

City of Dunkirk

Downtown Revitalization Initiative



September 15, 2021

The City of Dunkirk
Honorable Wilfred Rosas, Mayor

The City of Dunkirk would like to thank Chautauqua County, the State of New York, and all of its partners who have invested in Downtown Dunkirk.



**Downtown
Revitalization
Initiative**





CITY OF DUNKIRK

Office of the Mayor
City Hall, Dunkirk, New York 14048
www.cityofdunkirk.com

WILFRED ROSAS
Mayor
716-366-9882
Fax 716-366-2049

September 15, 2021

Amanda Mays
Regional Director
Empire State Development Corporation
95 Perry Street, Suite 500
Buffalo, New York 14203

Dear Ms. Mays:

I am pleased to submit the City of Dunkirk's 2021 Downtown Revitalization Initiative application. As a result of years of planning, collaboration, and public and private investment, the City of Dunkirk is now poised to become a cultural, recreational, and economic hub for the Northern Chautauqua region.

The State's \$2.5 million Smart Growth award in 2017, which funded critical improvements to the Dunkirk Pier and Central Avenue, which form the heart of the City's targeted DRI development area; the ongoing redevelopment efforts through the Northern Chautauqua Local Waterfront Revitalization Program and the Brownfield Opportunity Area program; the implementation of the City's Complete Streets plan; significant investment by Southern Tier Environments for Living (STEL) and private developers in affordable and market rate housing; and investment by such private companies as Nestle Purina, Wells Food Corporation, and Athenex in growing their operations and workforces, have set the stage for further transformative investment in the City through the Downtown Revitalization Initiative.

Working with our partners in the public and private sector, the City of Dunkirk has identified a mix of private, public, and community-based projects that will build on prior planning and investments to create a vibrant downtown core that is livable, accessible, equitable, and sustainable. The projects described in the City's application will not only enhance Dunkirk as a place to live, work and play, but will raise the City's profile as a regional asset and destination.

The City of Dunkirk has a proven track record of thoughtful and collaborative economic and community development. The City's 2021 Downtown Revitalization Initiative is the critical next step in capitalizing on prior and ongoing investments to help our "Little City on the Lake" reach its full potential.

As always, thank you for your support.

Sincerely,

Wilfred Rosas
Mayor

Downtown Dunkirk

2021 Downtown Revitalization Initiative



Basic Information

REDC Region:	Western New York
Municipality:	City of Dunkirk
Downtown Name:	Downtown Dunkirk
County:	Chautauqua
Applicant Contact:	Jill Meaux, Director of Planning & Development jmeaux@cityofdunkirk.com, wrosas@cityofdunkirk.com

The Vision for The Little City on the Lake

"By attracting new development, improving public spaces, and investing in community and cultural assets, Dunkirk will strive to create a thriving, vibrant, livable Downtown for all. This historic urban waterfront community is poised to become a cultural, recreational, and economic hub for the Northern Chautauqua region."

Ready for Revitalization

Downtown Revitalization Initiative Justification



Dunkirk is the “Little City on the Lake”, a community with rich history and diverse culture built along the shores of Lake Erie. Dunkirk Harbor and the Lake Erie shoreline give residents of and visitors to Downtown Dunkirk some of the most unique opportunities to access and enjoy the Great Lakes in all of Western New York.

Central Avenue, the heart of Dunkirk’s historic business district, connects directly to the Dunkirk Pier. This walkable nexus point provides the opportunity to connect waterfront recreation and events to downtown shopping, dining, and living.

With the Harbor and Central Avenue as major anchor assets, Downtown Dunkirk is primed for redevelopment. Vacant lots, former industrial sites, and underutilized buildings offer opportunities for new development within Downtown. With major public projects and new private investment happening within the City and surrounding communities, Downtown Dunkirk is positioned to be a destination downtown in northern Chautauqua County.

Substantial new business and job growth in the region, including at employers such as Athenex and Wells Foods, is bringing an influx of employees and corporate visitors looking for places to live, dine, stay, and be entertained. A vibrant urban community with unique waterfront amenities will help these companies attract and retain talent and allow the region to compete nationally for future business opportunities.

New York State, Chautauqua County, and others have seen the potential in Dunkirk and in recent years have made significant investments to plan for and begin to implement Dunkirk’s future development. The State’s \$2.5 million Smart

Growth award in 2017 made critical investments in the Dunkirk Pier and Central Avenue, emphasizing the importance of these assets to the region. The Northern Chautauqua Local Waterfront Revitalization Program and Dunkirk Brownfield Opportunity Area program are on-going and State-supported planning efforts intended to align the City of Dunkirk’s goals and future vision with development opportunities. And the Lake Shore Drive Complete Streets project will soon open up Dunkirk’s waterfront and make Dunkirk Harbor and all the waterfront amenities safely accessible for all city residents.

The City of Dunkirk is hopeful to receive the full **\$20 million DRI award**. This additional funding will make critical projects like – the **Hispanic Heritage Marketplace, Dunkirk Waterfront Recreation & Events Center, and JCC Downtown Campus and Workforce Development Center** – a reality, and will have a transformative impact on Downtown Dunkirk and the Northern Chautauqua region.

Dunkirk’s Downtown Revitalization Initiative represents an opportunity to bring substantial investment and catalyze these impactful projects in Downtown Dunkirk at an opportune moment in time. As outlined in this proposal, Dunkirk envisions a mix of private, public, and community-based projects focused on making Downtown Dunkirk more livable, accessible, equitable, and sustainable. The goal of these projects is not just to enhance the City of Dunkirk’s economic vibrancy, but to improve the lives of all her residents by emphasizing affordable workforce housing, family-friendly amenities, access to recreation opportunities, and walkable places to live, work, and play.

IF YOU HAVE 24 HOURS...

A full day in Dunkirk takes a little more planning, but it's definitely worth the extra effort.

For starters, you'll need a place to stay. The **Clarion Hotel Marina & Conference Center** offers accommodations on the lake, or you can opt for the likes of **Edwards Waterhouse Inn**, an elegant bed and breakfast in a restored nineteenth-century Queen Anne Victorian mansion just a few miles from the harbor.

Having a room nearby will afford you the opportunity to take full advantage of Dunkirk's nightlife. Hopefully, you'll be in town for one of the city's waterfront festivals or the **Music on the Pier** outdoor concert series, which is held every Thursday evening in the summer. If classical music, independent cinema and live theater are more your speed, be sure to check out the schedule at the nearby **Fredonia Opera House**, an acclaimed, year-round performing arts center. In either case, consider a nightcap before heading back to your hotel. **Ellicottville Brewing Company's** Fredonia outpost is a fine choice for craft beer, or head to the harbor for a stiff one at **Spike Dailey's** inside the Dunkirk Boardwalk Market. If time and weather are on your side, you'll get there in time to catch a gorgeous sunset over Lake Erie! The next morning, stop in for breakfast at **Jenna's 4th Street Café**, a homey, no-frills diner known for its overstuffed omelettes, fluffy pancakes, griddle-kissed breakfast burritos and cheesy loaded hash browns. The place does get crowded with locals on the weekends, but that is just all the more reason to go.

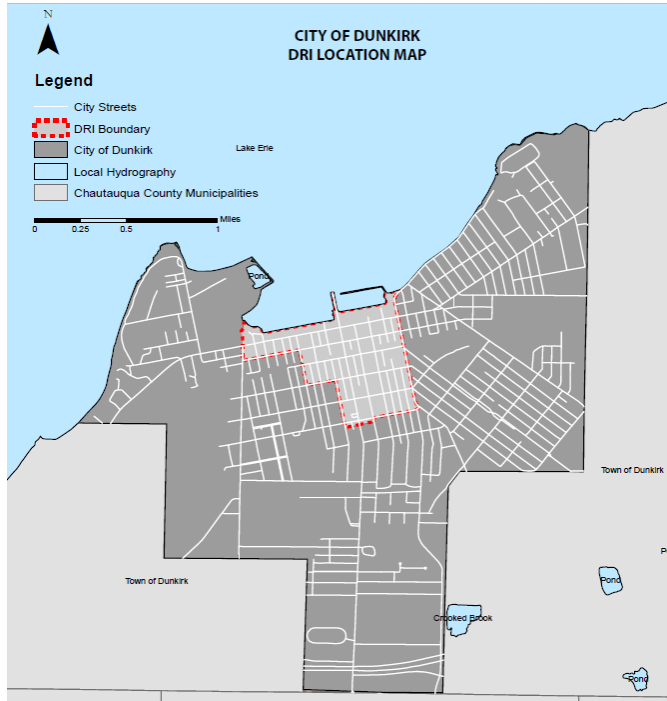


SPEND A DAY IN DUNKIRK, NEW YORK



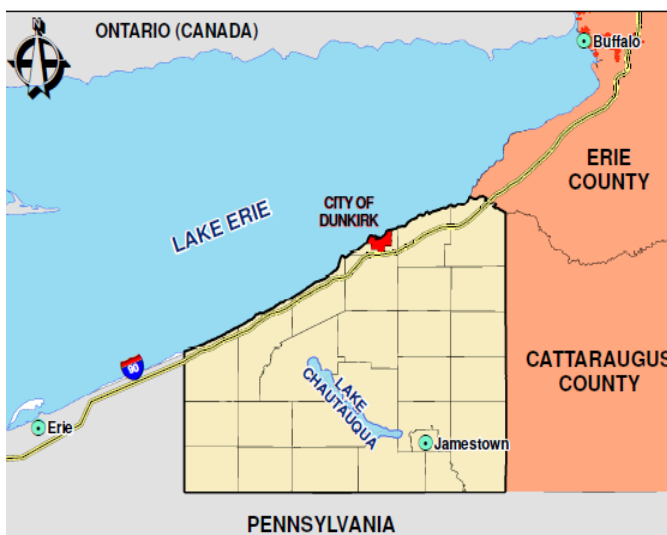
The Little City on the Lake

Boundary and Region



The City of Dunkirk's Downtown Revitalization Initiative is centered on the Dunkirk Harbor and Central Avenue corridor, extending east and west to include neighboring residential communities and additional development sites.

Memorial Park, Dunkirk Harbor, the Dunkirk Pier, Brooks Memorial Hospital, Washington Park, and the Central Avenue corridor are all significant features and focal points within the DRI. The area is also bisected by an active rail line, presenting both connectivity challenges as well as unique opportunities for public art, wayfinding and branding, and civic pride along overpasses and bridges throughout downtown.



Chautauqua County is becoming a premier destination in Upstate New York. Beautiful Chautauqua Lake, historic villages, Peek n' Peak Resort, the National Comedy Center, the Chautauqua Institute, and so many other first-class amenities are driving new visitors to the County every day. Dunkirk is positioned to be the northern anchor of this burgeoning tourist destination and features an amenity very few communities enjoy: abundant access to the Great Lakes. Dunkirk's Great Lakes presence, from beaches to boating, give residents and visitors some of the most unique and picturesque recreation opportunities in Western New York.

Capturing the Momentum

Past Investment and Future Potential



Past Investment

The Dunkirk area has benefited from over \$70 million of investment in the past decade. A mix of public and private funds, highlighted by the 2017 Smart Growth Community Fund award, has attracted developers and new industries to the Northern Chautauqua region. Significant investments in the Lake front, such as the Dunkirk Pier and Point Gratiot Park, are giving city residents and regional visitors new and improved access to the area's abundant waterfront. Coupled with new housing and community investment such as Southern Tier Environments for Living recent \$16 million new housing program, improvements to Wright Park, and the recently renovated Coburn Block on Central Avenue, Dunkirk is positioning itself to attract new companies, welcome new residents and visitors, and capitalize on the growth throughout the region.



Dunkirk's Boardwalk Market, Chadwick Bay Lofts, and the SUNY Fredonia Technology Incubator were significant investments that started Dunkirk on the path to economic revitalization.

Past Investment			
Within Downtown Dunkirk			
Project	Public/Private	Year Completed	Project Cost
Boardwalk Market	Public	2008	\$1,000,000
Chadwick Bay Lofts	Public/Private	2008	\$1,700,000
Fredonia Technology Incubator	Public	2009	\$4,700,000
NY Main Street - Coburn Block	Public/Private	2012	\$700,000
Chadwick Bay Marina and Pier	Private	2017	\$1,010,000
Pier and Harbor Improvements	Public	2021	\$1,860,000
Central Connections	Public	2021	\$640,000
STEL Home Renovation	Private	2021	\$16,000,000
Acacia Network Behavioral Health	Private	2021	\$1,000,000
Downtown Total			\$28,610,000
Outside of Downtown Dunkirk			
Project	Public/Private	Year Completed	Project Cost
ESD Seawall Replacement	Public	2015	\$4,400,000
Point Gratiot Park Improvements	Public	2018	\$500,000
Wright Park Improvements	Public	2018	\$700,000
P-Tech Academy	Public	2018	\$8,300,000
Point Gratiot Park Green Infrastructure	Public	2019	\$169,000
Nestle Purina	Private	2021	\$19,000,000
Specialty Steel Expansion	Private	2021	\$10,100,000
Outside Downtown Total			\$43,169,000
Total Investment			\$71,779,000

Future Potential

Major private investments by companies such as Athenex, Wells Foods Corporation, and Nestle Purina are bringing a large and diverse set of new jobs to the region. These three companies alone represent \$334 million in new investment and well over 600 new jobs to the area. These new employees will be looking for attractive and unique places to live, shop, eat, and be entertained. They will also need on-going training and development as the region continues to attract new and diverse industries. Featuring new workforce housing, a premier recreation center, cultural tourism, and abundant waterfront enhancements, the transformative DRI projects envisioned within meet these needs and will be critical to the City of Dunkirk's ability to leverage and capitalize off these massive investments and foster economic prosperity throughout the city.

Future Investment			
Within Downtown Dunkirk			
Project	Public/Private	Expected Completion	Project Cost
Lakeshore Drive Mixed Use	Private/Public	2022	\$2,600,000
Lake Shore Drive Complete Streets	Public	2022	\$1,800,000
Steelbound Brewing	Private	2021	\$600,000
Chautauqua Center Comprehensive Health	Private	2021	\$4,000,000
Northern Chautauqua Water District	Public	on-going	\$11,750,000
Downtown Total			\$20,750,000
Outside of Downtown Dunkirk			
Project	Public/Private	Expected Completion	Project Cost
Athenex	Private	2021	\$225,000,000
Cold Storage Warehouse	Private	2022	\$16,000,000
Agricultural Transport	Private	2021	\$2,000,000
Wells Foods Expansion	Private	2022	\$90,000,000
Wright Park Phase 2	Public	2021	\$400,000
Outside Downtown Total			\$333,400,000
Total Investment			\$354,150,000

Leveraging Smart Growth

In 2017 the City of Dunkirk was awarded \$2.5 million from the Smart Growth Community Fund to make impactful public investments in downtown. The City has advanced and completed three Smart Growth projects – Dunkirk Pier Improvements, Central Connection Project, and 64 on the Pier.



The Smart Growth investment has transformed the Dunkirk Pier into a waterfront attraction unique to the entire region. Today the Pier hosts popular events and has fostered four new businesses. At the foot of Central Avenue, the Pier has become the destination for locals and visitors looking to enjoy the Lake Erie shoreline.

The Pier Improvements Project has transformed a once solely vehicle accessible pier into a pedestrian-friendly destination, with 50 percent of the Pier dedicated to green space. The Pier now offers more outdoor activities and recreation amenities, increased seating, and improved connections between the Pier and waterfront trail system. It also provides increased amenities for fishing and boating including additional seating, new boat tie-up railings, new lighting, and new safety ladders.

The private development 64 on the Pier, completed in spring 2020 at the entrance of the Pier, has created a new destination to enjoy drinks and snacks while experiencing the picturesque views of Lake Erie. The investment at 64 on the Pier has also spurred additional new business growth on Dunkirk's pier including Julie's Fish Market, Captain Ale, and A&R Ice Cream.



The Central Connection Project included a branding and marketing effort geared towards linking the Dunkirk Pier, Downtown Dunkirk, and the Village of Fredonia through better utilization and recognition of Central Avenue. The City implemented new crosswalks, signage, and banners along the corridor and is looking to expand upon this marketing within the DRI project.



Battery Point Villas

Battery Point Villas
A Chadwick Bay living Community

Private country living, with all the conveniences of a neighborhood within the city limits. Dunkirk, New York

Phase I: Two bedrooms / two bathroom apartments. Phase II: Patio homes. Phase III: Single family Lakefront homes.

The Battery Point Villas apartment development along Lake Shore Drive East is anticipated to be completed in 2022. Located on 31 acres overlooking Chadwick Bay and Lake Erie, the new 96-unit apartment complex, with 32 units being built in phase one, will be constructed across the street from the 409,000-square-foot Athenex biopharmaceutical production facility.

Wells Foods Corporation



Wells Foods Corporation is an ice cream production company in the City of Dunkirk. The company is in the midst of a \$90 million facility improvement which will create over 100 new good paying jobs in Dunkirk. The facility includes both production and cold storage space for their products, yet increasing demand calls for expanded production capacity. To address this need, Wells Foods worked with developers to also build a \$16 million-dollar cold storage warehouse within the city. This frees up critical space at the Wells facility to allow the company to invest in greater production lines and the creation of more jobs in the City of Dunkirk.

Partners in Innovation

Recent and Impending Job Growth



Corporate Investment and Workforce Development

Major corporate investments have resulted in over 400 new jobs and local employers are poised to bring another 400 to the region. Dunkirk, as the nearest urban downtown and featuring unique waterfront amenities, is best positioned to meet the needs of the new employees and is eager to invest in new housing and public amenities. The City is also fortunate to have local partners committed to workforce training including Jamestown Community College through the proposed Workforce Development Center on Central Avenue and SUNY Fredonia through the Fredonia Technology Incubator.

As noted in the numerous letters of support attached, the companies that drive Dunkirk's local economy are committed to investing in this region, and the City's workforce partners are engaged in new efforts to expand and improve the quality of workforce training in the area. This infrastructure will be critical to attracting new companies and retaining the major manufacturers who call Dunkirk home. Investing in workforce training infrastructure will also offer Dunkirk residents the training and skills needed to fill as many of these new positions as possible and capture a significant portion of these exciting new investments.

Dunkirk Area Workforce		
Employer	Type	Employees
Fredonia State University	Education	900
Wells Foods	Manufacturing	700
Nestle Purina	Manufacturing	500
Dunkirk City School District	Education	450
Refresco	Manufacturing	400
Walmart	Retail	315
D&F Plaza	Retail	300
Dunkirk Specialty Steel	Manufacturing	285
ECR International	Manufacturing	225
City of Dunkirk	Government	165
Tops Markets	Retail	150
Chautauqua Opportunities North County	Human Services	150
The Resource Center	Human Services	100
Special Metals	Manufacturing	100
Inx International	Manufacturing	100
Jamestown Community College	Education	100
Chautauqua County Offices	Government	75
Agricultural Transport	Shipping	50
Clarion Hotel	Lodging	50

Athenex

The new Athenex manufacturing facility will open in late 2021 and will create 450 jobs with a variety of skill levels and salaries. This state-of-the-art biotech facility will manufacture advanced pharmaceuticals in a specialized, controlled environment for sale and distribution around the world. The facility completed construction and is scaling up research and development. The company has partnered with workforce development officials, Jamestown Community College and SUNY Fredonia on training for prospective employees.



To date the company has already hired a third of its workforce and is not only creating good paying jobs but is also diversifying the area's job market by offering jobs with different salaries and entry levels, from advanced medical and technical positions to manufacturing, warehousing, and logistics. The 409,000 square foot facility is expected to have all jobs in place within three to five years. Although the Athenex facility is located just outside the City, Dunkirk is the nearest downtown and is well positioned to capture the influx of employees and corporate activity.

Nestle Purina

In 2021, Nestle Purina completed a \$19 million expansion of their Dunkirk production facility. The pet food and products manufacturer has been located in Dunkirk since 1972 and has steadily grown to one of the area's largest employers. The 2021 expansion added 104 positions to the facility, bringing the total employment at Dunkirk Nestle Purina to over 500 employees.



Nestle Purina has been a staple employer in Dunkirk for fifty years. The recent facility expansion and growth at the company now makes Nestle Purina the second largest employer in the Dunkirk area.

Jamestown Community College

Since 1990, Jamestown Community College (JCC) has served Northern Chautauqua County through its North County Campus. To better meet the needs of the community, JCC intends to relocate its more than 22,000 square foot campus to Downtown Dunkirk.

In 2010 a 4-story iconic building in the heart of Downtown Dunkirk, the former Masonic Temple, was destroyed by fire and left a large vacant site on Central Avenue. Infilling this block of Central Avenue with an impactful project is a major priority for Dunkirk's downtown revitalization. Seeing this as a new opportunity to reinvent Downtown, the City is working with JCC to build a new Jamestown Community College North Campus and Workforce Development Center adjacent to the current Graf Building, which houses the Chautauqua County North County offices. This JCC campus, sited just two blocks from the SUNY Fredonia Technology Incubator, would begin to form an Innovation District on Central Avenue by creating 22,000 new square feet of academic, technical, and workforce training and development space.

JCC's current North Campus is located on Route 60 in the Town of Dunkirk in an area that is not easily accessible to students without transportation, creating a barrier to growing enrollment. JCC would like to increase North County enrollment as well as better serve the needs of the community in Dunkirk. This new walkable, accessible downtown location will provide a boost to Central Avenue businesses and allow JCC to provide education and workforce training to a community in need. See the attached letter of support and commitment from JCC President Daniel DeMarte in Appendix A.



The JCC Downtown Campus and Workforce Development Center will change the face of Central Avenue in the heart of Downtown Dunkirk and allow Dunkirk to better serve its residents and business community through a wealth of workforce training, development, and education programs.

Your Map & Guide to the Little City on the Lake

Welcome to the City of Dunkirk. Whether you're here for the world-class fishing, to visit a loved one at college, or just passing through on your way to wine country, we have ideas to make the most of your stay. From great food and shopping to cultural amenities and unforgettable sunsets, this Little City on the Lake has something for everyone!

IF YOU HAVE TWO HOURS...

When your time in Dunkirk is limited, you'd be remiss not to spend it at the waterfront. During the summer months, you can't go wrong browsing the unique gifts and goods for sale at **Dunkirk Boardwalk Market**. Located at Dunkirk City Pier, this quaint, New England-style retail center features a 160-foot covered boardwalk for an open-air stroll-and-shop experience with outstanding views of the lake. In addition to stores and boutiques, the Dunkirk Boardwalk Market offers opportunities to grab a quick bite or a refreshing drink. Why not treat yourself to some ice cream? **Cosmic Cow**, one of the market tenants, serves up dozens of delicious hand-picked flavors, all made locally. Grab a cone and an Adirondack chair, and enjoy the pretty waterfront vista.

IF YOU HAVE FOUR HOURS...

An extended visit leaves time for a meal. One of the best to be had in town is at **Taqueria Mexicana**, a small, fast-casual taco joint that doesn't skimp on flavor. In addition to its namesake dish, guests can choose from homemade tamales, spicy pork enchiladas, chorizo-topped chilaquiles and more authentic Mexican dishes. Eat in at one of the restaurant's limited tables or take it to go and enjoy your food by the water at **Memorial Park**. For those of you prefer to your meal with a cold one, opt for Rookie's on the Lake. This pier-adjacent sports bar serves pub food favorites in a casual setting and hosts daily happy hour from 3 to 7 p.m.

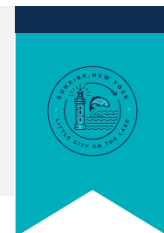
IF YOU HAVE EIGHT HOURS...

You'll have time to soak in some culture! **The Dunkirk Historical Museum**, situated along beautiful Washington Park, tells the story of Dunkirk through material culture. It is home to artwork, photographs, sculpture, and historical objects that you can view on exhibit. Just be sure to call in advance; the museum is sometimes closed to the public. Kids in tow? Keep them entertained with a visit to the **Dunkirk Public Library**. If you're not a resident, you won't be able to check out materials, but don't let that stop you from enjoying the resources on offer. A few times a week, the library holds children's storytime followed by a hands-on arts-and-crafts activity. If that fails to keep the little ones happy, try letting them run out their pent-up energy at a local greenspace. **Wright Park** near the waterfront recently underwent a major facelift and now features a host of amenities the whole family will love, including new bathrooms, improved parking, a rain garden, basketball and pickleball courts, a splash pad to beat the summer heat, and ice skating in the winter.



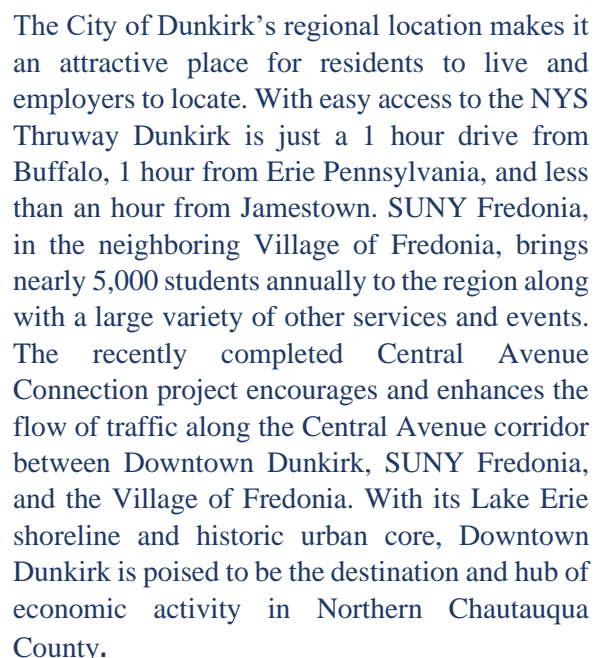
The Central Connection project, supported by the 2017 Smart Growth award, encourages visitors to enjoy all the amenities found in Downtown Dunkirk and the village of Fredonia. This sample brochure is an example of the branding and marketing effort that Dunkirk hopes to expand on and implement through the DRI.

Quality of Life



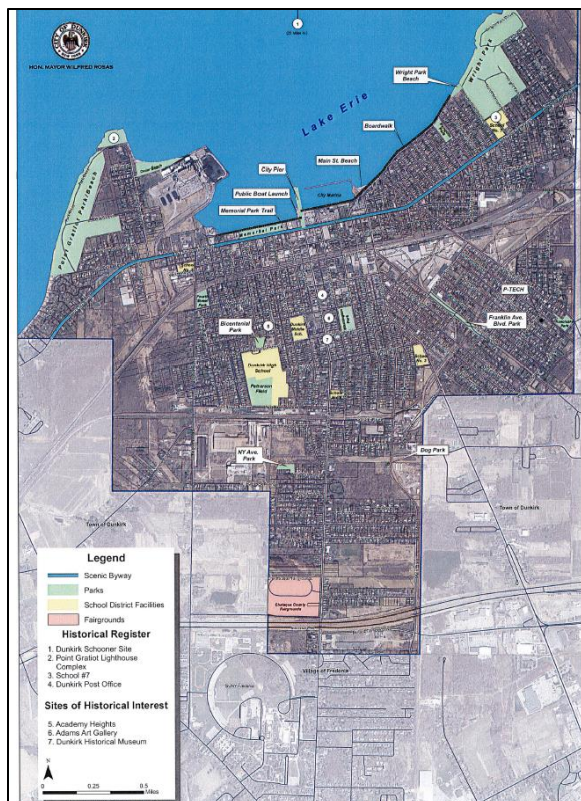
Downtown Dunkirk features a number of unique amenities that make it an attractive place to live and visit; rich history, diverse culture, abundant waterfront access, parks and trails, historic building stock, and a close-knit community. By making the proposed DRI investments in affordable housing, walkability, recreation, community, education, and infrastructure, Dunkirk will leverage its existing assets to become a more livable, equitable, and sustainable small city.

Dunkirk is defined by its abundant Lake Erie shoreline and the City is ready to capitalize on its development potential. Memorial Park, Demetri's on the Lake, Clarion Hotel, future Steelbound Brewery, Holiday Harbor marina, and the newly improved Dunkirk Pier form a combination of public and private amenities that bring residents and visitors to Dunkirk's waterfront. And many of the proposed DRI investments such as a community recreation center, new brewery/beer garden venue, shoreline trail upgrades, and a critical breakwater enhancement, are focused on providing new and diverse ways for people to access Dunkirk Harbor. The City believes the waterfront is an amenity for all to enjoy and hopes the DRI investments will expand the opportunities for waterfront access.



Parks and Trails

The City of Dunkirk has eight municipal parks including Point Gratiot and Wright Park, the two most popular City Parks along beautiful Lake Erie. These parks provide residents and visitors with a variety of recreation uses including picnicking, sightseeing, and swimming. Within the DRI there are two parks: Memorial Park and Washington Park. Memorial Park is located along Lake Erie and includes a vast green space, veteran's memorial, waterfront trail, and benches for enjoying views of Lake Erie. This park's trail connects to Dunkirk's Pier and waterfront trail and are enjoyed by many walkers, bikers, and runners. The Park is in constant use in the summer for many of Dunkirk's festivals and events. To build on the improvements to Dunkirk's Pier, Memorial Park is listed as a priority project in the DRI to improve on the Park's trail connection, build a permanent concert venue for festivals and events, and better enhance the parks current amenities. This project will increase recreational tourism and transform Dunkirk's waterfront as a destination place for festivals and events.

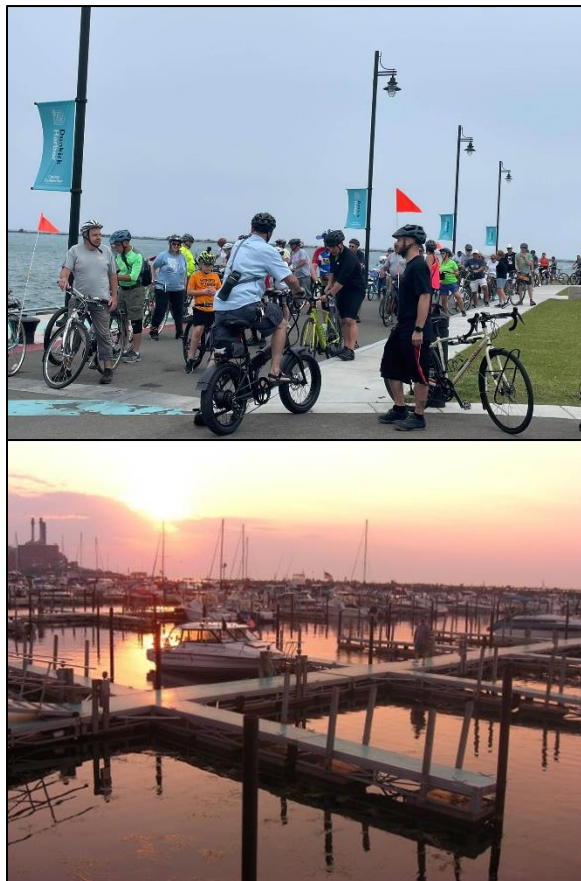


Diverse Population

Dunkirk's cultural diversity is one of its major defining characteristics. This diversity can be seen in the different cultural amenities in and around the DRI area that cater to a variety of cultural backgrounds, including churches, social clubs, restaurants, shops, and other businesses. Dunkirk's diversity, especially our growing Hispanic community, can also be seen in demographic data. According to the 2019 American Community Survey, an estimated 31% of Dunkirk's population identifies as Hispanic or Latino and in 2019 the Hispanic enrollment in the Dunkirk City School District was 55%. To celebrate and better engage with this community, the Dunkirk DRI proposes establishing a Heritage Marketplace within Downtown. This multi-purpose amenity will feature food vendors, specialty retailers, art and cultural celebrations, event spaces, and community services. The project will inject vibrancy into Downtown Dunkirk and attract new and repeat visitors to the area.

Outdoor Recreation

As a small city within a rural County, Dunkirk is supported by a variety of active and passive outdoor recreation options within the area. Within the City, Point Gratiot Park offers beach access, trails, and park pavilions, Wright Park offers more beach access along with a splash pad and skate park, and Memorial Park and the Dunkirk harbor are home to festivals and events as well as a boat launch and boat docks. Just outside the City visitors can enjoy birding and fishing at Canadaway Creek Nature Sanctuary or camping at Lake Erie State Park. And Allegany State Park and Chautauqua Lake, two regional attractions with a wide variety of recreation opportunities, are just within a short drive.



Quality Housing

Downtown Dunkirk has an older housing stock and has a need for a variety of housing options including market rate rentals, senior housing with varied price ranges, and affordable new housing. The City has experienced investments in new housing within Downtown including the upscale Chadwick Bay Lofts, Lincoln Arms Apartments, and Dunkirk Housing Authority apartment buildings which provide housing assistance to low-income families and seniors. The recent construction of STEL's Dunkirk Renovation & Ownership Program (DRO) was a \$16 million affordable and mixed income housing project developed for people with special needs. This project is located on scattered sites along Main Street within Downtown.

Community Driven

Local Policies and Public Support



Supportive Local Policies

The City of Dunkirk recognizes the importance of policy driven planning for improving the quality of life in a community. The City has completed or is in the process of updating many of the past planning efforts, as well as implementing recently adopted policies, such as:

Complete Streets

In 2014, with assistance from Revitalize Dunkirk and the Chautauqua County Health Network, Dunkirk adopted a “Complete Streets” policy. This law requires that Complete Streets design be applied to all future City public works projects and plans to make the public right-of-way safer, more accessible, and more accommodating to City residents for all means of transportation.

Design Guidelines

Chautauqua County developed a guidebook for community planning and design throughout the County in 2009. While primarily focused on rural and small communities throughout the County, the City of Dunkirk has incorporated and embraced the guidebook’s design principles for downtown and urban areas into its currently downtown redevelopment plans.



Northern Chautauqua County Local Waterfront Revitalization Program

The City of Dunkirk is one of ten municipalities taking part in the Northern Chautauqua County Local Waterfront Revitalization Program. The final Local Waterfront Revitalization Plan will help preserve, restore, and celebrate the resources on the Lake Erie shoreline including its water quality, natural environment, and communities.



Brownfield Opportunity Area Program

Completed in 2018, the City of Dunkirk’s Step II Brownfield Opportunity Area plan served to identify potential sites for clean-up and redevelopment and to guide future land use with a goal of reinvigorating the city and sparking economic revitalization. In 2021, the City began Step III of the Brownfield Opportunity Area program with a goal of marketing specific high-priority sites and initiating redevelopment projects.

Public Support

The City of Dunkirk strives to achieve a participatory public planning and engagement process and, in coordination with New York State and many local partners, has focused this energy and planning attention on devising a downtown and waterfront redevelopment strategy.

Through the Brownfield Opportunity Area and Comprehensive Plan processes over the past five years the City has conducted a variety of community workshops, interviews, stakeholder roundtables, and presentations in order to obtain a vision for downtown revitalization and list of downtown projects that were ready to be implemented if funding were to be secured. The robust community engagement process brought together residents, government officials at the local, state, and federal levels, community groups and organizations, brownfield property owners, and outside developers, to obtain a diverse group of ideas for redevelopment strategies.

Recommendations and projects that came from this participatory process indicated the need for investment in both public and private developments to create the type of downtown that is a “cool and exciting” place to live, work, and play.



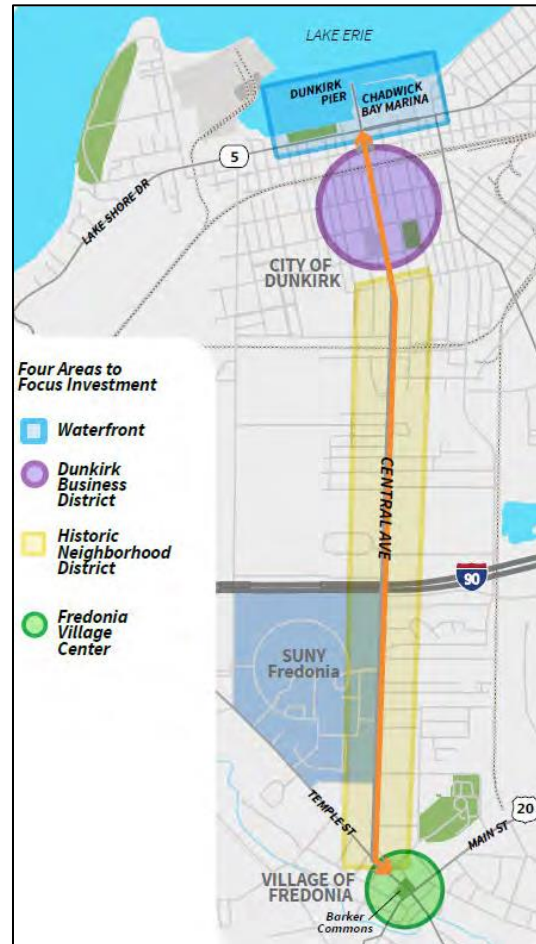
Developers Forum and Project Identification

In preparation for the Downtown Revitalization Initiative the City hosted a ‘Developer’s Forum’ to understand private sector needs and priorities. Industry leaders, property owners, and other stakeholders from the private sector were presented with the recommendations from the BOA and Comprehensive Plan and asked to help take the next step of creating an implementation plan with clearly defined projects that could be included in the City’s Downtown Revitalization Initiative.

Over thirty individuals either attended in person or through Zoom and the forum helped to identify priorities ranging from the development of more affordable workforce housing, improving vocational and higher education opportunities for high school graduates within the City limits, improving the workforce development infrastructure within Dunkirk, and creating new recreational opportunities in the downtown and along the waterfront. A number of the projects in featured in the DRI began to be fleshed out in the Developer’s Forum and the attached letters of support from area employers and developers reflect the engagement and ‘buy-in’ from Dunkirk’s industrial and commercial community.

Central Connections

With assistance from the 2017 Smart Growth Fund award, the City of Dunkirk partnered with the village of Fredonia to establish the Central Connection project. Central Avenue is not only the commercial spine of Downtown Dunkirk, but it plays a critical regional role. Starting on the Lake Shore at the Dunkirk Pier, Central Avenue continues through the City as a historic commercial corridor, connecting to Brooks Memorial Hospital, then continuing south through the City and directly to SUNY Fredonia, finally culminating in the center of the village of Fredonia. This connection between the City, the Village, and SUNY Fredonia, has the potential to move students, residents, and visitors between two growing communities and become an important regional corridor. The City of Dunkirk hopes to improve upon this connection through the Downtown Revitalization Initiative process.



Downtown Dunkirk


Transformational Opportunities and Readiness

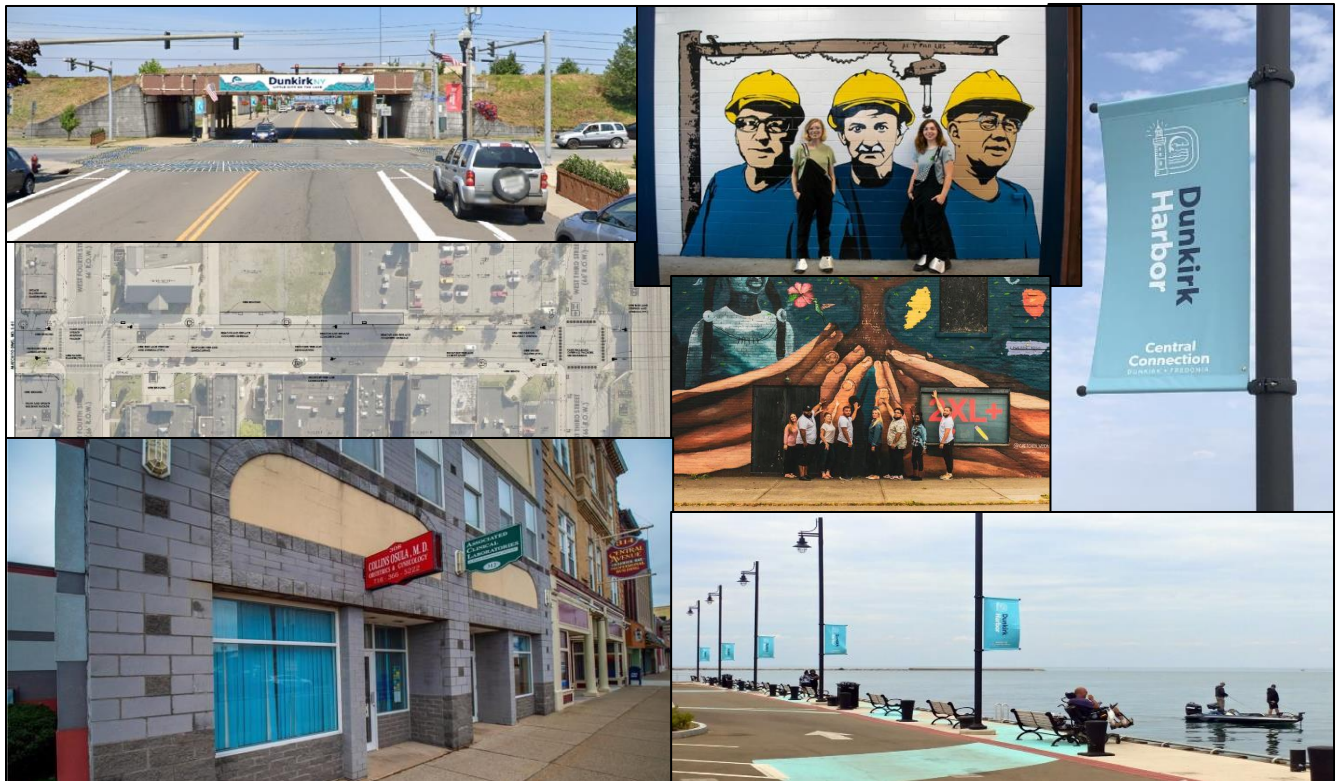


Downtown Revitalization Initiative Projects

The City of Dunkirk envisions sixteen catalytic projects for DRI funding which will transform the physical, cultural, and economic landscape of Downtown Dunkirk. A robust mix of public improvements, significant private investments, and community and cultural projects, the proposed Downtown Dunkirk DRI projects will attract visitors, create jobs, celebrate cultural diversity, provide quality housing, and attract and train the next generation of local workforce talent.



Transformative Downtown Projects					
#	Project	Project Type	DRI Funds	Other Leveraged Funds	Total Project Cost
1	Dunkirk Waterfront Recreation & Events Center	Public	\$5,500,000	\$4,425,000	\$9,925,000
2	Hispanic Heritage Market	Public/Private	\$2,500,000	\$2,000,000	\$4,500,000
3	JCC Downtown Workforce Development Center	Public/Private	\$2,500,000	\$6,475,000	\$8,975,000
4	Lake Shore Drive Workforce Housing	Private	\$750,000	\$19,460,000	\$20,210,000
5	Affordable Housing - MVAH Partners	Private	\$500,000	\$11,540,000	\$12,040,000
6	Clarion Hotel Renovations	Private	\$1,500,000	\$653,000	\$2,153,000
7	Central Avenue and 4th Street Streetscape	Public	\$2,000,000	\$0	\$2,000,000
8	Inner Harbor Improvements Phase 1	Public	\$1,500,000	\$1,000,000	\$2,500,000
9	Marina and Dockside Renovations	Public/Private	\$2,500,000	\$6,000,000	\$8,500,000
10	Green Parking Lot	Public	\$750,000	\$750,000	\$1,500,000
11	Waterfront Trail	Public	\$659,000	\$0	\$659,000
12	Public Art	Grant Fund	\$150,000	\$0	\$150,000
13	Central Avenue Façade	Grant Fund	\$550,000	\$120,000	\$670,000
14	Memorial Park Concert Venue	Public	\$1,000,000	\$750,000	\$1,750,000
15	Small Business Support	Grant Fund	\$500,000	\$250,000	\$750,000
16	Marketing & Branding	Branding	\$150,000	-\$50,000	\$100,000
			Total DRI Funds	Total Other Funds	Total Downtown Projects
			\$23,009,000	\$53,373,000	\$76,382,000



Focused on major transformational housing, destination, and workforce projects, the Downtown Dunkirk DRI also emphasizes projects that will promote a unique sense of place and accessible urban living such as public art, building façade, and walkable streetscape improvements.

Dunkirk Waterfront Recreation & Events Center

#1

Publicly accessible, affordable, year-round recreation options are critical to public health and a sense of community. Dunkirk intends to construct a multi-use sports, events, visitor's center, and family-focused recreation hub. Amenities will include: indoor field space, a basketball gym, fitness center, indoor running track, flexible event space, outdoor recreation such as a playground and miniature golf, and space for supportive services including youth programming and childcare.

The City's Waterfront Recreation & Events Center project has the potential to be a major transformative project for the City of Dunkirk and surrounding communities. Projected to host over 200,000 visitors annually and host events such as sports tournaments and trade shows, the Recreation Center will also be an economic driver. This additional influx of visitors will bring considerable traffic to downtown and will help support the small area restaurants and retailers. Tournaments and events hosted at the Hub will be a boon to the neighboring hotel and will help to make Dunkirk's waterfront an active destination year-round.

A multi-use recreation and sports facility has been a regional goal for Northern Chautauqua County since a feasibility study was commissioned in 2005. As Dunkirk, Fredonia, and the surrounding communities continue to grow, now is the time to develop a true regional community asset in Downtown Dunkirk.

Project Cost: \$9,925,000

Proposed DRI Funds: \$5,500,000

Transformative Impacts

- Enhances publicly accessible waterfront and is located at a critical Downtown gateway.
- Provides healthy lifestyle, quality of life amenities accessible to all city residents.
- Will attract a significant number of residents and visitors to Dunkirk year-round.
- Will provide much needed child-care for working families.
- Will provide shared program and recreational space for local youth organizations.



Example of the design preference for the Dunkirk Recreation Hub featuring ample windows to promote views of Lake Erie and connect the project to the waterfront. Photo credit – Georgia State College & University

Hispanic Heritage Marketplace

#2

Dunkirk is home to a diverse population with a rich cultural heritage and history. Dunkirk's Hispanic population is growing at a rate of 2.8% annually and currently represents over 30% of the total population of the city. To celebrate Dunkirk's Hispanic community and inject energy and economic vitality into the heart of Downtown, the City envisions a signature project dubbed the Hispanic Heritage Marketplace. Multi-functional and intended to provide amenities for everyday residents as well as attractions for tourists and visitors, the Marketplace will include amenities such as: a vendor market, anchor restaurant, café, art installations, murals, retailers, and indoor/outdoor event space. Year-round programming could include festivals, art exhibits and tours, holiday events, community forums and meetings, speaker series, and so on, all designed to make the Marketplace a hub of community active. To complete this project, a resident-driven planning effort will drive the naming, theme and branding, and programming for the space.

Project Cost: \$4,500,000

Proposed DRI Funds: \$2,500,000

Transformative Impacts:

- Located adjacent to recently renovated Coburn Block and within walking distance to other DRI improvements including affordable housing developments, Memorial Park, and an improved Central Avenue business corridor, this project will become a hub of community activity.
- An emphasis on family-oriented events, specialty culinary offerings, and unique cultural events will bring new visitors into downtown and celebrate the community's identity.
- The Marketplace will be a signature investment that greatly enhances the sense of place and community in Downtown.



Located on Central Avenue and just one block from the Dunkirk Pier and waterfront, the Hispanic Heritage Marketplace concept has the potential to bring year-round vibrancy to a critical section of Downtown.

Jamestown Community College Downtown Campus And Workforce Development Center

#3

Jamestown Community College has worked to become a workforce development hub in Chautauqua County and is continually seeking to improve workforce curriculum, the training facilities, and the connection with major area employers. JCC is proposing to construct a new, state-of-the-art building in Downtown Dunkirk to support education at the College and workforce development programming.

JCC's plans for a downtown Dunkirk Campus and Workforce Development Center directly address three of the "Strategic Directions" developed through the College's 2019 planning initiative led by President Daniel DeMarte. Specifically, JCC has committed to:

- **Reimagine academic and workforce programs:** JCC will ensure each of its degree, certificate, and workforce readiness programs are cutting-edge, relevant, vital, and of superior quality.
- **Prepare for a more diverse and global student body:** JCC will develop new opportunities for working students, first generation students, students of color, international students, student athletes, and residence hall students.
- **Build collaboration around shared goals:** JCC will leverage its assets with public and private partner agencies and organizations in the region to achieve shared goals.

JCC decision makers are working with Krog Development and the property owners (see attached letters) to develop the new 22,000 square foot campus on Central Avenue, immediately across from City Hall and connected to the historic Graf Building that houses over 100 County employees. The facility will feature first floor retail offerings along with upper floors programmed to house classroom and workforce development operations.

Project Cost: \$8,975,000

Proposed DRI Funds: \$2,500,000

Transformative Impacts

- Offers educational opportunities at a downtown location that is easily accessible for area residents with limited transportation
- Creates additional critical mass to support downtown businesses
- Creates a state-of-the-art workforce training facility to support employers in northern Chautauqua County
- Consolidates operations and creates a more viable and sustainable presence for JCC in northern Chautauqua County



The Krog Group, working in partnership with Jamestown Community College, the City of Dunkirk, and Chautauqua County, envisions a four-story mixed-use facility that will bring vibrancy, density, and improved education and services into the heart of Downtown Dunkirk.



Lake Shore Drive Workforce and Affordable Housing Developments

#4 & 5

Dunkirk's Brownfield Opportunity Area Step 2, completed in 2018, strongly concluded that Dunkirk's local market is primed for new housing development for young workforce professionals as well as retirees. The study also concluded that the city's existing housing stock is not likely to capture this coming demand, and that new investment will be drawn toward the waterfront.

Southern Tier Environments for Living (STEL) completed a scattered site project in 2020 that began to address the City's housing needs and the City is currently working with STEL to both identify private properties and provide municipally owned sites for a Phase II development. In addition to these efforts, City planners recognize the need for larger volume multi-unit housing developments.

Regan Development and MVAH Partners are developers both with successful track records of completing affordable housing projects. Both companies have been in detailed discussions with the City and are interested in opportunities to construct mid-size, multi-family, potentially mixed-use developments within downtown. See Regan Development's expression of support and commitment in the attached appendix.

These projects envision affordable multi-family developments at workforce levels, focusing rents to target families at 80% of area median income, and featuring needed community amenities including small supportive retail, childcare facilities, and service providers.

Combined Project Cost: \$32,250,000

Combined Proposed DRI Funds: \$1,250,000

Transformative Impacts:

- Critical residential density adds vibrancy and activity to downtown.
- Inclusion of supportive services, such as childcare, and amenity-driven retail in mixed-use projects will help to make downtown more inclusive and affordable for working families.
- Affordable/workforce level rents will make Downtown Dunkirk a more inclusive, equitable, and diverse community.



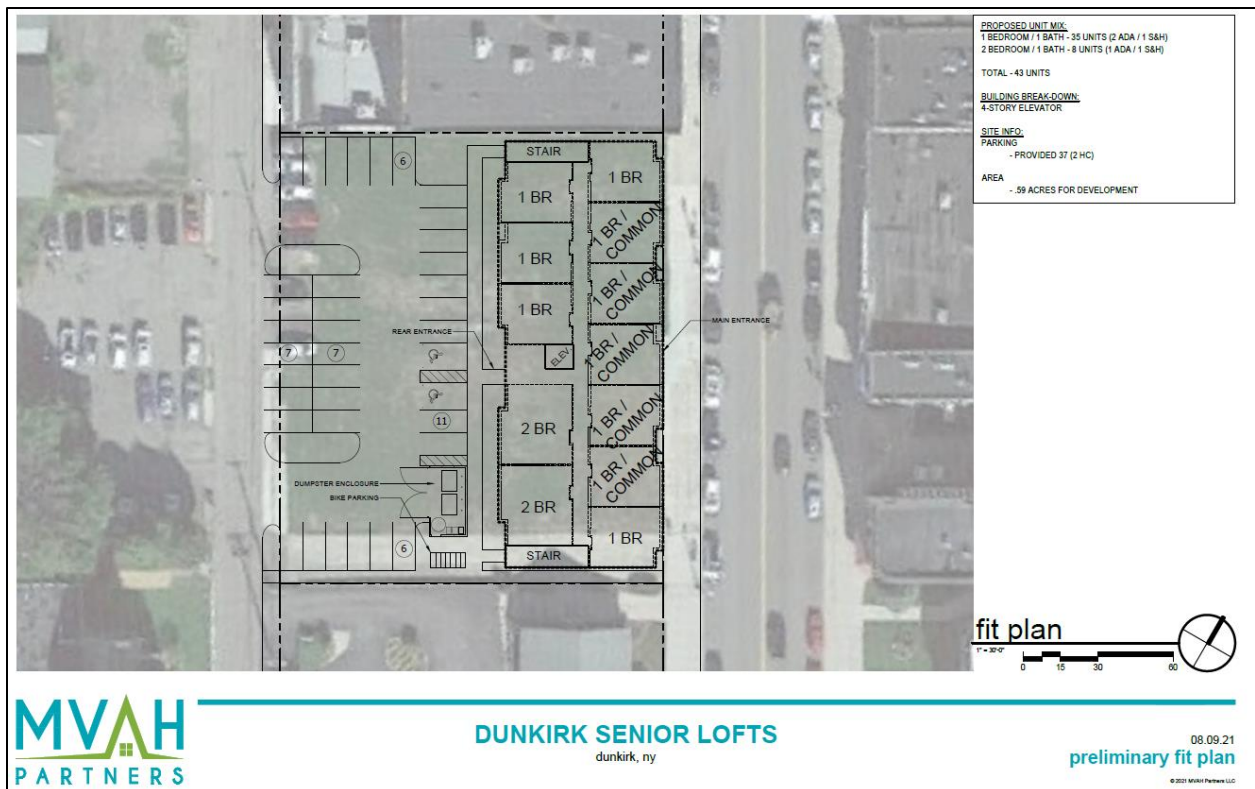
To be developed at sites #4 & 5, over 100 new units of affordable housing replacing vacant, blighted blocks along the City's waterfront corridor will drive new activity and density into Downtown. These housing units are needed to support the new employees coming to Wells, Athenex, Nestle Purina, Specialty Steel, and the other growing area companies.

Regan Development



Regan Development has been constructing and managing quality affordable housing projects through the northeast for over 25 years. In Dunkirk, Regan envisions a 72-unit workforce housing development featuring 6,000 square feet of space to provide childcare services on site. The company has been actively engaged with the City, has begun assembling the required parcels along Lake Shore Drive, and anticipates a \$20,210,000 development.

MVAH Partners



MVAH Partners has presented the City with a concept for a 43-unit affordable senior housing development to be located in Downtown. MVAH has completed over 100 affordable housing developments across 15 states.

Clarion Hotel Renovations

#6

Located at the Dunkirk Inner Harbor, adjacent to the Dunkirk Pier, and next to the future home of the Recreation Center project, the Clarion Hotel and Conference Center is a key site in Downtown Dunkirk. This 128-room City-owned, privately operated hotel provides the only lodging option in Dunkirk and offers Lake Erie views. A recently announced project by Steelbound Brewing will update the food and beverage offerings at the Clarion. And with the growth of recreational tourism in the area, the future Recreation Hub, JCC and SUNY Fredonia nearby campuses, and the continued growth of large local companies including Athenex, Nestle Purina, and Wells Foods Corporation, the Clarion Hotel is geographically positioned to capture a wide and sustainable range of tourist, student, and corporate visitation.

The amenities offered at the Clarion Hotel, however, are outdated and significantly hamper the hotel's ability to charge a competitive rate. Travelers who would prefer to stay locally in Dunkirk, specifically corporate and college related visitors, choose to stay as far as 30 minutes away as the Clarion no longer meets the expectations of modern guests. A renovation and upgrade of the rooms and amenities offered will help position the Clarion to a viable lodging option and bring a new wave of visitors into Downtown Dunkirk.

Project Cost: \$2,153,000

Proposed DRI Funds: \$1,500,000

Transformative Impacts:

- Hotel upgrades will attract new and greater levels of corporate and tourist visitation.
- Added Downtown density will help support area local businesses.
- Increased visitation to the Clarion Hotel will improve the local tax base.



The Clarion Hotel sits directly along Dunkirk's waterfront, walking distance to the Pier and Memorial Park, and adjacent to the site of the proposed Recreation Hub. The property is City-owned and requires significant investment to remain viable. Improvements to the facility will bring new visitors into Downtown and be a boon to the local tax base.

Central Avenue Streetscape and Façade Improvements

#7 & 13

Central Avenue is the historic heart of Downtown Dunkirk. Central stretches from the Dunkirk Pier along the water through Downtown and out to the city's residential neighborhoods, eventually connecting Dunkirk and Fredonia. The historic buildings, mixed-use character, and urban scale of Central Avenue provide the architecture needed for a walkable, dense, vibrant urban community which will attract and retain new residents and businesses.

The City has worked extensively with local building owners to prepare for a future downtown building renovation program and currently has 16 properties prepared to participate, which will lead to the renovation or improvement of 42 commercial spaces and 47 residential units in a concentrated area.

To leverage this proposed investment in Dunkirk's building stock, the City is also proposing a significant streetscape improvement project for Central Avenue from Lake Shore Drive to 5th Street. Street trees, green space, lighting, pedestrian furniture, and electric vehicle charging stations are planned additions to Central that would make the corridor more walkable, safe, and inviting for residents. The City also hopes to extend streetscaping improvements east along 4th Street from Central Avenue to Main Street, the City's extended downtown district, to create new pedestrian connections and accessibility within the City.

Combined Project Cost: \$2,670,000

Combined Proposed DRI Funds: \$2,550,000

Transformative Impacts:

- The projects will combine to create an active downtown corridor with a strong sense of place.
- Will attract and support new businesses to Downtown Dunkirk.
- Will make downtown living more attractive and support a high quality of life.



Central Avenue is the historic heart of Downtown. A joint public/private investment to enhance the accessibility, walkability, attractiveness, and commercial viability of the corridor will breathe new life into Downtown.

Inner Harbor Improvements Phase 1

#8

Dunkirk's waterfront and downtown harbor area are critical pieces to the future of Downtown development. The Dunkirk Inner Harbor, located to the east of the Dunkirk Pier, features a boat launch and the ability to dock nearly 200 boats. This boating activity represents a significant source of potential local revenue as well as another source of seasonal visitation and waterfront activity.

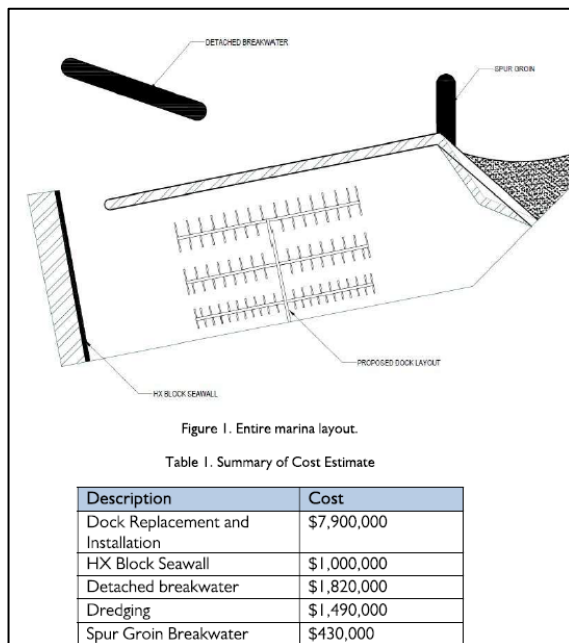
However, the Inner Harbor is plagued by both antiquated infrastructure and significant turbulent wave activity that damages boats and makes it difficult to fully utilize the marina. The City commissioned a study in 2021 which proposed a variety of potential engineering solutions. In total, the full cost of a complete Harbor renovation is \$9,080,000. The City intends to approach this project in phases with Phase 1 consisting of dredging and the installation of a HX Block Seawall along the eastern side of the Dunkirk Pier to reduce the reverberations and associated wave activity reflecting into the Harbor marina area. Phase 1 is estimated at \$2,500,000

Project Cost: \$2,500,000

Proposed DRI Funds: \$1,500,000

Transformative Impacts:

- Expanded use of the Harbor will drive additional revenue and activity into Downtown Dunkirk.
- Project will make waterfront recreation in Dunkirk safer and more accessible.



Excessive wave activity makes Dunkirk Harbor, a site with the potential to be a premier boating destination on all of Lake Erie, a challenging and costly place for boaters to navigate. The Dunkirk Inner Harbor Improvements, with the full scope shown above, would drastically improve the conditions in the marina. Phase 1, the proposed HX Block Seawall, is the first step to sheltering the vessels in the marina and improving conditions for boaters.

Marina and Dockside Renovations

#9

Holiday Harbor at Chadwick Bay Marina and Demetri's on the Lake restaurant are two staples of Dunkirk's downtown waterfront. Situated between Memorial Park and the Dunkirk Pier, these two properties have the potential to become a vibrant waterfront destination and to improve a critical connection for public access along the water.

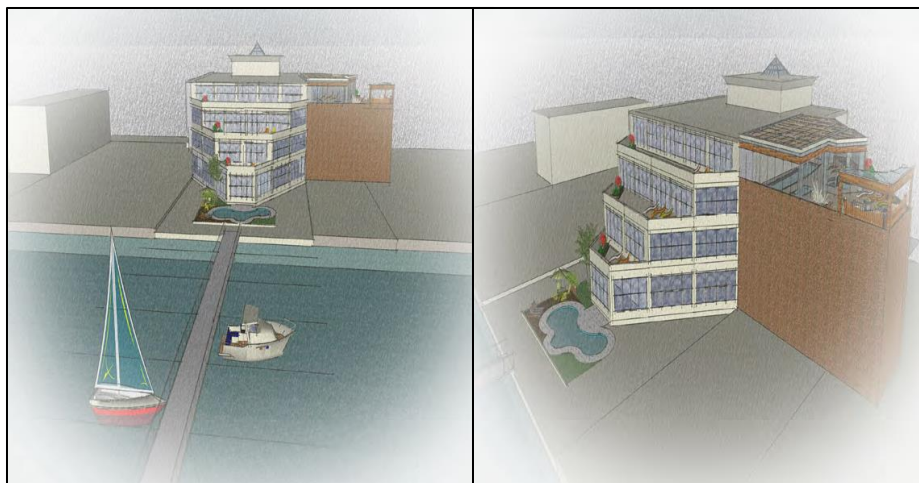
Demetri's envisions an outdoor expansion to capitalize on their unique location featuring a beer garden serving local beers, ciders, and wines. The project would allow Demetri's to upgrade the dining experience, host events, parties, and group outings. A mixed-use development on the adjacent Holiday Harbor property would bring density, vibrancy, and significant private investment into the downtown. The Chadwick Bay Marina, publicly owned but privately operated, is in need of significant repairs and upgrades including new docks, lighting, parking, and restrooms facilities. Finally, an improved waterfront trail connection with upgraded lighting between Memorial Park to Wright Park property will vastly improve the public's ability to safely access and traverse the Dunkirk waterfront and will open new opportunities for events and activity along the Lake.

Project Cost: \$8,500,000

Proposed DRI Funds: \$2,500,000

Transformative Impacts:

- Public improvements will leverage significant private investment
- The project will fill in a critical gap along the waterfront and will greatly contribute to the growing sense of place along the Dunkirk Harbor
- Has the potential to attract new visitors and residents to Downtown Dunkirk



Green Parking

#10

At the corner of Washington Avenue and Lake Shore Drive, this 1.5 acre municipally owned parking lot serves a vital parking need in Downtown. A reconstruction of the lot to include rain gardens and other green stormwater management practices will take a water management burden off of City facilities and make City infrastructure more resistant to flooding issues. The new lot will also include electric vehicle charging stations.



Waterfront Trail

#11

Connectivity along Dunkirk's waterfront is a priority identified through the City's Brownfield Opportunity Area and Comprehensive Planning processes. Improved lighting, path striping, and safety railings from Memorial Park to Wright Park will allow for continuous, uninterrupted enjoyment of Dunkirk Harbor and the Lake Erie shoreline.



Public Art

#12

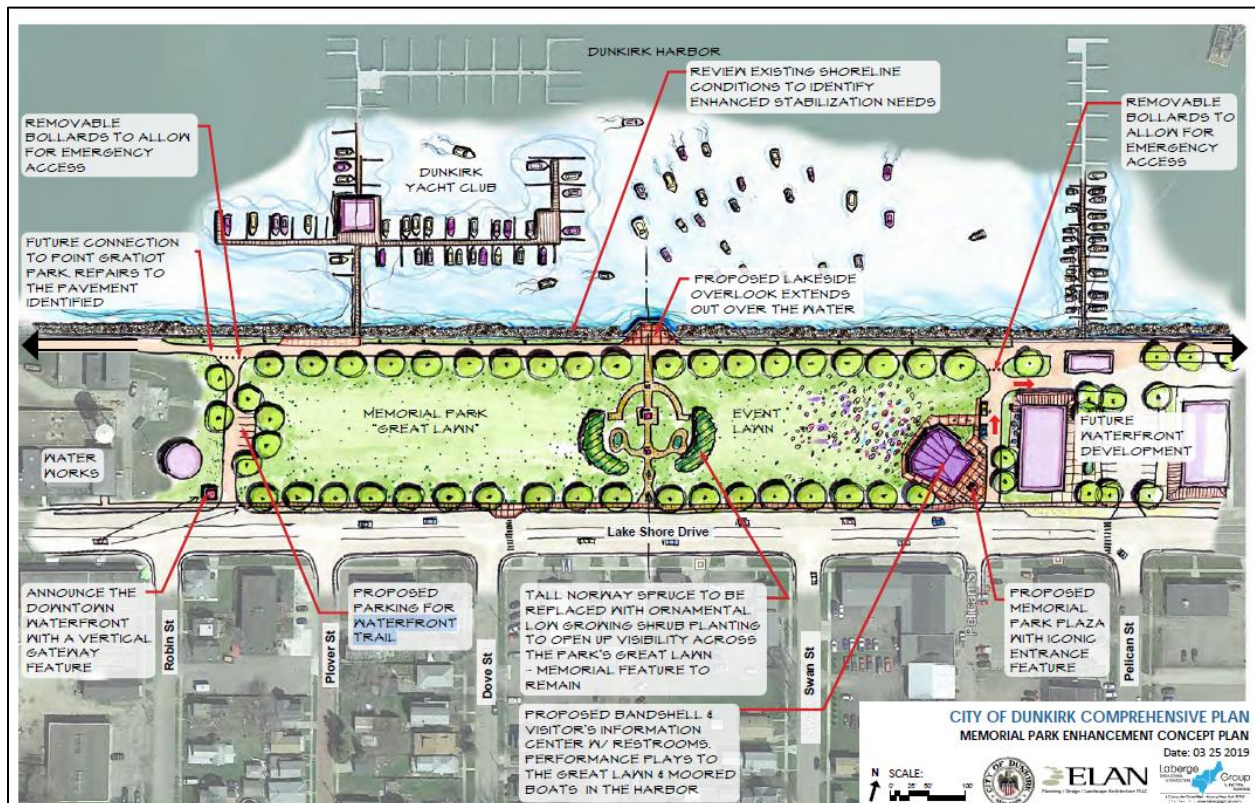
Working with partner organizations such as Revitalize Dunkirk, the City hopes to instill a Downtown sense of place and galvanize excitement in the community through a series of public art initiatives throughout Downtown.



Memorial Park Concert Venue

#14

Memorial Park is a beautiful historic park on the shores of Lake Erie which includes a waterfront trail that connects to the Dunkirk Pier. The City would like to develop a permanent band shell and facilities for a concert venue to expand on Memorial Park's ability to host a variety of summertime events.



Small Business Support

#15

Dunkirk recognizes that small local businesses play a crucial role in sustainable downtown development. The City would like to use DRI funds to provide a Downtown Business grant program which will assist new businesses in the DRI area get established and existing downtown businesses expand their services.



Marketing & Branding

#16

Through the 2017 Smart Growth Fund, the City established the Central Connection project and a new brand identity for “The Little City on the Lake.” The City intends to use DRI funds to expand and implement this branding initiative to include wayfinding, marketing, and targeted promotions.



Professional Partnerships

Administrative Capacity



City of Dunkirk Planning and Development Team

The City of Dunkirk relies on a dedicated staff of planning and development professionals to successfully administer and implement a variety of plans and programs. The Planning and Development Department's Director, Deputy Director, and Community Development Planner have administered over \$12,000,000 of grants and programs in the past seven years.

The City also benefits from close working relationships with partner agencies in the implementation of economic and community development programs. Dunkirk works closely with staff from the Chautauqua County Industrial Development Agency, the Chautauqua Region Economic Development Corporation, the Chautauqua County Land Bank Corporation, the Northern Chautauqua Community Foundation, and many others. These agencies, as evidenced in the support letters attached, are committed to working on and investing in Downtown Dunkirk. Chautauqua County, through its these agencies, has committing to providing staff and technical support to the City of Dunkirk to assist with the successful implementation of the Downtown Revitalization Initiative.

The City of Dunkirk has the organizational infrastructure in place to manage the planning, development, and implementation of the Downtown Revitalization Initiative.

City of Dunkirk Grant Management			
Project	Year	Agency	Amount
CDBG	2014	US Department of Housing and Urban Development	\$472,735
CDBG	2015	US Department of Housing and Urban Development	\$388,047
CDBG	2016	US Department of Housing and Urban Development	\$388,801
CDBG	2017	US Department of Housing and Urban Development	\$448,163
CDBG	2018	US Department of Housing and Urban Development	\$480,864
CDBG	2019	US Department of Housing and Urban Development	\$874,831
CDBG	2020	US Department of Housing and Urban Development	\$465,061
CDBG	2021	US Department of Housing and Urban Development	\$453,402
BOA Step 2	2014	NYS Department of State	\$303,750
Wright Park Improvements	2016	NYS Department of Parks, Recreation, and Historic Preservation	\$449,620
LISC Zombie Grant	2016	Local Initiatives Support Corporation (LISC)	\$125,500
Comprehensive Plan	2016	NYS Department of State	\$45,000
Point Gratiot Park Improvements	2016	Dormitory Authority of the State of New York	\$500,000
Dog Park	2016	Purina	\$10,000
Smart Growth Funds	2017	Empire State Development	\$2,500,000
Crosswalk Trails Connection	2017	Chautauqua County Health Network	\$1,395
DOT Intersection Improvements	2018	NYS DOT	\$50,000
Restore NY	2018	Empire State Development	\$1,000,000
Point Gratiot Park Rain Garden / Veg. Swale Pr	2018	Environmental Protection Agency	\$169,000
Crosswalk Trails Connection	2018	Chautauqua County Health Network	\$1,550
Tree Inventory and Management Plan	2018	NYS DEC	\$49,500
Senior Center Improvements	2018	Dormitory Authority of the State of New York	\$750,000
NRG Strategic Plan	2018	Appalachian Regional Commission	\$60,000
Grand Prix Boat Races	2018	Market NY	\$225,000
Animal Shelter Grant	2019	NYS Agriculture and Markets	\$100,000
Lake Shore Drive Complete Streets	2019	NYS DOT	\$1,500,000
BOA Step 3	2020	NYS DOS	\$135,000
Environmental Restoration Program	2020	NYS DEC	\$540,000
Tree Maintenance	2021	NYS DEC	\$50,000
Public Broadband and Solar Charging Stations	2021	NYS HCR	\$103,500
Wright Park Improvements Phase 2	2021	NYS Department of Parks, Recreation, and Historic Preservation	\$298,000
		Total	\$12,938,719

Downtown Dunkirk

2021 Downtown Revitalization Initiative



\$20 Million Request

The City of Dunkirk is requesting the full \$20 million DRI award. This additional funding will provide the resources necessary to make Downtown Dunkirk's DRI truly transformative for the community and will allow Dunkirk to realize the vision of its three most impactful projects – the Hispanic Heritage Market Place, Dunkirk Waterfront Recreation & Events Center, and JCC Downtown Campus and Workforce Development Center.

Hispanic Heritage Marketplace

Dunkirk is a richly diverse community. The Hispanic Heritage Marketplace will celebrate this diversity while providing additional business opportunities, arts and cultural events, and a variety of community services. The owner of the prospective site, the Observer Building on Central Avenue, is committed to the future of their building being positive reuse for the community and has entered into discussions with the City. The City will also be forming a citizens' steering committee to guide and inform the planning, design, and programming for the Marketplace.

Dunkirk Waterfront Recreation & Events Center

This municipal and community project will fill a large void in Dunkirk's community services by providing youth sports, recreation, childcare and events services. The site is municipally owned and the City has robust support from local youth, recreation, and sports non-profit organizations who will benefit from and utilize the facility.

JCC Downtown Campus and Workforce Development Center

A JCC campus providing workforce training and education located on Central Avenue will transform Downtown Dunkirk as well as provide critically valuable services to both the region's employers and Dunkirk area residents looking to participate in the industrial growth in the region. The owners of the project site have expressed their commitment to participating in the project, and The Krog Group have committed to partnering with the City and Jamestown Community College to design and construct the project.

Electric Vehicle Charging

In addition to enabling Dunkirk to complete these transformative projects, the full \$20 million DRI award will allow Dunkirk to incorporate planned electric vehicle charging stations to both the Central Avenue Streetscape and the Green Parking Lot projects. The City has one EV station installed at the Dunkirk Pier and is committed to including EV charging stations in future public infrastructure projects.

Downtown Dunkirk

2021 Downtown Revitalization Initiative



In Conclusion...

The City of Dunkirk's essence has always been displayed by its downtown. Once vibrant with busy shops, crowded sidewalks, street vendors, docks and marinas, restaurants, and a healthy tourism market, the impacts of heavy industry's flight from the northeastern United States in the last half of the 20th century hit the "Little City on the Lake" hard. And just as Dunkirk's vibrance was best reflected by its bustling downtown, the economic decline left its scars on the heart of the City in the form of vacant storefronts, aging infrastructure, and unrealized opportunities.

With the City finally rebounding and beginning to capitalize on the assets that once supported a thriving and diverse economy, and knowing that any efforts to rebuild that economy had to be headlined by downtown and waterfront revitalization, Dunkirk embraced the DRI opportunity by initiating a community-driven planning process dedicated to improving economic conditions and the overall quality of life for its residents. The result was the Dunkirk Downtown Revitalization Initiative, a balanced approach to addressing the needs and priorities of the City of Dunkirk in a direct and comprehensive manner with projects and programs that:

- Develop new **affordable workforce housing**;
- Bring **higher education** opportunities and **workforce training** into the downtown on public transportation routes and within walking distance for many City residents;
- Celebrate Dunkirk's **Hispanic heritage** and create an incubator for Hispanic-owned businesses;
- Support start-up and existing **small businesses**;
- Develop **sustainable infrastructure** and increase **critical mass** in the downtown;
- Improve access and economic viability of the **waterfront**;
- Invest in **Dunkirk Harbor** and surrounding infrastructure to attract visitors and extend their stays;
- Develop new **recreation and tourism opportunities** for visitors and residents;
- Improve **walkability and connections** within the City and with neighboring communities and SUNY-Fredonia;
- Invest in **public spaces** to enhance recreation and mobility; and
- Improve the overall **aesthetic** of the downtown and built environment

Dunkirk is coming back to life. Developers see it, businesses feel it, and most importantly, the residents believe it. In responding to the DRI opportunity, the City asked for citizen, stakeholder, and business participation, and they all answered the call. The result is a proposed program with projects that are not just transformational, they are a perfect fit – capitalizing on the assets that built Dunkirk into a thriving lakeside commercial and industrial community in the last century while addressing the opportunities of a 21st century economy.



DUNKIRK, NY
Located in Chautauqua County, New York. Incorporated in 1880, first settled around 1805, Dunkirk is the westernmost city in the state of New York.

POST CARD

A scenic lake-side getaway in your own backyard. Send a post card from the Little City on the Lake!

Downtown Dunkirk

2021 Downtown Revitalization Initiative



Appendix – Letters of Support from the Dunkirk and Northern Chautauqua Community

City of Dunkirk Mayor Wilfred Rosas

Downtown Dunkirk Business District Stakeholders Group

Athenex, Inc

Wells Enterprises

SUNY Fredonia

Jamestown Community College

G.H. Graf Realty Corporation, Inc

Nostra Development

Regan Development

Clarion Hotel Marina & Conference Center

Chautauqua Lake Child Care Center

Dunkirk City School District

United Way of Northern Chautauqua County

Dunkirk School Sports Boosters

Boys & Girls Club of Northern Chautauqua County

Chautauqua County Chamber of Commerce

Dunkirk Industrial Development Corporation

Chautauqua County Land Bank Corporation

Refresco North America

Universal Stainless

Chautauqua County Department of Planning & Development

Chautauqua County Industrial Development Agency

Chautauqua County Partnership for Economic Growth

The Krog Group





CITY OF DUNKIRK

Office of the Mayor
City Hall, Dunkirk, New York 14048
www.cityofdunkirk.com

WILFRED ROSAS
Mayor
716-366-9882
Fax 716-366-2049

September 15, 2021

Amanda Mays
Regional Director
Empire State Development Corporation
95 Perry Street, Suite 500
Buffalo, New York 14203

Dear Ms. Mays:

I am pleased to submit the City of Dunkirk's 2021 Downtown Revitalization Initiative application. As a result of years of planning, collaboration, and public and private investment, the City of Dunkirk is now poised to become a cultural, recreational, and economic hub for the Northern Chautauqua region.

The State's \$2.5 million Smart Growth award in 2017, which funded critical improvements to the Dunkirk Pier and Central Avenue, which form the heart of the City's targeted DRI development area; the ongoing redevelopment efforts through the Northern Chautauqua Local Waterfront Revitalization Program and the Brownfield Opportunity Area program; the implementation of the City's Complete Streets plan; significant investment by Southern Tier Environments for Living (STEL) and private developers in affordable and market rate housing; and investment by such private companies as Nestle Purina, Wells Food Corporation, and Athenex in growing their operations and workforces, have set the stage for further transformative investment in the City through the Downtown Revitalization Initiative.

Working with our partners in the public and private sector, the City of Dunkirk has identified a mix of private, public, and community-based projects that will build on prior planning and investments to create a vibrant downtown core that is livable, accessible, equitable, and sustainable. The projects described in the City's application will not only enhance Dunkirk as a place to live, work and play, but will raise the City's profile as a regional asset and destination.

The City of Dunkirk has a proven track record of thoughtful and collaborative economic and community development. The City's 2021 Downtown Revitalization Initiative is the critical next step in capitalizing on prior and ongoing investments to help our "Little City on the Lake" reach its full potential.

As always, thank you for your support.

Sincerely,

A handwritten signature in blue ink that reads "Wilfred Rosas". The signature is fluid and cursive, with the first name "Wilfred" being more prominent than the last name "Rosas".

Wilfred Rosas
Mayor

AN EQUAL OPPORTUNITY EMPLOYER



Downtown Merchants

August 30, 2021

Amanda Mays, WNY Regional Director
Western New York Regional Economic Development Councils
95 Perry Street – Suite 500
Buffalo, NY 14203

RE: City of Dunkirk, NY – Downtown Revitalization Initiative Application

Dear Director Mays,

We the undersigned business owners in Downtown Dunkirk, are pleased to provide our support for the City of Dunkirk in its application for the 2021 Downtown Revitalization Initiative to the Western New York Regional Economic Development Council (WNYREDC).

The City and its partners have been instrumental in leading and implementing multiple public and private projects within the City's downtown and surrounding neighborhoods and are ready for additional investment to help catalyze our Downtown as a vibrant downtown waterfront community in Northern Chautauqua County.

The City of Dunkirk is in the prime position to benefit from this revitalization effort and already has the commitment of local leaders and stakeholders to build on and implement the recent planning efforts under the BOA Phase II Study, the Northern Chautauqua County LWRP, the Zombie Properties Survey and Comprehensive Planning efforts. They clearly have the capacity to execute this award initiative through a robust collaboration with the Northern Chautauqua Community Foundation's Local Economic Development sector and the Chautauqua County IDA and have already seen renewed interest in businesses and investment in the downtown corridor.

The Downtown Revitalization Initiative includes transformative public and private projects that improve the City's downtown streetscapes, historic buildings, and waterfront development, which help push forward Dunkirk's efforts to provide a cohesive and unique experience for those living in and traveling to Chautauqua County. These improvements would be important to our business as we recognize the economic impact of how a livable, quality downtown would help us attract business, visitors, and employees.

Once again, please accept this letter of support for the City's application to the WNY REDC and the Downtown Revitalization Initiative.

Warm Regards,

Downtown Dunkirk Business District Stakeholders Group
(Please see our attached signature pages)



Downtown Dunkirk Business District Stakeholders Group

Business: Jenna's 4th St Cafe

Printed Name: Jenna Gillson

Signature: [Signature]

Business: DUNKIRK PUBLIC LIBRARY

Printed Name: JASON HAMMOND

Signature: [Signature]

Business: Key Bank NA.

Printed Name: Ellen Luczkowiak

Signature: Ellen Luczkowiak

Business: Mary E. LaRowe

Printed Name: Mary E. LaRowe

Signature: Brooks-TLC Hospital System

Business: SPIKE Dailys

Printed Name: Aisling Heenan

Signature: [Signature]

Business: Julie's Fish Market

Printed Name: JULIANNE HUGHES

Signature: [Signature]

Business: Concise Pizzeria

Printed Name: Lorey Canese

Signature: [Signature]



Downtown Dunkirk Business District Stakeholders Group

(continued)

Business: TAQUERIA Mexican

Printed Name: Franky Ramo

Signature: Franky Ramo

Business: Pizza Village

Printed Name: Tom Panasi

Signature: Tom Panasi

Business: Papaya Arts Inc

Printed Name: Kenig Y. Ciraulo

Signature: Kenig Y. Ciraulo

Business: Caulin Block Apartments

Printed Name: Kris Goodwin

Signature: Kris Goodwin

Business: Copy Boy Instant Printing

Printed Name: Jenna Jusko

Signature: Jenna Jusko

Business: Copy Boy Instant Printing

Printed Name: Nancy Persch

Signature: Nancy A. Persch



Downtown Dunkirk Business District Stakeholders Group

(continued)

Business: Central Station Restaurant

Printed Name: Robert Contiguella

Signature: [Signature]

Business: VSPS

Printed Name: KEN HARRIS

Signature: [Signature]

Business: THE FILLMORE

Printed Name: Elizabeth Valentine

Signature: [Signature]

Business: Clarion Hotel

Printed Name: Martha Frey

Signature: [Signature]

Business: Nichols Hamletown Service

Printed Name: Morgan Gennock

Signature: [Signature]

Business: Valley Tire pros

Printed Name: Bryan Rendeau

Signature: [Signature]



Downtown Dunkirk Business District Stakeholders Group

(continued)

Business: COPY BUY INSTANT PRINTING

Printed Name: JUSTIN GUETZ

Signature: JAG

Business: Service Print, Inc.

Printed Name: Heuyin Persch

Signature: Heuyin Persch

Business: Inner Balance Day Spa

Printed Name: Joanne Hill

Signature: Joanne Hill

Business: Herbs for Life

Printed Name: Joanne Hill

Signature: Joanne Hill

Business: MAIN WINE & SPIRITS

Printed Name: BRIAN P. WOTCINSKI

Signature: Brian P. Wotcinski

Business: Lake Shore Savings

Printed Name: Bette Powless

Signature: Bette Powless



Downtown Dunkirk Business District Stakeholders Group

(continued)

Business: The Wash07

Printed Name: Samuel Dejesus

Signature: Samuel Dejesus

Business: Central Station

Printed Name: Robert A. Watson

Signature: Robert A. Watson

Business: W.L. Putnam Agency

Printed Name: Danielle Marx

Signature: Danielle Marx

Business: Ralph's Pennzoil

Printed Name: Ralph Dolce

Signature: Ralph Dolce

Business: _____

Printed Name: _____

Signature: _____

Business: _____

Printed Name: _____

Signature: _____



Amanda Mays, WNY Regional Director
Western New York Regional Economic Development Councils
95 Perry Street – Suite 500
Buffalo, NY 14203

RE: City of Dunkirk, NY – Downtown Revitalization Initiative Application

Dear Director Mays,

As the *President of Athenex Pharmaceutical Division*, I am pleased to provide my support for the City of Dunkirk in its application for the 2021 Downtown Revitalization Initiative to the Western New York Regional Economic Development Council (WNYREDC).

The City and its partners have been instrumental in leading and implementing multiple public and private projects within the City's downtown and surrounding neighborhoods and are ready for additional investment to help catalyze Downtown Dunkirk as a vibrant downtown waterfront community in Northern Chautauqua County.

The City of Dunkirk is in the prime position to benefit from this revitalization effort and already has the commitment of local leaders and stakeholders to build on and implement the recent planning efforts under the BOA Phase II Study, the Northern Chautauqua County LWRP, the Zombie Properties Survey and Comprehensive Planning efforts. They clearly have the capacity to execute this award initiative through a robust collaboration with the Northern Chautauqua Community Foundation's Local Economic Development sector and the Chautauqua County IDA and have already seen renewed interest in businesses and investment in the downtown corridor.

The Downtown Revitalization Initiative includes transformative public and private projects that improve the City's downtown streetscapes, historic buildings, and waterfront development, which help push forward Dunkirk's efforts to provide a cohesive and unique experience for those living in and traveling to Chautauqua County. These improvements would be important to our company as we recognize the need for more housing options and how a livable, quality downtown would help us attract and retain employees.

Once again, please accept this letter of support for the City's application to the WNY REDC and the Downtown Revitalization Initiative. Should you have any questions, do not hesitate to contact my office at 224 659-6219.

Warm Regards,

A handwritten signature in black ink, appearing to read "Jeff Yordon".

Jeffrey Yordon
COO/President
Athenex, Inc



September 10, 2021

Amanda Mays, WNY Regional Director
Western New York Regional Economic Development Councils
95 Perry Street – Suite 500
Buffalo, NY 14203

RE: City of Dunkirk, NY – Downtown Revitalization Initiative Application

Dear Director Mays,

As the President and CEO of Wells Enterprises, I am proud to provide my support for the City of Dunkirk in its application for the 2021 Downtown Revitalization Initiative to the Western New York Regional Economic Development Council (WNYREDC).

Our purpose at Wells is to bring joy to everyday life – whether that is through the smiles our ice cream brings to consumers across the country, or by providing our team members meaningful careers. We are grateful for the support we have received from the Chautauqua County community in the two years since we acquired our manufacturing facility in Dunkirk. We have invested a significant amount of time and resources in our facility, over \$77mil in the past two years, and will continue to do so in the years ahead.

We have already added new, well-paying positions to our facility in Dunkirk and have plans to add more. The Downtown Revitalization Initiative would be beneficial to Wells as the improvements would help us attract and retain employees. We recognize the need for more housing options in the area and a livable, quality downtown is a key piece to a thriving community. The Initiative includes transformative public and private projects that improve the City's downtown streetscapes, historic buildings, and waterfront development, helping to push forward Dunkirk's efforts to provide a cohesive, unique experience for those living in and traveling to Chautauqua County.

The City of Dunkirk and its partners have been instrumental in leading and implementing multiple public and private projects within the City's downtown and surrounding neighborhoods and are ready for additional investment to help catalyze Downtown Dunkirk as a vibrant waterfront community in Northern Chautauqua County. The City is in the prime position to benefit from this revitalization effort and has the commitment of local leaders and stakeholders to build on and implement the recent planning efforts under the BOA Phase II Study, the Northern Chautauqua County LWRP, the Zombie Properties Survey and Comprehensive Planning efforts. They clearly have the capacity to execute this award initiative through a robust collaboration with the Northern Chautauqua Community Foundation's Local Economic Development sector and the Chautauqua County IDA and have already seen renewed interest in businesses and investment in the downtown corridor.



WELLS ENTERPRISES, INC.

1 ICE CREAM DRIVE • DUNKIRK, NY 14048 • (712) 546-4000



Once again, please accept this letter of support for the City's application to the WNY REDC and the Downtown Revitalization Initiative. Should you have any questions, do not hesitate to contact my office at 712-546-4000 ext. 2292.

Warm Regards,

Mike Wells
President & CEO



WELLS ENTERPRISES, INC.

1 ICE CREAM DRIVE • DUNKIRK, NY 14048 • (712) 546-4000





Amanda Mays, WNY Regional Director
Western New York Regional Economic Development Councils
95 Perry Street – Suite 500
Buffalo, NY 14203

August 6, 2021

RE: City of Dunkirk, NY – Downtown Revitalization Initiative Application

Dear Director Mays,

As the Special Assistant to the President for Strategic Initiatives at SUNY Fredonia, I am pleased to provide my support for the City of Dunkirk's application for the 2021 Downtown Revitalization Initiative to the Western New York Regional Economic Development Council (WNYREDC).

The City and its partners have been instrumental in leading and implementing multiple public and private projects within the City's downtown neighborhoods, and they are prepared to leverage additional investment and transform downtown Dunkirk into a vibrant waterfront community in Northern Chautauqua County.

The City of Dunkirk is ideally positioned to maximize the impact of additional revitalization funds. The city has the commitment of local leaders and stakeholders to build on and implement the recent planning efforts under the BOA Phase II Study, the Northern Chautauqua County LWRP, the Zombie Properties Survey and Comprehensive Planning efforts. Dunkirk clearly has the capacity to execute this award and it has strong support and robust collaborations with the Northern Chautauqua Community Foundation's Local Economic Development group, the Chautauqua County IDA, SUNY Fredonia, and the local business community. Dunkirk has attracted businesses and investment in the downtown corridor, and additional state support will undoubtedly lead to further investment and additional public-private partnerships.

The Dunkirk Downtown Revitalization Initiative includes transformative public and private projects that will improve the City's downtown streetscapes, historic buildings, and waterfront development, and provide a cohesive and unique experience for those living in and traveling to Chautauqua County. Furthermore, the DRI would significantly benefit the Fredonia Technology Incubator (FTI), which is located in downtown Dunkirk. Additional affordable housing options and a vibrant downtown will help FTI attract and retain startup businesses and employees to the area.

The SUNY Fredonia Technology Incubator fully supports the city of Dunkirk's Downtown Revitalization Initiative application. Please do not hesitate to contact me to discuss the benefits that this proposal would have to the city, the county, and to the SUNY Fredonia Incubator.

Sincerely,

A handwritten signature in black ink, appearing to read 'Kevin P. Kearns'.

Kevin P. Kearns, Ph.D.



525 Falconer Street
P.O. Box 20
Jamestown, NY 14702-0020

Phone: 716.338.1000

Office of the President

September 10, 2021

Amanda Mays, WNY Regional Director
Western New York Regional Economic Development Councils
95 Perry Street – Suite 500
Buffalo, NY 14203

RE: City of Dunkirk, NY – Downtown Revitalization Initiative Application

Dear Director Mays,

As President of Jamestown Community College (JCC), I am pleased to provide our support for the City of Dunkirk in its application for the 2021 Downtown Revitalization Initiative to the Western New York Regional Economic Development Council (WNYREDC).

The City and its partners have been instrumental in leading and implementing multiple public and private projects within the City's downtown and surrounding neighborhoods and are ready for additional investment to help catalyze our Downtown as a vibrant downtown waterfront community in Northern Chautauqua County.

Our proposed mixed-use project has the potential to transform the City's downtown. In addition to providing much needed commercial and retail space at street level, the project brings together a partnership with the City, County and Jamestown Community College (JCC). We have identified an opportunity to consolidate a number of Chautauqua County offices into one mixed-use professional building on a vacant lot, located at 335 Central Avenue, in downtown Dunkirk. Included in this will be space for a satellite Jamestown Community College Campus to include general curriculum as well as workforce development offices and workforce training programs.

Providing additional workforce development services in the same vicinity as new affordable workforce housing will strengthen Dunkirk's ability to support its local industrial base, attract new companies, and retain a quality workforce and support the need for more commercial and retail opportunities in the City's downtown.

Once again, we are excited for the potential in partnering with the City of Dunkirk and New York State to help fund our proposed project. Please accept this letter of support for the City's application to the WNY REDC and the Downtown Revitalization Initiative.

Should you have any questions, please do not hesitate to contact my office at (716) 338-1060.

Sincerely,

Daniel DeMarte, EdD
President

www.sunyjcc.edu

*Sponsored by a regional board of
trustees representing Cattaraugus
County, Chautauqua County,
and the City of Jamestown*



INVESTMENTS
MANAGEMENT
RENTALS

435 MAIN ST. • P.O. BOX 241 • DUNKIRK, N.Y. 14048-0241 • PHONE (716) 366-1611 • FAX (716) 366-1612

September 7, 2021

Amanda Mays, WNY Regional Director
Western New York Regional Economic Development Councils
95 Perry Street – Suite 500
Buffalo, NY 14203

RE: City of Dunkirk, NY – 2021 Downtown Revitalization Initiative Application

Dear Director Mays,

As the Chairman of the Board of G.H. Graf Realty Corporation, Inc., I am pleased to provide my support for the City of Dunkirk in its application for the 2021 Downtown Revitalization Initiative to the Western New York Regional Economic Development Council (WNYREDC).

As the owner of 335 Central Avenue, one of the priority projects listed in the City of Dunkirk's Downtown Revitalization Initiative application, we are writing to confirm our support for the City of Dunkirk's 2021 application and our commitment to a partnership with the City if the program is funded. We are excited about the opportunity for this project to receive possible funding for implementation.

This mixed-use project has the potential to transform the City's downtown. In addition to providing much needed commercial and retail space at street level, the project brings together a partnership with the City, County and Jamestown Community College (JCC). We have identified an opportunity to consolidate a number of Chautauqua County offices into one mixed-use professional building on our vacant lot in downtown Dunkirk. Included in this will be space for a satellite Jamestown Community College Campus to include general curriculum as well as workforce development offices and workforce training programs.

Providing additional workforce development services in the same vicinity as new affordable workforce housing will strengthen Dunkirk's ability to support its local industrial base, attract new companies, and retain a quality workforce and support the need for more commercial and retail opportunities in the City's downtown.

Once again, we are excited for the potential in partnering with the City of Dunkirk and New York State to help fund our proposed project. Please accept this letter of support for the City's application to the WNY REDC and the Downtown Revitalization Initiative.

Should you have any questions, please do not hesitate to contact my office at (716) 366-1611 or my cell number at (716) 410-1612.

Sincerely,

Daniel P. Reininga
Chairman of the Board



NÓSTRA
— DEVELOPMENT —

August 30, 2021

Amanda Mays, WNY Regional Director
Western New York Regional Economic Development Councils
95 Perry Street – Suite 500
Buffalo, NY 14203

RE: City of Dunkirk, NY – Downtown Revitalization Initiative Application

Dear Director Mays,

We the undersigned business owners in Downtown Dunkirk, are pleased to provide our support for the City of Dunkirk in its application for the 2021 Downtown Revitalization Initiative to the Western New York Regional Economic Development Council (WNYREDC).

The City and its partners have been instrumental in leading and implementing multiple public and private projects within the City's downtown and surrounding neighborhoods and are ready for additional investment to help catalyze our Downtown as a vibrant downtown waterfront community in Northern Chautauqua County.

The City of Dunkirk is in the prime position to benefit from this revitalization effort and already has the commitment of local leaders and stakeholders to build on and implement the recent planning efforts under the BOA Phase II Study, the Northern Chautauqua County LWRP, the Zombie Properties Survey and Comprehensive Planning efforts. They clearly have the capacity to execute this award initiative through a robust collaboration with the Northern Chautauqua Community Foundation's Local Economic Development sector and the Chautauqua County IDA and have already seen renewed interest in businesses and investment in the downtown corridor.

The Downtown Revitalization Initiative includes transformative public and private projects that improve the City's downtown streetscapes, historic buildings, and waterfront development, which help push forward Dunkirk's efforts to provide a cohesive and unique experience for those living in and traveling to Chautauqua County. Nostra Development fully supports the partnership between our private business and these public entities and is committed to an opportunity to make Dunkirk thrive. These improvements would be important to our business as we recognize the economic impact of how a livable, quality downtown would help us attract business, visitors, and employees.

Once again, please accept this letter of support for the City's application to the WNY REDC and the Downtown Revitalization Initiative.

Warm Regards,
Sandy Bodami



1055 Saw Mill River Road
Suite 204
Ardsley, NY 10502

tel: 914-693-6613
fax: 914-693-1282

Amanda Mays, WNY Regional Director
Western New York Regional Economic Development Councils
95 Perry Street – Suite 500
Buffalo, NY 14203

September 7, 2021

RE: City of Dunkirk, NY – 2021 Downtown Revitalization Initiative Application

Dear Director Mays,

As President of the Regan Development Corporation, I am pleased to provide my support for the City of Dunkirk in its application for the 2021 Downtown Revitalization Initiative to the Western New York Regional Economic Development Council (WNYREDC).

As the CEO of the Lake Shore Drive Workforce Housing Project, one of the priority projects listed in the City of Dunkirk's Downtown Revitalization Initiative application, we are writing to confirm our support for the City of Dunkirk's 2021 application and our commitment to a partnership with the City if the program is funded. We are excited about the opportunity for this project to receive possible funding for implementation.

This project is a transformative venture that will address the need for additional housing and commercial space in the City of Dunkirk specifically within the City's Downtown and Waterfront Districts. Our project plan includes a 72-unit workforce housing rental development along with 6,000 square feet of ground floor space that will be used for day care and commercial space.

Our project will help support critical residential density and add vibrancy and activity to the City's downtown. The project inclusion of supportive services, such as childcare, and amenity-driven retail with our mixed-use project will help to make the downtown more inclusive and affordable for working families.

Once again, we are excited for the potential in partnering with the City of Dunkirk and New York State to help fund our proposed project. Please accept this letter of support for the City's application to the WNY REDC and the Downtown Revitalization Initiative. Should you have any questions, do not hesitate to contact my office at (914) 693-6613.

Sincerely,



Larry Regan
President



Clarion Hotel Marina & Conference Center
30 Lake Shore Drive East, Dunkirk, NY, 14048, US
Phone (716) 952-4611 Fax (716) 366-8899

September 10, 2021

Amanda Mays, WNY Regional Director
Western New York Regional Economic Development Councils
95 Perry Street – Suite 500
Buffalo, NY 14203

RE: City of Dunkirk, NY – 2021 Downtown Revitalization Initiative Application

Dear Director Mays,

My name is Vic Singh, I am pleased to provide my support for the City of Dunkirk in its application for the 2021 Downtown Revitalization Initiative to the Western New York Regional Economic Development Council (WNYREDC).

As the owner of the Clarion Hotel Marina & Conference Center located at 30 Lake Shore Drive East, one of the priority projects listed in the City of Dunkirk's Downtown Revitalization Initiative application, we are writing to confirm our support for the City of Dunkirk's 2021 application and our commitment to a partnership with the City if the program is funded. We are excited about the opportunity for this project to receive possible funding for implementation.

Our hotel is located at the Dunkirk Inner Harbor, adjacent to the Dunkirk Pier, and next to the future home of the Recreation & Events Center project, the Clarion Hotel Marina & Conference Center is a key site in Downtown Dunkirk. We are a privately operated 128-room City-owned hotel and provide the only lodging option in Dunkirk and offers Lake Erie views. We are currently partnering on a project with Steelbound Brewing that will enhance the food and beverage offerings at the Clarion. With the growth of recreational tourism in the area, the future Recreation & Events Center, JCC and SUNY Fredonia nearby campuses, and the continued growth of large local companies including Athenex, Nestle Purina, and Wells Foods Corporation, our hotel is geographically positioned to capture a wide and sustainable range of tourist, student, and corporate visitation.

A renovation and upgrade of the rooms and amenities offered will help position the Clarion to a viable lodging option and bring a new wave of visitors into Downtown Dunkirk. Our upgrades will help us attract new and greater levels of corporate and tourist visitation and Downtown density will help support area local businesses. Additionally, the increased visitation to the Hotel will improve the local tax base.

Once again, we are excited for the potential in partnering with the City of Dunkirk and New York State to help fund our proposed project. Please accept this letter of support for the City's application to the WNY REDC and the Downtown Revitalization Initiative.

Should you have any questions, please do not hesitate to contact my office at 716-366-8350.

Warm Regards,

A handwritten signature in blue ink, appearing to read 'Vic Singh', with a small flourish at the end.

Vic Singh
Owner
Clarion Hotel Marina & Conference Center



CHAUTAUQUA LAKE CHILD CARE CENTER
100 NORTH ERIE STREET
MAYVILLE, NY 14757
716-753-5851

Fed. EIN 20-5027676



September 10, 2021

Amanda Mays, WNY Regional Director
Western New York Regional Economic Development Councils
95 Perry Street – Suite 500
Buffalo, NY 14203

RE: City of Dunkirk, NY – Downtown Revitalization Initiative Application

Dear Director Mays,

As the Executive Director of the Chautauqua Lake Childcare Center and a member of the Governor's Child Care Availability Task Force, I am pleased to provide our support for the City of Dunkirk in its application for the 2021 Downtown Revitalization Initiative to the Western New York Regional Economic Development Council (WNYREDC).

The City, and its partners, have been instrumental in leading and implementing multiple public and private projects within the City's downtown and surrounding neighborhoods and are ready for additional investment to help catalyze our Downtown as a vibrant downtown waterfront community in Northern Chautauqua County.

The City's Waterfront Recreation & Events Center signature project has the potential to be a major transformative project for the City of Dunkirk and the surrounding communities. Projected to host over 200,000 visitors annually, the Waterfront Recreation & Events Center will also be an economic driver. This additional influx of visitors will bring considerable traffic to downtown and will help support the small area restaurants and retailers. Tournaments and events hosted at the Center will be a boon to the neighboring hotel and will help to make Dunkirk's waterfront an active destination year-round.

Publicly accessible, affordable, year-round recreation options are critical to public health and a sense of community. Dunkirk intends to construct a multi-use sports, fitness, events, and family-focused recreation facility. Amenities planned to be included are: an indoor field space, basketball court, fitness center, indoor running track, flexible event space. Additionally, the facility will provide space for childcare and local not-for-profit youth organizations.

Transformative Impacts:

- Maintains and enhances publicly accessible waterfront.
- Provides healthy lifestyle, quality of life amenities accessible to all city residents.
- Provide for much-needed childcare opportunities for working families.
- Provide shared program and recreational space for local not-for-profit youth organizations.
- Is located at a critical gateway along the waterfront.
- Will attract a significant number of residents and visitors to the City's Downtown all year round.

A multi-use recreation, sports & event facility has been a regional goal for Northern Chautauqua County since a feasibility study was commissioned in 2005. As our Dunkirk, Fredonia, and the surrounding communities continue to grow, now is the time to develop a true regional community asset in Downtown Dunkirk.



CHAUTAUQUA LAKE CHILD CARE CENTER
100 NORTH ERIE STREET
MAYVILLE, NY 14757
716-753-5851

Fed. EIN 20-5027676



Please accept this letter of support for the City's application to the WNY REDC and the Downtown Revitalization Initiative.

Should you have any questions, please do not hesitate to contact my office at 716-753-5851.

Warm Regards,

Handwritten signature of Elizabeth Starks.

Elizabeth Starks
Executive Director
Chautauqua Lake Childcare Center
NYS Governor's Child Care Availability Task Force



DUNKIRK CITY SCHOOL DISTRICT

620 Marauder Drive
Dunkirk, New York 14048
Telephone (716) 366-9300

MR. DAVID DAMICO
President
Board of Education

MR. MICHAEL MANSFIELD
Superintendent

September 10, 2021

Amanda Mays, WNY Regional Director
Western New York Regional Economic Development Councils
95 Perry Street – Suite 500
Buffalo, NY 14203

RE: City of Dunkirk, NY – Downtown Revitalization Initiative Application

Dear Director Mays,

As Superintendent of the Dunkirk City School District, I am pleased to provide our support for the City of Dunkirk in its application for the 2021 Downtown Revitalization Initiative to the Western New York Regional Economic Development Council (WNYREDC).

The City and its partners have been instrumental in leading and implementing multiple public and private projects within the City's downtown and surrounding neighborhoods and are ready for additional investment to help catalyze our Downtown as a vibrant downtown waterfront community in Northern Chautauqua County.

The City of Dunkirk is in the prime position to benefit from this revitalization effort and already has the commitment of local leaders and stakeholders to build on and implement the recent planning efforts under the BOA Phase II Study, the Northern Chautauqua County LWRP, the Zombie Properties Survey and Comprehensive Planning efforts. They clearly have the capacity to execute this award initiative through a robust collaboration with the Northern Chautauqua Community Foundation's Local Economic Development sector and the Chautauqua County IDA and have already seen renewed interest in businesses and investment in the downtown corridor.

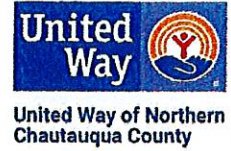
The Downtown Revitalization Initiative includes transformative public and private projects that improve the City's downtown streetscapes, historic buildings, and waterfront development, which help push forward Dunkirk's efforts to provide a cohesive and unique experience for those living in and traveling to Chautauqua County. These improvements would be important to our business as we recognize the economic impact of how a livable, quality downtown would help us attract business, visitors, and employees.

Once again, please accept this letter of support for the City's application to the WNY REDC and the Downtown Revitalization Initiative. Should you have any questions, do not hesitate to contact my office at 716- 366-9300 ext. 2013.

Warm Regards,

Michael Mansfield
Superintendent of Schools
Dunkirk City School District

United Way of Northern Chautauqua County
626 Central Avenue
Dunkirk, NY 14048
(716) 366-5424
www.Unitedwayncc.org



September 10, 2021

Amanda Mays, WNY Regional Director
Western New York Regional Economic Development Councils
95 Perry Street – Suite 500
Buffalo, NY 14203

RE: City of Dunkirk, NY – Downtown Revitalization Initiative Application

Dear Director Mays,

As the Executive Director for United Way of Northern Chautauqua County, I am pleased to provide our support for the City of Dunkirk in its application for the 2021 Downtown Revitalization Initiative to the Western New York Regional Economic Development Council (WNYREDC).

The City, and its partners, have been instrumental in leading and implementing multiple public and private projects within the City's downtown and surrounding neighborhoods and are ready for additional investment to help catalyze our Downtown as a vibrant downtown waterfront community in Northern Chautauqua County.

The City's Waterfront Recreation & Events Center signature project has the potential to be a major transformative project for the City of Dunkirk and the surrounding communities. Projected to host over 200,000 visitors annually, the Waterfront Recreation & Events Center will also be an economic driver. This additional influx of visitors will bring considerable traffic to downtown and will help support the small area restaurants and retailers. Tournaments and events hosted at the Center will be a boon to the neighboring hotel and will help to make Dunkirk's waterfront an active destination year-round.

Publicly accessible, affordable, year-round recreation options are critical to public health and a sense of community. Dunkirk intends to construct a multi-use sports, fitness, events, and family-focused recreation facility. Amenities planned to be included are: an indoor field space, basketball court, fitness center, indoor running track, flexible event space. Additionally, the facility will provide space for childcare and local not-for-profit youth organizations. Transformative Impacts:

- Maintains and enhances publicly accessible waterfront.
- Provides healthy lifestyle, quality of life amenities accessible to all city residents.
- Provide for much-needed childcare opportunities for working families.
- Provide shared program and recreational space for local not-for-profit youth organizations.
- Is located at a critical gateway along the waterfront.
- Will attract a significant number of residents and visitors to the City's Downtown all year round.

A multi-use recreation, sports & event facility has been a regional goal for Northern Chautauqua County since a feasibility study was commissioned in 2005. As our Dunkirk, Fredonia, and the surrounding communities continue to grow, now is the time to develop a true regional community asset in Downtown Dunkirk.

Please accept this letter of support for the City's application to the WNY REDC and the Downtown Revitalization Initiative.

Should you have any questions, please do not hesitate to contact my office at 716-366-5424.

Warm Regards,

A handwritten signature in black ink, appearing to read "Adam Dolce".

Adam Dolce
Executive Director
United Way of Northern Chautauqua County

Help Today Hope Tomorrow



DUNKIRK MARAUDER SPORTS BOOSTERS

620 MARAUDER DRIVE

DUNKIRK, NY 14048

September 10, 2021

Amanda Mays, WNY Regional Director
Western New York Regional Economic Development Councils
95 Perry Street – Suite 500
Buffalo, NY 14203

RE: City of Dunkirk, NY – Downtown Revitalization Initiative Application

Dear Director Mays,

As the President of the Dunkirk Schools Sports Boosters, I am pleased to provide our support for the City of Dunkirk in its application for the 2021 Downtown Revitalization Initiative to the Western New York Regional Economic Development Council (WNYREDC).

The City, and its partners, have been instrumental in leading and implementing multiple public and private projects within the City's downtown and surrounding neighborhoods and are ready for additional investment to help catalyze our Downtown as a vibrant downtown waterfront community in Northern Chautauqua County.

The City's Waterfront Recreation & Events Center signature project has the potential to be a major transformative project for the City of Dunkirk and the surrounding communities. Projected to host over 200,000 visitors annually, the Waterfront Recreation & Events Center will also be an economic driver. This additional influx of visitors will bring considerable traffic to downtown and will help support the small area restaurants and retailers. Tournaments and events hosted at the Center will be a boon to the neighboring hotel and will help to make Dunkirk's waterfront an active destination year-round.

Publicly accessible, affordable, year-round recreation options are critical to public health and a sense of community. Dunkirk intends to construct a multi-use sports, fitness, events, and family-focused recreation facility. Amenities planned to be included are: an indoor field space, basketball court, fitness center, indoor running track, flexible event space. Additionally, the facility will provide space for childcare and local not-for-profit youth organizations. Transformative Impacts:

- Maintains and enhances publicly accessible waterfront.
- Provides healthy lifestyle, quality of life amenities accessible to all city residents.
- Provide for much-needed childcare opportunities for working families.
- Provide shared program and recreational space for local not-for-profit youth organizations.
- Is located at a critical gateway along the waterfront.
- Will attract a significant number of residents and visitors to the City's Downtown all year round.

A multi-use recreation, sports & event facility has been a regional goal for Northern Chautauqua County since a feasibility study was commissioned in 2005. As our Dunkirk, Fredonia, and the surrounding communities continue to grow, now is the time to develop a true regional community asset in Downtown Dunkirk.

Please accept this letter of support for the City's application to the WNY REDC and the Downtown Revitalization Initiative.

Should you have any questions, please do not hesitate to contact my office at 716-410-5858.

Warm Regards,

Denise Zentz
President
Dunkirk Marauder Sports Boosters

Boys & Girls Club
of Northern Chautauqua County
704 Central Avenue
Dunkirk NY 14048
www.bgcfncc.org



September 10, 2021

Amanda Mays, WNY Regional Director
Western New York Regional Economic Development Councils
95 Perry Street – Suite 500
Buffalo, NY 14203

RE: City of Dunkirk, NY – Downtown Revitalization Initiative Application

Dear Director Mays,

As the Executive Director of the Boys & Girls Club of Northern Chautauqua County, I am pleased to provide our support for the City of Dunkirk in its application for the 2021 Downtown Revitalization Initiative to the Western New York Regional Economic Development Council (WNYREDC).

The City, and its partners, have been instrumental in leading and implementing multiple public and private projects within the City's downtown and surrounding neighborhoods and are ready for additional investment to help catalyze our Downtown as a vibrant downtown waterfront community in Northern Chautauqua County.

The City's Waterfront Recreation & Events Center signature project has the potential to be a major transformative project for the City of Dunkirk and the surrounding communities. Projected to host over 200,000 visitors annually, the Waterfront Recreation & Events Center will also be an economic driver. This additional influx of visitors will bring considerable traffic to downtown and will help support the small area restaurants and retailers. Tournaments and events hosted at the Center will be a boon to the neighboring hotel and will help to make Dunkirk's waterfront an active destination year-round.

Publicly accessible, affordable, year-round recreation options are critical to public health and a sense of community. Dunkirk intends to construct a multi-use sports, fitness, events, and family-focused recreation facility. Amenities planned to be included are: an indoor field space, basketball court, fitness center, indoor running track, flexible event space. Additionally, the facility will provide space for childcare and local not-for-profit youth organizations. Transformative Impacts:

- Maintains and enhances publicly accessible waterfront.
- Provides healthy lifestyle, quality of life amenities accessible to all city residents.
- Provide for much-needed childcare opportunities for working families.
- Provide shared program and recreational space for local not-for-profit youth organizations.
- Is located at a critical gateway along the waterfront.
- Will attract a significant number of residents and visitors to the City's Downtown all year round.

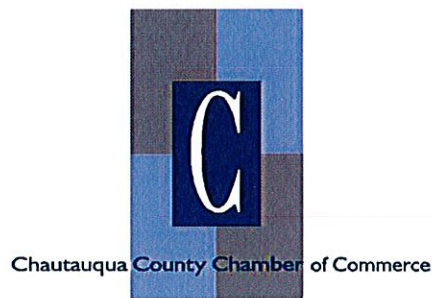
A multi-use recreation, sports & event facility has been a regional goal for Northern Chautauqua County since a feasibility study was commissioned in 2005. As our Dunkirk, Fredonia, and the surrounding communities continue to grow, now is the time to develop a true regional community asset in Downtown Dunkirk.

Please accept this letter of support for the City's application to the WNY REDC and the Downtown Revitalization Initiative.

Should you have any questions, please do not hesitate to contact my office at 716-366-1061.

Warm Regards,

Anneliese Bruegel
Executive Director
Boys & Girls Club of Northern Chautauqua County



September 13, 2021

Amanda Mays, Regional Director
Empire State Development
95 Perry Street, Suite 500
Buffalo New York 14203-3030

RE: City of Dunkirk, NY – Downtown Revitalization Initiative Application

Dear Director Mays:

The Chautauqua County Chamber of Commerce is pleased to support for the City of Dunkirk in its application for the 2021 Downtown Revitalization Initiative to the Western New York Regional Economic Development Council (WNYREDC).

The city and its partners have been instrumental in leading and implementing multiple public and private projects within the city's downtown and surrounding neighborhoods and are ready for additional investment to help catalyze Downtown Dunkirk as a vibrant downtown waterfront community in Northern Chautauqua County.

The City of Dunkirk is in the prime position to benefit from this revitalization effort and already has the commitment of local leaders and stakeholders to build on and implement the recent planning efforts under the BOA Phase II Study, the Northern Chautauqua County LWRP, the Zombie Properties Survey and Comprehensive Planning efforts. They clearly have the capacity to execute this award initiative through a robust collaboration with the Northern Chautauqua Community Foundation's Local Economic Development sector and the Chautauqua County IDA and have already seen renewed interest in businesses and investment in the downtown corridor.

The Downtown Revitalization Initiative includes transformative public and private projects that improve the city's downtown streetscapes, historic buildings, and waterfront development, which help push forward Dunkirk's efforts to provide a cohesive and unique experience for those living in and traveling to Chautauqua County. These improvements would be important as we recognize the need for more housing options and how a livable, quality downtown would help to attract and retain employees for our local businesses.

Please accept this letter of support for the City of Dunkirk Downtown Revitalization Initiative and contact me if I may be of further assistance.

Sincerely,

Daniel J. Heitzenrater
President/CEO

Leading Businesses. Leading Communities.™

PO Box 27 ■ Jamestown, NY 14702-0027
(716) 366-6200 or (716) 484-1101

www.chautauquachamber.org

Dunkirk Industrial Development Corporation

338 Central Avenue, Suite 210
Dunkirk, NY 14048

Phone: 716-366-9879
Fax: 716-363-6460

September 10, 2021

Amanda Mays, WNY Regional Director
Western New York Regional Economic Development Councils
95 Perry Street – Suite 500
Buffalo, NY 14203

RE: City of Dunkirk, NY – Downtown Revitalization Initiative Application

Dear Director Mays,

As Chairperson of the Dunkirk Industrial Development Corporation, I am pleased to provide my support for the City of Dunkirk in its application for the 2021 Downtown Revitalization Initiative to the Western New York Regional Economic Development Council (WNYREDC).

The City and its partners have been instrumental in leading and implementing multiple public and private projects within the City's downtown and surrounding neighborhoods and are ready for additional investment to help catalyze Downtown Dunkirk as a vibrant downtown waterfront community in Northern Chautauqua County.

The City of Dunkirk is in the prime position to benefit from this revitalization effort and already has the commitment of local leaders and stakeholders to build on and implement the recent planning efforts under the BOA Phase II Study, the Northern Chautauqua County LWRP, the Zombie Properties Survey and Comprehensive Planning efforts. They clearly have the capacity to execute this award initiative through a robust collaboration with the Northern Chautauqua Community Foundation's Local Economic Development sector and the Chautauqua County IDA and have already seen renewed interest in businesses and investment in the downtown corridor.

The Downtown Revitalization Initiative includes transformative public and private projects that improve the City's downtown streetscapes, historic buildings, and waterfront development, which help push forward Dunkirk's efforts to provide a cohesive and unique experience for those living in and traveling to Chautauqua County. These improvements would be important to our company as we recognize the need for more housing options and how a livable, quality downtown would help us attract and retain employees.

Once again, please accept this letter of support for the City's application to the WNY REDC and the Downtown Revitalization Initiative. Should you have any questions, do not hesitate to contact my office at 716-366-9879.

Warm Regards,



Jill Meaux
Chair



August 6, 2021

Amanda Mays, WNY Regional Director
Western New York Regional Economic Development Councils
95 Perry Street – Suite 500
Buffalo, NY 14203

RE: City of Dunkirk, NY – Downtown Revitalization Initiative Application

Dear Director Mays,

As the Executive Director of the Chautauqua County Land Bank Corporation, I am pleased to provide my support for the City of Dunkirk in its application for the 2021 Downtown Revitalization Initiative to the Western New York Regional Economic Development Council (WNYREDC).

The City and its partners have been instrumental in leading and implementing multiple public and private projects within the City's downtown and surrounding neighborhoods and are ready for additional investment to help catalyze Downtown Dunkirk as a vibrant downtown waterfront community in Northern Chautauqua County. The Chautauqua County Land Bank has invested significantly in the city's neighborhoods and downtown over the past 7 years, and continues to leverage our programs to drive improvements in the City.

The City of Dunkirk is in the prime position to benefit from this revitalization effort and already has the commitment of local leaders and stakeholders to build on and implement the recent planning efforts under the BOA Phase II Study, the Northern Chautauqua County LWRP, the Zombie Properties Survey and Comprehensive Planning efforts. They clearly have the capacity to execute this award initiative through a robust collaboration with the Northern Chautauqua Community Foundation's Local Economic Development sector and the Chautauqua County IDA and have already seen renewed interest in businesses and investment in the downtown corridor.

The Downtown Revitalization Initiative includes transformative public and private projects that improve the City's downtown streetscapes, historic buildings, and waterfront development, which help push forward Dunkirk's efforts to provide a cohesive and unique experience for those living in and traveling to Chautauqua County. The Land Bank looks forward to the opportunity to partner with the city on some of these projects as we continue to concentrate our efforts on improving the housing stock and live-ability of the city. The improvements proposed would be significant in impacting the need for more housing options and how a livable, quality downtown would help us attract and retain employees.

Once again, please accept this letter of support for the City's application to the WNY REDC and the Downtown Revitalization Initiative. Should you have any questions, do not hesitate to contact my office at *phone number*.

Respectfully,

A handwritten signature in cursive script that reads "Gina Paradis".

Gina C. Paradis
Executive Director



Refresco North America
One Cliffstar Avenue, Dunkirk, NY, 14048, US
Phone (716) 366-6100

September 10, 2021

Amanda Mays, WNY Regional Director
Western New York Regional Economic Development Councils
95 Perry Street – Suite 500
Buffalo, NY 14203

RE: City of Dunkirk, NY – Downtown Revitalization Initiative Application

Dear Director Mays,

As Operations Manager for Refresco, I am pleased to provide our support for the City of Dunkirk in its application for the 2021 Downtown Revitalization Initiative to the Western New York Regional Economic Development Council (WNYREDC).

The City and its partners have been instrumental in leading and implementing multiple public and private projects within the City's downtown and surrounding neighborhoods and are ready for additional investment to help catalyze our Downtown as a vibrant downtown waterfront community in Northern Chautauqua County.

The City of Dunkirk is in the prime position to benefit from this revitalization effort and already has the commitment of local leaders and stakeholders to build on and implement the recent planning efforts under the BOA Phase II Study, the Northern Chautauqua County LWRP, the Zombie Properties Survey and Comprehensive Planning efforts. They clearly have the capacity to execute this award initiative through a robust collaboration with the Northern Chautauqua Community Foundation's Local Economic Development sector and the Chautauqua County IDA and have already seen renewed interest in businesses and investment in the downtown corridor.

The Downtown Revitalization Initiative includes transformative public and private projects that improve the City's downtown streetscapes, historic buildings, and waterfront development, which help push forward Dunkirk's efforts to provide a cohesive and unique experience for those living in and traveling to Chautauqua County. These improvements would be important to our business as we recognize the economic impact of how a livable, quality downtown would help us attract business, visitors, and employees.

Once again, please accept this letter of support for the City's application to the WNY REDC and the Downtown Revitalization Initiative. Should you have any questions, do not hesitate to contact my office at 716- 363-1709.

Warm Regards,

A handwritten signature in black ink, appearing to read "Jordan Cooper", with a stylized flourish at the end.

Jordan Cooper
Operations Manager
Refresco



September 9, 2021

Amanda Mays, WNY Regional Director
Western New York Regional Economic Development Councils
95 Perry Street – Suite 500
Buffalo, NY 14203

RE: City of Dunkirk, NY – Downtown Revitalization Initiative Application

Dear Director Mays,

As the General Manager, I am pleased to provide my support for the City of Dunkirk in its application for the 2021 Downtown Revitalization Initiative to the Western New York Regional Economic Development Council (WNYREDC).

The City and its partners have been instrumental in leading and implementing multiple public and private projects within the City's downtown and surrounding neighborhoods and are ready for additional investment to help catalyze Downtown Dunkirk as a vibrant downtown waterfront community in Northern Chautauqua County.

The City of Dunkirk is in the prime position to benefit from this revitalization effort and already has the commitment of local leaders and stakeholders to build on and implement the recent planning efforts under the BOA Phase II Study, the Northern Chautauqua County LWRP, the Zombie Properties Survey and Comprehensive Planning efforts. They clearly have the capacity to execute this award initiative through a robust collaboration with the Northern Chautauqua Community Foundation's Local Economic Development sector and the Chautauqua County IDA and have already seen renewed interest in businesses and investment in the downtown corridor.

The Downtown Revitalization Initiative includes transformative public and private projects that improve the City's downtown streetscapes, historic buildings, and waterfront development, which help push forward Dunkirk's efforts to provide a cohesive and unique experience for those living in and traveling to Chautauqua County. These improvements would be important to our company as we recognize the need for more housing options and how a livable, quality downtown would help us attract and retain employees.

Once again, please accept this letter of support for the City's application to the WNY REDC and the Downtown Revitalization Initiative. Should you have any questions, do not hesitate to contact my office at 716-366-1000

Warm Regards,

Chris Blake
General Manager



August 11, 2021

Amanda Mays
Regional Director, Western New York
Empire State Development
95 Perry Street
Buffalo NY, 14203

Dear Ms. Mays,

As the Manager of the Chautauqua County Partnership for Economic Growth (CCPEG), I am pleased to provide my support for the City of Dunkirk in its application for the 2021 Downtown Revitalization Initiative to the Western New York Regional Economic Development Council (WNYREDC).

The City and its partners have been instrumental in leading and implementing multiple public and private projects within the City's downtown and surrounding neighborhoods and are ready for additional investment to help catalyze Downtown Dunkirk as a vibrant downtown waterfront community in Northern Chautauqua County. CCPEG fully supports this project as community development is one of our five main focus areas. In the Chautauqua County Economic Development Strategic Plan, a key objective is to support projects and initiatives that add to a sense of place with focus on business startups, the gig economy, arts, culture, and livability in core communities. We commend their efforts to make the county a better place to live. We have supported this initiative for well over a year and look forward to continuing to collaborate with the City of Dunkirk.

The City of Dunkirk is in the prime position to benefit from this revitalization effort and already has the commitment of local leaders and stakeholders to build on and implement the recent planning efforts under the BOA Phase II Study, the Northern Chautauqua County LWRP, the Zombie Properties Survey and Comprehensive Planning efforts. They clearly have the capacity to execute this award initiative through a robust collaboration with the Northern Chautauqua Community Foundation's Local Economic Development sector and the Chautauqua County IDA and have already seen renewed interest in businesses and investment in the downtown corridor.

The Downtown Revitalization Initiative includes transformative public and private projects that improve the City's downtown streetscapes, historic buildings, and waterfront development, which help push forward Dunkirk's efforts to provide a cohesive and unique experience for those living in and traveling to Chautauqua County. These improvements would be important to our company as we recognize the need for more housing options and how a livable, quality downtown would help us attract and retain employees.



Once again, please accept this letter of support for the City's application to the WNY REDC and the Downtown Revitalization Initiative. Should you have any questions, do not hesitate to contact my office at 716-363-3672.

Sincerely,

A handwritten signature in black ink that reads "Nathan Aldrich".

Nathan Aldrich

Manager

Chautauqua County Partnership for Economic Growth (CCPEG)

aldrichn@chqgov.com



County of Chautauqua Industrial Development Agency

August 11, 2021

Board of Directors

Michael Metzger
Chairman
Vice President Finance &
Administration
SUNY Fredonia

Dennis Rak
Vice-Chair
Owner/Operator –
Double A Vineyards and
Double A Willow

Hans Auer
Treasurer
First Vice President -
UBS Wealth Management
Americas

Gary Henry
Secretary
Owner
Fancher Chair Co., Inc.

Mark Odell
Legislator

Brad Walters
Executive Director -
Southern Tier Builders
Association

Steven Thorpe
President –
Sheet Metal Workers Local
Union No 112

Kelly Farrell DuBois
Owner -
Hope's Windows Inc.

Jay Churchill
Owner – Jamestown Electro
Plating

Amanda Mays
Regional Director, Western New York
Empire State Development
95 Perry Street
Buffalo NY, 14203

Dear Ms. Mays,

As the CEO of the County of Chautauqua Industrial Development Agency (CCIDA), I am pleased to provide my support for the City of Dunkirk in its application for the 2021 Downtown Revitalization Initiative to the Western New York Regional Economic Development Council (WNYREDC).

The City and its partners have been instrumental in leading and implementing multiple public and private projects within the City's downtown and surrounding neighborhoods and are ready for additional investment to help catalyze Downtown Dunkirk as a vibrant downtown waterfront community in Northern Chautauqua County.

The City of Dunkirk is in the prime position to benefit from this revitalization effort and already has the commitment of local leaders and stakeholders to build on and implement the recent planning efforts under the BOA Phase II Study, the Northern Chautauqua County LWRP, the Zombie Properties Survey and Comprehensive Planning efforts. They clearly have the capacity to execute this award initiative through a robust collaboration with the Northern Chautauqua Community Foundation's Local Economic Development sector and the Chautauqua County IDA and have already seen renewed interest in businesses and investment in the downtown corridor. A key mission of the CCIDA is to facilitate development by attracting new businesses, while promoting the retention and expansion of existing businesses. We aim to attract businesses, visitors and new residents by maintaining a skilled workforce, developing infrastructure, and creating a dynamic environment in which to work, live, and visit. This project would be transformational for the area and we fully support it.

The Downtown Revitalization Initiative includes transformative public and private projects that improve the City's downtown streetscapes, historic buildings, and waterfront development, which help push forward Dunkirk's efforts to provide a cohesive and unique experience for those living in and traveling to Chautauqua County. These improvements would be important to our company as we recognize the need for more housing options and how a livable, quality downtown would help us attract and retain employees.

Once again, please accept this letter of support for the City's application to the WNY REDC and the



County of Chautauqua Industrial Development Agency

Downtown Revitalization Initiative. Should you have any questions, do not hesitate to contact my office at 716-661-8900.
Sincerely,

A handwritten signature in blue ink that reads 'Mark R. Geise'.

CEO
County of Chautauqua Industrial Development Agency



Chautauqua County
DEPARTMENT OF PLANNING AND DEVELOPMENT

201 West Third Street, Suite 115 • Jamestown, New York 14701
Phone (716) 661-8900 • Fax (716) 664-4515 • www.planningchautauqua.com

August 11, 2021

Amanda Mays
Regional Director, Western New York
Empire State Development
95 Perry Street
Buffalo NY, 14203

Dear Ms. Mays,

As the Deputy County Executive for Economic Development, I am pleased to provide my support for the City of Dunkirk in its application for the 2021 Downtown Revitalization Initiative to the Western New York Regional Economic Development Council (WNYREDC). The Chautauqua County Department of Planning and Development (CCPD) originates programs and activities aimed at improving the community, economy, and quality of life in Chautauqua County. The Department focuses on projects relating to Planning, Community Development, and Economic Development. This project aligns with our mission, programs and projects.

The City and its partners have been instrumental in leading and implementing multiple public and private projects within the City's downtown and surrounding neighborhoods and are ready for additional investment to help catalyze Downtown Dunkirk as a vibrant downtown waterfront community in Northern Chautauqua County.

The City of Dunkirk is in the prime position to benefit from this revitalization effort and already has the commitment of local leaders and stakeholders to build on and implement the recent planning efforts under the BOA Phase II Study, the Northern Chautauqua County LWRP, the Zombie Properties Survey and Comprehensive Planning efforts. They clearly have the capacity to execute this award initiative through a robust collaboration with the Northern Chautauqua Community Foundation's Local Economic Development sector and the Chautauqua County IDA and have already seen renewed interest in businesses and investment in the downtown corridor.

The Downtown Revitalization Initiative includes transformative public and private projects that improve the City's downtown streetscapes, historic buildings, and waterfront development, which help push forward Dunkirk's efforts to provide a cohesive and unique experience for those living in and traveling to Chautauqua County. These improvements would be important to our company as we recognize the need for more housing options and how a livable, quality downtown would help us attract and retain employees.

Once again, please accept this letter of support for the City's application to the WNY REDC and the Downtown Revitalization Initiative. Should you have any questions, do not hesitate to contact my office at 716-661-8900.

Sincerely,



Mark Geise
Deputy County Executive for Economic Development
Chautauqua County
Department of Planning & Development



The Krog Group

September 15, 2021

Re: Downtown Office Complex- Dunkirk

To Whom It May Concern,

The owners of the property shown on the enclosed sketch want to develop these parcels into a new office building complex.

Very Truly Yours,

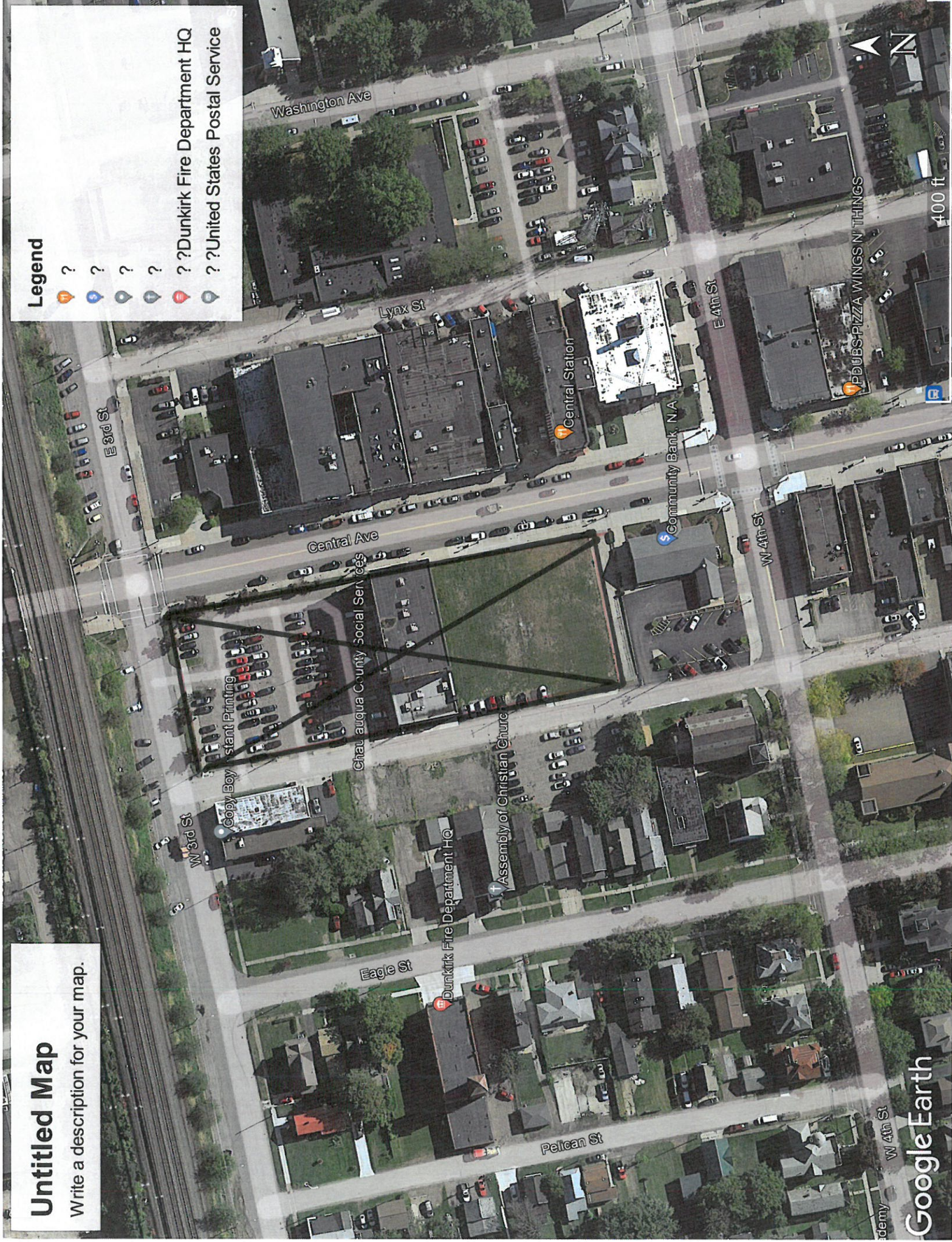
The Graf Building, LLC

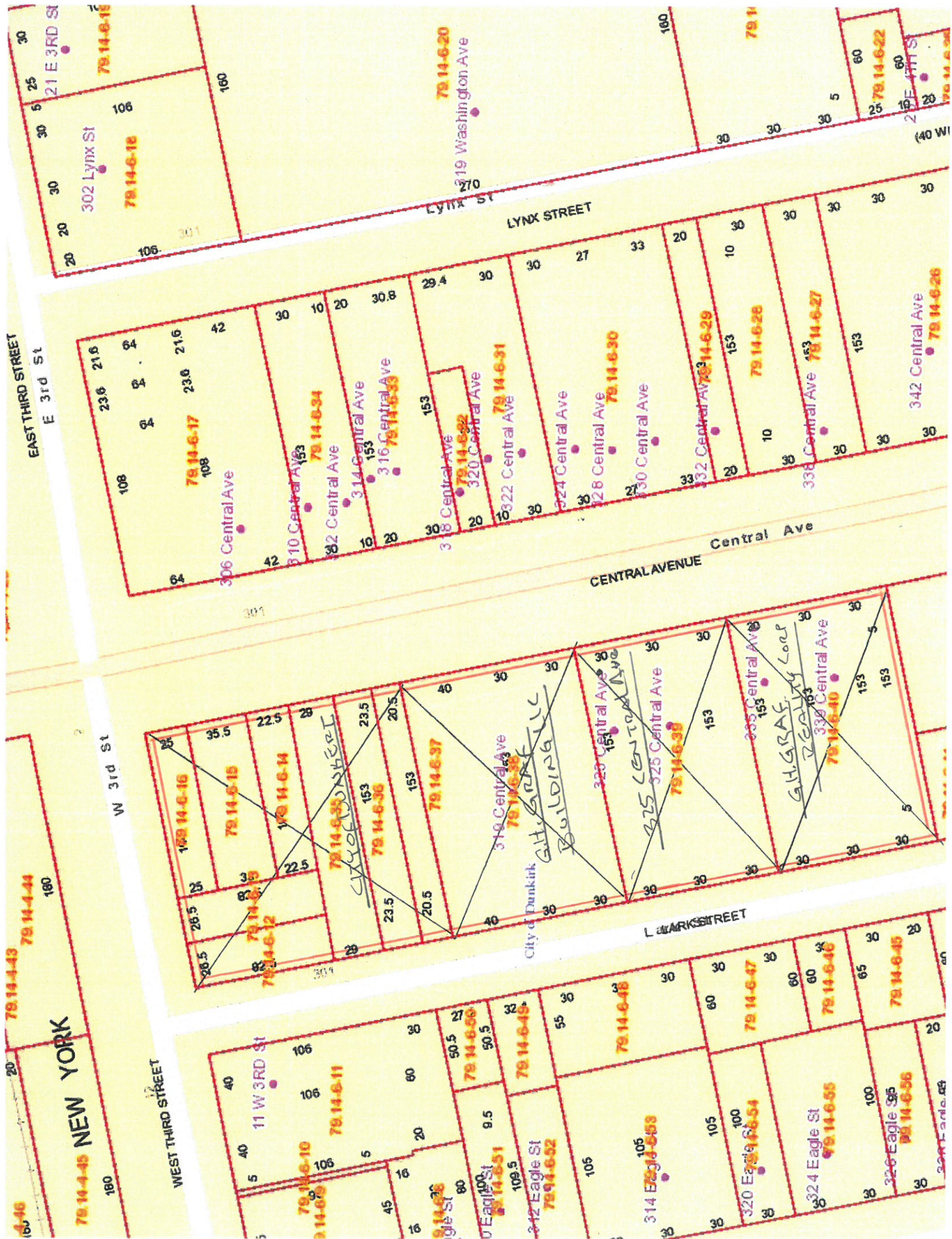
Untitled Map

Write a description for your map.

Legend

- ? ? ? ? ?
- ? ? Dunkirk Fire Department HQ
- ? ? United States Postal Service





Downtown Dunkirk

2021 Downtown Revitalization Initiative



Downtown Revitalization Initiative Video Presentation

In addition to this document, the City of Dunkirk has produced and submitted a video for presentation to the Western New York Regional Economic Development Council.