

**EVERETT PORT COMMISSION RETREAT
BLUE HERON ROOM
1205 Craftsman Way, Everett, WA
April 24, 2019 - 8:20 a.m.**

**CALL TO ORDER
PLEDGE OF ALLEGIANCE**

AGENDA

- 1. WELCOME & ADMINISTRATIVE ANNOUNCEMENTS**
- 2. CURRENT STRATEGIC FRAMEWORK/APPROACH AND GUIDANCE SOUGHT**
 - **Seaport/Shipping Trends**
 - **Real Estate/Properties Trends**
 - **Marina Trends**
 - **Facilities Outlook**
 - **Finance: 2018 Recap; First Quarter Financials; and Financial Outlook/Trends**
- 3. STRATEGIC PLANNING UPDATE DISCUSSION & GUIDANCE**
 - **Review Update process**
 - **Review Current Strategic Plan**
 - **Discuss and Provide Strategic Level Guidance:**
 - ~ **Mission Statement Review**
 - ~ **Planning Horizon**
 - ~ **Planning Assumptions**
 - ~ **Desired End State**
 - ~ **Other Guidance**
 - **Next Steps**
- 4. RECAP/FINAL REMARKS**

RECESS