East Hempfield Township
LIQUID FUELS FUND
2023

ACCOUNT #	DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 REQUESTED	PERCENT CHANGE	
	Beginning Cash & Investments	**$ 101,403**	**$ 55,000**	**$ 69,400**	**$ 63,818**	**$ 121,307**	**75%**	
REVENUES								
35-430-3410	Interest Earnings	$ 1,156	$ 439	$ 600	$ 1,400	$ 1,400		
35-430-3573	State Allocation	844,225	773,549	775,000	831,919	**840,931**		per letter
35-430-3574	State Rd Turnback Payments	3,720	3,720	3,700	3,720	3,720		
35-430-3800	Reimbursements - Signal (GF)	5,393	-	-	-	-		
	Total Revenues	**$ 854,494**	**$ 777,708**	**$ 779,300**	**$ 837,039**	**$ 846,051**	**9%**	
EXPENDITURES								
35-433-4361	Signs & Signals - Utilities	$ 20,237	$ 21,758	$ 22,000	$ 21,000	$ 22,000		
35-434-4361	Street Lighting	148,836	151,510	150,000	140,000	140,000		
35-438-4370	Line Marking & Painting	85,549	88,690	88,000	**112,050**	**100,000**		increased effort
35-438-4377	Crack Sealing	6,275	6,932	6,500	6,500	6,500		
35-439-4618	Paving Projects	640,000	500,000	500,000	500,000	**600,000**		supplement $528K Cap Res
	Total Expenses	**$ 900,897**	**$ 768,890**	**$ 766,500**	**$ 779,550**	**$ 868,500**	**13%**	
	Net Income (Loss)	**$ (46,403)**	**$ 8,818**	**$ 12,800**	**$ 57,489**	**$ (22,449)**	**-275%**	
	Ending Cash & Investments	**$ 55,000**	**$ 63,818**	**$ 82,200**	**$ 121,307**	**$ 98,858**	**20%**	

East Hempfield Township

Liquid Fuels Fund

Long-Range Financial Projections (all $ stated in thousands)

Line #		Actual 2018	Actual 2019	Actual 2020	Actual 2021	Estimated 2022	Projected 2023	Projected 2024	Projected 2025	Projected 2026	Growth Assumptions
1	Opening Fund Balance	$ 43	$ 77	$ 101	$ 55	$ 64	$ 121	$ 98	$ 67	$ 57	
	Revenues										
2	Interest Earnings	$ 3	$ 3	$ 1	$ 1	$ 1	$ 1	$ 1	$ 1	$ 1	
3	MV Tax Allocation	844	860	844	774	832	841	841	841	841	*state aid for 119 miles of township roads*
4	Turnback Program	4	4	4	4	4	4	4	4	4	*constant - for 1 mile of state roads*
5	Other Revenues	-	-	5	-	-	-	-	-	-	
6	**Total Revenues**	**$ 851**	**$ 867**	**$ 854**	**$ 779**	**$ 837**	**$ 846**	**$ 846**	**$ 846**	**$ 846**	
7	***Overall Growth Rate***	***5.7%***	***1.9%***	***-1.5%***	***-8.8%***	***7.4%***	***1.1%***	***0.0%***	***0.0%***	***0.0%***	
	Expenditures										
8	Street Lights - Electric	$ 147	$ 144	$ 149	$ 152	$ 140	$ 140	$ 145	$ 145	$ 145	
9	Traffic Signals - Electric	21	20	20	22	21	22	22	22	22	
10	Paving Projects	570	600	640	500	500	600	600	575	550	*annual effort*
11	All Other Operating Costs	79	79	91	96	119	107	110	114	117	*3% growth out years*
12	**Total Expenditures**	**$ 817**	**$ 843**	**$ 900**	**$ 770**	**$ 780**	**$ 869**	**$ 877**	**$ 856**	**$ 834**	
13	***Overall Growth Rate***	***3.2%***	***3.2%***	***6.8%***	***-14.4%***	***1.3%***	***11.4%***	***0.9%***	***-2.5%***	***-2.5%***	
14	***Net Income (Loss)***	**34**	**24**	**(46)**	**9**	**57**	**(23)**	**(31)**	**(10)**	**12**	
15	***Ending Fund Balance***	**$ 77**	**$ 101**	**$ 55**	**$ 64**	**$ 121**	**$ 98**	**$ 67**	**$ 57**	**$ 69**	

East Hempfield Township
TRASH/RECYCLING FUND
2023

ACCOUNT #	DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 REQUESTED	PERCENT CHANGE	
	Beginning Cash & Investments	**$ 332,922**	**$ 379,300**	**$ 357,000**	**$ 404,076**	**$ 274,865**	**-23%**	
REVENUES								
06-426-3410	Interest Earnings	$ 2,933	$ 848	$ 1,000	$ 3,750	$ 2,500		
06-426-3541	State Grants	150,452	49,341	49,300	63,743	63,743		2020 includes 902 grant 90% equipment cost, $82K
06-426-3640	Quarterly Tipping Fee Rebate	78,014	77,247	75,000	73,500	73,500		
06-426-3641	Trash/Recyclables	1,607,277	1,800,343	1,784,000	1,790,000	**2,090,000**		**2023 - quarterly rate $69, annual cost $256, 17%^**
06-426-3642	Grass Bags	2,395	3,818	4,500	3,000	3,500		now - quarterly rate $59, annual cost $218
06-426-3643	Tags-Extra Trash (Yellow)	8,768	9,667	9,000	7,500	8,000		
06-426-3644	Tags-Oversized (Red)	13,005	15,486	14,000	12,750	14,000		
06-426-3645	Tags-Appliance (Green)	1,344	2,575	1,500	1,250	1,250		
06-426-3646	Tags-Tire (Purple)	126	270	200	50	100		
06-426-3647	Recycle Buckets	1,907	2,161	2,000	2,200	2,000		
06-426-3800	Miscellaneous Revenue	13,825	410	-	511	-		
	Total Revenues	**$ 1,880,046**	**$ 1,962,166**	**$ 1,940,500**	**$ 1,958,254**	**$ 2,258,593**	**16%**	

East Hempfield Township
TRASH/RECYCLING FUND
2023

ACCOUNT #	DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 REQUESTED	PERCENT CHANGE	
EXPENSES								
06-426-4314	Legal Services	$ 13,255	$ 12,800	$ 13,000	$ 13,000	$ 14,500		
06-426-4325	Printing & Mailing Services	12,711	13,012	14,000	16,300	16,000		
06-426-4341	Advertising/Bids	722	-	-	-	-		
06-426-4342	Printing Tags and Bags	361	1,200	2,000	500	1,200		
06-426-4343	Recycle Buckets	6,330	2,460	10,000	3,280	5,000		
06-426-4375	Trash Billing System	5,585	6,419	**29,180**	**24,080**	**14,570**		**license. conversion & training for new system**
06-426-4452	Waste Disposal Fees	758,717	901,892	970,600	970,580	**1,076,376**		**$136.70/unit x 7,874 units, 8% increase?**
06-426-4453	Tipping Fees-Trash	649,138	737,885	745,000	742,649	**876,326**		**tipping fee $95/ton, up $15 or 18%**
06-426-4490	Bank Fees	12,189	12,342	13,000	13,000	12,000		
06-426-4531	Administrative Reimb-Gen Fund	108,121	110,659	114,000	114,076	118,639		
06-431-4251	Vehicle Repair-Leaf Collection	9,867	14,592	6,500	5,000	6,500		
06-431-4310	Contracted Servs-Leaf	148,522	114,693	175,000	175,000	188,000		
06-431-4381	Dump Site Rent-Leaf Collection	-	9,436	10,000	10,000	14,000		
06-431-4740	Equipment Purchase	108,150	-	-	-	-		2020 includes grant for leaf machine / boxes
	Total Expenses	**$ 1,833,668**	**$ 1,937,390**	**$ 2,102,280**	**$ 2,087,465**	**$ 2,343,111**	**11%**	
	Net Income (Loss)	**$ 46,378**	**$ 24,776**	**$ (161,780)**	**$ (129,211)**	**$ (84,518)**	**-48%**	
	Ending Cash & Investments	**$ 379,300**	**$ 404,076**	**$ 195,220**	**$ 274,865**	**$ 190,347**	**-2%**	

East Hempfield Township

Trash / Recycling Fund

Long-Range Financial Projections (all $ stated in thousands)

Line #		Actual 2018	Actual 2019	Actual 2020	Actual 2021	Estimated 2022	Projected 2023	Projected 2024	Projected 2025	Projected 2026	Growth Assumptions
1	Opening Fund Balance	$ 371	$ 391	$ 333	$ 379	$ 405	$ 275	$ 190	$ 31	$ (222)	
	Revenues										
2	Interest Earnings	$ 2	$ 6	$ 3	$ 1	$ 4	$ 2	$ 1	$ 1	$ 1	
3	Trash / Recycling Fees	1,398	1,392	1,622	1,800	1,790	2,090	2,121	2,153	2,185	***$69 qtrly/$256 yearly-17% ^, 1.5% natural growth***
4	Tags/Bags/Buckets for Recycable Materials	30	23	27	35	25	28	28	28	28	
5	State Grants	61	56	150	49	64	64	64	64	64	***2020 includes #902 Grant $82K***
6	Quarterly Tipping Fee Rebate	66	73	78	77	74	74	75	75	75	
7	**Total Revenues**	**$ 1,557**	**$ 1,550**	**$ 1,880**	**$ 1,962**	**$ 1,957**	**$ 2,258**	**$ 2,289**	**$ 2,321**	**$ 2,353**	
8	***Overall Growth Rate***	***11.1%***	***-0.4%***	***21.3%***	***4.4%***	***-0.3%***	***15.4%***	***1.4%***	***1.4%***	***1.4%***	
	Expenditures										
9	Waste Disposal Fees	$ 712	$ 729	$ 759	$ 901	$ 971	$ 1,076	$ 1,184	$ 1,302	$ 1,432	***$136.70 per unit 2023, 10% 2024-2026***
10	Tipping Fees - Trash	516	568	649	738	743	876	876	876	876	***2023 $15 increase - $95/ton***
11	Leaf Recyclable Costs	164	152	159	139	190	209	213	217	222	***2% growth 2024-2026***
12	Recycling Equipment Purchases	-	-	108	-	-	-	-	-	-	***2020 - leaf equipment $108K***
13	All Other Operating Costs	145	159	159	158	183	182	176	178	180	
14	**Total Expenditures**	**$ 1,537**	**$ 1,608**	**$ 1,834**	**$ 1,936**	**$ 2,087**	**$ 2,343**	**$ 2,449**	**$ 2,573**	**$ 2,710**	
15	***Overall Growth Rate***	***3.9%***	***4.6%***	***14.1%***	***5.6%***	***7.8%***	***12.3%***	***4.5%***	***5.1%***	***5.3%***	
16	***Net Income (Loss)***	**20**	**(58)**	**46**	**26**	**(130)**	**(85)**	**(159)**	**(252)**	**(356)**	
17	***Ending Fund Balance***	**$ 391**	**$ 333**	**$ 379**	**$ 405**	**$ 275**	**$ 190**	**$ 31**	**$ (222)**	**$ (578)**	

EAST HEMPFIELD TOWNSHIP
GENERAL FUND
2023

ACCOUNT #	DESCRIPTION		2020 ACTUAL		2021 ACTUAL		2022 BUDGET		2022 PROJECTED		2023 REQUESTED	PERCENT CHANGE	
	Beginning Cash & Investments	$	4,730,515	$	4,673,300	$	3,913,800	$	4,750,988	$	4,876,668	25%	2022 opening balance $837K higher 2023 opening balance $1,728K higher
REVENUES													
GENERAL GOVERNMENT REVENUES													
REAL ESTATE TAXES													
01-401-3011	Real Estate Tax - Current Year	$	2,452,092	$	2,541,105	$	2,575,000	$	2,580,000	$	2,580,000		
01-401-3012	Real Estate Tax - Prior Year		16,933		25,364		30,000		10,286		12,000		
01-401-3013	Real Estate Tax - Delinquent		41,940		69,955		60,000		30,000		30,000		
01-401-3016	Real Estate Tax - Interim		41,494		21,037		25,000		27,500		25,000		
	Total Real Estate Taxes	$	2,552,459	$	2,657,461	$	2,690,000	$	2,647,786	$	2,647,000	-2%	
ACT 511 TAXES													
01-401-3101	Real Estate Transfer Tax	$	790,119	$	1,522,593	$	1,000,000	$	1,495,000	$	1,150,000		
01-401-3102	Earned Income Tax - Current		4,323,939		4,729,530		4,500,000		5,000,000		5,150,000		
01-401-3105	Local Services Tax		1,069,532		1,125,994		1,100,000		1,135,000		1,150,000		
	Total Act 511 Taxes	$	6,183,590	$	7,378,117	$	6,600,000	$	7,630,000	$	7,450,000	13%	
PERMITS													
01-401-3218	Cable Television Franchise	$	462,917	$	463,716	$	460,000	$	470,000	$	450,000		
01-430-3630	Road Opening Permits		14,940		12,336		11,000		60,000		25,000		Shentel
	Total Permits	$	477,857	$	476,052	$	471,000	$	530,000	$	475,000	1%	
INTEREST													
01-401-3410	Interest Earnings	$	10,259	$	5,565	$	7,000	$	17,700	$	8,000		2022 included ARPA Funds
	Total Interest	$	10,259	$	5,565	$	7,000	$	17,700	$	8,000	14%	
BUILDING INCOME													
01-401-3421	Rent of Land	$	14,209	$	13,499	$	14,800	$	14,800	$	15,000		
01-401-3422	Rent of Bldgs		510		55		100		100		100		
01-401-3424	Rental of Pavilion		6,320		6,525		7,000		9,000		9,000		
	Total Rental Fees	$	21,039	$	20,079	$	21,900	$	23,900	$	24,100	10%	

EAST HEMPFIELD TOWNSHIP
GENERAL FUND
2023

ACCOUNT #	DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 REQUESTED	PERCENT CHANGE	
SHARED REVENUE								
01-401-3550	Public Utility Realty Tax	$ 9,130	$ 9,182	$ 9,100	$ 10,224	$ 10,224		
01-401-3555	State Aid / Pension	462,840	450,944	451,000	507,683	**533,586**		**unit value 2022 $5,180 / 2021 $4,797**
01-401-3519	CARES Act Reimbursement	309,910	-	-	-	-		
01-401-3554	Alcoholic Beverage Licenses	5,100	800	5,300	5,300	5,300		State waived fees for 2021 due to COVID
01-401-3557	Foreign Fire Premium Tax	187,472	166,203	166,200	215,753	215,753		pass thru
	Total Shared Revenue	**$ 974,452**	**$ 627,129**	**$ 631,600**	**$ 738,960**	**$ 764,863**	**21%**	
OTHER GENERAL GOVERNMENT								
01-401-3583	Trash / Recycling Administration	$ 108,121	$ 110,659	$ 114,000	$ 114,076	$ 118,639		
01-401-3581	**Contracted Services-EHRA Pro Shop**	-	-	-	-	**236,630**		**reimbursement - Pro Shop staffing / benefits**
01-401-3582	**Contracted Services-EHRA Golf Maintenance**	-	-	-	-	**317,286**		**reimbursement - Maintenance staffing / benefits**
01-401-3585	**Contracted Services-EHRA Admin/PW**	57,052	50,800	52,000	52,300	**54,409**		**reimbursement - Administrative support**
01-401-3584	**Contracted Services-EHRA Liability Insurance**	-	-	-	-	**18,000**		**reimbursement - liability insurances**
01-401-3586	Reimbursement EPB - Emergency Services	16,904	57,956	45,800	47,900	21,336		20% of ESC / other costs
01-401-3587	Reimbursement EPB Fire Dept.- CFO Services	-	-	-	-	27,156		20% of CFO / other costs
01-401-3800	Miscelleneous Revenue	17,074	6,105	5,000	10,000	5,000		
01-401-3816	Non-Uniformed Employee Health Contributions	7,185	4,714	4,500	3,541	7,118		
01-401-3817	Reimbursements Insurances	49,332	67,926	30,000	30,000	30,000		
01-401-3872	Contributions Private Sources	-	4,180	4,500	3,000	3,000		
01-401-3873	Hospital - Fee In Lieu Of Taxes	-	-	170,000	-	-		in Fire Services Fund
01-401-3910	Sale of General Fixed Assets	70,370	56,110	39,500	45,941	10,000		sale of vehicles
01-410-3815	Police Employee Health Contributions	6,952	4,748	5,200	3,870	4,064		
	Total Other General Government	**$ 332,990**	**$ 363,198**	**$ 470,500**	**$ 310,628**	**$ 852,638**	**81%**	
	Total General Government Revenues	**$ 10,552,646**	**$ 11,527,601**	**$ 10,892,000**	**$ 11,898,974**	**$ 12,221,601**	**12%**	
PLANNING / ZONING REVENUES								
01-414-3610	Subdivisions Permits & Fees	$ 14,561	$ 24,692	$ 10,000	$ 20,000	$ 20,000		
01-414-3611	Zoning Permits & Fees	51,925	62,525	45,000	32,000	30,000		
01-414-3612	Hearing Fees	9,200	13,800	10,000	7,000	10,000		
01-414-3625	Bldg Permits & Fees	1,536,888	719,061	650,000	760,000	600,000		2020 included hospital
01-414-3626	Sewage Permits & Fees	1,825	1,106	1,000	2,000	1,000		
01-414-3628	Storm Water Permits & Fees	160,376	87,484	40,000	80,000	50,000		
01-414-3629	Storm Water Maintenance Fees	157,476	82,506	40,000	80,000	50,000		
	Total Planning / Development Revenues	**$ 1,932,251**	**$ 991,174**	**$ 796,000**	**$ 981,000**	**$ 761,000**	**-4%**	

EAST HEMPFIELD TOWNSHIP
GENERAL FUND
2023

ACCOUNT #	DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 REQUESTED	PERCENT CHANGE
PUBLIC SAFETY							
01-410-3311	Vehicle Code Violations	$ 67,865	$ 69,581	$ 75,000	$ 56,000	$ 65,000	
01-410-3312	Fines - State & City	12,456	10,944	13,500	10,700	11,000	
01-410-3313	County Court Fines	9,901	5,247	11,000	7,500	7,500	
01-410-3510	Reimbursement - Bur of Justice	5,750	450	3,000	1,242	3,000	
01-410-3511	Wellness / Safety Grant	-	-	1,000	1,000	2,500	
01-410-3581	Reimbursement - Lancaster County (DTFO)	79,281	95,359	93,700	80,000	96,511	
01-410-3582	Reimbursement - School Resource	90,213	104,400	107,500	108,572	111,829	
01-410-3620	Sale of Copies - Reports	10,070	11,689	10,000	10,000	10,000	
01-410-3621	Security Permits & Violations	32,540	59,889	40,000	40,000	40,000	
01-410-3622	Special Police Services	26,540	26,668	23,000	40,000	40,000	
01-410-3631	Parking Violations	360	165	400	250	250	
01-410-3632	LiveScan Fees	-	2,300	2,000	2,000	2,000	
01-410-3871	Contribution Police Special Projects	25,029	37,930	1,000	22,000	2,000	
	Total Public Safety	**$ 360,005**	**$ 424,622**	**$ 381,100**	**$ 379,264**	**$ 391,590**	**3%**
	Total General Fund Revenues	**$ 12,844,902**	**$ 12,943,397**	**$ 12,069,100**	**$ 13,259,238**	**$ 13,374,191**	**10.8%**

discounting EHRA reimbursements, 6.2% ^

over budget	**$ 1,190,138**	**revenues**
real estate tax		**(42,214)**
transfer taxes		**495,000**
lst		**35,000**
eit		**500,000**
build permits		**110,000**
other		**92,352**
major items changed		**1,190,138**

10/17/2022

EAST HEMPFIELD TOWNSHIP
GENERAL FUND
2023

ACCOUNT #	DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 REQUESTED	PERCENT CHANGE	
EXPENDITURES								
GENERAL GOVERNMENT								
01-401-4110	Salaries - Supervisors	$ 16,500	$ 16,500	$ 16,500	$ 16,500	$ 16,500		
01-401-4121	Salary - Manager	121,900	124,505	125,700	125,672	130,700		
01-401-4140	Salaries - Administrative Staff	174,817	157,563	177,000	187,908	**194,270**		**4.00% FT Non-uniformed**
	Salaries and Wages	**$ 313,217**	**$ 298,568**	**$ 319,200**	**$ 330,080**	**$ 341,470**	**7%**	
01-401-4156	Health / Life / Disability Insurance	$ 67,727	$ 62,946	$ 69,400	$ 66,400	**$ 83,040**		**8.8% ^ , 65% funding H.S.A.**
01-401-4161	FICA Medicare Taxes	23,430	23,015	24,500	25,251	26,122		
01-401-4162	SUI Taxes	2,082	2,176	1,800	1,500	1,800		
01-401-4163	Municipal Pension Obligation	58,502	88,294	3,628	3,628	3,807		Non-uniformed DB plan fully funded
01-401-4164	Pension - Defined Contribution	5,613	6,155	11,600	12,750	12,864		
01-401-4165	Employee Benefits	5,273	5,565	6,000	6,000	6,000		
01-401-4354	Worker's Comp Insurance	2,940	4,425	3,700	3,632	3,814		
01-401-4460	Conventions & Meetings	335	1,703	3,500	2,000	2,500		
01-401-4465	Training & Development	503	490	2,700	2,200	2,700		
	Employee Benefits	**$ 166,405**	**$ 194,770**	**$ 126,828**	**$ 123,361**	**$ 142,647**	**12%**	
01-401-4210	Office Materials & Supplies	$ 7,984	$ 7,321	$ 8,000	$ 6,000	$ 8,000		
01-401-4316	Codification Fees	5,097	5,902	5,000	7,500	7,000		
01-401-4325	Postage	11,714	7,431	10,000	7,000	8,000		
01-401-4341	Advertising	9,622	5,547	10,000	10,500	10,000		
01-401-4345	Newsletter	11,741	11,596	14,000	14,500	15,000		
01-401-4374	Maint. & Repairs (Minor Office)	2,982	3,426	6,000	12,000	6,000		
01-401-4375	Computer Technology	24,269	28,399	27,000	25,000	28,000		
01-401-4420	Dues, Subscriptions & Memberships	6,630	6,606	6,500	6,000	6,000		
01-401-4500	Emergency Management Supplies	3,081	1,746	3,800	1,000	3,800		
	Office Expenses	**$ 83,120**	**$ 77,974**	**$ 90,300**	**$ 89,500**	**$ 91,800**	**2%**	
01-401-4312	Contracted Services	$ 11,780	$ -	$ -	$ -	$ -		
01-401-4313	Engineering Services	60,058	51,195	50,000	70,000	60,000		
01-401-4314	Legal Services	31,053	22,449	25,000	25,000	25,000		
	Professional Fees	**$ 102,891**	**$ 73,644**	**$ 75,000**	**$ 95,000**	**$ 85,000**	**13%**	

EAST HEMPFIELD TOWNSHIP
GENERAL FUND
2023

ACCOUNT #	DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 REQUESTED	PERCENT CHANGE
01-401-4321	Telephone	$ 5,330	$ 5,655	$ 6,100	$ 6,500	$ 8,500	
01-401-4322	Internet Service	2,589	5,383	4,500	4,200	3,500	
	Communication	**$ 7,919**	**$ 11,038**	**$ 10,600**	**$ 10,700**	**$ 12,000**	**13%**
01-401-4231	**Vehicle Expenses**	**$ 3,269**	**$ 3,165**	**$ 3,500**	**$ 2,500**	**$ 3,000**	**-14%**
01-401-4352	Insurance & Bonding	$ 620	$ 1,026	$ 1,200	$ 1,200	$ 1,200	
01-486-4353	Liability / Casualty / Property / Equipment	188,007	206,004	212,000	216,000	220,000	
	Insurance & Bonding	**$ 188,627**	**$ 207,030**	**$ 213,200**	**$ 217,200**	**$ 221,200**	**4%**
01-401-4430	**Real Estate Taxes**	**$ 5,830**	**$ 1,940**	**$ 2,000**	**$ 2,000**	**$ 2,000**	**0%**
01-401-4521	Contributions - HARC	$ 51,535	$ 51,535	$ 58,200	$ 51,600	$ 55,800	
01-401-4522	Contributions - HARC (Capital Projects)	35,492	35,492	35,500	35,500	35,500	
01-401-4523	A. Herr Farm Improvements	10,000	9,945	10,000	25,000	10,000	
01-401-4491	Amos Herr Day Celebration	-	2,000	3,000	3,000	3,200	
01-412-4543	Contribution - Ambulance Association	16,000	17,000	17,000	17,000	17,000	
01-456-4522	Contributions - Libraries	19,000	19,000	20,000	20,000	20,000	
01-401-4524	Contributions - Other	-	500	500	500	500	
	Contributions - Recreation / Culture	**$ 132,027**	**$ 135,472**	**$ 144,200**	**$ 152,600**	**$ 142,000**	**-2%**
01-401-4739	Vehicle Fleet Program	$ -	$ 6,223	$ 4,900	$ 4,900	$ 4,900	
01-401-4740	Equipment Purchases	22,958	50,144	-	1,500	2,500	
	Capital Purchases	**$ 22,958**	**$ 56,367**	**$ 4,900**	**$ 6,400**	**$ 7,400**	**51%**
	Total General Government	**$ 1,026,263**	**$ 1,059,968**	**$ 989,728**	**$ 1,029,341**	**$ 1,048,517**	**6%**

EAST HEMPFIELD TOWNSHIP
GENERAL FUND
2023

ACCOUNT #	DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 REQUESTED	PERCENT CHANGE	
FINANCE								
01-402-4140	Salaries - Finance Staff	$ 201,393	$ 206,470	$ 176,700	$ 190,777	$ 202,483		
01-402-4141	Staff OT	24	24	300	300	300		
	Salaries & Wages	**$ 201,417**	**$ 206,494**	**$ 177,000**	**$ 191,077**	**$ 202,783**	**15%**	
01-402-4156	Health / Life / Disability Insurance	$ 62,185	$ 74,517	$ 78,800	$ 84,700	$ 100,448		
01-402-4161	FICA Medicare Taxes	14,921	15,449	13,600	14,617	15,513		
01-402-4162	SUI Taxes	1,114	1,206	1,200	1,500	1,500		
01-402-4163	Municipal Pension Obligation	40,813	61,660	-	-	-		
01-402-4164	Pension - Defined Contribution	3,116	4,013	9,200	10,052	17,150		
01-402-4354	Worker's Comp Insurance	634	648	600	528	554		
01-402-4460	Conventions and Meetings	-	-	-	475	500		
01-402-4465	Training & Development	-	489	1,200	145	1,000		
	Employee Benefits	**$ 122,783**	**$ 157,982**	**$ 104,600**	**$ 112,017**	**$ 136,665**	**31%**	
01-402-4310	Payroll Services	$ 9,008	$ 11,092	$ 11,000	$ 12,887	$ 11,500		
01-402-4374	Maintenance & Repairs	559	735	500	-	500		
01-402-4375	Computer Maintenance	13,913	13,885	13,000	15,480	**55,163**		new financial system
	Office Expenses	**$ 23,480**	**$ 25,712**	**$ 24,500**	**$ 28,367**	**$ 67,163**	**174%**	
01-402-4311	Auditing Services	$ 23,390	$ 29,250	$ 32,000	$ 32,000	$ 33,600		single audit
	Professional Fees	**$ 23,390**	**$ 29,250**	**$ 32,000**	**$ 32,000**	**$ 33,600**	**5%**	
01-402-4740	**Equipment**	**$ -**	**$ -**	**$ 7,000**	**$ 6,900**	**$ -**	**n/a**	
	Total Finance	**$ 371,070**	**$ 419,438**	**$ 345,100**	**$ 370,361**	**$ 440,212**	**28%**	

EAST HEMPFIELD TOWNSHIP
GENERAL FUND
2023

ACCOUNT #	DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 REQUESTED	PERCENT CHANGE	
POLICE								
01-410-4124	Salary - Chief	$ 126,237	$ 128,662	$ 132,800	$ 149,594	$ 125,366		3.00% FT Uniformed (34 officers)
01-410-4131	Salaries - Lieutenants	246,257	215,604	221,500	221,091	226,986		
01-410-4132	Salaries - Sergeants	490,742	595,073	633,100	604,992	647,208		
01-410-4133	Salaries - Detectives	194,296	197,181	203,500	203,657	209,386		
01-410-4134	Salaries - Patrolman	2,005,448	2,080,570	2,154,600	2,074,986	2,163,501		includes (7) $4,400 step increases
01-410-4143	Police Overtime	131,314	136,142	130,000	230,000	150,000		
	Salaries - Uniformed Officers	**$ 3,194,294**	**$ 3,353,232**	**$ 3,475,500**	**$ 3,484,320**	**$ 3,522,447**	**1%**	
01-410-4140	Wages- Police Civilians	$ 176,457	$ 183,079	$ 185,400	$ 186,826	$ 194,299		
01-410-4141	Police Clerk & Dispatcher OT	247	8	500	250	500		
	Salaries and Wages	**$ 176,704**	**$ 183,087**	**$ 185,900**	**$ 187,076**	**$ 194,799**	**5%**	
01-410-4156	Health / Life / Disability Insurance	$ 794,181	$ 741,247	$ 859,500	$ 868,100	$ 1,041,355		
01-410-4157	Post Retirement Benefits - Current Retirees	194,540	199,189	215,000	225,000	235,000		
01-410-4161	FICA Medicare Taxes	252,448	265,260	280,100	280,862	284,369		
01-410-4162	SUI Taxes	14,506	8,800	14,300	15,800	14,250		
01-410-4163	Municipal Pension Obligation	968,754	1,150,489	921,736	771,736	731,828		no extra Police funding
01-410-4164	Pension - Defined Contribution	8,258	6,649	11,500	11,000	12,057		
01-410-4168	Post Retirement Health Funding - HRAs	47,625	49,125	51,000	53,000	54,000		
01-410-4192	Uniform Maint. & Upkeep	6,025	3,566	7,000	7,000	7,000		
01-410-4193	Wellness Program	-	-	2,500	2,500	5,000		
01-410-4195	Employee Expenses	9,030	18,192	10,000	8,000	10,000		
01-410-4354	Worker's Comp Insurance	140,300	144,348	138,000	138,000	144,900		
01-410-4465	Training & Development	9,017	15,467	20,000	18,000	20,000		
	Employee Benefits	**$ 2,444,684**	**$ 2,602,332**	**$ 2,530,636**	**$ 2,398,998**	**$ 2,559,759**	**1%**	
01-410-4210	Office Materials & Supplies	$ 8,967	$ 6,890	$ 10,000	$ 8,000	$ 10,000		
01-410-4342	Printing	968	380	1,000	500	800		
01-410-4374	Office Maintenance & Repairs	715	831	1,500	800	1,500		
01-410-4375	Computer Technology	55,662	64,049	66,500	69,500	75,000		
01-410-4386	Equipment Lease	709	-	1,500	-	-		
01-410-4420	Dues, Subscriptions, & Memberships	6,531	11,046	7,500	6,500	7,500		
01-410-4490	General Expenses	125	1,500	500	300	500		
	Office Expenses	**$ 73,677**	**$ 84,696**	**$ 88,500**	**$ 85,600**	**$ 95,300**	**8%**	

EAST HEMPFIELD TOWNSHIP
GENERAL FUND
2023

ACCOUNT #	DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 REQUESTED	PERCENT CHANGE	
01-410-4314	**Legal Services / Consulting Fees**	**$ 20,911**	**$ 40,490**	**$ 5,000**	**$ 12,000**	**$ 15,000**	**200%**	**2023 - police contract negotiation**
01-410-4321	Telephone	$ 8,041	$ 8,803	$ 10,000	$ 7,500	$ 10,000		
01-410-4322	Police Computer Line	8,777	8,372	9,000	7,000	9,000		
01-410-4327	Radio Maintenance	1,953	1,937	3,500	1,500	3,500		
	Communication	**$ 18,771**	**$ 19,112**	**$ 22,500**	**$ 16,000**	**$ 22,500**	**0%**	
01-410-4231	Vehicle Fuel	$ 44,421	$ 49,584	$ 55,000	**$ 74,000**	**$ 75,000**		
01-410-4251	Vehicle Maintenance	19,788	14,100	20,000	20,000	20,000		
	Vehicle Expenses	**$ 64,209**	**$ 63,684**	**$ 75,000**	**$ 94,000**	**$ 95,000**	**27%**	
01-410-4242	Guns / Ammunition	$ 9,049	$ 9,189	$ 10,000	$ 11,300	**$ 24,000**		
01-410-4252	Calibrations & Repairs	3,946	2,678	4,500	4,500	4,500		
01-410-4260	Minor Equipment Purchases	10,190	11,570	13,000	11,000	13,000		
01-410-4269	K-9 Maintenance & Training	2,529	1,800	3,000	2,800	3,000		
01-410-4318	Forensic Testing	1,336	3,417	5,000	3,500	5,000		
	Repairs, Maintenance & Supplies	**$ 27,050**	**$ 28,654**	**$ 35,500**	**$ 33,100**	**$ 49,500**	**39%**	
01-410-4520	Dog Law Enforcement	$ 2,250	$ 950	$ 2,000	$ 400	$ 2,000		
01-410-4532	Contribution Drug Task Force	23,522	23,522	26,300	26,304	26,304		per capita fee @ $1.00, new census
01-410-4533	Promotional Materials	1,409	1,098	2,000	2,000	5,000		
	Contributions - Intergovernmental	**$ 27,181**	**$ 25,570**	**$ 30,300**	**$ 28,704**	**$ 33,304**	**10%**	
01-410-4739	Vehicle Fleet Program	$ 58,381	$ 113,560	$ 168,000	$ 134,934	$ 156,600		
01-410-4740	Equipment Purchases	70,998	38,108	217,000	210,000	**145,750**		**28K body cameras, 15K computers,**
01-410-4745	K-9 Equipment / Other Special Projects	5,055	28,531	20,000	30,000	30,000		**6K body armor, 70K license plate readers,**
	Capital Purchases	**$ 134,434**	**$ 180,199**	**$ 405,000**	**$ 374,934**	**$ 332,350**	**-18%**	**10K gas masks, 12k ballistic shield, 5K launcher**
								K-9 Vehicle = $11,400
	Total Police	**$ 6,181,915**	**$ 6,581,056**	**$ 6,853,836**	**$ 6,714,732**	**$ 6,919,959**	**1%**	

EAST HEMPFIELD TOWNSHIP
GENERAL FUND
2023

ACCOUNT #	DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 REQUESTED	PERCENT CHANGE	
FIRE SERVICES								
01-411-4140	Chief Fire Official	$ -	$ 71,791	$ 87,600	$ 87,547	$ 91,052		
	Salaries & Wages	**$ -**	**$ 71,791**	**$ 87,600**	**$ 87,547**	**$ 91,052**	**n /a**	
01-411-4156	Health / Life / Disability Insurance	-	5,701	5,800	5,800	5,896		
01-411-4161	FICA Medicare Taxes	-	6,011	6,700	6,697	6,965		
01-411-4162	SUI Taxes	-	484	400	375	375		
01-411-4164	Pension - Defined Contribution	-	3,668	7,900	7,879	8,195		
01-411-4465	Training	-	285	6,500	5,750	300		
	Employee Benefits	**$ -**	**$ 16,149**	**$ 27,300**	**$ 26,502**	**$ 21,731**	**n /a**	
01-411-4460	Conventions & Meetings	-	230	1,000	100	250		
	Office Expenses	**$ -**	**$ 230**	**$ 1,000**	**$ 100**	**$ 250**	**n /a**	
01-411-4321	**Telephones**	**$ 85**	**$ 318**	**$ 500**	**$ 500**	**$ 500**	**n /a**	
01-411-4232	**Vehicle Expenses**	**$ -**	**$ 1,720**	**$ 3,100**	**$ 3,400**	**$ 3,500**	**n /a**	
01-411-4231	Fire Companies Fuel	12,997	15,775	18,500	22,500	24,000		
01-411-4312	Contracted Services	750	40	-	-	-		
01-411-4352	Fire Companies Liability Insurance	33,811	33,275	36,000	34,120	39,000		
01-411-4354	Fire Companies Worker's Comp Insurance	38,201	29,580	46,500	27,575	28,954		
01-411-4361	Fire Companies Utilities	63,103	61,731	75,000	75,000	75,000		
01-411-4490	Firefighter Tax Reimbursements	-	705	700	700	700		
01-411-4542	Foreign Fire Insurance	187,472	166,203	166,200	215,753	215,753		pass thru funds
01-411-4544	Fire Scholarships	23,287	10,428	18,000	9,500	16,000		
01-411-4546	Rohrerstown Fire - Other Operating Assistance	100,000	100,000	150,000	134,000	150,000		
01-411-4547	Fire Companies - Other Operating Assistance	30,000	16,238	-	-	**30,000**		**discretionary items, as needed**
01-411-4927	Fire Services - Equip./Bld. Loans	225,000	175,000	150,000	150,000	**350,000**		**for future commitments**
	Fire Services	**$ 714,621**	**$ 608,975**	**$ 660,900**	**$ 669,148**	**$ 929,407**	**n /a**	
01-411-4739	Vehicle Fleet Program	$ -	$ 5,863	$ -	$ 9,700	$ 9,700		
01-411-4740	Equipment Purchases		9,624	13,500	3,000	**4,500**		**computer - incident command**
	Capital Purchases	**$ -**	**$ 15,487**	**$ 13,500**	**$ 12,700**	**$ 14,200**	**n /a**	
	Fire Services	**$ 714,706**	**$ 714,670**	**$ 793,900**	**$ 799,897**	**$ 1,060,640**	**34%**	

10/26/2022

EAST HEMPFIELD TOWNSHIP
GENERAL FUND
2023

ACCOUNT #	DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 REQUESTED	PERCENT CHANGE	
PLANNING / BUILDING / ZONING								
01-414-4110	Comp-Zoning Hearing Board	$ 850	$ 1,125	$ 1,200	$ 1,200	$ 1,200		
01-414-4140	Salaries - Planning/Building/Zoning	329,477	297,122	309,000	273,332	331,142		
01-414-4141	Wages - OT	1,988	2,060	2,000	1,000	2,000		
	Salaries & Wages	**$ 332,315**	**$ 300,307**	**$ 312,200**	**$ 275,532**	**$ 334,342**	**7%**	
01-414-4156	Health / Life / Disability Insurance	$ 83,946	$ 79,009	$ 105,200	$ 90,300	$ 160,139		
01-414-4161	FICA Medicare Taxes	24,774	22,333	23,900	21,078	25,577		
01-414-4162	SUI Taxes	1,863	1,727	2,000	2,300	1,875		
01-414-4163	Municipal Pension Obligation	37,595	56,727	3,154	3,154	3,309		
01-414-4164	Pension - Defined Contribution	13,074	9,421	12,000	8,500	16,247		
01-414-4191	Uniforms / Shoes	474	-	1,000	1,000	-		
01-414-4465	Training & Development	99	575	1,000	1,100	1,000		
01-414-4354	Worker's Comp Insurance	1,504	1,580	1,400	1,400	1,500		
	Employee Benefits	**$ 163,329**	**$ 171,372**	**$ 149,654**	**$ 128,832**	**$ 209,647**	**40%**	
01-414-4341	Advertising	$ 5,454	$ 12,145	$ 8,000	$ 12,000	$ 10,000		
01-414-4342	Printing	244	106	500	-	-		
01-414-4375	Computer Technology	6,950	7,641	7,500	4,000	**17,000**		Maplink 10K
01-414-4420	Dues, Subscriptions, & Memberships	900	467	1,000	1,000	1,000		
	Office Expenses	**$ 13,548**	**$ 20,359**	**$ 17,000**	**$ 17,000**	**$ 28,000**	**65%**	
01-414-4321	**Telephones**	**$ 3,705**	**$ 3,223**	**$ 3,000**	**$ 1,680**	**$ 1,500**	**-50%**	
01-414-4231	**Vehicle Expenses**	**$ 3,480**	**$ 4,136**	**$ 4,000**	**$ 4,000**	**$ 4,000**	**0%**	

EAST HEMPFIELD TOWNSHIP
GENERAL FUND
2023

ACCOUNT #	DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 REQUESTED	PERCENT CHANGE	
01-414-4310	Third Party Consultants / Inspection Fees	$ 244,310	$ 248,880	$ 15,000	$ 13,000	$ 15,000		Penn State Hospital 2020-2021
01-414-4313	Engineering Fees	33,607	40,772	50,000	25,000	40,000		
01-414-4314	Legal Services - Planning	17,151	13,926	15,000	8,000	15,000		
01-414-4315	Legal Services - Zoning	30,799	28,312	30,000	20,000	25,000		
01-414-4317	Stenographer's Fees	1,510	2,501	2,000	2,000	2,000		
01-414-4318	Comprehensive Plan Update	9,375	9,577	-	100	**7,000**		**Comprehensive Plan Update**
01-414-4320	Stormwater Permitting / MS4 Program	29,339	32,891	30,000	7,000	15,000		
01-414-4324	Stormwater Inspections / Maintenance	16,758	16,896	25,000	25,000	25,000		
01-414-4326	SEO Review / Inspection	3,797	4,356	2,500	5,000	5,000		
01-414-4328	Ordinances Updates	-	4,400	-	-	-		
01-414-4331	Stormwater Ordinance	-	1,628	1,000	-	-		
01-414-4379	Property Maintenance Expenses	2,003	500	4,000	1,000	4,000		
	Professional Fees	**$ 388,649**	**$ 404,639**	**$ 174,500**	**$ 106,100**	**$ 153,000**	**-12%**	
01-414-4739	Vehicle Fleet Program	$ -	$ -	$ 4,200	$ 2,750	$ 8,000		
01-414-4740	Equipment Purchases	-	2,068	7,000	9,200	2,000		2022 Furniture, 2023 computer
	Capital Purchases	**$ -**	**$ 2,068**	**$ 11,200**	**$ 11,950**	**$ 10,000**	**n/a**	
	Total Planning/Building/Zoning	**$ 905,026**	**$ 906,104**	**$ 671,554**	**$ 545,094**	**$ 740,489**	**10%**	

EAST HEMPFIELD TOWNSHIP
GENERAL FUND
2023

ACCOUNT #	DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 REQUESTED	PERCENT CHANGE
PUBLIC WORKS							
01-430-4140	Wages - Public Works Staff	$ 775,604	$ 766,223	$ 785,700	$ 784,830	**$ 914,898**	
01-430-4141	Public Works OT	7,837	11,637	25,000	18,000	25,000	
	Salaries & Wages	**$ 783,441**	**$ 777,860**	**$ 810,700**	**$ 802,830**	**$ 939,898**	**16%**
01-430-4156	Health / Life / Disability Insurance	$ 334,520	$ 311,033	$ 364,800	$ 379,000	$ 448,233	
01-430-4161	FICA Medicare Taxes	59,217	58,085	62,000	61,416	71,902	
01-430-4162	SUI Taxes	5,189	4,942	5,300	6,500	5,250	
01-430-4163	Municipal Pension Obligation	143,559	217,535	9,743	9,743	10,041	
01-430-4164	Pension - Defined Contribution	16,460	15,952	30,300	28,000	37,127	
01-430-4191	Uniforms / Shoes	6,542	6,977	6,000	6,800	6,800	
01-430-4354	Worker's Comp Insurance	44,699	46,060	41,200	41,700	43,785	
01-430-4465	Training & Development	421	100	1,000	750	1,000	
	Employee Benefits	**$ 610,607**	**$ 660,683**	**$ 520,343**	**$ 533,909**	**$ 624,138**	**20%**
01-430-4341	Advertising & Printing	$ -	$ 970	$ 1,000	$ 750	$ 1,000	
01-430-4367	PA One Call Fees	1,608	2,836	2,000	1,100	2,000	
01-430-4375	Computer Technology	965	150	2,000	328	2,000	
01-430-4420	Dues, Subscriptions & Memberships	30	-	500	-	500	
01-430-4421	Licenses & Fees	-	440	200	280	300	
	Office Expenses	**$ 2,603**	**$ 4,396**	**$ 5,700**	**$ 2,458**	**$ 5,800**	**2%**
01-430-4312	Contracted Services - Parks Mowing	$ 52,405	$ 62,305	$ 45,000	$ 55,000	$ 55,000	
01-432-4312	Contractors - Snow Removal	47,220	85,667	90,000	32,000	90,000	
	Professional / Contractors Fees	**$ 99,625**	**$ 147,972**	**$ 135,000**	**$ 87,000**	**$ 145,000**	**7%**

EAST HEMPFIELD TOWNSHIP
GENERAL FUND
2023

ACCOUNT #	DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 REQUESTED	PERCENT CHANGE	
01-430-4321	Telephone	$ 8,091	$ 10,526	$ 10,000	$ 8,500	$ 10,000		
01-430-4327	Radio Maintenance	590	-	1,000	-	1,000		
	Communications	**$ 8,681**	**$ 10,526**	**$ 11,000**	**$ 8,500**	**$ 11,000**	**0%**	
01-430-4231	Vehicle Fuel	$ 4,422	$ 38,633	$ 20,000	$ 40,000	$ 45,000		
01-430-4251	Vehicle Maintenance & Repair	37,803	51,164	35,000	30,000	35,000		
	Vehicle Expenses	**$ 42,225**	**$ 89,797**	**$ 55,000**	**$ 70,000**	**$ 80,000**	**45%**	
01-430-4361	**Utilities**	**$ 42,803**	**$ 46,926**	**$ 44,000**	**$ 43,000**	**$ 45,000**	**2%**	
01-430-4213	Materials & Supplies	$ 5,884	$ 9,750	$ 10,000	$ 9,500	$ 10,000		
01-430-4245	Highway Materials	44,456	42,971	60,000	60,000	60,000		
01-430-4249	Road Salt	27,561	36,066	70,000	40,000	60,000		
01-430-4260	Minor Equipment Purchases	2,228	4,551	8,500	11,000	8,500		
01-430-4372	Signs & Signals - Repairs	36,407	79,648	70,000	65,000	70,000		
01-430-4373	Janitorial Services - Township Buildings	33,231	24,476	25,000	25,000	28,000		
01-430-4374	Maintenance & Repair - Township Buildings	80,896	57,959	75,000	70,000	**75,000**		3 Jail Cell Bathrooms-$23K
01-430-4378	Maintenance & Repair - Township Parks	47,654	26,960	40,000	**80,000**	50,000		pickleball
01-430-4619	Road Maintenance Program	14,171	50,000	50,000	6,500	50,000		
01-432-4251	Snow Removal - Repairs	582	6,872	5,000	3,500	5,000		
	Repairs, Maintenance & Supplies	**$ 293,070**	**$ 339,254**	**$ 413,500**	**$ 370,500**	**$ 416,500**	**1%**	
01-430-4739	Vehicle Fleet Program	$ 36,421	$ 42,468	$ 41,500	$ 40,500	$ 37,400		2019 Loader 24K/yr, 5 yrs - 4th pmt.
01-430-4740	Equipment Purchases	258,661	164,590	245,000	237,000	**366,000**		2020 two dump trucks - 62K - 2nd pmt.
	Capital Purchases	**$ 295,082**	**$ 207,058**	**$ 286,500**	**$ 277,500**	**$ 403,400**	**41%**	2023 dump truck - 161K
								2023 F550 truck - 119K
	Total Public Works	**$ 2,178,137**	**$ 2,284,473**	**$ 2,281,743**	**$ 2,195,697**	**$ 2,670,736**	**17%**	

EAST HEMPFIELD TOWNSHIP
GENERAL FUND
2023

ACCOUNT #	DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 REQUESTED	PERCENT CHANGE
GOLF COURSE OPERATIONS							
01-451-4140	Wages - Golf Pro Shop (Part Time)	$ -	$ -	$ -	$ -	$ 40,000	
01-451-4144	Salaries - Golf Administration	-	-	-	-	141,560	
	Salaries & Wages	**$ -**	**$ -**	**$ -**	**$ -**	**$ 181,560**	**n / a**
01-451-4156	Health / Life / Disability Ins.	$ -	$ -	$ -	$ -	$ 35,401	
01-451-4161	FICA Medicare Taxes	-	-	-	-	13,889	
01-451-4162	SUI Tax	-	-	-	-	2,000	
01-451-4164	Pension - Defined Contribution	-	-	-	-	12,740	
01-451-4354	Worker's Comp Insurance	-	-	-	-	3,780	
	Employee Benefits	**$ -**	**$ -**	**$ -**	**$ -**	**$ 67,810**	**n / a**
	Total Golf Course Operations	**$ -**	**$ -**	**$ -**	**$ -**	**$ 249,370**	**n / a**
GOLF COURSE MAINTENANCE							
01-452-4140	Salaries - Maintenance Staff	$ -	$ -	$ -	$ -	$ 162,905	
01-452-4141	Greens OT	-	-	-	-	1,000	
01-452-4147	Wages - Maintenance Staff (Part Time)	-	-	-	-	70,000	
	Salaries & Wages	**$ -**	**$ -**	**$ -**	**$ -**	**$ 233,905**	**n / a**
01-452-4156	Health / Life / Disability Ins.	$ -	$ -	$ -	$ -	$ 56,708	
01-452-4161	FICA Medicare Taxes	-	-	-	-	17,894	
01-452-4162	SUI Tax	-	-	-	-	3,500	
01-452-4163	Municipal Pension Obligation	-	-	-	-	826	
01-452-4164	Pension - Defined Contribution	-	-	-	-	11,037	
01-452-4354	Worker's Comp Insurance	-	-	-	-	5,278	
	Employee Benefits	**$ -**	**$ -**	**$ -**	**$ -**	**$ 95,243**	**n / a**
	Total Golf Course Maintenance	**$ -**	**$ -**	**$ -**	**$ -**	**$ 329,149**	**n / a**

EAST HEMPFIELD TOWNSHIP
GENERAL FUND
2023

ACCOUNT #	DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 REQUESTED	PERCENT CHANGE	
	Total General Fund Revenues	$ 12,844,902	$ 12,943,397	$ 12,069,100	$ 13,259,238	$ 13,357,317	10.7%	discounting EHRA reimbursements, 6.2% ^
	Total General Fund Expenses	$ 11,377,117	$ 11,965,709	$ 11,935,861	$ 11,655,122	$ 13,459,072	12.8%	discounting Golf employees/benefits, 7.9% ^
	Total Golf Maintenance				$ 280,739	under budget		
	Net Surplus / (Deficit)	$ 1,467,785	$ 977,688	$ 133,239	$ 1,604,116	$ (84,881)	-164%	
	Gross Ending Cash & Investments	$ 6,198,300	$ 5,650,988	$ 4,047,039	$ 6,355,104	$ 4,791,787	18%	
01-401-4925	Transfers to Capital Reserve Fund	$ 1,200,000	$ 900,000	$ 900,000	$ 1,050,000	$ 900,000		additional funding for projects
01-401-4929	Transfers to Golf Fund	325,000	-	-	-	-		not needed
01-000-1820	Loan to Golf Fund	-	-	-	571,248	-		Golf carts / maintenance equipment
01-000-1820	Golf Loan Installment Payment	-	-	-	(142,812)	(142,812)		4 year loan pay back
	Net Ending Cash & Investments	$ 4,673,300	$ 4,750,988	$ 3,147,039	$ 4,876,668	$ 4,034,599	28%	
						-		

opening bal	837,188
excess rev.	1,190,138
exp. savings	280,739
golf transfer	-
golf loan	(429,436)
capital trans.	(150,000)
incr- fund bal	1,728,629

American Rescue Plan Act

DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 REQUESTED
Beginning Cash & Investments	$ -	$ -	$ -	$ 1,213,717	$ 2,492,123
ARPA Funding	-	1,292,717	-	1,300,891	-
ARPA Projects	-	79,000	-	22,485	-
ARPA Funds transferred to Capital Reserve	-	-	-	-	2,492,123
Net Ending Cash & Investments	$ -	$ 1,213,717	$ -	$ 2,492,123	$ -

East Hempfield Township

General Fund

Long-Range Financial Projections (all $ stated in thousands)

Line #		Actual 2018	Actual 2019	Actual 2020	Actual 2021	Estimated 2022	Projected 2023	Projected 2024	Projected 2025	Projected 2026	Growth Assumptions
1	Opening Fund Balance	$ 4,854	$ 4,738	$ 4,731	$ 4,673	$ 4,751	$ 4,877	$ 4,035	$ 3,726	$ 2,999	
	Revenues										
2	Real Estate Taxes	$ 2,483	$ 2,517	$ 2,552	$ 2,657	$ 2,648	$ 2,647	$ 2,687	$ 2,727	$ 2,768	*1.5 % natural growth*
3	Earned Income Taxes	4,334	4,425	4,324	4,730	5,000	5,150	5,202	5,254	5,306	*1% growth*
4	Realty Transfer Taxes	816	829	790	1,523	1,495	1,150	900	900	900	*2021/2022 exceptional years?*
5	Local Services Tax	1,057	1,086	1,070	1,126	1,135	1,150	1,150	1,150	1,150	
6	Cable TV Franchise Fees	459	459	463	464	470	450	450	440	440	
7	Departmental Earnings - Police	355	368	360	425	379	392	400	408	416	*2.0% growth*
8	Departmental Earnings - Planning / Building / Zoning	746	1,173	1,932	991	981	761	750	725	700	*2019 & 2020- include several large projects*
9	State Pension Aid	478	502	463	451	508	534	534	534	534	
10	Gifts and Intergov't Revenues	184	200	511	176	231	231	230	230	230	*2020 includes $309K CARES ACT*
11	EHRA Reimbursement	-	-	-	-	-	626	651	677	704	*reflects EHRA reimb for Twp Golf employees wage & benefits*
12	Other Revenues	229	356	380	400	412	283	300	300	300	*2022 reflects additional community support*
13	**Total Revenues**	**$ 11,141**	**$ 11,915**	**$ 12,845**	**$ 12,943**	**$ 13,259**	**$ 13,374**	**$ 13,253**	**$ 13,344**	**$ 13,448**	
14	***Overall Growth Rate***	***-0.1%***	***6.9%***	***7.8%***	***0.8%***	***2.4%***	***0.9%***	***-0.9%***	***0.7%***	***0.8%***	
	Expenditures										
15	Police Dept. - Labor Costs	$ 2,910	$ 3,054	$ 3,194	$ 3,353	$ 3,484	$ 3,522	$ 3,663	$ 3,791	$ 3,924	*(34 FT Positions) 2024 4%, 2025-26 3.5%*
16	Public Works Dept. - Labor Costs	662	703	783	778	803	940	978	1,012	1,047	*(14 FT Positions) 2024 4%, 2025-26 3.5%*
17	General Government - Labor Costs	984	958	1,023	1,060	1,072	1,580	1,643	1,701	1,760	*(22 FT Positions) 2024 4%, 2025-26 3.5%*
18	Fringe Benefits	2,045	2,082	2,212	2,183	2,456	2,981	3,100	3,224	3,353	*4% growth*
19	Police Post Retirement Health	100	-	-	-	-	-	-	-	-	*funding OPEB liability*
20	Pension Contributions	992	1,303	1,297	1,620	868	877	947	1,023	1,105	*2022 MMO funding relief, 8% growth*
21	Fire and Rescue Services	587	593	715	609	669	929	900	950	1,000	*anticipated new operating / capital item commitments*
22	Professional Services (Legal, Accounting, Engineers)	318	406	636	696	332	432	450	450	450	*20 / 21 - large project, annual needs going forward*
23	Liability Insurances	159	174	189	207	217	221	232	244	256	*5% annual growth*
24	Hwy Street Maintenance	229	223	131	230	195	264	272	280	288	*3% annual growth*
25	Buildings Maintenance / Utilities	154	162	205	156	218	198	204	210	216	*3% annual growth*
26	Vehicle Maintenance	169	163	109	163	167	182	187	193	199	*3% annual growth*
27	Contributions Recreation / Culture	85	159	132	135	153	142	145	145	145	*includes supplemental capital funding*
28	Capital Items	399	453	452	460	689	766	550	550	550	*annual effort for equipment*
29	All Other Operating Costs	314	339	300	315	332	425	434	442	451	*2% annual growth*
30	**Total Expenditures**	**$ 10,107**	**$ 10,772**	**$ 11,378**	**$ 11,965**	**$ 11,655**	**$ 13,459**	**$ 13,705**	**$ 14,215**	**$ 14,745**	
31	***Overall Growth Rate***	***3.1%***	***6.6%***	***5.6%***	***5.2%***	***-2.6%***	***15.5%***	***1.8%***	***3.7%***	***3.7%***	
32	***Net Income (Loss)***	**$ 1,034**	**$ 1,143**	**$ 1,467**	**$ 978**	**$ 1,604**	**$ (85)**	**$ (452)**	**$ (870)**	**$ (1,297)**	
33	***Transfers Out / Transfers In***	**$ (1,150)**	**$ (1,150)**	**$ (1,525)**	**$ (900)**	**$ (1,478)**	**$ (757)**	**$ 143**	**$ 143**	**$ -**	*2022- $900K capital projects, $571Kgolf equip loan,$143K pmt*
											2023- $900K capital projects, $143K pmt
34	***Cash Position Change***	**$ (116)**	**$ (7)**	**$ (58)**	**$ 78**	**$ 126**	**$ (842)**	**$ (309)**	**$ (727)**	**$ (1,297)**	
35	***Ending Fund Balance***	**$ 4,738**	**$ 4,731**	**$ 4,673**	**$ 4,751**	**$ 4,877**	**$ 4,035**	**$ 3,726**	**$ 2,999**	**$ 1,702**	
36	***Suggested Unappropriated Balance***	**$ 2,527**	**$ 2,693**	**$ 2,845**	**$ 2,991**	**$ 2,914**	**$ 3,365**	**$ 3,426**	**$ 3,554**	**$ 3,686**	*3 Month's Operating Costs*
37	***Total Excess (Shortfall)***	**$ 2,211**	**$ 2,038**	**$ 1,829**	**$ 1,760**	**$ 1,963**	**$ 670**	**$ 300**	**$ (555)**	**$ (1,984)**	

EAST HEMPFIELD TOWNSHIP
CAPITAL RESERVE FUND
2023

ACCOUNT #	DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 REQUESTED	PERCENT CHANGE	
	Beginning Cash & Investments	**$ 1,023,122**	**$ 1,428,900**	**$ 1,597,200**	**$ 1,008,829**	**$ 2,095,850**	**31.2%**	
REVENUES								
30-401-3011	Real Estate Tax - Current Year	$ 462,739	$ 478,268	$ 486,000	$ 490,000	$ 490,000		
30-401-3012	Real Estate Tax - Prior Year	3,192	4,786	4,800	1,950	1,950		
30-401-3410	Interest Earnings	9,940	1,950	2,800	6,500	10,000		
30-401-3543	Centerville Road South - Reimbursement (State)	556,355	436,642	-	1,136,371	-		80% FED reimbursement for ROW
30-401-3587	Centerville Road South - Reimbursement (Manor Twp)	-	119,971	100,000	-	100,000		Manor Twp 20%
30-401-3546	Walk Works Grant	-	17,208	-	-	-		
30-401-3547	DCNR - Parks Grant Amos Herr	-	-	152,300	-	152,300		60% match required
	A Herr Wetlands Grant	-	-	-	-	302,316		A Herr Park wetlands
	Nissley Road Stormwater Basins	-	-	-	-	XXXX		150,000 (2024 project)
	Grant for Rt. 72 / Lititz Road	-	-	-	175,000	-		Rt 72 / Lititz Road
	Dairy Road Bridge Grants	-	-	-	-	150,000		Dairy Rd Bridge
30-401-3549	Multi Modal Grant	-	-	993,000	-	**993,000**		**Good / Farmingdale**
30-401-3545	Green Light Go Grant	-	-	201,700	-	**201,700**		**Good / Farmingdale**
30-401-3800	Miscellaneous Revenue	210,000	15,000	-	-	**178,000**		**City $210K- 2020, WHT $178K- 2023**
30-401-3921	Transfer from General Fund	1,200,000	900,000	900,000	1,050,000	900,000		additional funding for projects
30-401-3923	Transfer from Road Improvement Contribution Fund	218,000	157,762	470,300	85,000	**971,700**		**Good / Farmingdale / Stony Battery Rd**
30-401-3924	Transfer from Mandatory Dedication Fund	21,747	-	-	-	-		
	Transfer of ARPA Funds	-	-	-	-	**2,492,123**		**Infrastructure Projects**
30-401-3951	Loan Proceeds - Police Expansion Project	4,095,000	-	-	-	-		Proceeds - loan refinancing in 2020
	Total Revenues	**$ 6,776,973**	**$ 2,131,587**	**$ 3,310,900**	**$ 2,944,821**	**$ 6,943,089**	**110%**	

EAST HEMPFIELD TOWNSHIP
CAPITAL RESERVE FUND
2023

ACCOUNT #	DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 REQUESTED	PERCENT CHANGE	
EXPENDITURES								
30-410-4730	Police Station - Expansion / Renovation	$ 26,537	$ -	$ -	$ -	$ -		
30-430-4612	Bridge Repairs / Guide Rail	7,203	7,478	15,000	8,600	15,000		
30-430-4613	Bridge Holland Street	9,272	-	-	-	-		
30-430-4614	Bridge Old Rohrerstown Road	191	18,490	80,000	5,000	80,000		"net" project cost for EHT
30-430-4615	Dairy Road Bridge	-	5,938	-	2,000	200,000		engineering
30-430-4617	Signal Upgrades	-	-	15,000	10,000	15,000		
30-430-4618	Overlay / Paving Projects	575,320	498,480	650,000	783,100	**528,000**		**supplement $600K in LF**
30-430-4642	Centerville Road - South	1,172,630	1,461,512	1,210,000	175,000	**1,000,000**		**2023 construction phase**
30-430-4643	Centerville Road - North	13,526	-	-	-	-		
30-430-4646	Good Drive / Farmingdale Road Improvements	83,491	113,320	1,665,000	85,000	**1,903,136**		**long term remedy**
30-430-4648	Walk Works Project	1,153	23,113	-	-	-		
30-430-4649	Rt. 72 / Lititz Road Signal	-	-	-	175,000	-		Rt 72 / Lititz Road
	Nissley Road Stormwater Basins	-	-	-	-	XXXX		313,800 (2024 / 2025 projects)
30-430-4670	Storm Water Improvements	69,605	25,662	-	40,000	75,000		
30-430-4671	DEP Stormwater MS4	3,675	-	-	-	-		
30-430-4711	Park Renovations - Amos Herr	21,747	6,151	381,000	**130,000**	**251,000**		**pavilion / trail / bocce courts / parking lot**
	Amos Herr - Wet Lands	-	-	-	-	**302,316**		**A Herr wetlands**
30-471-4401	Debt Service - Police Renovation Project Principal	3,995,000	235,000	360,000	360,000	370,000		$4,095,000 loan @ 2.15%, 11yr
30-471-4407	Debt Service - Infrastructure Projects Principal	256,869	64,872	-	-	-		
30-472-4402	Debt Service - Police Renovation Project Interest Exp.	131,655	91,466	83,000	84,100	75,250		$4,095,000 loan @ 2.15%, 11yr
30-472-4408	Debt Service - Infrastructure Projects Interest Expense	3,321	176	-	-	-		
	Total Expenses	**$ 6,371,195**	**$ 2,551,658**	**$ 4,459,000**	**$ 1,857,800**	**$ 4,814,702**	**8%**	
	Net Income (Loss)	**$ 405,778**	**$ (420,071)**	**$ (1,148,100)**	**$ 1,087,021**	**$ 2,128,387**	**-285%**	
	Ending Cash & Investments	**$ 1,428,900**	**$ 1,008,829**	**$ 449,100**	**$ 2,095,850**	**$ 4,224,237**	**841%**	

East Hempfield Township

Capital Reserve Fund

Long-Range Financial Projections (all $ stated in thousands)

Line #		Actual 2018	Actual 2019	Actual 2020	Actual 2021	Estimated 2022	Projected 2023	Projected 2024	Projected 2025	Projected 2026	Growth Assumptions
1	Opening Fund Balance	$ 2,837	$ 3,998	$ 1,023	$ 1,429	$ 1,009	$ 2,096	$ 4,225	$ 1,416	$ 118	
	Revenues										
2	Real Estate Taxes	$ 458	$ 464	$ 466	$ 483	$ 492	$ 492	$ 499	$ 507	$ 514	*1.5% Natural Growth*
3	Grant - DCNR - Amos Herr Park	-	-	-	-	-	152	-	-	-	*DCNR Grant for Park renovations*
4	Grant - Multi Modal	-	-	-	-	-	993	-	-	-	*Good Drive / Farmingdale Road project*
5	Grant - Green Light Go	-	-	-	-	-	202	-	-	-	*Good Drive / Farmingdale Road project*
6	Grant - Rt. 72 / Lititz Road	-	-	-	-	175					*traffic signal*
7	Grant - Stormwater	-	168	-	-	-	-	150	-	-	*Nissley Road project*
8	Grant - A Herr Wetlands	-	-	-	-	-	302				
9	Grant - DCNR - Parks - Noel Dorwart Park	-	-	-	-	-	-	148	132	-	
10	Grant - Dairy Road Bridge					-	150	1,150	-	-	
11	Centerville Road South - Reimbursements	-	-	556	555	1,136	100	1,150	50	-	*Penn Dot 80% reimb. / Manor Twp. 20% / 2024 HWA $1,150K*
12	Other Revenues	74	66	220	35	7	188	9	8	6	*2020-reimbursement City $210K, 2023 WHT $178K*
13	Transfer of ARPA Funds	-	-	-	-	-	2,492	-	-	-	*Transfer ARPA Funds from General Fund*
14	Transfer from Road Improvement Fund	312	202	218	158	85	972	200	200	200	*2023 includes $345K for Stony Battery Road*
15	Transfer from Mandatory Dedication/Amos Herr Funds	-	17	22	-	-	-	-	-	-	
16	Infrastructure Loan Proceeds	4,000	-	4,095	-	-	-	-	-	-	*2018 loan for police station renovation / 2020 refi proceeds*
17	**Total Revenues**	**$ 4,844**	**$ 917**	**$ 5,577**	**$ 1,231**	**$ 1,895**	**$ 6,043**	**$ 3,306**	**$ 897**	**$ 720**	
18	***Overall Growth Rate***	***803.7%***	***-81.1%***	***508.2%***	***-77.9%***	***53.9%***	***218.9%***	***-45.3%***	***-72.9%***	***-19.7%***	
	Expenditures										
19	Road Reconstruction / Paving Projects / Bridges	$ 747	$ 616	$ 591	$ 547	$ 797	$ 623	$ 1,000	$ 1,000	$ 1,000	*annual paving plus bridge projects in 2023 - 2026*
20	Centerville Road Project - South	76	279	1,173	1,462	175	1,000	2,563	275	-	*20-21 engineering, r-o-w, utilites / 22-25 construction*
21	Good Drive / Farmingdale Road	98	125	83	113	85	1,903	-	-	-	*Good Drive / Farmingdale Road project*
22	Stormwater Improvements	222	519	70	26	40	75	300	200	200	*2024 Nissley / 2025 Glousher Basin*
23	Dairy Road Bridge	-	-	-	6	2	200	1,500	-	-	*2023 engineering / 2024 construction*
24	Traffic Signals	20	-	-	-	10	15	15	15	15	
25	Grant - Rt. 72 / Lititz Road	-	-	-	-	175	-	-	-	-	
26	Park Improvements-A Herr Park	1	17	22	6	130	251	-	-	-	*2022/2023-pavillion/trail/bocce courts/parking lot*
27	Amos Herr - Wetlands	-	-	-		-	302	-	-	-	
28	Park Renovations - Noel Dorwart	-	-	-	-	-	-	295	266	-	
29	DEP Stormwater (MS4)	135	119	4	-	-	-	-	-	-	
30	Debt Service	260	404	4,387	391	444	445	442	439	441	*as scheduled includes Police loan*
31	Centerville Road Project - North	1,199	14	14	-	-	-	-	-	-	
32	Police Station - Expansion / Renovation	1,825	2,699	27	-	-	-	-	-	-	*upgrade to police station / admin building*
33	**Total Expenditures**	**$ 4,583**	**$ 4,792**	**$ 6,371**	**$ 2,551**	**$ 1,858**	**$ 4,814**	**$ 6,115**	**$ 2,195**	**$ 1,656**	
34	***Overall Growth Rate***	***313.3%***	***4.6%***	***33.0%***	***-60.0%***	***-27.2%***	***159.1%***	***27.0%***	***-64.1%***	***-24.6%***	
35	***Net Income (Loss)***	**$ 261**	**$ (3,875)**	**$ (794)**	**$ (1,320)**	**$ 37**	**$ 1,229**	**$ (2,809)**	**$ (1,298)**	**$ (936)**	
											Options for future funding of projects:
36	***Transfers From (To)***	**$ 900**	**$ 900**	**$ 1,200**	**$ 900**	**$ 1,050**	**$ 900**	**$ -**	**$ -**	**$ -**	***1. Continued General Fund support if available?***
											2. Project loans (example $3M, 10yrs = $334K/yr pmt)
37	***Cash Position Change***	**$ 1,161**	**$ (2,975)**	**$ 406**	**$ (420)**	**$ 1,087**	**$ 2,129**	**$ (2,809)**	**$ (1,298)**	**$ (936)**	***3. Real Estate millage increase (1/10 mil = $304K)***
											avg. home asssssed @ $254,200 (1/10 mil incr.= $25)
38	***Ending Fund Balance***	**$ 3,998**	**$ 1,023**	**$ 1,429**	**$ 1,009**	**$ 2,096**	**$ 4,225**	**$ 1,416**	**$ 118**	**$ (817)**	***4. Any combination of the above options***

Analysis of East Hempfield Township Capital Projects as of 10/17/22													
Project Type	Project Description	Project Status	Funding Sources	Funding Ratio	Estimated Cost	Federal Cost	State Cost	Grant Cost	EHT Cost	EHT Paid-To-date	EHT Remaining Cost	Timeline	Note
Roads	Centerville Rd Widening Construction	Funded	Fed / Local	80/20	20,290,000	15,352,000			3,838,000	-	3,838,000	2022 - 2025	
Roads	Farmingdale / Good / Other Rds	Funded	Grants / Local / Dev.		1,956,700			1,194,700	762,000	43,700	718,300	2022 - 2023	Local = High Asso. Funds 718K
	improvements												
Roads	Rt 72 / Lititz Rd "temp signal"	Funded	State		175,000		175,000		-	-	-	2022	
Roads	Annual Paving	Funded	State / Local / Dev		1,200,000				1,200,000	-	1,200,000	yearly	
Roads	Stony Battery / Marietta intersection	Unfunded	?	?	3,800,000	?	?	?	?	?	?	?	Intersection shared with WHT
	improvements												
Bridges	Old Rohrerstown Road Bridge	Funded	Fed / State / Local	80/15/2.5/2.5	2,795,516	2,236,413	419,327		139,776	-	139,776	2022 - 2023	Manheim Twp 2.5% = 69,888
	replacement												
Bridges	Dairy Road Bridge	Funded	Grants / Local / Dev.	?	1,700,000	1,000,000	300,000		400,000	-	400,000	2023 - 2025	83K of developer funds
	replacement												
Bridges	Bridges Preservation	Unfunded	?	?	800,000	?	?	?	-	-	-	2023 - 2025	
	incl. Landisville Rd over Amtrak												
Stormwater	A Herr Park - wetlands creation	Funded	Lan. Clean Water	100	302,316	-	-	302,316	-	-	-	2022-2023	needs completed by March 2023
Stormwater	Golf Course/ HARC	Unfunded	Grants / Local ?		812,571	-	-	-	-	-	-	?	
	stream restoration												
Stormwater	Harrisburg Pike - drainage ditches	Unfunded			632,000	-	-	-	-	-	-	?	
Stormwater	Nissley Rd - Golf Basin	Funded			236,950	-	150,000	-	86,950	-	-	2024	
Stormwater	Glouchester Rd - Golf Basin	Unfunded			127,154	-	-	-	-	-	-	2025	
Stormwater	Indian Springs - drainage	Unfunded			196,080	-	-	-	-	-	-	?	
Stormwater	Marietta Ave - ditch	Unfunded			164,600	-	-	-	-	-	-	?	
	between Centerville / Stony Battery												
Stormwater	Mil-Mar - drainage	Unfunded			?	-	-	-	-	-	-	?	
Recreation	A Herr Park - Phase 2	Funded			304,600			152,300	152,300	-	152,300	2022 - 2023	
	pavillion / bocce / parking/ trails /SW												
Recreation	Noel Dorwart Park	Funded			561,250		280,200		281,050				
	pavillion / playground / parking/ SW		295,020	1st phase					-			2024 - 2025	
			266,230	2nd phase					-			2024 - 2025	
Recreation	Pickleball Courts	Unfunded			160,000				-				
Fire	Knox Box - Consolidation	Unfunded			55,200				-			2023	
Fire	Rorherstown - Ladder Truck $1.9M	Unfunded			228,000				-			2025?	10 year loan est. pmt.
Fire	Hempfield - Engine $696K	Funded			80,400				80,400	-	80,400	2022	10 year loan

East Hempfield Twp. - Capital Projects Summary

Project Type	Funded Projects	Seeking Funding Projects	Unfunded Projects Totals
Roads	23,621,700	-	3,800,000
Bridges	4,495,516	-	800,000
Stormwater	539,266	-	1,932,405
Recreation	865,850	-	160,000
Fire	80,400	-	283,200
Total	**29,602,732**	**-**	**6,975,605**
		Total Projects	**36,578,337**

Project Type	Funded Twp. Costs
Roads	5,800,000
Bridges	539,776
Stormwater	86,950
Recreation	433,350
Fire	80,400
Total	**6,940,476**

Capital Projects Cash Flow Requirements for Funded Projects (11)

Description	Comments	Year	Centerville Rd	Farmingdale Good Dr	Rt 72 Lititz Rd	Annual Paving	Old Rohrerstown Bridge	Dairy Road Bridge	Nissley Road Golf Basin	A Herr Park Wetland	A Herr Park Phase 2	Noel Dorwart Park	Hempfield Engine
Total project costs			19,190,000	1,956,700	175,000	1,200,000	2,795,516	1,700,000	236,950	302,316	304,600	561,250	80,400
Project Funding Sources													
Federal costs			15,352,000	-	-	-	2,236,413	1,000,000		-	-		-
State Costs			-	-	175,000	-	419,327	300,000	150,000	-	-		-
Grants			-	1,194,700	-	-	-	-	-	302,316	152,300	280,200	-
Net Costs for Local/Twp			**3,838,000**	**762,000**	**-**	**1,200,000**	**139,776**	**400,000**	**86,950**	**-**	**152,300**	**281,050**	**80,400**
cash flow impact			**paid when paid**	**reimbursement**			**paid when paid**	**reimbursement**	**reimbursement**	**reimbursement**	**reimbursement**	**reimbursement**	
Twp. Funding Sources (2022-2024)													
Capital Reserve	General Fund transfer	2022	175,000										
Capital Reserve	General Fund transfer	2023	1,000,000										
Manor Twp.	Shared Costs	2023	100,000										
Capital Reserve	General Fund transfer	2024	2,513,000										
Manor Twp.	Shared Costs	2024	50,000										
Developer Funds - High Asso.	Funds on hand	2022		85,000									
	Funds on hand	2023		626,700									
Capital Reserve	General Fund transfer	2023		50,300									
Capital Reserve	General Fund transfer	2022				700,000							
Liquid Fuels	State Funds	2022				500,000							
Capital Reserve	General Fund transfer	2023				77,000							
Liquid Fuels	State Funds	2023				600,000							
West Hempfield Twp	Shared Costs	2023				178,000							
Dev. Funds - Stony Battery	Funds on hand	2023				345,000							
Capital Reserve	General Fund transfer	2024				600,000							
Liquid Fuels	State Funds	2024				600,000							
Capital Reserve	General Fund transfer	2022					27,955						
Manheim Twp	Shared Costs	2022					27,955						
Capital Reserve	General Fund transfer	2023					41,933						
Manheim Twp	Shared Costs	2023					41,933						
Capital Reserve	General Fund transfer	2022						-					
Dev. Funds - Dairy Rd Bridge	Funds on hand	2022						10,000					
Capital Reserve	General Fund transfer	2023						-					
Dev. Funds - Dairy Road	Funds on hand	2023						15,000					
Capital Reserve	General Fund transfer	2024						317,000					
Dev. Funds - Dairy Road	Funds on hand	2024						58,000					
Capital Reserve	General Fund transfer	2024							86,950				

Capital Projects Cash Flow Requirements for Funded Projects (11)

Description	Comments	Year	Centerville Rd	Farmingdale Good Dr	Rt 72 Lititz Rd	Annual Paving	Old Rohrerstown Bridge	Dairy Road Bridge	[redacted]	A Herr Park Wetland	A Herr Park Phase 2	Noel Dorwart Park	Hempfield Engine
Total project costs			19,190,000	1,956,700	175,000	1,200,000	2,795,516	1,700,000	[redacted]	302,316	304,600	561,250	80,400
Project Funding Sources													
Federal costs			15,352,000	-	-	-	2,236,413	1,000,000	[redacted]	-	-		-
State Costs			-	-	175,000	-	419,327	300,000	[redacted]	-	-		-
Grants			-	1,194,700	-	-	-	-	[redacted]	302,316	152,300	280,200	-
Net Costs for Local/Twp			**3,838,000**	**762,000**	**-**	**1,200,000**	**139,776**	**400,000**	[redacted]	**-**	**152,300**	**281,050**	**80,400**
cash flow impact			**paid when paid**	**reimbursement**			**paid when paid**	**reimbursement**	**reimbursement**	**reimbursement**	**reimbursement**	**reimbursement**	
Twp. Funding Sources (2022-2024)													
Capital Reserve	General Fund transfer	2022									76,150		
Capital Reserve	General Fund transfer	2023									76,150		
Capital Reserve	General Fund transfer	2024										140,525	
Fire Services	General Fund transfer	2022											80,400
Fire Services	General Fund transfer	2023											80,400
Fire Services	General Fund transfer	2024											80,400

Cash required for Funded Projects by Funding Source (2022-2024)

Year	Capital Reserve	Liquid Fuels	Fire Services	Developer	Other Muni.	Totals
2022	979,105	500,000	80,400	95,000	27,955	
2023	1,245,383	600,000	80,400	986,700	319,933	
2024	3,657,475	600,000	80,400	58,000	50,000	
	5,881,963	1,700,000	241,200	1,139,700	397,888	9,360,751

Capital Reserve Fund - Cash Flow (2022-2024)

	2022	2023	2024
Opening Balance	1,009,000	1,079,895	734,512
GF transfer	1,050,000	900,000	900,000
Subtotal	2,059,000	1,979,895	1,634,512
Project Costs	979,105	1,245,383	3,657,475
Ending Balance	**1,079,895**	**734,512**	**(2,022,963)**
Transfer ARPA Funds	**2,492,123**	-	-
Ending Balance	**3,572,018**	**3,226,635**	**469,160**

	ARPA Funds
2021	1,292,717
2022	1,300,891
Revenues	2,593,608
Little Conestoga SW	75,000
AEDs	14,430
Meeting Room Projectors	12,055
Expenses	101,485
ARPA Funds Balance	**2,492,123**

EAST HEMPFIELD TOWNSHIP
FIRE SERVICES FUND
2023

ACCOUNT #	DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 REQUESTED	PERCENT CHANGE	
	Beginning Cash & Investments	**$ 275,642**	**$ 446,900**	**$ 36,400**	**$ 34,915**	**$ 104,715**	**188%**	
REVENUES								
18-411-3410	Interest Earnings	$ 1,336	$ 525	$ 100	$ 200	$ 400		
18-411-3873	**Hospital Community Support**	$ -	$ -	$ -	$ -	**$ 170,000**		**New for 2023**
18-411-3921	Transfer from General Fund	225,000	175,000	150,000	150,000	**350,000**		
	Total Revenues	**$ 226,336**	**$ 175,525**	**$ 150,100**	**$ 150,200**	**$ 520,400**	**247%**	
EXPENDITURES								
18-411-4602	East Petersburg Fire - Traffic Unit	$ -	$ -	$ -	$ -	$ -		
18-411-4603	East Petersburg Fire - Rescue Unit	-	-	-	-	-		
18-411-4606	Rohrerstown Fire Co. - 2011 Truck	55,078	57,060	-	-	-		ends 2021
18-411-4608	Rohrerstown Fire Co. - Capital Improvements	-	-	-	-	-		
18-411-4610	Twp. Reserve Truck	-	530,450	-	-	-		
18-411-4610	FD Equipment and Building Improvements	-	-	-	-	**56,000**		**HVAC-RFD 52K, 4K Trauma Kits**
18-411-4609	Hempfield Fire Co. - Engine	-	-	80,400	80,400	80,400		10 year loan
	Total Expenses	**$ 55,078**	**$ 587,510**	**$ 80,400**	**$ 80,400**	**$ 136,400**	**70%**	
	Net Income (Loss)	**$ 171,258**	**$ (411,985)**	**$ 69,700**	**$ 69,800**	**$ 384,000**	**451%**	
	Ending Cash & Investments	**$ 446,900**	**$ 34,915**	**$ 106,100**	**$ 104,715**	**$ 488,715**	**361%**	**reserve for future costs**

EAST HEMPFIELD TOWNSHIP
ROAD IMPROVEMENT CONTRIBUTION FUND
2023

ACCOUNT #	DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 REQUESTED	PERCENT CHANGE	
	Beginning Cash & Investments	**$ 1,560,286**	**$ 1,554,106**	**$ 1,580,206**	**$ 1,576,205**	**$ 1,617,205**	**2%**	
REVENUES								
33-414-3410	Interest Earnings	$ 20,022	$ 3,047	$ 2,500	$ 15,000	$ 6,500		
33-414-3830	Contributions - Road Improvements	191,798	176,814	50,000	111,000	50,000		
	Total Revenues	**$ 211,820**	**$ 179,861**	**$ 52,500**	**$ 126,000**	**$ 56,500**	**8%**	
EXPENDITURES								
33-430-4925	Transfer to Capital Reserve Fund	$ 218,000	$ 157,762	$ 470,300	$ 85,000	**$ 971,700**		Farmingdale/Good/Stony Battery
	Total Expenses	**$ 218,000**	**$ 157,762**	**$ 470,300**	**$ 85,000**	**$ 971,700**	**107%**	
	Net Income (Loss)	**$ (6,180)**	**$ 22,099**	**$ (417,800)**	**$ 41,000**	**$ (915,200)**	**119%**	
	Ending Cash & Investments	**$ 1,554,106**	**$ 1,576,205**	**$ 1,162,406**	**$ 1,617,205**	**$ 702,005**	**-40%**	

EAST HEMPFIELD TOWNSHIP
MANDATORY DEDICATION FUND
2023

ACCOUNT #	DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 REQUESTED	PERCENT CHANGE	
	Beginning Cash & Investments	**$ 83,893**	**$ 62,862**	**$ 62,987**	**$ 62,981**	**$ 27,893**	**-56%**	
REVENUES								
34-414-3410	Interest Earnings	$ 716	$ 119	$ 125	$ 350	$ 100		
34-414-3830	Mandatory Dedication Fees	-	-	-	12,000	35,000		Brookside / Marietta
	Total Revenues	**$ 716**	**$ 119**	**$ 125**	**$ 12,350**	**$ 35,100**	**27980%**	
EXPENDITURES								
34-430-4740	Equipment Purchases	$ -	$ -	$ -	$ 47,438	$ -		Dream Park Renovations
34-430-4925	Transfer to Capital Reserve Fund	21,747	-	-	-	-		
	Total Expenses	**$ 21,747**	**$ -**	**$ -**	**$ 47,438**	**$ -**	**n /a**	
	Net Income (Loss)	**$ (21,031)**	**$ 119**	**$ 125**	**$ (35,088)**	**$ 35,100**	**n / a**	
	Ending Cash & Investments	**$ 62,862**	**$ 62,981**	**$ 63,112**	**$ 27,893**	**$ 62,993**	**0%**	

EAST HEMPFIELD TOWNSHIP
Golf Course Fund (2020 - 2022) / East Hempfield Recreation Authority (2023)

		EHT GOLF COURSE FUND				E.H.R.A.		
ACCOUNT #	DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 REQUESTED	PERCENT CHANGE	
	Beginning Cash & Investments	**$ 84,873**	**$ 243,900**	**$ 167,000**	**$ 257,553**	**$ 371,400**	**122%**	
REVENUES								
GOLF COURSE OPERATIONS								
07-451-3667	Golf Lessons	$ 7,140	$ 10,825	$ 12,000	$ 12,840	$ 8,000		
07-451-3668	Handicap Fees	1,290	1,680	2,000	1,680	2,000		
07-451-3669	Club Repair	1,091	1,257	1,200	430	500		
07-451-3670	Greens Fees	620,517	728,946	650,000	695,000	665,000		
07-451-3672	Rentals - Power Carts	211,404	291,434	260,000	262,000	260,000		
07-451-3673	Rentals - Clubs	360	1,040	700	720	700		
07-451-3675	Season Passes	48,283	83,052	60,000	88,200	90,000		
07-451-3677	Pro Shop Sales	37,655	45,581	50,000	48,252	50,000		
07-451-3410	Interest Earnings	549	338	400	1,500	550		
07-451-3555	State Aid / Pension	29,543	28,784	24,000	25,903	-		
07-451-3800	Miscellaneous Revenue	2,141	341	500	1,000	1,000		
07-451-3816	Non-Uniformed Employee Health Contrib.	4,029	4,052	4,300	3,400	-		
	Total Golf Course Operations	**$ 964,002**	**$ 1,197,330**	**$ 1,065,100**	**$ 1,140,925**	**$ 1,077,750**	**1%**	
SNACK BAR / BANQUET								
07-459-3680	Snack Bar Sales	$ 61,464	$ -	$ -	$ -	$ -		
07-459-3688	Tenant Rental Income	-	46,124	94,000	94,000	96,000		base rent $8K / month
	Total Snack Bar / Banquet	**$ 61,464**	**$ 46,124**	**$ 94,000**	**$ 94,000**	**$ 96,000**	**2%**	
	Total Revenues	**$ 1,025,466**	**$ 1,243,454**	**$ 1,159,100**	**$ 1,234,925**	**$ 1,173,750**	**1%**	

EAST HEMPFIELD TOWNSHIP
Golf Course Fund (2020 - 2022) / East Hempfield Recreation Authority (2023)

		EHT GOLF COURSE FUND				E.H.R.A.		
ACCOUNT #	DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 REQUESTED	PERCENT CHANGE	
EXPENDITURES								
GOLF COURSE OPERATIONS								
07-451-4213	Golf Material & Supply	$ 2,129	$ 1,657	$ 1,500	$ 485	$ 1,500		
07-451-4341	Golf Advertising	542	84	500	-	500		
07-451-4375	Computer Technology	1,409	675	6,500	5,000	1,000		
07-451-4420	Golf Memberships and Dues	2,024	1,280	3,000	2,600	3,000		
07-451-4490	Merchant Services Fees	27,466	25,093	22,000	25,000	25,000		
	Office Expense	**$ 33,570**	**$ 28,789**	**$ 33,500**	**$ 33,085**	**$ 31,000**	**-7%**	
07-451-4310	Pro Shop Staffing / Benefits Services	$ 235,654	$ 207,112	$ 226,700	$ 227,364	**$ 236,630**		reimburse East Hempfield Twp.
07-451-4311	Liability Insurance	14,038	16,588	15,000	15,000	**18,000**		reimburse East Hempfield Twp.
07-451-4314	Golf Legal Services	7,393	10,145	10,000	12,000	7,500		
07-451-4534	Township - Admin Reimb. for Services	40,780	41,979	43,300	44,188	**45,956**		reimburse East Hempfield Twp.
07-451-4535	Township - Public Works Reimb. for Services	16,272	8,821	9,000	8,128	**8,453**		reimburse East Hempfield Twp.
07-451-4373	Janitorial Services	6,132	10,470	6,500	6,500	7,000		
07-451-4384	Rental of Golf Carts	685	770	-	-	-		
07-451-4454	Golf Security	1,293	-	1,300	1,248	1,300		
	Professional Fees / Contracted Services	**$ 322,247**	**$ 295,885**	**$ 311,800**	**$ 314,428**	**$ 324,839**	**4%**	
07-451-4321	Golf Telephone / Internet	$ 8,139	$ 10,068	$ 6,500	$ 7,500	$ 7,500		
	Communication	**$ 8,139**	**$ 10,068**	**$ 6,500**	**$ 7,500**	**$ 7,500**	**15%**	
07-451-4361	**Golf Utilites**	**$ 10,694**	**$ 12,764**	**$ 11,000**	**$ 11,000**	**$ 12,000**	**9%**	
07-451-4225	Pro Shop Purchases for Resale	$ 28,413	$ 33,448	$ 31,000	$ 34,000	$ 32,000		
07-451-4251	Equipment Maintenance & Repairs	515	220	500	-	500		
07-451-4253	Bldg. Maintenance Material & Supply	1,912	1,081	1,000	2,400	**7,500**		includes HVAC maintenance
07-451-4374	Facilities Equipment / Building Maintenance	-	30,871	7,000	10,000	**27,500**		cosmetic improvements
	Repairs, Maintenance, and Supplies	**$ 30,840**	**$ 65,620**	**$ 39,500**	**$ 46,400**	**$ 67,500**	**71%**	
07-451-4740	Golf Equipment Purchase	$ -	$ -	$ 388,140	$ 378,140	**$ 180,000**		2022 golf cart fleet 378K, 2023 parking lot 180K
	Capital Expenditures	**$ -**	**$ -**	**$ 388,140**	**$ 378,140**	**$ 180,000**	**n/a**	
	Total Golf Course Operations	**$ 405,490**	**$ 413,126**	**$ 790,440**	**$ 790,553**	**$ 622,839**	**-21%**	

EAST HEMPFIELD TOWNSHIP
Golf Course Fund (2020 - 2022) / East Hempfield Recreation Authority (2023)

		EHT GOLF COURSE FUND				E.H.R.A.		
ACCOUNT #	DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	2023 REQUESTED	PERCENT CHANGE	
GOLF COURSE MAINTENANCE								
07-452-4191	Golf Maintenance Uniforms & Shoes	4,705	3,974	5,000	4,000	4,000		
07-452-4465	Golf Training	1,388	578	1,500	1,500	1,500		
	Employee Benefits	**$ 6,093**	**$ 4,552**	**$ 6,500**	**$ 5,500**	**$ 5,500**	**-15%**	
07-452-4310	Golf Maintenance Staffing / Benefits Services	$ 297,249	$ 304,739	$ 307,290	$ 300,566	$ 317,286		reimburse East Hempfield Twp.
07-452-4313	S.R.B.C.	-	5,614	35,000	45,654	-		SRBC fees
	Professional Fees / Contracted Services	**$ 297,249**	**$ 310,353**	**$ 342,290**	**$ 346,220**	**$ 317,286**	**n/a**	
07-452-4321	Golf Maintenance Telephone	$ 3,389	$ 2,459	$ 3,200	$ 1,500	$ 1,500		
	Communication	**$ 3,389**	**$ 2,459**	**$ 3,200**	**$ 1,500**	**$ 1,500**	**-53%**	
07-452-4361	**Golf Maintenance Utilites**	**$ 9,989**	**$ 12,746**	**$ 11,000**	**$ 11,000**	**$ 11,000**	**0%**	
07-452-4221	Fertilizer / Chemicals	$ 97,120	$ 98,659	$ 98,000	$ 105,000	$ 110,000		
07-452-4222	Landscaping	3,592	4,564	3,600	4,133	4,000		
07-452-4223	Sand	2,040	6,272	5,000	5,000	5,000		
07-452-4224	Seed	7,082	7,734	6,000	6,000	6,000		
07-452-4231	Gasoline	7,843	11,951	10,000	15,500	16,000		
07-452-4251	Golf Equipment - Maintenance	24,526	28,415	27,000	27,000	27,000		
07-452-4255	Golf Cart Maintenance & Repair	6,030	18,387	5,000	5,000	2,000		
07-452-4371	Golf Course Maintenance	28,265	38,042	27,000	33,000	45,000		more trees removed
07-452-4421	Golf Maintenance Licenses	240	503	1,000	1,000	1,000		
	Repairs, Maintenance, and Supplies	**$ 176,738**	**$ 214,527**	**$ 182,600**	**$ 201,633**	**$ 216,000**	**18%**	
07-452-4740	Golf Maintenance Equipment Purchases	113,864	-	193,108	193,108	-		2022' two mowers & other equipment
	Capital Expenditures	**$ 113,864**	**$ -**	**$ 193,108**	**$ 193,108**	**$ -**	**n / a**	
	Total Golf Maintenance	**$ 607,322**	**$ 544,637**	**$ 738,698**	**$ 758,961**	**$ 551,286**	**-25%**	

EAST HEMPFIELD TOWNSHIP

Golf Course Fund (2020 - 2022) / East Hempfield Recreation Authority (2023)

ACCOUNT #	DESCRIPTION	EHT GOLF COURSE FUND 2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 PROJECTED	E.H.R.A. 2023 REQUESTED	PERCENT CHANGE	
SNACK BAR / BANQUET								
09-459-4310	Snack Bar / Banquet Staffing / Benefits Services	87,172	7,725	-	-	-		
	Professional Fees / Contracted Services	**$ 87,172**	**$ 7,725**	**$ -**	**$ -**	**$ -**	**n / a**	
09-459-4341	Banquet Advertising	$ 1,461	$ -	$ -	$ -	$ -		
09-459-4421	Snack / Banquet License & Fees	804	60	-	-	-		
	Office Expense	**$ 2,265**	**$ 60**	**$ -**	**$ -**	**$ -**	**n / a**	
09-459-4321	**Snack Bar Telephone**	**$ 692**	**$ 85**	**$ -**	**$ -**	**$ -**	**n / a**	
09-459-4361	**Banquet Utilites**	**$ 12,208**	**$ 2,789**	**$ -**	**$ -**	**$ -**	**n / a**	
09-459-4213	Snack Bar Food and Beverages	$ 30,189	$ -	$ -	$ -	$ -		
	Items for Resale	**$ 30,189**	**$ -**	**$ -**	**$ -**	**$ -**	**n / a**	
09-459-4256	Banquet Materials and Supplies	$ 1,238	$ -	$ -	$ -	$ -		
09-459-4373	Janitorial Services	4,966	3,552	-	-	-		
09-459-4374	Facilities Equipment / Building Maintenance	23,460	3,063	-	-	-		
	Repairs, Maintenance , and Supplies	**$ 29,664**	**$ 6,615**	**$ -**	**$ -**	**$ -**	**n / a**	
09-459-4430	**Taxes - Building**	**$ 6,936**	**$ -**	**$ -**	**$ -**	**$ -**	**n / a**	
09-459-4730	Building Improvements	$ 4,819	$ 254,764	$ -	$ -	$ -		
09-459-4740	Banquet Kitchen Equipment	4,682	-	-	-	-		
	Capital Expenditures	**$ 9,501**	**$ 254,764**	**$ -**	**$ -**	**$ -**	**n / a**	
	Total Snack Bar / Banquet	**$ 178,627**	**$ 272,038**	**$ -**	**$ -**	**$ -**	**n / a**	
	Total Operating Costs	**$ 1,191,439**	**$ 1,229,801**	**$ 1,529,138**	**$ 1,549,514**	**$ 1,174,125**	**-23.2%**	
	Operating Surplus / (Deficit)	**$ (165,973)**	**$ 13,653**	**$ (370,038)**	**$ (314,589)**	**$ (375)**	**-100%**	
09-451-3921	Transfer from General Fund	**325,000**	-	-	-	-		nothing needed
	Equipment Loan Proceeds	-	-	571,248	**571,248**	-		Golf Carts and other Equipment Loan (4 Years)
	Equipment Loan Payment	-	-	-	**(142,812)**	**(142,812)**		loan installment 2nd year
	Ending Cash and Investments	**$ 243,900**	**$ 257,553**	**$ 368,210**	**$ 371,400**	**$ 228,213**	**-38%**	

Golf Course Fund / EHRA

Long-Range Financial Projections (all $ stated in thousands)

Line #		Actual 2018	Actual 2019	Actual 2020	Actual 2021	Estimated 2022	Projected 2023	Projected 2024	Projected 2025	Projected 2026	Growth Assumptions
1	Opening Fund Balance	$ (33)	$ (25)	$ 85	$ 244	$ 257	$ 371	$ 228	$ 161	$ 85	
	Revenues										
2	Greens Fees	$ 489	$ 573	$ 621	$ 729	$ 695	$ 665	$ 672	$ 678	$ 685	*1% growth*
3	Rentals Power Carts	171	208	211	291	262	260	263	265	268	*1% growth*
4	All Other Golf Operations Revenues	119	136	132	177	185	153	155	156	158	*1% growth*
5	Tenant Rental	78	70	4	46	94	96	96	102	102	*2021 $6K/mth, 2022-2024 $8K / 2025-2026 8.5K*
6	Land Rental	-	-	-	-	-	-	-	-	-	
7	All Other Snack Bar / Banquet Revenues	83	91	57	-	-	-	-	-	-	
8	**Total Revenues**	**$ 940**	**$ 1,078**	**$ 1,025**	**$ 1,243**	**$ 1,236**	**$ 1,174**	**$ 1,185**	**$ 1,202**	**$ 1,213**	
9	***Overall Growth Rate***	***-5.7%***	***14.7%***	***-4.9%***	***21.3%***	***-0.6%***	***-5.0%***	***0.9%***	***1.4%***	***0.9%***	
	Expenditures										
10	Staffing and Benefits	590	618	640	541	549	554	576	596	617	*2024 4% , 2025-2026 3.5%*
11	Professional Services	8	94	73	79	118	88	90	92	93	*2022 includes $46K SRBC 2% growth annually*
12	Food and Beverage Costs	79	84	30	-	-	-	-	-	-	
13	Utilities / Maintenance	41	41	44	29	22	28	29	25	26	*3% growth annually*
14	Golf Course Maintenance Materials / Supplies	177	180	177	215	202	216	222	229	236	*3% annually*
15	Capital Items	154	88	124	255	571	180	80	80	80	*2021 HVAC, 2022 $378K carts/ $193 equipment*
											2023 $180 parking lot
16	Golf Cart Equipment Loan	-	-	-	-	143	143	143	143	-	*golf carts / equipment loan installment*
17	Pro Shop Costs	36	36	28	33	34	32	35	35	35	
18	All Other Operating Costs	97	77	75	78	54	76	77	78	79	*1% growth annually*
19	**Total Expenditures**	**$ 1,182**	**$ 1,218**	**$ 1,191**	**$ 1,230**	**$ 1,693**	**$ 1,317**	**$ 1,252**	**$ 1,278**	**$ 1,166**	
20	***Overall Growth Rate***	***2.6%***	***3.0%***	***-2.2%***	***3.3%***	***37.6%***	***-22.2%***	***-4.9%***	***2.1%***	***-8.7%***	
21	***Net Income (Loss)***	**(242)**	**(140)**	**(166)**	**13**	**(457)**	**(143)**	**(67)**	**(76)**	**46**	
22	***Transfers From General Fund***	**$ 250**	**$ 250**	**$ 325**	**$ -**	**$ 571**	**$ -**	**$ -**	**$ -**	**$ -**	*projected NO GF support*
23	***Cash Position Change***	**$ 8**	**$ 110**	**$ 159**	**$ 13**	**$ 114**	**$ (143)**	**$ (67)**	**$ (76)**	**$ 46**	
24	***Ending Fund Balance***	**$ (25)**	**$ 85**	**$ 244**	**$ 257**	**$ 371**	**$ 228**	**$ 161**	**$ 85**	**$ 131**	

Operating Funds Capital Requests for 2023

Fund	Item	2023 Requested	
General	Vehicle Fleet Program	4,900	
	Computers	2,500	
	Administration	**7,400**	
General	(35) Body Cameras (5 yearly installments)	27,600	
	(2) License Plate Readers	70,150	
	Computers	15,000	
	Body Armor	6,000	
	Gas Masks	10,000	
	Balistic Shields	12,000	
	Launcher	5,000	
	Vehicle Fleet Program (15)	156,600	
	K-9 Equipment	18,600	
	Vehicle Fleet Program - K-9 Unit	11,400	
	Police	**332,350**	
General	Vehicle Fleet Program	9,700	
	Other Equipment	4,500	
	Fire & Rescue	**14,200**	
General	Computer	2,000	
	Vehicle Fleet Program	8,000	
	Planning/Building/Zoning	**10,000**	
General	2019 Loader 5 year lease / purchase - year 4	24,000	
	2020 Dump Trucks (2) 5 year lease / purchase - year 2	62,000	
	Vehicle Fleet Program (6)	37,400	
	2023 Dump Truck	161,000	
	2023 F550	119,000	
	Public Works	**403,400**	
	General Fund Total		**767,350**

Existing or planned Lease / Purchase Commitment