,550 | 4,810 |
| 718000 | RETIREMENT | 3,772 | 3,870 | 3,870 | 4,960 | 28.17% | 1,090 | 5,050 |
| 719000 | DENTAL | 215 | 260 | 260 | 380 | 46.15% | 120 | 380 |
| 724000 | BENEFITS | 1,549 | 1,900 | 1,880 | 2,620 | 39.36% | 740 | 2,650 |
| 756000 | SUPPLIES - OPERATING | 14,556 | 14,000 | 18,000 | 18,000 | 0.00% | - | 18,000 |
| 940000 | RENTAL - EQUIPMENT | 6,984 | 12,000 | 20,000 | 20,000 | 0.00% | - | 20,000 |
| Total | | 44,358 | 52,030 | 63,390 | 72,090 | 13.72% | 8,700 | 72,750 |
| 482 ADMINISTRATION & ENGINEERING (MAJOR) | | | | | | | | |
| 702000 | WAGES AND SALARIES | 5,947 | 7,000 | 7,510 | 7,530 | 0.27% | 20 | 7,700 |
| 715000 | SOCIAL SECURITY | 465 | 570 | 570 | 580 | 1.75% | 10 | 590 |
| 716000 | HOSPITALIZATION/ OPTICAL | 1,192 | 1,300 | 1,140 | 1,150 | 0.88% | 10 | 1,170 |
| 718000 | RETIREMENT | 1,595 | 1,450 | 1,450 | 1,600 | 10.34% | 150 | 1,630 |
| 719000 | DENTAL | 78 | 110 | 110 | 110 | 0.00% | - | 110 |
| 724000 | BENEFITS | 418 | 580 | 580 | 590 | 1.72% | 10 | 590 |
| Total | | 9,695 | 11,010 | 11,360 | 11,560 | 1.76% | 200 | 11,790 |
| 485 TRANSFERS (MAJOR) | | | | | | | | |
| 965203 | ACT 51 TRANSFER | 80,000 | 120,000 | 120,000 | 120,000 | 0.00% | - | 120,000 |
| 965303 | TRANSFER TO 11 MILE BOND DEBT FUND | 46,820 | 45,510 | 45,510 | 54,010 | 18.68% | 8,500 | 52,260 |
| 965482 | TRANSFER TO SIDEWALK CONST. FUND | - | | | - | 0.00% | - | |
| Total | | 126,820 | 165,510 | 165,510 | 174,010 | 5.14% | 8,500 | 172,260 |
| GRAND TOTAL | | 517,249 | 502,100 | 540,650 | 563,460 | 4.22% | 22,810 | 566,480 |

MAJOR ROAD FUND – 202

MAJOR ROADS MAINTENANCE- 463

| | | |
|---|---|----------------|
| 706.000 | WAGES- HOURLY Overtime will be limited to emergency situations | 37,810 |
| 715-724 | BENEFITS | 31,380 |
| 756.000 | SUPPLIES OPERATING Includes, but not limited to, the purchase topsoil, trees, cold patch, hot patch, concrete, asphalt, crack sealer, sod, grates, castings, pipes, and misc. roadway repair parts and materials. | 5,000 |
| 818.002 | CONTRACTUAL- PATCHING Minor pothole patching and road maintenance. Heavy maintenance moved to road maintenance fund this year. | 20,000 |
| 818.003 | CONTRACTUAL- GROUNDS MAINTENANCE Maintenance, mowing and care of green belt along I-696 berm and Coolidge, including irrigation system. Some minor costs related to the Adopt-a-Garden program. Program includes mowing of Woodward Ave. Median. | 32,000 |
| 818.007 | CONTRACTUAL – TREE MAINTENANCE Additional funds this year for year two of multiyear high tree trimming program Program throughout the City. | 94,500 |
| 940.000 | EQUIPMENT RENTAL Includes all vehicles and equipment used in the general maintenance Of the City's major roads including but not limited to, the following: Dump trucks, pickup trucks, loader, arrow board, compressor, sweeper Saw and chipper. | 50,000 |
| SUBTOTAL- MAJOR ROADS- MAINTENANCE | | 270,690 |

MAJOR ROAD FUND- 202 CONT....

MAJOR ROADS- TRAFFIC SERVICES-474

| | | |
|--|--|---------------|
| 706.000 | WAGES- HOURLY | 12,820 |
| 715-724 | BENEFITS | 11,290 |
| 756.000 | SUPPLIES OPERATING Includes such items as blanks, faces, posts, post caps, paint, batteries. Includes the purchase of replacement street signs. Emphases on sign replacement and additional new posts | 4,000 |
| 818.000 | CONTRACTUAL SERVICES Woodward Ave maintenance/irrigation, traffic lighting, by the Road Commission of Oakland County traffic lines (11 Mile Rd. & Coolidge), Other major road line painting will be handled in-house. | 6,000 |
| 940.000 | EQUIPMENT RENTAL Includes all vehicles and equipment used in the general maintenance Of the City's major roads including but not limited to, the following: Dump trucks, pickup trucks, loader, arrow board, compressor, sweeper Saw and chipper | 1,000 |
| SUBTOTAL- MAJOR ROADS- TRAFFIC SERVICES | | 35,110 |

MAJOR ROAD FUND- 202 CONT....

MAJOR ROADS- ICE AND SNOW REMOVAL - 478

| | | |
|--|---|---------------|
| 706.000 | WAGES- HOURLY As a standard, snow will not be removed from major roads (plowed) on overtime until a depth of 4" or greater shall occur. | 19,880 |
| 715-724 | BENEFITS | 14,210 |
| 756.000 | SUPPLIES OPERATING Salt (175 tons); includes a handling charge, use of the Berkley loader and an administrative fee per agreement with the City of Berkley. | 18,000 |
| 940.000 | EQUIPMENT RENTAL Equipment used in salting & plowing major roads | 20,000 |
| SUBTOTAL- MAJOR ROADS- SNOW & ICE REMOVAL | | 72,090 |

MAJOR ROADS- ADMINISTRATION & ENGINEERING- 482

| | | |
|---|-----------------|---------------|
| 702.000 | WAGES- SALARIED | 7,530 |
| 715-724 | BENEFITS | 4,030 |
| SUB-TOTAL- MAJOR ROADS- ADMINISTRATION & ENGINEERING | | 11,560 |

MAJOR ROADS- LOAN PAYMENT- 485

| | | |
|---------------------------------|------------------------------------|----------------|
| 965.203 | ACT 51 TRANSFER | 120,000 |
| 965.303 | TRANSFER TO 11 MILE BOND DEBT FUND | 54,010 |
| LOAN PAYMENT TOTAL | | 174,010 |
| MAJOR ROADS BUDGET TOTAL | | 563,460 |

| ACCOUNT # | DESCRIPTION | 2019-20 ACTUAL | JUNE 2021 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|------------------------------|---|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| LOCAL ROAD FUND - 203 | | | | | | | | |
| 000 REVENUES | | | | | | | | |
| 546000 | ACT 51 REVENUE | 165,685 | 181,240 | 183,820 | 191,000 | 3.91% | 7,180 | 194,820 |
| 664000 | INVESTMENT INCOME | 6,767 | 2,400 | 2,960 | 1,700 | -42.57% | (1,260) | 1,700 |
| 676101 | TRANSFER FROM GENERAL FUND | 75,000 | 50,000 | 50,000 | 20,000 | -60.00% | (30,000) | 47,460 |
| 676202 | TRANSFER FROM MAJOR ROAD FUND | 80,000 | 120,000 | 120,000 | 120,000 | 0.00% | - | 120,000 |
| 979395 | APPROPRIATION FUND BALANCE | - | | 18,770 | 29,000 | 54.50% | 10,230 | - |
| Total | | 327,452 | 353,640 | 375,550 | 361,700 | -3.69% | (13,850) | 363,980 |
| NOTE | 546.000 funding increasing back to pre covid levels as more gas tax is collected. (no change in the distribution formula) | | | | | | | |

LOCAL ROADS-203**REVENUES**

| | | |
|--------------|---|----------------------|
| 546.000 | STATE HIGHWAY FUNDS- ACT 51 Revenue based upon the same formula as in previous years. new roadway work is not allocated via the use of Act 51 monies at this time. | 191,000 |
| 664.000 | INVESTMENT INCOME Based upon lower interest rates (market dependent) | 1,700 |
| 676.101 | TRANSFER FROM GENERAL FUND | 20,000 |
| 676.202 | TRANSFER FROM MAJOR ROAD FUND | 120,000 |
| 979.395 | APPROPRIATION FUND BALANCE | 29,000 |
| TOTAL | | <hr/> 361,700 |

| ACCOUNT # | DESCRIPTION | 2019-20 ACTUAL | JUNE 2021 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|--|--------------------------------|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| 463 ROUTINE MAINTENANCE (LOCAL) | | | | | | | | |
| 706000 | WAGES - HOURLY | 34,417 | 36,300 | 36,300 | 31,290 | -13.80% | (5,010) | 31,980 |
| 715000 | SOCIAL SECURITY | 2,642 | 2,780 | 2,780 | 2,390 | -14.03% | (390) | 2,450 |
| 716000 | HOSPITALIZATION/ OPTICAL | 10,156 | 10,250 | 9,910 | 9,000 | -9.18% | (910) | 9,160 |
| 718000 | RETIREMENT | 14,490 | 15,770 | 15,770 | 15,970 | 1.27% | 200 | 16,170 |
| 719000 | DENTAL | 660 | 800 | 800 | 740 | -7.50% | (60) | 740 |
| 724000 | BENEFITS | 4,448 | 4,900 | 4,740 | 4,220 | -10.97% | (520) | 4,260 |
| 756000 | SUPPLIES - OPERATING | 562 | 1,500 | 4,500 | 3,500 | -22.22% | (1,000) | 3,500 |
| 818002 | CONTRACTUAL - PATCHING | 18,637 | 15,000 | 15,000 | 15,000 | 0.00% | - | 15,000 |
| 818003 | CONTRACTUAL - GROUNDS MAINT | 6,545 | 7,000 | 7,000 | 7,000 | 0.00% | - | 7,000 |
| 818007 | CONTRACTUAL - TREE MAINTENANCE | 63,692 | 94,500 | 94,500 | 94,500 | 0.00% | - | 94,500 |
| 940000 | EQUIPMENT RENTAL | 48,016 | 70,000 | 75,500 | 70,000 | -7.28% | (5,500) | 70,000 |
| | Total | 204,265 | 258,800 | 266,800 | 253,610 | -4.94% | (13,190) | 254,760 |
| 474 TRAFFIC SERVICES (LOCAL) | | | | | | | | |
| 706000 | WAGES - HOURLY | 9,592 | 9,900 | 9,890 | 9,940 | 0.51% | 50 | 10,160 |
| 715000 | SOCIAL SECURITY | 743 | 760 | 760 | 760 | 0.00% | - | 780 |
| 716000 | HOSPITALIZATION/ OPTICAL | 2,228 | 2,300 | 2,010 | 2,030 | 1.00% | 20 | 2,060 |
| 718000 | RETIREMENT | 4,651 | 5,370 | 5,370 | 5,860 | 9.12% | 490 | 5,940 |
| 719000 | DENTAL | 154 | 180 | 180 | 190 | 5.56% | 10 | 190 |
| 724000 | BENEFITS | 1,153 | 1,200 | 1,200 | 1,210 | 0.83% | 10 | 1,220 |
| 756000 | SUPPLIES - OPERATING | 513 | 1,500 | 3,000 | 2,500 | -16.67% | (500) | 2,500 |
| 940000 | RENTAL - EQUIPMENT | 57 | 1,000 | 500 | 1,000 | 100.00% | 500 | 1,000 |
| | Total | 19,091 | 22,210 | 22,910 | 23,490 | 2.53% | 580 | 23,850 |

| ACCOUNT # | DESCRIPTION | 2019-20 ACTUAL | JUNE 2021 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|---|--------------------------|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| 478 SNOW REMOVAL (LOCAL) | | | | | | | | |
| 706000 | WAGES AND SALARIES | 18,345 | 18,940 | 18,940 | 17,820 | -5.91% | (1,120) | 18,210 |
| 715000 | SOCIAL SECURITY | 1,410 | 1,450 | 1,450 | 1,360 | -6.21% | (90) | 1,390 |
| 716000 | HOSPITALIZATION/ OPTICAL | 4,470 | 4,600 | 4,050 | 3,640 | -10.12% | (410) | 3,690 |
| 718000 | RETIREMENT | 6,357 | 6,360 | 6,360 | 6,730 | 5.82% | 370 | 6,820 |
| 719000 | DENTAL | 298 | 340 | 340 | 320 | -5.88% | (20) | 320 |
| 724000 | BENEFITS | 2,213 | 2,370 | 2,370 | 2,250 | -5.06% | (120) | 2,270 |
| 756000 | SUPPLIES - OPERATING | 18,186 | 15,000 | 25,000 | 25,000 | 0.00% | - | 25,000 |
| 940000 | RENTAL - EQUIPMENT | 10,475 | 12,000 | 18,000 | 18,000 | 0.00% | - | 18,000 |
| | Total | 61,754 | 61,060 | 76,510 | 75,120 | -1.82% | (1,390) | 75,700 |
| 482 ADMINISTRATION & ENGINEERING (LOCAL) | | | | | | | | |
| 702000 | WAGES & SALARIES | 4,986 | 5,300 | 5,630 | 5,650 | 0.36% | 20 | 5,770 |
| 715000 | SOCIAL SECURITY | 388 | 420 | 430 | 430 | 0.00% | - | 440 |
| 716000 | HOSPITALIZATION/ OPTICAL | 1,075 | 1,150 | 950 | 950 | 0.00% | - | 970 |
| 718000 | RETIREMENT | 1,726 | 1,720 | 1,720 | 1,850 | 7.56% | 130 | 1,880 |
| 719000 | DENTAL | 71 | 90 | 90 | 90 | 0.00% | - | 90 |
| 724000 | BENEFITS | 434 | 510 | 510 | 510 | 0.00% | - | 520 |
| | Total | 8,680 | 9,190 | 9,330 | 9,480 | 1.61% | 150 | 9,670 |
| | GRAND TOTAL | 293,790 | 351,260 | 375,550 | 361,700 | -3.69% | (13,850) | 363,980 |

LOCAL ROADS

LOCAL ROADS - MAINTENANCE – 463

| | | |
|---------|--|--------|
| 706.000 | WAGES- HOURLY Wages have been redistributed between Major and Local Roads to greater equalize road expenses. Overtime will be limited to emergency situations only. | 31,290 |
| 715-724 | BENEFITS | 32,320 |
| 756.000 | SUPPLIES OPERATING Includes, but not limited to, the purchase of topsoil, cold patch, hot patch, concrete, asphalt, crack sealer, sod, grates, castings, pipes, and misc. roadway repair parts and materials | 3,500 |
| 818.002 | CONTRACTUAL- PATCHING Minor road patching and maintenance. Heavy maintenance moved to new Road maintenance fund. | 15,000 |
| 818.003 | CONTRACTUAL- GROUNDS MAINTENANCE Minor irrigation system work on LaSalle Blvd. and other common areas, not covered under parks or DPW Common Grounds maintenance line items. Some cost related to the Adopt-a-Garden program. Additional emphasis on right of way maintenance | 7,000 |
| 818.007 | CONTRACTUAL – TREE MAINTENANCE The tree removal program of dead and dying trees will continue in fiscal year 2019-20 to cut down dead or dangerous trees in the City. Additional funds this year for year two of citywide tree trimming program. | 94,500 |
| 940.000 | EQUIPMENT RENTAL Includes all vehicles and equipment used in the general maintenance of the City's local roads including the following: dump trucks, pickup trucks, loader, arrow board, compressor, sweeper Saw and chipper | 70,000 |

SUBTOTAL- LOCAL ROADS- MAINTENANCE

253,610

LOCAL ROADS CONT....

LOCAL ROADS- TRAFFIC SERVICES- 474

| | | |
|---|---|---------------|
| 706.000 | WAGES – HOURLY | 9,940 |
| 715-724 | BENEFITS | 10,050 |
| 756.000 | SUPPLIES- OPERATING Includes street signs, posts, post caps, paint, batteries. Includes the purchase of replacement street name signs when needed. Material for striping pavement and city owned parking lots. Additional cost for replacement of signs via the sign inventory program. | 2,500 |
| 940.000 | RENTAL- EQUIPMENT Pickup, compressor, post driver, and loader hours. | 1,000 |
| SUBTOTAL LOCAL ROADS- TRAFFIC SERVICES | | 23,490 |

LOCAL ROADS- SNOW & ICE REMOVAL- 478

| | | |
|--|---|---------------|
| 706.000 | WAGES- HOURLY Overtime will be kept to a bare minimum. As a standard, snow will not be removed from local streets (plowed) on overtime until a depth of 4" or greater shall occur. | 17,820 |
| 715-724 | BENEFITS | 14,300 |
| 756.000 | SUPPLIES OPERATING Salt (135 tons); includes a handling charge, use of the Berkley loader and an administrative fee per agreement with the City of Berkley. | 25,000 |
| 940.000 | EQUIPMENT RENTAL Equipment used in salting & plowing local roads | 18,000 |
| SUBTOTAL- LOCAL ROADS- SNOW & ICE REMOVAL | | 75,120 |

LOCAL ROADS CONT....

LOCAL ROADS- ADMINISTRATION & ENGINEERING- 482

| | | |
|--|-----------------|----------------|
| 702.000 | WAGES- SALARIED | 5,650 |
| 715-724 | BENEFITS | 3,830 |
| SUB-TOTAL- MAJOR ROADS- ADMINISTRATION & ENGINEERING | | <u>9,480</u> |
| LOCAL ROADS BUDGET TOTAL | | <u>361,700</u> |

RECREATION FUND-208
TYPE - GOVERNMENTAL

PURPOSE -

The Recreation Fund is used to record funds raised for the purpose of operating a recreational program. All funds raised must be used for this specific purpose. The fund acts like a special revenue fund due to the nature of the revenue sources.

CHARACTER -

The Fund is classified as a special revenue fund because it is supported partially by a special tax levy or other revenue that is raised for the specific purpose of operating a local unit or regional park or recreational program.

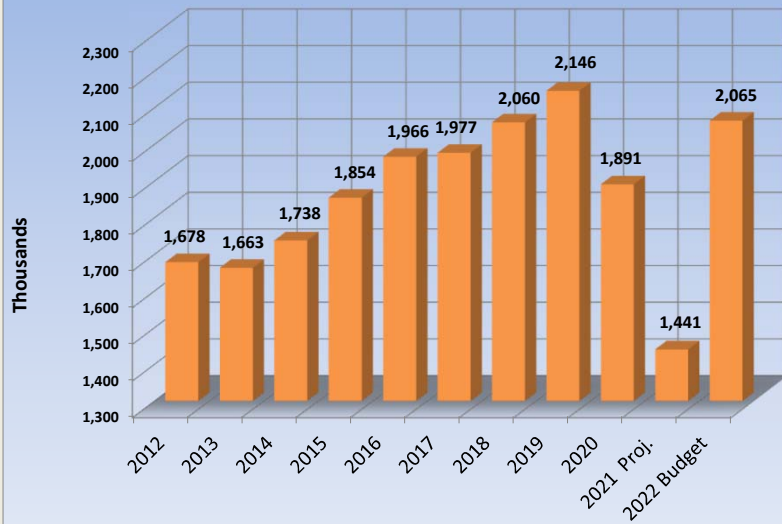
**DISTINGUISHING
FEATURES -**

This fund is generally found in counties, cities and townships that have a special millage for operation of a local park or recreation program or a regional park commission. The Recreation Fund revenues are generated through user fees, classes, events, camps, pools, transportation, and merchandise sales. Fees are adjusted on an annual basis.

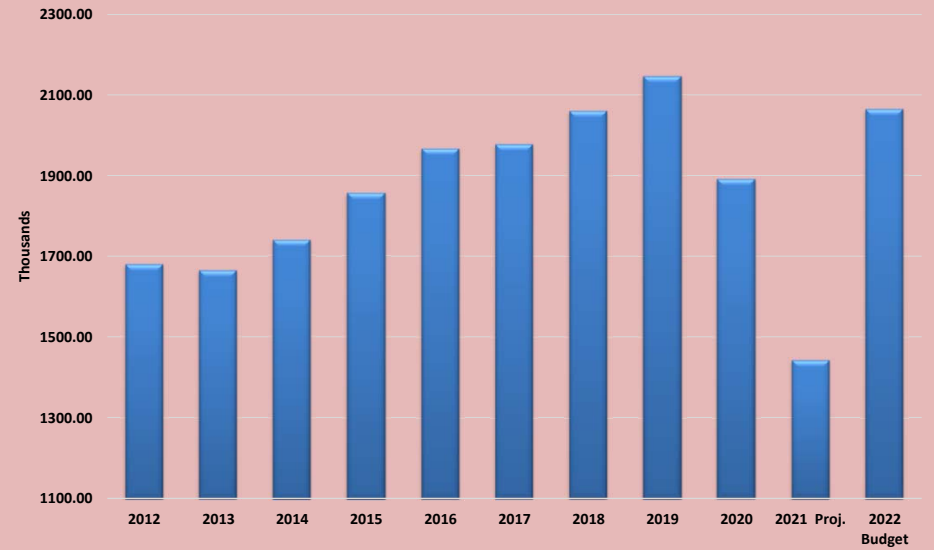


RECREATION

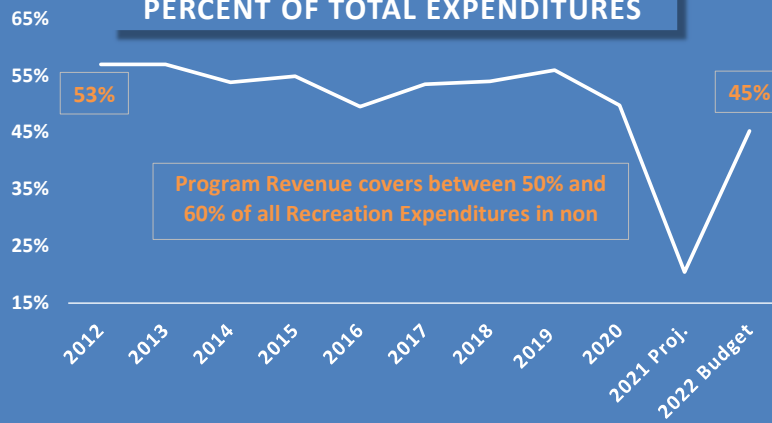
RECREATION DEPARTMENT ACTUAL EXPENSE HISTORY



Wage and Benefit History



RECREATION PROGRAM REVENUE AS A PERCENT OF TOTAL EXPENDITURES

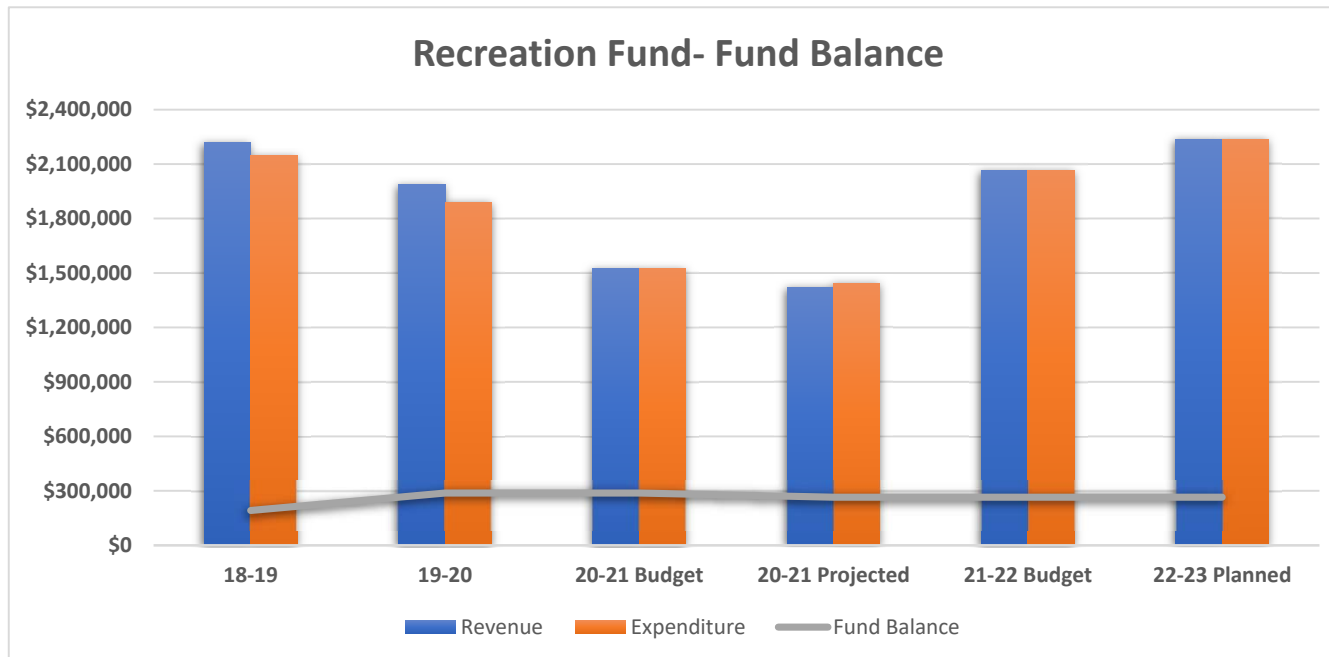


CAPITAL PLANNING FUND CURRENT YEAR APPROPRIATIONS

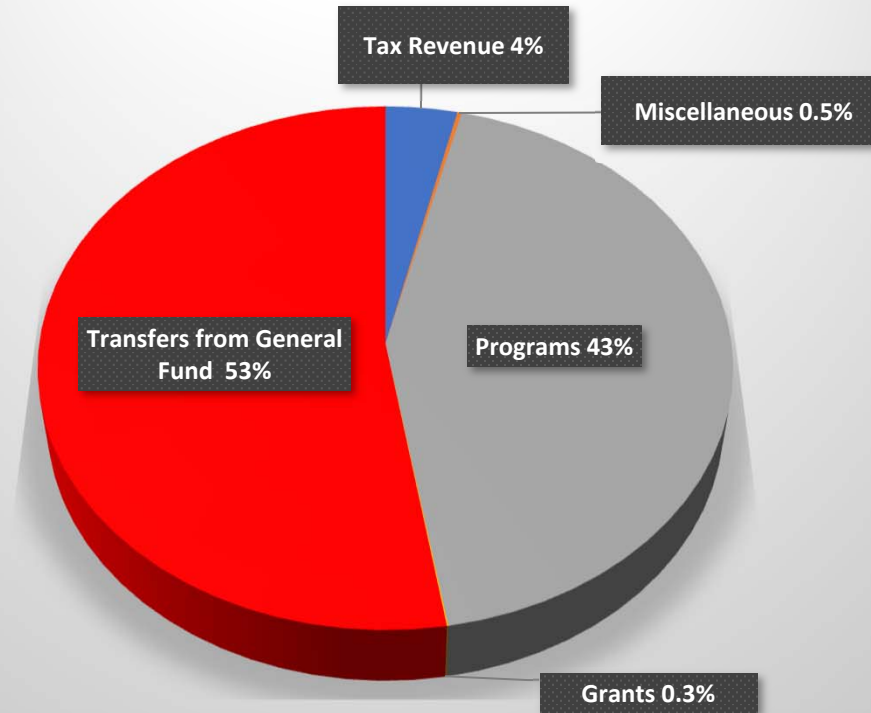
| | | |
|----------------------------|--------|---------|
| HVAC Improvements | BUDGET | 20,000 |
| Reynolds Park Fitness Area | BUDGET | 130,000 |
| PC Replacements | BUDGET | 3,000 |
| Burton Park Infield | BUDGET | 55,000 |

**Statement of Revenues, Expenditures, and Changes in Fund Balance
Recreation Fund**

| Description | Actual 2018-2019 | Actual 2019-2020 | Budget 2020-2021 | Projected 2020-2021 | Budget 2021-2022 | Planned 2022-2023 |
|--|-----------------------------|-----------------------------|-----------------------------|--------------------------------|-----------------------------|------------------------------|
| Revenues | 2,218,664 | 1,986,821 | 1,523,600 | 1,417,390 | 2,064,510 | 2,235,550 |
| Expenditures | 2,145,930 | 1,890,974 | 1,523,600 | 1,440,550 | 2,064,510 | 2,235,550 |
| Revenues over (under) Expenditures | 72,734 | 95,847 | - | (23,160) | - | - |
| Beginning Fund Balance | 119,232 | 191,966 | 287,813 | 287,813 | 264,653 | 264,653 |
| Ending Fund Balance | 191,966 | 287,813 | 287,813 | 264,653 | 264,653 | 264,653 |
| Fund Balance as Percent of Expenditures | 9% | 15% | 19% | 18% | 13% | 12% |

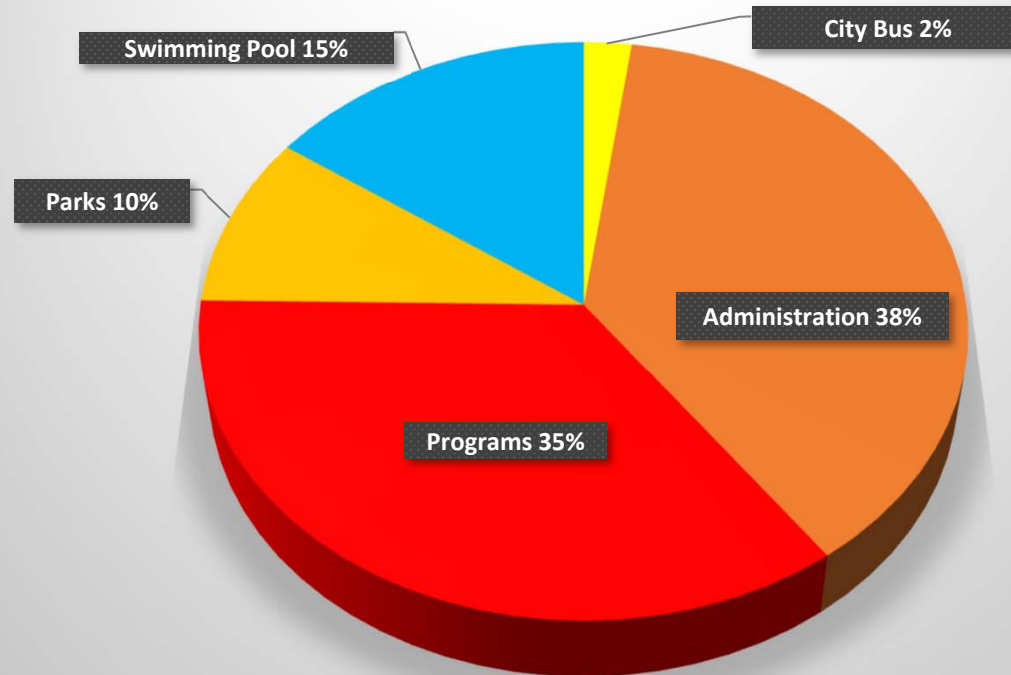


Where Recreation Fund Money Comes From



| Description | Actual 2019-2020 | Budget 2020-2021 | Projected 2020-2021 | Budget 2021-2022 | Planned 2022-2023 |
|---------------------------------|---------------------|---------------------|------------------------|---------------------|----------------------|
| Tax Revenue | \$71,822 | \$73,570 | \$73,780 | \$75,410 | \$76,930 |
| Grants | \$2,676 | \$5,000 | \$3,710 | \$4,500 | \$4,500 |
| Programs | \$934,392 | \$325,200 | \$224,000 | \$898,200 | \$1,207,400 |
| Miscellaneous | \$2,931 | \$4,500 | \$570 | \$1,070 | \$2,570 |
| Transfers from General Fund | \$975,000 | \$1,115,330 | \$1,115,330 | \$1,085,330 | \$944,150 |
| Fund Balance Appropriation | | | | | |
| Recreation Revenue Total | \$1,986,821 | \$1,523,600 | \$1,417,390 | \$2,064,510 | \$2,235,550 |

Where Recreation Fund Money Goes



| Description | Actual 2019-2020 | Budget 2020-2021 | Projected 2020-2021 | Budget 2021-2022 | Planned 2022-2023 |
|--------------------------------------|---------------------|---------------------|------------------------|---------------------|----------------------|
| City Bus | \$42,791 | \$35,030 | \$21,140 | \$45,380 | \$52,740 |
| Administration | \$685,658 | \$670,470 | \$617,230 | \$781,040 | \$796,080 |
| Programs | \$783,261 | \$465,640 | \$462,130 | \$726,940 | \$838,210 |
| Parks | \$138,097 | \$160,890 | \$151,550 | \$197,090 | \$198,970 |
| Swimming Pool | \$241,167 | \$191,570 | \$188,500 | \$314,060 | \$349,550 |
| Recreation Expenditures Total | \$1,890,974 | \$1,523,600 | \$1,440,550 | \$2,064,510 | \$2,235,550 |

GOALS AND OBJECTIVES – RECREATION

MISSION STATEMENT: The City of Huntington Woods Parks and Recreation Department is committed to developing and providing programs and activities to enhance the lives of residents.

ADMINISTRATION: The Department of Parks and Recreation is guided by a Director, Recreation Supervisor, two Program Coordinators, Senior Outreach Coordinator, Parks Supervisor, and other related administrative and support staff.

ATHLETICS: In 2021, we continue our commitment to improving the health and fitness of all our residents. Currently, with Covid-19 protocols in place, we are only offering Walk the Gym by appointment only in the morning and Family Open Gym by appointment only on Saturdays and Tuesday/Thursday afternoons in the gymnasium. As soon as protocols are lifted, we have plans to resume offering volleyball, basketball leagues & camps, gymnastics, little ninjas, floor hockey, pillo polo, baseball camp, soccer skills, drop-in basketball, and numerous other classes. Indoor tennis lessons and pickleball are currently on hold as well but we have been running programs outdoor (weather permitting) continually through Covid. The outdoor lighted tennis courts provide a venue for our tennis lessons, leagues, and clinics as well as free play for children and adults in the spring, summer, and fall. The outdoor tennis courts have remained open through the winter and were utilized a lot as tennis and pickleball were allowed under the Covid protocols. Lots for Tots, a drop-in program for preschoolers and their caregivers is also on hold, but we have plans to continue with this popular program once we are open and running again. We will continue to focus on adult fitness with our tai chi, Zumba, yoga, Pilates, and Urban gym classes gaining a large and dedicated following by offering them outside until we can open indoors again. We also offer seasonal baseball and golf leagues which will be running this year.

AQUATICS: The Aquatics Club remains the hub for summer activities in Huntington Woods and will be open this summer with Covid protocols in place. Residents will be able to purchase swim passes and have the opportunity to register for swim time with their family. We will be limited to 75 people per registration time. We will be offering the ever-popular Hurricane Swim Team and Tropical Storm with limited numbers as we follow set Covid guidelines. The pool is accessible to persons of all abilities using a lift chair as well as a zero-depth entry. Classes, swim lessons and family special events are on hold this summer. This will allow for more open swim times for residents.

GOALS AND OBJECTIVES – RECREATION- CONT.

CAMPS: Fruit Camp continues to thrive as do our specialty camps which are designed to address specific interests and meet the needs of non-traditional camp experiences. In the past, we have accommodated well over 1000 campers during the summer months in our camp program. In 2021, we will be offering Fruit Camp in a limited capacity following Covid protocols and a few limited specialty camps – soccer, golf & mini-sports camp.

LATCHKEY / PRE-K: The Latchkey program is a vital program for our residents. Currently we are only offering After School Latchkey at the Gillham Recreation Center with plans to open completely in the fall of 2021 when schools return to a normal (non-Covid) schedule. We will continue to evaluate the program to ensure we are meeting the needs in an optimal manner. The Preschool programs designed for children three and four years old are highly successful and will continue as an integral part of our preschool programming. We are currently running our Pre-school program on a limited schedule but will go back to our normal schedule on April 12th as the Berkley School District has gone back to in-person on March 22, 2021.

MAINTENANCE AND UTILITIES: In 2021, we will undergo our annual floor maintenance of the wood floors and carpeting throughout the building. Continued attention will be given to the heating and cooling system to ensure the equipment remains working efficiently. We will also be focusing on cleaning and sanitizing according to Covid-19 protocols.

PARKS: The 5-Year Master Plan will continue to serve as a guide as we prepare to upgrade a variety of parks within the City. Tennis Courts will be re-done in June 2021. We will continue to look at drainage improvements for Burton Field. The reserved use of the parks for parties is gaining in popularity. We will also be adding adult exercise equipment to Reynold's Park and research the possibility of security cameras at Val Jones Park.

ROOM RENTALS / BUS RENTALS: Room rentals and bus rentals are currently on hold due to Covid-19. We have plans to return to rentals as soon as the protocols are lifted. We have plans to start senior transportation again in September 2021. We also have plans to start field trips back up for latchkey, teens, and seniors in the fall.

| ACCOUNT DEPARTMENT | DESCRIPTION | 2019-20 ACTUAL | JUNE 2021 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|------------------------------|---------------------------------|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| RECREATION FUND - 208 | | | | | | | | |
| 000 REVENUES | | | | | | | | |
| 403000 | TAX REVENUE | 71,822 | 73,780 | 73,570 | 75,410 | 2.50% | 1,840 | 76,930 |
| 567000 | GRANTS | 2,676 | 3,710 | 5,000 | 4,500 | -10.00% | (500) | 4,500 |
| 573000 | STATE REVENUE SHARING- LCSA PPT | 67 | 70 | - | 70 | 100.00% | 70 | 70 |
| 651000 | RECREATION FEES/RENTALS | 3,192 | 1,500 | 5,000 | 2,500 | -50.00% | (2,500) | 3,200 |
| 652000 | RECREATION SALES | 1,109 | - | - | - | 0.00% | - | - |
| 653000 | POOL REVENUE | 233,105 | 80,000 | 80,000 | 230,000 | 187.50% | 150,000 | 270,000 |
| 654001 | LEAGUE FEES | 32,850 | 18,000 | 15,000 | 30,000 | 100.00% | 15,000 | 40,000 |
| 654002 | CLASSES FEES | 86,380 | 15,000 | 40,000 | 100,000 | 150.00% | 60,000 | 145,000 |
| 654003 | SENIOR PROGRAM FEES | 3,747 | 1,000 | 2,500 | 2,500 | 0.00% | - | 8,000 |
| 654004 | LATCH KEY FEES | 192,596 | 5,000 | - | 220,000 | 100.00% | 220,000 | 265,000 |
| 654005 | CAMP FEES - FRUIT | 227,635 | 53,400 | 112,200 | 210,000 | 87.17% | 97,800 | 320,000 |
| 654006 | SPECIAL PROGRAMS | 9,648 | 2,500 | 2,500 | 8,000 | 220.00% | 5,500 | 11,000 |
| 654007 | DREAM CRUISE | 5,956 | - | - | - | 0.00% | - | 5,000 |
| 654008 | JULY 4th ACTIVITIES | 6,646 | 100 | 5,000 | - | -100.00% | (5,000) | 22,000 |
| 654009 | PRE K | 84,726 | 39,000 | 45,000 | 70,000 | 55.56% | 25,000 | 90,000 |
| 664000 | INTEREST INCOME | 14,793 | 3,500 | 6,000 | 3,200 | -46.67% | (2,800) | 3,200 |
| 669000 | BUS REVENUE | 22,985 | 5,000 | 12,000 | 22,000 | 83.33% | 10,000 | 25,000 |
| 669001 | BUS CHARGES- INTERNAL | 9,024 | - | - | - | 0.00% | - | - |
| 676101 | TRANSFER GENERAL FUND | 975,000 | 1,115,330 | 1,115,330 | 1,085,330 | -2.69% | (30,000) | 944,150 |
| 695000 | MISCELLANEOUS INCOME | 2,864 | 500 | 4,500 | 1,000 | -77.78% | (3,500) | 2,500 |
| 699395 | FUND BALANCE APPROPRIATION | - | - | - | - | 0.00% | - | - |
| Total | | 1,986,821 | 1,417,390 | 1,523,600 | 2,064,510 | 35.50% | 540,910 | 2,235,550 |

NOTE Increase in General Fund appropriation to Recreation Fund due to reduced capacity in programs.

RECREATION FUND

REVENUES

| | | |
|---------|--|---------|
| 403.000 | TAX REVENUE Tax revenue generated by tax levy expressly for the purpose of maintenance of facilities as reduced by Headlee and Proposal A | 75,410 |
| 567.000 | GRANTS We anticipate some community grant monies to be made available in this category this year | 4,500 |
| 573.000 | STATE REVENUE SHARING- LCSA PPT Revenue from State to offset personal property tax write offs | 70 |
| 651.000 | RECREATION FEES/ FACILITY RENTAL Room rental sales, birthday party packages, drop-in fees, And other events | 2,500 |
| 653.000 | POOL REVENUE Weather dependent pass sales and pool related classes. Reduced capacity Due to COVID | 230,000 |
| 654.001 | LEAGUE FEES Registration fees for all leagues. | 30,000 |
| 654.002 | CLASSES/ TRIP FEES Classes are running in reduced capacity. Anticipating increased offerings As year goes on. | 100,000 |
| 654.003 | SENIOR PROGRAM FEES Senior program revenue. The City will work in the next season to increase the senior program offerings subject to COVID restrictions. | 2,500 |
| 654.004 | LATCHKEY FEES Latchkey enrollment projected to still be restricted in coming school year Due to COVID | 220,000 |

RECREATION FUND CONT....

REVENUES

| | | |
|---------|--|-----------|
| 654.005 | CAMP FEES- FRUIT Camps are being offered in a reduced capacity this summer. Anticipating Full capacity for summer 2022 | 210,000 |
| 654.006 | SPECIAL EVENTS This revenue represents monies from Woodward Dream Cruise (WDC) Inc. distributions. Includes special events such as Daddy Daughter Dance, Hay Day, etc. | 8,000 |
| 654.008 | JULY 4 TH ACTIVITIES This line item represents Run Walk Boom sponsorships & revenue as well as pancake breakfast and hot dog roast revenue. Run Walk Boom cancelled this year. Planning limited July 4 th activities. | - |
| 654.009 | PRE-K New program designed in 2017-18 for young children that helps in orienting young children to the school environment. | 70,000 |
| 664.000 | INTEREST INCOME Monies collected from investment earnings through investment of fund balance. Interest rates have fallen to near zero. | 3,200 |
| 669.000 | BUS REVENUE Monies collected for bus rentals and senior transportation. Includes SMART Community Credits and Beaumont Sponsorship. Bus service projected to start again in the fall | 22,000 |
| 676.101 | TRANSFER GENERAL FUND The amount represents the amount needed to be transferred from General Fund in order to balance the recreation budget. In other words, these monies are needed over and above program and other revenue sources to operate the Recreation department. Increased due to COVID restrictions | 1,085,330 |

RECREATION FUND CONT....

REVENUES

| | | |
|----------------------|----------------------------|-------------------------|
| 695.000 | MISCELLANEOUS INCOME | 1,000 |
| 699.395 | FUND BALANCE APPROPRIATION | - |
| TOTAL REVENUE | | <u>2,064,510</u> |

| ACCOUNT DEPARTMENT | DESCRIPTION | 2019-20 ACTUAL | JUNE 2021 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|-----------------------|-----------------------------|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| 290 | CITY BUS | | | | | | | |
| 706000 | WAGES - HOURLY | - | - | 11,520 | 19,940 | 73.09% | 8,420 | 26,590 |
| 715000 | SOCIAL SECURITY | 1,490 | 390 | 2,030 | 1,520 | -25.15% | (511) | 2,030 |
| 724000 | BENEFITS | 1,045 | 1,080 | 1,080 | 1,020 | -5.56% | (60) | 1,020 |
| 751000 | SUPPLIES - GAS AND OIL | 2,723 | 800 | 1,500 | 4,000 | 166.67% | 2,500 | 4,200 |
| 802000 | PROFESSIONAL SERVICES | 18,657 | - | - | - | 0.00% | - | - |
| 853000 | COMMUNICATIONS | 876 | 800 | 800 | 800 | 0.00% | - | 800 |
| 940000 | RENTAL - EQUIPMENT | 18,000 | 18,000 | 18,000 | 18,000 | 0.00% | - | 18,000 |
| 956000 | MISCELLANEOUS | - | 70 | 100 | 100 | 0.00% | - | 100 |
| | Total | 42,791 | 21,140 | 35,030 | 45,380 | 29.55% | 10,350 | 52,740 |
| 751 | ADMINISTRATION | | | | | | | |
| 702000 | SALARIES | 119,947 | 108,000 | 119,900 | 132,330 | 10.37% | 12,430 | 135,230 |
| 706000 | WAGES - HOURLY | 186,979 | 153,000 | 171,710 | 220,240 | 28.26% | 48,530 | 224,370 |
| 715000 | SOCIAL SECURITY | 24,278 | 20,000 | 20,750 | 26,970 | 29.98% | 6,220 | 27,510 |
| 716000 | HOSPITALIZATION/ OPTICAL | 82,521 | 75,000 | 81,860 | 101,480 | 23.97% | 19,620 | 103,430 |
| 718000 | RETIREMENT | 108,501 | 112,740 | 112,740 | 118,340 | 4.97% | 5,600 | 119,060 |
| 719000 | DENTAL | 5,584 | 4,650 | 5,690 | 6,150 | 8.08% | 460 | 6,150 |
| 724000 | BENEFITS | 34,399 | 37,840 | 37,840 | 38,480 | 1.69% | 640 | 38,680 |
| 727000 | SUPPLIES - OFFICE | 1,708 | 1,500 | 1,500 | 4,500 | 200.00% | 3,000 | 5,000 |
| 744000 | SUPPLIES - UNIFORM PURCHASE | 2,721 | 2,750 | 2,750 | 2,750 | 0.00% | - | 2,750 |
| 751000 | SUPPLIES - GAS AND OIL | 1,168 | 2,000 | 750 | 2,000 | 166.67% | 1,250 | 2,100 |
| 756000 | SUPPLIES - OPERATING | 12,744 | 8,000 | 6,000 | 13,000 | 116.67% | 7,000 | 15,000 |
| 853000 | COMMUNICATIONS | 7,913 | 6,500 | 6,580 | 9,000 | 36.78% | 2,420 | 9,500 |
| 860000 | CONFERENCES & WORKSHOPS | 1,157 | 1,000 | 2,050 | 2,050 | 0.00% | - | 2,050 |
| 860001 | MEMBERSHIPS & DUES | 720 | 750 | 750 | 750 | 0.00% | - | 750 |
| 920000 | PUBLIC UTILITIES | 47,984 | 35,000 | 48,000 | 48,000 | 0.00% | - | 49,000 |
| 931000 | MAINTENANCE - BUILDING | 23,173 | 25,000 | 27,000 | 30,000 | 11.11% | 3,000 | 30,000 |
| 934000 | DATA PROCESSING | 22,602 | 22,600 | 22,600 | 23,000 | 1.77% | 400 | 23,500 |
| 956000 | MISCELLANEOUS | 1,559 | 900 | 2,000 | 2,000 | 0.00% | - | 2,000 |
| | Total | 685,658 | 617,230 | 670,470 | 781,040 | 16.49% | 110,570 | 796,080 |

NOTE Realignment of positions due to retirements shifting salaries and wages. Elimination of one part time position overall.

CITY BUS – 290

| | | |
|---------|---|---------------|
| 706.000 | WAGES- HOURLY 3 Part Time Bus drivers @ 25 hrs. wk. avg. \$2,210 avg monthly cost | 19,940 |
| 715-724 | BENEFITS | 2,240 |
| 751.000 | SUPPLIES- GAS AND OIL Gas and oil costs have stabilized recently. | 4,000 |
| 853.000 | COMMUNICATIONS Cost of phones for bus. | 800 |
| 940.000 | RENTAL- EQUIPMENT Rental of two city buses and SMART buses from the Equipment Fund | 18,000 |
| 956.000 | MISCELLANEOUS | 100 |
| | TOTAL | 45,380 |

RECREATION - ADMINISTRATION – 751

| | | |
|---------|---|---------|
| 702.000 | SALARIES Includes partial or full salaries for Director of Recreation, Recreation Supervisor, Clerk, Office Manager. All full-time wages budgeted at MML study <u>maximum</u> per position classification adjusted for inflation. | 132,330 |
| 706.000 | WAGES- HOURLY Includes partial or full wages for the following employees: maintenance I & II; Maintenance Supervisor, building maintenance staff, and facility managers. All full-time wages budgeted at MML study <u>maximum</u> per position classification adjusted for inflation. | 220,240 |
| 715-724 | BENEFITS Increase is attributable to the MERS catch-up provision and OPEB. | 291,420 |
| 727.000 | SUPPLIES- OFFICE This includes, but is not limited to general office supplies, software updates and copier supplies. | 4,500 |
| 744.000 | SUPPLIES- UNIFORM PURCHASE Staff shirts, sweaters logo/wear. Boot allowance for maintenance employees | 2,750 |
| 751.000 | SUPPLIES- GAS AND OIL Use of alternative fuel card purchasing for parks equipment | 2,000 |
| 756.000 | SUPPLIES- OPERATING Items used in the maintenance of the Recreation facility. This includes, but is not limited to, building maintenance supplies, cleaning supplies, medical supplies, paper goods and soap, additional cost of mats to keep carpets clean. | 13,000 |
| 853.000 | COMMUNICATIONS Costs associated with telephone system maintenance, phone bills, and Cell phones. | 9,000 |

RECREATION - ADMINISTRATION – 751 CONT....

| | | |
|---------|---|----------------|
| 860.000 | CONFERENCES AND WORKSHOPS Meetings and meals, transportation to & from training sessions, conferences and conventions | 2,050 |
| 860.001 | MEMBERSHIPS & DUES Based upon data under membership information under the financial/ personnel tab in the budget document | 750 |
| 920.000 | PUBLIC UTILITIES Includes heat, lights, and water for facility. All building electrical is purchased through an energy aggregation agreement. | 48,000 |
| 931.000 | MAINTENANCE- BUILDING Includes contracted services for facility maintenance such as furnace contract, pest control, and carpet cleaning. Building age will cause some increases. | 30,000 |
| 934.000 | DATA PROCESSING Miscellaneous repairs to office equipment. Includes recreation server software yearly maintenance fee. IT contractual services. | 23,000 |
| 956.000 | MICELLANEOUS | 2,000 |
| | TOTAL | 781,040 |

| ACCOUNT DEPARTMENT | DESCRIPTION | 2019-20 ACTUAL | JUNE 2021 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|-----------------------|------------------------------|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| 753 PROGRAMS | | | | | | | | |
| 702000 | SALARIES | 117,618 | 119,000 | 123,000 | 75,160 | -38.89% | (47,840) | 76,530 |
| 714001 | WAGES - PROGRAM/LEAGUES | 941 | - | 800 | 2,800 | 250.00% | 2,000 | 2,800 |
| 714003 | WAGES - PROGRAM/SENIOR | 41,630 | 41,890 | 46,090 | 46,660 | 1.24% | 570 | 47,710 |
| 714004 | WAGES - PROGRAM/LATCH KEY | 164,912 | 50,000 | 33,960 | 149,610 | 340.55% | 115,650 | 167,040 |
| 714005 | WAGES - PROGRAM/CAMPS | 72,906 | 38,000 | 38,380 | 105,580 | 175.09% | 67,200 | 132,410 |
| 715000 | SOCIAL SECURITY | 32,130 | 15,300 | 14,670 | 32,350 | 120.52% | 17,680 | 32,630 |
| 716000 | HOSPITALIZATION/ OPTICAL | 58,922 | 49,830 | 49,830 | 41,590 | -16.54% | (8,240) | 42,350 |
| 718000 | RETIREMENT | 81,215 | 65,350 | 65,350 | 61,130 | -6.46% | (4,220) | 61,520 |
| 719000 | DENTAL | 3,723 | 3,230 | 3,230 | 4,150 | 28.48% | 920 | 4,150 |
| 724000 | BENEFITS | 20,228 | 18,500 | 17,440 | 13,210 | -24.25% | (4,230) | 13,270 |
| 787001 | SUPPLIES - ATHLETIC LEAGUE | 2,554 | 900 | 1,500 | 3,200 | 113.33% | 1,700 | 3,800 |
| 787002 | SUPPLIES - CLASS TRIPS | 3,276 | 2,000 | 1,500 | 3,500 | 133.33% | 2,000 | 3,500 |
| 787003 | SUPPLIES - SENIOR PROGRAM | 1,232 | 630 | 1,000 | 2,500 | 150.00% | 1,500 | 2,500 |
| 787004 | SUPPLIES - LATCH KEY | 14,145 | 2,000 | 2,000 | 15,000 | 650.00% | 13,000 | 17,500 |
| 787005 | SUPPLIES - CAMPS | 3,696 | 7,000 | 7,000 | 13,000 | 85.71% | 6,000 | 16,000 |
| 787006 | SUPPLIES - SPECIAL PROGRAMS | 2,771 | 1,500 | 1,500 | 3,500 | 133.33% | 2,000 | 3,500 |
| 787007 | SUPPLIES - PRE K | 4,478 | 3,000 | 3,000 | 5,000 | 66.67% | 2,000 | 6,000 |
| 803001 | CONTRACTS - ATHLETIC LEAGUES | 13,296 | 12,500 | 12,500 | 14,000 | 12.00% | 1,500 | 14,500 |
| 803002 | CONTRACTS - CLASS | 61,631 | 8,000 | 12,390 | 68,000 | 448.83% | 55,610 | 75,000 |
| 803003 | CONTRACTS - SENIOR TRIPS | 2,080 | 500 | 2,000 | 2,500 | 25.00% | 500 | 7,500 |
| 803004 | CONTRACTS - LATCH KEY | 5,216 | - | - | 5,000 | 100.00% | 5,000 | 7,500 |
| 803005 | CONTRACTS - CAMPS | 29,062 | 16,500 | 16,500 | 40,000 | 142.42% | 23,500 | 50,000 |
| 803006 | CONTRACTS - SPECIAL PROGRAMS | 8,570 | 2,500 | 5,000 | 10,000 | 100.00% | 5,000 | 13,000 |
| 803008 | CONTRACTS - JULY FOURTH | 26,917 | 1,500 | 5,500 | 1,500 | -72.73% | (4,000) | 27,500 |
| 956000 | MISCELLANEOUS | 10,112 | 2,500 | 1,500 | 8,000 | 433.33% | 6,500 | 10,000 |
| Total | | 783,261 | 462,130 | 465,640 | 726,940 | 56.12% | 261,300 | 838,210 |

NOTE Elimination of PT Latchkey Coordinator combined with Recreation Programmer.

PROGRAMS - 753

| | | |
|---------|---|---------|
| 702.000 | SALARIES Includes partial or full salaries for Recreation Director, Supervisor, and programmers. All full-time wages budgeted at the <u>maximum</u> per classification based upon the MML compensation study. | 75,160 |
| 714.001 | WAGES - HOURLY: PROGRAM / ATHLETIC LEAGUES Includes referees for all leagues and scorekeepers in sports programs, gym supervisors for indoor sport programs. | 2,800 |
| 714.003 | WAGES - HOURLY: PROGRAM / SENIORS Senior Outreach Coordinator wages. | 46,660 |
| 714.004 | WAGES - HOURLY: PROGRAM / LATCH KEY Latchkey Director and staff. Lower due to change to part time director. | 149,610 |
| 714.005 | WAGES - HOURLY: PROGRAM / DAY CAMPS Includes the summer day camp directors and counselors LIT Coordinators. | 105,580 |
| 715-724 | ALL EMPLOYEE BENEFITS Includes all benefits for program staffing. Lower due to part time latchkey director change. | 152,430 |
| 787.001 | SUPPLIES - ATHLETIC LEAGUE This includes, but is not limited to, team shirts and athletic equipment | 3,200 |
| 787.002 | SUPPLIES - CLASSES/ TRIPS Supplies for preschool, youth, and adult classes. | 3,500 |
| 787.003 | SUPPLIES - SENIOR PROGRAM Additional programs scheduled, including start-up supplies, computer, TV etc., supplies for Monday lunch bunch, trips etc. | 2,500 |

PROGRAMS- 753 CONT....

| | | |
|---------|--|--------|
| 787.004 | SUPPLIES - LATCHKEY This includes all arts & craft supplies, snacks and games, educational books, and CD's | 15,000 |
| 787.005 | SUPPLIES - DAY CAMPS This includes camp shirts, arts & craft supplies, and snacks | 13,000 |
| 787.006 | SUPPLIES - SPECIAL PROGRAMS Includes art supplies and prizes for special events such as the Petting Farm, Family Night, Concerts-in-the-Park, other events. | 3,500 |
| 787.007 | SUPPLIES- PRE-K This includes all arts & craft supplies, snacks and games, educational books, and CD's | 5,000 |
| 803.001 | CONTRACTS: ATHLETIC LEAGUES Includes, but not limited to league fees, green fees, and hoops program. | 14,000 |
| 803.002 | CONTRACTS: CLASS TRIPS Includes, but not limited to fitness, youth, adult, and pre-school programs. Larger program offerings and higher enrollment. | 68,000 |
| 803.003 | CONTRACTS: SENIOR TRIPS Includes admissions on trips, and restaurant fees contingent upon senior program event offerings and programs. | 2,500 |
| 803.004 | CONTRACTS: LATCHKEY Includes professional services for special programs and admissions for field trips. | 5,000 |
| 803.005 | CONTRACTS: DAY CAMPS Includes, but not limited to professional services for special programs and admissions for field trips. | 40,000 |

PROGRAMS- 753 CONT....

| | | |
|---------|--|-------------------------|
| 803.006 | CONTRACTS: SPECIAL PROGRAMS Includes holiday programs, concerts in the park, volunteer programs, recognition programs, magician, clowns, and reptilians. | 10,000 |
| 803.008 | CONTRACTS - FOURTH OF JULY Fourth of July programs, and other rental contracts. Anticipating no Fireworks this summer. | 1,500 |
| 956.000 | MISCELLANEOUS | 8,000 |
| | TOTAL | <u>\$726,940</u> |

| ACCOUNT DEPARTMENT | DESCRIPTION | 2019-20 ACTUAL | JUNE 2021 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|-----------------------|------------------------------|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| 754 | PARKS | | | | | | | |
| 702000 | SALARIES | 8,051 | 8,200 | 8,520 | 8,810 | 3.40% | 290 | 9,010 |
| 706000 | WAGES - BUILDING AND GROUNDS | 48,649 | 49,000 | 55,490 | 78,090 | 40.73% | 22,600 | 79,180 |
| 715000 | SOCIAL SECURITY | 4,504 | 4,550 | 6,430 | 6,630 | 3.11% | 200 | 6,730 |
| 716000 | HOSPITALIZATION/ OPTICAL | 15,890 | 15,900 | 16,400 | 16,950 | 3.35% | 550 | 17,280 |
| 718000 | RETIREMENT | 33,858 | 42,900 | 42,900 | 49,710 | 15.87% | 6,810 | 49,840 |
| 719000 | DENTAL | 956 | 810 | 460 | 880 | 91.30% | 420 | 880 |
| 724000 | BENEFITS | 6,262 | 7,390 | 7,390 | 7,720 | 4.47% | 330 | 7,750 |
| 744000 | UNIFORM PURCHASE | 146 | - | 250 | 250 | 0.00% | - | 250 |
| 776000 | SUPPLIES - PARKS MAINTENANCE | 12,015 | 13,500 | 13,500 | 18,500 | 37.04% | 5,000 | 18,500 |
| 802000 | PROFESSIONAL SERVICES | 7,766 | 9,300 | 9,300 | 9,300 | 0.00% | - | 9,300 |
| 956000 | MISCELLANEOUS/TRAINING | - | - | 250 | 250 | 0.00% | - | 250 |
| | | 138,097 | 151,550 | 160,890 | 197,090 | 22.50% | 36,200 | 198,970 |

NOTE Increase in this category due not having summer temporary workers in prior year

| | | | | | | | | |
|------------|---------------------------|-----------|-----------|-----------|-----------|----------|---------|-----------|
| 756 | SWIMMING POOL | | | | | | | |
| 702000 | SALARIES | 24,659 | 25,000 | 27,250 | 27,720 | 1.72% | 470 | 28,210 |
| 709000 | WAGES - HOURLY & SEASONAL | 108,009 | 60,420 | 60,420 | 165,540 | 173.98% | 105,120 | 183,960 |
| 715000 | SOCIAL SECURITY | 11,467 | 5,500 | 7,120 | 16,190 | 127.39% | 9,070 | 16,230 |
| 716000 | HOSPITALIZATION/ OPTICAL | 10,917 | 11,400 | 11,400 | 11,480 | 0.70% | 80 | 11,710 |
| 718000 | RETIREMENT | 4,776 | 2,880 | 2,880 | 3,070 | 6.60% | 190 | 3,120 |
| 719000 | DENTAL | 721 | 810 | 810 | 820 | 1.23% | 10 | 820 |
| 724000 | BENEFITS | 5,217 | 5,740 | 5,740 | 5,540 | -3.48% | (200) | 5,550 |
| 727000 | SUPPLIES - OFFICE | - | 500 | 1,250 | 800 | -36.00% | (450) | 1,250 |
| 744000 | UNIFORM PURCHASE | 511 | 750 | 700 | 1,900 | 171.43% | 1,200 | 2,200 |
| 756000 | SUPPLIES - OPERATING | 11,033 | 10,500 | 10,500 | 16,000 | 52.38% | 5,500 | 18,500 |
| 756001 | SUPPLIES- CAFÉ | 6,168 | - | 4,500 | - | -100.00% | (4,500) | 12,500 |
| 802000 | PROFESSIONAL SERVICES | 466 | 3,000 | 2,500 | 6,500 | 160.00% | 4,000 | 6,500 |
| 920000 | PUBLIC UTILITIES | 51,534 | 48,000 | 42,000 | 48,000 | 14.29% | 6,000 | 48,500 |
| 931000 | MAINTENANCE - BUILDING | 5,689 | 14,000 | 14,000 | 10,000 | -28.57% | (4,000) | 10,000 |
| 956000 | MISCELLANEOUS/TRAINING | - | - | 500 | 500 | 0.00% | - | 500 |
| | Total | 241,167 | 188,500 | 191,570 | 314,060 | 63.94% | 122,490 | 349,550 |
| | GRAND TOTAL | 1,890,974 | 1,440,550 | 1,523,600 | 2,064,510 | 35.50% | 540,910 | 2,235,550 |

PARKS – 754

| | | |
|---------|---|----------------|
| 702.000 | SALARIES Includes partial or full salaries for Recreation Director. All full-time wages budgeted at the <u>maximum</u> per position as per the MML wage study. | 8,810 |
| 706.000 | WAGES- BUILDING AND GROUNDS All full-time wages budgeted at the <u>maximum</u> per position as per the 1997 MML wage study. Additional emphasis on park beautification through outside organizations and the assistance of part-time help. | 78,090 |
| 715-724 | BENEFITS Employee benefits for staff | 81,890 |
| 744.000 | SUPPLIES- UNIFORMS Uniform and t-shirt purchase as per contractual obligations | 250 |
| 776.000 | SUPPLIES- PARK MAINTENANCE Includes all supplies for the maintenance of the public parks including maintenance of minor machinery, fertilizers, minor hand tools and equipment and adopt-a-garden supplies for community service programs. | 18,500 |
| 802.000 | PROFESSIONAL SERVICES Includes any necessary professional service contracts for park development. The Scotia Park maintenance contract has been added to assure the plants become established at the site. | 9,300 |
| 956.000 | MISCELLANEOUS/ TRAINING | 250 |
| | TOTAL | 197,090 |

POOL – 756

| | | |
|---------|--|---------|
| 702.000 | SALARIES 25% of two Rec Programmers full-time wages budgeted at MML study maximum per position classification. | 27,720 |
| 709.000 | WAGES- HOURLY & SEASONAL Partial salaries for Maintenance II employee. All seasonal help for pool operations including: lifeguards, cashier, and manager. Lifeguards and non-management staff. Reduced staffing due to reduced pool capacity | 165,540 |
| 715-724 | BENEFITS Employee benefits for full and part-time staff | 37,100 |
| 727.000 | SUPPLIES- OFFICE Office supplies, mailer, other printing, recreation server software Costs, etc. | 800 |
| 744.000 | UNIFORM PURCHASE Swimsuits and T-shirts. item required by management only. | 1,900 |
| 756.000 | SUPPLIES- OPERATING Includes, but not limited to first aid kit, test kits, chlorine, acid, filter sand conditioners and stabilizers, cleaning supplies, weather dependent. Higher usage during hot weather. | 16,000 |
| 756.001 | SUPPLIES- CAFÉ Operating supplies for the Rec-café. Café not operating this year | - |
| 802.000 | PROFESSIONAL SERVICES American Red Cross, consulting services, opening, and closing costs, other costs including licensing for slides, boiler, and pool examination etc. | 6,500 |
| 920.000 | PUBLIC UTILITIES Utility costs and associated with the pool operation and pool deck areas. | 48,000 |

POOL -756 CONT....

| | | |
|---------|--|------------------|
| 931.000 | MAINTENANCE- BUILDING | 10,000 |
| | Repairs to building and pool as needed. Pool property and equipment may need additional maintenance due to age. | |
| 956.000 | MISCELLANEOUS/ TRAINING | 500 |
| | TOTAL | 314,060 |
| | RECREATION BUDGET TOTAL | 2,064,510 |

DEBT SERVICE FUNDS
TYPE - GOVERNMENTAL

PURPOSE -

This fund is used to record the payment of interest and principal on long term general obligation debt other than that payable from special assessments and debt issued for and serviced primarily by an Enterprise Fund.

CHARACTER -

There are three types of long-term debt, the servicing of which should occur in Debt Service Funds (1) term or sinking fund bonds; (2) serial bonds; and (3) notes and time warrants having a maturity more than one year after date of issue.

**DISTINGUISHING
FEATURES -**

All the "General Obligation" long term debt of the unit, except in those units that have ordinances or resolutions requiring separate funds for each issue, is accounted for in this fund.

| DEBTSCHEDULE-ALL OBLIGATIONS | | | | |
|--------------------------------|-------------|---|-----------|------------|
| | FISCAL YEAR | PRINCIPAL | INTEREST | TOTAL |
| | 21-22 | 2,030,054 | 900,568 | 2,930,622 |
| | 22-23 | 2,033,394 | 826,451 | 2,859,845 |
| | 23-24 | 2,096,303 | 751,355 | 2,847,658 |
| | 24-25 | 1,994,727 | 673,513 | 2,668,240 |
| | 25-26 | 1,725,176 | 606,434 | 2,331,610 |
| | 26-27 | 1,782,818 | 546,488 | 2,329,306 |
| | 27-28 | 1,648,136 | 487,821 | 2,135,957 |
| | 28-29 | 1,550,272 | 433,695 | 1,983,967 |
| | 29-30 | 1,585,000 | 378,688 | 1,963,688 |
| | 30-31 | 1,665,000 | 319,263 | 1,984,263 |
| | 31-32 | 1,740,000 | 262,206 | 2,002,206 |
| | 32-33 | 1,245,000 | 218,775 | 1,463,775 |
| | 33-34 | 1,290,000 | 184,163 | 1,474,163 |
| | 34-35 | 1,350,000 | 146,100 | 1,496,100 |
| | 35-36 | 650,000 | 116,100 | 766,100 |
| | 36-37 | 665,000 | 96,375 | 761,375 |
| | 37-38 | 690,000 | 76,050 | 766,050 |
| | 38-39 | 710,000 | 55,050 | 765,050 |
| | 39-40 | 730,000 | 33,450 | 763,450 |
| REMAINING DEBT TOTALS | | 27,180,880 | 7,112,541 | 34,293,421 |
| | | PRINCIPAL | INTEREST | TOTAL |
| SERIES I - 2010 REZEB BONDS | | 325,000 | 68,250 | 393,250 |
| SERIES II - 2012 STREET BONDS | | 250,000 | 33,938 | 283,938 |
| SERIES I - 2014 STREET BONDS | | 150,000 | 66,250 | 216,250 |
| SERIES II - 2017 STREET BONDS | | 240,000 | 102,600 | 342,600 |
| 2007 11 MILE G.O.BONDS | | 100,000 | 34,475 | 134,475 |
| GWK BONDS | | 245,054 | 17,742 | 262,796 |
| 2019 SEWER BONDS | | 325,000 | 207,676 | 532,676 |
| 2020 CAPITAL IMPROVEMENT BONDS | | 395,000 | 369,638 | 764,638 |
| | | 2,030,054 | 900,568 | 2,930,622 |
| SERIES I - 2010 REZEB BONDS | 2024 | Bonds payments completed in these years | | |
| SERIES I - 2012 STREET BONDS | 2026 | | | |
| SERIES I - 2014 STREET BONDS | 2028 | | | |
| 2007 11MILE G.O.BONDS | 2027 | | | |
| GWK BONDS | 2021-2028 | | | |
| 2019 SEWER BONDS | 2034 | | | |
| 2020 CAPITAL IMPROVEMENT BONDS | 2040 | | | |

| ACCOUNT # DEPARTMENT | DESCRIPTION | 2019-20 ACTUAL | JUNE 2021 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|---------------------------|-----------------------------|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| GWK DRAIN DEBT 225 | | | | | | | | |
| 000 REVENUE | | | | | | | | |
| 403000 | TAX COLLECTIONS CURRENT | 193,594 | 194,980 | 196,590 | 138,620 | -29.49% | (57,970) | 75,580 |
| 407000 | TAX COLLECTIONS DELINQUENT | 14,584 | 5,900 | 4,500 | 5,000 | 11.11% | 500 | 3,500 |
| 573000 | SSR- LCSA PPT REIMBURSEMENT | 253 | 250 | 170 | 170 | 0.00% | - | |
| 664000 | INTEREST EARNINGS | 10,457 | 2,500 | 5,000 | 2,500 | -50.00% | (2,500) | 2,000 |
| 668001 | GWK (DETROIT REIMB) | 36,498 | 36,540 | 36,540 | 36,540 | 0.00% | - | 29,200 |
| 699395 | APPROPRIATION FUND BALANCE | | 20,000 | 20,000 | 80,000 | 300.00% | 60,000 | 100,000 |
| | Total | 255,386 | 260,170 | 262,800 | 262,830 | 0.01% | 30 | 210,280 |
| 200 EXPENDITURE | | | | | | | | |
| 910000 | PAYING AGENT FEES | 16 | 20 | 40 | 40 | 0.00% | - | 40 |
| 956000 | MISCELLANEOUS | - | 3,346 | - | - | 0.00% | - | - |
| 994000 | PRINCIPAL- GWK BONDS COUNTY | 233,920 | 239,250 | 239,250 | 245,050 | 2.42% | 5,800 | 198,400 |
| 995000 | INTEREST- GWK BONDS COUNTY | 29,145 | 23,510 | 23,510 | 17,740 | -24.54% | (5,770) | 11,840 |
| | Total | 263,081 | 266,126 | 262,800 | 262,830 | 0.01% | 30 | 210,280 |

GWK DRAIN - DEBT FUND – 225**REVENUE - 000**

| | | |
|----------------------|--|----------------|
| 403.000 | CURRENT TAX COLLECTIONS Tax collection (less delinquencies) needed to retire GWK bonds, based upon taxable value of \$403,502,910 and 0.3560 mills. | 138,620 |
| 407.000 | TAX COLLECTIONS DELINQUENT Delinquent current tax collections collected after February 28, 2022. | 5,000 |
| 573.000 | SSR- LCSA PPT REIMBURSEMENT State Revenue Sharing to offset personal property tax loss | 170 |
| 664.000 | INTEREST EARNINGS Earnings on tax collections for the season based upon estimated average balances of approximately \$285,000 | 2,500 |
| 668.001 | RACKHAM REIMBURSEMENT Reimbursement for portion of GWK Drain debt by the City of Detroit per contractual agreement. Reimbursement is equal to 13.89% of the total GWK debt. | 36,540 |
| 699.395 | USE OF FUND BALANCE Debt payments reduced in coming years. Less fund balance needed | 80,000 |
| TOTAL REVENUE | | 262,830 |

EXPENDITURES - 200

| | | |
|---------------------------|-----------------------|----------------|
| 994.000 | PRINCIPAL PAYMENT | 245,050 |
| 995.000 | INTEREST PAYMENT DEBT | 17,740 |
| 910.000 | PAYING AGENT FEES | 40 |
| TOTAL EXPENDITURES | | 262,830 |

| ACCOUNT # DEPARTMENT | DESCRIPTION | 2019-20 ACTUAL | JUNE 2021 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|------------------------------------|-------------------------------|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| 11 MILE ROAD G.O. DEBT- 303 | | | | | | | | |
| 000 REVENUE | | | | | | | | |
| 664000 | INTEREST EARNINGS | 843 | 220 | 260 | 200 | -23.08% | (60) | 200 |
| 676202 | TRANSFER FROM MAJOR ROAD FUND | 46,820 | 45,510 | 45,510 | 54,010 | 18.68% | 8,500 | 52,260 |
| 676592 | TRANSFER FROM WATER FUND | 70,220 | 68,270 | 68,270 | 81,020 | 18.68% | 12,750 | 78,390 |
| | <i>Total</i> | 117,883 | 114,000 | 114,040 | 135,230 | 18.58% | 21,190 | 130,850 |
| 300 EXPENDITURE | | | | | | | | |
| 910000 | PAYING AGENT FEES/COSTS | 750 | 750 | 750 | 750 | 0.00% | - | 750 |
| 991000 | PRINCIPAL PAYMENT DEBT | 75,000 | 75,000 | 75,000 | 100,000 | 33.33% | 25,000 | 100,000 |
| 995000 | INTEREST PAYMENT DEBT | 41,544 | 38,290 | 38,290 | 34,480 | -9.95% | (3,810) | 30,100 |
| | <i>Total</i> | 117,294 | 114,040 | 114,040 | 135,230 | 18.58% | 21,190 | 130,850 |

ELEVEN MILE GENERAL OBLIGATION STREET DEBT FUND - 303

REVENUE - 000

| | | |
|----------------------|---|----------------|
| 664.000 | INTEREST EARNINGS Earnings on fund balance | 200 |
| 676.202 | TRANSFER FROM MAJOR ROAD Transfer of debt requirement monies to pay 11-mile road debt | 54,010 |
| 676.202 | TRANSFER FROM WATER FUND Transfer of debt requirement monies to pay 11-mile road debt. | 81,020 |
| TOTAL REVENUE | | 135,230 |

EXPENDITURES - 300

| | | |
|---------------------------|---|----------------|
| 991.000 | PRINCIPAL PAYMENT DEBT Payment on 2007 11 Mile G.O. bond (no millage levy) | 100,000 |
| 995.000 | INTEREST PAYMENT DEBT Interest payment on the above referenced debt Total interest 2007 11 Mile Road G.O. bonds | 34,480 |
| 910.000 | PAYING AGENT FEES Fees for the handling of the street improvement debt estimated at \$750 | 750 |
| TOTAL EXPENDITURES | | 135,230 |

| ACCOUNT # DEPARTMENT | DESCRIPTION | 2019-20 ACTUAL | JUNE 2021 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|--|-----------------------------|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| 2010 ROAD (SERIES I) (REZEB) IMPROVEMENT BOND - 304 | | | | | | | | |
| 000 REVENUE | | | | | | | | |
| 403000 | TAX COLLECTIONS CURRENT | 379,343 | 360,400 | 360,730 | 351,230 | -2.63% | (9,500) | 329,940 |
| 407000 | TAX COLLECTIONS DELINQUENT | 4,227 | 2,370 | 2,450 | 2,350 | -4.08% | (100) | 2,350 |
| 532000 | REZEB BOND INTEREST | 43,688 | 36,816 | 33,680 | 27,980 | -16.92% | (5,700) | 19,990 |
| 573000 | SSR- LCSA PPT REIMBURSEMENT | 363 | 290 | 240 | 240 | 0.00% | - | 220 |
| 664000 | INTEREST EARNINGS | 9,280 | 2,500 | 5,000 | 2,200 | -56.00% | (2,800) | 2,000 |
| 699395 | APPROPRIATION FUND BALANCE | | | 10,000 | 10,000 | 0.00% | - | 20,000 |
| Total | | 436,901 | 402,376 | 412,100 | 394,000 | -4.39% | (18,100) | 374,500 |
| 300 EXPENDITURE | | | | | | | | |
| 910000 | PAYING AGENT FEES/COSTS | 750 | 750 | 750 | 750 | 0.00% | - | 750 |
| 991000 | PRINCIPAL PAYMENT DEBT | 325,000 | 325,000 | 325,000 | 325,000 | 0.00% | - | 325,000 |
| 995000 | INTEREST PAYMENT DEBT | 103,350 | 86,350 | 86,350 | 68,250 | -20.96% | (18,100) | 48,750 |
| Total | | 429,100 | 412,100 | 412,100 | 394,000 | -4.39% | (18,100) | 374,500 |

ROAD IMPROVEMENT REZEB 2010 BOND - 304**REVENUE - 000**

| | | |
|----------------------|--|----------------|
| 403.000 | TAX COLLECTIONS Current tax collection for payment of 2021-22 debt obligations based upon the current TV of 403,502,910 and .8762 mills | 351,230 |
| 407.000 | TAX COLLECTIONS DELINQUENT Delinquent current tax collections after February 28, 2022. | 2,350 |
| 573.000 | SSR- LCSA PPT REIMBURSEMENT State Revenue Sharing to offset personal property tax loss | 240 |
| 664.000 | REZEB BOND INTEREST REFUND Refund on interest paid on bonds via Recovery Zone Economic Development Bond program, less congressional sequester. | 27,980 |
| 664.000 | INTEREST EARNINGS Earnings on tax collections for the season based upon investment earnings. | 2,200 |
| 699.395 | USE OF FUND BALANCE | 10,000 |
| TOTAL REVENUE | | 394,000 |

EXPENDITURES - 300

| | | |
|---------------------------|--|----------------|
| 991.000 | PRINCIPAL PAYMENT DEBT Payment on 2010 SERIES I UTGO DEBT | 325,000 |
| 995.000 | INTEREST PAYMENT DEBT Interest payment on the above referenced debt Total interest 2010 SERIES I ROAD UTGO bonds | 68,250 |
| 910.000 | PAYING AGENT FEES Fees for the handling of the street improvement debt | 750 |
| TOTAL EXPENDITURES | | 394,000 |

| ACCOUNT # DEPARTMENT | DESCRIPTION | 2019-20 ACTUAL | JUNE 2021 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|---|-----------------------------|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| 2012 ROAD (SERIES II) IMPROVEMENT BOND - 305 | | | | | | | | |
| 000 REVENUE | | | | | | | | |
| 403000 | TAX COLLECTIONS CURRENT | 288,555 | 286,310 | 284,160 | 280,150 | -1.41% | (4,010) | 276,660 |
| 407000 | TAX COLLECTIONS DELINQUENT | 3,212 | 1,900 | 2,450 | 1,900 | -22.45% | (550) | 100 |
| 573000 | SSR- LCSA PPT REIMBURSEMENT | 363 | 240 | 240 | 240 | 0.00% | - | 220 |
| 664000 | INTEREST EARNINGS | 4,134 | 2,000 | 2,500 | 2,000 | -20.00% | (500) | 2,000 |
| Total | | 296,264 | 290,450 | 289,350 | 284,290 | -1.75% | (5,060) | 278,980 |
| 300 EXPENDITURE | | | | | | | | |
| 910000 | PAYING AGENT FEES/COSTS | 250 | 350 | 350 | 350 | 0.00% | - | 350 |
| 991000 | PRINCIPAL PAYMENT DEBT | 250,000 | 250,000 | 250,000 | 250,000 | 0.00% | - | 250,000 |
| 995000 | INTEREST PAYMENT DEBT | 44,000 | 39,000 | 39,000 | 33,940 | -12.98% | (5,061) | 28,630 |
| Total | | 294,250 | 289,350 | 289,350 | 284,290 | -1.75% | (5,060) | 278,980 |

ROAD IMPROVEMENT UTGO SERIES II - 2012 BOND - 305

REVENUE - 000

| | | |
|----------------------|--|----------------|
| 403.000 | TAX COLLECTIONS Current tax collection for payment of 2021-22 debt obligations based upon a TV of 403,502,910 and 0.6990 mills | 280,150 |
| 407.000 | TAX COLLECTIONS DELINQUENT Delinquent current tax collections after February 28, 2022. | 1,900 |
| 573.000 | SSR- LCSA PPT REIMBURSEMENT State Revenue Sharing to offset personal property tax loss | 240 |
| 664.000 | INTEREST EARNINGS Earnings on tax collections for the season based upon investment earnings. | 2,000 |
| TOTAL REVENUE | | 284,290 |

EXPENDITURES - 300

| | | |
|---------------------------|--|----------------|
| 991.000 | PRINCIPAL PAYMENT DEBT Payment on 2012 Series 1 UTGO debt | 250,000 |
| 995.000 | INTEREST PAYMENT DEBT Interest payment on the above referenced debt Total interest 2012 SERIES I ROAD UTGO bonds | 33,940 |
| 910.000 | PAYING AGENT FEES Fees for the handling of the street improvement debt. | 350 |
| TOTAL EXPENDITURES | | 284,290 |

| ACCOUNT # DEPARTMENT | DESCRIPTION | 2019-20 ACTUAL | JUNE 2021 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|--|-----------------------------|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| 2014 ROAD (SERIES I) IMPROVEMENT BOND - 306 | | | | | | | | |
| 000 REVENUE | | | | | | | | |
| 403000 | TAX COLLECTIONS CURRENT | 215,518 | 204,600 | 202,370 | 202,740 | 0.18% | 370 | 258,860 |
| 407000 | TAX COLLECTIONS DELINQUENT | 2,385 | 1,380 | 2,450 | 1,380 | -43.67% | (1,070) | 1,380 |
| 573000 | SSR- LCSA PPT REIMBURSEMENT | 275 | 180 | 180 | 180 | 0.00% | - | 160 |
| 664000 | INTEREST EARNINGS | 8,359 | 2,200 | 4,500 | 2,200 | -51.11% | (2,300) | 2,100 |
| 699395 | APPROPRIATION FUND BALANCE | | 10,000 | 10,000 | 10,000 | 0.00% | - | - |
| | Total | 226,537 | 218,360 | 219,500 | 216,500 | -1.37% | (3,000) | 262,500 |
| 300 EXPENDITURE | | | | | | | | |
| 910000 | PAYING AGENT FEES/COSTS | 250 | 250 | 250 | 250 | 0.00% | - | 250 |
| 991000 | PRINCIPAL PAYMENT DEBT | 150,000 | 150,000 | 150,000 | 150,000 | 0.00% | - | 200,000 |
| 995000 | INTEREST PAYMENT DEBT | 75,250 | 69,250 | 69,250 | 66,250 | -4.33% | (3,000) | 62,250 |
| | Total | 225,500 | 219,500 | 219,500 | 216,500 | -1.37% | (3,000) | 262,500 |

ROAD IMPROVEMENT UTGO SERIES II - 2014 BOND - 306**REVENUE - 000**

| | | |
|----------------------|---|----------------|
| 403.000 | TAX COLLECTIONS Current tax collection for payment of 2021-22 obligations based upon current TV of 403,502,910 and 0.5058 mills | 202,740 |
| 407.000 | TAX COLLECTIONS DELINQUENT Delinquent current tax collections collected after February 28, 2022 | 1,380 |
| 573.000 | SSR- LCSA PPT REIMBURSEMENT State Revenue Sharing to offset personal property tax loss | 180 |
| 664.000 | INTEREST EARNINGS Earnings on tax collections for the season based upon investment earnings | 2,200 |
| 699.395 | USE OF FUND BALANCE | 10,000 |
| TOTAL REVENUE | | 216,500 |

EXPENDITURES – 300

| | | |
|---------------------------|--|----------------|
| 991.000 | PRINCIPAL PAYMENT DEBT Payment on 2014 Series I UTGO debt | 150,000 |
| 995.000 | INTEREST PAYMENT DEBT Interest payment on the above referenced debt Total interest 2014 Series I UTGO debt | 66,250 |
| 910.000 | PAYING AGENT FEES Fees for the handling of the street improvement debt | 250 |
| TOTAL EXPENDITURES | | 216,500 |

| ACCOUNT # DEPARTMENT | DESCRIPTION | 2019-20 ACTUAL | JUNE 2021 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|--|-----------------------------|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| 2017 ROAD (SERIES I) IMPROVEMENT BOND - 307 | | | | | | | | |
| 000 REVENUE | | | | | | | | |
| 403000 | TAX COLLECTIONS CURRENT | 350,077 | 334,700 | 332,580 | 338,820 | 1.88% | 6,240 | 290,030 |
| 407000 | TAX COLLECTIONS DELINQUENT | 3,910 | 2,210 | 2,450 | 2,210 | -9.80% | (240) | 2,210 |
| 573000 | SSR- LCSA PPT REIMBURSEMENT | 403 | 270 | 270 | 270 | 0.00% | - | 260 |
| 664000 | INTEREST EARNINGS | 4,373 | 1,800 | 2,100 | 1,800 | -14.29% | (300) | 1,800 |
| Total | | 358,763 | 338,980 | 337,400 | 343,100 | 1.69% | 5,700 | 294,300 |
| 300 EXPENDITURE | | | | | | | | |
| 910000 | PAYING AGENT FEES/COSTS | 500 | 500 | 500 | 500 | 0.00% | - | 500 |
| 991000 | PRINCIPAL PAYMENT DEBT | 215,000 | 225,000 | 225,000 | 240,000 | 6.67% | 15,000 | 200,000 |
| 995000 | INTEREST PAYMENT DEBT | 120,700 | 111,900 | 111,900 | 102,600 | -8.31% | (9,300) | 93,800 |
| Total | | 336,200 | 337,400 | 337,400 | 343,100 | 1.69% | 5,700 | 294,300 |

ROAD IMPROVEMENT UTGO SERIES II - 2017 BOND - 307

REVENUE - 000

| | | |
|----------------------|---|----------------|
| 403.000 | TAX COLLECTIONS Current tax collection for payment of 2021-22 obligations based upon current TV of 403,502,910 and 0.8451 mills | 338,820 |
| 407.000 | TAX COLLECTIONS DELINQUENT Delinquent current tax collections collected after February 28, 2022 | 2,210 |
| 573.000 | SSR- LCSA PPT REIMBURSEMENT State Revenue Sharing to offset personal property tax loss | 270 |
| 664.000 | INTEREST EARNINGS Earnings on tax collections for the season based upon investment earnings | 1,800 |
| TOTAL REVENUE | | 343,100 |

EXPENDITURES - 300

| | | |
|---------------------------|---|----------------|
| 991.000 | PRINCIPAL PAYMENT DEBT Payment on 2017 Series II UTGO debt | 240,000 |
| 995.000 | INTEREST PAYMENT DEBT Interest payment on the above referenced debt Total interest 2017 Series II UTGO debt | 102,600 |
| 910.000 | PAYING AGENT FEES Fees for the handling of the street improvement debt. | 500 |
| TOTAL EXPENDITURES | | 343,100 |

| ACCOUNT # DEPARTMENT | DESCRIPTION | 2019-20 ACTUAL | JUNE 2021 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|---|-----------------------------|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| 2019 SEWER/ROAD IMPROVEMENT BOND - 308 | | | | | | | | |
| 000 REVENUE | | | | | | | | |
| 403000 | TAX COLLECTIONS CURRENT | 291,470 | 521,870 | 519,930 | 529,240 | 1.79% | 9,310 | 544,100 |
| 407000 | TAX COLLECTIONS DELINQUENT | 3,265 | 3,420 | 2,450 | 3,420 | 39.59% | 970 | 3,420 |
| 573000 | SSR- LCSA PPT REIMBURSEMENT | | 270 | | 270 | 100.00% | 270 | 280 |
| 664000 | INTEREST EARNINGS | 4,473 | 1,300 | 500 | 500 | 0.00% | - | 500 |
| 695395 | APPROPRIATION FUND BALANCE | | | | - | | | |
| | Total | 299,208 | 526,860 | 522,880 | 533,430 | 2.02% | 10,550 | 548,300 |
| 300 EXPENDITURE | | | | | | | | |
| 910000 | PAYING AGENT FEES/COSTS | 500 | 750 | 750 | 750 | 0.00% | - | 750 |
| 991000 | PRINCIPAL PAYMENT DEBT | | 305,000 | 305,000 | 325,000 | 6.56% | 20,000 | 350,000 |
| 995000 | INTEREST PAYMENT DEBT | 185,366 | 217,130 | 217,130 | 207,680 | -4.35% | (9,450) | 197,550 |
| | Total | 185,366 | 522,880 | 522,880 | 533,430 | 2.02% | 10,550 | 548,300 |

2019 SEWER/ROAD IMPROVEMENT BOND - 308

REVENUE - 000

| | | |
|----------------------|--|----------------|
| 403.000 | TAX COLLECTIONS Current tax collection for payment of 2021-22 obligations based upon current TV of 403,502,910 and 1.3200 mills | 529,240 |
| 407.000 | TAX COLLECTIONS DELINQUENT Delinquent current tax collections collected after February 28, 2022 | 3,420 |
| 573.000 | SSR- LCSA PPT REIMBURSEMENT State Revenue Sharing to offset personal property tax loss | 270 |
| 664.000 | INTEREST EARNINGS Earnings on tax collections for the season based upon investment earnings | 500 |
| TOTAL REVENUE | | 533,430 |

EXPENDITURES - 300

| | | |
|---------------------------|---|----------------|
| 991.000 | PRINCIPAL PAYMENT DEBT Payment on 2019 sewer/ road debt | 325,000 |
| 995.000 | INTEREST PAYMENT DEBT Interest payment on the above referenced debt | 207,680 |
| 910.000 | PAYING AGENT FEES Fees for the handling of the sewer/road improvement debt | 750 |
| TOTAL EXPENDITURES | | 533,430 |

| ACCOUNT # DEPARTMENT | DESCRIPTION | 2019-20 ACTUAL | JUNE 2021 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|---|----------------------------|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| 2020 SEWER/ROAD CAPITAL IMPROVEMENT BOND - 309 | | | | | | | | |
| 000 REVENUE | | | | | | | | |
| 664000 | INTEREST EARNINGS | | 1,000 | 500 | 500 | 0.00% | - | 500 |
| 676101 | TRANSFER FROM GENERAL FUND | | 331,000 | 331,000 | 331,000 | 0.00% | - | 331,000 |
| 676592 | TRANSFER FROM WATER FUND | 114,741 | 518,840 | 470,000 | 403,200 | -14.21% | (66,800) | 403,200 |
| 695395 | APPROPRIATION FUND BALANCE | | | | 30,690 | 100.00% | 30,690 | 29,590 |
| | <i>Total</i> | 114,741 | 850,840 | 801,500 | 765,390 | -4.51% | (36,110) | 764,290 |
| 300 EXPENDITURE | | | | | | | | |
| 910000 | PAYING AGENT FEES/COSTS | | 750 | 750 | 750 | 0.00% | - | 750 |
| 991000 | PRINCIPAL PAYMENT DEBT | | | | 395,000 | 100.00% | 395,000 | 410,000 |
| 995000 | INTEREST PAYMENT DEBT | | 354,466 | 338,000 | 369,640 | 9.36% | 31,640 | 353,540 |
| | <i>Total</i> | - | 354,466 | 338,000 | 765,390 | 126.45% | 427,390 | 764,290 |

2020 CAPITAL IMPROVEMENT BOND DEBT FUND - 309

REVENUE - 000

| | | |
|---------|---|----------------|
| 664.000 | INTEREST EARNINGS Earnings on fund balance | 500 |
| 676.101 | TRANSFER FROM GENERAL FUND Transfer of debt requirement monies to pay debt | 331,000 |
| 676.202 | TRANSFER FROM WATER FUND Transfer of debt requirement monies to pay debt | 403,200 |
| 699.395 | USE OF FUND BALANCE | 30,690 |
| | TOTAL REVENUE | 765,390 |

EXPENDITURES - 300

| | | |
|---------|---|----------------|
| 991.000 | PRINCIPAL PAYMENT DEBT Payment on 2020 Capital Bond (no millage levy) | 395,000 |
| 995.000 | INTEREST PAYMENT DEBT Interest payment on the above referenced debt | 369,640 |
| 999.000 | PAYING AGENT FEES Fees for the handling of the street improvement debt | 750 |
| | TOTAL EXPENDITURES | 765,390 |

CAPITAL PLANNING FUND - 402

FUND TYPE - GOVERNMENTAL

PURPOSE -

This fund is used to account for earmarked revenue set aside for statutory public improvements of a major nature.

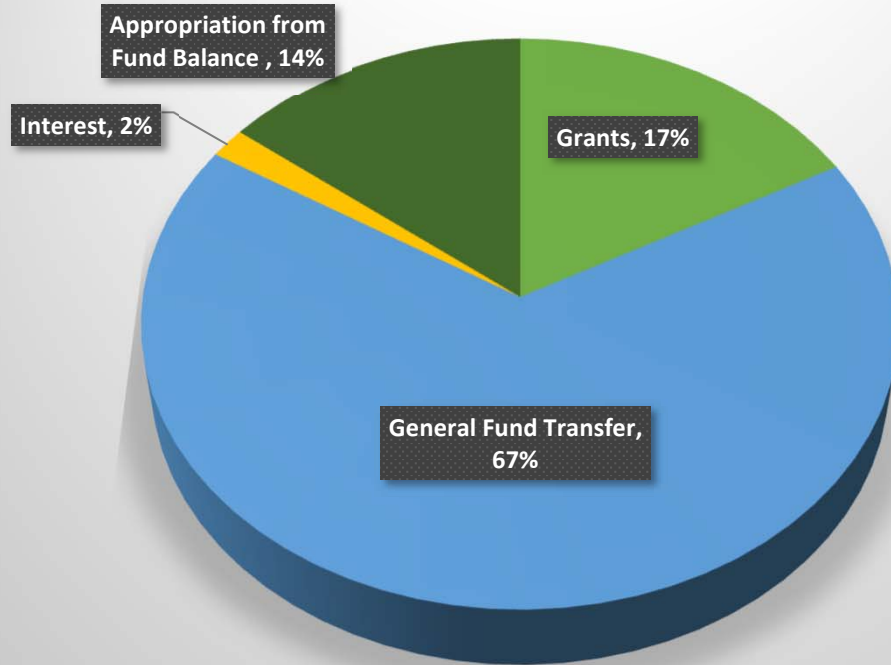
CHARACTER –

This is a capital facilities fund and is used to record revenue transferred from the General Fund for construction of major statutory capital projects authorized by Act 135, Public Acts of 1956, as amended.

DISTINGUISHING FEATURES -

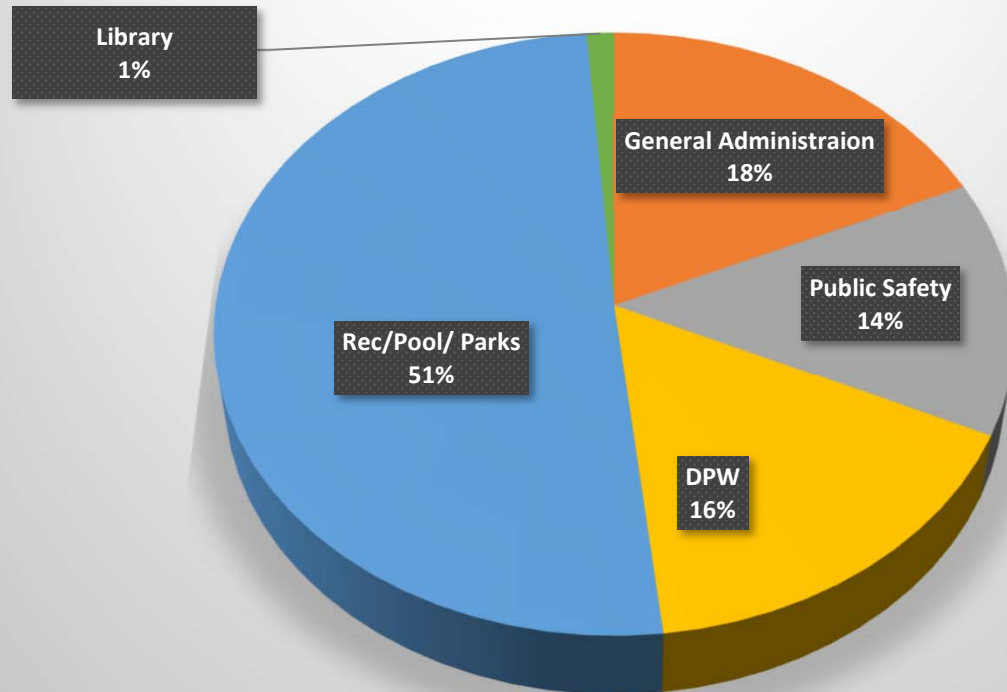
This fund can be found in any local unit or government. Money which may be placed in this fund is limited by statute to "non-tax" revenues, such as charges for services, licenses and permits, sales of general fixed assets, state shared revenues, earned interest, etc. Revenue in this fund is transferred from General Fund, However, if local charter permits a tax levy for capital outlay public improvements this fund may be used.

Where Capital Fund Money Comes From



| Description | Actual 2019-2020 | Budget 2020-2021 | Projected 2020-2021 | Budget 2021-2022 | Planned 2022-2023 |
|------------------------------------|---------------------|---------------------|------------------------|---------------------|----------------------|
| Grants | \$24,909 | | \$500 | \$70,000 | |
| General Fund Transfer | \$380,000 | \$348,000 | \$348,000 | \$275,000 | \$350,000 |
| Interest | \$20,057 | \$8,000 | \$7,500 | \$7,000 | \$7,000 |
| Appropriation from Fund Balance | | \$71,700 | | \$59,320 | |
| Capital Fund Revenues Total | \$424,966 | \$427,700 | \$356,000 | \$411,320 | \$357,000 |

Where Capital Fund Money Goes



| Description | Actual 2019-2020 | Budget 2020-2021 | Projected 2020-2021 | Budget 2021-2022 | Planned 2022-2023 |
|--|---------------------|---------------------|------------------------|---------------------|----------------------|
| Commission | | | | | |
| General Administraion | \$38,519 | \$30,000 | \$12,380 | \$75,000 | \$13,000 |
| Public Safety | \$35,752 | \$52,800 | \$50,600 | \$56,320 | \$126,780 |
| DPW | \$14,081 | \$114,800 | \$49,600 | \$67,000 | \$1,000 |
| Rec/Pool/ Parks | \$165,187 | \$180,100 | \$180,100 | \$208,000 | \$69,000 |
| Library | \$1,790 | \$50,000 | \$34,270 | \$5,000 | \$15,000 |
| Capital Fund Expenditures Total | \$255,329 | \$427,700 | \$326,950 | \$411,320 | \$224,780 |

| ACCOUNT # | | DESCRIPTION | 2019-20 ACTUAL | JUNE 2021 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|-------------------------------|-------------|---------------------------------|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| CAPITAL PLANNING - 402 | | | | | | | | | |
| 000 | REVENUE | | | | | | | | |
| | 531000 | GRANT REVENUE | 24,909 | 500 | - | 70,000 | 100.00% | 70,000 | - |
| | 664000 | INTEREST EARNINGS | 20,057 | 7,500 | 8,000 | 7,000 | -12.50% | (1,000) | 7,000 |
| | 676101 | GENERAL FUND CONTRIBUTION | 380,000 | 348,000 | 348,000 | 275,000 | -20.98% | (73,000) | 350,000 |
| | 695000 | MISCELLANEOUS REVENUE | - | - | - | - | 0.00% | - | - |
| | 979395 | APPROPRIATION FROM FUND BALANCE | - | - | 71,700 | 59,320 | -17.27% | (12,380) | - |
| | | Total | 424,966 | 356,000 | 427,700 | 411,320 | -3.83% | (16,380) | 357,000 |
| 400 | EXPENDITURE | | | | | | | | |
| | 970101 | COMMISSION | - | - | - | - | 0.00% | - | - |
| | 970171 | GENERAL ADMINISTRATION | 38,519 | 12,380 | 30,000 | 75,000 | 150.00% | 45,000 | 13,000 |
| | 970301 | PUBLIC SAFETY | 35,752 | 50,600 | 52,800 | 56,320 | 6.67% | 3,520 | 126,780 |
| | 970441 | DPW | 14,081 | 49,600 | 114,800 | 67,000 | -41.64% | (47,800) | 1,000 |
| | 970751 | REC CENTER/POOL/PARKS | 165,187 | 180,100 | 180,100 | 208,000 | 15.49% | 27,900 | 69,000 |
| | 970790 | LIBRARY | 1,790 | 34,270 | 50,000 | 5,000 | -90.00% | (45,000) | 15,000 |
| | | Total | 255,329 | 326,950 | 427,700 | 411,320 | -3.83% | (16,380) | 224,780 |

CAPITAL FACILITIES BUDGET WORKSHEET

| STATUS | | PROJECT DESCRIPTION | PROJECTED YEAR | 2021 2022 | 2022 2023 | 2023 2024 | 2024 2025 | 2025 2026 | 2026 2027 | TOTAL OUTLAY | CURRENT RESERVE | BUDGET CONTRIBUTION | FUTURE REQUIREMENT |
|----------------------------------|---------|---|-------------------|--------------|--------------|--------------|--------------|--------------|--------------|-----------------|--------------------|------------------------|-----------------------|
| 1 | BUDGET | PC Replacements | BUDGET | 1,000 | 1,000 | 1,000 | 2,000 | 1,000 | 1,000 | 7,000 | 1,000 | | 6,000 |
| 2 | BUDGET | Master Plan Update | BUDGET | 40,000 | | | | | | 40,000 | 40,000 | | - |
| 3 | BUDGET | Firewall Upgrade | BUDGET | 6,000 | | | | | | 6,000 | 6,000 | | - |
| 4 | BUDGET | Copy Machine Replacement | BUDGET | 16,000 | | | | | | 16,000 | 16,000 | | - |
| 5 | BUDGET | Air Conditioning Unit Replacement | BUDGET | 12,000 | | | | | | 12,000 | 12,000 | | - |
| 6 | PLANNED | Server Replacement | PLANNED 2023 | | 12,000 | | | | 12,000 | 24,000 | | 12,000 | 12,000 |
| 7 | PLANNED | Roof Replacement 2023 (per inspection report) | PLANNED 2024 | | | 75,000 | | | | 75,000 | | | 75,000 |
| TOTAL ADMINISTRATION/CITY HALL | | | | 75,000 | 13,000 | 76,000 | 2,000 | 1,000 | 13,000 | 180,000 | 75,000 | 12,000 | 93,000 |
| 8 | BUDGET | PC Replacements | BUDGET | 3,000 | 1,000 | 1,000 | 1,000 | 2,000 | 1,000 | 9,000 | 3,000 | 1,000 | 5,000 |
| 9 | BUDGET | Body Cams & Tasers | BUDGET | 37,900 | 26,860 | 29,300 | 26,860 | 26,860 | 29,300 | 177,080 | 147,780 | | 29,300 |
| 10 | BUDGET | In Car Video System | BUDGET | 8,920 | 8,920 | 8,920 | 8,920 | 8,920 | | 44,600 | 44,600 | | - |
| 11 | BUDGET | Copy Machine Replacement | BUDGET | 6,500 | | | | | | 6,500 | 6,500 | | - |
| 12 | PLANNED | Breathing Apparatus | PLANNED 2023 | | 90,000 | | | | | 90,000 | 90,000 | | - |
| TOTAL PUBLIC SAFETY | | | | 56,320 | 126,780 | 39,220 | 36,780 | 37,780 | 30,300 | 327,180 | 291,880 | 1,000 | 34,300 |
| 13 | BUDGET | Streetlight LED Replacement | BUDGET | 65,000 | | | | | | 65,000 | 65,000 | | - |
| 14 | BUDGET | PC Replacements | BUDGET | 2,000 | 1,000 | | 1,000 | 1,000 | | 5,000 | 2,000 | | 3,000 |
| TOTAL DEPARTMENT OF PUBLIC WORKS | | | | 67,000 | 1,000 | - | 1,000 | 1,000 | - | 70,000 | 67,000 | - | 3,000 |
| 15 | BUDGET | HVAC Improvements | BUDGET | 20,000 | | 20,000 | | 10,000 | | 50,000 | 20,000 | 20,000 | 10,000 |
| 16 | BUDGET | Reynolds Park Outdoor Fitness Area | BUDGET | 130,000 | | - | - | | | 130,000 | 130,000 | | - |
| 17 | BUDGET | PC Replacements | BUDGET | 3,000 | 2,000 | 2,000 | 1,000 | | | 8,000 | 3,000 | | 5,000 |
| 18 | BUDGET | Burton Park Infield | BUDGET | 55,000 | | | | | | 55,000 | 55,000 | | - |
| 19 | PLANNED | Reynolds Park Fitness Shade | PLANNED 2023 | | 37,000 | | | | | 37,000 | 37,000 | | - |
| 20 | PLANNED | Reynolds Park Pavilion Shade | PLANNED 2023 | | 30,000 | | | | | 30,000 | 30,000 | | - |
| 21 | PLANNED | Elgin Park Playground Equipment | PLANNED 2024 | | | 123,000 | | | | 123,000 | 32,950 | | 90,050 |
| 22 | PLANNED | Men's Club Field Improvements | PLANNED 2024 | | | 120,000 | | | | 120,000 | 63,771 | 56,229 | - |
| 23 | PLANNED | Security Cameras Recreation Center & Pool | PLANNED 2024 | | | 35,000 | | | | 35,000 | | 35,000 | - |
| 24 | PLANNED | Tennis Court Rehabilitation 11 Mile/ Huntington | PLANNED 2025 | | | | 245,000 | | | 245,000 | | 118,271 | 126,729 |
| 25 | PLANNED | Park Security Cameras | PLANNED 2025 | | | | 35,000 | | | 35,000 | | 17,500 | 17,500 |
| 26 | PLANNED | Tennis Court Rehabilitation Recreation | PLANNED 2026 | | | | | 260,000 | | 260,000 | | | 260,000 |
| 27 | PLANNED | 11 Mile Park Update | PLANNED 2027 | | | | | | 175,000 | 175,000 | | | 175,000 |
| TOTAL RECREATION CENTER | | | | 208,000 | 69,000 | 300,000 | 281,000 | 270,000 | 175,000 | 1,303,000 | 371,721 | 247,000 | 684,279 |
| 28 | BUDGET | Technology Improvements | BUDGET | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 30,000 | 10,000 | 5,000 | 15,000 |
| 29 | PLANNED | HVAC Replacement Rear North | PLANNED 2023 | | 45,000 | | | | | 45,000 | 45,000 | | - |
| 30 | PLANNED | HVAC Improvements | PLANNED 2023 | | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 50,000 | 10,000 | 10,000 | 30,000 |
| TOTAL LIBRARY | | | | 5,000 | 60,000 | 15,000 | 15,000 | 15,000 | 15,000 | 125,000 | 65,000 | 15,000 | 45,000 |
| TOTAL | | | | 411,320 | 269,780 | 430,220 | 335,780 | 324,780 | 233,300 | 2,005,180 | 870,601 | 275,000 | 859,579 |

SIX YEAR CAPITAL IMPROVEMENT PROGRAM - ALL FUNDS

| STATUS | PROJECT DESCRIPTION | PROJECTED YEAR | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---------|---|-------------------|-----------|-----------|-----------|---------|---------|---------|------------|
| | | | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | OUTLAY |
| BUDGET | PC Replacements | BUDGET | 1,000 | 1,000 | 1,000 | 2,000 | 1,000 | 1,000 | 7,000 |
| BUDGET | Master Plan Update | BUDGET | 40,000 | | | | | | 40,000 |
| BUDGET | Firewall Upgrade | BUDGET | 6,000 | | | | | | 6,000 |
| BUDGET | Copy Machine Replacement | BUDGET | 16,000 | | | | | | 16,000 |
| BUDGET | Air Conditioning Unit Replacement | BUDGET | 12,000 | | | | | | 12,000 |
| BUDGET | PC Replacements | BUDGET | 3,000 | 1,000 | 1,000 | 1,000 | 2,000 | 1,000 | 9,000 |
| BUDGET | Body Cams & Tasers | BUDGET | 37,900 | 26,860 | 29,300 | 26,860 | 26,860 | 29,300 | 177,080 |
| BUDGET | In Car Video System | BUDGET | 8,920 | 8,920 | 8,920 | 8,920 | 8,920 | | 44,600 |
| BUDGET | Copy Machine Replacement | BUDGET | 6,500 | | | | | | 6,500 |
| BUDGET | Streetlight LED Replacement | BUDGET | 65,000 | | | | | | 65,000 |
| BUDGET | PC Replacements | BUDGET | 2,000 | 1,000 | | 1,000 | 1,000 | | 5,000 |
| BUDGET | HVAC Improvements | BUDGET | 20,000 | | 20,000 | | 10,000 | | 50,000 |
| BUDGET | Reynolds Park Outdoor Fitness Area | BUDGET | 130,000 | | 0 | 0 | | | 130,000 |
| BUDGET | PC Replacements | BUDGET | 3,000 | 2,000 | 2,000 | 1,000 | | | 8,000 |
| BUDGET | Burton Park Infield | BUDGET | 55,000 | | | | | | 55,000 |
| BUDGET | Technology Improvements | BUDGET | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 30,000 |
| BUDGET | Sewer Lining Program | BUDGET | 250,000 | 250,000 | | | | | 500,000 |
| BUDGET | Pavement Resurfacing Borgman- Henley to Scotia | BUDGET | 129,920 | | | | | | 129,920 |
| BUDGET | Pavement Resurfacing Balfour- Coolidge to Henley | BUDGET | 183,070 | | | | | | 183,070 |
| BUDGET | Pavement Resurfacing Henley- Roycourt to Ludlow | BUDGET | 82,680 | | | | | | 82,680 |
| BUDGET | Pavement Resurfacing Lincoln- Coolidge to Allor | BUDGET | 41,340 | | | | | | 41,340 |
| BUDGET | Pavement Resurfacing Allor- Lincoln to Elgin | BUDGET | 47,240 | | | | | | 47,240 |
| BUDGET | Pavement Resurfacing Borgman- Coolidge to Berkley | BUDGET | 76,770 | | | | | | 76,770 |
| BUDGET | Pavement Resurfacing Huntington- Borgman to 11 Mile | BUDGET | 106,300 | | | | | | 106,300 |
| BUDGET | Pavement Resurfacing Borgman- Wyoming to Huntington | BUDGET | 82,680 | | | | | | 82,680 |
| BUDGET | Sewer Pipe Bursting | BUDGET | 1,500,000 | 1,500,000 | 3,000,000 | | | | 6,000,000 |
| BUDGET | Sewer Pipe Replacement | BUDGET | 2,500,000 | 2,761,370 | | | | | 5,261,370 |
| BUDGET | Road Replacement Kingston- Newport to Wyoming | BUDGET | 1,017,820 | | | | | | 1,017,820 |
| BUDGET | Road Replacement Lasalle- Henley to Terminus | BUDGET | 471,340 | | | | | | 471,340 |
| BUDGET | Road Replacement Lasalle- Berley to Henley | BUDGET | 453,070 | | | | | | 453,070 |
| PLANNED | HVAC Replacement Rear North | PLANNED 2023 | | 45,000 | | | | | 45,000 |
| PLANNED | Road Heavy Maintenance | PLANNED 2023 | | 305,500 | 305,500 | 620,500 | 305,500 | 305,500 | 1,842,500 |
| PLANNED | Server Replacement | PLANNED 2023 | | 12,000 | | | | 12,000 | 24,000 |
| PLANNED | Breathing Apparatus | PLANNED 2023 | | 90,000 | | | | | 90,000 |
| PLANNED | Reynolds Park Fitness Shade | PLANNED 2023 | | 37,000 | | | | | 37,000 |
| PLANNED | Reynolds Park Pavilion Shade | PLANNED 2023 | | 30,000 | | | | | 30,000 |
| PLANNED | HVAC Improvements | PLANNED 2023 | | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 50,000 |
| PLANNED | Roof Replacement 2023 (per inspection report) | PLANNED 2024 | | | 75,000 | | | | 75,000 |
| PLANNED | Elgin Park Playground Equipment | PLANNED 2024 | | | 123,000 | | | | 123,000 |
| PLANNED | Men's Club Field Improvements | PLANNED 2024 | | | 120,000 | | | | 120,000 |
| PLANNED | Security Cameras Recreation Center & Pool | PLANNED 2024 | | | 35,000 | | | | 35,000 |
| PLANNED | Tennis Court Rehabilitation 11 Mile/ Huntington | PLANNED 2025 | | | | 245,000 | | | 245,000 |
| PLANNED | Park Security Cameras | PLANNED 2025 | | | | 35,000 | | | 35,000 |
| PLANNED | Tennis Court Rehabilitation Recreation | PLANNED 2026 | | | | | 260,000 | | 260,000 |
| PLANNED | 11 Mile Park Update | PLANNED 2027 | | | | | | 175,000 | 175,000 |
| TOTAL | | | 7,353,550 | 5,086,650 | 3,735,720 | 956,280 | 630,280 | 538,800 | 18,301,280 |

CAPITAL PLANNING PURCHASES 2021-22

Desktop PC Replacements - The City has 9 devices scheduled for replacement this year. Windows 7 operating system is no longer supported since January 2020. All computers that are everyday use have now been upgraded. We are now updating the remaining PC's throughout the City.

Master Plan Update- \$40,000 is budgeted for an update of the Master Plan. The update is underway in the current year and will be wrapped up in the 2021-22 budget year. As part of the Redevelopment Ready City Program, we will receive a grant in the amount of \$30,000 to offset the cost of the update.

Streetlight LED Conversion - \$65,000 is budgeted to convert City streetlights to LED bulbs. The more efficient LED bulbs will save the City approximately \$14,600 per year in energy costs. This gives a payback of approximately four and a half years.

HVAC Improvements- The Gillham Recreation Center has had more frequent repairs needed recently to heat exchangers and ducts. This budget item is a reserve for potential repairs or improvements to the system.

Burton Park Infield - For decades after the redesign of the BCP park, the infields at Burton Baseball diamonds have suffered from poor fill. The soil mix used in the building of the fields has not been good and has not held up to the heavy use. There have been numerous injuries, and complaints brought by users that stones and uneven ground make the ballfields difficult to use. The Rec Department have determined that it is time to scarify the surface and bring in fill that is constant new standards for use of publicly operated ballfields. Private donations will be solicited for this project.

Firewall Upgrade- The City firewall need to be updates at a cost of \$6,000. This will allow us to better utilize internet speed as well as ensure security.

Copy Machine Replacements- Copy machines are budget to be replaced at City Hall and Public Safety in the amounts of \$16,000 and \$6,500 respectively. Both machines are well passed their useful lives and are breaking down frequently. We currently only have one color copy machine in the City at the Library. The new City Hall machine will be a high-speed color copier used for large printings such as agendas.

CAPITAL PLANNING JUSTIFICATION 2021-22 CONT.....

Scout Car Cameras- The Public Safety Department is requesting funds to replace six (6) ten (10) year old scout car cameras. Updated cameras available through Axon will have improved image quality. All video is stored on Axon servers. The price is \$8,920 per year for five years and includes all installation, training, setup, and full warranty. After five years all equipment will be upgraded to new cameras.

Body Cameras & Tasers- Along with the scout car cameras above, Axon also provides tasers and body cams. Body cameras are expensive, but the Public Safety Department believes it is the time to invest in this. The Axon body cameras automatically turn on any time a weapon or taser is removed from its holder. All videos will be stored on Axon servers and available on demand. The price is \$37,880 for year one and then \$26,860 each year. All equipment is fully warrantied at all times. Every third year all body cams will be replaced and upgraded as part of the ongoing cost.

City Hall Compressor Replacement- The air conditioning unit at City Hall had multiple breakdowns last summer. The main reason for the breakdowns is that the unit is low on coolant. This unit uses R22 coolant which is no longer available due to its harmful effects on the environment. A new energy efficient unit has been quoted at \$12,000.

Reynolds Park Fitness Area- Upgrades are planned for Reynolds Park including senior exercise equipment, landscaping, accessible path, and benches. \$130,000 is budget for this project and that will be offset by Men's Club sponsorship in the amount of \$40,000.

SANITATION FUND - 515

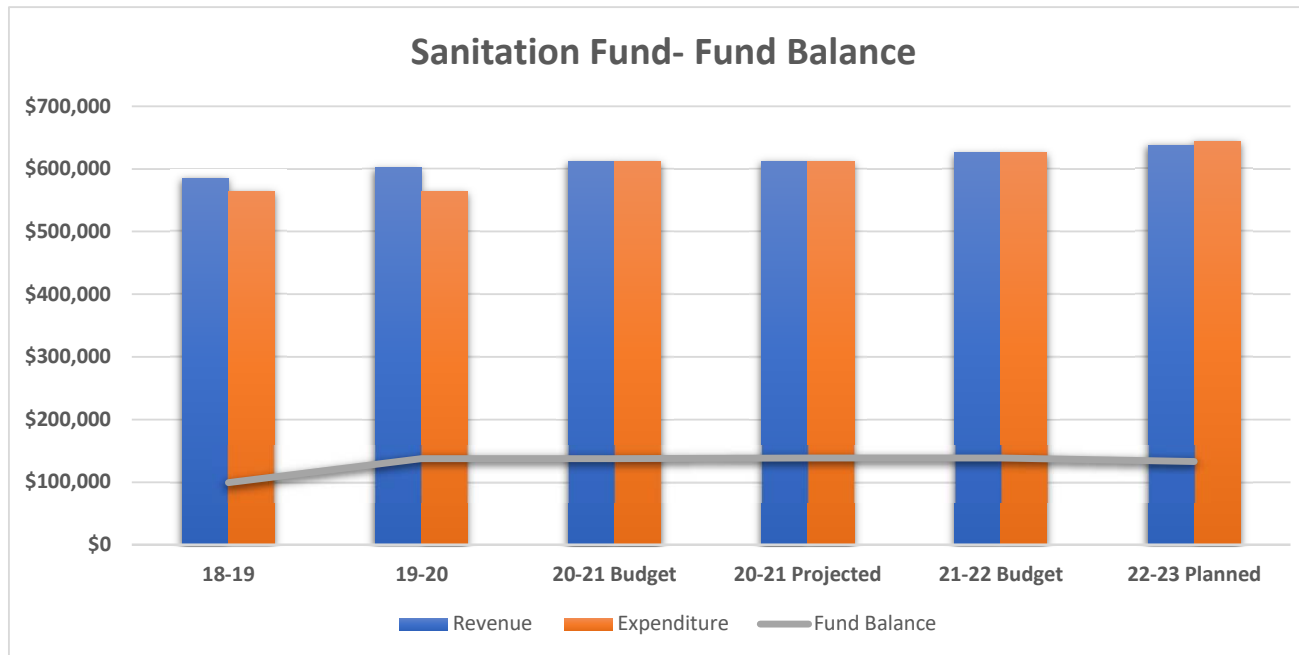
- PURPOSE** - The Sanitation Fund is used, primarily, to record the operations of environmental services including recycling, yard waste and landfill material collection, processing, and disposal.
- CHARACTER** - The Sanitation Fund is supported by a sanitation millage and is therefore classified as a special revenue fund.
- DISTINGUISHING FEATURES** - A Sanitation Fund can be found in any local unit of government. It is used to record the revenues and expenditures for the operation of a sanitation system

GOALS - SANITATION AND RECYCLING SUSTAINABILITY

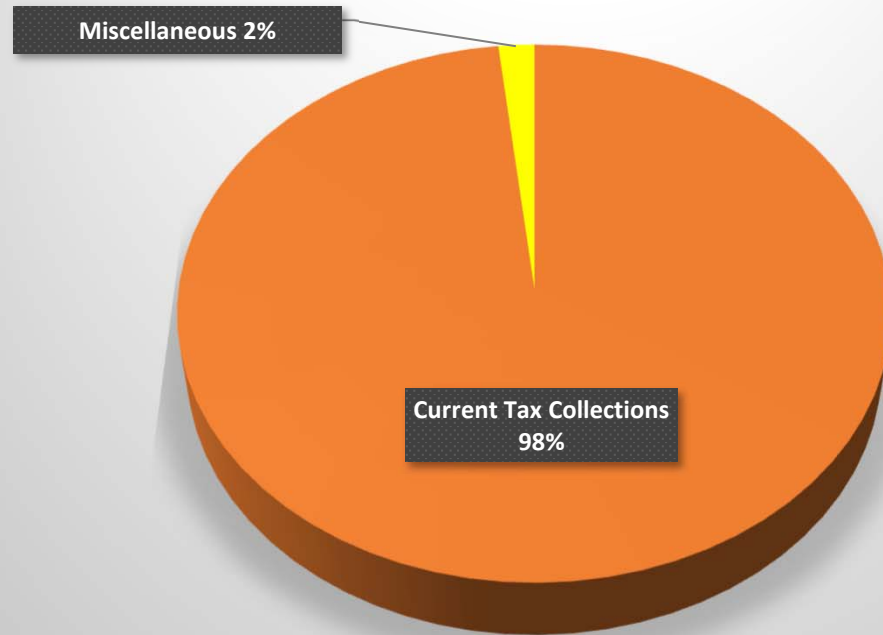
Increase recycling percentage by 3% (by weight) over 2020, including scrap metal tonnage and yard waste. Increase recycling participation by residents from 85% to 88%, as measured by trash hauler=s count. Decrease trash tonnage by 3% compared to 2020. Expand semi-annual recycling drive to include household hazardous waste, in addition to scrap metal, electronics, and shredding. Continue to improve trash haulers performance, with respect to complete and on-time pickup.

**Statement of Revenues, Expenditures, and Changes in Fund Balance
Sanitation Fund**

| Description | Actual 2018-2019 | Actual 2019-2020 | Budget 2020-2021 | Projected 2020-2021 | Budget 2021-2022 | Planned 2022-2023 |
|--|-----------------------------|-----------------------------|-----------------------------|--------------------------------|-----------------------------|------------------------------|
| Revenues | 584,674 | 602,000 | 612,210 | 612,510 | 625,880 | 638,180 |
| Expenditures | 564,227 | 564,042 | 612,210 | 611,390 | 625,880 | 643,430 |
| Revenues over (under) Expenditures | 20,447 | 37,958 | - | 1,120 | - | (5,250) |
| Beginning Fund Balance | 78,993 | 99,440 | 137,398 | 137,378 | 138,498 | 138,498 |
| Ending Fund Balance | 99,440 | 137,398 | 137,398 | 138,498 | 138,498 | 133,248 |
| Fund Balance as Percent of Expenditures | 18% | 24% | 22% | 23% | 22% | 21% |

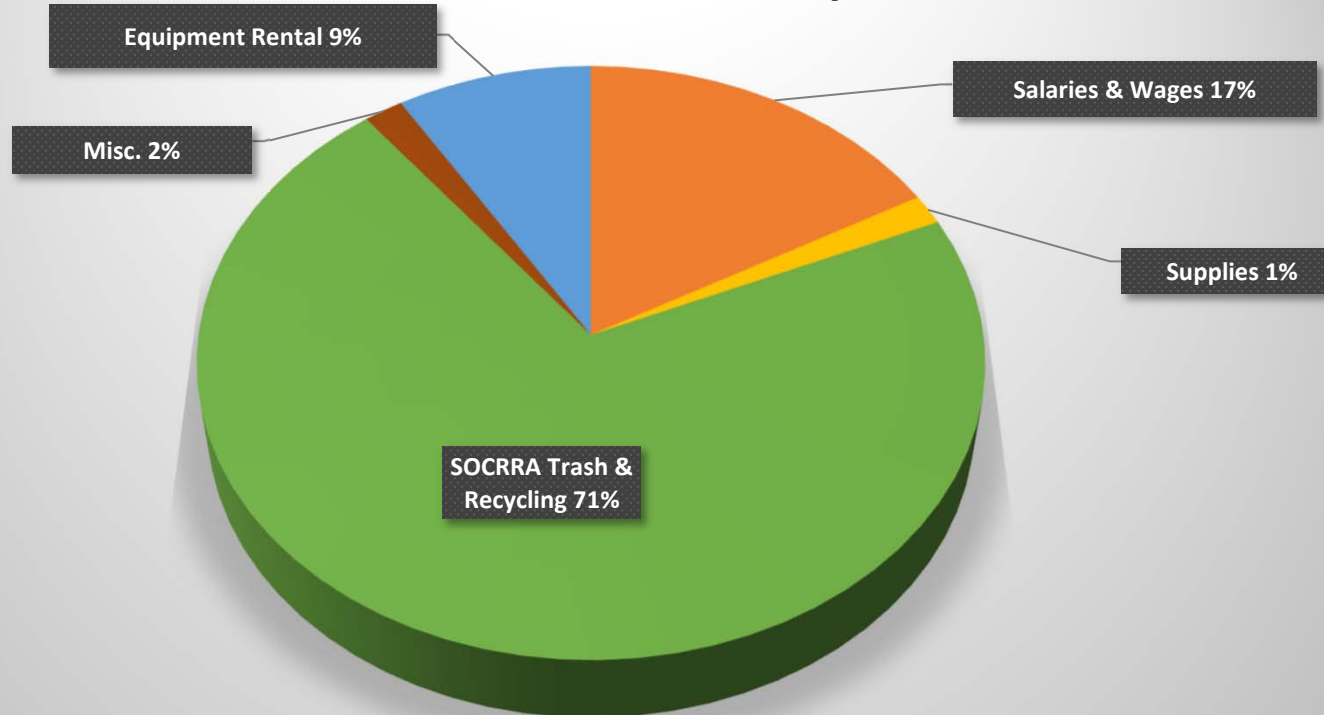


Where Sanitation Fund Money Comes From



| Description | Actual 2019-2020 | Budget 2020-2021 | Projected 2020-2021 | Budget 2021-2022 | Planned 2022-2023 |
|---------------------------------|---------------------|---------------------|------------------------|---------------------|----------------------|
| Current Tax Collections | \$585,339 | \$599,760 | \$601,410 | \$614,780 | \$627,080 |
| Miscellaneous | \$16,660 | \$12,450 | \$11,100 | \$11,100 | \$11,100 |
| Appropriation Fund Balance | | | | | \$5,250 |
| Sanitation Revenue Total | \$601,999 | \$612,210 | \$612,510 | \$625,880 | \$643,430 |

Where Sanitation Fund Money Goes



| Description | Actual 2019-2020 | Budget 2020-2021 | Projected 2020-2021 | Budget 2021-2022 | Planned 2022-2023 |
|--------------------------------------|---------------------|---------------------|------------------------|---------------------|----------------------|
| Salaries & Wages | \$80,202 | \$101,940 | \$100,230 | \$105,580 | \$107,660 |
| Supplies | \$10,149 | \$9,900 | \$9,900 | \$10,150 | \$10,600 |
| SOCRRRA Trash & Recycling | \$417,245 | \$437,400 | \$432,000 | \$444,050 | \$453,270 |
| Miscellaneous | \$6,445 | \$12,970 | \$9,260 | \$11,100 | \$11,900 |
| Equipment Rental | \$50,000 | \$50,000 | \$60,000 | \$55,000 | \$60,000 |
| Sanitation Expenditures Total | \$564,041 | \$612,210 | \$611,390 | \$625,880 | \$643,430 |

| ACCOUNT # | DESCRIPTION | 2019-20 ACTUAL | JUNE 2021 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|-------------------------|---------------------------------|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| SANITATION - 515 | | | | | | | | |
| 000 | REVENUE | | | | | | | |
| 403000 | CURRENT TAX COLLECTIONS | 585,339 | 601,410 | 599,760 | 614,780 | 2.50% | 15,020 | 627,080 |
| 573000 | STATE REVENUE SHARING- LCSA PPT | 646 | 600 | 450 | 600 | 33.33% | 150 | 600 |
| 664000 | INVESTMENT INCOME | 9,666 | 3,500 | 4,000 | 3,500 | -12.50% | (500) | 3,500 |
| 695000 | MISCELLANEOUS | 6,348 | 7,000 | 8,000 | 7,000 | -12.50% | (1,000) | 7,000 |
| 979395 | APPROPRIATION FUND BALANCE | - | - | | - | 0.00% | - | 5,250 |
| | | 601,999 | 612,510 | 612,210 | 625,880 | 2.23% | 13,670 | 643,430 |

SANITATION FUND - 515

REVENUES- 000

| | | |
|-----------------------|--|----------------|
| 403.000 | CURRENT TAX REVENUE | 614,780 |
| 573.000 | STATE REVENUE SHARING- LCSA Payment from State for personal property tax loss | 600 |
| 664.000 | INTEREST EARNINGS | 3,500 |
| 695.000 | MISCELLANEOUS Includes proceeds from the scrap metal drop off and trash carts | 7,000 |
| CATEGORY TOTAL | | 625,880 |

| ACCOUNT # | DESCRIPTION | 2019-20 ACTUAL | JUNE 2021 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|-------------------------|---------------------------------|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| SANITATION - 515 | | | | | | | | |
| 515 EXPENDITURE | | | | | | | | |
| 702000 | SALARIES | 10,695 | 14,500 | 16,140 | 16,170 | 0.19% | 30 | 16,540 |
| 706000 | WAGES | 34,498 | 42,950 | 42,950 | 44,540 | 3.70% | 1,590 | 45,510 |
| 715000 | SOCIAL SECURITY | 3,489 | 4,500 | 4,520 | 4,640 | 2.65% | 120 | 4,750 |
| 716000 | HOSPITALIZATION/ OPTICAL | 11,868 | 14,650 | 14,650 | 15,080 | 2.94% | 430 | 15,350 |
| 718000 | RETIREMENT | 14,125 | 15,930 | 15,930 | 17,070 | 7.16% | 1,140 | 17,370 |
| 719000 | DENTAL | 774 | 1,100 | 1,150 | 1,200 | 4.35% | 50 | 1,200 |
| 724000 | BENEFITS | 4,753 | 6,600 | 6,600 | 6,880 | 4.24% | 280 | 6,940 |
| 751000 | SUPPLIES - GAS AND OIL | 3,571 | 4,400 | 4,400 | 4,150 | -5.68% | (250) | 4,600 |
| 756000 | SUPPLIES - OPERATING | 6,578 | 5,500 | 5,500 | 6,000 | 9.09% | 500 | 6,000 |
| 802000 | PROFESSIONAL SERVICES | 417,245 | 432,000 | 437,400 | 444,050 | 1.52% | 6,650 | 453,270 |
| 853000 | COMMUNICATIONS - TELEPHONE | 687 | 650 | 910 | 700 | -23.08% | (210) | 700 |
| 860000 | CONFERENCES AND WORKSHOPS | - | 300 | 300 | 300 | 0.00% | - | 300 |
| 860001 | MEMBERSHIPS & DUES | 200 | 200 | 200 | 200 | 0.00% | - | 200 |
| 880000 | COMMUNITY PROMOTION | 967 | 3,000 | 2,400 | 2,400 | 0.00% | - | 2,500 |
| 920000 | PUBLIC UTILITIES | 1,395 | 1,500 | 1,850 | 1,500 | -18.92% | (350) | 1,500 |
| 931000 | MAINTENANCE - BUILDING | 1,426 | 1,500 | 4,500 | 4,000 | -11.11% | (500) | 4,000 |
| 934000 | MAINTENANCE - DATA PROCESSING | 1,670 | 2,110 | 2,110 | 2,000 | -5.21% | (110) | 2,000 |
| 940000 | EQUIPMENT RENTAL | 50,000 | 60,000 | 50,000 | 55,000 | 10.00% | 5,000 | 60,000 |
| 956000 | MISCELLANEOUS | 100 | - | 700 | - | -100.00% | (700) | 700 |
| 965101 | TRANSFER TO GF (ADMINISTRATION) | - | - | - | - | 0.00% | - | - |
| Total | | 564,041 | 611,390 | 612,210 | 625,880 | 2.23% | 13,670 | 643,430 |

EXPENDITUES- 500

| | | |
|---------|---|---------|
| 702.000 | SALARIES Includes partial salary for the City Manager and Finance Director. | 16,170 |
| 706.000 | WAGES- HOURLY Includes wages for full-time city employees engaged in the non-contractual hauling of debris and the vacuuming and collection of fall leaves. | 44,540 |
| 715-724 | BENEFITS- ALL EMPLOYEES | 44,870 |
| 751.000 | SUPPLIES- GAS AND OIL Fuel for leaf trucks | 4,150 |
| 756.000 | SUPPLIES- OPERATING Recycling/trash containers in all outdoor and indoor public venues. Purchase of solid waste containers for residential use (reimbursed in sanitation revenue). | 6,000 |
| 802.000 | PROFESSIONAL SERVICES SOCRRA -recycling, landfill waste, yard waste & chipping contracts. Covers collection, disposal and processing of recycling, yard waste, refuse, household waste, electronics, and chipping. Also includes MRF renovation surcharge (\$0.73/household/month). Disposal Costs (other) Waste oil and incidentals. Solid waste disposal is incorporated into the SOCRRA bi-monthly fee. Leaf Hauling Ferndale DPW Contract \$9,800. Other hauling outside of the Ferndale contract \$10,000 | 444,050 |

EXPENDITUES- 500 CONT....

| | | |
|---------|---|----------------|
| 853.000 | COMMUNICATIONS- TELEPHONE Share of telephone expense. | 700 |
| 860.000 | CONFERENCES AND WORKSHOPS Meetings, meals, & transportation. Michigan Recycling Coalition conference (in state). | 300 |
| 860.001 | MEMBERSHIPS & DUES | 200 |
| 880.000 | COMMUNITY PROMOTION Materials used to increase recycling, increase solid waste diversion and expand yard waste awareness and augment SOCRRA's branding and education program related to the cart roll-out in the other SOCRRA communities | 2,400 |
| 920.000 | PUBLIC UTILITIES Joint operating expense with DPW. | 1,500 |
| 931.000 | MAINTENENACE- BUILDING Joint operating expense with DPW. | 4,000 |
| 934.000 | MAINTENANCE- DATE PROCESSING Joint operating expense with DPW. | 2,000 |
| 940.000 | EQUIPMENT RENTAL | 55,000 |
| | TOTAL | 625,880 |

WATER FUND

PURPOSE -

The Water Fund is used to record the operations of the water system.

CHARACTER -

The Water Fund is a self-supporting fund which does business with individuals and firms outside the local unit departments and is, therefore, classified as an enterprise fund.

DISTINGUISHING FEATURES -

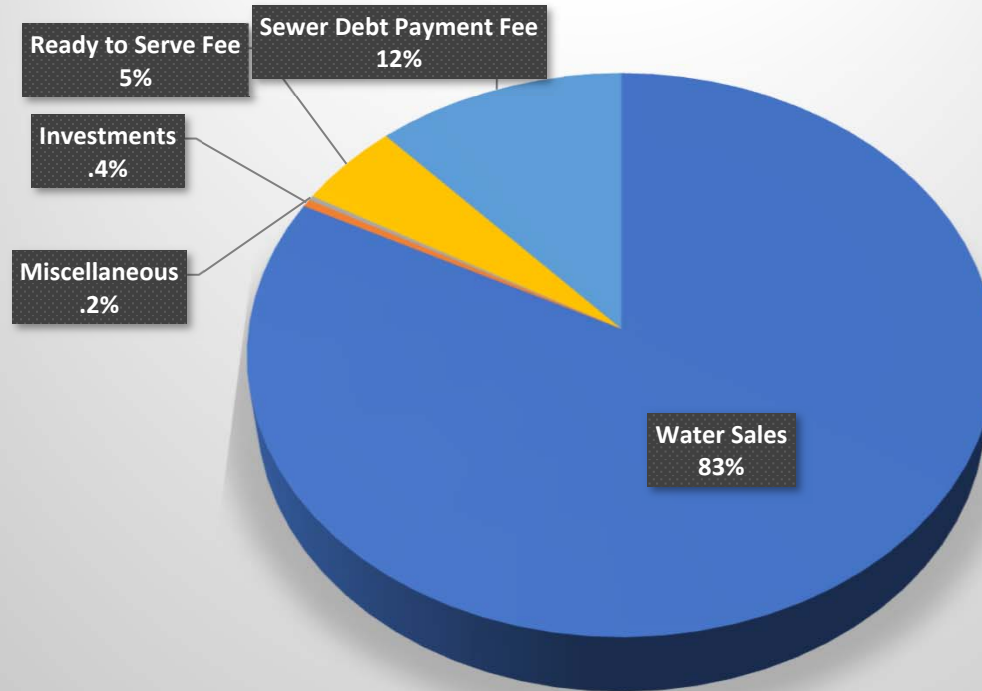
A Water Fund is found in most local units of government. The fund is used to record the revenues and expenditures related to the operation of the water system. Fixed assets are recorded within the fund, and depreciation is charged.

GOALS -

Maintain and repair water mains, hydrants, catch basins, and sewer lines. Support installation of rain gardens in park projects. Phase in radio frequency-read meters in a five-year plan, so that meter replacement in the future is also phased as they age and starting with undesirable brass meters. Comply with DEQ regulations on water testing and lead service line reporting.

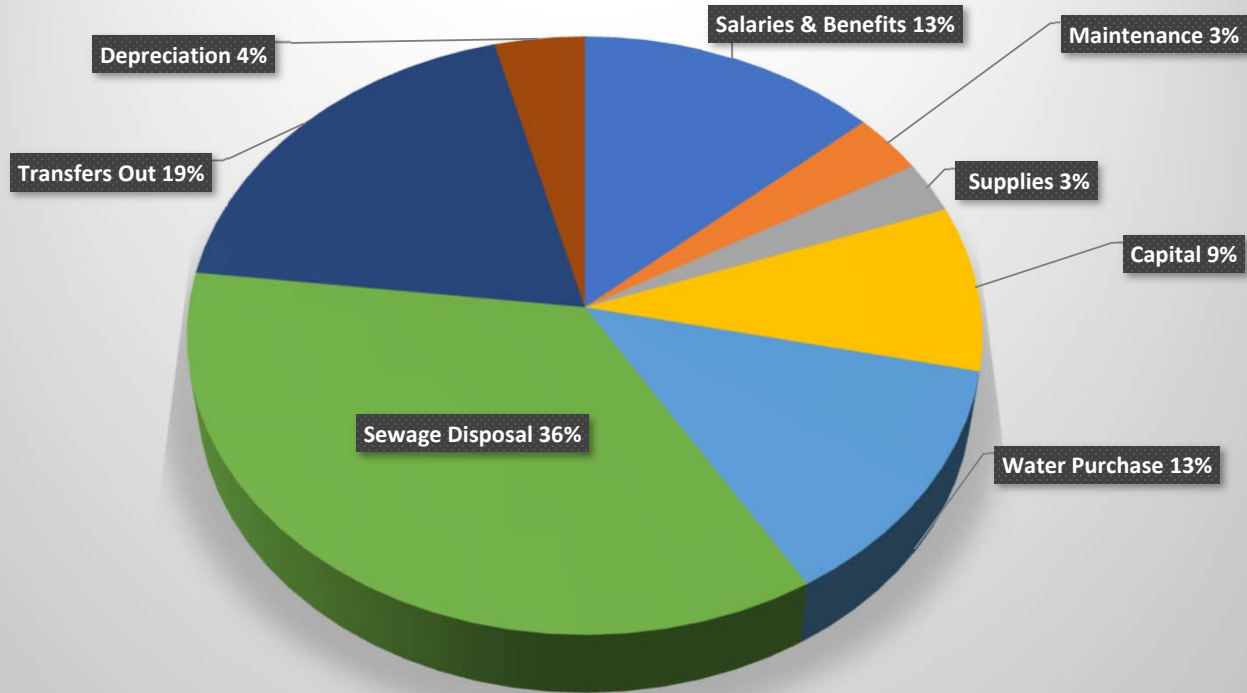
The Water Department has continued replacing the water meters with new meters on an as needed basis. The new meters have no moveable parts and carry a 20-year warranty.

Where Water & Sewer Fund Money Comes From



| Description | Actual 2019-2020 | Budget 2020-2021 | Projected 2020-2021 | Budget 2021-2022 | Planned 2022-2023 |
|---------------------------------|---------------------|---------------------|------------------------|---------------------|----------------------|
| Water Sales | \$2,765,313 | \$2,676,000 | \$2,961,000 | \$2,817,500 | \$2,853,910 |
| Investments | \$47,332 | \$15,000 | \$15,000 | \$15,000 | \$14,000 |
| Miscellaneous | \$9,399 | \$8,500 | \$12,780 | \$8,500 | \$8,500 |
| Ready to Serve Fee | \$168,010 | \$168,230 | \$168,230 | \$168,230 | \$168,230 |
| Sewer Debt Payment Fee | \$114,741 | \$470,000 | \$518,840 | \$403,200 | \$403,200 |
| Transfers In | \$1,024,388 | | | | |
| Appropriation Retained Earnings | | \$27,100 | | | |
| Water Revenue Total | \$4,129,183 | \$3,364,830 | \$3,675,850 | \$3,412,430 | \$3,447,840 |

Where Water & Sewer Fund Money Goes



| Description | Actual 2019-2020 | Budget 2020-2021 | Projected 2020-2021 | Budget 2021-2022 | Planned 2022-2023 |
|---------------------------------|---------------------|---------------------|------------------------|---------------------|----------------------|
| Salaries & Benefits | \$343,499 | \$436,910 | \$434,730 | \$452,700 | \$460,380 |
| Supplies | \$148,514 | \$122,780 | \$97,470 | \$108,790 | \$104,470 |
| Maintenance | \$49,765 | \$93,950 | \$81,400 | \$93,950 | \$93,950 |
| Capital | \$87,152 | \$250,000 | \$250,000 | \$300,000 | \$300,000 |
| Water Purchase | \$390,417 | \$429,140 | \$415,000 | \$436,840 | \$442,570 |
| Sewage Disposal | \$1,151,746 | \$1,172,380 | \$1,172,380 | \$1,194,310 | \$1,218,200 |
| Transfer to GF Admin | \$166,050 | \$186,400 | \$186,400 | \$158,510 | \$161,680 |
| Transfer to Bond Debt Funds | \$184,961 | \$538,270 | \$587,110 | \$484,220 | \$481,590 |
| Depreciation | \$167,926 | \$135,000 | \$165,000 | \$185,000 | \$185,000 |
| Water Expenditures Total | \$2,690,030 | \$3,364,830 | \$3,389,490 | \$3,414,320 | \$3,447,840 |

| ACCOUNT # | DESCRIPTION | 2019-20 ACTUAL | JUNE 2021 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|--|------------------------------------|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| WATER AND SEWER - 592 | | | | | | | | |
| 000 REVENUE | | | | | | | | |
| 626000 | INSTALLATION | 260 | 4,780 | 500 | 500 | 0.00% | - | 500 |
| 642000 | WATER & SEWAGE DISP | 2,743,246 | 2,926,000 | 2,650,000 | 2,782,500 | 5.00% | 132,500 | 2,818,910 |
| 642001 | SEWER BOND REPAYMENT FEE | 114,741 | 518,840 | 470,000 | 403,200 | -14.21% | (66,800) | 403,200 |
| 655000 | PENALTIES | 22,067 | 35,000 | 26,000 | 35,000 | 34.62% | 9,000 | 35,000 |
| 664000 | INVESTMENT INCOME | 47,332 | 15,000 | 15,000 | 15,000 | 0.00% | - | 14,000 |
| 676257 | TRANSFER FROM BUDGET STABILIZATION | 150,000 | - | - | - | 0.00% | - | - |
| 676491 | TRANSFER FROM ROAD DEBT | 712,144 | - | - | - | 0.00% | - | - |
| 676493 | TRANSFER FROM ROAD & SEWER BOND | 162,244 | - | - | - | - | - | - |
| 695000 | MISCELLANEOUS | 9,139 | 8,000 | 8,000 | 8,000 | 0.00% | - | 8,000 |
| 695001 | READY TO SERVE FEE | 168,010 | 168,230 | 168,230 | 168,230 | 0.00% | - | 168,230 |
| 699396 | APPROPRIATION RETAINED EARNINGS | - | - | 27,100 | - | -100.00% | (27,100) | - |
| | Total | 4,129,183 | 3,675,850 | 3,364,830 | 3,412,430 | 1.41% | 47,600 | 3,447,840 |
| NOTE 642.000 Rate increase to fund the Water Fund projected at 0.00% 665.000 Penalty rate 5% | | | | | | | | |

REVENUES - 000

| | | |
|-----------------------|---|------------------|
| 626.000 | INSTALLATION Fees associated with the installation of new water service. | 500 |
| 642.000 | WATER SERVICE Water & Sewage - \$13.25 / 100.25 cu. ft. (unit) No increase from prior year. Based on 21.00 million cu/ft of water. Water consumption increased significantly in prior year. | 2,782,500 |
| 642.001 | SEWER BOND REPAYMENT FEE | 403,200 |
| 655.000 | PENALTIES Penalty rate adjusted to 5.0% as of July 1, 2014 as per budget resolution. | 35,000 |
| 664.000 | INVESTMENT INCOME Investment earnings based upon market interest rates | 15,000 |
| 695.001 | READY TO SERVE FEE Monies will be used to fund sewer lining projects | 168,230 |
| 695.000 | MISCELLANEOUS Sewer Line Warranty program, NSF fees, West Nile funds | 8,000 |
| CATEGORY TOTAL | | 3,412,430 |

| ACCOUNT # | DESCRIPTION | 2019-20 ACTUAL | JUNE 2021 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|------------------------------|---|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| WATER AND SEWER - 592 | | | | | | | | |
| 535 EXPENDITURE | | | | | | | | |
| 702000 | SALARIES/ADMINISTRATION | 63,526 | 51,110 | 57,860 | 57,920 | 0.10% | 60 | 59,220 |
| 706000 | WAGES - HOURLY | 157,297 | 165,770 | 165,770 | 171,650 | 3.55% | 5,880 | 175,440 |
| 715000 | SOCIAL SECURITY | 17,066 | 16,900 | 17,110 | 17,560 | 2.63% | 450 | 17,950 |
| 716000 | HOSPITALIZATION/ OPTICAL | 10,649 | 42,370 | 42,370 | 43,980 | 3.80% | 1,610 | 44,700 |
| 718000 | RETIREMENT | 65,344 | 125,810 | 125,810 | 132,320 | 5.17% | 6,510 | 133,590 |
| 719000 | DENTAL | 3,159 | 3,770 | 3,770 | 4,240 | 12.47% | 470 | 4,240 |
| 724000 | BENEFITS | 26,458 | 29,000 | 24,220 | 25,030 | 3.34% | 810 | 25,240 |
| 727000 | OFFICE SUPPLIES | 737 | 500 | 500 | 500 | 0.00% | - | 500 |
| 751000 | GAS AND OIL | 9,474 | 9,000 | 10,500 | 10,500 | 0.00% | - | 11,000 |
| 756000 | SUPPLIES OPERATING | 117,165 | 55,000 | 55,000 | 53,000 | -3.64% | (2,000) | 50,000 |
| 802000 | PROFESSIONAL SERVICES | 11,805 | 20,000 | 39,250 | 31,820 | -18.93% | (7,430) | 30,000 |
| 853000 | COMMUNICATIONS | 3,292 | 3,500 | 7,560 | 3,500 | -53.70% | (4,060) | 3,500 |
| 860000 | CONFERENCES & WORKSHOPS | | 1,350 | 1,350 | 1,350 | 0.00% | - | 1,350 |
| 860001 | MEMBERSHIPS & DUES | | 1,120 | 1,120 | 1,120 | 0.00% | - | 1,120 |
| 920000 | UTILITIES | 6,041 | 7,000 | 7,500 | 7,000 | -6.67% | (500) | 7,000 |
| 927000 | WATER PURCHASE | 390,417 | 415,000 | 429,140 | 436,840 | 1.79% | 7,700 | 442,570 |
| 929000 | SEWAGE DISPOSAL | 1,151,746 | 1,172,380 | 1,172,380 | 1,194,310 | 1.87% | 21,930 | 1,218,200 |
| 931000 | MAINTENANCE BUILDING | 2,768 | 8,000 | 10,000 | 10,000 | 0.00% | - | 10,000 |
| 934000 | MAINTENANCE- DATA PROCESSING | 15,619 | 15,000 | 16,250 | 16,250 | 0.00% | - | 16,250 |
| 939000 | MAINTENANCE VEHICLE/EQUIP | 375 | 1,500 | 9,500 | 9,500 | 0.00% | - | 9,500 |
| 940000 | EQUIPMENT RENTAL | 30,863 | 56,400 | 56,400 | 56,400 | 0.00% | - | 56,400 |
| 956000 | MISCELLANEOUS | 140 | 500 | 1,800 | 1,800 | 0.00% | - | 1,800 |
| 965101 | TRANSFER TO GF (ADMINISTRATION) | 166,050 | 186,400 | 186,400 | 156,620 | -15.98% | (29,780) | 159,752 |
| 965303 | TRANSFER TO 11 MILE G.O. DEBT BOND FUND | 70,220 | 68,270 | 68,270 | 81,020 | 18.68% | 12,750 | 78,390 |
| 965309 | TRANSFER TO 2020 CAPITAL IMPROVEMENTS FUN | 114,741 | 518,840 | 470,000 | 403,200 | -14.21% | (66,800) | 403,200 |
| 968000 | DEPRECIATION | 167,926 | 165,000 | 135,000 | 185,000 | 37.04% | 50,000 | 185,000 |
| 972000 | CAPITAL OUTLAY - SYSTEM REPLACEMENT | 79,652 | 250,000 | 250,000 | 300,000 | 20.00% | 50,000 | 300,000 |
| 982000 | CAPITAL OUTLAY - EQUIPMENT | 7,500 | - | - | - | 0.00% | - | - |
| 985000 | CAPITAL OUTLAY VEHICLES | - | - | - | - | 0.00% | - | - |
| Total | | 2,690,030 | 3,389,490 | 3,364,830 | 3,412,430 | 1.41% | 47,600 | 3,445,912 |

NOTE

927.000 effective 2.0% increase in variable water rate from SOCWA. 2.7% decrease in fixed rate.
929.000 Stable sewage rate based upon agreements with Oakland County Drain's new three year Sewage fee schedule. O.C. costs are on a fixed-rate basis.
972.000 Sewer Lining funded by Ready to Serve Fee
965.309 Debt payment for 2020 Road and Sewer Bonds
965.303 Debt Payment for 11 Mile Road

EXPENDITURES - 535

| | | |
|---------|--|---------|
| 702.000 | SALARIES Includes partial salary for the City Manager, Finance Director, Deputy Finance Director/Deputy Treasurer | 57,920 |
| 706.000 | WAGES – HOURLY Includes wages for city employees engaged in maintaining the water and sewer system in the city; including meter reading and fire hydrant maintenance (as per personnel matrix). Overtime will be kept to a minimum. Water main breaks that can safely wait will not be fixed on overtime. | 171,650 |
| 715-724 | BENEFITS All employees | 223,130 |
| 727.000 | OFFICE SUPPLIES Includes, printing, computer & general office supplies in the DPW office area | 500 |
| 751.000 | GAS & OIL Fuel costs for equipment used to repair water mains and read water meters. | 10,500 |
| 756.000 | SUPPLIES – OPERATING Tools and materials used in repair of the water and sewer system. Includes such items as meters, hydrant parts, topsoil, sand, sod and patching material for returning areas impacted by water breaks to their original state. | 53,000 |
| 802.000 | PROFESSIONAL SERVICES includes such items as system repairs, cross connection inspection program, infra-red asphalt repair related to road restoration of areas impacted by water breaks. Other services as performed by others. The City most likely will begin to utilize additional outside expert advice on sewer repair and water line work. Additionally, the MDEQ is requiring new reporting and testing as per updated State Statute requirements. | 31,820 |

EXPENDITURES - 535 CONT....

| | | |
|---------|--|-----------|
| 853.000 | COMMUNICATION Fund share of telephone and internet costs including IT contract. | 3,500 |
| 860.000 | CONFERENCES AND WORKSHOPS | 1,350 |
| 860.001 | MEMBERSHIPS & DUES | 1,120 |
| 920.000 | UTILITIES | 7,000 |
| 927.000 | WATER PURCHASES The commodity rate is scheduled to be \$16.19 per mcf. SOCWA is now charging a fixed rate component of \$3,508/mo. as part of its billing cycle. Combined together SOCWA cost represents a 2% increase. All area rates have increased significantly based upon changes in the DWSD Billing formula. The rate we pay is determined by SOCWA using system-wide data. | 436,840 |
| 929.000 | SEWAGE DISPOSAL Beginning on 7/1/2015 all sewage billings are based on a flat rate rather than on a unit consumption basis. This rate will be in effect for a period of three years and will not vary. The rate is based upon the average of usage over the past 5 years in the DWSD district. 2% increase expected in 2021-22 | 1,194,310 |
| 931.000 | MAINTENANCE OF BUILDING Cost to water department to maintain shared facility with Public Services Additional painting and building repair included in this budget. | 10,000 |
| 934.000 | MAINTENANCE OF OFFICE EQUIPMENT Cost to water department to maintain shared data processing costs and equipment with public services. | 16,250 |

EXPENDITURES - 535 CONT....

| | | |
|-----------------------|--|--------------------------------|
| 939.000 | MAINTENANCE VEHICLES / EQUIPMENT Supplies such as filters, tires, hoses for water department vehicles, specialized equipment for vactor. | 9,500 |
| 940.000 | EQUIPMENT RENTAL As needed for water-main and sewer work for equipment rented from the Equipment fund as per MDOT schedules. | 56,400 |
| 956.000 | MISCELLANEOUS | 1,800 |
| 965.101 | TRANSFER TO GF (ADMINISTRATION) | 156,620 |
| 965-303 | TRANSFER TO 11 MILE G.O. DEBT | 81,020 |
| 965.309 | TRANSFER TO 2020 CAPITAL IMPROVEMENT DEBT FUND Transfer of Sewer Debt Fee revenue to debt service fund. | 403,200 |
| 968.000 | DEPRECIATION | 185,000 |
| 972.000 | CAPITAL OUTLAY- SYSTEM REPLACEMENT Monies from Ready to Serve Fee used for sewer lining program. | 300,000 |
| CATEGORY TOTAL | | <u><u>3,412,430</u></u> |

EQUIPMENT FUND

PURPOSE -

This fund is used to record the acquisition of new equipment or the replacement of old equipment.

CHARACTER -

This is an internal service fund used to record the receipts and expenditures for the acquisition of major equipment only. Revenue is received based on charges to other funds for their use of equipment.

DISTINGUISHING FEATURES -

This fund can be found in any local unit. The life of the fund is limited to the length of time required to acquire the specified equipment

| 2021-22 MOBILE EQUIPMENT SCHEDULE | | | | | | | | | |
|-----------------------------------|--------------------|---|------|-------------------|-----------|-----------|-----------|-----------|-----------|
| YEAR | TYPE | DESCRIPTION | LIFE | REMAINING LIFE | 2021-2022 | 2022-2023 | 2023-2024 | 2024-2025 | 2025-2026 |
| 1995 | Dump | Chevy 7 yd dump w / scraper / spreader / plow | 12 | -14 | | | | 200,000 | |
| 1992 | Compressor | Sullivan - portable air compressor | 15 | -14 | | | | | |
| 1997 | Dump | Chevy 3500 3 yd dump | 12 | -12 | 120,000 | | | | |
| 1989 | Cube | GMC Step Van P-35 | 20 | -12 | 70,000 | | | | |
| 1998 | Dump | Chevy 3 ton dump w/scraper | 12 | -11 | | | | | 200,000 |
| 2000 | Dump | Chevy C-7500 3 ton w/scraper | 12 | -9 | | | | | |
| 1999 | Cube | Chevy G3500 step cube van | 15 | -7 | | | 150,000 | | |
| 2003 | Dump | GMC 7 yd dump w/scraper/salt spreader/plow | 12 | -6 | | | | | |
| 2005 | Pickup | GMC 3/4 ton pickup 4 x 4 w/plow and liftgate | 10 | -6 | 41,000 | | | | |
| 2001 | Sewer Vacuum | Sterling Vactor sewer rodder | 15 | -5 | | | | | |
| 2009 | Bus | Chevy Cargo Express Van | 7 | -5 | | | | | |
| 2006 | Pick-up | GMC 3/4 ton pickup 4 x 4 | 10 | -5 | | 41,000 | | | |
| 2005 | Sweeper | Johnston 3000 street sweeper | 12 | -4 | | | | | |
| 2009 | Passenger Car | Ford Fusion SE public safety | 8 | -4 | | | | | |
| 1998 | Skid steer | JCB Skid steer/Loader | 20 | -3 | | | | | |
| 1998 | Loader | John Deere 544H Loader/ w extension arms | 20 | -3 | | | | | |
| 2004 | Tractor | John Deere Tractor - sweeping broom | 15 | -2 | | | | | |
| 2004 | Tractor | John Deere Tractor - sweeping broom | 15 | -2 | | | | | |
| 2016 | Police Interceptor | Ford Explorer | 4 | -1 | 49,000 | | | | |
| 2016 | Police Interceptor | Ford Explorer | 4 | -1 | 49,000 | | | | |
| 2017 | Police Interceptor | Ford Explorer | 4 | 0 | | 49,000 | | | |
| 2012 | Van | GMC cargo van (camera truck) | 10 | 1 | | | | | |
| 1997 | Fire Truck | Spencer 750 gallon pumper | 25 | 1 | | | 500,000 | | |
| 2012 | Passenger Car | Ford Fusion | 10 | 1 | | | | | |
| 2019 | Police Interceptor | Ford Explorer | 4 | 2 | | | 49,000 | | |
| 2019 | Police Interceptor | Ford Explorer | 4 | 2 | | | 49,000 | | |
| 2020 | Police Interceptor | Ford Explorer | 4 | 3 | | | | 49,000 | |
| 2016 | Pickup | Ford F250 w/lift, plow | 10 | 5 | | | | | |
| 2017 | Pickup | Ford F-250 Crew Cab 3/4 ton pick-up w/ lift | 10 | 6 | | | | | |
| 2019 | Pickup | Ford F-250 Truck | 10 | 8 | | | | | |
| 2014 | Bus | Thomas Bus (freightliner) | 15 | 8 | | | | | |
| 2015 | Dump | Freightliner V-Body Box | 15 | 9 | | | | | |
| 2020 | Van | 2020 Transit Van Recreation | 10 | 9 | | | | | |
| 2016 | Dump | Freightliner 108SD Dump | 15 | 10 | | | | | |
| 2017 | Backhoe | John Deere 410L Tractor Loader / Backhoe | 15 | 11 | | | | | |
| 2018 | Bus | Ford E-450 - Super Duty - SMART | 15 | 12 | | | | | |
| 2021 | Dump | 2021 Freightliner 108SD | 12 | 12 | | | | | |
| 2019 | Dump | Ford F-450 Dump | 15 | 13 | | | | | |
| 2017 | Chipper | Mobark Chipper | 20 | 16 | | | | | |
| 2012 | Fire Truck | Pierce Custom Pumper | 25 | 16 | | | | | |
| 2019 | Hot Box | Hot Box for Asphalt | 20 | 18 | | | | | |

REPLACEMENT SCHEDULED

329,000 90,000 748,000 249,000 200,000

| ACCOUNT # | DESCRIPTION | 2019-20 ACTUAL | JUNE 2021 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|------------------------|-----------------------------------|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| EQUIPMENT - 661 | | | | | | | | |
| 000 REVENUE | | | | | | | | |
| 664000 | INVESTMENT INCOME | 7,904 | 4,200 | 1,610 | 2,500 | 55.28% | 890 | 2,300 |
| 670000 | EQUIPMENT RENTAL | 276,393 | 360,000 | 379,400 | 379,400 | 0.00% | - | 399,900 |
| 673000 | SALE OF EQUIPMENT | (25,712) | 10,080 | 10,000 | 10,000 | 0.00% | - | 5,000 |
| 676101 | TRANSFER FROM GENERAL FUND | 275,000 | 174,160 | 174,160 | 250,000 | 43.55% | 75,840 | 275,000 |
| 695000 | MISCELLANEOUS | 841 | - | 1,500 | - | -100.00% | (1,500) | - |
| 979395 | TRANSFER FROM FUND BALANCE | - | - | - | 29,650 | 100.00% | 29,650 | - |
| | Total | 534,426 | 548,440 | 566,670 | 671,550 | 18.51% | 104,880 | 682,200 |
| 600 EXPENDITURE | | | | | | | | |
| 702000 | SALARIES ADMINISTRATIVE | 9,546 | 11,300 | 12,890 | 12,780 | -0.85% | (110) | 13,070 |
| 706000 | WAGES - HOURLY | 54,019 | 42,400 | 40,630 | 31,310 | -22.94% | (9,320) | 31,980 |
| 715000 | SOCIAL SECURITY | 4,846 | 4,090 | 4,090 | 3,370 | -17.60% | (720) | 3,450 |
| 716000 | HOSPITALIZATION/ OPTICAL | 18,568 | 14,260 | 14,260 | 11,950 | -16.20% | (2,310) | 1,218 |
| 718000 | RETIREMENT | 12,290 | 9,940 | 9,940 | 14,050 | 41.35% | 4,110 | 14,520 |
| 719000 | DENTAL | 1,079 | 1,060 | 1,050 | 870 | -17.14% | (180) | 870 |
| 724000 | BENEFITS | 6,244 | 5,890 | 5,890 | 4,830 | -18.00% | (1,060) | 4,870 |
| 756000 | SUPPLIES - OPERATING | 54,933 | 60,000 | 80,000 | 60,000 | -25.00% | (20,000) | 60,000 |
| 802008 | PROFESSIONAL SERVICE | 3,050 | 5,000 | 5,000 | 5,000 | 0.00% | - | 5,000 |
| 940000 | EQUIPMENT LEASE | 3,140 | 4,680 | 4,700 | 4,700 | 0.00% | - | 4,700 |
| 968000 | DEPRECIATION | 167,760 | 170,000 | 170,000 | 170,000 | 0.00% | - | 170,000 |
| 983000 | CAPITAL OUTLAY EQUIPMENT/VEHICLES | - | 295,000 | 115,160 | 351,500 | 205.23% | 236,340 | 90,000 |
| 995000 | INTEREST/ PRINCIPAL EXPENSE | 2,069 | 2,900 | 41,630 | 1,190 | -97.14% | (40,440) | |
| | Total | 337,544 | 626,520 | 505,240 | 671,550 | 32.92% | 166,310 | 399,678 |

NOTE

Replacement of small dump truck, water van, DPW pick up truck, and two police vehicles. Upgrade radio system.

EQUIPMENT FUND

REVENUES - 000

| | | |
|-----------------------|---|----------------|
| 664.000 | INTEREST INCOME Interest income on total available balance. | 2,500 |
| 670.000 | EQUIPMENT RENTAL Rental income scheduled to be collected from other funds for the rental of equipment. These figures are based on the State regulated equipment rate schedules for contractor equipment. Rental comes from the General Fund, Major and Local Roads, Sanitation Fund, and the Water Fund. | 379,400 |
| 673.000 | SALE OF EQUIPMENT Sale of outdated and used equipment from the equipment fund | 10,000 |
| 676.101 | TRANSFER FROM GENERAL FUND Transfers will be higher for the next few years to pay for equipment purchasing. | 250,000 |
| 695.000 | MISCELLANEOUS | - |
| 979.395 | TRANSFER FROM FUND BALANCE | 29,650 |
| CATEGORY TOTAL | | 671,550 |

EXPENDITURES -600

| | | |
|----------|--|---------|
| 702.000 | WAGES – SALARIED Portion of Finance Department salary. | 12,780 |
| 706.000 | WAGES – HOURLY Wages for mechanics (as per personnel matrix). | 31,310 |
| 715 -724 | BENEFITS | 35,070 |
| 756.000 | SUPPLIES – OPERATING All parts and equipment for the maintenance of all city vehicles and other small equipment purchases. | 60,000 |
| 802.008 | PROFESSIONAL SERVICES Cost of professional services for storage, etc. installment loan financing costs. | 5,000 |
| 940.000 | EQUIPMENT LEASE Lease of one Public Safety administrative vehicle. | 4,700 |
| 968.000 | DEPRECIATION Per equipment fund vehicle replacement schedule. | 170,000 |
| 983.000 | CAPITAL OUTLAY EQUIPMENT/ VEHICLES Replacement of small the following: Small Dump Truck: \$120,000 Water Van: \$70,000 DPW Pickup: \$41,000 (2) Police Vehicles: \$98,000 DPW Radio Upgrade \$22,500 | 351,500 |
| 995.000 | INTEREST/ PRINCIPAL EXPENSE Cost of installment purchase loans. Amount represents the interest on patrol vehicles and chipper. | 1,190 |

CATEGORY TOTAL

671,550

POST RETIREMENTS BENEFIT FUND - 734

INTERNAL SERVICE FUND

PURPOSE -

These funds are utilized for the recording of expenses related to either health care or retirement issues. The City of Huntington Woods is actively working on programs through MERS to fund the legacy costs we have and have taken major steps to begin the process of reducing health care costs moving forward.

CHARACTER -

This is an intergovernmental service fund and receives the preponderance of its revenue from transfers made by other funds.

DISTINGUISHING FEATURES -

This fund can be found in any local unit. The life of the fund is generally unlimited. Balances roll from year to year and serve as a budget stabilization tool. The goal is to place monies aside for legacy costs

| ACCOUNT # | DESCRIPTION | 2019-20 ACTUAL | JUNE 2021 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|--------------------------------------|-------------------------------------|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| POST RETIREMENT BENEFITS- 734 | | | | | | | | |
| 000 REVENUE | | | | | | | | |
| 664000 | INTEREST EARNINGS | 25,291 | 8,000 | 13,000 | 6,000 | -53.85% | (7,000) | 6,000 |
| 676101 | GENERAL FUND CONTRIBUTION CURRENT | 406,960 | 367,960 | 367,960 | 373,810 | 1.59% | 5,850 | 380,550 |
| 676734 | DEPARTMENTAL CHARGES OPEB | 171,386 | 169,500 | 169,500 | 173,360 | 2.28% | 3,860 | 176,830 |
| 676735 | GENERAL FUND CONTRIBUTION LIABILITY | - | 250,000 | 250,000 | 250,000 | 0.00% | - | 250,000 |
| 695000 | MISCELLANEOUS | - | - | - | - | 0.00% | - | - |
| 979395 | APPROPRIATION FUND BALANCE | - | - | - | - | 0.00% | - | - |
| Total | | 603,637 | 795,460 | 800,460 | 803,170 | 0.34% | 2,710 | 813,380 |
| 700 EXPENDITURE | | | | | | | | |
| 702000 | SALARIES | 21,943 | 35,400 | 39,730 | 39,730 | 0.00% | - | 40,620 |
| 715000 | SOCIAL SECURITY | 1,708 | 2,500 | | 2,500 | | | 2,500 |
| 716000 | CURRENT RETIREE HEALTH CARE | 348,517 | 291,850 | 324,730 | 307,260 | -5.38% | (17,470) | 310,030 |
| 718000 | RETIREMENT | 2,170 | 3,690 | | 3,580 | | | 3,580 |
| 719000 | DENTAL | 208 | 550 | | 550 | | | 550 |
| 724000 | BENEFITS | 68,606 | 10,000 | 10,000 | 18,190 | 81.90% | 8,190 | 18,510 |
| 802000 | PROFESSIONAL SERVICES | 5,500 | 6,000 | 4,500 | 6,000 | 33.33% | 1,500 | 8,000 |
| 956000 | MISCELLANEOUS | - | - | - | - | 0.00% | - | - |
| 965101 | TRANSFER TO GF (ADMIN) | 2,000 | 2,000 | 2,000 | 2,000 | 0.00% | - | 2,000 |
| 965734 | TRANSFER TO MERS RHV FUND | 171,390 | 419,500 | 419,500 | 423,360 | 0.92% | 3,860 | 427,590 |
| Total | | 622,042 | 771,490 | 800,460 | 803,170 | 0.34% | (3,920) | 813,380 |

THIS FUND IS RESPONSIBLE FOR THE CURRENT HEALTH CARE OBLIGATION FOR RETIREES AND THE OPEB FUNDING REQUIREMENT MONIES ARE TRANSMITTED TO MERS RETIREE HEALTH VEHICLE TRUST FOR OPEB PURPOSES

802.000 OPEB Actuarial update

724.000 Benefit cost for administrative services provided by the Finance Director and City Manager and cost of accrued sick & vacation time.

POST RETIREMENT FUND - 734

REVENUE

| | | |
|-----------------------|--|----------------|
| 676.101 | GENERAL FUND CONTRIBUTION Contribution to fund the cost of current retiree benefit costs. | 373,810 |
| 676.734 | OPEB CONTRIBUTIONS - OTHER FUNDS Contribution toward liability charged to departments based upon calculation of long-term legacy costs | 173,360 |
| 676.735 | GENERAL FUND CONTRIBUTION – LIABILITY Additional Dollars from General Fund to go toward liability | 250,000 |
| 664.000 | INTEREST EARNINGS Interest earning on invested idle funds | 6,000 |
| CATEGORY TOTAL | | 803,170 |

POST RETIREMENT FUND – 734 CONT....

EXPENDITURES

| | | |
|-----------------------|---|----------------|
| 702.000 | SALARIES Salaries for administration cost of fund. Finance Director & City Manager. | 39,730 |
| 716.000 | CURRENT RETIREE HEALTH CARE | 307,260 |
| 724.000 | BENEFITS | 20,690 |
| 802.000 | PROFESSIONAL SERVICES | 6,000 |
| 965.734 | TRANSFER TO MERS RHV (OPEB) | 423,360 |
| 965.101 | TRANSFER TO GENERAL FUND Transfer to General Fund for administrative cost of fund. | 2,000 |
| CATEGORY TOTAL | | 803,170 |

CONSTRUCTION FUNDS

CAPITAL IMPROVEMENT

PURPOSE -

This fund is used to record the construction of major infrastructure projects and is normally used to deposit bond proceeds or used as a fund where special assessment proceeds can be utilized to account for capital improvement.

CHARACTER - **DISTINGUISHING** **FEATURES -**

This is a Capital Projects Fund

This fund can be found in any local unit. The life of the fund is limited to the length of time required to spend the proceeds of a bond purchase for construction related uses. The monies used in this fund can only be utilized for the stated purpose for which intended.

| ACCOUNT # | DESCRIPTION | 2019-20 ACTUAL | JUNE 30 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|--|---|-------------------|------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| 2019 SEWER BOND CONSTRUCTION FUND - 492 | | | | | | | | |
| 000 | REVENUE | | | | | | | |
| 664000 | INVESTMENT INCOME | 119,677 | 38,000 | 40,000 | 25,000 | -37.50% | (15,000) | 10,000 |
| 695000 | MISC INCOME | - | - | - | - | - | - | |
| 696000 | BOND PROCEEDS | - | - | - | - | - | - | |
| 699395 | FUND BALANCE APPROPRIATION | - | 837,000 | 3,365,310 | 2,775,000 | -17.54% | -590,310 | 3,162,490 |
| | <i>Total</i> | 119,677 | 875,000 | 3,405,310 | 2,800,000 | -17.78% | -605,310 | 3,172,490 |
| NOTE | Third year of sewer bond work to be done in 2021-2022 | | | | | | | |
| 492 | EXPENDITURES | | | | | | | |
| 975000 | CONSTRUCTION | 1,379,016 | 750,000 | 3,040,450 | 2,500,000 | -17.78% | -540,450 | 2,761,370 |
| 977000 | PLANNING AND CONSTRUCTION ENGINEERING | 109,703 | 125,000 | 364,860 | 300,000 | -17.78% | -64,860 | 411,120 |
| | <i>Total</i> | 1,488,719 | 875,000 | 3,405,310 | 2,800,000 | -17.78% | -605,310 | 3,172,490 |
| NOTE | Pipe Replacement \$2,500,000 planned in this year | | | | | | | |

SEWER CONSTRUCTION FUND- 492

REVENUE-000

| | | |
|---------|--|------------------|
| 664.000 | INTEREST EARNINGS Earnings on bond proceeds | 25,000 |
| 699.395 | FUND BALANCE APPROPRIATION | 2,775,000 |
| | CATEGORY TOTAL | 2,800,000 |

EXPENDITURES

| | | |
|---------|---|------------------|
| 975.000 | CONSTRUCTION Year three of work under the 2019 sewer bond issue. | 2,500,000 |
| 977.000 | PLANNING & CONSTRUCTION ENGINEERING Engineering services in conjunction with sewer program | 300,000 |
| | CATEGORY TOTAL | 2,800,000 |

| ACCOUNT # | DESCRIPTION | 2019-20 ACTUAL | JUNE 30 FINAL ESTIMATES | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|--|--|-------------------|-------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| 2020 Capital Improvement Bond Construction Fund - 493 | | | | | | | | |
| 000 | REVENUE | | | | | | | |
| 664000 | INVESTMENT INCOME | 6,405 | 20,000 | 60,000 | 20,000 | -66.67% | -40,000 | 10,000 |
| 695000 | MISC INCOME | - | - | - | - | - | - | - |
| 696000 | BOND PROCEEDS | 11,887,935 | - | - | - | - | - | - |
| 699395 | FUND BALANCE APPROPRIATION | - | 2,801,880 | 4,604,940 | 3,838,400 | -16.65% | -766,540 | 1,670,000 |
| | Total | 11,894,340 | 20,000 | 4,664,940 | 3,858,400 | -17.29% | -806,540 | 1,680,000 |
| NOTE | First year of Road and Sewer work to be done in 2020-2021 | | | | | | | |
| 493 | EXPENDITURES | | | | | | | |
| 802000 | PROFESSIONAL SERVICES | 107,105 | 1,140.00 | | | | | |
| 975000 | CONSTRUCTION | 205,008 | 2,518,520 | 4,165,120 | 3,445,000 | -17.29% | -720,120 | 1,500,000 |
| 977000 | PLANNING AND CONSTRUCTION ENGINEERING | 180,855 | 302,220 | 499,820 | 413,400 | -17.29% | -86,420 | 180,000 |
| | Total | 492,968 | 2,821,880 | 4,664,940 | 3,858,400 | -17.29% | -806,540 | 1,680,000 |
| NOTE | Year one of pipe bursting Year two of road work under 2020 bond | | | | | | | |

2020 CAPITAL IMPROVEMENT BOND CONSTRUCTION FUND- 493

REVENUE-000

| | | |
|-----------------------|--|------------------|
| 664.000 | INTEREST EARNINGS Earnings on bond proceeds | 20,000 |
| 699.395 | FUND BALANCE APPROPRIATION | 3,838,400 |
| CATEGORY TOTAL | | 3,858,400 |

EXPENDITURES

| | | |
|-----------------------|---|------------------|
| 975.000 | CONSTRUCTION Year two of work under the 2020 capital improvement bond issue. Work includes \$1,500,000 pipe bursting and replacement of the Following roads: Kingston- Newport to Wyoming Lasalle- Henley to East Terminus Lasalle- Berkley to Henley | 3,445,000 |
| 977.000 | PLANNING & CONSTRUCTION ENGINEERING Engineering services in conjunction with sewer and road program | 413,400 |
| CATEGORY TOTAL | | 3,858,400 |

| ACCOUNT # | DESCRIPTION | 2019-20 ACTUAL | JUNE 30 FINAL ESTIMATES | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|---|--|-------------------|-------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| Road Maintenance and Improvement Fund - 494 | | | | | | | | |
| 000 | REVENUE | | | | | | | |
| 664000 | INVESTMENT INCOME | - | 1,000 | 2,500 | 1,000 | -60.00% | (1,500) | 1,000 |
| 695000 | MISC INCOME | - | - | - | - | 0.00% | - | - |
| 676101 | TRANSFER- GENERAL FUND | - | 400,000 | 400,000 | 400,000 | 0.00% | - | 400,000 |
| 699395 | FUND BALANCE APPROPRIATION | - | - | - | 341,500 | 100.00% | 341,500 | - |
| | <i>Total</i> | - | 401,000 | 402,500 | 742,500 | 84.47% | 340,000 | 401,000 |
| NOTE | New fund for Road Maintenance plan | | | | | | | |
| 494 | EXPENDITURES | | | | | | | |
| 818000 | ROAD MAINTENANCE | - | 80,000 | 150,000 | 675,000 | 350.00% | 525,000 | 305,500 |
| 975000 | CONSTRUCTION | - | - | - | - | 0.00% | - | - |
| 977000 | PLANNING AND CONSTRUCTION ENGINEERING | - | - | - | 67,500 | 100.00% | 67,500 | 36,660 |
| | <i>Total</i> | - | 80,000 | 150,000 | 742,500 | 395.00% | 592,500 | 342,160 |
| NOTE | Road maintenance plan to begin in summer 2021 with road resurfacing. | | | | | | | |

ROAD MAINTENANCE FUND- 494

REVENUE-000

| | | |
|-----------------------|---|----------------|
| 664.000 | INTEREST EARNINGS Earnings on idle funds | 1,000 |
| 676.101 | TRANSFER- GENERAL FUND Transfer of funds made available by ACT 345 Millage to Road Maintenance Fund to reserve the funds for roads. | 400,000 |
| 699.395 | FUND BALANCE APPROPRIATION | 341,500 |
| CATEGORY TOTAL | | 742,500 |

EXPENDITURES

| | | |
|-----------------------|--|----------------|
| 818.000 | ROAD MAINTENANCE New road maintenance program year two Resurfacing the following roads: Borgman- Henley to Scotia Balfour- Coolidge to Henley Henley- Roycourt to Ludlow Lincoln- Coolidge to Allor Allor- Lincoln to Elgin Borgman- Coolidge to Berkley Huntington- Borgman to 11 Mile Borgman- Wyoming to Huntington | 675,000 |
| 977.000 | PLANNING & CONSTRUCTION ENGINEERING Engineering services in conjunction with road program | 67,500 |
| CATEGORY TOTAL | | 742,500 |

| DESCRIPTION | 2019-20 ACTUAL | JUNE 2021 FINAL ESTIMATE | 2020-21 AMENDED BUDGET | 2021-22 PROPOSED BUDGET | BUDGET % INCREASE DECREASE | BUDGET \$ INCREASE DECREASE | 2022-23 PLANNED BUDGET |
|----------------------------|-------------------|--------------------------------|------------------------------|-------------------------------|----------------------------------|-----------------------------------|------------------------------|
| REVENUES | | | | | | | |
| TAX COLLECTIONS | 6,411,295 | 6,582,940 | 6,576,020 | 6,730,340 | 2.35% | 154,320 | 6,863,470 |
| LICENSES AND PERMITS | 362,546 | 405,900 | 424,750 | 438,570 | 3.25% | 13,820 | 442,430 |
| REVENUE SHARING & GRANTS | 654,331 | 1,053,922 | 870,640 | 689,660 | -20.79% | (180,980) | 696,250 |
| USER FEES, FINES, MISC. | 659,591 | 494,183 | 519,100 | 508,820 | -1.98% | (10,280) | 510,270 |
| FUND BALANCE APPROPRIATION | - | - | - | - | 0.00% | - | - |
| Total | 8,087,763 | 8,536,945 | 8,390,510 | 8,367,390 | -0.28% | (23,120) | 8,512,420 |

EXPENDITURES

| | | | | | | | |
|--------------------|-----------|-----------|-----------|-----------|---------|----------|-----------|
| COMMISSION 101 | 13,963 | 19,165 | 25,920 | 13,010 | -49.81% | (12,910) | 13,010 |
| ADMINISTRATION 172 | 1,154,444 | 1,229,420 | 1,288,350 | 1,322,250 | 2.63% | 33,900 | 1,350,850 |
| PUBLIC SAFETY 301 | 3,482,635 | 2,711,440 | 2,758,030 | 2,783,570 | 0.93% | 25,540 | 2,872,770 |
| DPS 441 | 424,513 | 422,600 | 429,440 | 409,250 | -4.70% | (20,190) | 408,270 |
| LIBRARY 790 | 551,008 | 454,790 | 612,740 | 608,930 | -0.62% | (3,810) | 618,240 |
| CONTINGENT 941 | - | - | - | - | 0.00% | - | - |
| INSURANCE 954 | 184,970 | 188,580 | 189,580 | 195,240 | 2.99% | 5,660 | 204,950 |
| TRANSFERS 958 | 2,161,960 | 3,086,450 | 3,086,450 | 3,035,140 | -1.66% | (51,310) | 3,044,330 |
| Total | 7,973,493 | 8,112,445 | 8,390,510 | 8,367,390 | -0.28% | (23,120) | 8,512,420 |

| INDEX / CATEGORY | VALUATION AND MILLAGE HISTORY | | | | | | | | | PERCENTAGE CHANGE |
|---|-------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------|
| | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | |
| OPERATING GENERAL FUND / REC FUND | 17.6263 | 17.4897 | 17.3013 | 17.5695 | 17.3205 | 17.5409 | 17.3021 | 17.0044 | 16.8072 | -1.16% |
| SANITATION | 1.7227 | 1.7047 | 1.6799 | 1.6494 | 1.6167 | 1.5850 | 1.5686 | 1.5416 | 1.5236 | -1.17% |
| SUB TOTAL | 19.3490 | 19.1944 | 18.9812 | 19.2189 | 18.9372 | 19.1259 | 18.8707 | 18.5460 | 18.3308 | -1.16% |
| DEBT MILLAGE | 7.4775 | 7.5160 | 5.4723 | 3.1582 | 4.2219 | 4.0659 | 4.6901 | 4.9584 | 4.1471 | -16.36% |
| GRAND TOTAL LEVY | 26.8265 | 26.7104 | 24.4535 | 22.3771 | 23.1591 | 23.1918 | 23.5608 | 23.5044 | 22.4779 | -4.37% |
| MILLAGE CHANGE % | 1.66% | -0.43% | -8.45% | -8.49% | 3.49% | 0.14% | 1.59% | -0.24% | -4.37% | |
| HEADLEE ROLL BACK ? | NO | YES | YES | YES | YES | YES | YES | YES | YES | |
| COMPOUND MILLAGE REDUCTION FACTOR | 1.0000 | 0.9896 | 0.9855 | 0.9819 | 0.9802 | 0.9804 | 0.9861 | 0.9828 | 0.9848 | 0.20% |
| TAXABLE VALUE | 298,907,820 | 308,781,030 | 321,468,780 | 330,782,340 | 342,689,140 | 358,071,710 | 373,254,560 | 389,052,710 | 403,502,910 | 3.71% |
| AVG TAXABLE VALUE PER PARCEL | 123,669 | 127,754 | 133,003 | 136,857 | 141,783 | 148,147 | 154,429 | 160,965 | 166,944 | 3.71% |
| GENERAL FUND TAX LEVY | 5,205,330 | 5,335,791 | 5,495,473 | 5,744,673 | 5,867,526 | 6,211,219 | 6,386,247 | 6,542,020 | 6,706,341 | 2.51% |
| PERATING TAX LEVY ALL FUNDS (LESS DEBT) | 5,833,068 | 5,952,113 | 6,137,110 | 6,375,783 | 6,514,079 | 6,882,444 | 7,077,590 | 7,215,353 | 7,396,533 | 2.51% |
| AVG TAX PER PARCEL (LESS DEBT) | 2,413 | 2,463 | 2,539 | 2,638 | 2,695 | 2,848 | 2,928 | 2,985 | 3,060 | 2.51% |
| AVG TAX PER PARCEL (INCL DEBT) | 3,318 | 3,412 | 3,552 | 3,062 | 3,284 | 3,436 | 3,638 | 3,783 | 3,753 | -0.82% |
| FUND BALANCE APPROPRIATION | - | - | - | 125,680 | 97,410 | - | - | - | - | |
| APPROPRIATION AS A % OF TOTAL TAX LEVY | - | - | - | 2.19% | 1.66% | - | - | - | - | |
| STATE SHARED REVENUE (BUDGETED) | 435,391 | 526,948 | 542,895 | 549,219 | 551,870 | 589,421 | 606,920 | 633,350 | 644,710 | 1.79% |
| NO. OF HOMES | 2,417 | 2,417 | 2,417 | 2,417 | 2,417 | 2,417 | 2,417 | 2,417 | 2,417 | 0.00% |
| POPULATION | 6,238 | 6,238 | 6,238 | 6,238 | 6,238 | 6,238 | 6,238 | 6,238 | 6,238 | 0.00% |
| STATE SHARED REVENUE PER CAPITA | 69.80 | 84.47 | 87.03 | 88.04 | 88.47 | 94.49 | 97.29 | 101.53 | 103.35 | 1.79% |

STATE SHARED REVENUE 2021-22

| REVENUE TYPE | BASE MULTIPLIERS | | | 2021 | 2020 | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 | |
|--------------------------------|------------------|--------|------|-----------|-----------|-----------|-----------|-----------|-----------|---------|---------|---------|---------|---------|---------|---------|
| MAJOR STREETS | | | | | | | | | | | | | | | | |
| POPULATION | 6,238 | 59.20 | 1.10 | 369,289 | 375,028 | 327,682 | 300,609 | 270,230 | 197,370 | 190,570 | 186,516 | 185,143 | 164,969 | 165,154 | 181,085 | |
| MILEAGE | 9.65 | 17,070 | | 181,198 | 184,064 | 160,456 | 147,346 | 95,463 | 69,837 | 67,436 | 66,366 | 65,854 | 62,994 | 63,232 | 69,761 | |
| TOTAL MAJOR BUDGETED | | | | 550,487 | 559,092 | 488,138 | 447,955 | 365,693 | 267,207 | 258,006 | 252,882 | 250,997 | 227,963 | 228,386 | 250,846 | |
| LOCAL STREETS | | | | | | | | | | | | | | | | |
| POPULATION | 6,238 | 19.73 | 1.00 | 123,075 | 125,009 | 109,227 | 100,182 | 100,182 | 65,810 | 63,502 | 62,192 | 61,693 | 54,989 | 55,051 | 60,341 | |
| MILEAGE | 15.10 | 4,486 | | 67,738 | 68,810 | 60,173 | 60,742 | 71,604 | 47,031 | 45,425 | 44,485 | 44,152 | 42,703 | 42,802 | 47,090 | |
| TOTAL LOCAL BUDGETED | | | | 190,813 | 193,819 | 169,400 | 160,924 | 171,786 | 112,841 | 108,927 | 106,677 | 105,845 | 97,692 | 97,853 | 107,431 | |
| GRAND TOTAL ACT51 | | | | 741,300 | 752,911 | 657,538 | 608,879 | 537,479 | 380,048 | 366,933 | 359,559 | 356,842 | 325,655 | 326,239 | 358,277 | |
| SALES TAX CONSTITUTIONAL CVTRS | | | | ESTIMATED | 571,482 | 571,482 | 543,905 | 511,324 | 478,838 | 476,187 | 472,027 | 459,337 | 375,370 | 351,643 | 376,655 | 418,325 |
| | | | | ESTIMATED | 81,863 | 81,863 | 78,072 | 78,097 | 73,032 | 73,032 | 70,868 | 67,611 | 60,021 | 69,766 | 98,022 | 149,874 |
| INCOME TAX | | | | | | | | - | - | - | - | - | - | - | - | |
| SINGLE BUSINESS | | | | | | | | - | - | - | - | - | - | - | - | |
| INVENTORY DISTRIBUTION | | | | | | | | - | - | - | - | - | - | - | - | |
| TOTAL | | | | | 651,160 | 653,345 | 621,977 | 589,421 | 551,870 | 549,219 | 542,895 | 526,948 | 435,391 | 421,409 | 474,677 | 568,199 |
| TOTAL STATE SHARED REVENUE | | | | | 1,392,460 | 1,406,256 | 1,279,515 | 1,198,300 | 1,089,349 | 929,267 | 909,828 | 886,507 | 792,233 | 747,064 | 800,916 | 926,476 |

OPERATING MILLAGE CALCULATION 2021-22

| | |
|-----------------------------|--------------------------------|
| GENERAL FUND EXPENSE | \$8,367,390 |
| LESS: | |
| LICENSES AND PERMITS | 438,570 |
| STATE REVENUE SHARING | 689,660 |
| USER FEES | 508,820 |
| FUND BALANCE APPROPRIATION | - |
| TOTAL NON-TAX REVENUES | 1,637,050 |
| TAX DOLLARS REQUIRED | 6,730,340 |
| TAX PENALTIES | 24,000 |
| LEVY REQUIREMENT | <u>6,706,340</u> |
| MILLAGE CALCULATION | |
| TAXABLE VALUE 12/31/20 | 403,502,910 |
| CALCULATED MILLAGE REQUIRED | 16.6203 |
| 2021 LEVY CEILING | 16.6203 |
| TOTAL REVENUE RAISED | 6,706,341 <u>6,706,341</u> |

LEVY REQUIREMENTS - 2021-22

| | GENERAL 101 | SANITATION 515 | RECREATION 208 | GWK DRAIN 225 | 2010 REZEB 304 | 2012 ROAD 305 | 2014 ROAD 306 | 2017 ROAD 307 | 2018 SEWER 308 | ACT 345 205 |
|----------------------------|----------------|-------------------|-------------------|------------------|-------------------|------------------|------------------|------------------|-------------------|----------------|
| TOTAL FUND EXPENSES | 8,367,390 | 625,880 | 2,064,510 | 262,830 | 394,000 | 284,290 | 216,500 | 343,100 | 533,430 | 806,950 |
| LESS: OTHER REVENUE | 1,661,050 | 11,100 | 903,770 | 39,210 | 30,420 | 2,240 | 2,380 | 2,070 | 770 | 500 |
| PLUS: CASH RESERVE | - | - | - | (80,000) | (10,000) | | (10,000) | - | | |
| LEVY REQUIREMENT | 6,706,340 | 614,780 | 1,160,740 | 143,620 | 353,580 | 282,050 | 204,120 | 341,030 | 532,660 | 806,450 |
| MILLAGE DOLLAR LEVY | 6,706,341 | 614,777 | 75,415 | 143,647 | 353,549 | 282,049 | 204,092 | 341,000 | 532,624 | 806,950 |
| MILLAGE REQUIRED | 16.6203 | 1.5236 | 2.8766 | 0.3560 | 0.8762 | 0.6990 | 0.5058 | 0.8451 | 1.3200 | 1.9999 |
| MILLAGE LEVY | 16.6203 | 1.5236 | 0.1869 | 0.3560 | 0.8762 | 0.6990 | 0.5058 | 0.8451 | 1.3200 | 1.9999 |
| OVER/(UNDER) | 0.0000 | 0.0000 | 2.6897 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 |

HEADLEE TAX LIMIT CALCULATION

| | |
|---|-------------|
| C.P.I. | 1.0140 |
| TAXABLE VALUE - PRIOR YEAR | 389,052,710 |
| TAXABLE VALUE - CURRENT YEAR (INCLUDES REDUCTION IN PP TAX) | 403,502,910 |
| PERCENT INCREASE (MEMO ONLY) | 3.71% |
| CURRENT YEAR LOSSES | 569,347 |
| CURRENT YEAR ADDITIONS | 3,503,010 |
| MAXIMUM AUTHORIZED RATES: OPERATION | 20.0000 |
| MAXIMUM AUTHORIZED RATES: SANITATION | 3.0000 |
| CURRENT YEAR MILLAGE REDUCTION FRACTION | 0.9848 |
| APPLICABLE FRACTION (can't exceed 1.0) | 0.9848 |

| 2020-21 | MAX AUTHORIZED | 2020 LEVIED | NOT LEVIED |
|----------------------------------|----------------|----------------|------------|
| CURRENT YEAR OPERATING | 11.6009 | 11.6009 | - |
| CURRENT YEAR 2004 VOTED OVERRIDE | 5.2759 | 5.2759 | - |
| CURRENT YEAR 1998 VOTED OVERRIDE | 0.1898 | 0.1898 | - |
| CURRENT YEAR SANITATION | 1.5472 | 1.5472 | - |
| TOTAL | 18.6138 | 18.6138 | - |

| 2021-22 | MAX AUTHORIZED | 2021 LEVIED | NOT LEVIED |
|----------------------------------|----------------|----------------|------------|
| CURRENT YEAR OPERATING | 11.4246 | 11.4246 | - |
| CURRENT YEAR 2004 VOTED OVERRIDE | 5.1957 | 5.1957 | - |
| CURRENT YEAR 1998 VOTED OVERRIDE | 0.1869 | 0.1869 | - |
| CURRENT YEAR SANITATION | 1.5236 | 1.5236 | - |
| TOTAL | 18.3308 | 18.3308 | - |

| DEPT CLASSIFICATION | POSITION TYPE/GRADE | 2021-22 BUDGETED | POSITIONS | TOTAL HOURS | FULL TIME EQUIVALENT |
|------------------------------------|------------------------|---------------------|-------------|----------------|-------------------------|
| ADMINISTRATION | | | | | |
| City Manager | 10 | 122,625 | 1.00 | 2,080 | 1.00 |
| Finance Director | 10 | 110,778 | 1.00 | 2,080 | 1.00 |
| Clerk/Personnel Director | 5 | 60,694 | 1.00 | 2,080 | 1.00 |
| Deputy Finance Director/ Treasurer | 7 | 78,448 | 1.00 | 2,080 | 1.00 |
| Code Enforcement/Planning Official | 5 | 60,694 | 1.00 | 2,080 | 1.00 |
| Code Enforcement (Part Time) | PT | 15,000 | 1.00 | 333 | 0.16 |
| Deputy Clerk | 3 | 51,327 | 1.00 | 2,080 | 1.00 |
| Communications (Part Time) | PT | 29,775 | 1.00 | 1,040 | 0.50 |
| DEPARTMENT TOTAL | | 499,566 | | | |
| FULL TIME EMPLOYEES/ FTE | | | 6.00 | | 6.66 |

| | | | | | |
|---------------------------------|----|------------------|--------------|--------|--------------|
| PUBLIC SAFETY | | | | | |
| Public Safety Director | 10 | 114,069 | 1.00 | 2,080 | 1.00 |
| LT/Detective | U | 382,705 | 4.00 | 9,600 | 4.00 |
| Seargent | U | 263,063 | 3.00 | 6,600 | 3.00 |
| Public Safety Officer | U | 558,013 | 7.00 | 17,600 | 7.00 |
| Public Safety Officer 401 DC | U | 159,432 | 2.00 | 2,080 | 2.00 |
| Clerk Typist | 2 | 46,661 | 1.00 | 2,080 | 1.00 |
| Crossing Guards | PT | 18,200 | 0.00 | - | 0.00 |
| DEPARTMENT TOTAL | | 1,542,144 | 18.00 | | 18.00 |
| FULL TIME EMPLOYEES/ FTE | | | | | |
| PUBLIC SERVICES | | | | | |
| Superintendent | 8 | 86,294 | 1.00 | 2,080 | 1.00 |
| Public Service Operator | U | 56,645 | 1.00 | 2,080 | 1.00 |
| Public Service Operator | U | 56,645 | 1.00 | 2,080 | 1.00 |
| Crew Leader | U | 64,301 | 1.00 | 2,080 | 1.00 |
| Mechanic | U | 64,301 | 1.00 | 2,080 | 1.00 |
| Public Service Operator | U | 55,582 | 1.00 | 2,080 | 1.00 |
| Superintendent | 7 | 78,448 | 1.00 | 2,080 | 1.00 |
| Office Clerk | 2 | 46,661 | 1.00 | 2,080 | 1.00 |
| DEPARTMENT TOTAL | | 508,878 | | | |
| FULL TIME EMPLOYEES/ FTE | | | 8.00 | | 8.00 |

| DEPT CLASSIFICATION | POSITION TYPE/GRADE | 2021-22 BUDGETED | POSITIONS | TOTAL HOURS | FULL TIME EQUIVALENT |
|---------------------------------|------------------------|---------------------|-------------|----------------|-------------------------|
| LIBRARY | | | | | |
| Library Director | 7 | 78,448 | 1.00 | 2,080 | 1.00 |
| Technical Service Coordinator | 2 | 46,661 | 1.00 | 2,080 | 1.00 |
| IT Coordinator (part time) | PT | 26,202 | 1.00 | 1,200 | 0.58 |
| Librarian (part time) | PT | 46,422 | 4.00 | 2,700 | 1.30 |
| Pages (part time) | PT | 11,452 | 4.00 | 1,200 | 0.58 |
| Clerks (part time) | PT | 62,373 | 5.00 | 4,240 | 2.04 |
| Gallery Coordinator (part time) | PT | 10,000 | 1.00 | 520 | 0.25 |
| DEPARTMENT TOTAL | | 281,557 | | | |
| FULL TIME EMPLOYEES/ FTE | | | 2.00 | | 6.74 |

| | | | | | |
|---------------------------------------|----|------------------|--------------|--------|--------------|
| RECREATION / PARKS | | | | | |
| Recreation Director | 8 | 86,294 | 1.00 | 2,080 | 1.00 |
| Recreation Supervisor | 5 | - | 0.00 | - | 0.00 |
| Recreation Clerk & Office Manager | 2 | 46,661 | 1.00 | 2,080 | 1.00 |
| Recreation Programmer | 4 | 110,884 | 2.00 | 4,160 | 2.00 |
| Latch Key & Camp Director | 4 | 55,177 | 1.00 | 2,080 | 1.00 |
| Parks Maintenance I | 1 | 42,418 | 1.00 | 2,080 | 1.00 |
| Park Maintenance II | 5 | 60,694 | 1.00 | 2,080 | 1.00 |
| Building Maintenance Staff | 1 | 84,835 | 2.00 | 4,160 | 2.00 |
| Senior Coordinator/ Clerk | 2 | 46,661 | 1.00 | 2,080 | 1.00 |
| Office Clerk | 3 | 51,327 | 1.00 | 2,080 | 1.00 |
| Bldg/Gym Supervisor (part time) | PT | 26,580 | 1.50 | 2,138 | 1.03 |
| Pool Staff (part time) | PT | 182,358 | 53.00 | 14,430 | 6.94 |
| Latch Key Staff (part time) | PT | 130,369 | 17.00 | 10,315 | 4.96 |
| Day Camp Staff (part time) | PT | 112,659 | 28.00 | 10,215 | 4.91 |
| Drivers (part time) | PT | 26,585 | 4.00 | 1,680 | 0.81 |
| Seasonal Contracted Labor (part time) | PT | 18,916 | 5.00 | 3,200 | 1.54 |
| Sports refs (part time) | PT | 2,800 | 3.00 | 175 | 0.08 |
| DEPARTMENT TOTAL | | 1,085,218 | | | |
| FULL TIME EMPLOYEES/ FTE | | | 10.00 | | 31.27 |

INTERFUND TRANSFER TABLE

| FUND | ACCOUNT NUMBER | DESCRIPTION | 2021-22 Budget Monthly | 2021-22 Budget Yearly | (LOSS) GAIN |
|----------------------------|-------------------|--|---------------------------|--------------------------|-------------|
| GENERAL | 101-958-965.001 | Transfer to Local Streets | (1,667) | (20,000) | |
| | 101-958-965.734 | Transfer to Post Retirement | (51,984) | (623,810) | |
| | 101-958-965.970 | Transfer to Capital Planning | (22,917) | (275,000) | |
| | 101-958-965.208 | Transfer to Recreation Fund | (90,444) | (1,085,330) | |
| | 101-958-965.250 | Transfer to Budget Stabilization Fund | (4,167) | (50,000) | |
| | 101-958-965.661 | Transfer to Equipment Fund | (20,833) | (250,000) | |
| | 101-958-965.309 | Transfer to 2020 Road & Sewer Debt Service | (27,583) | (331,000) | |
| | 101-958-965.494 | Transfer to 2020 Road Improvement Fund | (33,333) | (400,000) | |
| | 101-000-676.592 | Transfer from Water Fund Administration | 13,052 | 156,620 | |
| | 101-000-676.734 | Transfer from Post Retirement Fund | 167 | 2,000 | (2,876,520) |
| MAJOR STREET | 202-485-965.203 | Transfer to Local | (10,000) | (120,000) | |
| | 202-485-965.303 | Transfer to 11 Mile Bond Fund | (4,501) | (54,010) | (174,010) |
| LOCAL STREET | 203-000-676.101 | Transfer from General Fund | 1,667 | 20,000 | |
| | 203-000-676.202 | Transfer from Major Streets | 10,000 | 120,000 | 140,000 |
| RECREATION | 208-000-676.101 | Transfer from General Fund | 90,444 | 1,085,330 | 1,085,330 |
| 11 MILE DEBT | 303-000-676.202 | Transfer From Major Road Fund | 4,501 | 54,010 | |
| | 303-000-676.203 | Transfer From Water Fund | 6,752 | 81,020 | 135,030 |
| CAPITAL PLANNING | 402-000-676.101 | Transfer from General Fund | 22,917 | 275,000 | 275,000 |
| 2020 ROAD AND SEWER DEBT | 309-000-676.101 | Transfer from General Fund | 27,583 | 331,000 | |
| | 309-000-676.592 | Transfer from Water Fund | 33,600 | 403,200 | 734,200 |
| BUDGET STABILIZATION | 257-000-676.101 | Transfer from General Fund | 4,167 | 50,000 | 50,000 |
| 2020 ROAD IMPROVEMENT FUND | 494-000-676.101 | Transfer from General Fund | 33,333 | 400,000 | 400,000 |
| WATER | 592-535-965.101 | Administrative transfer to gf | (13,052) | (156,620) | |
| | 592-535-965.309 | Transfer to 2020 Road & Sewer Debt Service | (33,600) | (403,200) | |
| | 592-535-965.303 | Transfer to 11 Mile Bond Fund | (6,752) | (81,020) | (640,840) |
| SANITATION | 515-500-965.101 | Transfer to General Fund | - | - | - |
| EQUIPMENT | 661-000-670.001 | Transfer from General Fund | 20,833 | 250,000 | 250,000 |
| POST RETIREMENT | 734-734-695.101 | Transfer to General Fund admin | (167) | (2,000) | |
| | 734-000-676.101 | Transfer from General Fund OPEB Liability | 20,833 | 250,000 | |
| | 734-000-676.101 | Transfer from General Fund operating | 31,151 | 373,810 | 621,810 |
| | | | - | - | - |

ADMINISTRATIVE SERVICE CHARGES

| CATEGORY | GENERAL 50.00% | WATER 50.00% | SANITATION 0.00% | TOTALS |
|--|-------------------|-----------------|---------------------|----------------|
| Corporate Counsel | 47,500 | 47,500 | - | 95,000 |
| Insurance | 97,620 | 97,620 | - | 195,240 |
| Data Processing | - | - | - | |
| Auditing | 11,500 | 11,500 | - | 23,000 |
| TOTAL | 156,620 | 156,620 | - | 313,240 |
| Budget Variables | | | | |
| Recycling fee per household quarter | | | | - |
| General Fund balance appropriation | | | | |
| Full time employees | | | | 44 |
| Contracted Full time employees | | | | - |
| Part time employees Full Time Equivalents | | | | 27 |
| Budgeted Contingency | | | | |
| Budget Stabilization Fund | | | | 50,000 |
| Taxable Value as budgeted | | | | 403,502,910 |
| Debt Payments 2021-22 - All Debt Funds | | | | 2,930,622 |
| Water Ready to Serve Fee | | | | 168,230 |
| Water Ready to Serve Fee per household (per quarter) | | | | 17.00 |
| Water penalty rate | | | | 5.00% |
| PEG Distribution to CMN 0% | | | | 0.00% |
| Library Pleasant Ridge Reserve | | | | 63,198 |
| Library CIP Transfer | | | | - |
| Interest Rate (portfolio est) | | | | 1.00% |
| Consumer Price Index (budget estimate) | | | | 2.00% |

2021-2022 Memberships and Conference Expenses

| Administrative- City Wide Memberships | Funded | Upon Approval | Administrative Memberships | Funded | Upon Approval |
|---|--------|---------------|---|--------|---------------|
| PROTEC | 780 | | MPELRA | 50 | |
| Michigan Municipal League | 3,720 | | Michigan Municipal Executives (MME) | 130 | |
| Clinton River Watershed Council | 500 | | Oakland County Clerks Association | 50 | |
| Michigan Municipal League- CDL Consortium | 770 | | Michigan Association of Planning | 60 | |
| Traffic Improvement Association | 2,100 | | Michigan Association of Code Enforcement Officers | 60 | |
| Intergovernmental Cable Communications Authority | 1,480 | | Michigan Association of Municipal Clerks | 120 | |
| Woodward Avenue Action Association | 1,250 | | Michigan Municipal Treasurers Association | 150 | |
| National League of Cities | 1,170 | | National Trust for Historic Preservation | 15 | |
| Berkley Chamber of Conference | 320 | | Michigan Historic Preservation | 150 | |
| SEMCOG | 1,280 | | Michigan Government Finance Officers Association | 320 | |
| Tri- Community Coalition | 150 | | Government Finance Officers Association | 170 | |
| | | | International City Managers Association (ICMA) | 750 | |
| City Commission-Conferences & Training | | | Administrative Conferences & Training | | |
| National League of Cities | | | MME Summer & Winter Conferences | 1,000 | |
| Misc Training & Events (MML, Tri Community Coalition, etc. | 7,000 | | Oakland County Clerks Quarterly Meetings | 200 | |
| | | | MML Capital Conference | 225 | |
| Library Memberships | | | Michigan Historic Advocacy Day | 45 | |
| Midwest Collaborative for Library | 125 | | MACEO Conference | 250 | |
| Michigan Library Association | 85 | | MGFOA Spring Seminar | 250 | |
| | | | MGFOA Fall Conference | 500 | |
| Library Conferences & Training | | | ICMA Conference | 500 | |
| Library of Michigan Conference | 350 | | Misc. Training and Seminars | 1,000 | |
| Misc. Training and Seminars | 500 | | | | |
| | | | Public Works Memberships | | |
| Public Safety Memberships | | | American Public Works Association | 400 | |
| LERMA | 60 | | South Oakland County Public Works Association | 20 | |
| International Association of Chiefs of Police | 190 | | Michigan Road Preservation Association | 60 | |
| Michigan Association of Chiefs of Police | 250 | | Michigan Rural Water Association (MRWA) | 785 | |
| International Association of Financial Crimes Investigators | 70 | | Michigan Recycling Coalition | 200 | |
| CALEA | 4,075 | | American Water Works Association | 330 | |
| Southeast Michigan Association of Chiefs of Police | 40 | | | | |
| Oakland County Mutual Aid | 3,300 | | Public Works Conferences & Training | | |
| | | | Michigan Recycling Coalition Conference | 300 | |
| Public Safety Conferences & Training | | | MRWA Training | 350 | |
| Michigan Association of Chiefs of Police Conferences | 600 | | Public Service Institute | 1,300 | |
| LERMA Conference | 400 | | Misc. Road and Water Training | 1,000 | |
| Public Safety Officer Training | 17,000 | | | | |
| | | | | | |
| Recreation Memberships | | | | | |
| MPARKS | 750 | | | | |
| | | | | | |
| Recreation Conferences & Training | | | | | |
| MPARKS Conference | 1,500 | | | | |
| Aquatic Facility Training | 250 | | | | |
| Early Childhood Training | 300 | | | | |

| | |
|------------------------------|--------|
| Total Memberships | 26,285 |
| Total Conferences & Training | 34,820 |

SIX YEAR CAPITAL IMPROVEMENT PROGRAM - ALL FUNDS

| | STATUS | PROJECT DESCRIPTION | PROJECTED YEAR | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-------|---------|---|-------------------|-----------|-----------|-----------|---------|---------|---------|------------|
| | | | | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | OUTLAY |
| 1 | BUDGET | PC Replacements | BUDGET | 1,000 | 1,000 | 1,000 | 2,000 | 1,000 | 1,000 | 7,000 |
| 2 | BUDGET | Master Plan Update | BUDGET | 40,000 | | | | | | 40,000 |
| 3 | BUDGET | Firewall Upgrade | BUDGET | 6,000 | | | | | | 6,000 |
| 4 | BUDGET | Copy Machine Replacement | BUDGET | 16,000 | | | | | | 16,000 |
| 5 | BUDGET | Air Conditioning Unit Replacement | BUDGET | 12,000 | | | | | | 12,000 |
| 8 | BUDGET | PC Replacements | BUDGET | 3,000 | 1,000 | 1,000 | 1,000 | 2,000 | 1,000 | 9,000 |
| 9 | BUDGET | Body Cams & Tasers | BUDGET | 37,900 | 26,860 | 29,300 | 26,860 | 26,860 | 29,300 | 177,080 |
| 10 | BUDGET | In Car Video System | BUDGET | 8,920 | 8,920 | 8,920 | 8,920 | 8,920 | | 44,600 |
| 11 | BUDGET | Copy Machine Replacement | BUDGET | 6,500 | | | | | | 6,500 |
| 13 | BUDGET | Streetlight LED Replacement | BUDGET | 65,000 | | | | | | 65,000 |
| 14 | BUDGET | PC Replacements | BUDGET | 2,000 | 1,000 | | 1,000 | 1,000 | | 5,000 |
| 15 | BUDGET | HVAC Improvements | BUDGET | 20,000 | | 20,000 | | 10,000 | | 50,000 |
| 16 | BUDGET | Reynolds Park Outdoor Fitness Area | BUDGET | 130,000 | 0 | 0 | | | | 130,000 |
| 17 | BUDGET | PC Replacements | BUDGET | 3,000 | 2,000 | 2,000 | 1,000 | | | 8,000 |
| 18 | BUDGET | Burton Park Infield | BUDGET | 55,000 | | | | | | 55,000 |
| 28 | BUDGET | Technology Improvements | BUDGET | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 30,000 |
| 31 | BUDGET | Sewer Lining Program | BUDGET | 250,000 | 250,000 | | | | | 500,000 |
| 32 | BUDGET | Pavement Resurfacing Borgman- Henley to Scotia | BUDGET | 129,920 | | | | | | 129,920 |
| 33 | BUDGET | Pavement Resurfacing Balfour- Coolidge to Henley | BUDGET | 183,070 | | | | | | 183,070 |
| 34 | BUDGET | Pavement Resurfacing Henley- Roycourt to Ludlow | BUDGET | 82,680 | | | | | | 82,680 |
| 35 | BUDGET | Pavement Resurfacing Lincoln- Coolidge to Allor | BUDGET | 41,340 | | | | | | 41,340 |
| 36 | BUDGET | Pavement Resurfacing Allor- Lincoln to Elgin | BUDGET | 47,240 | | | | | | 47,240 |
| 37 | BUDGET | Pavement Resurfacing Borgman- Coolidge to Berkley | BUDGET | 76,770 | | | | | | 76,770 |
| 38 | BUDGET | Pavement Resurfacing Huntington- Borgman to 11 Mile | BUDGET | 106,300 | | | | | | 106,300 |
| 39 | BUDGET | Pavement Resurfacing Borgman- Wyoming to Huntington | BUDGET | 82,680 | | | | | | 82,680 |
| 41 | BUDGET | Sewer Pipe Bursting | BUDGET | 1,500,000 | 1,500,000 | 3,000,000 | | | | 6,000,000 |
| 42 | BUDGET | Sewer Pipe Replacement | BUDGET | 2,500,000 | 2,761,370 | | | | | 5,261,370 |
| 43 | BUDGET | Road Replacement Kingston- Newport to Wyoming | BUDGET | 1,017,820 | | | | | | 1,017,820 |
| 44 | BUDGET | Road Replacement Lasalle- Henley to Terminus | BUDGET | 471,340 | | | | | | 471,340 |
| 45 | BUDGET | Road Replacement Lasalle- Berley to Henley | BUDGET | 453,070 | | | | | | 453,070 |
| 29 | PLANNED | HVAC Replacement Rear North | PLANNED 2023 | | 45,000 | | | | | 45,000 |
| 40 | PLANNED | Road Heavy Maintenance | PLANNED 2023 | | 305,500 | 305,500 | 620,500 | 305,500 | 305,500 | 1,842,500 |
| 6 | PLANNED | Server Replacement | PLANNED 2023 | | 12,000 | | | | 12,000 | 24,000 |
| 12 | PLANNED | Breathing Apparatus | PLANNED 2023 | | 90,000 | | | | | 90,000 |
| 19 | PLANNED | Reynolds Park Fitness Shade | PLANNED 2023 | | 37,000 | | | | | 37,000 |
| 20 | PLANNED | Reynolds Park Pavilion Shade | PLANNED 2023 | | 30,000 | | | | | 30,000 |
| 30 | PLANNED | HVAC Improvements | PLANNED 2023 | | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 50,000 |
| 7 | PLANNED | Roof Replacement 2023 (per inspection report) | PLANNED 2024 | | | 75,000 | | | | 75,000 |
| 21 | PLANNED | Elgin Park Playground Equipment | PLANNED 2024 | | | 123,000 | | | | 123,000 |
| 22 | PLANNED | Men's Club Field Improvements | PLANNED 2024 | | | 120,000 | | | | 120,000 |
| 23 | PLANNED | Security Cameras Recreation Center & Pool | PLANNED 2024 | | | 35,000 | | | | 35,000 |
| 24 | PLANNED | Tennis Court Rehabilitation 11 Mile/ Huntington | PLANNED 2025 | | | | 245,000 | | | 245,000 |
| 25 | PLANNED | Park Security Cameras | PLANNED 2025 | | | | 35,000 | | | 35,000 |
| 26 | PLANNED | Tennis Court Rehabilitation Recreation | PLANNED 2026 | | | | | 260,000 | | 260,000 |
| 27 | PLANNED | 11 Mile Park Update | PLANNED 2027 | | | | | | 175,000 | 175,000 |
| TOTAL | | | | 7,353,550 | 5,086,650 | 3,735,720 | 956,280 | 630,280 | 538,800 | 18,301,280 |

| 2021-22 MOBILE EQUIPMENT SCHEDULE | | | | | | | | | |
|-----------------------------------|--------------------|---|------|-------------------|-----------|-----------|-----------|-----------|-----------|
| YEAR | TYPE | DESCRIPTION | LIFE | REMAINING LIFE | 2021-2022 | 2022-2023 | 2023-2024 | 2024-2025 | 2025-2026 |
| 1995 | Dump | Chevy 7 yd dump w / scraper / spreader / plow | 12 | -14 | | | | 200,000 | |
| 1992 | Compressor | Sullivan - portable air compressor | 15 | -14 | | | | | |
| 1997 | Dump | Chevy 3500 3 yd dump | 12 | -12 | 120,000 | | | | |
| 1989 | Cube | GMC Step Van P-35 | 20 | -12 | 70,000 | | | | |
| 1998 | Dump | Chevy 3 ton dump w/scraper | 12 | -11 | | | | | 200,000 |
| 2000 | Dump | Chevy C-7500 3 ton w/scraper | 12 | -9 | | | | | |
| 1999 | Cube | Chevy G3500 step cube van | 15 | -7 | | | 150,000 | | |
| 2003 | Dump | GMC 7 yd dump w/scraper/salt spreader/plow | 12 | -6 | | | | | |
| 2005 | Pickup | GMC 3/4 ton pickup 4 x 4 w/plow and liftgate | 10 | -6 | 41,000 | | | | |
| 2001 | Sewer Vacuum | Sterling Vactor sewer rodder | 15 | -5 | | | | | |
| 2009 | Bus | Chevy Cargo Express Van | 7 | -5 | | | | | |
| 2006 | Pick-up | GMC 3/4 ton pickup 4 x 4 | 10 | -5 | | 41,000 | | | |
| 2005 | Sweeper | Johnston 3000 street sweeper | 12 | -4 | | | | | |
| 2009 | Passenger Car | Ford Fusion SE public safety | 8 | -4 | | | | | |
| 1998 | Skid steer | JCB Skid steer/Loader | 20 | -3 | | | | | |
| 1998 | Loader | John Deere 544H Loader/ w extension arms | 20 | -3 | | | | | |
| 2004 | Tractor | John Deere Tractor - sweeping broom | 15 | -2 | | | | | |
| 2004 | Tractor | John Deere Tractor - sweeping broom | 15 | -2 | | | | | |
| 2016 | Police Interceptor | Ford Explorer | 4 | -1 | 49,000 | | | | |
| 2016 | Police Interceptor | Ford Explorer | 4 | -1 | 49,000 | | | | |
| 2017 | Police Interceptor | Ford Explorer | 4 | 0 | | 49,000 | | | |
| 2012 | Van | GMC cargo van (camera truck) | 10 | 1 | | | | | |
| 1997 | Fire Truck | Spencer 750 gallon pumper | 25 | 1 | | | 500,000 | | |
| 2012 | Passenger Car | Ford Fusion | 10 | 1 | | | | | |
| 2019 | Police Interceptor | Ford Explorer | 4 | 2 | | | 49,000 | | |
| 2019 | Police Interceptor | Ford Explorer | 4 | 2 | | | 49,000 | | |
| 2020 | Police Interceptor | Ford Explorer | 4 | 3 | | | | 49,000 | |
| 2016 | Pickup | Ford F250 w/lift, plow | 10 | 5 | | | | | |
| 2017 | Pickup | Ford F-250 Crew Cab 3/4 ton pick-up w/ lift | 10 | 6 | | | | | |
| 2019 | Pickup | Ford F-250 Truck | 10 | 8 | | | | | |
| 2014 | Bus | Thomas Bus (freightliner) | 15 | 8 | | | | | |
| 2015 | Dump | Freightliner V-Body Box | 15 | 9 | | | | | |
| 2020 | Van | 2020 Transit Van Recreation | 10 | 9 | | | | | |
| 2016 | Dump | Freightliner 108SD Dump | 15 | 10 | | | | | |
| 2017 | Backhoe | John Deere 410L Tractor Loader / Backhoe | 15 | 11 | | | | | |
| 2018 | Bus | Ford E-450 - Super Duty - SMART | 15 | 12 | | | | | |
| 2021 | Dump | 2021 Freightliner 108SD | 12 | 12 | | | | | |
| 2019 | Dump | Ford F-450 Dump | 15 | 13 | | | | | |
| 2017 | Chipper | Mobark Chipper | 20 | 16 | | | | | |
| 2012 | Fire Truck | Pierce Custom Pumper | 25 | 16 | | | | | |
| 2019 | Hot Box | Hot Box for Asphalt | 20 | 18 | | | | | |

REPLACEMENT SCHEDULED

329,000 90,000 748,000 249,000 200,000