

Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The City of Dunkirk is designated as an entitlement community based on the amount of its population suffering with poverty. The CDBG entitlement program allocates annual grants to assist in the development of viable communities by providing decent housing, a suitable living environment, and to expand economic opportunities, principally for low and moderate income persons. To receive an annual allocation of federal funds from HUD, the City is required to create a three-year Consolidated Plan (strategic plan) with an annual Action Plan.

The Consolidated Plan includes the amount of assistance the City expects to receive and the range of activities that may be undertaken including the estimated benefit to persons of low and moderate-income. The Annual Action Plan is required to include project or program information, such as location, cost, proposed outcome, and any additional descriptive information. Federal regulations require that funds be aimed where the greatest benefit may be attained for low and moderate income residents. To acquire ample public engagement in all aspects and phases of Plan development, the City of Dunkirk attempted to interact with various stakeholders in meetings, workshops, public hearings, and with written correspondence. We attended other public meetings to announce the meeting dates, published them in the newspaper, created a bi-lingual poster to be distributed all over the city, and enlisted other organizations to get involved by hosting meetings and acting as translators.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

Although the City has many needs, this plan identifies and prioritizes the following critical components to the City's development strategy:

Infrastructure Improvements - In order to maintain a safe, healthy, enjoyable environment, the City needs to improve and to modernize its infrastructure, including roadways, streetscapes, community facilities, and parks. Approximately 1000 low-moderate income residents will benefit from these activities.

Provide Safe, Affordable Housing - The City has some of the oldest housing stock in the nation and has identified the need to assist residents make their homes safe and habitable. This will be accomplished by providing emergency roof repair assistance, first time homebuyer downpayment and closing cost

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assistance, and housing rehab. Approximately 16 low-moderate income residents will benefit from these activities.

Improve Community Outreach - The City of Dunkirk has an extremely diverse population with close to 30% of our residents being hispanic many of whom either speak very little or no English. To help those residents become aware of services available and feel more a part of the community, the City is investing in a bi-lingual community center. In addition, the City is investing in a community food pantry to help alleviate hunger and food insecurities in our community.

Provide Education Programming for Students - This plan addresses the need for academic assistance for our youth by investing in after-school tutoring and mentoring programs for LMI youth ages 6 - 18. The goals here are to help students remain in school, provide positive role models for our youth, and expose

goals here are to help students remain in school, provide positive role models for our youth, and expose them to new learning and career opportunities. Approximately 70 youth will benefit from these activities

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

Despite the COVID-19 Pandemic, the City of Dunkirk achieved the following accomplishments in 2020:

Career Explorers: The Boys & Girls Club of Northern Chautauqua County was awarded \$18,000.00 in 2019 to operate its Career Explorers Program. A total of 117 low-income youth ages 10-18 participated in exploration and research of career areas of interest. Of those 117 youth, 80 were Hispanic, 25 were multi-racial, 8 were Black/African American, and 4 were white reflecting the diversity of our City. COVID required the program to switch gears dramatically and the organization was able to provide services in the school for remote learning students who needed daytime assistance.

CHRIC Roof Repair: This project assists LMI residents in Dunkirk make necessary repairs to the roofs of their homes that they could not do on their own. It's an important project and CHRIC has an extensive waiting list for assistance. With their 2020 award, CHRIC is in the process of securing contractors to complete the work so this project is on target.

CHRIC Closing Cost Assistance Program: This project has just started as CHRIC is working through the application process and is identifying eligible participants. Last year 8 first time home buyers were assisted with this project.

Sidewalk Repair: This project is ongoing as the City is in the process of identifying the sidewalks in the LMI block groups that require the most attention. Priority will be giving to areas in LMI block areas where children walk to school followed by high pedestrian LMI neighborhoods.

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4. Summary of Citizen Participation Process and consultation process

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Summary from citizen participation section of plan.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

6. Summary of comments or views not accepted and the reasons for not accepting them

7. Summary

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PR-05 Lead & Responsible Agencies - 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

| Agency Role | Name | Department/Agency |
|-----------------------|---------|--------------------------------------|
| Lead Agency | Dunkirk | |
| CDBG Administrator | Dunkirk | Department of Planning & Development |
| HOPWA Administrator | | |
| HOME Administrator | | |
| HOPWA-C Administrator | | |

Table 1 - Responsible Agencies

Narrative (optional)

Consolidated Plan Public Contact Information

Jill Meaux, Director of Planning and Development: 366-9879 jmeaux@cityofdunkirk.com

AP-10 Consultation – 91.100, 91.200(b), 91.215(l)

1. Introduction

The City of Dunkirk recognizes the importance of coordination and consultation with institutions within the community. As a result, in formulating this plan, the City of Dunkirk made all attempts to work with all organizations through public meetings and hearings, as well as working with organizations at their best convenience however COVID-19 pandemic greatly hindered the City's ability to host in-person meetings.

Dunkirk is required by the U.S. Department of Housing and Urban Development (HUD) to create its own Consolidated Plan and Annual Action Plan in order to be considered for entitlement grant funding. Last year the City of Dunkirk completed its 2021-2023 Consolidated Plan, which clarifies and defines the City's future objectives and illustrates how those objectives align with CDBG program objectives. This Annual Action Plan utilizes the priorities outlined in the Consolidated Plan and specifies the intended uses of CDBG funding for Dunkirk's first program year (2021) under the current plan.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l))

The City of Dunkirk strives to provide fair and accurate copies of its plans at every stage of their development. As such, the City provided public notices about public hearings via local media sources including print, online, social media, community meetings, posters, and word of mouth sources. The City also worked with, and made all attempts to work with, housing providers such as Chautauqua Opportunities, Inc., the Dunkirk Housing Authority, as well as other agencies involved in healthcare and housing in some form. Notices of public meetings and copies of the City's 2021 CDBG Application were mailed to: Boys & Girls Club of Northern Chautauqua County, Dunkirk Housing Authority, Dunkirk-Fredonia Meals on Wheels, Chautauqua County Office for the Aging, Chautauqua County Department of Health & Human Services, Chautauqua County Department of Mental Hygiene, Chautauqua County Rural Ministry, Chautauqua Opportunities, Inc., Chautauqua Home Rehabilitation and Improvement Corp., Northern Chautauqua Community Foundation, Senior Center of Dunkirk, Southern Tier Environments for Living, the Resource Center, Chautauqua Striders, HOPE Center, Dunkirk Historical Society, Salvation Army, Access to the Arts, and Revitalize Dunkirk. Copies of the draft 2019 Annual Action Plan will be sent to these same agencies to garner their input and feedback. No one was intentionally left out and we encourage interactions, questions, and suggestions from all agencies.

The City of Dunkirk does not currently manage any public housing. Public housing within the City's jurisdiction is managed by the Dunkirk Housing Authority (DHA). The DHA currently maintains 243 housing units. City staff also maintains close relationships with local Community Housing Development Organizations (CHDO), including Chautauqua Opportunities, Inc. (COI).

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with

children, veterans, and unaccompanied youth) and persons at risk of homelessness.

Homelessness and chronic homelessness are issues individuals face throughout the United States. Residents of Dunkirk are, unfortunately, no exception to this rule. While efforts are ongoing to improve data collection on the exact amount of homelessness and chronic homelessness exists within the City, a support network has been established for those experiencing homelessness, chronic homelessness, or risk of becoming homeless. Chautauqua Opportunities, Inc. (COI) is the City's Continuum of Care provider. In October of 2014 the Chautauqua County Homeless Coalition signed and adopted a 10-year plan to end homelessness in Chautauqua County.

Chautauqua Lake Central School District, which is within the CoC geography, has a McKinney-Vento funding award from the NYS education Department to provide educational services to homeless children. The McKinney-Vento Liaisons in all of the county's 18 school districts have been contacted and asked to join the CoC or be provided with information about homeless services. Chautauqua County has a NY State licensed runaway and homeless youth shelter that is funded by the U.S. Department of Health and Human Services and operated by the CoC lead agency.

Providers regularly refer families to other providers when their family composition does not allow them to be accommodated in their facility. The CoC has also held a McKinney-Vento training in coordination with local school districts to improve coordination of services with school districts, and whenever possible, keep children in their school of origin.

If housing is not available for a specific family type, the local Department of Social Services will utilize a local hotel to keep the family together while other housing options are explored.

The Veteran's Administration's regional representative is a member of the CoC decision-making body.

The lead agency also coordinates with VASH as the Section 8 Housing Choice Voucher administrator for the county, and was recently awarded a Supportive Services for Veteran Families grant from the U.S. Department of Veteran Affairs to prevent homelessness among veteran families. The CoC participated in the Veteran's Administration needs assessment. All HUD-funded agencies in the CoC serve veterans as an integrated service.

The CoC lead agency operates a NYS licensed Runaway and Homeless Youth Shelter that is funded with DHHS Basic Center funding, as well as a DHHS funded Street Outreach Program that makes contact with over 7,500 youth in the county annually, and a Transitional Living Program for youth ages 16-21 (DHHS funding). These programs frequently collaborate with other providers that serve the youth population such as Boys and Girls Clubs, YMCA's and YWCA's, church teen groups, municipal recreation programs, and other non-profit organizations. The lead organization and other youth serving providers will participate in strategic planning meetings to ensure that the needs of homeless youth are addressed in future plans.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in

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determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The City does not receive ESG funds.

2. Describe Agencies, groups, organizations and others who participated in the process

and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 - Agencies, groups, organizations who participated

| | | |
|---|--|---|
| 1 | Agency/Group/Organization | CHAUTAUQUA OPPORTUNITIES INC. |
| | Agency/Group/Organization Type | Housing Services - Housing Services-homeless Service-Fair Housing |
| | What section of the Plan was addressed by Consultation? | Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | The City mailed a notice of public hearing to Chautauqua Opportunities, Inc. (COI) along with a copy of the 2021 CDBG Application. We also met with the Director of Housing on June 3rd and are in contact via phone and email on a regular basis. COI also leads the County in Fair Housing efforts, Continuum of Care, and hosts the Homeless Coalition meetings, in which the City of Dunkirk attends. |

| | | |
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| 2 | Agency/Group/Organization | Dunkirk Housing Authority |
| | Agency/Group/Organization Type | Housing |
| | What section of the Plan was addressed by Consultation? | Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth |

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| | Homelessness Strategy Non-Homeless Special Needs | |
| Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | The City mailed a notice of public hearing to the Dunkirk Housing Authority (DHA) along with a copy of the 2021 CDBG Application. The DHA is also involved in the Homeless Coalition meetings, hosted by COI, which also include the Chautauqua County Department of Social Services and the Chautauqua- Cattaraugus Library System. We also received input from the Director on June 3rd and are in contact via phone and email on a regular basis. | |
| 3 | Agency/Group/Organization | Boys and Girls Club of Northern Chautauqua County |
| | Agency/Group/Organization Type | Services-Children Services-Education |
| | What section of the Plan was addressed by Consultation? | Homeless Needs - Families with children Non-Homeless Special Needs Youth services |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | The City mailed a notice of public hearing to the Boys and Girls Club of Northern Chautauqua along with a copy of the 2021 CDBG Application. CDBG Administrator also has met with their Executive Director to discuss challenges they see particularly for our low income families and youth in the community. |
| 4 | Agency/Group/Organization | Revitalize Dunkirk |

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| Agency/Group/Organization Type | Community Pride / Beautification organization |
| What section of the Plan was addressed by Consultation? | Market Analysis |
| Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | The City is in frequent contact with Revitalize Dunkirk, a citizen public service organization that does various beautification projects throughout the city. They attend most public meetings and are helpful partners in identifying |

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| Coordination: | meetings and are helpful partners in identifying underserved areas and community needs. The City mailed a notice of public hearing to Revitalize Dunkirk along with a copy of the 2021 CDBG Application. | |
| 5 | Agency/Group/Organization | SOUTHERN TIER ENVIRONMENTS FOR LIVING, INC. |
| | Agency/Group/Organization Type | Housing Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Health |
| | What section of the Plan was addressed by Consultation? | Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Strategy |

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| | Market Analysis |
| Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | The City mailed a notice of public hearing to Southern Tier Environments for Living (STEL) along with a copy of the 2021 CDBG Application. Members from STEL are in constant communication with our office as they were awarded a \$17million grant to demolish and rebuild several dilapidated homes in the City of Dunkirk. |

Identify any Agency Types not consulted and provide rationale for not consulting

The City of Dunkirk contacted agencies and organizations associated with housing rehabilitation, economic development, community development, infrastructure development, or skills development. All applicable agencies were consulted and no person or group was intentionally omitted. Any and all agencies involving the needs of the people of the City of Dunkirk are always welcome to discuss the plan with City Department of Planning and Economic Development staff and were given advance notice regarding the public hearings, release of draft plan, and public comment period.

Other local/regional/state/federal planning efforts considered when preparing the Plan

| Name of Plan | Lead Organization | How do the goals of your Strategic Plan overlap with the goals of each plan? |
|-------------------|--------------------------|---|
| Continuum of Care | Chautauqua Opportunities | In consultation with the Chautauqua County Continuum of Care provider (COI), the City has designed its consolidated plan to reflect the needs and concerns laid out in the CoC. We are working with them to find other solutions to the homeless problem including finding shelters for |

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| | | heating and cooling centers in incimate weather. |
| City of Dunkirk Comprehensive Plan | City of Dunkirk | The City of Dunkirk recently updated the Comprehensive Plan and developed the Strategic Plan to align with the challenges and opportunities outlined in the Comprehensive Plan including housing and economic development goals. |

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

The City continually consults with Chautauqua Opportunities, Inc., Dunkirk Housing Authority, and Chautauqua Home Rehabilitation & Improvement Corporation (CHRIC) executives to better understand their needs. Through continued partnership with these organizations, the City anticipates improved quality and quantity of services and affordable housing for the homeless and low/moderate-income persons.

We have also undertaken new initiatives to further economic development as well as housing conditions within the City. We were awarded a LISC Zombie Property grant which we used for a survey of housing conditions in the City as well as taking a look at utility bills, sidewalk conditions, foreclosure information, and build dates for the homes. We’re using this information in conjunction with the Chautauqua County Landbank and Chautauqua Opportunities in order to direct homeowners on the verge of foreclosure to programs that can keep them in their homes, thereby preventing increased vacancy. This will also allow us to identify where the greatest needs are and to better allocate CDBG funding in the future.

The City is also exploring Certified Local Government (CLG) status. This will allow the city and its residents to control the future of its historical building stock, protect what’s important, and guide future development and reuse proposals, including infill in historic neighborhoods. It is the goal of some neighborhood groups to use this tool to establish historic districts which would afford property owners historic tax credits for rehabilitation of their homes.

AP-12 Participation – 91.105, 91.200(c)

**1. Summary of citizen participation process/Efforts made to broaden citizen participation
Summarize citizen participation process and how it impacted goal-setting**

The City believes in continual communication with its local nonprofits, community leaders, and citizens. To guide this communication, the City of Dunkirk adopted a Citizen Participation Plan (CPP) which was prepared in accordance with Section 104(a)(3) of the Housing and Community Development Act of 1974, as amended, and federal regulation 24 CFR 91.105. A DRAFT Amended Citizen Participation Plan was put out for a 30-day public comment period and was formally adopted on April 7, 2015.

The City held a Public Hearing/ Meeting during the drafting of its 2021 Annual Action Plan on March 22, 2021. The City also held one Technical Assistance meeting for potential CDBG subrecipients on April 5, 2021. Legal Notices were published in the Observer on March 6, 9, and 10 2021 to announce the public hearing and technical assistance meeting. A draft Annual Action Plan was posted on the City of Dunkirk’s website on June 5, 2021 and was also available in the Planning office and City Clerk’s office.

Notices of public meetings and copies of the City’s 2021 CDBG Application were mailed to: Boys & Girls Club of Northern Chautauqua County, Dunkirk Housing Authority, Dunkirk-Fredonia Meals on Wheels, Chautauqua County Office for the Aging, Chautauqua County Department of Health & Human Services, Chautauqua County Department of Mental Hygiene, Chautauqua County Rural Ministry, Chautauqua Opportunities, Chautauqua Home Rehabilitation and Improvement Corp., Northern Chautauqua Community Foundation, Salvation Army, Senior Center of Dunkirk, Southern Tier Environment for Living, Revitalize Dunkirk, and Chautauqua Striders.

Citizen Participation Outreach

| Sort Order | Mode of Outreach | Target of Outreach | Summary of response/attendance | Summary of comments received | Summary of comments not accepted and reasons | URL (if applicable) |
|------------|------------------|--------------------|--|---|--|---------------------|
| 1 | Public Meeting | General residents | 4 persons attended the Annual Action Plan 2021 | CDBG Administrator did a presentation on CDBG and answered general questions on | No comments were declined | 35 |

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| | | and community stakeholders | meeting | the program. No specific comments were submitted. | | |
| 2 | Public Meeting | Potential subrecipient applicants | A technical assistance meeting was held virtually for interested applicants on April 5, 2021. CDBG Administrator reviewed application and answered questions. | No comments were submitted | No comments were declined | |

Table 4 - Citizen Participation Outreach

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Expected Resources

AP-15 Expected Resources - 91.220(c)(1,2)

Introduction

Allocation announcements from HUD were made in May of 2021. The City of Dunkirk was awarded \$453,402 for the 2021 program year, a

Anticipated Resources

| Program | Source of Funds | Uses of Funds | Expected Amount Available Year 1 | | | | Expected Amount Available Remainder of ConPlan \$ | Narrative Description |
|---------|------------------|--|----------------------------------|--------------------|--------------------------|-----------|---|--|
| | | | Annual Allocation: \$ | Program Income: \$ | Prior Year Resources: \$ | Total: \$ | | |
| CDBG | public - federal | Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services | 453,402 | 0 | 0 | 453,402 | 906,804 | Assuming an annual allocation of \$453,402, the City is estimating \$906,804 for the remaining years on this consolidated plan |

Table 1 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The City's Planning and Development Department is constantly looking for grant opportunities to improve our community. Where appropriate, we will make every effort to utilize CDBG funding to leverage additional funding for projects. For instance, in this plan we are allocating funds that we used as match for the Lake Shore Drive infrastructure project.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

The desire for additional recreation opportunities has been identified as a need in our community. If City-owned land can be used to help create additional recreation opportunities, this is an option we will strongly consider

Discussion

Our community is one with high levels of need relative to available resources. We are keenly aware of this fact. Keeping this fact in mind, we will strive to spend available CDBG funds effectively and when possible will leverage additional funds with our CDBG award.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

| Sort Order | Goal Name | Start Year | End Year | Category | Geographic Area | Needs Addressed | Funding | Goal Outcome Indicator |
|------------|---|------------|----------|-----------------------------------|-----------------|---|-----------------|--|
| 1 | Provide Safe, Affordable Housing | 2021 | 2023 | Affordable Housing Homeless | DUNKIRK | Quality, Affordable Housing Infrastructure / Blight Removal | CDBG: \$117,000 | Homeowner Housing Added: 1 Household Housing Unit Homeowner Housing Rehabilitated: 8 Household Housing Unit Direct Financial Assistance to Homebuyers: 6 Households Assisted |
| 2 | Improve Infrastructure/ Pedestrian Infrastructure | 2021 | 2023 | Non-Housing Community Development | DUNKIRK | Infrastructure / Blight Removal Recreational Opportunities | CDBG: \$42,584 | Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 12563 Persons Assisted |
| 3 | Provide Public and Youth Community Services | 2021 | 2023 | Non-Housing Community Development | DUNKIRK | Children's Education / Youth | CDBG: \$17,500 | Public service activities other than Low/Moderate Income Housing Benefit: 100 Persons Assisted |

| | | | | | | | | |
|--|----------|--|--|-------------|--|-------------------|--|-------------------------------|
| | Services | | | Development | | Youth Programming | | Benefit: 100 Persons Assisted |
|--|----------|--|--|-------------|--|-------------------|--|-------------------------------|

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| | | | | | | Expanded Community Outreach | | |
| 4 | Enhanced Recreational Opportunities | 2021 | 2023 | Non-Housing Community Development | DUNKIRK | Infrastructure / Blight Removal Recreational Opportunities | CDBG: \$72,300 | Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 12563 Persons Assisted |
| 5 | Planning and Administrative | 2021 | 2023 | Planning & Admin | DUNKIRK | Quality, Affordable Housing Economic Development Children's Education / Youth Programming Expanded Community Outreach Infrastructure / Blight Removal Recreational Opportunities | CDBG: \$89,363 | Other: 2 Other |

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|---|---|------|------|-----------------------------------|---------|----------------------|----------------|--|
| 6 | Creative Economic Development Solutions | 2021 | 2023 | Non-Housing Community Development | DUNKIRK | Economic Development | CDBG: \$10,000 | Businesses assisted: 6 Businesses Assisted |
|---|---|------|------|-----------------------------------|---------|----------------------|----------------|--|

Table 2 - Goals Summary

Goal Descriptions

| | | |
|---|-------------------------|----------------------------------|
| 1 | Goal Name | Provide Safe, Affordable Housing |
| | Goal Description | |

| | | |
|---|-------------------------|---|
| 2 | Goal Name | Improve Infrastructure/ Pedestrian Infrastructure |
| | Goal Description | |
| 3 | Goal Name | Provide Public and Youth Community Services |
| | Goal Description | |
| 4 | Goal Name | Enhanced Recreational Opportunities |
| | Goal Description | |
| 5 | Goal Name | Planning and Administrative |
| | Goal Description | |
| 6 | Goal Name | Creative Economic Development Solutions |
| | Goal Description | |

Projects

AP-35 Projects - 91.220(d)

Introduction

Our selection of projects for the 2021 CDBG program year reflects our best attempt to address the needs determined to be the highest priority in our community. The total amount of funding requests from CDBG applicants far outweighed our anticipated funding. Our application pool was strong, and included submissions from organizations that the City regularly partners with as well as organizations making their first submission.

Applications were made available on March 15, 2021. Notices of the applications availability were published in the local newspaper and on the City website. Additionally, applications were mailed and emailed to organizations who have applied in the past or those who requested to be notified when applications were available. The application window closed on May 7, 2021. In total, 14 applications were received.

Applications were reviewed at the staff level for program eligibility and then, following the procedure described in our Citizen Participation Plan, evaluated by a team consisting of the Director of Development, Deputy Director of Development, and the Mayor.

Projects

| # | Project Name |
|----|---|
| 1 | Boys and Girls Club Bridging the Gap |
| 2 | CHRIC Closing Costs / Down Payment Assistance for First Time Homebuyers |
| 3 | CHRIC Emergency Roof Repair Program |
| 4 | Planning and Administration |
| 5 | Dunkirk Public Library After-School Snack Program |
| 6 | Lake Shore Drive Complete Streets Improvements |
| 7 | The Resource Center SAFER Program |
| 8 | Kids at Promise Building Study |
| 9 | Chautauqua County Land Bank Lead Removal |
| 10 | Chautauqua County Land Bank Hands On Neighborhoods |

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| 11 | Dunkirk Little League |
| 12 | Point Gratiot Park Fireman's Grounds Improvements |
| 13 | Wright Park Bathroom upgrades |
| 14 | Tree Planting |
| 15 | Sidewalk Repair and Replacement Program |

Table 3 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

Our allocation priorities were decided based on a number of factors, including:

- Level of need for proposed activity

- Expected timeliness in spending
- Past history with subrecipients
- Measurability of outcomes
- Number of people served

We acknowledge that there is an imperfect match between our selected projects for 2019 and the needs/goals identified in the Comprehensive Plan. That being said, we have done our best to balance the factors listed above in selecting projects.

Obstacles to addressing underserved needs include:

- Availability of funding
- The limited number of potential subrecipients in the Dunkirk area to assist with projects/programs
- Insufficient data on some populations, including homeless
- Lacking public participation in the planning process

Where possible, we will continue working to improve these underserved needs.

AP-38 Project Summary

Project Summary Information

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|---|------------------------|---|
| 1 | Project Name | Boys and Girls Club Bridging the Gap |
| | Target Area | DUNKIRK |
| | Goals Supported | Provide Public and Youth Community Services |
| | Needs Addressed | Children's Education / Youth Programming |
| | Funding | CDBG: \$15,000 |
| | Description | The Boys and Girls Club will deliver and education and career program that will focus on the academic and career development needs of Dunkirk children ages 5 - 18. |
| | Target Date | 8/31/2022 |

| | | |
|---|--|---|
| | Estimate the number and type of families that will benefit from the proposed activities | 60 low / moderate income youth will benefit from this project. |
| | Location Description | The project will take place in the Dunkirk City Schools and/or Boys and Girls Clubhouse depending of COVID restrictions. |
| | Planned Activities | This project provides academic enrichment programs, tutoring, and mentoring to combat learning loss, improve drop out rates, and prepare students for a post-secondary education. |
| 2 | Project Name | CHRIC Closing Costs / Down Payment Assistance for First Time Homebuyers |
| | Target Area | DUNKIRK |
| | Goals Supported | Provide Safe, Affordable Housing |
| | Needs Addressed | Quality, Affordable Housing |
| | Funding | CDBG: \$27,000 |

| | | |
|--|---|--|
| Description | CHRIC will provide down payment and closing cost assistance to 8 individual / family first time homebuyers with a HH Income of 80% or below the AMI | |
| Target Date | 8/31/2022 | |
| Estimate the number and type of families that will benefit from the proposed activities | 8 | |
| Location Description | City of Dunkirk | |
| Planned Activities | CHRIC will provide closing cost / down payment assistance for low / moderate income first time homebuyers. | |
| 3 | Project Name | CHRIC Emergency Roof Repair Program |
| | Target Area | DUNKIRK |
| | Goals Supported | Provide Safe, Affordable Housing |
| | Needs Addressed | Quality, Affordable Housing |
| | Funding | CDBG: \$60,000 |
| | Description | CHRIC will assist 6 LMI homeowners will emergency roof repairs / replacement |
| | Target Date | 8/31/2022 |
| | Estimate the number and type of families that will benefit from the proposed activities | 6 LMI homeowners will be assisted with this proposed activity |

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| | Location Description | City of Dunkirk |
| | Planned Activities | CHRIC will provide assistance in securing contractors to repair or replace failing roofs of up to 6 LMI owner occupied homeowners in the City of Dunkirk. |
| 4 | Project Name | Planning and Administration |
| | Target Area | DUNKIRK |

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| Goals Supported | Planning and Administrative | |
| Needs Addressed | Quality, Affordable Housing Economic Development Children's Education / Youth Programming Expanded Community Outreach Infrastructure / Blight Removal Recreational Opportunities | |
| Funding | CDBG: \$89,363 | |
| Description | This activity will fund staffing and other administrative costs to administer the City's CDBG program. HUD Matrix Code 21A | |
| Target Date | 8/31/2022 | |
| Estimate the number and type of families that will benefit from the proposed activities | | |
| Location Description | | |
| Planned Activities | | |
| 5 | Project Name | Dunkirk Public Library After-School Snack Program |
| | Target Area | DUNKIRK |
| | Goals Supported | Provide Public and Youth Community Services |
| | Needs Addressed | Children's Education / Youth Programming |
| | Funding | CDBG: \$1,500 |
| | Description | Dunkirk Public Library provides after school snacks and programming for the middle and high school youth living in the surrounding LMI neighborhood |
| | Target Date | 8/31/2022 |
| | Estimate the number and type of families that will benefit from the | 50 LMI youth will benefit from this program |

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| proposed activities | | |
| Location Description | City of Dunkirk, primarily Block Group One Census Tract 357 | |
| Planned Activities | Afterschool snacks will be provided to LMI youth in an effort to alleviate food insecurities and encourage youth to visit and use the library services. | |
| 6 | Project Name | Lake Shore Drive Complete Streets Improvements |
| | Target Area | DUNKIRK |
| | Goals Supported | Improve Infrastructure/ Pedestrian Infrastructure Creative Economic Development Solutions |
| | Needs Addressed | Infrastructure / Blight Removal |
| | Funding | CDBG: \$85,000 |
| | Description | The City of Dunkirk secured \$1.5 million of grant funding to do a complete streets improvement project for Lake Shore Drive, a main corridor through one of the City's LMI block group areas. Planned activities include using these funds as match and will include sidewalks, public benches, and tree planting. |
| | Target Date | 8/31/2022 |
| | Estimate the number and type of families that will benefit from the proposed activities | 12000 Dunkirk residents will benefit from this activity |
| | Location Description | Improvements will occur on Lake Shore Drive between Main Street and Brigham Road |
| | Planned Activities | The entire project will include sheltered bike lanes, median, curbing and green infrastructure |

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| | with pedestrian refuge islands designed to better connect the City and Downtown Business District with the lakefront and City Pier and to allow for traffic-calming measures and to improve pedestrian and cyclist safety for Housing Authority high-rise residents as well as resident and visitors accessing Memorial Park, Pier and the Boardwalk. The \$85,000.00 of CDBG funds will be |
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| | used for the City's matching funds to purchase additional trees, public benches and improve sidewalks along the project roadway. | |
| 7 | Project Name | The Resource Center SAFER Program |
| | Target Area | DUNKIRK |
| | Goals Supported | Creative Economic Development Solutions |
| | Needs Addressed | Economic Development |
| | Funding | CDBG: \$10,000 |
| | Description | Supporting and Facilitating Employee Retention program to provide support to employers and primarily poverty level employees to reduce the need for public assistance and support them in career growth. |
| | Target Date | 8/31/2022 |
| | Estimate the number and type of families that will benefit from the proposed activities | 6 businesses and 50 employees |
| | Location Description | City of Dunkirk |
| | Planned Activities Annual Action Plan | Success and Business Coaching, bi-lingual support. Coaches will |

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| | collaborate and develop tools to meet the needs of businesses and employees to promote retention. Coaches will meet with employees to assess needs and create a plan to provide supports. Learning topics include financial literacy, home ownership, proper lifting techniques, health insurance options, stress management and more. | |
| 8 | Project Name | Kids at Promise Building Study |
| | Target Area | DUNKIRK |
| | Goals Supported | Improve Infrastructure/ Pedestrian Infrastructure Provide Public and Youth Community Services |
| | Needs Addressed | Children's Education / Youth Programming |
| | Funding | CDBG: \$2,700 |
| | Description | To complete a professional evaluation on the Youth Center building to assess condition and needed renovations |

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| | Target Date | 8/31/2022 |
| | Estimate the number and type of families that will benefit from the proposed activities | 50 |
| | Location Description | Dunkirk |
| | Planned Activities | Contract with a professional engineering company to complete an assessment of the Youth Center building to include evaluation of condition and necessary repairs. |
| 9 | Project Name | Chautauqua County Land Bank Lead Removal |

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| | Target Area | DUNKIRK |
| | Goals Supported | Provide Safe, Affordable Housing |
| | Needs Addressed | Quality, Affordable Housing |
| | Funding | CDBG: \$30,000 |
| | Description | Funding toward Lead abatement and Hands On Neighborhoods, neighborhood pride program |
| | Target Date | 8/31/2022 |
| | Estimate the number and type of families that will benefit from the proposed activities | 1 |
| | Location Description | Dunkirk |
| | Planned Activities | The lead abatement program is a home that will undergo a full rehab and then sold to a LMI family. |
| 10 | Project Name | Chautauqua County Land Bank Hands On Neighborhoods |
| | Target Area | DUNKIRK |
| | Goals Supported | Provide Safe, Affordable Housing Provide Public and Youth Community Services |
| | Needs Addressed | Quality, Affordable Housing Expanded Community Outreach Infrastructure / Blight Removal |
| | Funding | CDBG: \$10,000 |
| | Description | Hands on Neighborhoods is a comprehensive program created to empower residents to nurture healthy and safe neighborhoods by hosting training events for residents to learn crime prevention strategies, home maintenance skills, and nurture |

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| | cooperation to work towards strengthening their neighborhoods through clean up events and other initiatives. | |
| Target Date | | |
| Estimate the number and type of families that will benefit from the proposed activities | 50 | |
| Location Description | Targeted block group neighborhoods in Dunkirk | |
| Planned Activities | Hands on Neighborhoods is a comprehensive program created to empower residents to nurture healthy and safe neighborhoods by hosting training events for residents to learn crime prevention strategies, home maintenance skills, and nurture cooperation to work towards strengthening their neighborhoods through clean up events and other initiatives. | |
| 11 | Project Name | Dunkirk Little League |
| | Target Area | DUNKIRK |
| | Goals Supported | Provide Public and Youth Community Services Enhanced Recreational Opportunities |
| | Needs Addressed | Children's Education / Youth Programming |
| | Funding | CDBG: \$2,500 |
| | Description | To support the purchase of a new scoreboard |
| | Target Date | 8/31/2022 |
| | Estimate the number and type of families that will benefit from the proposed activities | 100 LMI youth ages 5 - 18 |

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| Location Description | City of Dunkirk | |
| Planned Activities | To go towards the purchase of a new scoreboard to replace the one damaged by weather | |
| 12 | Project Name | Point Gratiot Park Fireman's |

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| | Project Name | Point Gratiot Park Remediation Grounds Improvements |
| | Target Area | DUNKIRK |
| | Goals Supported | Improve Infrastructure/ Pedestrian Infrastructure Enhanced Recreational Opportunities |
| | Needs Addressed | Recreational Opportunities |
| | Funding | CDBG: \$62,300 |
| | Description | To make upgrades and improvements to the pavilions, restrooms, and recreation space at Point Gratiot Park |
| | Target Date | 8/31/2022 |
| | Estimate the number and type of families that will benefit from the proposed activities | 12563 City residents |
| | Location Description | Point Gratiot Park, Dunkirk |
| | Planned Activities | Repair / replacement of existing rotting pavilion roofs, replace the storage unit, rewire electrical in storage area for coolers and refrigerators. |
| 13 | Project Name | Wright Park Bathroom upgrades |
| | Target Area | DUNKIRK |
| | Goals Supported | Improve Infrastructure/ Pedestrian Infrastructure Enhanced Recreational Opportunities |
| | Needs Addressed | Recreational Opportunities |
| | Funding Annual Action Plan | CDBG: \$10,000 |

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| | Description | Replace rotting doors of Wright Park bathrooms |
| | Target Date | 8/31/2022 |
| | Estimate the number and type of families that will benefit from the proposed activities | 12563 City residents |
| | Location Description | Wright Park |
| | Planned Activities | Replace rusted, rotting doors for the 2 main bathrooms at Wright Park |
| 14 | Project Name | Tree Planting |
| | Target Area | DUNKIRK |
| | Goals Supported | Improve Infrastructure/ Pedestrian Infrastructure Creative Economic Development Solutions |
| | Needs Addressed | Infrastructure / Blight Removal |

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| | Funding | CDBG: \$5,455 |
| | Description | Plant approximately 25 new trees throughout the City |
| | Target Date | 8/31/2022 |
| | Estimate the number and type of families that will benefit from the proposed activities | 12563 |
| | Location Description | Dunkirk |
| | Planned Activities | Purchase and plant 25 new trees throughout the City |
| 15 | Project Name | Sidewalk Repair and Replacement Program |
| | Target Area | DUNKIRK |
| | Goals Supported | Improve Infrastructure/ Pedestrian Infrastructure |
| | Needs Addressed | Infrastructure / Blight Removal |
| | Funding Annual Action Plan 2021 | CDBG: \$42,584 |

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| Description | Funding to repair or replace broken sidewalks within eligible block group areas |
| Target Date | 8/31/2022 |
| Estimate the number and type of families that will benefit from the proposed activities | 12563 |
| Location Description | Dunkirk |
| Planned Activities | Repair / Replace broken sidewalks in eligible block group neighborhoods. |

