



# **EAST HEMPFIELD TOWNSHIP 2021 BUDGET**

# **East Hempfield Township**

## **ANNUAL BUDGET**

**2021**

## **HIGHLIGHTS, ACCOMPLISHMENTS & GOALS**



# **2021 Budget Highlights**

This year's budget document includes the following features:

- A summary of all operating funds' revenues and expenditures.
- Two years of actual financial history, the current year budget, a current year projection and a requested amount for each line item for the new budget year.
- A percentage change column by category comparing the requested budget to the current year budgeted amount.
- A graphic presentation of revenues and expenditures.
- A listing of accomplishments for 2020 and departmental goals for 2021
- Long range financial forecasts for the General, Golf, Capital Reserve, Liquid Fuels and Trash Funds.

## **All Funds Summary**

- This document includes budgets for the following funds:  
General Fund, Golf Course Fund, Fire Services Capital Reserve Fund, Capital Reserve Fund, Road Improvement Fund, Mandatory Dedication Fund, Liquid Fuels Fund and the Trash/Recycling Fund.
- Total budgeted revenues for 2021 are \$17,672,000, reflecting a decrease of (3.92%) compared to the 2020 budgeted revenues.
- Budgeted expenses are projected at \$21,099,000 which represents an increase of 0.56% compared to 2020.
- It is anticipated that reserve funds in the amount of \$3,427,000 will be needed to meet planned expenditures for 2021.

- The challenge for the Township going forward is to maintain an adequate level of fund balance each year in order to provide a positive cash flow, especially in the 1<sup>st</sup> quarter of the year. Township revenues tend to be cyclical in nature whereas expenditures are more constant, therefore January and February are lean revenue producing months.
- Total reserve fund balances are projected to be \$5,152,000 on December 31, 2021, a decrease of (39.95%) from the projected December 31, 2020 balance of \$8,580,000. 2021 includes drawing down approximately \$3,427,000 of reserves to primarily fund capital projects and several non-recurring items.
- The 2021 proposed budget does not include a tax increase.
- Of all Township revenue sources, Earned Income Tax represents 23.4% and Real Estate Tax 16.3%.
- On the expense side, salaries and wages represent 26.8%, fringe benefits 11.6% and pension costs 7.6%. In total the “employee costs” account for 46.0% of the entire budget for 2021. Capital Improvements represent 19.4% of the total budget for 2021.

## General Fund

- The projected opening fund balance for 2021 is \$4,602,000, or about 3% less than the \$4,730,000 that was available at the beginning of 2020.
- In 2007 Township expenses exceeded revenues by \$964,000 thus dramatically drawing down the opening fund balance for 2008 to a level of \$494,000. The Township has managed to increase the ending fund balance over the last thirteen years by \$4,108,000 due to prudent financial management practices.
- For 2021 revenues are projected to be less than expenditures by \$1,010,000 (includes \$750,000 of non-recurring costs) with an anticipated ending fund balance of \$2,692,000.
- General Fund revenues are budgeted at \$11,486,000 or 8% lower than 2020, primarily due to anticipated lower permitting fees and some decreases in the Act 511 tax revenues.

- As mentioned previously the 2021 budget does not reflect an increase in the real estate tax rate. The 2021 total real estate tax millage is 1.01 mills. The General Fund millage is .85 mills with the Capital Reserve Fund receiving the additional .16 mills.
- Act 511 taxes are projected as follows:
  - Earned income taxes -\$ 4,350,000
  - Local services taxes - \$ 1,050,000
  - Realty transfer taxes -\$ 725,000
- The 2021 full-time staffing level reflects a total of 70 positions budgeted (General Fund - 65 and Golf Fund - 5). The General Fund total includes 34 police officers. One new position for next year is a Chief Fire Official.
- The budget provides for a pool of funding representing 3% of wages. Increases for non-uniformed staff are based on merit. Police wages are contractually scheduled to increase 3%.
- In total the 2021 General Fund expenditure level of \$12,496,000 represents an increase of \$265,000 or 2.2% as compared to the 2020 budget of \$12,231,000.
- General Fund capital equipment requests total \$460,000 for next year. The Township will spend \$446,000 on capital purchases in 2020.
- For 2021, \$900,000 is earmarked to supplement the Capital Reserve Fund towards projects costs.

## Golf Course Fund

- Revenues for 2021 are projected at \$974,000 which is an (8.0%) decrease over the 2020 budget.
- For next year the Township has leased space to a new enterprise to provide the snack bar/banquet services for golfers and others as well as a restaurant option for the general public. This new revenue source will generate \$72,000.
- The golf course operation expense budget of \$398,000 reflects a decrease of (7%) in spending for 2021.
- The golf course maintenance budget is proposed at \$544,000 or a (11%) decrease for next year.
- The snack bar / banquet expense budget totaling \$37,000 reflects a (90%) decrease, due to the property lease arrangement.
- Overall, the total expenditures for 2021 are projected at \$978,000 which represents a (31.2%) decrease for next year.
- 2021 is the first year in many years that NO supplemental funding is required from the General Fund to support the Golf operations.

## Trash / Recycling Fund

- This is a special revenue fund utilized to account for all the activities associated with the Township's mandated trash and recycling program.
- The 2021 budget reflects a 12% increase in the rate for service to Township residents. The quarterly rate will be \$59.00 per residential unit. Customers paying annually will pay \$218.00 per year. These increases reflect a new contract for the waste hauler.
- Total revenues are projected at \$1,938,000 for 2021. Customer trash billings generate \$1,764,000 in revenue from our 7,650, customer base. Of the remaining \$174,000 in revenue, \$68,000 represents an annual recycling performance grant from the State.

- Expenses are projected at \$1,975,000 or 4% higher than 2020, primarily due to an increase in the waste hauler fees (17%)
- The largest components are \$898,000 for refuse collection, \$730,000 for disposal tipping fees and \$175,000 for the fall leaf collection program.

### Capital Reserve Fund

- The opening fund balance for 2021 is \$1,554,000.
- The real estate rate for next year will be .16 mills, which will generate \$471,000 in revenue. All other revenues amount to \$1,843,000 for a total of \$2,314,000.
- The debt service associated with this fund will amount to \$388,000 next year.
- The project funding provided for next year totals \$3,507,000 to address the following projects: \$155,000 for storm water improvements, \$650,000 for paving, \$1,532,000 for the Centerville Road (south) project, \$900,000 for Farmingdale Road project and \$270,000 for other projects. The total paving budget for 2021 will equal \$1,150,000, including the \$500,000 in the Liquid Fuels budget.
- For 2021 \$900,000 is planned to be transferred from the General Fund to provide funding for infrastructure projects.
- The Capital Reserve Fund is projected to end the year with a fund balance of \$873,000.

## 2021 GOALS

- Exercise strong fiscal management practices to provide a higher than projected opening fund balances in 2022.
- Maintain a healthy Township employee base to maintain municipal services to residents.
- Complete the long-term remedy for the Farmingdale Road area road improvements.
- Increase the level of transparency in municipal operation and direction. This is anticipated to be accomplished by a stronger social media presence and improved electronics for video and audio for public meetings.
- Continue to support the Recreation Authority in their quest to find additional sources of revenues to supplement and complement Golf Course operations.
- Continue to push forward long-term roadway projects (Old Rohrerstown Road bridge, Centerville South).
- Initiate the self-assessment phase of the Police Department Accreditation Process and hire a consultant.
- Hire the 34<sup>th</sup> Police Officer, create the Administrative Sergeant role and promote a new Sergeant.
- Purchase and implement Body Worn Cameras for the Police Department.
- Continue to address and move forward annual Board goals.



## 2021 GOALS

- Implement the 2018-2023 MS-4 Permit, by continuing to meet the Pollutant Reduction Program requirements, continuing Best Management Practice (BMP's) inspections, and continuing the outfall inspections.
- Begin the preparation for the next MS-4 Permit cycle (2023)
- Address storm water issues in several areas of the Township, including Harrisburg Pike and the Golf Course Property.
- Continue work with East Petersburg Borough and the three Fire Departments (Hempfield, Rohrerstown and East Petersburg) to expand the role of the Hempfield Area Fire Services Commission in the management of Fire Services in both municipalities.
- Hire a Chief Fire Official to represent and promote the mission of the Hempfield Area Fire Services Commission.
- Adopt a new Stormwater Management Ordinance based on PA DEP guidelines.
- Adoption of the East Hempfield Township Official Map.
- Adopt Zoning Ordinance Amendments that address signage and reduce the number of Condition Uses.

## 2020 ACCOMPLISHMENTS

- ✓ Exercised strong fiscal management practices to provide a higher than projected opening fund balances in 2021.
- ✓ Holland Street Bridge project has been completed, bridge removed after a 15 plus year effort.
- ✓ Recreation Authority successfully negotiated a sublease with Blue Collar Restaurant and Catering.
- ✓ Successfully created the Hempfield Area Fire Services Commission in partnership with East Petersburg Borough and the three fire departments, Hempfield, Rohrerstown and East Petersburg.
- ✓ Completed another section of the Amos Herr trail around the park complex.
- ✓ Completed the 2020 paving program amounting to \$1.3 million dollars.
- ✓ Developed a COVID-19 Operations and Preparedness plan which aided in the Township maintaining the health of employees and provide continued services to Township residents.
- ✓ Initiated the Vehicle Leasing Program through Enterprise Fleet Management.
- ✓ Updated Police Department's Use of Force Policy to reflect national and state standards.
- ✓ Started the creation of an Official Map for the Township.
- ✓ Successfully negotiated Community Support from the Penn State Health, Lancaster project.

## **Description of Township Operating Funds**

The accounting records and budgeting for a municipality is somewhat different than that of private industry. In contrast to private industry, municipalities break their operations down into smaller segments which would resemble the various individual companies that may exist within a larger corporation. These individual “companies” are referred to as funds within a municipality. In some cases, these “funds” are required by State guidelines, in other cases they are required by the Governmental Accounting Standards. The Township prepares budgets for all major funds. The primary purpose of each of the funds is described below.

### **General Fund**

The General Fund is used to pay the “general” expenses associated with the Township. It pays for the administration of the Township, maintenance of the buildings and grounds including the various parks and athletic fields scattered throughout the Township. The General Fund also pays for the police services which account for 55% of the total expenditures in this fund. Another major expense, 19% of this budget, is the year-round maintenance and improvements of Township facilities, local roads and storm drains and parks. The remaining 26% of the budget is used to pay for administration, pension costs, planning, engineering, zoning and fire services.

The primary source of income to pay for these expenditures is Act 511 taxes. These taxes account for approximately 53% of revenues. The earned income tax, of which we receive ½ of the 1%, amounts to \$4,350,000. The local services tax, a \$52 charge to those employed in the Township, amounts to \$1,050,000. The Township assesses .85 mills of real estate tax which accounts for 22% of total revenues. The remainder of the \$11.5 million revenue budget is comprised of various other licenses and permits as well as revenue received from the state and charges for various services that are performed.

### **Golf Fund**

The Golf Fund tracks the income and expenditures for the Four Seasons Golf and Banquet Facility that the Township owns and operates and is considered a special revenue fund for accounting purposes. The three operating budgets within the Golf Fund consist of golf course operations, maintenance, and the snack bar / banquet area.

The primary source of income to the Golf Fund is “user” fees received from golfers, budgeted at \$867,000 in 2021.

### **Capital Reserve Fund**

The Capital Reserve Fund is used to fund major capital improvement projects as well as pay the debt service associated with such improvements. For 2021, \$3,895,000 is earmarked to fund these efforts.

The annual funding for 2021 consists of real estate tax revenues of \$471,000 and \$1,843,000 in other income.

### **Liquid Fuels Fund**

Money for this account is provided entirely by the Commonwealth of Pennsylvania. The funds are collected by the state through taxes on liquid fuels such as gasoline, hence the name of the fund. The primary restriction placed on these monies is that they can only be used for the maintenance of roads or for equipment used to maintain roads. Of the \$770,000 projected revenues in 2021, \$500,000 has been budgeted for resurfacing of existing roads. In addition, \$270,000 will be used for signal utilities, street lighting, line painting and crack sealing.

### **Trash / Recycling Fund**

This is a special revenue fund utilized to account for the activities associated with the Township's mandated trash and recycling programs. Total revenues are projected at \$1,938,000 for 2021. Customer trash billings generate \$1,764,000 in revenue from our 7,650, customer base. Of the remaining \$174,000 in revenue, \$68,000 represents an annual recycling performance grant from the State.

2021 expenses are projected at \$1,975,000. The largest components are \$898,000 for refuse collection, \$730,000 for disposal tipping fees and \$175,000 for the fall leaf collection program.

### **Other Funds**

Other special revenue funds consist of the following:

- The Fire Services Fund is used to pay the principal and interest on loans acquired for capital equipment purchases and capital improvements on behalf of the various volunteer fire departments that serve the Township. The funding source is a direct transfer from the General Fund.

- The Road Improvement Fund accounts for contributions received from private sector entities and developers which are earmarked for major infrastructure projects. Funds are transferred to the Capital Reserve Fund as the improvement projects commence.
- The Mandatory Dedication Fund consists of fees assessed developers “in lieu “of providing open space areas within the planned developments in the Township. Funds are then transferred to the Capital Reserve Fund as park improvement projects commence.

**East Hempfield Township**

**ANNUAL BUDGET**

**2021**

**ALL FUNDS SUMMARY**



**East Hempfield Township  
Annual Budget 2021**

**EXHIBIT "A"**

<p align="center">Approved by the Board on 12/02/20 real estate tax rate @ 1.01 mills</p>
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	<u>Actual 2018</u>	<u>Actual 2019</u>	<u>Projected 2020</u>	<u>Budget 2020</u>	<u>Budget 2021</u>	<u>Percent Change</u>
Combined Cash/Investment Balance January 1,	\$ 10,092,094	\$ 11,162,133	\$ 8,192,556	\$ 8,091,579	\$ 8,579,514	6.03%
<b>REVENUES</b>						
General Fund	\$ 11,140,830	\$ 11,914,327	\$ 12,632,226	\$ 12,504,359	\$ 11,486,134	-8.1%
Trash/Recycling Fund	1,557,105	1,549,830	1,840,142	1,810,336	1,938,167	7.1%
Golf Course Fund	941,425	1,078,172	956,299	1,054,220	974,420	-7.6%
Fire Services Fund	226,470	226,931	226,500	226,900	126,500	-44.2%
Capital Reserve Fund	4,843,423	916,804	5,578,192	1,793,947	2,313,692	29.0%
Equipment Reserve Fund	-	-	-	-	-	n/a
Road Improvement Contribution Fund	115,823	106,874	122,026	120,000	62,500	-47.9%
Mandatory Dedication Fund	22,871	2,153	775	16,200	700	-95.7%
Liquid Fuels Fund	850,646	867,573	849,120	866,920	769,717	-11.2%
<b>TOTAL REVENUES</b>	<b>\$ 19,698,593</b>	<b>\$ 16,662,664</b>	<b>\$ 22,205,280</b>	<b>\$ 18,392,882</b>	<b>\$ 17,671,830</b>	<b>-3.92%</b>
<b>EXPENDITURES</b>						
General Fund	\$ 10,106,988	\$ 10,772,082	\$ 11,235,646	\$ 12,230,995	\$ 12,496,049	2.2%
Trash/Recycling Fund	1,537,108	1,607,953	1,840,764	1,902,821	1,974,669	3.8%
Golf Course Fund	1,182,586	1,218,589	1,297,603	1,421,126	978,444	-31.2%
Fire Services Fund	91,178	179,253	55,078	125,078	55,078	-56.0%
Capital Reserve Fund	4,582,622	4,791,525	6,246,908	3,432,721	3,895,335	13.5%
Equipment Reserve Fund	-	-	-	-	-	n/a
Road Improvement Contribution Fund	311,599	201,888	218,000	907,427	900,000	-0.8%
Mandatory Dedication Fund	-	17,489	18,000	75,000	30,000	-60.0%
Liquid Fuels Fund	816,473	843,462	906,323	887,000	769,500	-13.2%
<b>TOTAL EXPENDITURES</b>	<b>\$ 18,628,554</b>	<b>\$ 19,632,241</b>	<b>\$ 21,818,322</b>	<b>\$ 20,982,168</b>	<b>\$ 21,099,075</b>	<b>0.56%</b>
 <b>Net Surplus/(Deficit)</b>	 \$ 1,070,039	 \$ (2,969,577)	 \$ 386,958	 \$ (2,589,286)	 \$ (3,427,245)	
 <b>Combined Cash/Investment Balance, December 31,</b>	 \$ 11,162,133	 \$ 8,192,556	 \$ 8,579,514	 \$ 5,502,293	 \$ 5,152,269	 -6.36%
<b>change in ending fund balance 2021 vs. 2020</b>						<b>-39.95%</b>

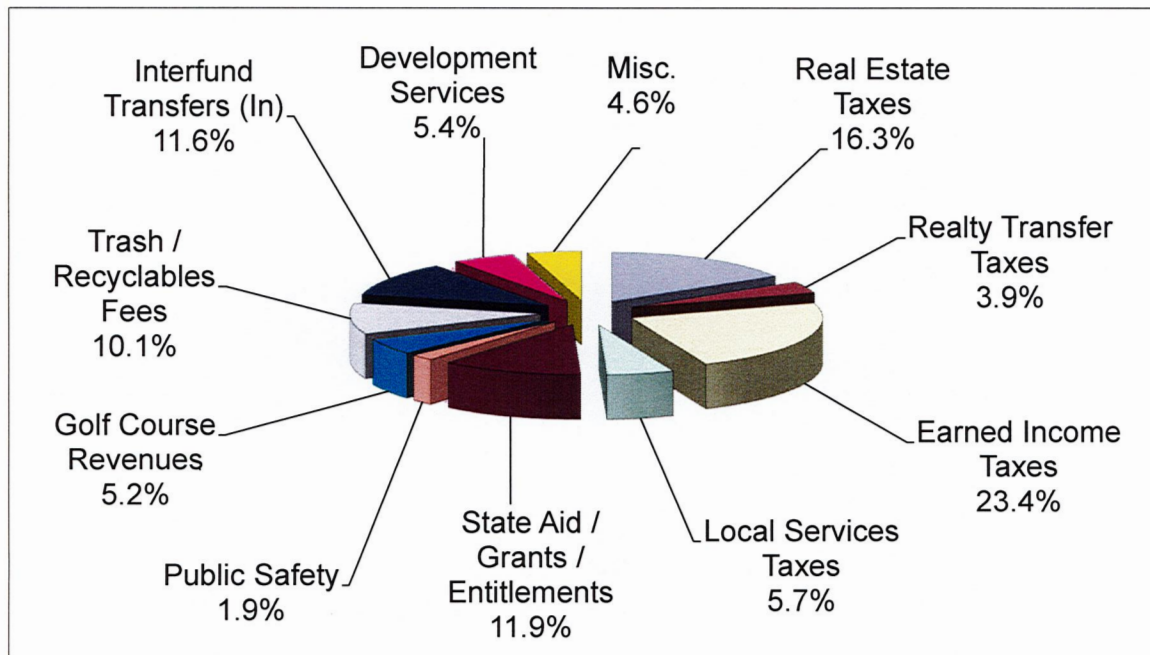
Note : In addition - 2021 Budget includes interfund transfer from General Fund to Capital Reserve Fund - \$900,000.
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### All Funds Revenue and Expenditure Summary

	General	Golf	Fire Services	Mandatory Dedication	Road Improvement	Capital Reserve	Liquid Fuels	Trash	Memo Total
<b>2021 Opening Balance</b>	<b>\$ 4,602,095</b>	<b>\$ 68,569</b>	<b>\$ 446,964</b>	<b>\$ 66,668</b>	<b>\$ 1,464,312</b>	<b>\$ 1,554,406</b>	<b>\$ 44,200</b>	<b>\$ 332,300</b>	<b>\$ 8,579,514</b>
<b>Revenue Sources</b>									
Real Estate Taxes	\$ 2,565,000	\$ -	\$ -	\$ -	\$ -	\$ 471,192	\$ -	\$ -	\$ 3,036,192
Earned Income Taxes	4,350,000	-	-	-	-	-	-	-	4,350,000
Realty Transfer Taxes	725,000	-	-	-	-	-	-	-	725,000
Local Services Taxes	1,050,000	-	-	-	-	-	-	-	1,050,000
Mandatory Dedication Fees	-	-	-	-	-	-	-	-	-
Planning / Development Revenues	944,500	-	-	-	50,000	-	-	-	994,500
Public Safety	360,483	-	-	-	-	-	-	-	360,483
Interest	9,000	500	1,500	700	12,500	6,500	800	3,000	34,500
Golf Course Revenues	-	973,920	-	-	-	-	-	-	973,920
Trash / Recyclables Fees	-	-	-	-	-	-	-	1,764,000	1,764,000
All Other Trash Revenues	-	-	-	-	-	-	-	103,200	103,200
State Aid / Grants / Entitlements	664,447	-	-	-	-	714,000	768,917	67,967	2,215,331
Miscellaneous	817,704	-	-	-	-	-	-	-	817,704
Loan Proceeds	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-
Interfund Transfers (In)	-	-	125,000	-	-	2,022,000	-	-	2,147,000
<b>Total Revenues</b>	<b>\$ 11,486,134</b>	<b>\$ 974,420</b>	<b>\$ 126,500</b>	<b>\$ 700</b>	<b>\$ 62,500</b>	<b>\$ 3,213,692</b>	<b>\$ 769,717</b>	<b>\$ 1,938,167</b>	<b>\$ 18,571,830</b>

**East Hempfield Township  
2021 All Funds Revenue Sources**

	<b>2021 Approved</b>	<b>Percent Of Budget</b>
Real Estate Taxes	\$ 3,036,192	16.3%
Realty Transfer Taxes	725,000	3.9%
Earned Income Taxes	4,350,000	23.4%
Local Services Taxes	1,050,000	5.7%
State Aid / Grants / Entitlements	2,215,331	11.9%
Public Safety	360,483	1.9%
Golf Course Revenues	973,920	5.2%
Trash / Recyclables Fees	1,867,200	10.1%
Interfund Transfers (In)	2,147,000	11.6%
Development Services	994,500	5.4%
Miscellaneous	852,204	4.6%
<b>Total</b>	<b>\$ 18,571,830</b>	<b>100.0%</b>

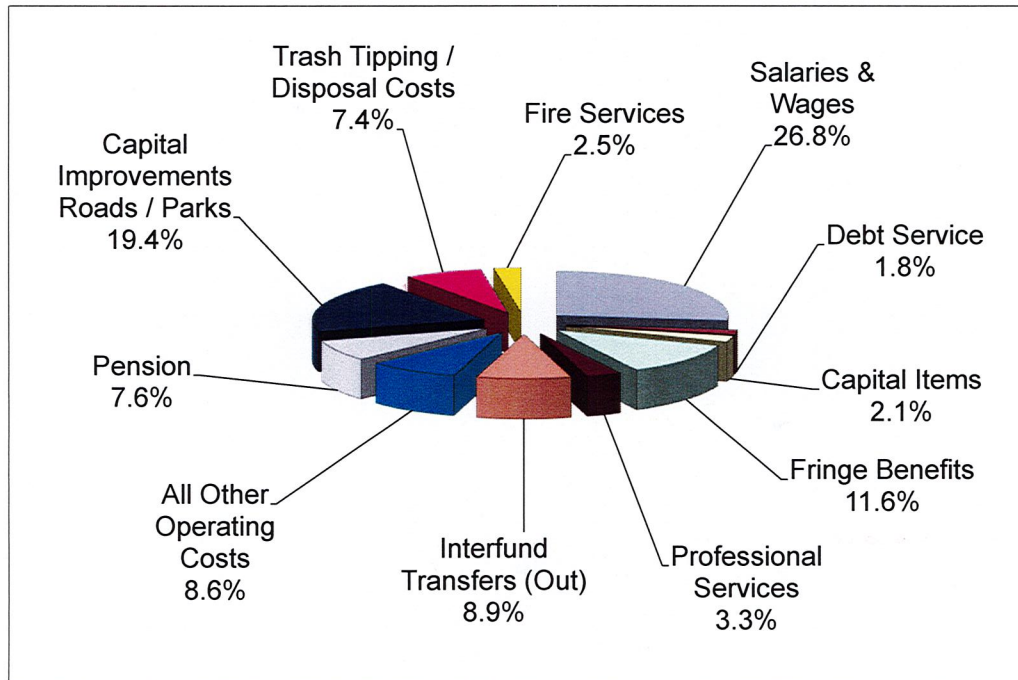


### All Funds Revenue and Expenditure Summary

	General	Golf	Fire Services	Mandatory Dedication	Road Improvement	Capital Reserve	Liquid Fuels	Trash	Memo Total
<b>Expenditures</b>									
Salaries & Wages	\$ 5,485,419	\$ 416,890	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,902,309
Fringe Benefits	2,413,146	146,945	-	-	-	-	-	-	2,560,091
Pension Contributions	1,630,466	31,382	-	-	-	-	-	-	1,661,848
Debt Service	-	-	-	-	-	388,335	-	-	388,335
Capital Equipment / Purchases	459,989	-	-	-	-	-	-	-	459,989
Fire Services	505,490	-	55,078	-	-	-	-	-	560,568
Trash Tipping / Disposal Costs	-	-	-	-	-	-	-	1,627,804	1,627,804
Professional Services	623,500	99,953	-	-	-	-	-	-	723,453
All Other Operating Costs	1,253,039	283,274	-	-	-	-	-	346,865	1,883,178
Capital Improvements Roads / Parks	-	-	-	-	-	3,507,000	769,500	-	4,276,500
Interfund Transfers (Out)	1,025,000	-	-	30,000	900,000	-	-	-	1,955,000
<b>Total Expenditures</b>	<b>\$ 13,396,049</b>	<b>\$ 978,444</b>	<b>\$ 55,078</b>	<b>\$ 30,000</b>	<b>\$ 900,000</b>	<b>\$ 3,895,335</b>	<b>\$ 769,500</b>	<b>\$ 1,974,669</b>	<b>\$ 21,999,075</b>
<b>2021 Ending Balance</b>	<b>\$ 2,692,180</b>	<b>\$ 64,545</b>	<b>\$ 518,386</b>	<b>\$ 37,368</b>	<b>\$ 626,812</b>	<b>\$ 872,763</b>	<b>\$ 44,417</b>	<b>\$ 295,798</b>	<b>\$ 5,152,269</b>

**East Hempfield Township  
2021 All Funds Expense Appropriations**

	<b>2021 Approved</b>	<b>Percent Of Budget</b>
Salaries & Wages	\$ 5,902,309	26.8%
Debt Service	388,335	1.8%
Capital Items	459,989	2.1%
Fringe Benefits	2,560,091	11.6%
Professional Services	723,453	3.3%
Interfund Transfers (Out)	1,955,000	8.9%
All Other Operating Costs	1,883,178	8.6%
Pension	1,661,848	7.6%
Capital Improvements Roads / Parks	4,276,500	19.4%
Trash Tipping / Disposal Costs	1,627,804	7.4%
Fire Services	560,568	2.5%
<b>Total</b>	<b>\$ 21,999,075</b>	<b>100.0%</b>



**East Hempfield Township**  
**ALL PRIMARY OPERATING FUNDS - Summary**  
**Long-Range Financial Projections**

<u>Line #</u>		<u>Actual</u> <u>2016</u>	<u>Actual</u> <u>2017</u>	<u>Actual</u> <u>2018</u>	<u>Actual</u> <u>2019</u>	<u>Estimated</u> <u>2020</u>	<u>Projected</u> <u>2021</u>	<u>Projected</u> <u>2022</u>	<u>Projected</u> <u>2023</u>	<u>Projected</u> <u>2024</u>
1	<b>Opening Fund Balance</b>	\$ 7,848	\$ 7,482	\$ 8,072	\$ 9,179	\$ 6,273	\$ 6,600	\$ 3,969	\$ 1,160	\$ (2,861)
<b>Revenues</b>										
2	General Fund	\$ 10,471	\$ 11,155	\$ 11,141	\$ 11,915	\$ 12,632	\$ 11,486	\$ 11,609	\$ 11,731	\$ 11,830
3	Golf Fund	1,029	997	940	1,078	956	974	1,021	1,030	1,039
4	Capital Reserve Fund	832	536	4,844	917	5,578	2,314	678	535	543
5	Trash Fund	1,385	1,402	1,557	1,550	1,840	1,938	1,964	1,991	2,049
6	Liquid Fuels Fund	785	805	851	867	849	770	770	770	770
7	<b>Total Revenues</b>	<b>\$ 14,502</b>	<b>\$ 14,895</b>	<b>\$ 19,333</b>	<b>\$ 16,327</b>	<b>\$ 21,855</b>	<b>\$ 17,482</b>	<b>\$ 16,043</b>	<b>\$ 16,058</b>	<b>\$ 16,231</b>
8	<b>Overall Growth Rate</b>	<b>0.0%</b>	<b>2.7%</b>	<b>29.8%</b>	<b>-15.5%</b>	<b>33.9%</b>	<b>-20.0%</b>	<b>-8.2%</b>	<b>0.1%</b>	<b>1.1%</b>
<b>Expenditures</b>										
9	General Fund	\$ 9,239	\$ 9,799	\$ 10,107	\$ 10,772	\$ 11,236	\$ 12,496	\$ 12,237	\$ 12,632	\$ 13,062
10	Golf Fund	1,249	1,152	1,182	1,218	1,298	978	996	1,020	1,043
11	Capital Reserve Fund	1,962	1,109	4,583	4,792	6,247	3,895	2,838	3,610	1,807
12	Trash Fund	1,624	1,479	1,537	1,608	1,841	1,974	2,004	2,036	2,097
13	Liquid Fuels Fund	794	766	817	843	906	770	776	782	788
14	<b>Total Expenditures</b>	<b>\$ 14,868</b>	<b>\$ 14,305</b>	<b>\$ 18,226</b>	<b>\$ 19,233</b>	<b>\$ 21,528</b>	<b>\$ 20,113</b>	<b>\$ 18,852</b>	<b>\$ 20,080</b>	<b>\$ 18,798</b>
15	<b>Overall Growth Rate</b>	<b>0.0%</b>	<b>-3.8%</b>	<b>27.4%</b>	<b>5.5%</b>	<b>11.9%</b>	<b>-6.6%</b>	<b>-6.3%</b>	<b>6.5%</b>	<b>-6.4%</b>
16	<b>Net Income ( Loss )</b>	<b>(366)</b>	<b>590</b>	<b>1,107</b>	<b>(2,906)</b>	<b>327</b>	<b>\$ (2,631)</b>	<b>\$ (2,809)</b>	<b>\$ (4,022)</b>	<b>\$ (2,566)</b>
17	<b>Ending Fund Balance</b>	<b>7,482</b>	<b>8,072</b>	<b>9,179</b>	<b>6,273</b>	<b>6,600</b>	<b>\$ 3,969</b>	<b>\$ 1,160</b>	<b>\$ (2,861)</b>	<b>\$ (5,428)</b>
18	<b>Suggested Unappropriated Balance</b>	<b>\$ 3,717</b>	<b>\$ 3,576</b>	<b>\$ 4,557</b>	<b>\$ 4,808</b>	<b>\$ 5,382</b>	<b>\$ 5,028</b>	<b>\$ 4,713</b>	<b>\$ 5,020</b>	<b>\$ 4,699</b>
19	<b>Total Excess (Shortfall)</b>	<b>\$ 3,765</b>	<b>\$ 4,496</b>	<b>\$ 4,623</b>	<b>\$ 1,465</b>	<b>\$ 1,218</b>	<b>\$ (1,059)</b>	<b>\$ (3,553)</b>	<b>\$ (7,881)</b>	<b>\$ (10,127)</b>

**For 2021 the township anticipates drawing down 40% of the cash reserves to fund operations.**



**East Hempfield Township**

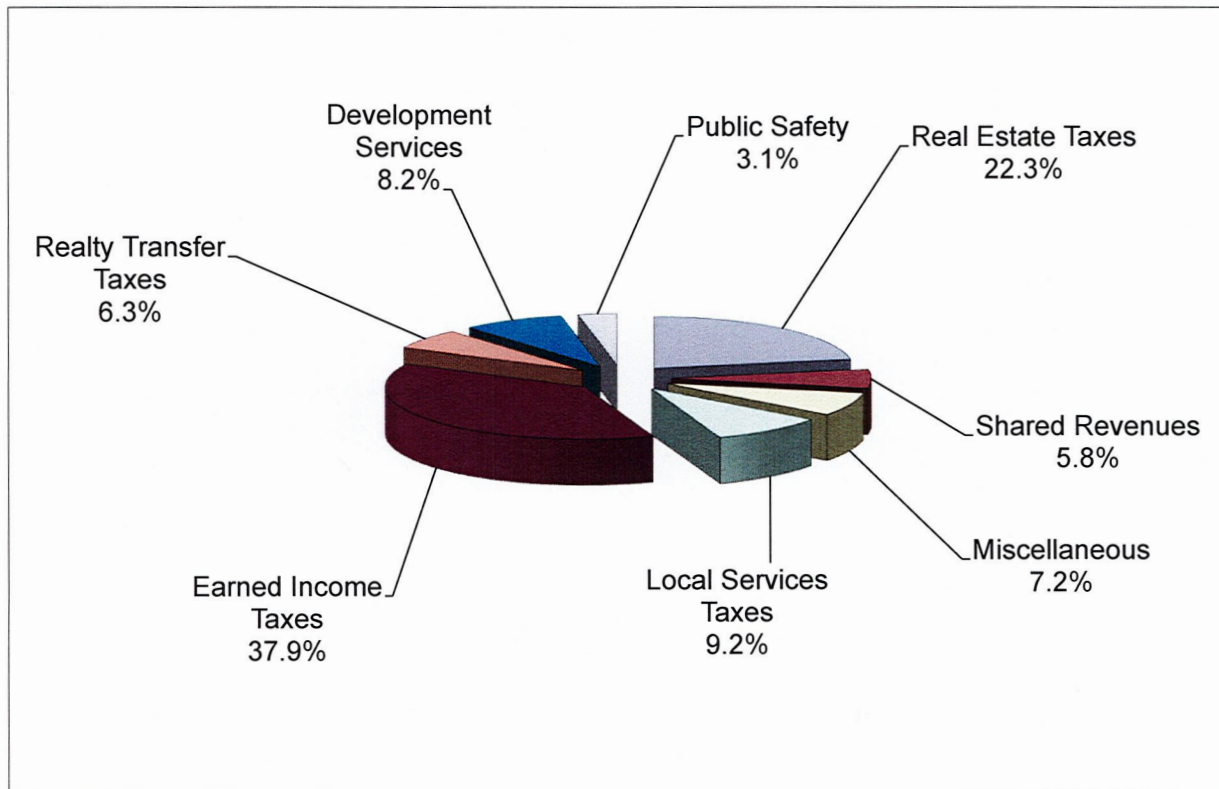
**ANNUAL BUDGET**

**2021**

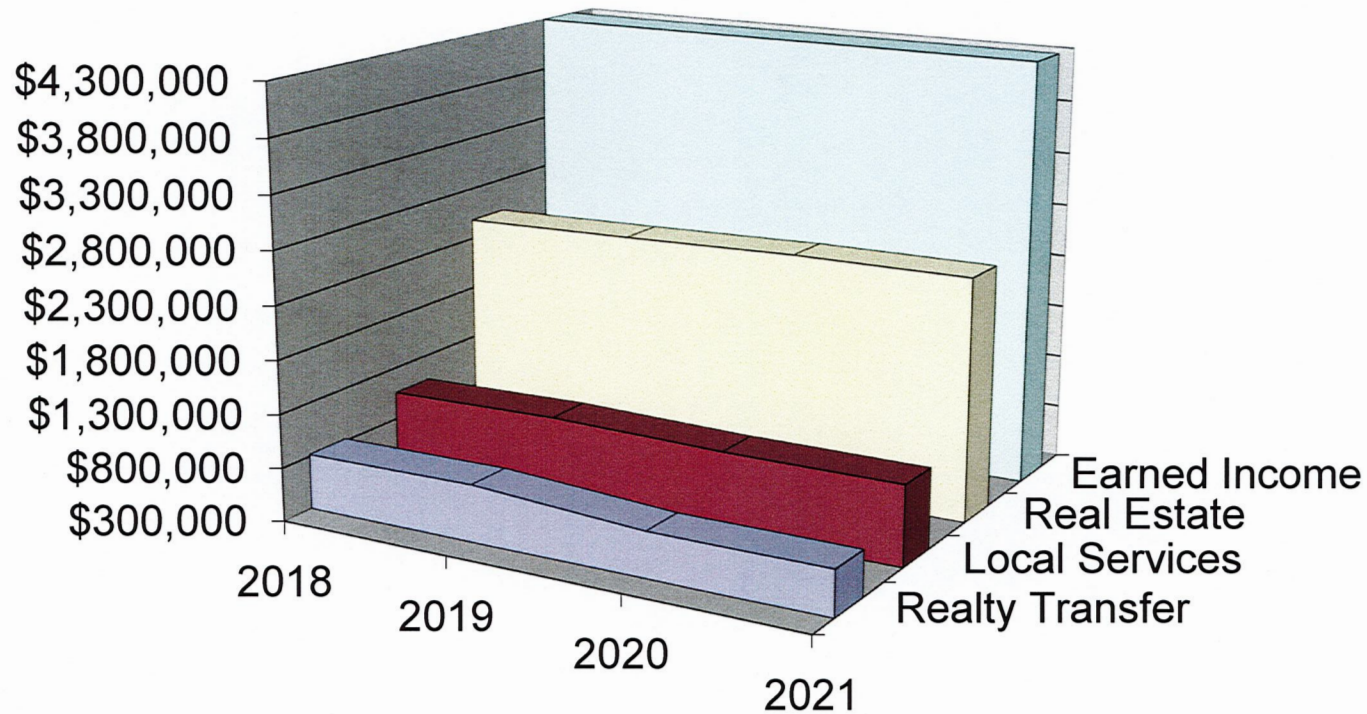
**GENERAL FUND**

**East Hempfield Township  
2021 General Fund Revenue Sources**

	<b>2021 Approved</b>	<b>Percent Of Budget</b>
Real Estate Taxes	\$ 2,565,000	22.3%
Shared Revenues	664,447	5.8%
Miscellaneous	826,704	7.2%
Local Services Taxes	1,050,000	9.2%
Earned Income Taxes	4,350,000	37.9%
Realty Transfer Taxes	725,000	6.3%
Development Services	944,500	8.2%
Public Safety	360,483	3.1%
<b>Total</b>	<b>\$ 11,486,134</b>	<b>100.0%</b>



## Comparison of General Fund Tax Revenues

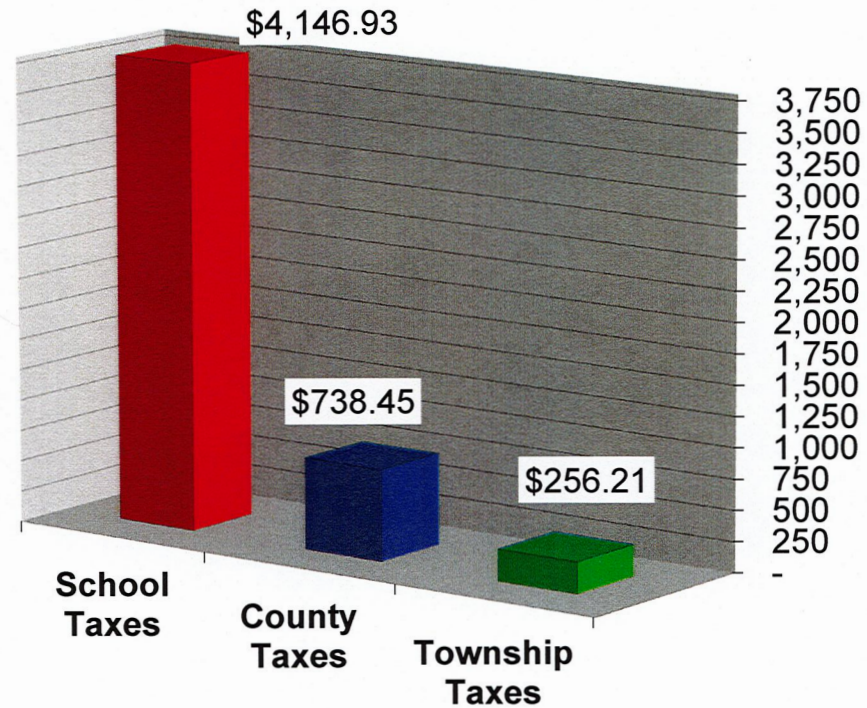


<u>Tax</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
Realty Transfer	816,286	829,430	725,000	725,000
Local Services	1,056,941	1,086,047	1,050,000	1,050,000
Real Estate	2,483,381	2,517,159	2,559,433	2,565,000
Earned Income	4,333,612	4,424,782	4,350,000	4,350,000

**East Hempfield Township Resident - Estimated Taxes**  
**Average home assessed @ \$253,675 for 2021**

<u>Tax Year</u>	<u>Tax Rate</u>	<u>% Share</u>		<u>Allocation of Estimated Taxes</u>
2020 - 2021	16.3474	80.6%	School Taxes	\$ 4,146.93
2020	2.911	14.4%	County Taxes	738.45
2021	1.010	5.0%	Township Taxes	256.21
	<u>20.268</u>			<u>\$ 5,141.59</u>

**Real Estate Tax Allocation Assessed @ \$253,675 )**





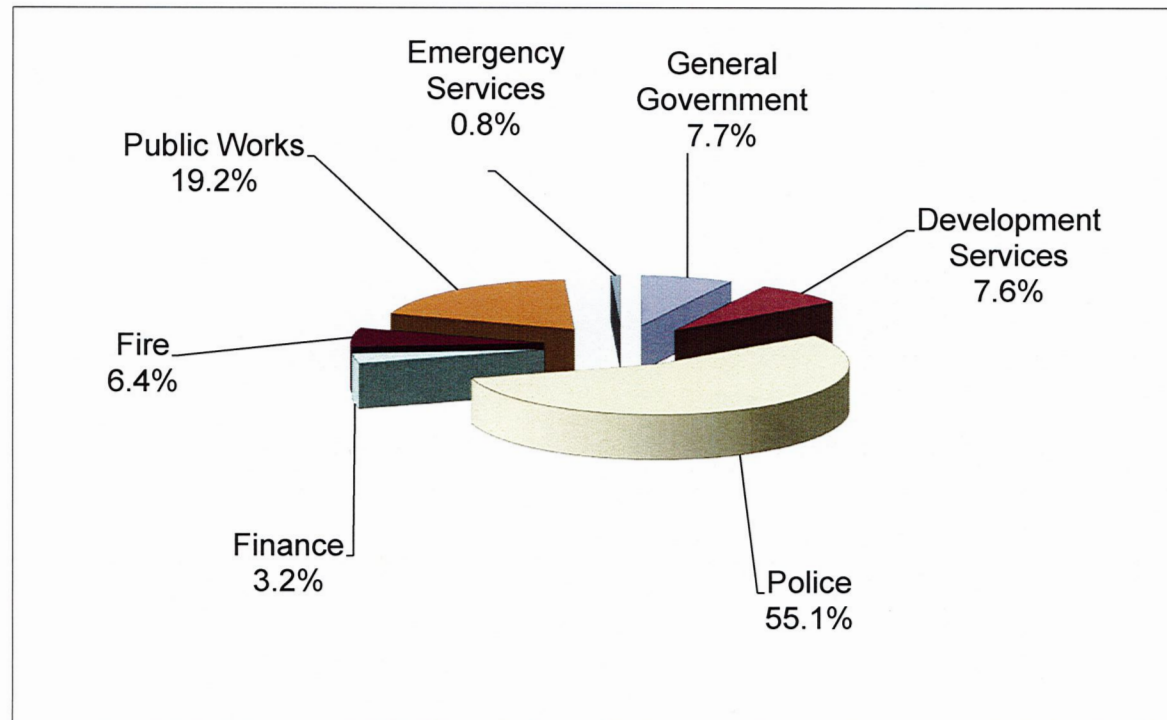
# Allocation of Your Tax Dollar



	School	County	Township
	2020 - 2021	2020	2021
Millage	16.3474	2.911	1.010
Cents	\$.81	\$.14	\$.05

**East Hempfield Township  
2021 General Fund Expense Appropriations**

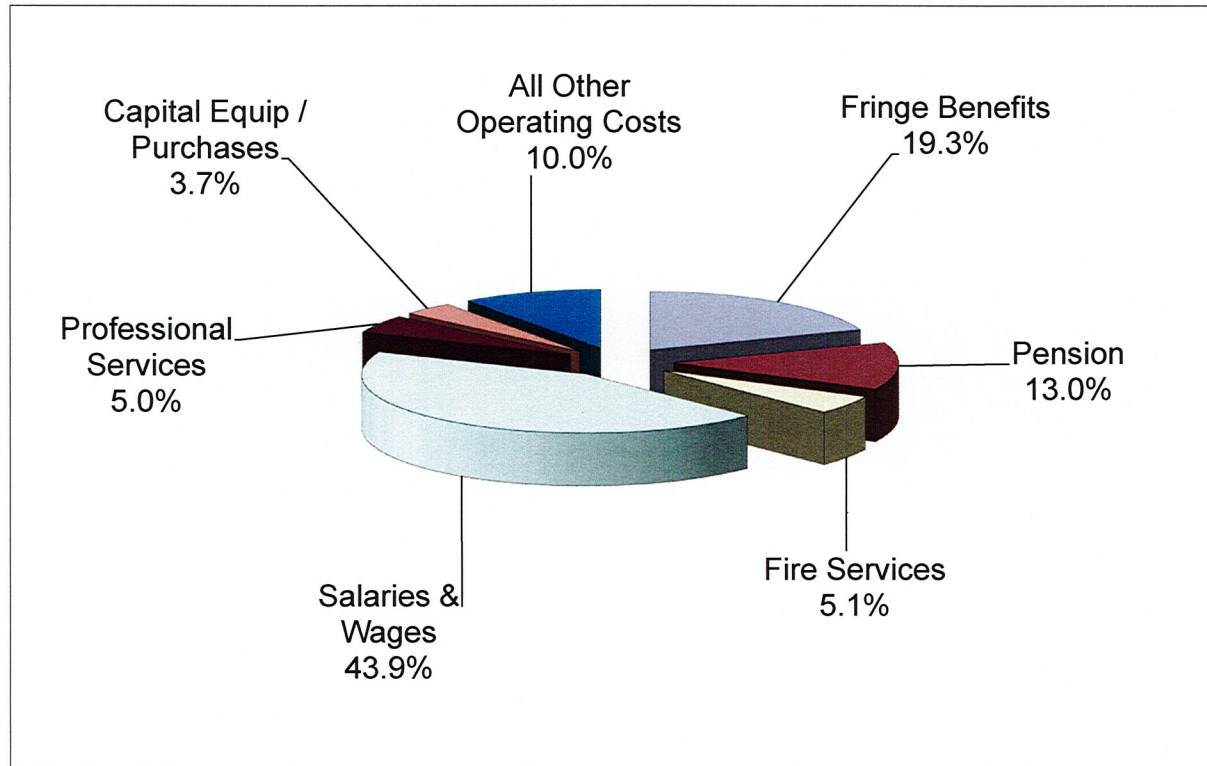
	<b>2021 Approved</b>	<b>Percent Of Budget</b>
General Government	\$ 965,234	7.7%
Development Services	950,068	7.6%
Police	6,883,195	55.1%
Finance	402,512	3.2%
Fire	800,264	6.4%
Public Works	2,391,968	19.2%
Emergency Services	102,808	0.8%
<b>Total</b>	<b>\$ 12,496,049</b>	<b>100.0%</b>





**East Hempfield Township  
2021 General Fund Expenses By Object**

	2021 Approved	Percent Of Budget
Fringe Benefits	\$ 2,414,146	19.3%
Pension	1,629,466	13.0%
Fire Services	630,490	5.1%
Salaries & Wages	5,485,419	43.9%
Professional Services	624,600	5.0%
Capital Equip / Purchases	459,989	3.7%
All Other Operating Costs	1,251,939	10.0%
<b>Total</b>	<b>\$ 12,496,049</b>	<b>100.0%</b>



## Operating Funds Capital Requests for 2021

<u>Fund</u>	<u>Item</u>	<u>2021 Approved</u>
General	File Server	15,000
	Vehicle Fleet Program	3,067
	<b>Administration</b>	<b>18,067</b>
General	(35) Body Cameras (5 yearly installments)	26,765
	(6) Computers	11,200
	(3) Body Armor	3,750
	Vehicle Fleet Program (12)	108,777
	K-9 Equipment	10,000
	Vehicle Fleet Program - K-9 Unit	18,634
	<b>Police</b>	<b>179,126</b>
General	Vehicle Fleet Program	12,000
	Chief Fire Official - Other Equipment / Outfitting	21,850
	<b>Fire &amp; Rescue</b>	<b>33,850</b>
General	Office Furniture	10,000
	Computer Equipment	4,000
	<b>Development Services</b>	<b>14,000</b>
General	2017 Dump Truck 5 year lease / purchase - year 5	34,207
	2018 Dump Truck 5 year lease / purchase - year 4	32,873
	2019 Loader 5 year lease / purchase - year 3	23,726
	2020 Dump Trucks (2) 5 year lease / purchase - year 1	62,074
	Vehicle Fleet Program (6)	42,066
	Traffic Counters (2)	20,000
	<b>Public Works</b>	<b>214,946</b>
<b>General Fund Total</b>		<b>459,989</b>

**Existing or planned Lease / Purchase Commitment**

**EAST HEMPFIELD TOWNSHIP**  
**GENERAL FUND**  
**2021**

ACCOUNT #	DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 APPROVED	PERCENT CHANGE
<b>Beginning Cash &amp; Investments</b>		<b>\$ 4,854,428</b>	<b>\$ 4,738,270</b>	<b>\$ 4,618,443</b>	<b>\$ 4,730,515</b>	<b>\$ 4,602,095</b>	<b>0%</b>
<b>REVENUES</b>							
<b>GENERAL GOVERNMENT REVENUES</b>							
<b>REAL ESTATE TAXES</b>							
01-401-3011	Real Estate Tax - Current Year	\$ 2,407,130	\$ 2,439,558	\$ 2,475,000	\$ 2,460,000	\$ 2,465,000	
01-401-3012	Real Estate Tax - Prior Year	14,487	17,782	18,000	16,933	17,500	
01-401-3013	Real Estate Tax - Delinquent	34,274	30,664	35,000	45,000	45,000	
01-401-3016	Real Estate Tax - Interim	27,490	29,155	28,000	37,500	37,500	
<b>Total Real Estate Taxes</b>		<b>\$ 2,483,381</b>	<b>\$ 2,517,159</b>	<b>\$ 2,556,000</b>	<b>\$ 2,559,433</b>	<b>\$ 2,565,000</b>	<b>0%</b>
<b>ACT 511 TAXES</b>							
01-401-3101	Real Estate Transfer Tax	\$ 816,286	\$ 829,430	\$ 750,000	\$ 725,000	\$ 725,000	
01-401-3102	Earned Income Tax - Current	4,333,612	4,424,782	4,500,000	4,350,000	4,350,000	
01-401-3105	Local Services Tax	1,056,941	1,086,047	1,070,000	1,050,000	1,050,000	
<b>Total Act 511 Taxes</b>		<b>\$ 6,206,839</b>	<b>\$ 6,340,259</b>	<b>\$ 6,320,000</b>	<b>\$ 6,125,000</b>	<b>\$ 6,125,000</b>	<b>-3%</b>
<b>PERMITS</b>							
01-401-3218	Cable Television Franchise	\$ 458,826	\$ 458,751	\$ 460,000	\$ 460,000	\$ 460,000	
01-430-3630	Road Opening Permits	12,121	7,637	10,000	8,500	8,500	
<b>Total Permits</b>		<b>\$ 470,947</b>	<b>\$ 466,388</b>	<b>\$ 470,000</b>	<b>\$ 468,500</b>	<b>\$ 468,500</b>	<b>0%</b>
<b>INTEREST</b>							
01-401-3410	Interest Earnings	\$ 18,311	\$ 21,029	\$ 19,000	\$ 10,500	\$ 9,000	
<b>Total Interest</b>		<b>\$ 18,311</b>	<b>\$ 21,029</b>	<b>\$ 19,000</b>	<b>\$ 10,500</b>	<b>\$ 9,000</b>	<b>-53%</b>
<b>BUILDING INCOME</b>							
01-401-3421	Rent of Land	\$ 13,695	\$ 13,950	\$ 14,000	\$ 14,200	\$ 14,484	
01-401-3422	Rent of Bldgs	56	55	100	100	100	
01-401-3424	Rental of Pavilion	10,180	8,400	9,500	4,200	8,500	
<b>Total Rental Fees</b>		<b>\$ 23,931</b>	<b>\$ 22,405</b>	<b>\$ 23,600</b>	<b>\$ 18,500</b>	<b>\$ 23,084</b>	<b>-2%</b>

**EAST HEMPFIELD TOWNSHIP**  
**GENERAL FUND**  
**2021**

ACCOUNT #	DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 APPROVED	PERCENT CHANGE
<b>SHARED REVENUE</b>							
01-401-3550	Public Utility Realty Tax	\$ 9,156	\$ 8,414	\$ 8,414	\$ 9,130	\$ 9,130	
01-401-3555	State Aid / Pension	477,808	501,809	471,086	462,545	462,545	
01-401-3519	CARES Act Reimbursement	-	-	-	309,910	-	
01-401-3554	Alcoholic Beverage Licenses	5,100	5,300	5,300	5,300	5,300	
01-401-3557	Foreign Fire Premium Tax	169,535	186,356	186,356	187,472	187,472	
<b>Total Shared Revenue</b>		<b>\$ 661,599</b>	<b>\$ 701,879</b>	<b>\$ 671,156</b>	<b>\$ 974,357</b>	<b>\$ 664,447</b>	<b>-1%</b>
<b>OTHER GENERAL GOVERNMENT</b>							
01-401-3583	Trash / Recycling Administration	\$ 94,098	\$ 105,486	\$ 108,651	\$ 108,121	\$ 111,365	
01-401-3585	Reimb. - Admin and Public Works Golf Assistance	-	71,836	57,264	57,052	58,764	
01-401-3586	Reimbursement EPB - Fire / Emergency Services	-	6,800	54,989	17,065	55,536	
01-401-3800	Miscellaneous Revenue	4,574	2,258	5,000	16,500	5,000	
01-401-3805	Country Fair	1,200	20	-	-	-	
01-401-3816	Non-Uniformed Employee Health Contributions	2,711	2,435	3,000	7,175	7,175	
01-401-3817	Reimbursements Insurances	43,455	94,075	30,000	33,531	30,000	
01-401-3872	Contributions Private Sources	7,760	3,430	3,500	2,830	2,830	
01-401-3910	Sale of General Fixed Assets	12,100	11,360	-	70,000	48,500	
01-410-3815	Police Employee Health Contributions	8,959	6,114	6,200	6,950	6,950	
<b>Total Other General Government</b>		<b>\$ 174,857</b>	<b>\$ 303,814</b>	<b>\$ 268,604</b>	<b>\$ 319,224</b>	<b>\$ 326,119</b>	<b>21%</b>
<b>Total General Government Revenues</b>		<b>\$ 10,039,865</b>	<b>\$ 10,372,933</b>	<b>\$ 10,328,360</b>	<b>\$ 10,475,514</b>	<b>\$ 10,181,150</b>	<b>-1%</b>
<b>DEVELOPMENT SERVICES REVENUES</b>							
01-414-3610	Subdivisions Permits & Fees	\$ 23,436	\$ 35,342	\$ 20,000	\$ 10,000	\$ 20,000	
01-414-3611	Zoning Permits & Fees	43,500	43,100	45,000	43,000	43,000	
01-414-3612	Hearing Fees	9,600	17,950	10,000	5,500	10,000	
01-414-3625	Bldg Permits & Fees	621,549	982,483	1,700,000	1,400,000	800,000	
01-414-3626	Sewage Permits & Fees	1,980	383	1,500	1,500	1,500	
01-414-3628	Storm Water Permits & Fees	24,267	48,318	30,000	165,000	35,000	
01-414-3629	Storm Water Maintenance Fees	21,867	45,868	30,000	163,000	35,000	
<b>Total Planning / Development Revenues</b>		<b>\$ 746,199</b>	<b>\$ 1,173,444</b>	<b>\$ 1,836,500</b>	<b>\$ 1,788,000</b>	<b>\$ 944,500</b>	<b>-49%</b>

**EAST HEMPFIELD TOWNSHIP**  
**GENERAL FUND**  
**2021**

ACCOUNT #	DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 APPROVED	PERCENT CHANGE
<b>PUBLIC SAFETY</b>							
01-410-3311	Vehicle Code Violations	\$ 79,018	\$ 80,339	\$ 80,000	\$ 73,000	\$ 80,000	
01-410-3312	Fines - State & City	14,545	13,467	14,000	12,500	14,000	
01-410-3313	County Court Fines	9,775	10,820	13,000	10,000	13,000	
01-410-3510	Reimbursement - Bur of Justice	4,235	2,585	3,000	7,000	3,000	
01-410-3581	Reimbursement - Lancaster County (DTFO)	70,785	59,253	85,500	85,500	88,065	
01-410-3582	Reimbursement - School Resource	72,759	68,932	71,000	90,212	92,918	
01-410-3620	Sale of Copies - Reports	10,210	9,690	11,000	9,000	10,000	
01-410-3621	Security Permits & Violations	34,565	50,970	35,000	38,000	35,000	
01-410-3622	Special Police Services	13,354	6,549	10,000	5,000	8,000	
01-410-3623	Misc. Police Revenue	23,300	14,372	15,000	13,000	15,000	
01-410-3631	Parking Violations	510	480	1,000	500	500	
01-410-3871	Contribution Police Special Projects	21,710	50,493	1,000	25,000	1,000	
<b>Total Public Safety</b>		<b>\$ 354,766</b>	<b>\$ 367,950</b>	<b>\$ 339,500</b>	<b>\$ 368,712</b>	<b>\$ 360,483</b>	<b>6%</b>
<b>Total General Fund Revenues</b>		<b>\$ 11,140,830</b>	<b>\$ 11,914,327</b>	<b>\$ 12,504,360</b>	<b>\$ 12,632,226</b>	<b>\$ 11,486,134</b>	<b>-8.1%</b>

**EAST HEMPFIELD TOWNSHIP  
GENERAL FUND  
2021**

ACCOUNT #	DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 APPROVED	PERCENT CHANGE
<b>EXPENDITURES</b>							
<b>GENERAL GOVERNMENT</b>							
01-401-4110	Salaries - Supervisors	\$ 16,500	\$ 16,500	\$ 16,500	\$ 16,500	\$ 16,500	
01-401-4121	Salary - Manager	129,149	115,868	118,450	118,323	126,702	
01-401-4140	Salaries - Administrative Staff	132,011	100,587	104,215	103,896	103,172	
	<b>Salaries and Wages</b>	<b>\$ 277,660</b>	<b>\$ 232,955</b>	<b>\$ 239,165</b>	<b>\$ 238,719</b>	<b>\$ 246,375</b>	<b>3%</b>
01-401-4156	Health / Life / Disability Insurance	\$ 60,757	\$ 59,921	\$ 66,680	\$ 62,083	\$ 62,741	
01-401-4161	FICA Medicare Taxes	20,969	16,984	18,296	18,262	18,848	
01-401-4162	SUI Taxes	1,262	1,210	1,400	1,275	1,400	
01-401-4163	Municipal Pension Obligation	47,502	78,328	58,502	58,502	88,293	
01-401-4164	Pension - Defined Contribution	11,230	16,795	-	729	3,605	
01-401-4165	Employee Benefits	11,765	10,594	10,000	3,000	6,000	
01-401-4169	Employee Tuition Reimbursement Expenses	-	-	5,000	-	2,000	
01-401-4354	Worker's Comp Insurance	10,391	9,373	1,000	700	739	
01-401-4460	Conventions & Meetings	1,550	2,370	3,000	500	2,500	
01-401-4465	Training & Development	1,360	1,529	3,000	500	2,000	
	<b>Employee Benefits</b>	<b>\$ 166,786</b>	<b>\$ 197,104</b>	<b>\$ 166,878</b>	<b>\$ 145,551</b>	<b>\$ 188,126</b>	<b>13%</b>
01-401-4210	Office Materials & Supplies	\$ 7,852	\$ 7,284	\$ 8,000	\$ 8,000	\$ 8,000	
01-401-4316	Codification Fees	3,677	3,908	6,000	4,500	5,000	
01-401-4325	Postage	10,468	13,153	12,000	12,000	12,000	
01-401-4341	Advertising	9,918	14,903	12,000	10,000	10,000	
01-401-4345	Newsletter	12,302	9,659	12,000	10,000	10,000	
01-401-4374	Maint. & Repairs (Minor Office)	7,566	4,834	3,000	1,500	3,000	
01-401-4375	Computer Technology	11,854	4,997	15,000	20,000	37,000	
01-401-4386	Equipment Lease	2,041	2,041	7,000	3,300	1,000	
01-401-4420	Dues, Subscriptions & Memberships	7,045	3,679	7,500	5,600	6,500	
01-401-4490	General Expenses	596	771	1,000	-	-	
01-401-4741	Minor Equipment Purchases	5,789	607	5,000	1,500	5,000	
	<b>Office Expenses</b>	<b>\$ 79,108</b>	<b>\$ 65,836</b>	<b>\$ 88,500</b>	<b>\$ 76,400</b>	<b>\$ 97,500</b>	<b>10%</b>



**EAST HEMPFIELD TOWNSHIP**  
**GENERAL FUND**  
**2021**

ACCOUNT #	DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 APPROVED	PERCENT CHANGE
01-401-4312	Contracted Services	\$ 11,625	\$ 13,256	\$ 6,000	\$ 10,000	\$ 6,000	
01-401-4313	Engineering Services	21,131	16,528	20,000	27,000	30,000	
01-401-4314	Legal Services	22,379	29,791	30,000	22,000	30,000	
01-401-4317	Stenographer's Fees	100	195	-	-	-	
	<b>Professional Fees</b>	<b>\$ 55,235</b>	<b>\$ 59,770</b>	<b>\$ 56,000</b>	<b>\$ 59,000</b>	<b>\$ 66,000</b>	<b>18%</b>
01-401-4321	Telephone	\$ 5,732	\$ 4,381	\$ 6,000	\$ 4,500	\$ 5,000	
01-401-4322	Internet Service	2,161	2,312	2,500	2,700	3,000	
	<b>Communication</b>	<b>\$ 7,893</b>	<b>\$ 6,693</b>	<b>\$ 8,500</b>	<b>\$ 7,200</b>	<b>\$ 8,000</b>	<b>-6%</b>
01-401-4231	<b>Vehicle Expenses</b>	<b>\$ 6,677</b>	<b>\$ 11,069</b>	<b>\$ 5,000</b>	<b>\$ 2,500</b>	<b>\$ 2,500</b>	<b>-50%</b>
01-401-4352	Insurance & Bonding	\$ -	\$ 2,052	\$ 1,200	\$ 1,200	\$ 1,200	
01-486-4353	Liability / Casualty / Property / Equipment	159,298	172,220	180,000	190,000	196,000	
	<b>Insurance &amp; Bonding</b>	<b>\$ 159,298</b>	<b>\$ 174,272</b>	<b>\$ 181,200</b>	<b>\$ 191,200</b>	<b>\$ 197,200</b>	<b>9%</b>
01-401-4430	<b>Real Estate Taxes</b>	<b>\$ 25,005</b>	<b>\$ 25,437</b>	<b>\$ 6,000</b>	<b>\$ 5,410</b>	<b>\$ 6,000</b>	<b>0%</b>
01-401-4521	Contributions - HARC	\$ 51,535	\$ 52,042	\$ 52,042	\$ 52,042	\$ 52,042	
01-401-4522	Contributions - HARC (Capital Projects)	-	35,492	35,491	35,491	35,491	
01-401-4523	A. Herr Farm Improvements	14,840	50,383	10,000	10,000	10,000	
01-401-4491	Amos Herr Day Celebration	2,890	2,765	3,000	-	3,000	
01-412-4543	Contribution - Ambulance Association	14,000	15,000	16,000	16,000	17,000	
01-456-4522	Contributions - Libraries	16,000	18,000	19,000	19,000	19,000	
01-401-4524	Contributions - Other	-	-	-	-	2,000	
	<b>Contributions - Recreation / Culture</b>	<b>\$ 99,265</b>	<b>\$ 173,682</b>	<b>\$ 135,533</b>	<b>\$ 132,533</b>	<b>\$ 138,533</b>	<b>2%</b>
01-401-4739	Vehicle Fleet Program	\$ -	\$ -	\$ -	\$ -	\$ 3,067	
01-401-4740	Equipment Purchases	-	17,193	25,000	24,500	15,000	
	<b>Capital Purchases</b>	<b>\$ -</b>	<b>\$ 17,193</b>	<b>\$ 25,000</b>	<b>\$ 24,500</b>	<b>\$ 18,067</b>	<b>-28%</b>
	<b>Total General Government</b>	<b>\$ 876,927</b>	<b>\$ 964,011</b>	<b>\$ 911,776</b>	<b>\$ 883,013</b>	<b>\$ 965,234</b>	<b>6%</b>

**EAST HEMPFIELD TOWNSHIP**  
**GENERAL FUND**  
**2021**

ACCOUNT #	DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 APPROVED	PERCENT CHANGE
<b>FINANCE</b>							
01-402-4140	Salaries - Finance Staff	\$ 191,931	\$ 193,758	\$ 195,534	\$ 195,918	\$ 209,665	
01-402-4141	Bookkeeper OT	-	-	1,000	150	300	
	<b>Salaries &amp; Wages</b>	<b>\$ 191,931</b>	<b>\$ 193,758</b>	<b>\$ 196,534</b>	<b>\$ 196,068</b>	<b>\$ 209,965</b>	<b>7%</b>
01-402-4156	Health / Life / Disability Insurance	\$ 63,027	\$ 62,434	\$ 66,815	\$ 62,185	\$ 62,871	
01-402-4161	FICA Medicare Taxes	14,169	14,342	15,035	14,999	16,062	
01-402-4162	SUI Taxes	1,192	1,083	1,050	1,050	1,125	
01-402-4163	Municipal Pension Obligation	26,375	26,375	40,813	40,813	61,660	
01-402-4164	Pension - Defined Contribution	159	159	2,974	3,082	3,079	
01-402-4354	Worker's Comp Insurance	792	792	852	636	649	
01-402-4465	Training & Development	863	-	-	-	-	
	<b>Employee Benefits</b>	<b>\$ 106,577</b>	<b>\$ 105,185</b>	<b>\$ 127,539</b>	<b>\$ 122,765</b>	<b>\$ 145,447</b>	<b>14%</b>
01-402-4310	Payroll Services	\$ 7,000	\$ 7,551	\$ 8,000	\$ 8,000	\$ 8,500	
01-402-4374	Maintenance & Repairs	394	689	1,000	400	500	
01-402-4375	Computer Maintenance	12,379	13,082	15,000	14,000	14,000	
	<b>Office Expenses</b>	<b>\$ 19,773</b>	<b>\$ 21,322</b>	<b>\$ 24,000</b>	<b>\$ 22,400</b>	<b>\$ 23,000</b>	<b>-4%</b>
01-402-4311	Auditing Services	\$ 20,950	\$ 23,250	\$ 24,000	\$ 23,390	\$ 24,100	
	<b>Professional Fees</b>	<b>\$ 20,950</b>	<b>\$ 23,250</b>	<b>\$ 24,000</b>	<b>\$ 23,390</b>	<b>\$ 24,100</b>	<b>0%</b>
01-402-4740	Equipment	\$ 1,805	\$ 2,364	\$ 2,000	\$ -	\$ -	-100%
	<b>Total Finance</b>	<b>\$ 341,036</b>	<b>\$ 345,879</b>	<b>\$ 374,073</b>	<b>\$ 364,623</b>	<b>\$ 402,512</b>	<b>8%</b>

**EAST HEMPFIELD TOWNSHIP**  
**GENERAL FUND**  
**2021**

ACCOUNT #	DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 APPROVED	PERCENT CHANGE
<b>POLICE</b>							
01-410-4124	Salary - Chief	\$ 117,635	\$ 121,974	\$ 124,922	\$ 124,774	\$ 133,651	
01-410-4131	Salaries - Lieutenants	204,451	211,516	215,333	244,760	223,932	
01-410-4132	Salaries - Sergeants	443,270	489,171	500,745	484,556	541,783	
01-410-4133	Salaries - Detectives	176,351	187,637	191,908	191,685	205,223	
01-410-4134	Salaries - Patrolman	1,781,942	1,920,079	2,077,413	1,995,309	2,237,419	
01-410-4143	Police Overtime	186,170	123,986	170,000	110,000	130,000	
	<b>Salaries - Uniformed Officers</b>	<b>\$ 2,909,819</b>	<b>\$ 3,054,363</b>	<b>\$ 3,280,321</b>	<b>\$ 3,151,084</b>	<b>\$ 3,472,009</b>	<b>6%</b>
01-410-4140	Wages- Police Civilians	\$ 167,739	\$ 166,547	\$ 176,448	\$ 170,946	\$ 186,883	
01-410-4141	Police Clerk & Dispatcher OT	-	1,000	500	1,000	1,000	
	<b>Salaries and Wages</b>	<b>\$ 167,739</b>	<b>\$ 167,547</b>	<b>\$ 176,948</b>	<b>\$ 171,946</b>	<b>\$ 187,883</b>	<b>6%</b>
01-410-4156	Health / Life / Disability Insurance	\$ 692,864	\$ 735,868	\$ 857,282	\$ 782,869	\$ 838,839	
01-410-4157	Post Retirement Benefits - Current Retirees	212,094	216,032	230,000	222,276	230,000	
01-410-4161	FICA Medicare Taxes	233,030	242,670	264,481	254,212	279,982	
01-410-4162	SUI Taxes	13,680	13,844	13,300	13,300	14,250	
01-410-4163	Municipal Pension Obligation	789,435	962,927	968,754	968,754	1,150,489	
01-410-4164	Pension - Defined Contribution	5,849	8,266	8,279	8,392	8,455	
01-410-4166	Future Post Employment Benefit Expense	100,000	-	-	-	-	
01-410-4168	Post Retirement Health Funding - HRAs	28,465	44,500	48,000	47,625	48,000	
01-410-4192	Uniform Maint. & Upkeep	3,243	7,407	7,000	7,000	7,000	
01-410-4195	Employee Expenses	10,061	6,835	10,000	8,000	10,000	
01-410-4354	Worker's Comp Insurance	123,205	105,691	140,000	140,698	143,640	
01-410-4465	Training & Development	14,420	11,030	20,000	10,000	20,000	
	<b>Employee Benefits</b>	<b>\$ 2,226,346</b>	<b>\$ 2,355,070</b>	<b>\$ 2,567,096</b>	<b>\$ 2,463,126</b>	<b>\$ 2,750,655</b>	<b>7%</b>
01-410-4210	Office Materials & Supplies	\$ 7,979	\$ 12,377	\$ 10,000	\$ 10,000	\$ 10,000	
01-410-4342	Printing	950	297	1,000	1,000	1,000	
01-410-4374	Office Maintenance & Repairs	1,195	706	1,500	1,000	1,500	
01-410-4375	Computer Technology	51,847	59,902	55,000	55,000	65,000	
01-410-4386	Equipment Lease	1,158	1,158	1,500	1,200	1,500	
01-410-4420	Dues, Subscriptions, & Memberships	4,697	7,659	7,500	7,000	7,500	
01-410-4490	General Expenses	144	197	500	100	500	
	<b>Office Expenses</b>	<b>\$ 67,970</b>	<b>\$ 82,296</b>	<b>\$ 77,000</b>	<b>\$ 75,300</b>	<b>\$ 87,000</b>	<b>13%</b>

**EAST HEMPFIELD TOWNSHIP  
GENERAL FUND  
2021**

ACCOUNT #	DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 APPROVED	PERCENT CHANGE
01-410-4314	<b>Legal Services / Consulting Fees</b>	<b>\$ 6,412</b>	<b>\$ 4,992</b>	<b>\$ 10,000</b>	<b>\$ 20,000</b>	<b>\$ 45,000</b>	<b>350%</b>
01-410-4321	Telephone	\$ 8,534	\$ 8,774	\$ 10,000	\$ 9,000	\$ 10,000	
01-410-4322	Police Computer Line	7,976	7,763	8,500	8,500	8,500	
01-410-4327	Radio Maintenance	-	1,406	4,000	1,500	4,000	
	<b>Communication</b>	<b>\$ 16,510</b>	<b>\$ 17,943</b>	<b>\$ 22,500</b>	<b>\$ 19,000</b>	<b>\$ 22,500</b>	<b>0%</b>
01-410-4231	Vehicle Fuel	\$ 53,906	\$ 52,651	\$ 60,000	\$ 50,000	\$ 55,000	
01-410-4251	Vehicle Maintenance	24,045	25,328	30,000	25,000	20,000	
	<b>Vehicle Expenses</b>	<b>\$ 77,951</b>	<b>\$ 77,979</b>	<b>\$ 90,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>-17%</b>
01-410-4242	Guns / Ammunition	\$ 9,351	\$ 8,756	\$ 10,000	\$ 10,000	\$ 10,000	
01-410-4252	Calibrations & Repairs	2,150	2,277	4,500	4,500	4,500	
01-410-4260	Minor Equipment Purchases	9,157	19,389	13,000	13,000	13,000	
01-410-4269	K-9 Maintenance & Training	3,071	1,251	3,000	3,000	3,000	
01-410-4318	Forensic Testing	3,755	2,007	8,000	2,500	5,000	
	<b>Repairs, Maintenance &amp; Supplies</b>	<b>\$ 27,484</b>	<b>\$ 33,680</b>	<b>\$ 38,500</b>	<b>\$ 33,000</b>	<b>\$ 35,500</b>	<b>-8%</b>
01-410-4520	Dog Law Enforcement	\$ 2,425	\$ 4,275	\$ 3,000	\$ 2,500	\$ 3,000	
01-410-4532	Contribution Drug Task Force	29,403	29,403	29,403	23,522	23,522	
01-410-4533	Promotional Materials	1,423	1,442	2,000	2,000	2,000	
	<b>Contributions - Intergovernmental</b>	<b>\$ 33,251</b>	<b>\$ 35,120</b>	<b>\$ 34,403</b>	<b>\$ 28,022</b>	<b>\$ 28,522</b>	<b>-17%</b>
01-410-4739	Vehicle Fleet Program	\$ -	\$ -	\$ -	\$ 57,142	\$ 108,777	
01-410-4740	Equipment Purchases	150,687	131,423	214,800	62,935	41,715	
01-410-4745	K-9 Equipment / Other Special Projects	24,884	53,694	10,000	6,000	28,634	
	<b>Capital Purchases</b>	<b>\$ 175,571</b>	<b>\$ 185,117</b>	<b>\$ 224,800</b>	<b>\$ 126,077</b>	<b>\$ 179,126</b>	<b>-20%</b>
	<b>Total Police</b>	<b>\$ 5,709,053</b>	<b>\$ 6,014,107</b>	<b>\$ 6,521,568</b>	<b>\$ 6,162,555</b>	<b>\$ 6,883,195</b>	<b>6%</b>

**EAST HEMPFIELD TOWNSHIP**  
**GENERAL FUND**  
**2021**

ACCOUNT #	DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 APPROVED	PERCENT CHANGE
<b>FIRE SERVICES</b>							
01-411-4140	Chief Fire Official	\$ -	\$ -	\$ 45,000	\$ -	\$ 88,269	
	<b>Salaries &amp; Wages</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 45,000</b>	<b>\$ -</b>	<b>\$ 88,269</b>	<b>n /a</b>
01-411-4156	Health / Life / Disability Insurance	-	-	16,875	-	31,248	
01-411-4161	FICA Medicare Taxes	-	-	3,443	-	6,753	
01-411-4162	SUI Taxes	-	-	350	-	375	
01-411-4164	Pension - Defined Contribution	-	-	3,150	-	6,179	
01-411-4465	Training	-	-	750	-	750	
	<b>Employee Benefits</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 24,568</b>	<b>\$ -</b>	<b>\$ 45,304</b>	<b>n /a</b>
01-411-4460	Conventions & Meetings	-	-	1,000	-	1,000	
	<b>Office Expenses</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000</b>	<b>\$ -</b>	<b>\$ 1,000</b>	<b>n /a</b>
01-411-4321	Telephones	\$ -	\$ -	\$ 700	\$ -	\$ 600	n /a
01-411-4232	Vehicle Expenses	\$ -	\$ -	\$ 1,250	\$ -	\$ 750	n /a
01-411-4231	Fire Companies Fuel	16,821	17,237	18,000	15,000	18,000	
01-411-4312	Contracted Services	12,500	12,500	2,500	2,500	-	
01-411-4352	Fire Companies Liability Insurance	29,433	35,921	37,500	31,776	32,729	
01-411-4354	Fire Companies Worker's Comp Insurance	36,517	34,507	45,724	44,261	45,589	
01-411-4361	Fire Companies Utilities	73,480	72,605	75,000	75,000	75,000	
01-411-4490	Firefighter Tax Reimbursements	-	677	750	700	700	
01-411-4542	Foreign Fire Insurance	169,779	186,356	186,356	187,472	187,472	
01-411-4544	Fire Scholarships	9,111	8,000	10,000	20,000	16,000	
01-411-4546	Rohrerstown Fire - Other Operating Assistance	-	-	100,000	100,000	100,000	
01-411-4547	Fire Companies - Other Operating Assistance	-	-	60,000	30,000	30,000	
01-411-4927	Fire Services - Equip./Bld. Loans	225,000	225,000	225,000	225,000	125,000	
	<b>Fire Services</b>	<b>\$ 572,641</b>	<b>\$ 592,803</b>	<b>\$ 760,830</b>	<b>\$ 731,709</b>	<b>\$ 630,490</b>	<b>n /a</b>
01-411-4740	Vehicle / Equipment / Outfitting	\$ -	\$ -	\$ 65,000	\$ -	\$ 33,850	n /a
	<b>Fire Services</b>	<b>\$ 572,641</b>	<b>\$ 592,803</b>	<b>\$ 898,348</b>	<b>\$ 731,709</b>	<b>\$ 800,264</b>	<b>-11%</b>

**EAST HEMPFIELD TOWNSHIP  
GENERAL FUND  
2021**

ACCOUNT #	DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 APPROVED	PERCENT CHANGE
<b>DEVELOPMENT SERVICES</b>							
01-414-4110	Comp-Zoning Hearing Board	\$ 950	\$ 875	\$ 1,100	\$ 1,100	\$ 1,100	
01-414-4140	Salaries - Development Services Staff	297,584	305,835	322,735	324,006	347,024	
01-414-4141	Wages - OT	1,576	2,028	2,000	1,500	2,000	
	<b>Salaries &amp; Wages</b>	<b>\$ 300,110</b>	<b>\$ 308,738</b>	<b>\$ 325,835</b>	<b>\$ 326,606</b>	<b>\$ 350,124</b>	<b>7%</b>
01-414-4156	Health / Life / Disability Insurance	\$ 85,685	\$ 81,210	\$ 90,353	\$ 83,946	\$ 91,978	
01-414-4161	FICA Medicare Taxes	22,288	22,977	24,926	24,985	26,785	
01-414-4162	SUI Taxes	2,168	1,819	1,750	1,750	1,875	
01-414-4163	Municipal Pension Obligation	24,596	39,028	37,595	37,595	56,727	
01-414-4164	Pension - Defined Contribution	7,230	12,494	12,155	12,910	12,941	
01-414-4191	Uniforms / Shoes	-	220	-	250	3,000	
01-414-4465	Training & Development	2,542	2,859	5,000	100	3,500	
01-414-4354	Worker's Comp Insurance	2,297	2,066	2,512	1,516	1,539	
	<b>Employee Benefits</b>	<b>\$ 146,806</b>	<b>\$ 162,673</b>	<b>\$ 174,291</b>	<b>\$ 163,052</b>	<b>\$ 198,344</b>	<b>14%</b>
01-414-4341	Advertising	\$ 9,974	\$ 5,003	\$ 7,500	\$ 3,500	\$ 6,000	
01-414-4342	Printing	163	-	1,500	500	500	
01-414-4375	Computer Technology	7,705	5,829	7,500	6,000	7,500	
01-414-4420	Dues, Subscriptions, & Memberships	908	2,758	1,500	1,500	1,500	
	<b>Office Expenses</b>	<b>\$ 18,750</b>	<b>\$ 13,590</b>	<b>\$ 18,000</b>	<b>\$ 11,500</b>	<b>\$ 15,500</b>	<b>-14%</b>
01-414-4321	<b>Telephones</b>	<b>\$ 3,355</b>	<b>\$ 3,820</b>	<b>\$ 3,600</b>	<b>\$ 3,500</b>	<b>\$ 3,600</b>	<b>0%</b>
01-414-4231	<b>Vehicle Expenses</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,000</b>	<b>\$ 2,500</b>	<b>\$ 4,000</b>	<b>-33%</b>
01-414-4310	Third Party Consultants / Inspection Fees	\$ 13,773	\$ 13,560	\$ 150,000	\$ 250,000	\$ 240,000	
01-414-4313	Engineering Fees	14,716	32,913	15,000	35,000	20,000	
01-414-4314	Legal Services - Planning	8,704	29,673	15,000	10,000	15,000	
01-414-4315	Legal Services - Zoning	30,194	44,562	40,000	15,000	25,000	
01-414-4317	Stenographer's Fees	1,843	2,015	2,000	1,000	2,000	
01-414-4318	Official Map	-	-	-	5,000	15,000	
01-414-4320	Stormwater Permitting / MS4 Program	36,976	43,611	35,000	20,000	15,000	
01-414-4324	Stormwater Inspections / Maintenance	2,620	21,142	25,000	20,000	25,000	
01-414-4326	SEO Review / Inspection	3,662	1,563	2,500	3,200	2,500	
01-414-4379	Property Maintenance Expenses	4,046	7,769	5,000	2,000	5,000	
	<b>Professional Fees</b>	<b>\$ 116,534</b>	<b>\$ 196,808</b>	<b>\$ 289,500</b>	<b>\$ 361,200</b>	<b>\$ 364,500</b>	<b>26%</b>
01-414-4740	<b>Equipment Purchases</b>	<b>\$ 8,210</b>	<b>\$ 3,116</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 14,000</b>	<b>n/a</b>
	<b>Total Development Services</b>	<b>\$ 593,765</b>	<b>\$ 688,745</b>	<b>\$ 817,226</b>	<b>\$ 868,358</b>	<b>\$ 950,068</b>	<b>16%</b>

**EAST HEMPFIELD TOWNSHIP**  
**GENERAL FUND**  
**2021**

ACCOUNT #	DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 APPROVED	PERCENT CHANGE
<b>EMERGENCY SERVICES</b>							
01-415-4140	Emergency Services Coordinator	\$ 46,065	\$ 54,559	\$ 65,000	\$ 74,811	\$ 80,943	
	<b>Salaries &amp; Wages</b>	<b>\$ 46,065</b>	<b>\$ 54,559</b>	<b>\$ 65,000</b>	<b>\$ 74,811</b>	<b>\$ 80,943</b>	<b>25%</b>
01-415-4156	Health / Life / Disability Insurance	-	-	767	700	730	
01-415-4161	FICA Medicare Taxes	3,524	4,174	4,973	5,723	6,192	
01-415-4162	SUI Taxes	360	360	350	350	350	
01-415-4164	Pension - Defined Contribution	-	-	4,550	5,237	4,887	
01-415-4354	Worker's Comp Insurance	-	-	2,490	2,221	3,106	
01-415-4465	Training	-	9	750	500	750	
	<b>Employee Benefits</b>	<b>\$ 3,884</b>	<b>\$ 4,543</b>	<b>\$ 13,880</b>	<b>\$ 14,731</b>	<b>\$ 16,015</b>	<b>15%</b>
01-415-4321	Telephones	\$ 520	\$ 634	\$ 700	\$ 550	\$ 600	-14%
01-415-4232	Vehicle Expenses	\$ -	\$ 462	\$ 750	\$ 400	\$ 500	-33%
01-415-4460	Conventions & Meetings	285	684	1,000	100	1,000	
01-415-4500	Emergency Management Supplies	2,139	3,073	4,000	3,500	3,750	
	<b>Office Expenses</b>	<b>\$ 2,424</b>	<b>\$ 3,757</b>	<b>\$ 5,000</b>	<b>\$ 3,600</b>	<b>\$ 4,750</b>	<b>-5%</b>
01-415-4740	Equipment Purchases	\$ -	\$ 24,677	\$ -	\$ -	\$ -	n/a
	<b>Total Emergency Services</b>	<b>\$ 52,893</b>	<b>\$ 88,632</b>	<b>\$ 85,330</b>	<b>\$ 94,092</b>	<b>\$ 102,808</b>	<b>20%</b>

**EAST HEMPFIELD TOWNSHIP**  
**GENERAL FUND**  
**2021**

ACCOUNT #	DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 APPROVED	PERCENT CHANGE
<b>PUBLIC WORKS</b>							
01-430-4140	Wages - Public Works Staff	\$ 641,111	\$ 684,094	\$ 766,225	\$ 763,525	\$ 824,851	
01-430-4141	Public Works OT	20,964	19,308	36,000	10,000	25,000	
	<b>Salaries &amp; Wages</b>	<b>\$ 662,075</b>	<b>\$ 703,402</b>	<b>\$ 802,225</b>	<b>\$ 773,525</b>	<b>\$ 849,851</b>	<b>6%</b>
01-430-4156	Health / Life / Disability Insurance	\$ 309,000	\$ 303,660	\$ 368,214	\$ 334,520	\$ 342,289	
01-430-4161	FICA Medicare Taxes	49,619	52,863	61,370	59,175	65,014	
01-430-4162	SUI Taxes	4,680	5,013	4,900	4,900	5,250	
01-430-4163	Municipal Pension Obligation	71,374	145,404	143,559	143,559	217,535	
01-430-4164	Pension - Defined Contribution	9,474	13,831	13,493	16,549	16,616	
01-430-4191	Uniforms / Shoes	4,545	4,666	7,000	5,500	6,000	
01-430-4354	Worker's Comp Insurance	36,975	32,825	44,500	45,080	46,018	
01-430-4465	Training & Development	180	395	1,000	421	1,000	
	<b>Employee Benefits</b>	<b>\$ 485,847</b>	<b>\$ 558,657</b>	<b>\$ 644,036</b>	<b>\$ 609,704</b>	<b>\$ 699,721</b>	<b>9%</b>
01-430-4341	Advertising & Printing	\$ 2,393	\$ 258	\$ 1,000	\$ -	\$ 1,000	
01-430-4367	PA One Call Fees	1,393	1,146	1,200	1,000	1,200	
01-430-4375	Computer Technology	1,885	1,313	2,000	1,500	2,000	
01-430-4420	Dues, Subscriptions & Memberships	171	-	500	-	500	
01-430-4421	Licenses & Fees	30	245	250	245	250	
	<b>Office Expenses</b>	<b>\$ 5,872</b>	<b>\$ 2,962</b>	<b>\$ 4,950</b>	<b>\$ 2,745</b>	<b>\$ 4,950</b>	<b>0%</b>
01-430-4130	Public Works Temporary Help	\$ -	\$ -	\$ 2,500	\$ -	\$ -	
01-430-4312	Contracted Services - Parks Mowing	44,630	44,945	45,000	45,000	45,000	
01-432-4312	Contractors - Snow Removal	74,744	76,221	100,000	20,000	80,000	
	<b>Professional / Contractors Fees</b>	<b>\$ 119,374</b>	<b>\$ 121,166</b>	<b>\$ 147,500</b>	<b>\$ 65,000</b>	<b>\$ 125,000</b>	<b>-15%</b>



**EAST HEMPFIELD TOWNSHIP**  
**GENERAL FUND**  
**2021**

ACCOUNT #	DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 APPROVED	PERCENT CHANGE
01-430-4321	Telephone	\$ 6,722	\$ 11,372	\$ 9,000	\$ 8,200	\$ 9,000	
01-430-4327	Radio Maintenance	306	-	1,000	500	1,000	
	<b>Communications</b>	<b>\$ 7,028</b>	<b>\$ 11,372</b>	<b>\$ 10,000</b>	<b>\$ 8,700</b>	<b>\$ 10,000</b>	<b>0%</b>
01-430-4231	Vehicle Fuel	\$ 33,358	\$ 11,987	\$ 25,000	\$ 15,000	\$ 20,000	
01-430-4251	Vehicle Maintenance & Repair	51,124	61,911	40,000	31,000	35,000	
	<b>Vehicle Expenses</b>	<b>\$ 84,482</b>	<b>\$ 73,898</b>	<b>\$ 65,000</b>	<b>\$ 46,000</b>	<b>\$ 55,000</b>	<b>-15%</b>
01-430-4361							
	<b>Utilities</b>	<b>\$ 40,032</b>	<b>\$ 46,432</b>	<b>\$ 43,000</b>	<b>\$ 43,000</b>	<b>\$ 44,000</b>	<b>2%</b>
01-430-4213	Materials & Supplies	\$ 10,238	\$ 8,284	\$ 17,500	\$ 10,000	\$ 10,000	
01-430-4245	Highway Materials	54,770	57,798	60,000	45,000	60,000	
01-430-4249	Road Salt	71,367	60,977	90,000	31,500	70,000	
01-430-4260	Minor Equipment Purchases	7,856	5,975	7,500	8,500	8,500	
01-430-4372	Signs & Signals - Repairs	81,423	87,690	70,000	45,000	70,000	
01-430-4373	Janitorial Services - Township Buildings	18,303	18,834	25,000	31,000	25,000	
01-430-4374	Maintenance & Repair - Township Buildings	37,960	54,461	80,000	60,635	50,000	
01-430-4378	Maintenance & Repair - Township Parks	57,742	43,456	40,000	40,000	40,000	
01-430-4619	Road Maintenance Program	-	-	200,000	11,992	50,000	
01-432-4251	Snow Removal - Repairs	2,844	1,930	7,500	4,000	5,000	
	<b>Repairs, Maintenance &amp; Supplies</b>	<b>\$ 342,503</b>	<b>\$ 339,405</b>	<b>\$ 597,500</b>	<b>\$ 287,627</b>	<b>\$ 388,500</b>	<b>-35%</b>
01-430-4739	Vehicle Fleet Program	\$ -	\$ -	\$ -	\$ 38,182	\$ 42,066	
01-430-4740	Equipment Purchases	213,460	220,611	308,464	256,813	172,880	
	<b>Capital Purchases</b>	<b>\$ 213,460</b>	<b>\$ 220,611</b>	<b>\$ 308,464</b>	<b>\$ 294,995</b>	<b>\$ 214,946</b>	<b>-30%</b>
	<b>Total Public Works</b>	<b>\$ 1,960,673</b>	<b>\$ 2,077,905</b>	<b>\$ 2,622,675</b>	<b>\$ 2,131,296</b>	<b>\$ 2,391,968</b>	<b>-9%</b>

**EAST HEMPFIELD TOWNSHIP  
GENERAL FUND  
2021**

ACCOUNT #	DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 APPROVED	PERCENT CHANGE
	<b>TOTAL GENERAL FUND EXPENSES</b>	<b>\$ 10,106,988</b>	<b>\$ 10,772,082</b>	<b>\$ 12,230,996</b>	<b>\$ 11,235,646</b>	<b>\$ 12,496,049</b>	<b>2.2%</b>
	<b>Net Surplus / (Deficit)</b>	<b>\$ 1,033,842</b>	<b>\$ 1,142,245</b>	<b>\$ 273,364</b>	<b>\$ 1,396,580</b>	<b>\$ (1,009,915)</b>	<b>-469%</b>
	<b>Gross Ending Cash &amp; Investments</b>	<b>\$ 5,888,270</b>	<b>\$ 5,880,515</b>	<b>\$ 4,891,807</b>	<b>\$ 6,127,095</b>	<b>\$ 3,592,181</b>	<b>-27%</b>
01-401-4925	Transfers to Capital Reserve Fund	\$ 900,000	\$ 900,000	\$ 1,900,000	\$ 1,200,000	\$ 900,000	
01-401-4929	Transfers to Golf Course Fund	250,000	250,000	250,000	325,000	-	
	<b>Net Ending Cash &amp; Investments</b>	<b>\$ 4,738,270</b>	<b>\$ 4,730,515</b>	<b>\$ 2,741,807</b>	<b>\$ 4,602,095</b>	<b>\$ 2,692,181</b>	<b>-2%</b>

**East Hempfield Township**  
**General Fund**  
**Long-Range Financial Projections (all \$ stated in thousands)**

Line #		Actual 2016	Actual 2017	Actual 2018	Actual 2019	Estimated 2020	Projected 2021	Projected 2022	Projected 2023	Projected 2024	Growth Assumptions
1	Opening Fund Balance	\$ 4,266	\$ 4,548	\$ 4,854	\$ 4,738	\$ 4,731	\$ 4,602	\$ 2,692	\$ 2,064	\$ 1,163	
	<b>Revenues</b>										
2	Real Estate Taxes	\$ 2,453	\$ 2,493	\$ 2,483	\$ 2,517	\$ 2,559	\$ 2,565	\$ 2,603	\$ 2,643	\$ 2,682	1.5 % natural growth
3	Earned Income Taxes	3,960	4,165	4,334	4,425	4,350	4,350	4,394	4,437	4,482	1% growth
4	Realty Transfer Taxes	626	820	816	829	725	725	800	800	800	
5	Local Services Tax	1,077	1,037	1,057	1,086	1,050	1,050	1,075	1,100	1,100	
6	Cable TV Franchise Fees	452	480	459	459	460	460	467	474	481	1.5% natural growth
7	Departmental Earnings - Police	382	365	355	368	369	360	367	375	382	2.0% growth
8	Departmental Earnings - Development Services	585	948	746	1,173	1,788	945	750	750	750	2019 & 2020- include several large projects
9	State Pension Aid	429	445	478	502	463	463	463	463	463	
10	Gifts and Intergov't Revenues	311	200	184	200	511	201	200	200	200	2020 includes \$309K CARES ACT
11	Other Revenues	196	202	229	356	357	367	490	490	490	2022 reflects additional community support
12	<b>Total Revenues</b>	<b>\$ 10,471</b>	<b>\$ 11,155</b>	<b>\$ 11,141</b>	<b>\$ 11,915</b>	<b>\$ 12,632</b>	<b>\$ 11,486</b>	<b>\$ 11,609</b>	<b>\$ 11,731</b>	<b>\$ 11,830</b>	
13	<b>Overall Growth Rate</b>	<b>-0.2%</b>	<b>6.5%</b>	<b>-0.1%</b>	<b>6.9%</b>	<b>6.0%</b>	<b>-9.1%</b>	<b>1.1%</b>	<b>1.1%</b>	<b>0.8%</b>	
	<b>Expenditures</b>										
14	Police Dept. - Labor Costs	\$ 2,792	\$ 2,931	\$ 2,910	\$ 3,054	\$ 3,151	\$ 3,472	\$ 3,453	\$ 3,565	\$ 3,681	( 34 FT )
15	Public Works Dept. - Labor Costs	595	673	662	703	774	850	844	869	895	total 3.25% including step / longevity increases - out years
16	General Government - Labor Costs	885	930	984	958	1,009	1,163	1,154	1,188	1,224	( 14 FT ) positions, 3.00% annually
17	Fringe Benefits	1,712	1,918	2,045	2,082	2,221	2,413	2,485	2,560	2,637	( 17 FT ) positions, 3.00% annually
18	Police Post Retirement Health	-	-	100	-	-	-	-	-	-	3% growth annually
19	Pension Contributions	962	973	992	1,303	1,298	1,630	1,366	1,424	1,485	funding OPEB liability
20	Contributions Fire and Rescue	663	748	587	593	732	630	680	730	800	2022 MMO funding relief, 5% growth, additional \$200K police
21	Professional Services (Legal, Accounting, Engineers)	368	433	318	406	528	625	400	400	400	anticipated new operating / capital item commitments
22	Liability Insurances	153	140	159	174	191	197	207	217	228	20 / 21 - large project, annual needs going forward
23	Hwy Street Maintenance	103	104	229	223	156	274	437	450	463	5% annual growth
24	Buildings Maintenance / Utilities	97	142	154	162	175	159	164	169	174	starting in 2022 - additional \$200K for road maintenance
25	Vehicle Maintenance	128	129	169	163	124	133	137	141	145	3% annual growth
26	Contributions Recreation / Culture	79	85	85	159	117	122	87	87	90	3% annual growth
27	Capital Items	459	325	399	453	446	460	450	450	450	supplemental capital funding thru 2021
28	All Other Operating Costs	243	268	314	339	314	368	375	383	391	annual effort for equipment
29	<b>Total Expenditures</b>	<b>\$ 9,239</b>	<b>\$ 9,799</b>	<b>\$ 10,107</b>	<b>\$ 10,772</b>	<b>\$ 11,236</b>	<b>\$ 12,496</b>	<b>\$ 12,237</b>	<b>\$ 12,632</b>	<b>\$ 13,062</b>	2% annual growth
30	<b>Overall Growth Rate</b>	<b>4.0%</b>	<b>6.1%</b>	<b>3.1%</b>	<b>6.6%</b>	<b>4.3%</b>	<b>11.2%</b>	<b>-2.1%</b>	<b>3.2%</b>	<b>3.4%</b>	
31	<b>Net Income ( Loss )</b>	<b>\$ 1,232</b>	<b>\$ 1,356</b>	<b>\$ 1,034</b>	<b>\$ 1,143</b>	<b>\$ 1,396</b>	<b>\$ (1,010)</b>	<b>\$ (628)</b>	<b>\$ (901)</b>	<b>\$ (1,232)</b>	
32	<b>Transfers Out</b>	<b>\$ (950)</b>	<b>\$ (1,050)</b>	<b>\$ (1,150)</b>	<b>\$ (1,150)</b>	<b>\$ (1,525)</b>	<b>\$ (900)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	2021- \$900K capital projects, no funding beyond
33	<b>Cash Position Change</b>	<b>\$ 282</b>	<b>\$ 306</b>	<b>\$ (116)</b>	<b>\$ (7)</b>	<b>\$ (129)</b>	<b>\$ (1,910)</b>	<b>\$ (628)</b>	<b>\$ (901)</b>	<b>\$ (1,232)</b>	
34	<b>Ending Fund Balance</b>	<b>\$ 4,548</b>	<b>\$ 4,854</b>	<b>\$ 4,738</b>	<b>\$ 4,731</b>	<b>\$ 4,602</b>	<b>\$ 2,692</b>	<b>\$ 2,064</b>	<b>\$ 1,163</b>	<b>\$ (69)</b>	
35	<b>Suggested Unappropriated Balance</b>	<b>\$ 2,310</b>	<b>\$ 2,450</b>	<b>\$ 2,527</b>	<b>\$ 2,693</b>	<b>\$ 2,809</b>	<b>\$ 3,124</b>	<b>\$ 3,059</b>	<b>\$ 3,158</b>	<b>\$ 3,265</b>	3 Month's Operating Costs
36	<b>Total Excess (Shortfall)</b>	<b>\$ 2,238</b>	<b>\$ 2,404</b>	<b>\$ 2,211</b>	<b>\$ 2,038</b>	<b>\$ 1,793</b>	<b>\$ (432)</b>	<b>\$ (996)</b>	<b>\$ (1,995)</b>	<b>\$ (3,335)</b>	

**East Hempfield Township**

**ANNUAL BUDGET**

**2021**

**GOLF COURSE FUND**

**EAST HEMPFIELD TOWNSHIP  
GOLF COURSE FUND  
2021**

ACCOUNT #	DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 APPROVED	PERCENT CHANGE
	Beginning Cash & Investments	\$ (33,549)	\$ (24,710)	\$ 49,726	\$ 84,873	\$ 68,569	38%
<b>REVENUES</b>							
<b>GOLF COURSE OPERATIONS</b>							
09-451-3667	Golf Lessons	\$ 14,020	\$ 13,134	\$ 18,500	\$ 7,700	\$ 8,500	
09-451-3668	Handicap Fees	2,167	1,774	2,300	1,290	2,300	
09-451-3669	Club Repair	1,906	1,553	1,650	680	1,650	
09-451-3670	Greens Fees	489,017	573,018	545,500	560,000	555,000	
09-451-3671	Driving Range	2,812	385	-	-	-	
09-451-3672	Rentals - Power Carts	171,475	208,197	189,000	195,000	195,000	
09-451-3673	Rentals - Clubs	720	1,380	1,200	500	1,200	
09-451-3674	Rentals - Pull Carts	1,316	1,190	1,600	150	150	
09-451-3675	Season Passes	41,818	60,554	46,000	58,000	55,000	
09-451-3676	Golf Course Booklets	3,931	1,728	2,000	250	1,800	
09-451-3677	Pro Shop Sales	41,685	47,109	47,000	38,165	47,000	
09-451-3410	Interest Earnings	730	1,420	1,200	500	500	
09-451-3555	State Aid / Pension	-	-	30,720	29,838	29,838	
09-451-3800	Miscellaneous Revenue	214	152	250	150	150	
09-451-3816	Non-Uniformed Employee Health Contrib.	3,595	3,754	3,800	4,100	4,332	
09-451-3910	Sale of Fixed Assets	3,900	1,250	-	2,000	-	
	<b>Total Golf Course Operations</b>	<b>\$ 779,306</b>	<b>\$ 916,598</b>	<b>\$ 890,720</b>	<b>\$ 898,323</b>	<b>\$ 902,420</b>	<b>1%</b>
<b>SNACK BAR / BANQUET</b>							
09-459-3680	Nontaxable Bev. / Candy	\$ 10,948	\$ 12,600	\$ 12,500	\$ 7,360	\$ -	
09-459-3681	Food Sales - Snack Bar	26,455	27,744	28,000	12,991	-	
09-459-3682	Beverage Sales - Snack Bar	5,075	4,982	7,200	4,600	-	
09-459-3683	Beer Sales - Snack Bar	34,833	39,178	35,000	21,450	-	
09-459-3684	Snack Sales - Snack Bar	7,162	7,686	7,500	2,675	-	
09-459-3685	Bar Revenues	31,948	27,756	26,000	5,500	-	
09-459-3687	Bar Tending Fees	1,497	300	2,300	-	-	
09-459-3688	Banquet Rentals / Tenant Rental Income	44,201	41,328	45,000	3,400	72,000	
	<b>Total Snack Bar / Banquet</b>	<b>\$ 162,119</b>	<b>\$ 161,574</b>	<b>\$ 163,500</b>	<b>\$ 57,976</b>	<b>\$ 72,000</b>	<b>-56%</b>
<b>Total Revenues</b>		<b>\$ 941,425</b>	<b>\$ 1,078,172</b>	<b>\$ 1,054,220</b>	<b>\$ 956,299</b>	<b>\$ 974,420</b>	<b>-8%</b>

**EAST HEMPFIELD TOWNSHIP  
GOLF COURSE FUND  
2021**

ACCOUNT #	DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 APPROVED	PERCENT CHANGE
<b>EXPENDITURES</b>							
<b>GOLF COURSE OPERATIONS</b>							
09-451-4140	Wages - Golf Pro Shop (Part Time)	\$ 39,611	\$ 36,267	\$ 40,000	\$ 35,000	\$ 35,000	
09-451-4144	Salaries - Golf Administration	142,058	144,418	150,574	140,000	137,180	
	<b>Salaries &amp; Wages</b>	<b>\$ 181,669</b>	<b>\$ 180,685</b>	<b>\$ 190,574</b>	<b>\$ 175,000</b>	<b>\$ 172,180</b>	<b>-10%</b>
09-451-4156	Health / Life / Disability Ins.	\$ 27,075	\$ 39,438	\$ 41,011	\$ 38,860	\$ 34,895	
09-451-4160	Liability Insurance Reimbursement	25,892	38,832	12,192	11,837	12,429	
09-451-4161	FICA Medicare Taxes	13,724	13,625	14,579	13,388	13,172	
09-451-4162	SUI Tax	2,271	2,109	2,400	2,000	2,400	
09-451-4164	Pension - Defined Contribution	-	-	7,833	7,600	9,603	
09-451-4354	Worker's Comp Insurance	-	-	4,613	4,584	4,264	
09-451-4465	Golf Training	-	75	500	-	-	
	<b>Employee Benefits</b>	<b>\$ 68,962</b>	<b>\$ 94,079</b>	<b>\$ 83,128</b>	<b>\$ 78,269</b>	<b>\$ 76,762</b>	<b>-8%</b>
09-451-4213	Golf Material & Supply	\$ 4,667	\$ 2,105	\$ 2,500	\$ 1,400	\$ 1,500	
09-451-4341	Golf Advertising	204	528	1,500	850	1,000	
09-451-4342	Golf Printing	122	80	250	-	-	
09-451-4375	Computer Technology	1,153	813	1,500	1,500	3,500	
09-451-4420	Golf Memberships and Dues	4,382	3,660	3,800	2,300	3,500	
09-451-4490	Merchant Services Fees	18,233	18,831	19,000	25,000	22,000	
	<b>Office Expense</b>	<b>\$ 28,761</b>	<b>\$ 26,017</b>	<b>\$ 28,550</b>	<b>\$ 31,050</b>	<b>\$ 31,500</b>	<b>10%</b>

**EAST HEMPFIELD TOWNSHIP  
GOLF COURSE FUND  
2021**

ACCOUNT #	DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 APPROVED	PERCENT CHANGE
09-451-4314	Golf Legal Services	\$ -	\$ 12,691	\$ 7,500	\$ 5,000	\$ 5,000	
09-451-4534	Township - Public Works/Admin Reimb. for Services	-	40,292	40,996	40,780	42,003	
09-451-4535	Township - Public Works/Admin Reimb. for Services	-	31,544	16,268	16,272	8,000	
09-451-4373	Janitorial Services	5,432	6,824	5,500	5,400	3,000	
09-451-4384	Rental of Golf Carts	1,350	1,370	1,350	685	700	
09-451-4454	Golf Security	1,203	1,203	1,500	1,250	1,250	
	<b>Professional Fees / Contracted Services</b>	<b>\$ 7,985</b>	<b>\$ 93,924</b>	<b>\$ 73,114</b>	<b>\$ 69,387</b>	<b>\$ 59,953</b>	<b>-18%</b>
09-451-4321	Golf Telephone / Internet	\$ 6,321	\$ 6,129	\$ 6,000	\$ 6,500	\$ 4,500	
	<b>Communication</b>	<b>\$ 6,321</b>	<b>\$ 6,129</b>	<b>\$ 6,000</b>	<b>\$ 6,500</b>	<b>\$ 4,500</b>	<b>-25%</b>
09-451-4361	<b>Golf Utilities</b>	<b>\$ 13,711</b>	<b>\$ 13,581</b>	<b>\$ 15,000</b>	<b>\$ 14,000</b>	<b>\$ 20,000</b>	<b>33%</b>
09-451-4225	Pro Shop Purchases for Resale	\$ 36,187	\$ 36,460	\$ 32,000	\$ 23,000	\$ 32,000	
09-451-4251	Equipment Maintenance & Repairs	-	-	500	485	500	
09-451-4253	Bldg. Maintenance Material & Supply	501	403	500	1,800	1,000	
09-451-4374	Facilities Equipment / Building Maintenance	-	-	-	-	5,000	
	<b>Repairs, Maintenance, and Supplies</b>	<b>\$ 36,688</b>	<b>\$ 36,863</b>	<b>\$ 33,000</b>	<b>\$ 25,285</b>	<b>\$ 33,500</b>	<b>2%</b>
09-451-4740	Golf Equipment Purchase	\$ 86,112	\$ 58,199	\$ -	\$ -	\$ -	
	<b>Capital Expenditures</b>	<b>\$ 86,112</b>	<b>\$ 58,199</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>n/a</b>
	<b>Total Golf Course Operations</b>	<b>\$ 430,209</b>	<b>\$ 509,477</b>	<b>\$ 429,366</b>	<b>\$ 399,491</b>	<b>\$ 398,395</b>	<b>-7%</b>

**EAST HEMPFIELD TOWNSHIP  
GOLF COURSE FUND  
2021**

ACCOUNT #	DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 APPROVED	PERCENT CHANGE
<b>GOLF COURSE MAINTENANCE</b>							
09-452-4140	Salaries - Maintenance Staff	\$ 138,356	\$ 143,283	\$ 145,068	\$ 143,831	\$ 155,710	
09-452-4141	Greens OT	990	956	2,500	100	1,000	
09-452-4147	Wages - Maintenance Staff (Part Time)	54,116	52,869	60,000	50,000	55,000	
	<b>Salaries &amp; Wages</b>	<b>\$ 193,462</b>	<b>\$ 197,108</b>	<b>\$ 207,568</b>	<b>\$ 193,931</b>	<b>\$ 211,710</b>	<b>2%</b>
09-452-4156	Health / Life / Disability Ins.	\$ 44,160	\$ 42,015	\$ 48,760	\$ 45,539	\$ 45,814	
09-452-4161	FICA Medicare Taxes	14,664	14,968	15,879	14,836	16,196	
09-452-4162	SUI Tax	3,023	2,451	3,500	2,750	3,500	
09-452-4163	Municipal Pension Obligation	-	-	11,531	11,531	14,152	
09-452-4164	Pension - Defined Contribution	-	-	7,443	7,600	7,627	
09-452-4191	Golf Maintenance Uniforms & Shoes	4,607	4,973	5,000	5,000	5,000	
09-452-4354	Worker's Comp Insurance	-	-	5,024	4,996	5,251	
09-452-4465	Golf Training	1,999	1,220	1,500	1,500	1,500	
	<b>Employee Benefits</b>	<b>\$ 68,453</b>	<b>\$ 65,627</b>	<b>\$ 98,637</b>	<b>\$ 93,752</b>	<b>\$ 99,040</b>	<b>0%</b>
09-452-4313	Township - Public Works/Admin Reimb. for Services	\$ -	\$ -	\$ -	\$ -	\$ 40,000	
	<b>Professional Fees / Contracted Services</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>n/a</b>
09-452-4321	Golf Maintenance Telephone	\$ 3,309	\$ 3,026	\$ 3,200	\$ 3,200	\$ 3,200	
	<b>Communication</b>	<b>\$ 3,309</b>	<b>\$ 3,026</b>	<b>\$ 3,200</b>	<b>\$ 3,200</b>	<b>\$ 3,200</b>	<b>0%</b>
09-452-4361	<b>Golf Maintenance Utilities</b>	<b>\$ 9,503</b>	<b>\$ 9,939</b>	<b>\$ 11,500</b>	<b>\$ 10,500</b>	<b>\$ 11,000</b>	<b>-4%</b>
09-452-4221	Fertilizer / Chemicals	\$ 93,396	\$ 93,247	\$ 90,000	\$ 94,000	\$ 94,000	
09-452-4222	Landscaping	3,020	3,337	3,600	3,528	3,600	
09-452-4223	Sand	4,010	5,377	5,000	5,000	5,000	
09-452-4224	Seed	7,168	6,045	6,000	7,081	6,000	
09-452-4231	Gasoline	11,241	9,747	10,000	8,500	10,000	
09-452-4251	Golf Equipment - Maintenance	25,340	27,011	27,000	20,000	27,000	
09-452-4255	Golf Cart Maintenance & Repair	1,725	3,469	4,000	6,000	5,000	
09-452-4371	Golf Course Maintenance	30,514	31,332	27,000	25,000	27,000	
09-452-4421	Golf Maintenance Licenses	650	528	1,000	1,000	1,000	
	<b>Repairs, Maintenance, and Supplies</b>	<b>\$ 177,064</b>	<b>\$ 180,093</b>	<b>\$ 173,600</b>	<b>\$ 170,109</b>	<b>\$ 178,600</b>	<b>3%</b>
09-452-4740	Golf Maintenance Equipment Purchases	58,280	30,225	114,000	113,864	-	
	<b>Capital Expenditures</b>	<b>\$ 58,280</b>	<b>\$ 30,225</b>	<b>\$ 114,000</b>	<b>\$ 113,864</b>	<b>\$ -</b>	<b>-100%</b>
	<b>Total Golf Maintenance</b>	<b>\$ 510,071</b>	<b>\$ 486,018</b>	<b>\$ 608,505</b>	<b>\$ 585,356</b>	<b>\$ 543,550</b>	<b>-11%</b>



**EAST HEMPFIELD TOWNSHIP  
GOLF COURSE FUND  
2021**

ACCOUNT #	DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 APPROVED	PERCENT CHANGE
<b>SNACK BAR / BANQUET</b>							
09-459-4140	Wages - Snack Bar (Part Time)	\$ 22,175	\$ 23,245	\$ 28,000	\$ 10,800	\$ -	
09-459-4145	Salary - Snack Bar / Banquet Staff	42,762	44,217	44,591	44,460	33,000	
	<b>Salaries &amp; Wages</b>	<b>\$ 64,937</b>	<b>\$ 67,462</b>	<b>\$ 72,591</b>	<b>\$ 55,260</b>	<b>\$ 33,000</b>	<b>-55%</b>
09-459-4156	Health / Life / Disability Ins.	\$ 7,139	\$ 7,044	\$ 7,756	\$ 6,967	\$ -	
09-459-4161	FICA Medicare Taxes	4,876	5,067	5,553	4,227	2,525	
09-459-4162	SUI Tax	1,038	1,055	1,150	600	-	
09-459-4163	Municipal Pension Obligation	-	-	17,873	17,873	-	
09-459-4354	Worker's Comp Insurance	-	-	1,757	1,748	-	
	<b>Employee Benefits</b>	<b>\$ 13,053</b>	<b>\$ 13,166</b>	<b>\$ 34,089</b>	<b>\$ 31,415</b>	<b>\$ 2,525</b>	<b>-93%</b>
09-459-4341	Banquet Advertising	\$ 8,520	\$ 9,127	\$ 7,000	\$ 1,461	\$ -	
09-459-4421	Snack / Banquet License & Fees	2,012	2,047	975	975	975	
	<b>Office Expense</b>	<b>\$ 10,532</b>	<b>\$ 11,174</b>	<b>\$ 7,975</b>	<b>\$ 2,436</b>	<b>\$ 975</b>	<b>-88%</b>
09-459-4321	<b>Snack Bar Telephone</b>	<b>\$ 712</b>	<b>\$ 626</b>	<b>\$ 700</b>	<b>\$ 700</b>	<b>\$ -</b>	<b>-100%</b>
09-459-4361	<b>Banquet Utilities</b>	<b>\$ 17,458</b>	<b>\$ 16,610</b>	<b>\$ 19,500</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>-100%</b>
09-459-4213	Snack Bar Material & Supplies	\$ 6,628	\$ 6,476	\$ 4,500	\$ 4,000	\$ -	
09-459-4214	Snack Bar Beer	17,748	22,612	19,000	9,000	-	
09-459-4215	Snack Bar Food	25,140	28,704	23,000	9,200	-	
09-459-4216	Snack Bar Beverages	3,111	3,793	4,000	2,500	-	
09-459-4217	Snack Bar Vending	8,110	9,460	8,500	6,500	-	
09-459-4218	Banquet / Beer / Wine / Liquor	18,484	13,307	14,000	3,200	-	
	<b>Items for Resale</b>	<b>\$ 79,221</b>	<b>\$ 84,352</b>	<b>\$ 73,000</b>	<b>\$ 34,400</b>	<b>\$ -</b>	<b>-100%</b>

**EAST HEMPFIELD TOWNSHIP  
GOLF COURSE FUND  
2021**

ACCOUNT #	DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 APPROVED	PERCENT CHANGE
09-459-4319	Contracted - Bartending Staff	\$ 756	\$ 162	\$ 500	\$ -	\$ -	
09-459-4256	Banquet Materials and Supplies	4,021	2,812	2,400	1,100	-	
09-459-4373	Janitorial Services	8,545	9,553	8,500	3,250	-	
09-459-4374	Facilities Equipment / Building Maintenance	25,908	10,241	22,000	22,000	-	
	<b>Repairs, Maintenance , and Supplies</b>	<b>\$ 39,230</b>	<b>\$ 22,768</b>	<b>\$ 33,400</b>	<b>\$ 26,350</b>	<b>\$ -</b>	<b>-100%</b>
09-459-4430	<b>Taxes - Building</b>	<b>\$ 6,818</b>	<b>\$ 6,936</b>	<b>\$ 7,000</b>	<b>\$ 6,936</b>	<b>\$ -</b>	<b>-100%</b>
09-459-4730	Building Improvements	\$ 4,870	\$ -	\$ 135,000	\$ 135,000	\$ -	
09-459-4740	Banquet Kitchen Equipment	5,475	-	-	5,259	-	
	<b>Capital Expenditures</b>	<b>\$ 10,345</b>	<b>\$ -</b>	<b>\$ 135,000</b>	<b>\$ 140,259</b>	<b>\$ -</b>	<b>n /a</b>
	<b>Total Snack Bar / Banquet</b>	<b>\$ 242,306</b>	<b>\$ 223,094</b>	<b>\$ 383,255</b>	<b>\$ 312,756</b>	<b>\$ 36,500</b>	<b>-90%</b>
	<b>Total Operating Costs</b>	<b>\$ 1,182,586</b>	<b>\$ 1,218,589</b>	<b>\$ 1,421,126</b>	<b>\$ 1,297,603</b>	<b>\$ 978,444</b>	<b>-31.2%</b>
	<b>Operating Surplus / (Deficit)</b>	<b>\$ (241,161)</b>	<b>\$ (140,417)</b>	<b>\$ (366,906)</b>	<b>\$ (341,304)</b>	<b>\$ (4,024)</b>	<b>-99%</b>
09-451-3921	Transfer from General Fund	250,000	250,000	250,000	325,000	-	
	<b>Ending Cash and Investments</b>	<b>\$ (24,710)</b>	<b>\$ 84,873</b>	<b>\$ (67,180)</b>	<b>\$ 68,569</b>	<b>\$ 64,544</b>	<b>-196%</b>

**East Hempfield Township**  
**Golf Course Fund**  
**Long-Range Financial Projections (all \$ stated in thousands)**

Line #		Actual 2016	Actual 2017	Actual 2018	Actual 2019	Estimated 2020	Projected 2021	Projected 2022	Projected 2023	Projected 2024	Growth Assumptions
1	Opening Fund Balance	\$ 42	\$ (28)	\$ (33)	\$ (25)	\$ 85	\$ 68	\$ 64	\$ 89	\$ 100	
<b>Revenues</b>											
2	Greens Fees	\$ 536	\$ 543	\$ 489	\$ 573	\$ 560	\$ 555	\$ 561	\$ 566	\$ 572	1% growth
3	Rentals Power Carts	197	178	171	208	195	195	197	199	201	1% growth
4	All Other Golf Operations Revenues	142	115	119	136	143	152	154	155	157	1% growth
5	Banquet Rental	64	69	78	70	9	72	90	90	90	2021 reflects \$6K / mth, 2022 - 2024 \$7.5K / mth cell tower income
6	Land Rental	-	-	-	-	-	-	20	20	20	
7	All Other Snack Bar / Banquet Revenues	90	92	83	91	49	-	-	-	-	
8	<b>Total Revenues</b>	<b>\$ 1,029</b>	<b>\$ 997</b>	<b>\$ 940</b>	<b>\$ 1,078</b>	<b>\$ 956</b>	<b>\$ 974</b>	<b>\$ 1,021</b>	<b>\$ 1,030</b>	<b>\$ 1,039</b>	
9	<b>Overall Growth Rate</b>	<b>6.7%</b>	<b>-3.1%</b>	<b>-5.7%</b>	<b>14.7%</b>	<b>-11.3%</b>	<b>1.9%</b>	<b>4.8%</b>	<b>0.9%</b>	<b>0.9%</b>	
<b>Expenditures</b>											
10	Operations Labor	\$ 176	\$ 180	\$ 182	\$ 181	\$ 175	\$ 172	\$ 176	\$ 181	\$ 185	( 2 FT ) positions, 2.5% annually PT staff capped
11	Maintenance Labor	212	206	193	197	194	212	217	223	228	( 3 FT ) positions, 2.5% annually, PT staff capped
12	Snack Bar / Banquet Labor	71	62	65	67	55	33	-	-	-	
13	Fringe Benefits	158	136	150	173	203	179	184	190	196	3% growth annually
14	Professional Services	6	9	8	94	69	100	61	62	64	2021 includes \$40K SRBC 2% growth annually
15	Food and Beverage Costs	68	73	79	84	34	-	-	-	-	
16	Utilities / Maintenance	58	49	41	41	40	31	32	33	34	3% growth annually
17	Golf Course Maintenance Materials / Supplies	169	174	177	180	170	179	184	190	196	3% annually
18	Capital Items	197	134	154	88	254	-	65	65	65	2020 includes \$98K mowers, \$135K HVAC system
18	Pro Shop Costs	35	42	36	36	23	32	35	35	35	
19	All Other Operating Costs	99	87	97	77	81	40	40	41	41	1% growth annually
20	<b>Total Expenditures</b>	<b>\$ 1,249</b>	<b>\$ 1,152</b>	<b>\$ 1,182</b>	<b>\$ 1,218</b>	<b>\$ 1,298</b>	<b>\$ 978</b>	<b>\$ 996</b>	<b>\$ 1,020</b>	<b>\$ 1,043</b>	
21	<b>Overall Growth Rate</b>	<b>17.6%</b>	<b>-7.8%</b>	<b>2.6%</b>	<b>3.0%</b>	<b>6.6%</b>	<b>-24.7%</b>	<b>1.8%</b>	<b>2.4%</b>	<b>2.3%</b>	
22	<b>Net Income ( Loss )</b>	<b>(220)</b>	<b>(155)</b>	<b>(242)</b>	<b>(140)</b>	<b>(342)</b>	<b>(4)</b>	<b>25</b>	<b>10</b>	<b>(4)</b>	
23	<b>Transfers From General Fund</b>	<b>\$ 150</b>	<b>\$ 150</b>	<b>\$ 250</b>	<b>\$ 250</b>	<b>\$ 325</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	projected continued GF support?
24	<b>Cash Position Change</b>	<b>\$ (70)</b>	<b>\$ (5)</b>	<b>\$ 8</b>	<b>\$ 110</b>	<b>\$ (17)</b>	<b>\$ (4)</b>	<b>\$ 25</b>	<b>\$ 10</b>	<b>\$ (4)</b>	
25	<b>Ending Fund Balance</b>	<b>\$ (28)</b>	<b>\$ (33)</b>	<b>\$ (25)</b>	<b>\$ 85</b>	<b>\$ 68</b>	<b>\$ 64</b>	<b>\$ 89</b>	<b>\$ 100</b>	<b>\$ 95</b>	

**East Hempfield Township**

**ANNUAL BUDGET**

**2021**

**CAPITAL RESERVE FUND**

**EAST HEMPFIELD TOWNSHIP**  
**CAPITAL RESERVE FUND**  
**2021**

ACCOUNT #	DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 APPROVED	PERCENT CHANGE
<b>Beginning Cash &amp; Investments</b>		<b>\$ 2,837,042</b>	<b>\$ 3,997,843</b>	<b>\$ 1,026,605</b>	<b>\$ 1,023,122</b>	<b>\$ 1,554,406</b>	<b>51.4%</b>
<b>REVENUES</b>							
30-401-3011	Real Estate Tax - Current Year	\$ 455,304	\$ 460,364	\$ 468,000	\$ 468,000	\$ 468,000	
30-401-3012	Real Estate Tax - Prior Year	2,961	3,314	3,320	3,192	3,192	
30-401-3410	Interest Earnings	67,503	65,758	10,000	10,000	6,500	
30-401-3517	Grant - DEP Stormwater (MS4)	-	167,991	-	-	-	
30-401-3543	Centerville Road South - Reimbursement	-	-	-	556,000	644,000	
30-401-3546	Walk Works Grant	-	-	-	-	20,000	
30-401-3547	DCNR - Parks Grant	-	-	-	-	50,000	
30-401-3800	Miscellaneous Revenue	6,056	-	330,200	210,000	-	
30-401-3921	Transfer from General Fund	900,000	900,000	1,900,000	1,200,000	900,000	
30-401-3923	Transfer from Road Improvement Contribution Fund	311,599	201,888	907,427	218,000	1,092,000	
30-401-3924	Transfer from Mandatory Dedication Fund	-	17,489	75,000	18,000	30,000	
30-401-3951	Loan Proceeds - Police Expansion Project	4,000,000	-	-	4,095,000	-	
<b>Total Revenues</b>		<b>\$ 5,743,423</b>	<b>\$ 1,816,804</b>	<b>\$ 3,693,947</b>	<b>\$ 6,778,192</b>	<b>\$ 3,213,692</b>	<b>-13%</b>

**EAST HEMPFIELD TOWNSHIP**  
**CAPITAL RESERVE FUND**  
**2021**

ACCOUNT #	DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 APPROVED	PERCENT CHANGE
<b>EXPENDITURES</b>							
30-410-4730	Police Station - Expansion / Renovation	\$ 1,825,433	\$ 2,699,350	\$ -	\$ 26,537	\$ -	
30-430-4612	Bridge Repairs / Guide Rail	-	15,388	25,000	10,000	25,000	
30-430-4613	Bridge Holland Street	3,097	(3,938)	2,500	5,000	-	
30-430-4614	Bridge Old Rohrerstown Road	1,364	-	80,000	-	80,000	
30-430-4617	LED / Signal Upgrades	19,925	-	25,000	-	15,000	
30-430-4618	Overlay / Paving Projects	732,630	602,709	875,000	625,000	650,000	
30-430-4642	Centerville Road - South	75,898	279,011	700,000	1,002,000	1,532,000	
30-430-4643	Centerville Road - North	1,208,113	14,213	-	13,526	-	
30-430-4646	Farmingdale Road Improvements	97,824	124,696	850,000	80,000	900,000	
30-430-4648	Walk Works Project	-	-	-	-	20,000	
30-430-4670	Storm Water Improvements	221,889	519,496	300,000	80,000	80,000	
30-430-4671	DEP Stormwater (MS4)	135,101	118,965	100,000	-	75,000	
30-430-4711	Park Renovations	1,159	17,489	75,000	18,000	30,000	
30-430-4649	Amos Herr Park Improvements	-	-	-	-	100,000	
30-471-4401	Debt Service - Police Renovation Project Principal	-	5,000	5,000	3,995,000	235,000	
30-471-4407	Debt Service - Infrastructure Projects Principal	248,660	252,732	256,869	256,869	64,872	
30-472-4402	Debt Service - Police Renovation Project Interest Exp.	-	138,956	135,031	131,655	88,287	
30-472-4408	Debt Service - Infrastructure Projects Interest Expense	11,529	7,458	3,321	3,321	176	
<b>Total Expenses</b>		<b>\$ 4,582,622</b>	<b>\$ 4,791,525</b>	<b>\$ 3,432,721</b>	<b>\$ 6,246,908</b>	<b>\$ 3,895,335</b>	<b>13%</b>
<b>Net Income ( Loss )</b>		<b>\$ 1,160,801</b>	<b>\$ (2,974,721)</b>	<b>\$ 261,226</b>	<b>\$ 531,284</b>	<b>\$ (681,643)</b>	<b>-361%</b>
<b>Ending Cash &amp; Investments</b>		<b>\$ 3,997,843</b>	<b>\$ 1,023,122</b>	<b>\$ 1,287,831</b>	<b>\$ 1,554,406</b>	<b>\$ 872,763</b>	<b>-32%</b>

**East Hempfield Township**  
**Capital Reserve Fund**  
**Long-Range Financial Projections (all \$ stated in thousands)**

Line #		Actual 2016	Actual 2017	Actual 2018	Actual 2019	Estimated 2020	Projected 2021	Projected 2022	Projected 2023	Projected 2024	Growth Assumptions
1	Opening Fund Balance	\$ 2,840	\$ 2,510	\$ 2,837	\$ 3,998	\$ 1,023	\$ 1,554	\$ 873	\$ (1,287)	\$ (4,362)	
<b>Revenues</b>											
2	Real Estate Taxes	\$ 434	\$ 439	\$ 458	\$ 464	\$ 471	\$ 471	\$ 478	\$ 485	\$ 493	
3	Interest Earnings	5	12	68	66	10	7	10	-	-	
4	Grant - DCNR	225	25	-	-	-	50	140	-	-	DCNR Grant for Park renovations
5	Grant - DEP	-	-	-	168	-	-	-	-	-	
6	Grant - Walk Works	-	-	-	-	-	20	-	-	-	multimodal study Landisville
7	Centerville Road South - Reimbursement	-	-	-	-	556	644	-	-	-	Penn Dot 80% reimbursement for R-O-W costs
8	Infrastructure Loan Proceeds	-	-	4,000	-	4,095	-	-	-	-	2018 loan for police station renovation / 2021 refi proceeds
9	Transfer from Road Improvement Fund	-	60	312	202	218	1,092	50	50	50	
10	Transfer from Mandatory Dedication/Amos Herr Funds	30	-	-	17	18	30	-	-	-	
11	Dream Park Fund Raising	138	-	-	-	-	-	-	-	-	public / private efforts
12	Other Revenues	-	-	6	-	210	-	-	-	-	2020 - reimbursement City \$210K
13	<b>Total Revenues</b>	<b>\$ 832</b>	<b>\$ 536</b>	<b>\$ 4,844</b>	<b>\$ 917</b>	<b>\$ 5,578</b>	<b>\$ 2,314</b>	<b>\$ 678</b>	<b>\$ 535</b>	<b>\$ 543</b>	
14	<b>Overall Growth Rate</b>	<b>59.1%</b>	<b>-35.6%</b>	<b>803.7%</b>	<b>-81.1%</b>	<b>508.3%</b>	<b>-58.5%</b>	<b>-70.7%</b>	<b>-21.1%</b>	<b>1.4%</b>	
<b>Expenditures</b>											
15	Road Reconstruction / Paving Projects / Bridges	\$ 386	\$ 520	\$ 747	\$ 616	\$ 639	\$ 755	\$ 650	\$ 1,500	\$ 1,000	annaul paving plus bridge projects in 2023 / 2024
16	Traffic Signals	20	18	20	-	-	15	15	15	15	
17	Stormwater Improvements	441	58	222	519	80	80	150	150	150	on-going needs
18	DEP Stormwater (MS4)	11	9	135	119	-	75	-	200	200	scope of projects yet to be determined, may require loans?
19	Walk Works	-	-	-	-	-	20	-	-	-	multimodal study Landisville
20	Park Improvements	614	21	1	17	18	130	280	-	-	pavillion Amos Herr Park / trail / stormwater etc
21	Debt Service	260	260	260	404	4,387	388	443	445	442	as scheduled includes Police loan
22	Farmingdale Road	-	60	98	125	80	900	-	-	-	Farmingdale Road project
23	Centerville Road Project - North	90	88	1,199	14	14	-	-	-	-	
24	Centerville Road Project - South	-	-	76	279	1,002	1,532	1,300	1,300	-	20-21 enginnering, r-o-w. utilites / 22-23 construction
25	Police Station - Expansion / Renovation	140	75	1,825	2,699	27	-	-	-	-	upgrade to police station / admin building
26	<b>Total Expenditures</b>	<b>\$ 1,962</b>	<b>\$ 1,109</b>	<b>\$ 4,583</b>	<b>\$ 4,792</b>	<b>\$ 6,247</b>	<b>\$ 3,895</b>	<b>\$ 2,838</b>	<b>\$ 3,610</b>	<b>\$ 1,807</b>	
27	<b>Overall Growth Rate</b>	<b>70.6%</b>	<b>-43.5%</b>	<b>313.3%</b>	<b>4.6%</b>	<b>30.4%</b>	<b>-37.7%</b>	<b>-27.1%</b>	<b>27.2%</b>	<b>-49.9%</b>	
28	<b>Net Income ( Loss )</b>	<b>\$ (1,130)</b>	<b>\$ (573)</b>	<b>\$ 261</b>	<b>\$ (3,875)</b>	<b>\$ (669)</b>	<b>\$ (1,581)</b>	<b>\$ (2,160)</b>	<b>\$ (3,075)</b>	<b>\$ (1,264)</b>	
29	<b>Transfers From (To)</b>	<b>\$ 800</b>	<b>\$ 900</b>	<b>\$ 900</b>	<b>\$ 900</b>	<b>\$ 1,200</b>	<b>\$ 900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>Options for future funding of projects:</b>
30	<b>Cash Position Change</b>	<b>\$ (330)</b>	<b>\$ 327</b>	<b>\$ 1,161</b>	<b>\$ (2,975)</b>	<b>\$ 531</b>	<b>\$ (681)</b>	<b>\$ (2,160)</b>	<b>\$ (3,075)</b>	<b>\$ (1,264)</b>	1. Continued General Fund support if available?
31	<b>Ending Fund Balance</b>	<b>\$ 2,510</b>	<b>\$ 2,837</b>	<b>\$ 3,998</b>	<b>\$ 1,023</b>	<b>\$ 1,554</b>	<b>\$ 873</b>	<b>\$ (1,287)</b>	<b>\$ (4,362)</b>	<b>\$ (5,626)</b>	2. Project loans (example \$3M, 10yrs = \$340K/yr pmt)
											3. Real Estate millage increase (1/10 mil = \$298K)
											avg. home assssed @ \$253,675 (1/10 mil incr.= \$25)
											4. Any combination of the above options

**East Hempfield Township**

**ANNUAL BUDGET**

**2021**

**TRASH / RECYCLING FUND**



**East Hempfield Township  
TRASH/RECYCLING FUND  
2021**

ACCOUNT #	DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 APPROVED	PERCENT CHANGE
<b>Beginning Cash &amp; Investments</b>		<b>\$ 371,048</b>	<b>\$ 391,045</b>	<b>\$ 290,515</b>	<b>\$ 332,922</b>	<b>\$ 332,300</b>	<b>14%</b>
<b>REVENUES</b>							
06-426-3410	Interest Earnings	\$ 2,353	\$ 6,425	\$ 6,000	\$ 3,000	\$ 3,000	
06-426-3541	State Grants	60,982	55,956	138,441	150,392	67,967	
06-426-3640	Quarterly Tipping Fee Rebate	66,291	73,278	74,000	74,000	74,000	
06-426-3641	Trash/Recyclables	1,397,572	1,391,991	1,559,520	1,575,000	1,764,000	
06-426-3642	Grass Bags	5,973	5,114	7,500	2,500	5,000	
06-426-3643	Tags-Extra Trash (Yellow)	6,300	6,355	9,000	7,500	8,000	
06-426-3644	Tags-Oversized (Red)	10,659	10,541	13,750	12,500	13,000	
06-426-3645	Tags-Appliance (Green)	1,630	1,643	1,650	1,250	1,500	
06-426-3646	Tags-Tire (Purple)	96	104	100	100	100	
06-426-3647	Recycle Buckets	159	94	375	1,600	1,600	
06-426-3800	Miscellaneous Revenue	5,090	(1,671)	-	12,300	-	
<b>Total Revenues</b>		<b>\$ 1,557,105</b>	<b>\$ 1,549,830</b>	<b>\$ 1,810,336</b>	<b>\$ 1,840,142</b>	<b>\$ 1,938,167</b>	<b>7%</b>

**East Hempfield Township  
TRASH/RECYCLING FUND  
2021**

ACCOUNT #	DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 APPROVED	PERCENT CHANGE
<b>EXPENSES</b>							
06-426-4314	Legal Services	\$ 10,619	\$ 12,872	\$ 14,000	\$ 12,500	\$ 14,000	
06-426-4325	Printing & Mailing Services	8,162	13,958	13,500	13,500	14,000	
06-426-4341	Advertising/Bids	-	347	1,000	722	-	
06-426-4342	Printing Tags and Bags	1,375	601	3,500	1,000	2,500	
06-426-4343	Recycle Buckets	12,755	8,200	12,500	6,330	12,500	
06-426-4375	Trash Billing System	6,898	5,273	6,000	6,000	6,000	
06-426-4452	Waste Disposal Fees	712,202	728,635	761,520	757,941	897,804	
06-426-4453	Tipping Fees-Trash	515,820	568,257	675,000	650,000	730,000	
06-426-4490	Bank Fees	11,306	11,848	12,000	12,000	12,000	
06-426-4531	Administrative Reimb-Gen Fund	94,098	105,486	108,651	108,121	111,365	
06-431-4251	Vehicle Repair-Leaf Collection	17,830	8,241	6,500	6,500	6,500	
06-431-4310	Contracted Servs-Leaf	139,661	135,850	185,000	150,000	160,000	
06-431-4381	Dump Site Rent-Leaf Collection	6,382	8,385	12,000	8,000	8,000	
06-431-4740	Equipment Purchase	-	-	91,650	108,150	-	
<b>Total Expenses</b>		<b>\$ 1,537,108</b>	<b>\$ 1,607,953</b>	<b>\$ 1,902,821</b>	<b>\$ 1,840,764</b>	<b>\$ 1,974,669</b>	<b>4%</b>
<b>Net Income ( Loss )</b>		<b>\$ 19,997</b>	<b>\$ (58,123)</b>	<b>\$ (92,485)</b>	<b>\$ (622)</b>	<b>\$ (36,502)</b>	<b>-61%</b>
<b>Ending Cash &amp; Investments</b>		<b>\$ 391,045</b>	<b>\$ 332,922</b>	<b>\$ 198,030</b>	<b>\$ 332,300</b>	<b>\$ 295,798</b>	<b>49%</b>

**East Hempfield Township**  
**Trash / Recycling Fund**  
**Long-Range Financial Projections (all \$ stated in thousands)**

<u>Line #</u>		<u>Actual 2016</u>	<u>Actual 2017</u>	<u>Actual 2018</u>	<u>Actual 2019</u>	<u>Estimated 2020</u>	<u>Projected 2021</u>	<u>Projected 2022</u>	<u>Projected 2023</u>	<u>Projected 2024</u>	<u>Projected 2025</u>	<u>Growth Assumptions</u>
1	Opening Fund Balance	\$ 687	\$ 448	\$ 371	\$ 391	\$ 333	\$ 332	\$ 296	\$ 256	\$ 212	\$ 165	
<b>Revenues</b>												
2	Interest Earnings	\$ 4	\$ -	\$ 2	\$ 6	\$ 3	\$ 3	\$ 3	\$ 3	\$ 3	\$ 3	
3	Trash / Recycling Fees	1,232	1,250	1,398	1,392	1,575	1,764	1,790	1,817	1,845	1,872	<i>\$59 qtrly/\$218 yearly, 12% increase</i>
4	Tags/Bags/Buckets for Recycable Materials	23	24	30	23	38	29	29	29	30	32	
5	State Grants	61	63	61	56	150	68	68	68	68	68	<i>2020 includes #902 Grant \$82K</i>
6	Quarterly Tipping Fee Rebate	65	65	66	73	74	74	74	74	74	74	<i>level effort</i>
7	<b>Total Revenues</b>	<b>\$ 1,385</b>	<b>\$ 1,402</b>	<b>\$ 1,557</b>	<b>\$ 1,550</b>	<b>\$ 1,840</b>	<b>\$ 1,938</b>	<b>\$ 1,964</b>	<b>\$ 1,991</b>	<b>\$ 2,020</b>	<b>\$ 2,049</b>	
8	<b>Overall Growth Rate</b>	<b>-5.5%</b>	<b>1.2%</b>	<b>11.1%</b>	<b>-0.4%</b>	<b>18.7%</b>	<b>5.3%</b>	<b>1.4%</b>	<b>1.4%</b>	<b>1.4%</b>	<b>1.5%</b>	
<b>Expenditures</b>												
9	Waste Disposal Fees	\$ 689	\$ 685	\$ 712	\$ 729	\$ 758	\$ 898	\$ 925	\$ 953	\$ 981	\$ 1,011	<i>\$117 per unit 2021, 3% growth rate</i>
10	Tipping Fees - Trash	500	498	516	568	650	730	730	730	730	730	<i>2020 \$5 incr - \$81/ton, plus \$80K recycling</i>
11	Leaf Recyclable Costs	176	153	164	152	165	175	179	182	184	186	<i>2% growth 2022-2024</i>
12	Recycling Equipment Purchases	120	1	-	-	108	-	-	-	-	-	
13	All Other Operating Costs	139	142	145	159	160	171	171	171	171	171	
14	<b>Total Expenditures</b>	<b>\$ 1,624</b>	<b>\$ 1,479</b>	<b>\$ 1,537</b>	<b>\$ 1,608</b>	<b>\$ 1,841</b>	<b>\$ 1,974</b>	<b>\$ 2,004</b>	<b>\$ 2,036</b>	<b>\$ 2,066</b>	<b>\$ 2,097</b>	
15	<b>Overall Growth Rate</b>	<b>5.3%</b>	<b>-8.9%</b>	<b>3.9%</b>	<b>4.6%</b>	<b>14.5%</b>	<b>7.2%</b>	<b>1.5%</b>	<b>1.6%</b>	<b>1.5%</b>	<b>1.5%</b>	
16	<b>Net Income ( Loss )</b>	<b>(239)</b>	<b>(77)</b>	<b>20</b>	<b>(58)</b>	<b>(1)</b>	<b>(36)</b>	<b>(40)</b>	<b>(44)</b>	<b>(47)</b>	<b>(48)</b>	
17	<b>Ending Fund Balance</b>	<b>\$ 448</b>	<b>\$ 371</b>	<b>\$ 391</b>	<b>\$ 333</b>	<b>\$ 332</b>	<b>\$ 296</b>	<b>\$ 256</b>	<b>\$ 212</b>	<b>\$ 165</b>	<b>\$ 117</b>	

**East Hempfield Township**

**ANNUAL BUDGET**

**2021**

**LIQUID FUELS FUND**

**East Hempfield Township**  
**LIQUID FUELS FUND**  
**2021**

ACCOUNT #	DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 APPROVED	PERCENT CHANGE
	Beginning Cash & Investments	\$ 43,119	\$ 77,292	\$ 98,290	\$ 101,403	\$ 44,200	-55%
<b>REVENUES</b>							
35-430-3410	Interest Earnings	\$ 2,753	\$ 3,674	\$ 3,200	\$ 1,175	\$ 800	
35-430-3573	State Allocation	844,173	860,179	860,000	844,225	761,357	
35-430-3574	State Rd Turnback Payments	3,720	3,720	3,720	3,720	7,560	
	<b>Total Revenues</b>	<b>\$ 850,646</b>	<b>\$ 867,573</b>	<b>\$ 866,920</b>	<b>\$ 849,120</b>	<b>\$ 769,717</b>	<b>-11%</b>
<b>EXPENDITURES</b>							
35-433-4361	Signs & Signals - Utilities	\$ 20,928	\$ 20,445	\$ 20,500	\$ 20,500	\$ 21,000	
35-434-4361	Street Lighting	147,476	144,147	145,000	154,000	154,000	
35-438-4370	Line Marking & Painting	73,178	72,606	75,000	85,548	88,000	
35-438-4377	Crack Sealing	4,891	6,264	6,500	6,275	6,500	
35-439-4618	Paving Projects	570,000	600,000	640,000	640,000	500,000	
	<b>Total Expenses</b>	<b>\$ 816,473</b>	<b>\$ 843,462</b>	<b>\$ 887,000</b>	<b>\$ 906,323</b>	<b>\$ 769,500</b>	<b>-13%</b>
	<b>Net Income ( Loss )</b>	<b>\$ 34,173</b>	<b>\$ 24,111</b>	<b>\$ (20,080)</b>	<b>\$ (57,203)</b>	<b>\$ 217</b>	<b>-101%</b>
	<b>Ending Cash &amp; Investments</b>	<b>\$ 77,292</b>	<b>\$ 101,403</b>	<b>\$ 78,210</b>	<b>\$ 44,200</b>	<b>\$ 44,417</b>	<b>-43%</b>

**East Hempfield Township**  
**Liquid Fuels Fund**  
**Long-Range Financial Projections (all \$ stated in thousands)**

<u>Line #</u>		<u>Actual 2016</u>	<u>Actual 2017</u>	<u>Actual 2018</u>	<u>Actual 2019</u>	<u>Estimated 2020</u>	<u>Projected 2021</u>	<u>Projected 2022</u>	<u>Projected 2023</u>	<u>Projected 2024</u>	<u>Growth Assumptions</u>
1	Opening Fund Balance	\$ 13	\$ 4	\$ 43	\$ 77	\$ 101	\$ 44	\$ 44	\$ 38	\$ 26	
<b>Revenues</b>											
2	Interest Earnings	\$ 1	\$ 2	\$ 3	\$ 3	\$ 1	\$ 1	\$ 1	\$ 1	\$ 1	
3	MV Tax Allocation	768	799	844	860	844	761	761	761	761	state aid for 117 miles of township roads
4	Turnback Program	4	4	4	4	4	8	8	8	8	constant - for 1 mile of state roads
5	Other Revenues	12	-	-	-	-	-	-	-	-	
6	<b>Total Revenues</b>	<b>\$ 785</b>	<b>\$ 805</b>	<b>\$ 851</b>	<b>\$ 867</b>	<b>\$ 849</b>	<b>\$ 770</b>	<b>\$ 770</b>	<b>\$ 770</b>	<b>\$ 770</b>	
7	<b>Overall Growth Rate</b>	<b>17.5%</b>	<b>2.5%</b>	<b>5.7%</b>	<b>1.9%</b>	<b>-2.1%</b>	<b>-9.3%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	
<b>Expenditures</b>											
8	Street Lights - Electric	\$ 142	\$ 148	\$ 147	\$ 144	\$ 154	\$ 154	\$ 157	\$ 160	\$ 163	
9	Traffic Signals - Electric	21	19	21	20	21	21	21	21	21	
10	Signs & Signals - Repairs	77	74	-	-	-	-	-	-	-	transferred to Genral Fund budget
11	Paving Projects	475	450	570	600	640	500	500	500	500	annual effort
12	All Other Operating Costs	79	75	79	79	91	95	98	101	104	3% growth out years
13	<b>Total Expenditures</b>	<b>\$ 794</b>	<b>\$ 766</b>	<b>\$ 817</b>	<b>\$ 843</b>	<b>\$ 906</b>	<b>\$ 770</b>	<b>\$ 776</b>	<b>\$ 782</b>	<b>\$ 788</b>	
14	<b>Overall Growth Rate</b>	<b>4.2%</b>	<b>-3.5%</b>	<b>6.7%</b>	<b>3.2%</b>	<b>7.5%</b>	<b>-15.0%</b>	<b>0.8%</b>	<b>0.8%</b>	<b>0.8%</b>	
15	<b>Net Income ( Loss )</b>	<b>(9)</b>	<b>39</b>	<b>34</b>	<b>24</b>	<b>(57)</b>	<b>-</b>	<b>(6)</b>	<b>(12)</b>	<b>(18)</b>	
16	<b>Ending Fund Balance</b>	<b>\$ 4</b>	<b>\$ 43</b>	<b>\$ 77</b>	<b>\$ 101</b>	<b>\$ 44</b>	<b>\$ 44</b>	<b>\$ 38</b>	<b>\$ 26</b>	<b>\$ 9</b>	

# **East Hempfield Township**

## **ANNUAL BUDGET**

**2021**

### **OTHER FUNDS**

**Fire Services Capital Reserve Fund**  
**Road Improvement Contribution Fund**  
**Mandatory Dedication Fund**

**EAST HEMPFIELD TOWNSHIP  
FIRE SERVICES FUND  
2021**

ACCOUNT #	DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 APPROVED	PERCENT CHANGE
	Beginning Cash & Investments	\$ 92,572	\$ 227,864	\$ 275,511	\$ 275,542	\$ 446,964	62%
<b>REVENUES</b>							
18-411-3410	Interest Earnings	\$ 1,470	\$ 1,931	\$ 1,900	\$ 1,500	\$ 1,500	
18-411-3921	Transfer from General Fund	225,000	225,000	225,000	225,000	125,000	
	<b>Total Revenues</b>	<b>\$ 226,470</b>	<b>\$ 226,931</b>	<b>\$ 226,900</b>	<b>\$ 226,500</b>	<b>\$ 126,500</b>	<b>-44%</b>
<b>EXPENDITURES</b>							
18-411-4361	Fire Company Utilities	14,440	-	-	-	-	
18-411-4602	East Petersburg Fire - Traffic Unit	-	85,000	-	-	-	
18-411-4603	East Petersburg Fire - Rescue Unit	21,660	-	-	-	-	
18-411-4606	Rohrerstown Fire Co. - 2011 Truck	55,078	55,078	55,078	55,078	55,078	
18-411-4608	Rohrerstown Fire Co. - Capital Improvements	-	39,175	-	-	-	
18-411-4609	Hempfield Fire Co. - Engine	-	-	70,000	-	-	
	<b>Total Expenses</b>	<b>\$ 91,178</b>	<b>\$ 179,253</b>	<b>\$ 125,078</b>	<b>\$ 55,078</b>	<b>\$ 55,078</b>	<b>-56%</b>
	<b>Net Income ( Loss )</b>	<b>\$ 135,292</b>	<b>\$ 47,678</b>	<b>\$ 101,822</b>	<b>\$ 171,422</b>	<b>\$ 71,422</b>	<b>-30%</b>
	<b>Ending Cash &amp; Investments</b>	<b>\$ 227,864</b>	<b>\$ 275,542</b>	<b>\$ 377,333</b>	<b>\$ 446,964</b>	<b>\$ 518,386</b>	<b>37%</b>



**EAST HEMPFIELD TOWNSHIP  
ROAD IMPROVEMENT CONTRIBUTION FUND  
2021**

ACCOUNT #	DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 APPROVED	PERCENT CHANGE
	Beginning Cash & Investments	\$ 1,851,076	\$ 1,655,300	\$ 1,652,760	\$ 1,560,286	\$ 1,464,312	-11%
<b>REVENUES</b>							
33-414-3410	Interest Earnings	\$ 27,161	\$ 42,798	\$ 20,000	\$ 20,000	\$ 12,500	
33-414-3830	Contributions - Road Improvements	88,662	64,076	100,000	102,026	50,000	
	<b>Total Revenues</b>	<b>\$ 115,823</b>	<b>\$ 106,874</b>	<b>\$ 120,000</b>	<b>\$ 122,026</b>	<b>\$ 62,500</b>	<b>-48%</b>
<b>EXPENDITURES</b>							
33-430-4925	Transfer to Capital Reserve Fund	\$ 311,599	\$ 201,888	\$ 907,427	\$ 218,000	\$ 900,000	
	<b>Total Expenses</b>	<b>\$ 311,599</b>	<b>\$ 201,888</b>	<b>\$ 907,427</b>	<b>\$ 218,000</b>	<b>\$ 900,000</b>	<b>-1%</b>
	<b>Net Income ( Loss )</b>	<b>\$ (195,776)</b>	<b>\$ (95,014)</b>	<b>\$ (787,427)</b>	<b>\$ (95,974)</b>	<b>\$ (837,500)</b>	<b>6%</b>
	<b>Ending Cash &amp; Investments</b>	<b>\$ 1,655,300</b>	<b>\$ 1,560,286</b>	<b>\$ 865,333</b>	<b>\$ 1,464,312</b>	<b>\$ 626,812</b>	<b>-28%</b>

**EAST HEMPFIELD TOWNSHIP  
MANDATORY DEDICATION FUND  
2021**

ACCOUNT #	DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 APPROVED	PERCENT CHANGE
	Beginning Cash & Investments	\$ 76,358	\$ 99,229	\$ 79,729	\$ 83,893	\$ 66,668	-16%
<b>REVENUES</b>							
34-414-3410	Interest Earnings	\$ 1,140	\$ 2,153	\$ 1,200	\$ 775	\$ 700	
34-414-3830	Mandatory Dedication Fees	21,731	-	15,000	-	-	
	<b>Total Revenues</b>	<b>\$ 22,871</b>	<b>\$ 2,153</b>	<b>\$ 16,200</b>	<b>\$ 775</b>	<b>\$ 700</b>	<b>-96%</b>
<b>EXPENDITURES</b>							
34-430-4925	Transfer to Capital Reserve Fund	\$ -	\$ 17,489	\$ 75,000	\$ 18,000	\$ 30,000	
	<b>Total Expenses</b>	<b>\$ -</b>	<b>\$ 17,489</b>	<b>\$ 75,000</b>	<b>\$ 18,000</b>	<b>\$ 30,000</b>	<b>-60%</b>
	<b>Net Income ( Loss )</b>	<b>\$ 22,871</b>	<b>\$ (15,336)</b>	<b>\$ (58,800)</b>	<b>\$ (17,225)</b>	<b>\$ (29,300)</b>	<b>n / a</b>
	<b>Ending Cash &amp; Investments</b>	<b>\$ 99,229</b>	<b>\$ 83,893</b>	<b>\$ 20,929</b>	<b>\$ 66,668</b>	<b>\$ 37,368</b>	<b>79%</b>

**East Hempfield Township**

**ANNUAL BUDGET**

**2021**

**DEBT SERVICE**

## Debt Service Schedule - 2010 PIB Loan (\$2,400,000)

Interest rate: 1.625% Term: 10 years Duration: 2011-2021

<u>Date</u>	<u>Interest</u>	<u>Principal</u>	<u>Yearly Total</u>
2021	176	64,872	65,048
Totals	<u>\$ 176</u>	<u>\$ 64,872</u>	<u>\$ 65,048</u>

## Debt Service Schedule - 2020 FNB Bank Loan (\$4,095,000)

Interest rate: 2.15% Term: 11 years Duration: 2021-2031

<u>Date</u>	<u>Interest</u>	<u>Principal</u>	<u>Yearly Total</u>
2021	88,287	235,000	323,287
2022	82,990	360,000	442,990
2023	75,250	370,000	445,250
2024	67,295	375,000	442,295
2025	59,233	380,000	439,233
2026	51,063	390,000	441,063
2027	42,678	395,000	437,678
2028	34,185	405,000	439,185
2029	25,478	420,000	445,478
2030	16,448	425,000	441,448
2031	7,310	340,000	347,310
<b>Totals</b>	<b>\$ 550,215</b>	<b>\$ 4,095,000</b>	<b>\$ 4,645,215</b>

**East Hempfield Township**

**ANNUAL BUDGET**

**2021**

**STAFFING DETAIL SALARIES**

**& WAGES**

## East Hempfield Township - Salaries / Wages and Staffing Levels

<u>Salaries and Wages</u>	<u>Budget 2020</u>	<u>Budget 2021</u>	<u>Fulltime Positions</u>	<u>Parttime Positions</u>
<u>General Fund - Nonuniformed</u>				
General Government	\$ 239,165	\$ 246,375	3	0
Finance	196,534	209,965	3	0
Police Administrative	176,948	187,883	4	0
Fire Services	45,000	88,269	1	0
Development Services	325,835	350,124	5	0
Emergency Services / Fire	65,000	80,943	1	0
Public Works	802,225	849,851	14	0
	<u>\$ 1,850,707</u>	<u>\$ 2,013,410</u>	<u>31</u>	<u>0</u>
<u>Golf Course - Nonuniformed</u>				
Pro Shop	\$ 190,574	\$ 172,180	2	13
Greenskeeping	207,568	211,710	3	9
Snack Bar/Banquet	72,591	33,000	0	0
	<u>\$ 470,733</u>	<u>\$ 416,890</u>	<u>5</u>	<u>22</u>
Total Nonuniformed	\$ 2,321,440	\$ 2,430,300	36	22
<u>Uniformed Police Officers</u>	<u>\$ 3,280,321</u>	<u>\$ 3,472,009</u>	<u>34</u>	<u>0</u>
<b>Totals</b>	<b><u>\$ 5,601,761</u></b>	<b><u>\$ 5,902,309</u></b>	<b><u>70</u></b>	<b><u>22</u></b>