

CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

FY 2017 (April 1, 2017 - March 31, 2018) was a productive year for the City of Dunkirk's CDBG program. We made progress on a number of different fronts, including completion of a number of projects, providing assistance to many community members, drafting a new Consolidated Plan, and continuing to improve the management of our CDBG program. The CDBG program continues to provide valuable and much-needed resources to our community.

The following figures capture some of the impact that our CDBG program made during the 2017 program year:

- 3 residents were assisted by Chautauqua Opportunities, Inc. (COI) with major home rehabilitations
- 9 residents were assisted by Chautauqua Home Rehabilitation and Improvement Corp (CHRIC) with emergency home repairs
- 4 new homeowners were assisted by CHRIC in the purchase of their first home
- 3 vacant and delapidated homes demolished
- 100+ children were provided programming by Chautauqua Striders and the Boys and Girls Club of Northern Chautauqua County
- Dozens of residents were positively impacted by the waterline/fire hydrant replacement and repaving of the 300 block of Hoyt Street

In total, \$353,407 of CDBG funding was utilized to provide these community benefits. These benefits align with priority needs of our 2013-2017 Strategic Plan; specifically, 2017 saw major progress in addressing the priority needs of housing rehabilitation and infrastructure improvements.

During the 2017 program year, we also made progress with a number of other CDBG efforts, including:

- Conducting extensive public engagement and drafting our 2018-2020 Consolidated Plan that will map out the direction our CDBG program for the next three program years
- Engaging community organizations in a strong application process for the 2018 program year
- Making progress towards resolving a number of past issues with our CDBG program

Our work in 2017 has also put us in a strong position to have an even better 2018, with projects that will continue to improve our community.

In summary, our 2017 program year saw much progress made in addressing the needs outlined in our Strategic Plan and in improving the workings of our CDBG program. We look forward to carrying this progress into 2018.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee’s program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Economic Development	Non-Housing Community Development Economic Development	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0				

Economic Development	Non-Housing Community Development Economic Development	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	0	0				
Economic Development	Non-Housing Community Development Economic Development	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0				

Economic Development	Non-Housing Community Development Economic Development	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	0	0				
Economic Development	Non-Housing Community Development Economic Development	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Facade treatment/business building rehabilitation	Business	6	0	0.00%			

Economic Development	Non-Housing Community Development Economic Development	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Brownfield acres remediated	Acre	0	0				
Economic Development	Non-Housing Community Development Economic Development	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Rental units constructed	Household Housing Unit	0	0				

Economic Development	Non-Housing Community Development Economic Development	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Rental units rehabilitated	Household Housing Unit	0	0				
Economic Development	Non-Housing Community Development Economic Development	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Homeowner Housing Added	Household Housing Unit	0	0				

Economic Development	Non-Housing Community Development Economic Development	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Homeowner Housing Rehabilitated	Household Housing Unit	0	21				
Economic Development	Non-Housing Community Development Economic Development	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Direct Financial Assistance to Homebuyers	Households Assisted	0	4				

Economic Development	Non-Housing Community Development Economic Development	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	0	0				
Economic Development	Non-Housing Community Development Economic Development	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Homeless Person Overnight Shelter	Persons Assisted	0	0				

Economic Development	Non-Housing Community Development Economic Development	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	0	0				
Economic Development	Non-Housing Community Development Economic Development	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Homelessness Prevention	Persons Assisted	0	0				

Economic Development	Non-Housing Community Development Economic Development	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Jobs created/retained	Jobs	10	0	0.00%			
Economic Development	Non-Housing Community Development Economic Development	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Businesses assisted	Businesses Assisted	12	0	0.00%			

Economic Development	Non-Housing Community Development Economic Development	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Housing for Homeless added	Household Housing Unit	0	0				
Economic Development	Non-Housing Community Development Economic Development	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Housing for People with HIV/AIDS added	Household Housing Unit	0	0				

Economic Development	Non-Housing Community Development Economic Development	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	HIV/AIDS Housing Operations	Household Housing Unit	0	0				
Economic Development	Non-Housing Community Development Economic Development	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Buildings Demolished	Buildings	0	3				

Economic Development	Non-Housing Community Development Economic Development	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Housing Code Enforcement/Foreclosed Property Care	Household Housing Unit	0	0				
Economic Development	Non-Housing Community Development Economic Development	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Other	Other	0	0				

Housing Rehabilitation	Affordable Housing Public Housing Homeless Non-Homeless Special Needs	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / CFA: \$0 / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0				
Housing Rehabilitation	Affordable Housing Public Housing Homeless Non-Homeless Special Needs	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / CFA: \$0 / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	0	0				

Housing Rehabilitation	Affordable Housing Public Housing Homeless Non-Homeless Special Needs	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / CFA: \$0 / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0				
Housing Rehabilitation	Affordable Housing Public Housing Homeless Non-Homeless Special Needs	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / CFA: \$0 / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	0	0				

Housing Rehabilitation	Affordable Housing Public Housing Homeless Non-Homeless Special Needs	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / CFA: \$0 / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Facade treatment/business building rehabilitation	Business	0	0				
Housing Rehabilitation	Affordable Housing Public Housing Homeless Non-Homeless Special Needs	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / CFA: \$0 / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Brownfield acres remediated	Acre	0	0				

Housing Rehabilitation	Affordable Housing Public Housing Homeless Non-Homeless Special Needs	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / CFA: \$0 / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Rental units constructed	Household Housing Unit	0	0				
Housing Rehabilitation	Affordable Housing Public Housing Homeless Non-Homeless Special Needs	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / CFA: \$0 / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Rental units rehabilitated	Household Housing Unit	3	0	0.00%			

Housing Rehabilitation	Affordable Housing Public Housing Homeless Non-Homeless Special Needs	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / CFA: \$0 / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Homeowner Housing Added	Household Housing Unit	0	0				
Housing Rehabilitation	Affordable Housing Public Housing Homeless Non-Homeless Special Needs	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / CFA: \$0 / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Homeowner Housing Rehabilitated	Household Housing Unit	17	21	123.53%	9	12	133.33%

Housing Rehabilitation	Affordable Housing Public Housing Homeless Non-Homeless Special Needs	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / CFA: \$0 / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Direct Financial Assistance to Homebuyers	Households Assisted	5	4	80.00%				
Housing Rehabilitation	Affordable Housing Public Housing Homeless Non-Homeless Special Needs	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / CFA: \$0 / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	0	0					

Housing Rehabilitation	Affordable Housing Public Housing Homeless Non-Homeless Special Needs	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / CFA: \$0 / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Homeless Person Overnight Shelter	Persons Assisted	0	0				
Housing Rehabilitation	Affordable Housing Public Housing Homeless Non-Homeless Special Needs	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / CFA: \$0 / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	0	0				

Housing Rehabilitation	Affordable Housing Public Housing Homeless Non-Homeless Special Needs	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / CFA: \$0 / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Homelessness Prevention	Persons Assisted	0	0				
Housing Rehabilitation	Affordable Housing Public Housing Homeless Non-Homeless Special Needs	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / CFA: \$0 / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Jobs created/retained	Jobs	0	0				

Housing Rehabilitation	Affordable Housing Public Housing Homeless Non-Homeless Special Needs	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / CFA: \$0 / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Businesses assisted	Businesses Assisted	0	0				
Housing Rehabilitation	Affordable Housing Public Housing Homeless Non-Homeless Special Needs	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / CFA: \$0 / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Housing for Homeless added	Household Housing Unit	0	0				

Housing Rehabilitation	Affordable Housing Public Housing Homeless Non-Homeless Special Needs	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / CFA: \$0 / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Housing for People with HIV/AIDS added	Household Housing Unit	0	0				
Housing Rehabilitation	Affordable Housing Public Housing Homeless Non-Homeless Special Needs	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / CFA: \$0 / Chautauqua County, Federal Government: \$ / New York State DEC: \$	HIV/AIDS Housing Operations	Household Housing Unit	0	0				

Housing Rehabilitation	Affordable Housing Public Housing Homeless Non-Homeless Special Needs	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / CFA: \$0 / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Buildings Demolished	Buildings	0	3		3	3	100.00%
Housing Rehabilitation	Affordable Housing Public Housing Homeless Non-Homeless Special Needs	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / CFA: \$0 / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Housing Code Enforcement/Foreclosed Property Care	Household Housing Unit	20	0	0.00%			

Housing Rehabilitation	Affordable Housing Public Housing Homeless Non-Homeless Special Needs	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / CFA: \$0 / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Other	Other	0	0				
Infrastructure Development	Non-Homeless Special Needs Non-Housing Community Development Infrastructure	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	6000	0	0.00%	500	300	60.00%

Infrastructure Development	Non-Homeless Special Needs Non-Housing Community Development Infrastructure	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	3000	0	0.00%			
Infrastructure Development	Non-Homeless Special Needs Non-Housing Community Development Infrastructure	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0				

Infrastructure Development	Non-Homeless Special Needs Non-Housing Community Development Infrastructure	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	0	0				
Infrastructure Development	Non-Homeless Special Needs Non-Housing Community Development Infrastructure	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Facade treatment/business building rehabilitation	Business	0	0				

Infrastructure Development	Non-Homeless Special Needs Non-Housing Community Development Infrastructure	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Brownfield acres remediated	Acre	0	0				
Infrastructure Development	Non-Homeless Special Needs Non-Housing Community Development Infrastructure	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Rental units constructed	Household Housing Unit	0	0				

Infrastructure Development	Non-Homeless Special Needs Non-Housing Community Development Infrastructure	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Rental units rehabilitated	Household Housing Unit	0	0				
Infrastructure Development	Non-Homeless Special Needs Non-Housing Community Development Infrastructure	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Homeowner Housing Added	Household Housing Unit	0	0				

Infrastructure Development	Non-Homeless Special Needs Non-Housing Community Development Infrastructure	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Homeowner Housing Rehabilitated	Household Housing Unit	0	0				
Infrastructure Development	Non-Homeless Special Needs Non-Housing Community Development Infrastructure	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Direct Financial Assistance to Homebuyers	Households Assisted	0	0				

Infrastructure Development	Non-Homeless Special Needs Non-Housing Community Development Infrastructure	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	0	0				
Infrastructure Development	Non-Homeless Special Needs Non-Housing Community Development Infrastructure	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Homeless Person Overnight Shelter	Persons Assisted	0	0				

Infrastructure Development	Non-Homeless Special Needs Non-Housing Community Development Infrastructure	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	0	0				
Infrastructure Development	Non-Homeless Special Needs Non-Housing Community Development Infrastructure	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Homelessness Prevention	Persons Assisted	0	0				

Infrastructure Development	Non-Homeless Special Needs Non-Housing Community Development Infrastructure	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Jobs created/retained	Jobs	0	0				
Infrastructure Development	Non-Homeless Special Needs Non-Housing Community Development Infrastructure	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Businesses assisted	Businesses Assisted	0	0				

Infrastructure Development	Non-Homeless Special Needs Non-Housing Community Development Infrastructure	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Housing for Homeless added	Household Housing Unit	0	0				
Infrastructure Development	Non-Homeless Special Needs Non-Housing Community Development Infrastructure	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Housing for People with HIV/AIDS added	Household Housing Unit	0	0				

Infrastructure Development	Non-Homeless Special Needs Non-Housing Community Development Infrastructure	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	HIV/AIDS Housing Operations	Household Housing Unit	0	0				
Infrastructure Development	Non-Homeless Special Needs Non-Housing Community Development Infrastructure	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Buildings Demolished	Buildings	0	0				

Infrastructure Development	Non-Homeless Special Needs Non-Housing Community Development Infrastructure	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Housing Code Enforcement/Foreclosed Property Care	Household Housing Unit	0	0				
Infrastructure Development	Non-Homeless Special Needs Non-Housing Community Development Infrastructure	CDBG: \$ / Housing Trust Fund: \$ / Bed tax, CFA: \$ / Chautauqua County, Federal Government: \$ / New York State DEC: \$	Other	Other	0	0				

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

2017 was a successful program year in terms of addressing the highest priority activities identified in our strategic plan. The majority of CDBG

funds expended in 2017, nearly \$200,000, were used for two of the priority needs outlined in the strategic plan: infrastructure development and housing rehabilitation. In total, 12 residents were assisted with home rehabilitation and one major road improvement project was completed.

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

	CDBG
White	12
Black or African American	4
Asian	0
American Indian or American Native	0
Native Hawaiian or Other Pacific Islander	0
Total	16
Hispanic	4
Not Hispanic	12

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

All of the households that were assisted directly with CDBG funds qualified as low- or moderate-income. Dunkirk's population is majority white but increasingly diverse; CDBG assistance was well-distributed relative to the demographic profile of the city. Many of the emergency repairs done through CHRIC's program assisted elderly homeowners who were unable to or not in a strong enough financial position to take care of repairs themselves.

Additional households were assisted indirectly through projects like the improvements to Hoyt St. Accurately determining the demographic make-up of these households is unfortunately beyond our capacity.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	CDBG	448,163	353,407
HOME	HOME	0	0
HOPWA	HOPWA	0	0
ESG	ESG	0	0
Other	Other	3,044,620	0

Table 3 - Resources Made Available

Narrative

Although our FY 2017 award amount was \$448,163, the majority of the funds expended during the program year were from previous grant years. This occurred both because we had a fairly sizeable balance of pre-2017 funds left to spend and because 2017 funding was made available too late in the year to make substantial progress on 2017 activities. We did not receive any HOME, HOPWA, or ESG funding.

Other resources made available included grant funding from New York state for projects like our park improvements projects at Point Gratiot and Wright Park (which also included some CDBG funding), as well as funding for downtown improvements through Empire State Development's Smarth Growth grant funds. Those funds are being expended in 2018 and beyond.

Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
DUNKIRK	100	100	

Table 4 – Identify the geographic distribution and location of investments

Narrative

The location of projects completed and households assisted in 2017 was spread throughout the low- to moderate-income portions of the City, which tend to be the centrally located portions of the City. CDBG assistance occurred in every City ward.

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

We did our best to utilize CDBG to leverage additional resources for a number of projects, with some success. For example, \$85,000 of CDBG funding helped leverage an additional \$500,000+ in funding for Wright Park improvements. We will continue to look for opportunities to leverage additional resources with CDBG funds.

Publicly-owned land at Wright Park and Point Gratiot was utilized for improvements to these parks, as will be the case for future park improvement projects. These improvements will help address the desire for additional recreation options in our community.

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	0	0
Number of Non-Homeless households to be provided affordable housing units	5	4
Number of Special-Needs households to be provided affordable housing units	0	0
Total	5	4

Table 5 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	0	0
Number of households supported through The Production of New Units	0	0
Number of households supported through Rehab of Existing Units	9	12
Number of households supported through Acquisition of Existing Units	0	4
Total	9	16

Table 6 – Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

Our outcomes for the program year generally met or exceeded our one-year goals for housing assistance. For example, our one-year goal for the number of non-homeless to be provided affordable housing units was 5. We actually assisted 4 households in securing affordable housing units through CHRIC's closing cost and down payment assistance program. CDBG funds were able to assist 12 households with the rehabilitation of existing units (compared to a goal of 9) and 4 households with the acquisition of existing units (compared to a goal of 0).

We hope to continue making funding available to assist households with the variety of housing challenges faced in our community.

Discuss how these outcomes will impact future annual action plans.

These outcomes suggest that we may do well to set loftier goals for housing assistance in hopes of assisting a greater number of households. That being said, our goals will largely be driven by the types of housing projects included in our annual action plans as well as those from past program years that still maintain some funding.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	1	0
Low-income	6	0
Moderate-income	6	0
Total	13	0

Table 7 – Number of Households Served

Narrative Information

The three programs that directly assisted low- to moderate-income households, where information on income by family size is required to determine the eligibility of the activity, were:

- CHRIC's Closing Cost and Down Payment Assistance
- CHRIC's Emergency Home Repair
- COI's Owner-Occupied Housing Rehabilitation

The households served were fairly evenly split between low- and moderate-income households.

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The City continues to work with the Chautauqua County Homeless Coalition to work on a plan to affect homelessness. One of the key strategies is to address chronic homelessness and provide outreach. The Homeless Coalition is represented by agencies that specifically target the homeless and assist individuals with accessing mainstream mental health and chemical dependency services. Part of this outreach is education of both the service providers and the communities to assist in eradicating homelessness.

While local social service agencies are more likely to interact directly with homeless individuals, we at the City can provide valuable support and guidance by remaining informed of available resources and efforts.

Addressing the emergency shelter and transitional housing needs of homeless persons

The emergency shelter and transitional housing needs for homeless persons in our community are primarily handled by Chautauqua Opportunities, Inc. (COI), our local Continuum of Care coordinator. As resources will allow, we do our best to provide support to COI in their multitude of housing programs, including attending the Chautauqua County Homeless Coalition meetings.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

We will continue working with our local Continuum of Care to find ways to help low-income individuals and families avoid becoming homeless. We will also continue our work to improve the local economy and provide more safe, affordable housing to the community, both of which will help low-income individuals and families avoid becoming homeless.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals

and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

One of the ways we are working towards this goal is by working with Southern Tier Environments for Living, Inc. (STEL) on their Dunkirk Renovation and Ownership Program, which will create close to 50 new housing units in our community, a number of which will be targeted to homeless persons. Adding these new housing units and providing associated services will hopefully help homeless persons make the transition to permanent housing and independent living.

In general, one of the primary goals of our CDBG program is to provide more safe, affordable housing for our community. This goal is intended to benefit all low- to moderate-income residents, including those that are experiencing homelessness. In the upcoming program year, one of the ways we are addressing this goal is by funding a number of programs/project through local non-profits that will increase the supply of safe, affordable housing in Dunkirk.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

Our Consolidated Plan outreach process provided a good opportunity to meet with the Dunkirk Housing Authority (DHA) and discuss the needs of that organization and its tenants. Our consultation with the DHA brought to light a few primary needs:

- public housing tenants generally are in need of expanded economic opportunity
- the needs of public housing tenants are comparable to the housing needs of the population at large, especially the needs of other low-income Dunkirk residents
- the DHA itself, while acknowledging that additional funding would be beneficial, has most of its needs well-managed

Insofar as many of the efforts in the Planning and Development Department are aimed at expanding economic opportunity for our community, our department is always working to meet this primary need for DHA residents. We will continue to look for ways to provide assistance to the DHA where feasible, and to ensure that DHA residents are made aware of CDBG-funded programming that may be beneficial to them.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

The most effective way that we can encourage public housing residents to participate in homeownership are to provide expanded economic opportunities and to make them aware of any programs that can provide assistance in homeownership. We will continue to pursue both of these efforts.

Actions taken to provide assistance to troubled PHAs

The Dunkirk Housing Authority, our local Public Housing Authority, is not troubled.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

We are currently unaware of any public policies that serve as barriers to affordable housing. However, given the importance of affordable housing to our community, we will continue to monitor for any policies that do have the effect of creating barriers to affordable housing. If such policies are discovered, we will attempt to make any necessary changes to ameliorate them.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

The largest obstacle to meeting underserved needs in our community is a lack of funding. We continue to diligently look for additional grant opportunities, especially those that will allow us to meet underserved needs, of which there are many in our community. For instance, we will seek out additional future funding for CHRIC's Roof Repair Program through New York State's Affordable Housing Corporation. We will also look for opportunities to utilize CDBG funding to leverage additional funding.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

We will continue working with local agencies, including Chautauqua Home Rehabilitation and Improvement Corps (CHRIC) and the Chautauqua County Department of Health and Human Services, that aim to reduce lead-based paint hazards in our community. Where possible, we will also seek out grant opportunities to address lead-based paint hazards.

That being said, we feel that given the advanced age and poor condition of much of our community's housing stock, addressing lead-based paint hazards more explicitly should be a priority for our department and our CDBG program.

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

Much of the work undertaken in the Planning and Development Department are intended to reduce the number of poverty-level families in our community. Amongst the actions we have taken or are currently undertaking include:

- funding programs through CDBG that create more housing security for low- to moderate-income households
- working to create more economic opportunities in our community by supporting local businesses and by seeking out opportunities for new businesses
- seeking out additional grant funding to provide economic opportunities in our community

Additional economic development, along with safe/affordable housing, is one of the primary needs in our community. One of the Planning and Development Department's primary goals is to foster this economic development, which will help reduce the number of poverty-level families in Dunkirk.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

We have undertaken a number of actions in the past year to help develop institutional structure, including:

- creating checklists to ensure proper steps are taken with CDBG procedures
- fostering better relationships with our CDBG subrecipients
- continuing education of the CDBG program for staff, taking advantage of learning resources provided by HUD
- ongoing creation of systems and internal structure to guide the City's CDBG program in the future

We hope to maintain these efforts and pursue others that can help us create greater sustainability for our CDBG program.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

We have undertaken a number of actions in the past year to enhance our coordination with local organizations, including:

- more regular email updates on related CDBG matters
- more regular telephone calls for check-ins and information
- better planning of the CDBG application process to ensure applications better match community needs
- attending meetings, roundtables or other events where we can communicate with local agencies

In a small community like Dunkirk with a smaller Planning and Development staff, coordinating effectively with local agencies is essential to a successful CDBG program.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

We are not aware of any impediments to fair housing choice in our community.

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

The City of Dunkirk will strive to meet all CDBG requirements regarding activity monitoring. Much of this work will involve learning from past mistakes made in our administration of the CDBG program, which we are still working to correct.

Measures to ensure compliance of activities with CDBG requirements will include:

- Participating in available webinars, conferences and classes offered by HUD
- Regular review of printed CDBG guides
- Regular communication with HUD staff
- Regular communication with subrecipients, including the collection of progress reports
- Monitoring visits to subrecipients

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

As with all of the CDBG documents we prepare, we take care to follow the public notice guidelines set forth in our Citizen Participation Plan. For our 2017 CAPER, citizens were provided with a seven day notice of the availability of the draft plan through a legal notice in the paper, a notice on the City's website, and an email to interested organizations/individuals. A 15-day public comment period was provided with the availability of the draft plan, and a public hearing scheduled for June 7, 2018 after the comment period closed.

We value the comments of citizens on our CDBG program, and will continue to provide reasonable notice and an opportunity for citizen to comment on performance reports and other CDBG documents.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives

and indications of how the jurisdiction would change its programs as a result of its experiences.

At this point, we do not propose any changes to the objectives of our CDBG program.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

At this point, we do not propose any changes to the objectives of our CDBG program.

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