

Revisions herein meet the criteria for Substantial Amendments described in the City of Dunkirk's CDBG Citizen Participation Plan, namely the change in the scope of any project such that there is a 20% increase or decrease in the amount of money allocated to the project.

Highlighted sections indicate additions or changes

## Expected Resources

### AP-15 Expected Resources – 91.220(c)(1,2)

#### Introduction

Allocation announcements from HUD were made in early May of 2018. The City of Dunkirk was awarded \$480,864 for the 2018 program year, a \$32,701 increase over funding for the 2017 program year. We are hopeful that this increased award amount will maintain for the remaining two program years covered by this plan.

#### Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	480,864	0	0	480,864	961,728	We assume that CDBG funding will be consistent for the next three programs years. In reality, there is a strong likelihood that annual funding could vary.

**Table 1 - Expected Resources – Priority Table**

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

The City's Planning and Development Department is constantly looking for grant opportunities to improve our community. Where appropriate, we will make every effort to utilize CDBG funding to leverage additional funding for projects.

For instance, in 2018 we are looking to apply for additional housing rehabilitation funding through New York State's Affordable Housing Corporation, and will attempt to leverage the CDBG funding we are intending to allocate for this activity. This could be an additional source of housing funding for future program years.

**If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

The desire for additional recreation opportunities has been identified as a need in our community. If City-owned land can be used to help create additional recreation opportunities, this is an option we will strongly consider.

**Discussion**

Our community is one with high levels of need relative to available resources. We are keenly aware of this fact. Keeping this fact in mind, we will strive to spend available CDBG funds effectively and when possible will leverage additional funds with our CDBG award.

## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives

#### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Provide Safe, Affordable Housing	2018	2020	Affordable Housing Homeless	DUNKIRK	Quality, Affordable Housing	CDBG: \$196,000	Rental units rehabilitated: 1 Household Housing Unit Homeowner Housing Added: 1 Household Housing Unit Homeowner Housing Rehabilitated: 6 Household Housing Unit Direct Financial Assistance to Homebuyers: 8 Households Assisted
2	Improve Infrastructure/Pedestrian Infrastructure	2018	2020	Non-Housing Community Development	DUNKIRK	Infrastructure/Pedestrian Infrastructure	CDBG: \$134,864	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 300 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
3	Improve Community Outreach	2018	2020	Affordable Housing Public Housing Homeless Non-Homeless Special Needs Non-Housing Community Development	DUNKIRK	Expanded Community Outreach	CDBG: \$50,000	Public service activities other than Low/Moderate Income Housing Benefit: 100 Persons Assisted
4	Provide Education Programming for Students	2018	2020	Public Services for Youth	DUNKIRK	Children's Education/After School Programs	CDBG: \$30,000	Public service activities other than Low/Moderate Income Housing Benefit: 100 Persons Assisted
5	Creative Economic Development Solutions	2018	2020	Non-Housing Community Development Economic Development	DUNKIRK	Economic Development	CDBG: \$34,000	Jobs created/retained: 20 Jobs

**Table 2 – Goals Summary**

## Goal Descriptions

1	<b>Goal Name</b>	Provide Safe, Affordable Housing
	<b>Goal Description</b>	<p>This program year we will look to provide safe, affordable housing to our community by funding four activities:</p> <ul style="list-style-type: none"> <li>• CHRIC's Closing Cost and Down Payment Assistance Program</li> <li>• CHRIC's Roof Repair Program</li> <li>• CHRIC's Acquisition/Rehab/Resale Program</li> <li>• COI's Rental Rehabilitation at 539 Washington Ave.</li> </ul>
2	<b>Goal Name</b>	Improve Infrastructure/Pedestrian Infrastructure
	<b>Goal Description</b>	This program year we will address pedestrian infrastructure through a sidewalk repair and replacement program in the city's 3rd and 4th wards.
3	<b>Goal Name</b>	Improve Community Outreach
	<b>Goal Description</b>	This program year we will address community outreach by helping fund a new bilingual center for community outreach.
4	<b>Goal Name</b>	Provide Education Programming for Students
	<b>Goal Description</b>	This program year we will address the goal of providing education programming for students by funding programs through the Boys and Girls Club of Northern Chautauqua County and Chautauqua Striders.
5	<b>Goal Name</b>	Creative Economic Development Solutions
	<b>Goal Description</b>	<p>This program year we will fund two activities that are intended to help foster economic development:</p> <ul style="list-style-type: none"> <li>• Public Art</li> <li>• Adams Center for Collaborative Design</li> </ul> <p>We are also aiming to reactivate a small business loan program that has existing funding through the CDBG program.</p>

## Projects

### AP-35 Projects – 91.220(d)

#### Introduction

Our selection of projects for the 2018 CDBG program year reflects our best attempt to address the needs determined to be the highest priority in our community. The total amount of funding requested from CDBG applicants far outweighed our anticipated funding. Our application pool was strong, and included submittals from organizations that the City regularly partners with as well as organizations making their first submittals.

Applications were made available beginning on November 6, 2017. Notices of the application's availability were published in the local newspaper and on the City's website. Additionally, emails were sent out to organizations who have applied in the past or to those who requested to be notified when applications were available. The application window closed on December 4, 2017. In total, 15 applications were received.

Applications were reviewed at the staff level for program eligibility and then, following the procedure described in our Citizen Participation Plan, evaluated by a team consisting of the CDBG Administrator, the Director of Development, and the Mayor.

Because the Comprehensive Plan was still being drafted as applications were being submitted, applicants did not have the guidance of the Plan to inform their submittals. We hope that in the 2019 and 2020 program years, there will be better coordination between City staff and potential applicants in matching project proposals to the needs and goals identified in the Comprehensive Plan.

#### Projects

#	Project Name
1	Owner-Occupied Roof Repair
2	Boys and Girls Club Career Explorers
3	HOPE Center for Community Services
4	Program Administration
5	Chautauqua Striders Dunkirk Programs
6	Rental Based Rehabilitation Program
7	Down Payment and Closing Cost Assistance
8	Sidewalk Repair and Replacement Program
9	Acquisition/Rehab/Resale Program
10	Public Art Installation
11	Adams Center for Collaborative Design

### **Table 3 - Project Information**

#### **Describe the reasons for allocation priorities and any obstacles to addressing underserved needs**

Our allocation priorities were decided based on a number of factors, including:

- Level of need for proposed activity
- Expected timeliness in spending
- Past history with subrecipients
- Measurability of outcomes

We acknowledge that there is an imperfect match between our selected projects for 2018 and the needs/goals identified in the Comprehensive Plan. That being said, we have done our best to balance the factors listed above in selecting projects.

Obstacles to addressing underserved needs include:

- Availability of funding
- The limited number of potential subrecipients in the Dunkirk area to assist with projects/programs
- Insufficient data on some populations, including homeless
- Lacking public participation in the planning process

Where possible, we will continue working to improve these underserved needs.



**AP-38 Project Summary**  
**Project Summary Information**

1	<b>Project Name</b>	Owner-Occupied Roof Repair
	<b>Target Area</b>	DUNKIRK
	<b>Goals Supported</b>	Provide Safe, Affordable Housing
	<b>Needs Addressed</b>	Quality, Affordable Housing
	<b>Funding</b>	CDBG: \$64,000
	<b>Description</b>	Chautauqua Home Rehabilitation and Improvement Corp. (CHRIC) will assist at least 6 low- or moderate-income homeowners with roof repairs.
	<b>Target Date</b>	12/3/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	At least six low- or moderate-income Dunkirk households will benefit from this program.
	<b>Location Description</b>	The location of the proposed households is yet to be determined but will be based on CHRIC's existing waiting list of addresses for roof repair services.
	<b>Planned Activities</b>	According to CHRIC, only roof repairs will be eligible for this program. Repairs may be undertaken to as much of the roof as necessary to assure that the roof is weather-tight and will remain weather-tight for a minimum of 20 years. Where the existing roof has failed, a full tear-off will be undertaken, failed sheathing will be replaced as necessary and new roofing materials will be installed. If the existing gutters are in good condition, they will be re-hung. Otherwise, new gutters will be included in the scope of work when it is bid. Soffits and fascias will not be addressed under this program. Repairs/replacements may be undertaken on the entire roof or to only a portion as existing conditions dictate.
2	<b>Project Name</b>	Boys and Girls Club Career Explorers
	<b>Target Area</b>	DUNKIRK
	<b>Goals Supported</b>	Provide Education Programming for Students
	<b>Needs Addressed</b>	Children's Education/After School Programs
	<b>Funding</b>	CDBG: \$15,000

	<b>Description</b>	Career Explorers aims to align career interests with real-life work experiences for Club members ages 14-18. It also seeks to provide opportunities for younger members to explore options in STEAM (Science, Technology, Engineering, and Math) related careers by providing them early exposure and hands-on, experiential learning opportunities in after school and summer programming.
	<b>Target Date</b>	12/3/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	We estimate that over 60 students, the majority low-income, will benefit from this activity
	<b>Location Description</b>	296 Lake Shore Drive East
	<b>Planned Activities</b>	The Boys and Girls Club of Northern Chautauqua County will work with community partners to deliver Career Explorers to local youth aged 6-18. Club members will develop a career plan project, research various professions, meet professionals in careers of interest, and will be exposed to a variety of traditional and non-traditional career path options. Field trips to local educational institutions and businesses will be part of programming. Club members will also be provided opportunities to improve writing, grammar, spelling and math in fun and interactive activities.
<b>3</b>	<b>Project Name</b>	HOPE Center for Community Services
	<b>Target Area</b>	DUNKIRK
	<b>Goals Supported</b>	Improve Community Outreach
	<b>Needs Addressed</b>	Expanded Community Outreach
	<b>Funding</b>	CDBG: \$50,000
	<b>Description</b>	Funding will be used to acquire/rehabilitate a dedicated space for the local non-profit Hispanic Organized for Progress and Education (HOPE), out of which public services will be offered.
	<b>Target Date</b>	12/3/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	We hope that 100 low- to moderate-income families benefit from this project.

	<b>Location Description</b>	Location of the proposed facility has yet to be specifically determined, but will be located near Dunkirk's central business district to facilitate access
	<b>Planned Activities</b>	Projects funds will be used to acquire, rehabilitate, and/or furnish a new space for HOPE. Funds will also be used for staffing and administrative costs to provide outreach services to the community, with a focus on Dunkirk's Hispanic community.
4	<b>Project Name</b>	Program Administration
	<b>Target Area</b>	DUNKIRK
	<b>Goals Supported</b>	
	<b>Needs Addressed</b>	
	<b>Funding</b>	CDBG: \$36,000
	<b>Description</b>	This activity will fund staffing to administer the City's CDBG program.
	<b>Target Date</b>	3/31/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	N/A
	<b>Location Description</b>	N/A
5	<b>Planned Activities</b>	This project will cover all administration activities for Dunkirk's CDBG program, including managing program funds, preparing plans, communicating with subrecipients, conducting public outreach, ensuring program regulations are followed, et al.
	<b>Project Name</b>	Chautauqua Striders Dunkirk Programs
	<b>Target Area</b>	DUNKIRK
	<b>Goals Supported</b>	Provide Education Programming for Students
	<b>Needs Addressed</b>	Children's Education/After School Programs
	<b>Funding</b>	CDBG: \$15,000
	<b>Description</b>	CDBG funds will be used to supplement, sustain and increase Dunkirk Community Based Tutoring and Life Skills Education in Dunkirk elementary schools during the school day, Strides for STEAM at Dunkirk Middle School, and Summer STEAM Stations during Dunkirk community events.
	<b>Target Date</b>	12/3/2018

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	It is estimated that over 60 low-income students will benefit from this programming.
	<b>Location Description</b>	Activities will occur at Chautauqua Striders facilities on Lake Shore Drive East and at Dunkirk Public Schools.
	<b>Planned Activities</b>	<ul style="list-style-type: none"> <li>• Academic tutoring and mentoring for kindergarten through high school students</li> <li>• Mentoring program that pairs Dunkirk students with local professionals to provide guidance and support</li> <li>• Life Skills Education programming at elementary and middle schools that focus on communication skills, anger management, self control, self esteem, bullying, healthy living, and other skills that assist students in achieving personal and academic success</li> <li>• Strides 4 STEAM program that encourages girls enrolled in Dunkirk middle school to pursue careers in Science, Technology, Engineering, Arts and Math</li> </ul>
<b>6</b>	<b>Project Name</b>	Rental Based Rehabilitation Program
	<b>Target Area</b>	DUNKIRK
	<b>Goals Supported</b>	Provide Safe, Affordable Housing
	<b>Needs Addressed</b>	Quality, Affordable Housing
	<b>Funding</b>	CDBG: \$57,000
	<b>Description</b>	Chautauqua Opportunities, Inc. will rehabilitate the 2nd-floor unit of a house at 539 Washington Street to make available for rental to a low-to-moderate income family.
	<b>Target Date</b>	12/3/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	We estimate that one low-to-moderate family will benefit from this activity
	<b>Location Description</b>	This project will take place at 539 Washington Street

	<b>Planned Activities</b>	COI will rehabilitate the 4-bedroom, 2nd floor apartment at 539 Washington, which is currently vacant, to make it available for rental to a low- to moderate-income family. The unit is currently in poor condition and requires substantial rehabilitation to be occupied. COI, which owns the property, intends to subcontract rehabilitation work to a general contractor to complete the work within one year of signing a contract with the City. Rehabilitation work will likely include: lead abatement, new floors, new kitchen appliances and cabinetry, fresh paint, updated windows and door, and other improvements.
<b>7</b>	<b>Project Name</b>	Down Payment and Closing Cost Assistance
	<b>Target Area</b>	
	<b>Goals Supported</b>	Provide Safe, Affordable Housing
	<b>Needs Addressed</b>	Quality, Affordable Housing
	<b>Funding</b>	CDBG: \$30,000
	<b>Description</b>	Chautauqua Home Rehabilitation and Improvement Corp. (CHRIC) will assist 8 low- to moderate-income individuals/families with down payment and/or closing cost assistance for the purchase of a home in the City of Dunkirk.
	<b>Target Date</b>	12/3/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	CHRIC will assist 8 low-to-moderate income individuals or families with this program
	<b>Location Description</b>	The locations of the proposed homes are yet to be determined.
	<b>Planned Activities</b>	Chautauqua Home Rehabilitation and Improvement Corp. (CHRIC) will assist 8 individuals/families with down payment and/or closing cost assistance for the purchase of a home in the City of Dunkirk. Assistance will be provided to first time homebuyers who have incomes at or below 80% of the area median income.
<b>8</b>	<b>Project Name</b>	Sidewalk Repair and Replacement Program
	<b>Target Area</b>	DUNKIRK
	<b>Goals Supported</b>	Improve Infrastructure/Pedestrian Infrastructure
	<b>Needs Addressed</b>	Infrastructure/Pedestrian Infrastructure

	<b>Funding</b>	CDBG: \$64,864  *REVISED 12/2018: Funding decreased by \$70,000 and reallocated to 2017 Seel St. Improvements projects due to higher than expected costs for that project.
	<b>Description</b>	Project will aim to repair/replace sidewalks in high-need neighborhoods near Public School #3 in Dunkirk's 3rd and 4th wards.
	<b>Target Date</b>	12/3/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	We estimate that many hundreds of Dunkirk residents will benefit from the proposed activities, primarily low-income residents that live in the neighborhood where program takes place
	<b>Location Description</b>	Neighborhoods near Public School #3 and Main Street
	<b>Planned Activities</b>	Department of Public Works (DPW) staff will map out and identify those areas where sidewalk repair are most needed and will be most beneficial. DPW will then contract to have sidewalks repaired or replaced, where appropriate.
9	<b>Project Name</b>	Acquisition/Rehab/Resale Program
	<b>Target Area</b>	DUNKIRK
	<b>Goals Supported</b>	Provide Safe, Affordable Housing
	<b>Needs Addressed</b>	Quality, Affordable Housing
	<b>Funding</b>	CDBG: \$45,000
	<b>Description</b>	Chautauqua Home Improvement and Rehabilitation Corp. (CHRIC) will acquire 1 foreclosed or Land Bank-owned property, rehabilitate it, and sell it to a first-time homebuyer.
	<b>Target Date</b>	12/3/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	One low-income family will benefit from this activity
	<b>Location Description</b>	The location of this project has yet to be determined

	<b>Planned Activities</b>	CHRIC's Executive Director will work with the Chautauqua County Land Bank to purchase a property from the County tax foreclosure auction, or alternatively will utilize a Land Bank-owned property. The Project Manager for the project will perform a lead based paint risk inspection, write a scope of work, have contractors bid on the project, perform site visits, and ensure that all necessary permits are filed. CHRIC's Homeownership Program Manager will have a first-time homebuyer ready to purchase the home once it has been rehabilitated, and will guide that client through the purchase process.
<b>10</b>	<b>Project Name</b>	Public Art Installation
	<b>Target Area</b>	DUNKIRK
	<b>Goals Supported</b>	Creative Economic Development Solutions
	<b>Needs Addressed</b>	Economic Development
	<b>Funding</b>	CDBG: \$10,000
	<b>Description</b>	The City of Dunkirk Planning and Development Department will coordinate the installation of public art on City-owned property.
	<b>Target Date</b>	12/3/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	All Dunkirk residents will benefit from the addition of public art to our community.
	<b>Location Description</b>	The location of this proposed art installation has yet to be determined, but will be on City-owned property.
<b>11</b>	<b>Planned Activities</b>	The Planning and Development Department will consult with local/regional arts agencies to determine the most effective way to utilize these funds for maximum impact. We will research effective public arts installations in other communities to help determine the most appropriate and effective installation option for our own community.
	<b>Project Name</b>	Adams Center for Collaborative Design
	<b>Target Area</b>	DUNKIRK
	<b>Goals Supported</b>	Creative Economic Development Solutions
	<b>Needs Addressed</b>	Recreation Opportunities
	<b>Funding</b>	CDBG: \$24,000



	<b>Description</b>	Provide funding to repair the failing roof or other rehabilitation of the future Adams Center for Collaborative Design.
	<b>Target Date</b>	12/3/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Once the Adams Center for Collaborative Design is open to the public, we anticipate that hundreds of Dunkirk families will benefit from its activities.
	<b>Location Description</b>	600 Central Avenue
	<b>Planned Activities</b>	Funds will be utilized to stabilize the failing roof of the former Adams Art Gallery or, if the roof is determined to be in adequate condition, to perform other rehabilitation to move the building towards usability.

## **AP-50 Geographic Distribution – 91.220(f)**

### **Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed**

For the 2018 program year, CDBG assistance will be directed to those area of the City that demonstrate the highest levels of need. These neighborhoods are concentrated near downtown and/or along the Main St. corridor. Programs targeted to these areas include a sidewalk repair and replacement program, housing rehabilitation, a facility for bilingual outreach services, and improvements to the former Adams Art Gallery.

### **Geographic Distribution**

<b>Target Area</b>	<b>Percentage of Funds</b>
DUNKIRK	100

**Table 4 - Geographic Distribution**

### **Rationale for the priorities for allocating investments geographically**

Our rationale for directing assistance to these neediest areas is two-fold. First, it represents our best attempt to address the needs outlined in the Plan exactly where it is most needed. This aligns with the CDBG program objective of benefitting low-to-moderate incomes persons, who make up the majority of households in these neighborhoods. Second, it reflects where CDBG applicants have applied for their projects to occur. Our choice in where to distribute projects is constrained in part by the location of projects that have been submitted by applicants.

### **Discussion**

Although directing program funds to the areas of Dunkirk that demonstrate the highest levels of need will always be justifiable, we also strive to be strategic in how exactly funds are distributed geographically. For instance, because many Dunkirk residents have limited transportation options, especially low-income residents, locating a facility to provide assistance to low-income residents near where these residents live makes a lot of sense.

## Affordable Housing

### AP-55 Affordable Housing – 91.220(g)

#### Introduction

As demonstrated elsewhere in our Consolidated Plan, there is a strong need in Dunkirk for additional affordable housing options. Through the programs applied for through our CDBG process, we hope to continue tackling the issue of affordable housing.

One Year Goals for the Number of Households to be Supported	
Homeless	0
Non-Homeless	16
Special-Needs	0
Total	16

**Table 5 - One Year Goals for Affordable Housing by Support Requirement**

One Year Goals for the Number of Households Supported Through	
Rental Assistance	0
The Production of New Units	2
Rehab of Existing Units	6
Acquisition of Existing Units	8
Total	16

**Table 6 - One Year Goals for Affordable Housing by Support Type**

#### Discussion

The programs that will help us reach these one year goals for affordable housing include:

- Chautauqua Housing Rehabilitation and Improvement Corp's (CHRIC) Acquisition/Rehab/Resale Program
- CHRIC'S Down Payment and Closing Cost Assistance Program
- CHRIC's Roof Repair Program
- Chautauqua Opportunities, Inc.'s (COI) Rental Based Rehabilitation Program

While we recognize that the number of households helped by these programs is a drop in the bucket relative to the need for affordable housing in our community, these programs will make a meaningful impact in the lives of the households assisted. We hope that they can be a catalyst for additional improvements going forward.



## **AP-60 Public Housing – 91.220(h)**

### **Introduction**

The Dunkirk Housing Authority (DHA) provides a valuable supply of affordable housing options in our community. In the upcoming program year, we will look for ways to support and partner with the DHA and its residents.

### **Actions planned during the next year to address the needs to public housing**

Our consultation process in preparing this plan suggests that public housing needs are less urgent than other housing needs in the community. The DHA, while acknowledging that some ongoing issues do exist, has conveyed that public housing in Dunkirk is in stable condition. With this in mind, we feel that other more pressing housing needs should be the focus of our efforts.

### **Actions to encourage public housing residents to become more involved in management and participate in homeownership**

We will continue working with local organizations including the DHA, Chautauqua Opportunities, Inc. (COI), and Chautauqua Home Rehabilitation and Improvement Corps (CHRIC) to make public housing residents aware of available housing programs.

We also recognize that the majority of public housing residents in Dunkirk are Hispanic. In the next year we intend to fund activities aimed at providing more engagement with and resources to our community's Hispanic population. We will be sure to include the DHA and its residents in any of this outreach.

### **If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance**

The Dunkirk Housing Authority is not designated as troubled.

### **Discussion**

The housing challenges that impact our community are deep and widely felt. The resources necessary to ameliorate the full extent of housing challenges are far greater than the resources available to our community to address these challenges. With this in mind, and considering the generally good condition of public housing in Dunkirk, we have prioritized funding for other housing programs during this program year.

We will continue, though, to seek out opportunities to engage public housing residents in our community and to connect them with resources and services that may benefit them.



## **AP-65 Homeless and Other Special Needs Activities – 91.220(i)**

### **Introduction**

We recognize that homelessness is a real challenge for some members of our community. The data presented elsewhere in this Plan indicate that a variety individuals and families experience homelessness for a variety of reasons. There are challenges that the local Continuum of Care and other local service providers face in addressing the needs of homeless persons, including the lack of a dedicated homeless facility in northern Chautauqua County. We are aware of these challenges and will look for opportunities to assist these organizations where possible.

### **Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including**

#### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

Given the urgency of other housing challenges and the programs applied for by local agencies, our funding for this program year does not include homeless programs. That being said, we will continue working with our local Continuum of Care to provide assistance in reaching out to homeless persons and assessing their individual needs.

#### **Addressing the emergency shelter and transitional housing needs of homeless persons**

Addressing the emergency shelter and transitional housing needs of homeless persons is an ongoing effort in Dunkirk. These needs are largely addressed by our local Continuum of Care, which is coordinated by Chautauqua Opportunities, Inc. (COI). We will work with COI to provide assistance in this effort where possible.

#### **Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

One of the ways we are working towards this goal in the upcoming program year is by working with Southern Tier Environments for Living, Inc. (STEL) on their Dunkirk Renovation and Ownership Program, which will create close to 50 new housing units in our community, a number of which will be targeted to homeless persons. Adding these new housing units and providing associated services will hopefully help homeless persons make the transition to permanent housing and independent living.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.**

We will continue working with our local Continuum of Care to find ways to help low-income individuals and families avoid becoming homeless.

## **Discussion**

Our first strategic plan goal is to provide safe, affordable housing for Dunkirk residents. With this in mind, in future program years we will consider funding any programs aimed at assisting low-income individuals and families avoid becoming homeless.



## **AP-75 Barriers to affordable housing – 91.220(j)**

### **Introduction:**

As stated elsewhere in this Plan, quality affordable housing is one of the most pressing needs in our community. We are committed to providing expanded opportunities for affordable housing as well as removing any potential barriers to affordable housing.

### **Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

We are currently unaware of any public policies that serve as barriers to affordable housing. However, given the importance of affordable housing to our community, we will continue to monitor for any policies that do have the effect of creating barriers to affordable housing. If such policies are discovered, we will make any necessary changes to ameliorate them.

### **Discussion:**

We will continue to look for potential barriers to affordable housing and to remove those barriers where appropriate. For instance, one of the efforts we undertook in late 2017 and early 2018 was to examine housing challenges in our community. We worked with a planning consultant, czb, LLC, to identify and develop strategies to deal with vacant and distressed housing. As part of this project, czb provided recommendations to the City regarding housing policies and programs. If any of these recommendations can help us improve accessibility to affordable housing, then we will strongly consider implementing them.

## **AP-85 Other Actions – 91.220(k)**

### **Introduction:**

This section outlines other actions that we will undertake to address the needs and advance the goals set forth in this Consolidated Plan. These actions include efforts to better manage our CDBG program internally as well as actions to better coordinate our CDBG work with other community agencies.

### **Actions planned to address obstacles to meeting underserved needs**

The largest obstacle to meeting underserved needs in our community is a lack of funding. We will diligently look for additional grant opportunities, especially those that will allow us to meet underserved needs, of which there are many in our community. For instance, we will seek out additional future funding for CHRIC's Roof Repair Program through New York State's Affordable Housing Corporation.

### **Actions planned to foster and maintain affordable housing**

A number of the projects/programs that are proposed for funding in this program year are aimed at increasing housing accessibility or maintaining affordable housing for low- to moderate-income Dunkirk residents. These include:

- Chautauqua Housing Rehabilitation and Improvement Corp's (CHRIC) Acquisition/Rehab/Resale Program
- CHRIC'S Down Payment and Closing Cost Assistance Program
- CHRIC's Roof Repair Program
- Chautauqua Opportunities, Inc.'s (COI) Rental Based Rehabilitation Program

### **Actions planned to reduce lead-based paint hazards**

We will continue working with local agencies, including Chautauqua Home Rehabilitation and Improvement Corps (CHRIC) and the Chautauqua County Department of Health and Human Services, that aim to reduce lead-based paint hazards in our community. Where possible, we will also seek out grant opportunities to address lead-based paint hazards.

### **Actions planned to reduce the number of poverty-level families**

The most effective way to reduce the number of poverty-level families is to improve the local economy. The City's Planning and Development Department works constantly to do just that by supporting local businesses, finding ways to attract new businesses, and seeking out available grant opportunities to improve our community and its economy. This work will continue going forward.

### **Actions planned to develop institutional structure**

The City of Dunkirk will continue to look for ways to improve our institutional structure both within City Hall and with community organizations. We will seek ways to communicate better amongst City departments and with the organizations doing important work in the community. Among the actions currently planned are:

- Creating checklists and procedures to better follow CDBG processes
- Continuing education of the CDBG program, taking advantage of learning resources provided by HUD
- Creation of systems and internal structure to guide the City's CDBG program in the future
- Continuing information sharing between organizations and City staff to ensure that all are aware of resources available and can guide residents appropriately

### **Actions planned to enhance coordination between public and private housing and social service agencies**

The City's Planning and Development Department has started a business roundtable series that opens a dialogue between representatives from different sectors of the local economy. This idea could be extended to include public and private housing and social service agencies, which would help enhance coordination between the agencies.

City Planning and Development staff have also started participating in a homelessness workgroup run by the local Continuum of Care and attended by most of the local social service/housing agencies. This participation will further enhance coordination between the City and these agencies.

### **Discussion:**

We will continue to look for ways to improve our administration of the CDBG program and our efforts towards meeting the CDBG programs goals. While the CDBG program is an effective tool in and of itself, we realize that the work undertaken through CDBG occurs in the context of other work being done in our community by a variety of agencies. All of these agencies provide a valuable contribution towards the well-being of our community, especially those higher needs residents requiring additional services. We will continue to work to ensure that our CDBG program is well-coordinated with other work being done in our community.

## Program Specific Requirements

### AP-90 Program Specific Requirements – 91.220(l)(1,2,4)

#### Introduction:

N/A

#### Community Development Block Grant Program (CDBG)

##### Reference 24 CFR 91.220(l)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
<b>Total Program Income:</b>	<b>0</b>

#### Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	85.00%

**Housing Trust Fund (HTF)**  
**Reference 24 CFR 91.220(I)(5)**

1. Distribution of Funds

- a. Describe the eligibility requirements for recipients of HTF funds (as defined in 24 CFR § 93.2).
  
- b. Describe the jurisdiction's application requirements for eligible recipients to apply for HTF funds.
  
- c. Describe the selection criteria that the jurisdiction will use to select applications submitted by eligible recipients.
  
- d. Describe the jurisdiction's required priority for funding based on geographic distribution, which is a description of the geographic areas of the State (including areas of low-income and minority concentration) in which it will direct assistance during the ensuing program year.
  
- e. Describe the jurisdiction's required priority for funding based on the applicant's ability to obligate HTF funds and undertake eligible activities in a timely manner.

f. Describe the jurisdiction's required priority for funding based on the extent to which rents for units in the rental project are affordable to extremely low-income families.

g. Describe the jurisdiction's required priority for funding based on the financial feasibility of the project beyond the required 30-year period.

h. Describe the jurisdiction's required priority for funding based on the merits of the application in meeting the priority housing needs of the jurisdiction (such as housing that is accessible to transit or employment centers, housing that includes green building and sustainable development features, or housing that serves special needs populations).

i. Describe the jurisdiction's required priority for funding based on the location of existing affordable housing.

j. Describe the jurisdiction's required priority for funding based on the extent to which the application makes use of non-federal funding sources.

2. Does the jurisdiction's application require the applicant to include a description of the eligible activities to be conducted with HTF funds?

3. Does the jurisdiction's application require that each eligible recipient certify that housing units assisted with HTF funds will comply with HTF requirements?

**4. Performance Goals and Benchmarks.** The jurisdiction has met the requirement to provide for performance goals, consistent with the jurisdiction's goals established under 24 CFR 91.215(b)(2), by including HTF in its housing goals in the housing table on the SP-45 Goals and AP-20 Annual Goals and Objectives screens.

**5. Rehabilitation Standards.** The jurisdiction must establish rehabilitation standards for all HTF-assisted housing rehabilitation activities that set forth the requirements that the housing must meet upon project completion. The jurisdiction's description of its standards must be in sufficient detail to determine the required rehabilitation work including methods and materials. The standards may refer to applicable codes or they may establish requirements that exceed the minimum requirements of the codes. The jurisdiction must attach its rehabilitation standards below. If the jurisdiction will not use HTF funds for

the rehabilitation of housing, enter “N/A”.

In addition, the rehabilitation standards must address each of the following: health and safety; major systems; lead-based paint; accessibility; disaster mitigation (where relevant); state and local codes, ordinances, and zoning requirements; Uniform Physical Condition Standards; and Capital Needs Assessments (if applicable).

**6. Resale or Recapture Guidelines.** Below, the jurisdiction must enter (or attach) a description of the guidelines that will be used for resale or recapture of HTF funds when used to assist first-time homebuyers. If the jurisdiction will not use HTF funds to assist first-time homebuyers, enter “N/A”.

**7. HTF Affordable Homeownership Limits.** If the jurisdiction intends to use HTF funds for homebuyer assistance and does not use the HTF affordable homeownership limits for the area provided by HUD, it must determine 95 percent of the median area purchase price and set forth the information in accordance with §93.305. If the jurisdiction will not use HTF funds to assist first-time homebuyers, enter “N/A”.

**8. Limited Beneficiaries or Preferences.** Describe how the jurisdiction will limit the beneficiaries or give preferences to a particular segment of the extremely low- or very low-income population to serve unmet needs identified in its consolidated plan or annual action plan. If the jurisdiction will not limit the beneficiaries or give preferences to a particular segment of the extremely low- or very low-income population, enter “N/A.”

Any limitation or preference must not violate nondiscrimination requirements in § 93.350, and the jurisdiction must not limit or give preferences to students. The jurisdiction may permit rental housing owners to limit tenants or give a preference in accordance with § 93.303 only if such limitation or preference is described in the action plan.

**9. Refinancing of Existing Debt.** Enter or attach the jurisdiction’s refinancing guidelines below. The guidelines describe the conditions under which the jurisdiction will refinance existing rental housing project debt. The jurisdiction’s refinancing guidelines must, at minimum, demonstrate that rehabilitation is the primary eligible activity and ensure that this requirement is met by establishing a minimum level of rehabilitation per unit or a required ratio between rehabilitation and refinancing. If

the jurisdiction will not refinance existing debt, enter "N/A."

<TYPE=[section 9 end]>

**Discussion:**

N/A