



2022 GOALS

2022 COMMISSION
RETREAT DISCUSSION



HIGH LEVEL OVERVIEW

Ensure Sustainable Performance

- ✓ Work to meet or exceed budget projections and goal of a 25% gross margin
- ✓ Secure and receive recovery money from the County and State
- ✓ Continue to partner with the Navy to support their growth, while maintaining our mutual missions

Seaport Modernization & Industrial Real Estate

- ✓ Complete construction and open the new Norton Terminal
- ✓ Secure large tenant and finalize plans and financing for former KC warehouse
- ✓ Work to secure long-term contracts to diversify the Port's seaport operations

Destination Waterfront, Boating & Recreation

- ✓ Complete construction and open two new retail buildings in Fisherman's Harbor (A8/A17)
- ✓ Secure leases for the remaining parcels in Fisherman's Harbor
- ✓ Permit, design and secure leases for the destination retail and associated public space
- ✓ Finalize and execute a long-term ground lease with LPC West for the Millwright Phase of Waterfront Place Central
- ✓ Open the south tower of Fisherman's Harbor housing
- ✓ Open the new Everett Yacht Club in the South Marina
- ✓ Complete and open the new Jetty Landing Restroom
- ✓ Start the relocation and redevelopment of the Marina fuel dock
- ✓ Finalize agreement with developer and start improvements to open Weyerhaeuser Building to the public in 2023 — the building's centennial year
- ✓ Kick-off outreach and finalize plan for the Mukilteo waterfront redevelopment and new property; complete intended transfer of the NOAA parcel to the Port and Parklet construction

Economic Development & Transportation

- ✓ Kick-off public outreach on exploring boundary expansion for the Port
- ✓ Dredge the boat launch and get the connector channel added to the Corps maintenance responsibility
- ✓ Complete sediment flow analysis of the Snohomish River and secure funding for additional river dredging from the U.S. Army Corps of Engineers
- ✓ Open the new Baywood waterside trail and Baywood Park employment center

Outreach & Partnerships

- ✓ Enhance and further develop partnership with Everett Public Schools on the maritime curriculum connection and associated programs
- ✓ Working with maritime partners, establish new Working Waterfront Maritime Jobs Tour at the Port tailored for students and educators
- ✓ Plan and execute numerous groundbreaking, ribbon-cuttings and open houses in support of our business lines
- ✓ Plan and execute a variety of community engagement opportunities for key Port initiatives (i.e. redevelopment of Mukilteo waterfront, boundary expansion exploration, Waterfront Place)
- ✓ Work with the Cities of Arlington and Marysville, as well as Snohomish County to expand Cascade Industrial Center outreach (i.e. trade delegation/developer attraction)

Environmental Stewardship

- ✓ Complete the environmental cap for the former Kimberly-Clark site
- ✓ Complete the channelization of Blue Heron Slough and breach the dike; make progress toward 404 accreditation for the project
- ✓ Finalize remedial investigation and feasible study and associated cleanup action plan for the Mill A cleanup
- ✓ Prepare the seaport for future electric charging capabilities and electric car charging stations at Fisherman's Harbor