Port of EVERETT SEAPORT

MILLS to MARITIME

RESTORING JOBS.
STRENGTHENING ECONOMY.

ABOUT MILLS TO MARITIME

The Port of Everett's more than $150M Mills to Maritime initiative transforms the former Kimberly-Clark mill site into a new maritime hub at the heart of Everett's working waterfront – between two federally secured facilities – the Port of Everett's international seaport and Naval Station Everett. The $40M Norton Terminal Development & Model Toxics Control Act (MTCA) 3rd Interim Action represents the major phase of this effort. The project realizes the Port's recent $57M South Terminal investment and enhances the movement of commerce, restores jobs and positions our region for economic recovery and cargo diversification, while achieving environmental stewardship. The work was funded, in part, by a $17.75M federal BUILD grant administered through MARAD and $9.15M in Washington State Department of Ecology MTCA grants.

1920s–2011
MILLS ON THE WATERFRONT

This former mill site located in the heart of Everett's working waterfront was home to 90+ years of pulp, paper and saw mill production.

2011
KIMBERLY-CLARK CLOSES

Kimberly-Clark was the last mill operator at the site, which shuttered in 2011; about 700 jobs were lost with the closure.

2016
STRATEGIC DIRECTION

The Port of Everett Commission set strategic direction to acquire the vacant site to bring it back into a job producing use compatible with its location within a federally secure maritime complex.

2019
PORT OF EVERETT ACQUISITION

The Port acquired the site and immediately put its plan in motion to bring it back to its highest and best use as a marine cargo terminal that will enhance maritime commerce and restore jobs.

2020
CLEANUP BEGINS

As a condition of the Port's property acquisition, and in combination with the regulatory agency requirements, site remediation by the former property owner was completed under order by the Department of Ecology. Crews cleaned and decommissioned exposed shoreline pipe and removed more than 250,000 tons of contaminated soil, debris and crushed material.

2021-22
NORTON TERMINAL CONSTRUCTED

In July 2021, the Port and partners broke ground at the site to install a site-wide environmental pavement cap under an agreed order with the Department of Ecology. The cap doubles as a marine terminal and provides permanent environmental control and state-of-the-art stormwater treatment for the first time in the property's history, protecting the health of the Puget Sound into the future.

DECEMBER 2022
NORTON TERMINAL OPENS

In December 2022, just 18 months after start of construction, the Port and partners completed the new Norton Terminal. The terminal is now open for business to support the global supply chain and a thriving regional economy. The project created 800+ construction jobs, is restoring 950+ jobs to the site, and will support the nearly 40,000 jobs already generated by seaport operations.